### **COUNTY AUDIT**

# CHEROKEE COUNTY

For the fiscal year ended June 30, 2013





Oklahoma State Auditor & Inspector Gary A. Jones, CPA, CFE CHEROKEE COUNTY, OKLAHOMA FINANCIAL STATEMENT AND INDEPENDENT AUDITOR'S REPORT FOR THE FISCAL YEAR ENDED JUNE 30, 2013

This publication, issued by the Oklahoma State Auditor and Inspector's Office as authorized by 19 O.S. § 171, has not been printed, but is available on the agency's website (<a href="www.sai.ok.gov">www.sai.ok.gov</a>) and in the Oklahoma Department of Libraries Publications Clearinghouse Digital Collection, pursuant to 74 O.S. § 3105.B.

## Oklahoma State Auditor & Inspector

2300 N. Lincoln Blvd. • State Capitol, Room 100 • Oklahoma City, OK 73105 • Phone: 405.521.3495 • Fax: 405.521.3426

January 29, 2016

## TO THE CITIZENS OF CHEROKEE COUNTY, OKLAHOMA

Transmitted herewith is the audit of Cherokee County, Oklahoma for the fiscal year ended June 30, 2013. The audit was conducted in accordance with 19 O.S. § 171.

A report of this type can be critical in nature. Failure to report commendable features in the accounting and operating procedures of the entity should not be interpreted to mean that they do not exist.

The goal of the State Auditor and Inspector is to promote accountability and fiscal integrity in state and local government. Maintaining our independence as we provide this service to the taxpayers of Oklahoma is of utmost importance.

We wish to take this opportunity to express our appreciation for the assistance and cooperation extended to our office during our engagement.

Sincerely,

Say af

GARY A. JONES, CPA, CFE

OKLAHOMA STATE AUDITOR & INSPECTOR

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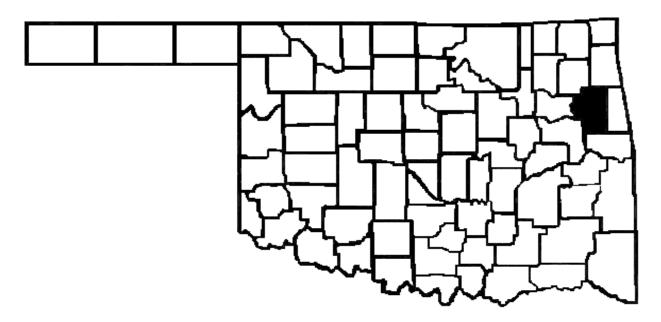
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## CHEROKEE COUNTY, OKLAHOMA FOR THE FISCAL YEAR ENDED JUNE 30, 2013

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## INTRODUCTORY SECTION UNAUDITED INFORMATION ON PAGES iii -ix PRESENTED FOR INFORMATIONAL PURPOSES ONLY



Cherokee County, created at statehood and named for the Cherokee Nation, is part of the area settled by the Cherokee Indians after the Trail of Tears.

Tahlequah, the county seat, was established as the capital of the Cherokee Nation in 1839. It is the site of the Cherokee Heritage Center; Tsa-La-Gi Ancient Cherokee Village, an authentic replica of a Cherokee community during the 1600s; and the Cherokee National Museum. The Cookson Hills, surrounding Tahlequah, were noted as hiding places for outlaws and bandits, including the James Brothers and Belle Starr, around the turn of the century. Lake Tenkiller and the Tenkiller Wildlife Management Area, as well as the Illinois River, provide additional recreational opportunities in Cherokee County.

Northeastern State University in Tahlequah provides a source of higher education in the area. The university's beginning dates back to 1846 when the Cherokee National Council authorized the creation of a National Male Seminary and a National Female Seminary. In 1909 the Oklahoma Legislature authorized purchase of the building land, and equipment of the Cherokee Female Seminary to form the Northeastern State Normal School at Tahlequah.

For more county information, call the county clerk's office at 918/456-3171

County Seat - Tahlequah

Area – 776.40 Square Miles

County Population – 48,150 (2012 est.)

