

Management's Discussion and Analysis and Financial Statements June 30, 2017 and 2016 Coal County Healthcare Authority

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#### **Independent Auditor's Report**

Board of Trustees Coal County Healthcare Authority Coalgate, Oklahoma

#### **Report on the Financial Statements**

We have audited the accompanying statements of net position of Coal County Healthcare Authority (Authority), as of June 30, 2017 **and 2016**, and the related statements of revenues, expenses, and changes in net position and statements of cash flows for the years then ended, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Authority's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

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#### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Coal County Healthcare Authority as of June 30, 2017 **and 2016**, and results of operations, changes in its financial position and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Other Matters**

#### **Required Supplementary Information**

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 3 through 6 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued a report dated November 27, 2017 on our consideration of the Authority's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Authority's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Authority's internal control over financial reporting and compliance.

Ede Bailly LLP

Oklahoma City, Oklahoma November 27, 2017

This discussion and analysis of the financial performance of Coal County Healthcare Authority (Authority) provides an overall review of the Authority's financial activities and balances as of and for the years ended June 30, 2017, 2016 and 2015. The intent of this discussion and analysis is to provide further information on the Authority's performance as a whole; readers should also review the basic financial statements and the notes thereto to enhance their understanding of the Authority's financial status.

#### **Financial Highlights**

- The Authority's net position decreased by \$109,224 or 2% in 2017 compared to an increase of \$643,852 or 16% in 2016.
- The Authority reported operating losses of \$740,864 and \$148,959 in 2017 and 2016. During 2017, operating loss increased by \$591,905 or 397% compared to 2016 and operating loss decreased by \$324,106 or 69% in 2016 compared to 2015.
- Net nonoperating income decreased by \$161,171 or 20% in 2017 compared to 2016 and decreased by \$157,058 or 17% in 2016 compared to 2015.

#### **Using This Annual Report**

The Authority's financial statements consist of three statements - a Statement of Net Position; a Statement of Revenues, Expenses, and Changes in Net Position; and a Statement of Cash Flows. These financial statements and related notes provide information about the activities of the Authority including resources held by the Authority but restricted for specific purposes by contributors, grantors, or enabling legislation. The Authority is accounted for as a business-type activity and presents its financial statements using the economic resources measurement focus and the accrual basis of accounting.

#### The Statement of Net Position and Statement of Revenues, Expenses, and Changes in Net Position

One of the most important questions asked about the Authority's finances is, "Is the Authority as a whole better or worse off as a result of the year's activities?" The Statement of Net Position and the Statement of Revenues, Expenses, and Changes in Net Position report information about the Authority's resources and its activities in a way that helps answer this question. These statements include all restricted and unrestricted assets and all liabilities using the accrual basis of accounting. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report the Authority's net position and changes in them. You can think of the Authority's net position - the difference between assets and liabilities - as one way to measure the Authority's financial health, or financial position. Over time, increases or decreases in the Authority's net position are one indicator of whether its financial health is improving or deteriorating. You will need to consider other nonfinancial factors, however, such as changes in the Authority's patient base and measures of the quality of service it provides to the community, as well as local economic factors to assess the overall health of the Authority.

#### The Statement of Cash Flows

The final required statement is the Statement of Cash Flows. This statement reports cash receipts, cash payments, and net changes in cash resulting from operations, investing, and financing activities. It provides answers to such questions as "Where did cash come from?" "What was cash used for?" and "What was the change in cash balance during the reporting period?"

#### The Authority's Net Position

The Authority's net position is the difference between its assets and liabilities reported in the Statement of Net Position. The Authority's net position decreased by \$109,224 or 2% in 2017 and increased by \$643,852 or 16% in 2016 as shown in Table 1.

#### Table 1: Assets, Liabilities, and Net Position

	2017	2016	2015
Assets Current assets Capital assets, net	\$ 3,988,656 1,415,031	\$ 3,881,522 1,591,579	\$ 3,894,985 1,017,813
Other noncurrent assets	65,113	65,113	68,324
Total assets	\$ 5,468,800	\$ 5,538,214	\$ 4,981,122
Liabilities			
Current liabilities Long-term debt, less current maturities	\$ 667,164 288,717	\$ 562,189 353,882	\$ 731,745 271,086
Total liabilities	955,881	916,071	1,002,831
Net Position			
Net investment in capital assets Unrestricted	960,501 3,552,418	1,078,645 3,543,498	637,221 3,341,070
Unrestricted	5,552,418	5,545,498	3,341,070
Total net position	4,512,919	4,622,143	3,978,291
Total liabilities and net position	\$ 5,468,800	\$ 5,538,214	\$ 4,981,122

#### Assets, Liabilities and Net Position

The Authority's assets decreased by \$69,414 or 1% in 2017 and increased by \$557,092 or 11% in 2016. Capital assets decreased \$176,548 or 11% in 2017 due to depreciation expense being greater than the purchase of equipment and increased \$573,766 or 56% in 2016 due to the purchase of equipment. Cash and cash equivalents decreased \$651,053 or 31% in 2017 due to a decrease in receipts from operating activities and increased \$934,835 or 82% in 2016 due to an increase in receipts from operating activities. Patient and resident receivables increased \$369,137 or 27% in 2017 due to an increase in services provided at year end and decreased \$395,873 or 22% in 2016 due to an increase in cash collected from patients and residents. The Authority's liabilities increased by \$39,810 or 4% in 2017 and decreased by \$86,760 or 9% in 2016.

#### Table 2: Operating Results and Changes in Net Position

	2017	2017 2016		
Operating Revenues Net patient and resident service revenue Other revenue	\$    7,976,849 529,678	\$ 8,227,646 533,440	\$ 7,658,328 450,902	
ould levelue	527,070	555,110	450,902	
Total operating revenues	8,506,527	8,761,086	8,109,230	
Operating Expenses				
Nursing services	3,687,688	3,968,695	3,846,626	
Other professional services	1,644,926	1,422,284	1,410,891	
General services	951,786	943,855	892,709	
Administrative services	2,529,116	2,190,707	2,123,533	
Depreciation and amortization	433,875	384,504	308,536	
Total operating expenses	9,247,391	8,910,045	8,582,295	
Operating Losses	(740,864)	(148,959)	(473,065)	
Nonoperating Revenues (Expenses)				
Sales tax	650,899	811,346	966,603	
Investment income	1,442	8,551	548	
Interest expense	(20,701)	(25,019)	(18,295)	
Noncapital contributions	-	5,000	-	
Gain (loss) of disposal of capital assets	-	(7,067)	1,013	
Total nonoperating revenues (expenses)	631,640	792,811	949,869	
Revenues in Excess of (Less than) Expenses	(109,224)	643,852	476,804	
Net Position, Beginning of Year	4,622,143	3,978,291	3,501,487	
Net Position, End of Year	\$ 4,512,919	\$ 4,622,143	\$ 3,978,291	

#### **Operating Results**

The first component of the overall change in the Authority's net position is its operating income - generally, the difference between net patient service revenues and the expenses incurred to perform those services. The operating loss for 2017 increased by \$591,905 or 397% as compared to 2016 and operating loss decreased in 2016 by \$324,106 or 69% compared to 2015.