Farms -1,375

Land in Farms – 246,421 Acres

Primary Source: Oklahoma Almanac 2013-2014

#### **Board of County Commissioners**

District 1 – Doug Hubbard District 2 – Bobby Botts

District 3 – Mike Ballard

#### **County Assessor**

Marsha Trammel

#### **County Clerk**

Cheryl Trammel

#### **County Sheriff**

Norman Fisher

#### **County Treasurer**

**Inez Peace** 

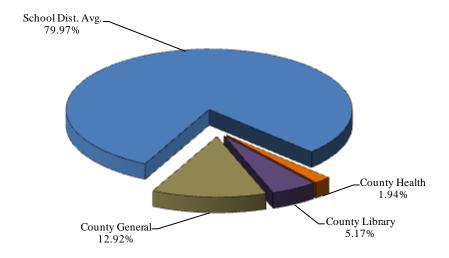
#### **Court Clerk**

Shelly Kissinger

#### **District Attorney**

Brian Kuester

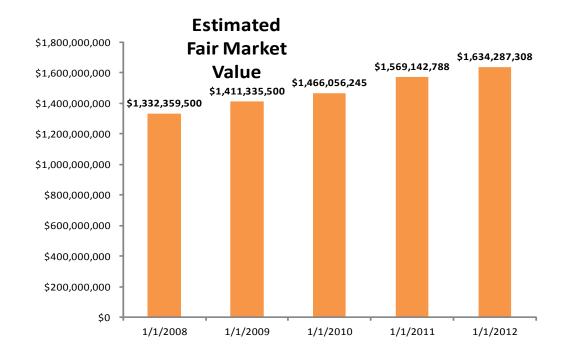
Property taxes are calculated by applying a millage rate to the assessed valuation of property. Millage rates are established by the Oklahoma Constitution. One mill equals one-thousandth of a dollar. For example, if the assessed value of a property is \$1,000.00 and the millage rate is 1.00, then the tax on that property is \$1.00. This chart shows the different entities of the County and their share of the various millages as authorized by the Constitution.



County-Wide M	illages	School District Millages											
							Career						
County General	10.00		_	Gen.	Bldg.	Skg.	Tech	Common	Total				
County Health	1.50	Keys	D-6	35.00	5.00	9.45	10.00	4.00	63.45				
County Library	4.00	Lowrey	D-10	35.00	5.00	-	10.00	4.00	54.00				
		Norwood	D-14	35.00	5.00	-	10.00	4.00	54.00				
		Hulbert	I-16	35.00	5.00	-	10.00	4.00	54.00				
		Woodall	D-21	35.00	5.00	15.40	10.00	4.00	69.40				
		Shady Grove	D-26	35.00	5.00	-	10.00	4.00	54.00				
		Peggs	D-31	35.00	5.00	-	10.00	4.00	54.00				
		Grandview	D-34	35.00	5.00	9.85	10.00	4.00	63.85				
		Briggs	D-44	35.00	5.00	-	10.00	4.00	54.00				
		Tenkiller	D-66	35.00	5.00	-	10.00	4.00	54.00				
		Tahlequah	I-35	35.00	5.00	24.61	10.00	4.00	78.61				
		Little Kansas	I-3	35.00	5.00	28.43	11.00	4.00	83.43				
		Oaks	J-5	35.00	5.00	-	11.00	4.00	55.00				
		Ft. Gibson	I-3M	35.00	5.00	12.49	10.00	4.00	66.49				
		Skelly	1	35.00	5.00	-	10.00	4.00	54.00				
		Locust Grove	I-17	35.00	5.00	25.80	11.00	4.00	80.80				
		Norwood	I-14	35.00	5.00	4.92	10.00	4.00	58.92				

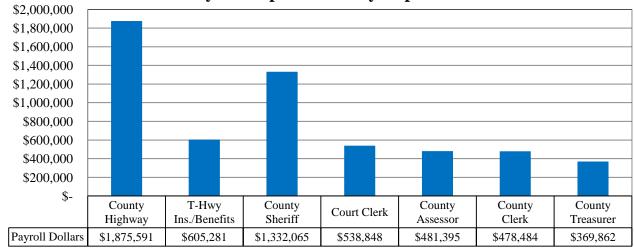
#### CHEROKEE COUNTY, OKLAHOMA ASSESSED VALUE OF PROPERTY TREND ANALYSIS FOR THE FISCAL YEAR ENDED JUNE 30, 2013