The primary components of the increased operating loss are:

• An decrease in patient revenue, net of uncollectible accounts, of \$250,797 or 3% as compared to an increase in 2016 of \$569,318 or 7% as compared to 2015. The decrease in 2017 is attributed to a decrease in services provided by the Authority. The increase in 2016 is attributed to the increased services provided by the Authority.

- An increase in other professional services of \$222,642 or 16% as compared to an increase in 2016 of \$11,393 or 1% as compared to 2015. The increase in 2017 is attributed to additional cost for the behavior health program.
- An increase in administrative services of \$338,409 or 15% as compared to an increase in 2016 of \$67,174 or 3% compared to 2015. The increase in 2017 is attributed to increased cost of employee benefits and repairs and maintenance of the Authority.

#### **Nonoperating Revenues and Expenses**

Nonoperating revenues consist primarily of sales tax revenue and interest expense. Sales tax revenues decreased in 2017 by \$160,447 or 20% and by \$155,257 or 16% in 2016. The interest expense decreased in 2017 by \$4,318 or 17% and increased \$6,724 or 37% in 2016.

#### The Authority's Cash Flows

Changes in the Authority's cash flows are consistent with changes in operating income and nonoperating revenues and expenses, discussed earlier. The principal changes in the Authority's cash flows were as follows:

- Net cash from operating activities decreased in 2017 by \$1,524,658 and increased by \$438,093 in 2016.
- Net cash from noncapital financing activities decreased in 2017 by \$336,203 and increased by \$179,697 in 2016.
- Net cash used for capital and capital related financing activities decreased in 2017 by \$282,082 and increased by \$228,753 in 2016.

#### **Capital Assets**

At the end of 2017 and 2016, the Authority had \$1,415,031 and \$1,591,579 invested in capital assets, net of accumulated depreciation, as detailed in Note 4 to the financial statements. The Authority purchased new capital assets costing \$257,327 and \$975,108 during 2017 and 2016. Included with in these amounts are leased new capital assets costing \$108,000 and \$309,627 during 2017 and 2016.

#### Debt

At June 30, 2017 and 2016, the Authority had \$454,530 and \$512,934, respectively, in capital lease obligations outstanding as detailed in Note 6. As discussed above the Authority incurred \$108,000 and \$309,627 in capital lease obligations for the years ending June 30, 2017 and 2016. Contacting the Authority's Financial Management

This financial report is designed to provide our patients, suppliers and creditors with a general overview of the Authority's finances and to show the Authority's accountability for the money it receives. Questions about this report and requests for additional financial information should be directed to the Authority administration by calling 580-927-2327.

# Coal County Healthcare Authority Statements of Net Position June 30, 2017 and 2016

	2017	2016
Assets		
Current Assets Cash and cash equivalents Receivables	\$ 1,425,840	\$ 2,076,893
Patient and resident, net of estimated uncollectibles of approximately \$748,000 in 2017 and \$672,000 in 2016 Estimated third-party payor settlements Sales tax Other Supplies	1,756,959484,78683,88166,792170,398	1,387,822 154,729 68,263 61,768 132,047
Total current assets	3,988,656	3,881,522
Capital Assets Capital assets not being depreciated Capital assets being depreciated, net	124,063 1,290,968	124,063 1,467,516
Total capital assets	1,415,031	1,591,579
Other Assets	65,113	65,113
Total assets	\$ 5,468,800	\$ 5,538,214
Liabilities and Net Position		
Current Liabilities Current portion of long-term debt Accounts payable Trade	\$ 165,813 236,053	\$ 159,052 176,090
Accrued expenses Salaries and wages Deposits from residents	252,298 13,000	218,673 8,374
Total current liabilities	667,164	562,189
Long-Term Debt, Less Current Maturities	288,717	353,882
Total liabilities	955,881	916,071
Net Position Net investment in capital assets Unrestricted	960,501 3,552,418	1,078,645 3,543,498
Total net position	4,512,919	4,622,143
Total liabilities and net position	\$ 5,468,800	\$ 5,538,214

# Coal County Healthcare Authority Statements of Revenues, Expenses, and Changes in Net Position Years Ended June 30, 2017 and 2016

	2017	2016
Operating Revenues Net patient and resident service revenue, net of provision for bad debts of \$644,570 in 2017 and \$445,903 in 2016 Other revenue	\$    7,976,849 529,678	\$ 8,227,646 533,440
Total operating revenues	8,506,527	8,761,086
Operating Expenses Nursing services Other professional services General services Administrative services Depreciation and amortization	3,687,688 1,644,926 951,786 2,529,116 433,875	3,968,695 1,422,284 943,855 2,190,707 384,504
Total operating expenses	9,247,391	8,910,045
Operating Loss	(740,864)	(148,959)
Nonoperating Revenues (Expenses) Sales tax Investment income Interest expense Noncapital contributions Loss on disposal of capital assets	650,899 1,442 (20,701)	811,346 8,551 (25,019) 5,000 (7,067)
Total nonoperating revenues (expenses)	631,640	792,811
Revenues in Excess of (Less than) Expenses	(109,224)	643,852
Net Position, Beginning of Year	4,622,143	3,978,291
Net Position, End of Year	\$ 4,512,919	\$ 4,622,143

# Coal County Healthcare Authority Statements of Cash Flows Years Ended June 30, 2017 and 2016

	2017	2016
Operating Activities Receipts from and on behalf of patients and residents Other receipts and payments, net Payments to suppliers and contractors Payments to and behalf of employees	\$ 7,282,281 524,654 (3,769,392) (4,988,887)	\$ 8,771,948 538,952 (4,340,287) (4,397,299)
Net Cash from (used for) Operating Activities	(951,344)	573,314
Noncapital Financing Activates Proceeds from sales tax Repayment of short-term obligation Noncapital contributions	635,281	966,494 (10) 5,000
Net Cash from Noncapital Financing Activities	635,281	971,484
Capital and Capital Related Financing Activities Purchase of property and equipment Principal payments on capital lease obligations Interest paid on debt obligations	(149,327) (166,404) (20,701)	(425,980) (167,515) (25,019)
Net Cash used for Capital and Capital Related Financing Activities	(336,432)	(618,514)
Investing Activities Investment income	1,442	8,551
Net Change in Cash and Cash Equivalents	(651,053)	934,835
Cash and Cash Equivalents, Beginning of Year	2,076,893	1,142,058
Cash and Cash Equivalents, End of Year	\$ 1,425,840	\$ 2,076,893

# Coal County Healthcare Authority Statements of Cash Flows Years Ended June 30, 2017 and 2016

	 2017	2016		
Reconciliation of Operating Loss to Net Cash from (used for)				
Operating Activities				
Operating loss	\$ (740,864)	\$	(148,959)	
Adjustments to reconcile operating loss				
to net cash from (used for) operating activities				
Provision for bad debt	644,570		445,903	
Depreciation and amortization	433,875		384,504	
Changes in assets and liabilities				
Patient and resident receivables	(1,013,707)		(50,030)	
Other receivables	(5,024)		5,512	
Supplies	(38,351)		8,198	
Prepaid expenses	-		3,211	
Accounts payable	59,963		(262,430)	
Accrued expenses	33,625		38,976	
Deposits from residents	4,626		4,362	
Estimated third-party settlements	 (330,057)		144,067	
Net Cash from (used for) Operating Activities	\$ (951,344)	\$	573,314	
Supplemental Disclosure of Noncash Capital and Capital Related Financing Activities				
Equipment financed through capital lease arrangements	\$ 108,000	\$	309,627	
Transfer of construction in progress to other receivables	\$ 	\$	(239,500)	

During the year ending June 30, 2016, the Authority terminated a lease agreement, which resulted in a reduction of long-term debt of \$9,770, the retirement of capital assets with a net book value of \$6,122, and a gain on disposal of capital assets of \$3,648.