Valuation		Public	Real	Homestead		Estimated Fair Market
Date	Personal	Service	Estate	Exemption	Net Value	Value
1/1/2012	\$19,599,361	\$9,949,988	\$155,413,553	\$9,216,776	\$175,746,126	\$1,634,287,308
1/1/2011	\$18,313,435	\$10,432,331	\$149,302,896	\$9,279,220	\$168,769,442	\$1,569,142,788
1/1/2010	\$18,124,253	\$9,978,459	\$142,476,811	\$9,313,336	\$161,266,187	\$1,466,056,245
1/1/2009	\$18,401,768	\$9,437,045	\$136,686,422	\$9,278,330	\$155,246,905	\$1,411,335,500
1/1/2008	\$17,588,331	\$7,724,199	\$130,485,824	\$9,238,809	\$146,559,545	\$1,332,359,500

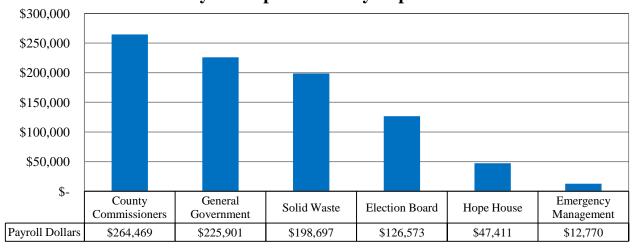


County officers' salaries are based upon the assessed valuation and population of the counties. State statutes provide guidelines for establishing elected officers' salaries. The Board of County Commissioners sets the salaries for all elected county officials within the limits set by the statutes. The designated deputy or assistant's salary cannot exceed the principal officer's salary. Salaries for other deputies or assistants cannot exceed the principal officer's salary. The information presented below is for the fiscal year ended June 30, 2013.



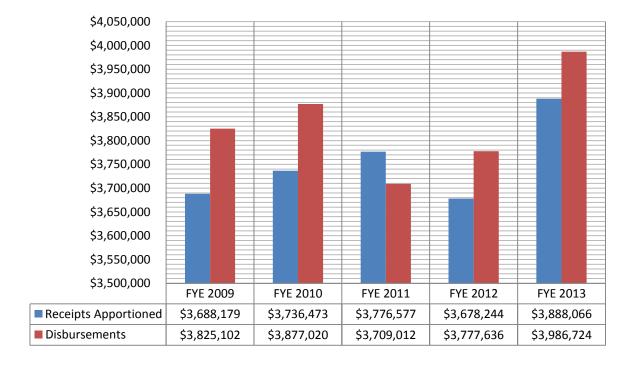


#### **Payroll Expenditures by Department**



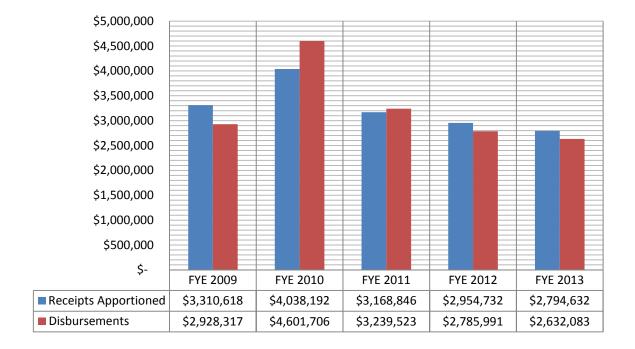
#### **County General Fund**

The Oklahoma Constitution and the Oklahoma Statutes authorize counties to create a County General Fund, which is the county's primary source of operating revenue. The County General Fund is typically used for county employees' salaries plus many expenses for county maintenance and operation. It also provides revenue for various budget accounts and accounts that support special services and programs. The Board of County Commissioners must review and approve all expenditures made from the County General Fund. The primary revenue source for the County General Fund is usually the county's ad valorem tax collected on real, personal (if applicable), and public service property. Smaller amounts of revenue can come from other sources such as fees, sales tax, use tax, state transfer payments, in-lieu taxes, and reimbursements. The chart below summarizes receipts and disbursements of the County's General Fund for the last five fiscal years.



#### **County Highway Fund**

The County receives major funding for roads and highways from a state imposed fuel tax. Taxes are collected by the Oklahoma Tax Commission. Taxes are imposed on all gasoline, diesel, and special fuel sales statewide. The County's share is determined on formulas based on the County population, road miles, and land area and is remitted to the County monthly. These funds are earmarked for roads and highways only and are accounted for in the County Highway Fund. The chart below summarizes receipts and disbursements of the County's Highway Fund for the last five fiscal years.