#### Note 1 - Reporting Entity and Summary of Significant Accounting Policies

The financial statements of the Coal County Healthcare Authority (Authority) have been prepared in accordance with generally accepted accounting principles in the United States of America. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The significant accounting and reporting policies and practices used by the Authority are described below.

#### **Reporting Entity**

The Authority is a public trust created on April 1, 2013, under the provisions of Title 60, Oklahoma Statutes, the Oklahoma Trust Act, and other applicable laws and statutes of the State of Oklahoma. The Authority's activity is the operation a 20 bed critical access hospital and a 75 bed nursing home facility to provide quality medical, surgical, hospital, and nursing care services for the residents of Coal County. The Authority has been recognized by the Internal Revenue Service as exempt from federal income taxes under Internal Revenue Code Section 115. The Board of Trustees exercises governing oversight responsibility for the Authority which includes such duties as budget review, and management of the facilities.

For financial reporting purposes, the Authority has included all funds, organizations, agencies, boards, commissions, and authorities. The Authority has also considered all potential component units for which it is financially accountable and other organizations for which the nature and significance of their relationship with the Authority are such that the exclusion would cause the Authority's financial situation to be misleading or incomplete. The GASB has set forth criteria to be considered in determining financial accountability. These criteria include appointing a voting majority of an organization's governing body and (1) the ability of the Authority to impose its will on that organization or (2) the potential for the organization to provide specific benefits to or impose specific financial burdens on the Authority.

#### **Blended Component Units**

Coal County General Hospital Holding Company (Holding Company), Coal County General Hospital, Inc. (Hospital) and Coal County Extended Care, Inc. (Nursing Home) have been included as blended component units because the Authority is financially accountable for the Holding Company, Hospital and Nursing Home. Since the Hospital, Nursing Home and Holding Company perform health care related functions exclusively for the Authority, the Holding Company, Hospital and Nursing Home are included as blended component units of the Authority. The financial statements include only the financial activity of the Holding Company, Hospital, and Nursing Home, collectively referred to as the Authority. Financial statements of the Holding Company, Hospital, and Nursing Home can be obtained by contacting the Authority's Chief Financial Officer.

#### **Income Taxes**

The Hospital is organized as an Oklahoma nonprofit corporation and has been recognized by the Internal Revenue Service (IRS) as exempt from federal income taxes under Internal Revenue Code Section 501(c)(3). In addition, the Hospital is subject to income tax on net income that is derived from business activities that are unrelated to its exempt purpose. The Hospital has determined it is not subject to unrelated business income tax and has not filed an Exempt Organization Business Income Tax Return (Form 990T) with the IRS. The Holding Company and Nursing Home are being treated as tax exempt and have applied for tax exempt status subsequent to year end with the Internal Revenue Service (IRS).

The Holding Company, Hospital and Nursing Home believe that they have appropriate support for any tax positions taken affecting their annual filing requirements, and as such, does not have any uncertain tax positions that are material to the financial statements. The Holding Company, Hospital and Nursing Home would recognize future accrued interest and penalties related to unrecognized tax benefits and liabilities in income tax expense if such interest and penalties are incurred.

#### **Measurement Focus and Basis of Accounting**

Basis of accounting refers to when revenues and expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

The accompanying financial statements have been prepared on the accrual basis of accounting in conformity with accounting principles generally accepted in the United States of America. Revenues are recognized when earned, and expenses are recorded when the liability is incurred.

#### **Basis of Presentation**

The statement of net position displays the Authority's assets and liabilities with the difference reported as net position. Net position is reported in the following categories/components:

*Net investment in capital assets* consists of net capital assets reduced by the outstanding balances of any related debt obligations attributable to the acquisition, construction or improvement of those assets.

#### Restricted net position:

*Restricted - expendable net position* results when constraints placed on net position use are either externally imposed or imposed through enabling legislation. The Authority had no restricted, expendable net position at June 30, 2017 and 2016.

*Restricted – nonexpendable net position* is subject to externally imposed stipulations which require them to be maintained permanently by the Authority. The Authority had no restricted, nonexpendable net position at June 30, 2017 and 2016.

*Unrestricted net position* consists of net position not meeting the definition of the preceding categories. Unrestricted net position often has constraints on resources imposed by management which can be removed or modified.

When an expense is incurred that can be paid using either restricted or unrestricted resources (net position), the Authority's policy is to first apply the expense toward the most restrictive resources and then toward unrestricted resources.

#### **Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements. Estimates also affect the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

The net patient service revenue for the years ended June 30, 2017 **and 2016** decreased approximately \$307,000 and approximately \$24,000 for changes in estimates related to allowances of collectability on patient receivables and final third party payor settlements which are no longer necessary as a result of final settlements.

#### **Cash and Cash Equivalents**

Cash and cash equivalents include highly liquid investments with an original maturity of three months or less.

#### **Patient and Resident Receivables**

Patient and resident receivables are uncollateralized patients and residents and third-party payor obligations. Patient and resident receivables, excluding amounts due from third-party payors, are turned over to a collection agency if the receivables remain unpaid after the Authority's collections procedures. The Authority does not charge interest on the unpaid patient receivables. Payments of patient and resident receivables are allocated to the specific claims identified on the remittance advice or, if unspecified, are applied to the earliest unpaid claim. The carrying amount of patient and resident receivables is reduced by a valuation allowance that reflects management's estimate of amounts that will not be collected from patients and residents and third-party payors. Management reviews patient and resident receivables by payor class and applies percentages to determine estimated amounts that will not be collected from third parties under contractual agreements and amounts that will not be collected from third parties under contractual agreements and amounts that will not be collected from third parties under contractual agreements and amounts that will not be collected from patients due to bad debts. Management considers historical write off and recovery information in determining the estimated bad debt provision.

#### Sales Tax

Effective April 1, 2013, the citizens of Coal County, Oklahoma, approved a 1% sales tax with no expiration date for the support of the Authority. The Authority received approximately 7% of its financial support from county appropriations related to sales tax in 2017 and 8% in 2016. These funds were used for operations, maintenance, and improvement of the Authority and its facilities.

#### Supplies

Supplies are stated at lower of cost (first-in, first-out) or market and are expensed when used.

#### **Capital Assets**

Property and equipment acquisitions in excess of \$5,000 are capitalized and recorded at cost. Depreciation is provided over the estimated useful life of each depreciable asset and is computed using the straight-line method. Equipment under capital lease obligations is amortized on the straight-line method over the shorter period of the lease term or the estimated useful life of the equipment. Amortization is included in depreciation and amortization in the financial statements. The estimated useful lives of capital assets are as follows:

Buildings and improvements	5-50 years
Equipment	3-20 years

Gifts of long-lived assets such as land, buildings, or equipment are reported as additions to unrestricted net position, and are excluded from revenues in excess of expenses. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted net position.

#### **Investment in Joint Ventures**

Joint ventures in which the Authority has less than 20% ownership are stated at cost and dividends are recorded as investment income in the financial statements.

#### **Compensated Absences**

The Authority's policies permit most employees to accumulate vacation and sick leave benefits that may be realized as paid time off or, in limited circumstances, as a cash payment. The expense and the related liability for vacation benefits are recognized as earned whether the employee is expected to realize the benefit as time off or in cash. The expense and the related liability for sick leave benefits are recognized when earned to the extent the employee is expected to realize the benefit in cash determined by using the termination payment method. Sick leave benefits expected to be realized as paid time off are recognized as expense when the time off occurs and no liability is accrued for such benefits employees have earned but not yet realized. Compensated absence liabilities are computed using the regular pay and termination pay rates in effect at the statement of net position date, plus an additional amount for compensation-related payments such as Social Security and Medicare taxes computed using rates in effect at that date.

#### **Operating Revenues and Expenses**

The Authority's statement of revenues, expenses, and changes in net position distinguishes between operating and nonoperating revenues and expenses. Operating revenues and expenses of the Authority result from exchange transactions associated with providing health care services - the Authority's principal activity, and the costs of providing those services, including depreciation and excluding interest cost. All other revenues and expenses are reported as nonoperating.

#### Net Patient and Resident Service Revenue

The Authority has agreements with third-party payors that provide for payments to the Authority at amounts different from its established rates. Payment arrangements include prospectively determined rates, reimbursed costs, discounted charges, and per diem payments. Net patient and resident service revenue is reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined.

#### **Charity Care**

The Authority provides care to patients who meet certain criteria under its charity care policy without charge or at amounts less than established rates. Since the Authority does not pursue collection of amounts determined to qualify as charity care, they are not reported as revenue. The amount of charges foregone for services provided under the Authority's charity care policy were approximately \$76,000 and \$111,000 for the years ended June 30, 2017 **and 2016**. Total direct and indirect costs related to these foregone charges were approximately \$47,000 and \$68,000 at June 30, 2017 **and 2016**, based on an average ratio of cost to gross charges.

#### **Grants and Contributions**

From time to time, the Authority receives grants as well as contributions from individuals and private organizations. Revenues from grants and contributions (including contributions of capital assets) are recognized when all eligibility requirements, including time requirements are met. Grants and contributions may be restricted for either specific operating purposes or for capital purposes. Amounts that are unrestricted or that are restricted to a specific operating purpose are reported as non-operating revenues. Amounts restricted to capital acquisitions are reported after non-operating revenues and expenses.

#### Supplemental Hospital Offset Payment Program Act

The Supplemental Hospital Offset Payment Program Act (SHOPP), designated as House Bill 1381 (HB 1381), was passed during 2011 implementing a fee on hospitals to generated matching funds to the state of Oklahoma from federal sources. The collected fees will be placed in pools and then allocated to hospitals as directed by legislation. The Oklahoma Health Care Authority (OHCA) does not guarantee that allocations will or equal or exceed the amount of the supplemental hospital offset payment program fee paid by the hospital.

The Authority received \$58,768 and \$53,983 during the years ended June 30, 2017 and 2016.

Future changes in law or regulation at the federal or state level can adversely affect or eliminate SHOPP.

#### Note 2 - Net Patient and Resident Service Revenue

The Authority has agreements with third-party payors that provide for payments to the Authority at amounts different from its established rates. A summary of the payment arrangements with major third-party payors follows:

#### **Coal County General Hospital, Inc.**

<u>Medicare:</u> The Hospital is licensed as a Critical Access Hospital (CAH). The Hospital is reimbursed for most acute care services under a cost reimbursement methodology with final settlement determined after submission of annual cost reports by the Hospital and are subject to audits thereof by the Medicare Administrative Contractor (MAC). The Hospital's Medicare cost reports have been audited by the MAC through the year ended **June 30, 2015**.

<u>Medicaid</u>: Inpatient and outpatient services rendered to Medicaid program beneficiaries are reimbursed at a prospectively determined rate per discharge or established fee schedules.

<u>Other carriers:</u> The Hospital has also entered into payment agreements with certain commercial insurance carriers and other organizations. The basis for payment to the Hospital under these agreements includes prospectively determined rates per discharge, discounts from established charges, and prospectively determined daily rates.

#### **Coal County Extended Care, Inc.**

<u>Medicare</u>: Inpatient skilled care rendered to Medicare program beneficiaries are paid at prospectively determined rates.

Medicaid: Medicaid services are paid at prospectively determined rates.

<u>Other carriers:</u> The Nursing Home has also entered into payment agreements with certain commercial insurance carriers and other organizations. The basis for payment to the Nursing Home under these agreements includes prospectively determined rates and discounts from established charges.

Concentration of gross charges by major payor were as follows for the years ended June 30, 2017 and 2016:

	2017	2016
Medicare Medicaid	62% 20%	$60\% \\ 22\%$
Blue Cross and other commercial payors Self pay and other	8% 10%	8% 10%
	100%	100%

Laws and regulations governing the Medicare, Medicaid, and other programs are extremely complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term.

#### Note 3 - Deposits

The carrying amounts of deposits as of June 30, 2017 and 2016 are as follows:

	2017			2016
Carrying Amount Cash and deposits	\$	1,425,840	\$	2,076,893
Deposits are reported in the following statement of net position captions:				
		2017		2016
Cash and cash equivalents	\$	1,425,840	\$	2,076,893

#### **Deposits – Custodial Credit Risk**

Custodial credit risk is the risk that in the event of a bank or investment company failure, the Authority's deposits may not be returned to it. State statute requires that any deposits in excess of federal depository or other insured amounts be collateralized by U.S. Government securities in the name of the Authority. State statutes require that investments be made only in U.S. government obligations and that all bank balances are protected by insurance, surety bond or collateral. The market value of collateral pledged must equal 100% of the deposits not covered by insurance or bonds.

As of June 30, 2017 and 2016, \$1,296,643 of the Authority's bank balance of \$1,546,643 and \$1,936,277 of the Authority's bank balance of \$2,186,277 were as follows:

	2017			2016		
Insured (FDIC) Uninsured and uncollateralized	\$	250,000	\$	250,000 36,277		
Uninsured and collateral held by pledging bank's trust department in the Authority's name		1,296,643		1,900,000		
Total	\$	1,546,643	\$	2,186,277		

#### **Investment Income**

Investment income on cash and cash equivalents consists primarily of interest income for the years ended June 30, 2017 and 2016.