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#### **Independent Auditor's Report**

TO THE OFFICERS OF CHEROKEE COUNTY. OKLAHOMA

#### Report on the Financial Statement

We have audited the combined total—all county funds on the accompanying regulatory basis Statement of Receipts, Disbursements, and Changes in Cash Balances of Cherokee County, Oklahoma, as of and for the year ended June 30, 2013, listed in the table of contents as the financial statement.

#### Management's Responsibility for the Financial Statement

Management is responsible for the preparation and fair presentation of this financial statement in accordance with the regulatory basis of accounting described in Note 1, and for determining that the regulatory basis of accounting is an acceptable basis for the preparation of the financial statement in the circumstances. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on the financial statement based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statement is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statement. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statement, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statement in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statement.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Basis for Adverse Opinion on U.S. Generally Accepted Accounting Principles

As described in Note 1 of the financial statement, the financial statement is prepared by Cherokee County using accounting practices prescribed or permitted by Oklahoma state law, which is a basis of accounting other than accounting principles generally accepted in the United States of America. The effects on the financial statements of the variances between the regulatory basis of accounting described in Note 1 and accounting principles generally accepted in the United States of America, although not reasonably determinable, are presumed to be material.

#### Adverse Opinion on U.S. Generally Accepted Accounting Principles

In our opinion, because of the significance of the matter discussed in the "Basis for Adverse Opinion on U.S. Generally Accepted Accounting Principles" paragraph, the financial statement referred to above does not present fairly, in accordance with accounting principles generally accepted in the United States of America, the financial position of Cherokee County as of June 30, 2013, or changes in its financial position for the year then ended.

#### Opinion on Regulatory Basis of Accounting

In our opinion, the financial statement referred to above presents fairly, in all material respects, the combined total of receipts, disbursements, and changes in cash balances for all county funds of Cherokee County, for the year ended June 30, 2013, on the basis of accounting described in Note 1.

#### Other Matters

#### Other Information

Our audit was conducted for the purpose of forming an opinion on the combined total of all county funds on the financial statement. The Other Supplementary Information, as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the financial statement.

The Other Supplementary Information, as listed in the table of contents, is the responsibility of management and was derived from and related directly to the underlying accounting and other records used to prepare the financial statement. Such information has been subjected to the auditing procedures applied in the audit of the financial statement and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statement or to the financial statement itself, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Other Supplementary Information, as listed in the table of contents, is fairly stated, in all material respects, in relation to the combined total—all county funds.

The information listed in the table of contents under Introductory Section has not been subjected to the auditing procedures applied in the audit of the financial statement, and accordingly, we do not express an opinion or provide any assurance on it.

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated January 28, 2016, on our consideration of Cherokee County's internal control over financial reporting and on our tests

of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and in considering Cherokee County's internal control over financial reporting and compliance.

GARY A. JONES, CPA, CFE

Song a for

OKLAHOMA STATE AUDITOR & INSPECTOR

January 28, 2016



#### CHEROKEE COUNTY, OKLAHOMA STATEMENT OF RECEIPTS, DISBURSEMENTS, AND CHANGES IN CASH BALANCES—REGULATORY BASIS (WITH COMBINING INFORMATION)—MAJOR FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2013

	Cas	Beginning sh Balances lly 1, 2012	Receipts Apportioned		Transfers In		Transfers Out		Disbursements		Ending Cash Balances June 30, 2013	
Combining Information:												
Major Funds:												
County General Fund	\$	1,023,284	\$	3,888,066	\$	300,647	\$	300,000	\$	3,986,724	\$	925,273
Highway		1,215,068		2,794,632		-		-		2,632,083		1,377,617
County Health		302,409		271,113		-		-		141,199		432,323
Sales Tax		1,420,780	3,036,544		-		-		3,047,058			1,410,266
County Sinking		6		-		-		6		-		-
Governmental Building Authority		3,255,827		2,213,252		-		-		1,640,014		3,829,065
Fire Department Sales Tax		1,201,389		868,031		-		-		948,756		1,120,664
Use Tax		1,119,506		270,385		300,000		300,000		182,492		1,207,399
CBRI 105		936,840		293,972		-		-		138,604		1,092,208
911 Emergency		39,530		133,297		-		-		116,659		56,168
911 Wireless		62,423		220,358		-		-		179,621		103,160
Remaining Aggregate Funds		796,395		1,284,376				641		1,191,503		888,627
<b>Combined Total - All County Funds</b>	\$	11,373,457	\$	15,274,026	\$	600,647	\$	600,647	\$	14,204,713	\$	12,442,770

#### 1. Summary of Significant Accounting Policies

#### A. Reporting Entity

Cherokee County is a subdivision of the State of Oklahoma created by the Oklahoma Constitution and regulated by Oklahoma Statutes.