# Note 4 - Capital Assets

Capital asset additions, transfers, retirements, and balances for the year ended June 30, 2017 are as follows:

	 Balance June 30, 2016	A	Additions	 nsfers and tirements	 Balance June 30, 2017
Capital assets not being depreciated Land	\$ 124,063	\$		\$ 	\$ 124,063
Capital assets being depreciated Building and building improvements Equipment Equipment under capital obligations	\$ 2,682,676 3,385,983 991,489	\$	71,994 77,333 108,000	\$ 17,593 (17,593) (95,581)	\$ 2,772,263 3,445,723 1,003,908
Total capital assets being depreciated	 7,060,148	\$	257,327	\$ (95,581)	 7,221,894
Less accumulated depreciation for Building and building improvements Equipment Equipment under capital obligations	 (2,525,646) (2,591,605) (475,381)	\$	(32,451) (215,849) (185,575)	\$ (5,656) 5,656 95,581	 (2,563,753) (2,801,798) (565,375)
Total accumulated depreciation	 (5,592,632)	\$	(433,875)	\$ 95,581	 (5,930,926)
Net capital assets being depreciated	\$ 1,467,516				\$ 1,290,968
Capital assets, net	\$ 1,591,579				\$ 1,415,031

Capital asset additions, transfers, retirements, and	lances for the year ended <b>June 30, 2016</b> are as follows:
--	--

	Balance June 30, 2015	Additions	Transfers and Retirements	Balance June 30, 2016
Capital assets not being depreciated Land	\$ 124,063	\$ -	\$	\$ 124,063
Total capital assets not being depreciated	\$ 124,063	\$ -	<u>\$                                    </u>	\$ 124,063
Capital assets being depreciated Building and building improvements Equipment Equipment under capital obligations	\$ 2,682,676 2,720,502 1,079,127	\$ - 665,481 309,627	\$	\$ 2,682,676 3,385,983 991,489
Total capital assets being depreciated	6,482,305	\$ 975,108	\$ (397,265)	7,060,148
Less accumulated depreciation for Building and building improvements Equipment Equipment under capital obligations	(2,497,833) (2,413,526) (677,196)	\$ (27,813) (178,079) (178,612)	\$ <u>-</u> 	(2,525,646) (2,591,605) (475,381)
Total accumulated depreciation	(5,588,555)	\$ (384,504)	\$ 380,427	(5,592,632)
Net capital assets being depreciated	\$ 893,750			\$ 1,467,516
Capital assets, net	\$ 1,017,813			\$ 1,591,579

## Note 5 - Lease Obligations

The Authority leases certain equipment under noncancelable long-term lease agreements. Certain leases have been recorded as capitalized leases and others as operating leases. Total lease expense for the years ended June 30, 2017 **and 2016** for all operating leases was approximately \$89,000 and \$90,000. The capitalized leased assets consist of:

	 2017	 2016
Major Movable Equipment Less Accumulated Amortization	\$ 1,003,908 (565,375)	\$ 991,489 (475,381)
	\$ 438,533	\$ 516,108

Minimum future lease payments for operating leases agreements are as follows:

Year Ending June 30,	Operating Leases	
2018 2019 2020	\$ 21,90 20,29 17,67	91
2020	13,19	
Total minimum lease payments	\$ 73,06	65

For future maturities of capital leases, see Note 6.

# Note 6 - Long-Term Debt

A schedule of changes in the Authority's long-term debt for 2017 and 2016 is as follows:

	Balance June 30, 2016	Additions	Reductions	Balance June 30, 2017	Amounts Due Within One Year
Capital lease obligations (1)	\$ 512,934	\$ 108,000	\$ (166,404)	\$ 454,530	\$ 165,813
	Balance June 30, 2015	Additions	Reductions	Balance June 30, 2016	Amounts Due Within One Year
Capital lease obligations (1)	\$ 380,592	\$ 309,627	\$ (177,285)	\$ 512,934	\$ 159,052

(1) Capital leases with various interest rates from 3.33% to 3.65%, collateralized by associated equipment, with varying maturity dates from October 2017 through October 2022.

Long-term debt maturities are as follows:

		Long-Term Debt					
Year Ending June 30,	P	Principal		Interest		Total	
2018	\$	165,813	\$	13,324	\$	179,137	
2019		130,242		7,938		138,180	
2020		112,229		3,526		115,755	
2021		19,419		1,246		20,665	
2022		20,074		591		20,665	
2023		6,753		33		6,786	
Total	\$	454,530	\$	26,658	\$	481,188	

#### Note 7 - Concentration of Credit Risk

The Authority grants credit without collateral to its patients and residents, most of who are insured under thirdparty payor agreements. The mix of receivables for third party payors, patients and residents at June 30, 2017 and 2016 was as follows:

	2017	2016
Medicare	60%	51%
Medicaid	8%	8%
Commercial and other third-party payors	9%	14%
Patients and residents	23%	27%
	100%	100%

#### Note 8 - Contingencies

#### **Risk Management**

The Authority is exposed to various risks of loss from torts; theft of, damage, of assets; business interruptions; errors and omissions; employee injuries and illnesses; natural disasters; and employee health, dental, and accident benefits. Commercial insurance coverage is purchased for claims arising from such matters other than employee health claims. Settled claims have not exceeded this commercial coverage in any of the three preceding years.

#### **Malpractice Insurance**

The Authority has professional liability insurance coverage to provide protection for professional liability losses on a claims-made basis subject to a limit of \$1 million per claim and an annual aggregate limit of \$3 million. Should the claims-made policy not be renewed or replaced with equivalent insurance, claims based on occurrences during its term, but reported subsequently, would be uninsured. In addition the Authority also maintains an umbrella policy subject to a limit of \$1 million per claim and annual aggregate limit of \$3 million under an occurrence based policy.

#### Litigations, Claims, and Disputes

The Authority is subject to the usual contingencies in the normal course of operations relating to the performance of its tasks under its various programs. In the opinion of management, the ultimate settlement of any litigation, claims, and disputes in process will not be material to the financial position, operations, or cash flows of the Authority.

The health care industry is subject to numerous laws and regulations of federal, state, and local governments. Compliance with these laws and regulations, specifically those relating to the Medicare and Medicaid programs, can be subject to government review and interpretation, as well as regulatory actions unknown and unasserted at this time. Federal government activity has increased with respect to investigations and allegations concerning possible violations by health care providers of regulations, which could result in the imposition of significant fines and penalties, as well as significant repayments of previously billed and collected revenues from patient and resident services.

## Note 9 - Condensed Combining Information

The following summarized combining information for the Hospital, Nursing Home, and Holding Company, which have been presented as blended component units, as of and for the year ended June 30, 2017:

The Authority does not have any assets, liabilities or operations.

Statement of net position as of June 30, 2017:

	Coal County General Hospital	Coal County Extended Care	Coal County Holding Company	Eliminations	Total
Assets Current assets Capital assets, net Other noncurrent assets	\$ 3,996,062 1,079,100 31,780	\$ 620,140 99,543 33,333	\$ 	\$ (627,546) 	\$ 3,988,656 1,415,031 65,113
Total assets	\$ 5,106,942	\$ 753,016	\$ 236,388	\$ (627,546)	\$ 5,468,800
Liabilities Current liabilities Long-term debt, less current maturities Total liabilities	\$ 438,083 288,717 726,800	\$ 856,627 	\$	\$ (627,546)	\$ 667,164 288,717 955,881
Net Position Net investment in capital assets Unrestricted	629,289 3,750,853	94,824 (198,435)	236,388	-	960,501 3,552,418
Total net position	4,380,142	(103,611)	236,388		4,512,919
Total liabilities and net position	\$ 5,106,942	\$ 753,016	\$ 236,388	\$ (627,546)	\$ 5,468,800

Operating results and changes in net position for the year ended June 30, 2017:

	Coal County General Hospital	Coal County Extended Care	Coal County Holding Company	Total
Operating Revenues Net patient service revenue Other revenue	\$     4,746,017 88,585	\$ 3,230,832 441,093	\$ - -	\$
Total operating revenues	4,834,602	3,671,925		8,506,527
Operating Expenses Depreciation Other operating expenses	367,927 5,124,910	38,836 3,688,606	27,112	433,875 8,813,516
Total operating expenses	5,492,837	3,727,442	27,112	9,247,391
Operating Loss	(658,235)	(55,517)	(27,112)	(740,864)
Nonoperating Revenues	631,923	(283)		631,640
Revenues in Excess of (Less Than) Expenses	(26,312)	(55,800)	(27,112)	(109,224)
Net Position, Beginning of Year	4,406,454	(47,811)	263,500	4,622,143
Net Position, End of Year	\$ 4,380,142	\$ (103,611)	\$ 236,388	\$ 4,512,919