The accompanying financial statement presents the receipts, disbursements, and changes in cash balances of the total of all funds under the control of the primary government. The general fund is the county's general operating fund, accounting for all financial resources except those required to be accounted for in another fund, where its use is restricted for a specified purpose. Other funds established by statute and under the control of the primary government are also presented.

The County Treasurer collects and remits material amounts of intergovernmental revenues and ad valorem tax revenue for other budgetary entities, including, county libraries, school districts, and cities and towns. The cash receipts and disbursements attributable to those other entities do not appear in funds on the County's financial statement; those funds play no part in the County's operations. Any trust or agency funds maintained by the County are not included in this presentation.

#### **B.** Fund Accounting

The County uses funds to report on receipts, disbursements, and changes in cash balances. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions or activities.

Following are descriptions of the county funds included as combining information within the financial statement:

<u>County General Fund</u> - revenues are from ad valorem taxes, officers' fees, interest earnings and miscellaneous collections of the County. Disbursements are for the general operations of the County.

<u>Highway</u> - accounts for state, local and miscellaneous receipts and disbursements for the purpose of constructing and maintaining county roads and bridges.

<u>County Health</u> - accounts for monies collected on behalf of the county health department from ad valorem taxes and state and local revenues. Disbursements are for the operation of the county health department.

<u>Sales Tax</u> - accounts for the collection of sales tax revenue and the disbursement of funds as restricted by the sales tax resolution.

<u>County Sinking</u> - accounts for debt service receipts derived generally from a special ad valorem tax levy and from interest earned on investments on cash not immediately required for debt service payments.

<u>Governmental Building Authority</u> - accounts for sales tax monies collected for acquiring, constructing, equipping, operating, and maintaining new county jail facilities, and parking facilities. Disbursements are for acquiring, constructing, equipping, operating, and maintaining these facilities.

<u>Fire Department Sales Tax</u> - accounts for sales tax monies collected for the funding of fourteen fire districts within Cherokee County. Disbursements are for the fire protection of Cherokee County.

<u>Use Tax</u> - accounts for use tax remitted to the County by the Oklahoma Tax Commission. Disbursements are for courthouse maintenance and operation.

<u>CBRI 105</u> - revenues are from the state highway department. Disbursements are for construction, repair, and maintenance of bridges in Cherokee County.

 $\underline{911\ Emergency}$  - accounts for fees collected by local telephone land line providers in Cherokee County. Disbursements are for the operation of the enhanced emergency telephone system.

<u>911 Wireless</u> - accounts for fees collected by local wireless service providers in Cherokee County. Disbursements are for the operation of the enhanced emergency telephone system.

#### C. Basis of Accounting

The financial statement is prepared on a basis of accounting wherein amounts are recognized when received or disbursed. This basis of accounting differs from accounting principles generally accepted in the United States of America, which require revenues to be recognized when they become available and measurable or when they are earned, and expenditures or expenses to be recognized when the related liabilities are incurred. This regulatory basis financial presentation is not a comprehensive measure of economic condition or changes therein.

Title 19 O.S. § 171 specifies the format and presentation for Oklahoma counties to present their financial statement in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP) or on a regulatory basis. The County has elected to present their financial statement on a regulatory basis in conformity with Title 19 O.S. § 171. County governments (primary only) are required to present their financial statements on a fund basis format with, at a minimum, the general fund and all other county funds, which represent ten percent or greater of total county revenue. All other funds included in the audit shall be presented in the aggregate in a combining statement.

#### D. Budget

Under current Oklahoma Statutes, a general fund and a county health department fund are the only funds required to adopt a formal budget. On or before the first Monday in July of each year, each officer or department head submits an estimate of needs to the governing body. The budget is approved for the respective fund by office, or department and object. The County Board of Commissioners may approve changes of appropriations within the fund by office or department and object. To increase or decrease the budget by fund requires approval by the County Excise Board.

#### E. Cash and Investments

For the purposes of financial reporting, "Ending Cash Balances, June 30" includes cash and cash equivalents and investments as allowed by statutes. The County pools the cash of its various funds in maintaining its bank accounts. However, cash applicable to a particular fund is readily identifiable on the County's books. The balance in the pooled cash accounts is available to meet current operating requirements.

State statutes require financial institutions with which the County maintains funds to deposit collateral securities to secure the County's deposits. The amount of collateral securities to be pledged is established by the County Treasurer; this amount must be at least the amount of the deposit to be secured, less the amount insured (by, for example, the FDIC).

The County Treasurer has been authorized by the County's governing board to make investments. Allowable investments are outlined in statutes 62 O.S. § 348.1 and § 348.3.

All investments must be backed by the full faith and credit of the United States Government, the Oklahoma State Government, fully collateralized, or fully insured. All investments as classified by state statute are nonnegotiable certificates of deposit. Nonnegotiable certificates of deposit are not subject to interest rate risk or credit risk.

At June 30, 2013, the County's investments were under-collateralized in the amount of \$653,220,34.

#### 2. Ad Valorem Tax

The County's property tax is levied each October 1 on the assessed value listed as of January 1 of the same year for all real and personal property located in the County, except certain exempt property. Assessed values are established by the County Assessor within the prescribed guidelines established by the Oklahoma Tax Commission and the State Equalization Board. Title 68 O.S. § 2820.A. states, ". . . Each assessor shall thereafter maintain an active and systematic program of visual inspection on a continuous basis and shall establish an inspection schedule

which will result in the individual visual inspection of all taxable property within the county at least once each four (4) years."

Taxes are due on November 1 following the levy date, although they may be paid in two equal installments. If the first half is paid prior to January 1, the second half is not delinquent until April 1. Unpaid real property taxes become a lien upon said property on October 1 of each year.

Unpaid delinquent personal property taxes are published usually in May. If the taxes are not paid within 30 days from publication, they shall be placed on the personal tax lien docket.

#### 3. Other Information

#### A. Pension Plan

<u>Plan Description</u>. The County contributes to the Oklahoma Public Employees Retirement Plan (the Plan), a cost-sharing, multiple-employer defined benefit pension plan administered by the Oklahoma Public Employees Retirement System (OPERS). Benefit provisions are established and amended by the Oklahoma Legislature. The Plan provides retirement, disability, and death benefits to Plan members and beneficiaries. Title 74, Sections 901 through 943, as amended, establishes the provisions of the Plan. OPERS issues a publicly available financial report that includes financial statements and supplementary information. That report may be obtained by writing OPERS, P.O. Box 53007, Oklahoma City, Oklahoma 73105 or by calling 1-800-733-9008.

<u>Funding Policy</u>. The contribution rates for each member category are established by the Oklahoma Legislature and are based on an actuarial calculation which is performed to determine the adequacy of contribution rates.

#### **B.** Other Post Employment Benefits (OPEB)

In addition to the pension benefits described in the Pension Plan note, OPERS provides post-retirement health care benefits of up to \$105 each for retirees who are members of an eligible group plan. These benefits are funded on a pay-as-you-go basis as part of the overall retirement benefit. OPEB expenditure and participant information is available for the state as a whole; however, information specific to the County is not available nor can it be reasonably estimated.

#### **C.** Contingent Liabilities

Amounts received or receivable from grantor agencies are subject to audit and adjustment by grantor agencies, primarily the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable fund. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time; although, the County expects such amounts, if any, to be immaterial.

As of the end of the fiscal year, there were no claims or judgments that would have a material adverse effect on the financial condition of the County; however, the outcome of any lawsuit would not be determinable.

#### D. Sales Tax

In 1984, Cherokee County voters approved a one percent (1%) sales tax to become effective for a period of five years. The proceeds of the tax are used as follows: 50% for County Roads, 15% for law enforcement, and 25% for general county operations, including extension and 4-H clubs, and 10% for grant matching funds. The original duration of the tax was five years. In 2008, voters subsequently voted to make this sales tax permanent or until repealed by a majority of the electors of Cherokee County. These funds are accounted for in the Sales Tax fund.

On September 15, 1998, Cherokee County voters approved a one-quarter percent (1/4 %) sales tax designated for the purpose of providing funding for fire protection to the fourteen different fire departments in and throughout the County. There is no expiration date on this sales tax. These funds are accounted for in the Fire Department Sales Tax fund.