Cash flows for the year ended June 30, 2017:

	C	oal County General Hospital	al County Extended Care	Hol	County ding 1pany	 Total
Net cash used for operating activities Net cash from noncapital financing activities Net cash used for capital and	\$	(854,309) 635,281	\$ (97,035)	\$	-	\$ (951,344) 635,281
related financing activities Net cash from investing activities		(269,399) 1,317	 (67,033) 125		-	 (336,432) 1,442
Net change in cash and cash equivalents		(487,110)	(163,943)		-	(651,053)
Cash and cash equivalents, beginning of year		1,743,733	 333,160		-	 2,076,893
Cash and cash equivalents, end of year	\$	1,256,623	\$ 169,217	\$	-	\$ 1,425,840

The following summarized combining information for the Hospital, Nursing Home, and Holding Company, which have been presented as blended component units, as of and for the year ended **June 30**, **2016**:

The Authority does not have any assets, liabilities or operations.

#### Statement of net position as of June 30, 2016:

	Coal County General Hospital	Coal County Extended Care	Coal County Holding Company	Eliminations	Total
Assets Current assets Capital assets, net Other noncurrent assets	\$ 3,822,868 1,249,458 31,780	\$ 618,901 78,621 33,333	\$ 	\$ (560,247)	\$ 3,881,522 1,591,579 65,113
Total assets	\$ 5,104,106	\$ 730,855	\$ 263,500	\$ (560,247)	\$ 5,538,214
Liabilities Current liabilities Long-term debt, less current maturities Total liabilities	\$ 348,489 349,163 697,652	\$ 773,947 4,719 778,666	\$	\$ (560,247)	\$ 562,189 353,882 916,071
Net Position Net investment in capital assets Unrestricted	748,110 3,658,344	67,035 (114,846)	263,500	-	1,078,645 3,543,498
Total net position	4,406,454	(47,811)	263,500		4,622,143
Total liabilities and net position	\$ 5,104,106	\$ 730,855	\$ 263,500	\$ (560,247)	\$ 5,538,214

# Operating results and changes in net position for the year ended June 30, 2016:

	Coal CountyCoal CountyGeneralExtendedHospitalCare		Coal County Holding Company	Total	
Operating Revenues Net patient and resident service revenue Other revenue	\$ 4,890,766 108,410	\$ 3,336,880 425,030	\$ - -	\$ 8,227,646 533,440	
Total operating revenues	4,999,176	3,761,910		8,761,086	
Operating Expenses Depreciation Other operating expenses	324,490 4,842,841	32,202 3,682,700	27,812	384,504 8,525,541	
Total operating expenses	5,167,331	3,714,902	27,812	8,910,045	
Operating Income (Loss)	(168,155)	47,008	(27,812)	(148,959)	
Nonoperating Revenues	787,213	5,598		792,811	
Revenues in Excess of (Less Than) Expenses	619,058	52,606	(27,812)	643,852	
Net Position, Beginning of Year	3,787,396	(100,417)	291,312	3,978,291	
Net Position, End of Year	\$ 4,406,454	\$ (47,811)	\$ 263,500	\$ 4,622,143	

## Cash flows for the year ended June 30, 2016:

	oal County General Hospital	al County Extended Care	Ho	County lding npany	 Total
Net cash from operating activities	\$ 303,141	\$ 270,173	\$	-	\$ 573,314
Net cash from noncapital financing activities Net cash used for capital and	971,484	-		-	971,484
related financing activities	(577,384)	(41,130)		-	(618,514)
Net cash from investing activities	 2,306	6,245			 8,551
Net change in cash and cash equivalents	699,547	235,288		-	934,835
Cash and cash equivalents, beginning of year	 1,044,186	 97,872			 1,142,058
Cash and cash equivalents, end of year	\$ 1,743,733	\$ 333,160	\$	-	\$ 2,076,893



Supplementary Information June 30, 2017 and 2016 Coal County Healthcare Authority



**CPAs & BUSINESS ADVISORS** 

#### Independent Auditor's Report on Supplementary Information

Board of Trustees Coal County Healthcare Authority Coalgate, Oklahoma

Our report on our audits of the basic financial statements of the Coal County Healthcare Authority as of and for the years ended June 30, 2017 and 2016, and our report thereon dated November 27, 2017, which expressed an unmodified opinion on those financial statements, appears on pages 1 through 2. Our audits were performed for the purpose of forming an opinion on the basic financial statements taken as a whole. The combining schedules of statements of net position information, combining schedules of revenues, expenses, and changes in net position information, and schedules of net patient and resident service revenue, other operating revenue, and operating expenses are presented for the purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audits of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole.

Ede Bailly LLP

Oklahoma City, Oklahoma November 27, 2017

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# Coal County Healthcare Authority Combining Schedule – Statement of Net Position Information June 30, 2017

	Coal County General Hospital	/ ( 	Coal County Extended Care	H	al County Iolding ompany	ssifications or iminations	(	Combined Total
Assets								
Current Assets								
Cash and cash equivalents	\$ 1,256,62	3 \$	169,217	\$	-	\$ -	\$	1,425,840
Receivables								
Patient and resident, net of estimated uncollectibles	1,316,30	3	440,656		-	-		1,756,959
Estimated third-party payor settlements	484,78	6	-		-	-		484,786
Sales tax	83,88	1	-		-	-		83,881
Other	60,44	2	6,350		-	-		66,792
Supplies	166,48	1	3,917		-	-		170,398
Due from related party	627,54	6	-		-	 (627,546)		-
Total current assets	3,996,06	2	620,140		-	(627,546)		3,988,656
Capital Assets, Net	1,079,10	0	99,543		236,388	-		1,415,031
Other Assets	31,78	0	33,333			 -		65,113
Total assets	\$ 5,106,94	2 \$	753,016	\$	236,388	\$ (627,546)	\$	5,468,800

	Coal County General Hospital	Coal County Extended Care	Coal County Holding Company	Reclassifications or Eliminations	Combined Total
Liabilities and Net Position Current Liabilities					
Current portion of long-term debt Accounts payable Accrued liabilities Deposits from residents Due to related party	\$ 161,094 122,451 154,538	\$ 4,719 113,602 97,760 13,000 627,546	\$ - - - -	\$ - - - (627,546)	\$ 165,813 236,053 252,298 13,000
Total current liabilities	438,083	856,627	-	(627,546)	667,164
Long-Term Debt, Net	288,717			<u> </u>	288,717
Total liabilities	726,800	856,627	-	(627,546)	955,881
Net Position Net investment in capital assets Unrestricted	629,289 3,750,853	94,824 (198,435)	236,388	- -	960,501 3,552,418
Total net position	4,380,142	(103,611)	236,388	<u> </u>	4,512,919
Total liabilities and net position	\$ 5,106,942	\$ 753,016	\$ 236,388	\$ (627,546)	\$ 5,468,800

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# Coal County Healthcare Authority Combining Schedule – Statement of Net Position Information June 30, 2016

	C	oal County General Hospital	al County Extended Care	H	al County Holding ompany	ssifications or iminations	(	Combined Total
Assets								
Current Assets								
Cash and cash equivalents	\$	1,743,733	\$ 333,160	\$	-	\$ -	\$	2,076,893
Receivables								
Patient and resident, net of estimated uncollectibles		1,106,631	281,191		-	-		1,387,822
Estimated third-party payor settlements		154,729	-		-	-		154,729
Sales tax		68,263	-		-	-		68,263
Other		61,768	-		-	-		61,768
Supplies		127,497	4,550		-	-		132,047
Due from related party		560,247	 		-	 (560,247)		
Total current assets		3,822,868	618,901		-	(560,247)		3,881,522
Capital Assets, Net		1,249,458	78,621		263,500	-		1,591,579
Other Assets		31,780	 33,333			 		65,113
Total assets	\$	5,104,106	\$ 730,855	\$	263,500	\$ (560,247)	\$	5,538,214

	Coal County General Hospital	Coal County Extended Care	Coal County Holding Company	Reclassifications or Eliminations	Combined Total
Liabilities and Net Position Current Liabilities					
Current portion of long-term debt Accounts payable Accrued liabilities Deposits from residents Due to related party	\$ 152,185 62,459 133,845	\$ 6,867 113,631 84,828 8,374 560,247	\$ - - - -	\$ - - - (560,247)	\$ 159,052 176,090 218,673 8,374
Total current liabilities	348,489	773,947	-	(560,247)	562,189
Long-Term Debt, Net	349,163	4,719			353,882
Total liabilities	697,652	778,666	-	(560,247)	916,071
Net Position Net investment in capital assets Unrestricted	748,110 3,658,344	67,035 (114,846)	263,500	- -	1,078,645 3,543,498
Total net position	4,406,454	(47,811)	263,500		4,622,143
Total liabilities and net position	\$ 5,104,106	\$ 730,855	\$ 263,500	\$ (560,247)	\$ 5,538,214

# Coal County Healthcare Authority Combining Schedule –Statement of Revenues, Expenses and Changes in Net Position Information Year Ended June 30, 2017

	Coal County General Hospital	Coal County Extended Care	Coal County Holding Company	Reclassifications orEliminations	Combined Total
Operating Revenues Net patient and resident service revenue Other revenues	\$ 4,746,017 	\$ 3,230,832 441,093	\$ -	\$ <u>-</u>	\$     7,976,849 529,678
Total operating revenues	4,834,602	3,671,925			8,506,527
Operating Expenses Nursing services Other professional services General services Administrative services Depreciation and amortization	1,869,166 1,368,958 396,916 1,489,870 367,927	1,818,522 275,968 554,870 1,039,246 38,836	27,112	- - - -	3,687,688 1,644,926 951,786 2,529,116 433,875
Total operating expenses	5,492,837	3,727,442	27,112		9,247,391
Operating Loss	(658,235)	(55,517)	(27,112)		(740,864)
Nonoperating Revenues (Expenses) Sales tax Investment income Interest expense	650,899 1,317 (20,293)	125 (408)	- -	- - 	650,899 1,442 (20,701)
Total nonoperating revenues (expenses)	631,923	(283)			631,640
Expenses in Excess of Revenues	(26,312)	(55,800)	(27,112)	-	(109,224)
Net Position, Beginning of Year	4,406,454	(47,811)	263,500		4,622,143
Net Position, End of Year	\$ 4,380,142	\$ (103,611)	\$ 236,388	\$-	\$ 4,512,919

# Coal County Healthcare Authority Combining Schedule –Statement of Revenues, Expenses and Changes in Net Position Information Year Ended June 30, 2016

	Coal County General Hospital	Coal County Extended Care	Coal County Holding Company	Reclassifications orEliminations	Combined Total
Operating Revenues Net patient and resident service revenue Other revenues	\$ 4,890,766 108,410	\$ 3,336,880 425,030	\$ - -	\$ - -	\$ 8,227,646 533,440
Total operating revenues	4,999,176	3,761,910			8,761,086
Operating Expenses Nursing services Other professional services General services Administrative services Depreciation and amortization	$2,017,766 \\1,130,086 \\401,101 \\1,293,888 \\324,490$	1,950,929 292,198 542,754 896,819 32,202	27,812	- - - - -	3,968,695 1,422,284 943,855 2,190,707 384,504
Total operating expenses	5,167,331	3,714,902	27,812		8,910,045
Operating Loss	(168,155)	47,008	(27,812)		(148,959)
Nonoperating Revenues (Expenses) Sales tax Investment income Interest expense Noncapital contributions Loss on disposal of capital assets	811,346 2,306 (24,372) 5,000 (7,067)	6,245 (647)	- - - -	- - - - -	811,346 8,551 (25,019) 5,000 (7,067)
Total nonoperating revenues (expenses)	787,213	5,598			792,811
Revenues in Excess of (Less Than) Expenses	619,058	52,606	(27,812)	-	643,852
Net Position, Beginning of Year	3,787,396	(100,417)	291,312		3,978,291
Net Position, End of Year	\$ 4,406,454	\$ (47,811)	\$ 263,500	\$-	\$ 4,622,143

# Coal County Healthcare Authority Schedules of Net Patient and Resident Service Revenue Years Ended June 30, 2017 and 2016

	2017	2016
Daily Patient Services Medical and surgical Swing bed	\$ 4,666,196 291,900	\$ 5,110,681 320,700
	4,958,096	5,431,381
Other Nursing Services Central service supplies Emergency services	187,572 621,253	292,972 592,945
	808,825	885,917
Other Professional Services Ultrasound Intravenous therapy Respiratory therapy Laboratory Pharmacy Physical therapy Radiology Pain management Behavioral health	426,625 135,303 8,784 3,223,346 1,040,653 413,945 2,489,085 - - 650,729 8,388,470	543,255 161,499 6,227 2,001,929 1,279,170 480,574 2,418,080 367,257
Charity Care	(76,229)	(110,583)
Total patient and resident service revenue	14,079,162	13,464,706
Reductions from Revenue Contractual adjustments Bad debt expense	(5,457,743) (644,570)	(4,791,157) (445,903)
Total reductions from revenue	(6,102,313)	(5,237,060)
Net Patient and Resident Service Revenue	\$ 7,976,849	\$ 8,227,646

Coal County Healthcare Authority
Schedules of Other Operating Revenue
Years Ended June 30, 2017 and 2016

	 2017	 2016
Other Revenue Focus on Excellence Miscellaneous	\$ 394,737 134,941	 355,866 177,574
Total Other Revenue	\$ 529,678	\$ 533,440

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		2017	
N	Salaries	Other	Total
Nursing Services Medical and surgical Emergency services	\$ 2,113,039 123,885	\$ 923,525 527,239	\$ 3,036,564 651,124
	\$ 2,236,924	\$ 1,450,764	\$ 3,687,688
Other Professional Services Ultrasound	\$ 17,939	\$ 19,137	\$ 37,076
Intravenous therapy	-	9,786	9,786
Respiratory therapy Laboratory	16,169 294,114	19,031 545,648	35,200 839,762
Pharmacy	70,201	169,536	239,737
Physical therapy	52,835	122,779	175,614
Radiology	154,797	39,843	194,640
Pain management Behavioral health	68,788	44,323	- 113,111
	\$ 674,843	\$ 970,083	\$ 1,644,926
General Services			
Dietary	\$ 189,461	\$ 245,931 55,028	\$ 435,392
Housekeeping Medical records	198,664 92,622	55,938 16,451	254,602 109,073
Plant operations	123,069	29,650	152,719
	\$ 603,816	\$ 347,970	\$ 951,786
Administrative Services			
Administrative and office Employee benefits	\$ 658,512 848,417	\$ 1,022,187	\$ 1,680,699 848,417
	\$ 1,506,929	\$ 1,022,187	\$ 2,529,116
Depreciation and Amortization	<u>\$</u>	\$ 433,875	\$ 433,875

		2016			
 Salaries	1	Other	-		Total
\$ 1,766,958 142,092	\$	1,532,854 526,791		\$	3,299,812 668,883
\$ 1,909,050	\$	2,059,645	-	\$	3,968,695
\$ 12,233	\$	25,104 15,357		\$	37,337 15,357
7,443		15,170			22,613
298,190		342,972			641,162
76,881		185,331			262,212
53,553		133,150			186,703
158,615		47,080			205,695
8,303		42,902			51,205
\$ 615 219	¢	<u> </u>	-	¢	1 422 284
\$ 615,218	\$	807,066	=	\$	1,422,284
\$ 191,283	\$	248,745		\$	440,028
178,094		60,421			238,515
98,204		20,185			118,389
 114,397		32,526	-		146,923
\$ 581,978	\$	361,877	=	\$	943,855
\$ 602,783	\$	860,678		\$	1,463,461
727,246		-	-		727,246
\$ 1,330,029	\$	860,678	=	\$	2,190,707
\$ _	\$	384,504	-	\$	384,504



**CPAs & BUSINESS ADVISORS** 

#### Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

Board of Trustees Coal County Healthcare Authority Coalgate, Oklahoma

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Coal County Healthcare Authority (Authority) as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements, and have issued our report thereon dated November 27, 2017.

#### **Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Authority's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control.

Our consideration of internal control over financial reporting was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that have not been identified. However, as described in the accompanying Schedule of Findings and Responses, we identified certain deficiencies in internal control that we consider to be material weaknesses and significant deficiencies.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. We consider the deficiencies described in the accompanying Schedule of Findings and Responses to be material weaknesses: 2017-A through 2017-C.

A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the deficiency described in the accompanying Schedule of Findings and Responses to be a significant deficiency: 2017-D.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Authority's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### Authority's Response to Findings

The Authority's responses to the findings identified in our audit are described in the accompanying Schedule of Findings and Responses. The Authority's responses were not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on them.

#### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Authority's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Authority's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Each Bailly LLP

Oklahoma City, Oklahoma November 27, 2017

#### Findings – Financial Statements Audit – Internal Controls over Financial Reporting

#### **Material Weakness**

#### 2017-A Segregation of Duties

*Criteria*: A properly designed system of internal control segregates the initiation, record keeping, and authorization of transactions.

*Condition*: During the course of our engagement, we noted that the Authority has limited staff completing incompatible accounting functions due to the size of the entity.

*Cause*: A limited number of office personnel prevent a proper segregation of accounting functions necessary to assure optimal internal control. This is not an unusual condition in organizations of your size.

*Effect*: Limited segregation of duties could result in misstatements that may not be prevented or detected on a timely basis in the normal course of operations.

*Auditor's Recommendation*: We realize that with a limited number of office employees, segregation of duties is difficult. We also recognize that in some instances it may not be cost effective to employ additional personnel for the purpose of segregating duties. However, the Authority should continually review its internal control procedures, other compensating controls and monitoring procedures to obtain the maximum internal control possible under the circumstances. Management involvement through the review of reconciliation procedures can be an effective control to ensure these procedures are being accurately completed on a timely basis. Furthermore, the Authority should periodically evaluate its procedures to identify potential areas where the benefits of further segregation of duties or addition of other compensating controls and monitoring procedures exceed the related costs.

*Views of Responsible Officials*: Management agrees with the finding and has reviewed the operating procedures of the Authority. Due to the limited number of office employees, management will continue to monitor the Authority's operations and procedures. Furthermore, we will continually review the assignment of duties to obtain the maximum internal control possible under the circumstances.

#### 2017-B Preparation of Financial Statements

*Criteria*: A properly designed system of internal control over financial reporting includes the preparation of an entity's financial statements and accompanying notes to the financial statements by internal personnel of the entity. Management is responsible for establishing and maintaining internal control over financial reporting and procedures related to the fair presentation of the financial statements in accordance with U.S. generally accepted accounting principles (GAAP).

*Condition*: The Authority does not have an internal control system designed to provide for the preparation of the financial statements, including the accompanying footnotes and statement of cash flows, as required by GAAP. As auditors, we were requested to draft the financial statements and accompanying notes to the financial statements.

*Cause*: This weakness is due to the limited resources in the financial reporting process due to budgetary constraints. In addition, there is no established review processes.

*Effect*: The effect of this condition is that yearend financial reporting is prepared by a party outside of the Authority. The outside party does not have constant contact with the ongoing financial transactions that internal staff have. Furthermore, it is possible that new standards may not be adopted and applied timely to interim financial statements.

*Auditor's Recommendation*: We recommend that management continue reviewing operating procedures in order to obtain the maximum internal control over financial reporting possible under the circumstances to enable staff to draft the financial statements internally.

*Views of Responsible Officials*: Given the size of the Authority, we do not think it would be cost-effective to fully cure this deficiency at this time. In addition, given the complex and constantly changing nature of financial reporting requirements, we believe that better results can be achieved by continuing to rely on the expertise of our outside auditors regarding these matters.

#### 2017-C Cost Report Estimate

*Criteria*: Accountings standards require an entity to estimate the Medicare cost report settlement in order to fairly state the financial position as of year-end.

*Condition*: During the current year, the Authority recorded an estimate for the Medicare cost report settlement for the current year. However, the estimate was different from the filed cost report.

Effect: This resulted in a material adjusting journal entry to properly state the current year settlement.

*Cause*: The current year cost report settlement was not properly estimated at year end which resulted in a material journal entry to the financial statements.

Auditor's Recommendation: It is recommended the Hospital implement a system that provides adequate controls over estimating cost report settlements.

*Views of Responsible Officials*: Management will assess the need to purchase estimating software to more accurately reflect the Medicare Cost Report Settlements. The key to the assessment will be weighing cost versus the financial benefit of this purchase.

#### **Significant Deficiency**

#### 2017-D Bad Debt and Contractual Allowances

*Criteria*: Accountings standards require an entity to estimate an allowance on the collectability of receivables. The allowance should be based on historical data and current reimbursement rates.

Condition: The allowance calculations were not properly estimated during the year.

*Effect*: Interim financial statements may not be properly stated. An audit adjustment was made to the allowance accounts.

*Cause*: Historical collections are not reviewed and considered in determining the potential impact on contractual adjustments or bad debt write-offs.

*Auditor's Recommendation*: We recommend that management develop an estimate based on historical collections and adjustments. The allowance accounts should be reviewed each month as well for reasonableness in relation to the accounts receivable and revenue.

*Views of Responsible Officials*: Management will develop an estimate based on historical collection percentages.