On February 24, 2004, Cherokee County voters approved a sales tax of three-fourth of one percent (3/4%) to be used solely to pay for acquiring, constructing, equipping, operating, and maintaining new county jail facilities and parking facilities on behalf of the County by the Cherokee County Governmental Building Authority, providing one-half of one percent (1/2%) shall be levied until repealed by a majority of the voters of Cherokee County and providing that the remaining one-fourth percent (1/4%) for the indebtedness of the Cherokee County Governmental Building Authority. This one-fourth of one percent (1/4%) shall expire when the indebtedness is paid or by June 30, 2014, whichever comes first. These funds are accounted for in the Governmental Building Authority fund.

#### **E.** Interfund Transfers

During the fiscal year, the County made the following transfers between cash funds.

- \$300,000 from Use Tax Fund to the County General Fund to meet requirements of appropriations in accordance with 68 O.S. § 3021.
- \$300,000 from the County General Fund to the Use Tax fund for repayment of the loan in accordance with 68 O.S. § 3021.
- \$647 into County General Fund per resolution to close out the following funds due to inactivity.
  - o \$641 from Juvenile Detention fund.
  - o \$6 from County Sinking fund.



## CHEROKEE COUNTY, OKLAHOMA COMPARATIVE SCHEDULE OF RECEIPTS, EXPENDITURES, AND CHANGES IN CASH BALANCES—BUDGET AND ACTUAL—BUDGETARY BASIS— GENERAL FUND

#### FOR THE FISCAL YEAR ENDED JUNE 30, 2013

	Budget	Actual	Variance		
Beginning Cash Balances	\$ 1,022,284	\$ 1,023,284	\$ 1,000		
Less: Prior Year Outstanding Warrants	(135,520)	(136,520)	(1,000)		
Less: Prior Year Encumbrances	(116,192)	(115,905)	287		
Beginning Cash Balances, Budgetary Basis	770,572	770,859	287		
Residual Transfer	-	647	647		
Receipts:					
Ad Valorem Taxes	1,597,692	1,767,156	169,464		
Charges for Services	133,469	162,710	29,241		
Intergovernmental Revenues	1,267,635	1,398,997	131,362		
Miscellaneous Revenues	573,861	559,203	(14,658)		
Total Receipts, Budgetary Basis	3,572,657	3,888,066	315,409		
Expenditures:					
County Sheriff	679,966	679,935	31		
County Treasurer	233,839	228,120	5,719		
County Commisioners	269,226	264,548	4,678		
OSU Extension	143,385	141,197	2,188		
County Clerk	463,963	397,266	66,697		
Court Clerk	556,452	535,105	21,347		
County Assessor	141,686	131,811	9,875		
Revaluation of Real Property	420,129	391,345	28,784		
General Government	990,104	715,362	274,742		
Excise-Equalization Board	14,500	13,099	1,401		
County Election Board	163,508	159,501	4,007		
Hope House	47,742	47,486	256		
County Audit Budget Account	29,576	12,001	17,575		
Free Fair	37,200	37,196	4		
Solid Waste	133,853	132,385	1,468		
Emergency Management	18,100	14,546	3,554		
Total Expenditures, Budgetary Basis	4,343,229	3,900,903	442,326		
Excess of Receipts and Beginning Cash					
Balances Over Expenditures, Budgetary Basis	\$ -	758,669	\$ 758,669		
Operating Transfers:					
Operating Transfers In		300,000			
Operating Transfer Out Net Operating Transfers		(300,000)			
Reconciliation to Statement of Receipts,					
Disbursements, and Changes in Cash Balances					
Add: Current Year Outstanding Warrants		99,836			
Add: Current Year Encumbrances		66,768			
Ending Cash Balance		\$ 925,273			
<u> </u>					

# CHEROKEE COUNTY, OKLAHOMA COMPARATIVE SCHEDULE OF RECEIPTS, EXPENDITURES, AND CHANGES IN CASH BALANCES—BUDGET AND ACTUAL—BUDGETARY BASIS— COUNTY HEALTH DEPARTMENT FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2013

	Count	nent Fund	
	Budget	Actual	Variance
Beginning Cash Balances	\$ 302,408	\$ 302,409	\$ 1
Less: Prior Year Outstanding Warrants	(1,317)	(1,317)	-
Less: Prior Year Encumbrances	(6,676)	(5,248)	1,428
Beginning Cash Balances, Budgetary Basis	294,415	295,844	1,429
Receipts:			
Ad Valorem Taxes	239,654	264,446	24,792
Miscellaneous Revenues	6,667	6,667	
Total Receipts, Budgetary Basis	246,321	271,113	24,792
Expenditures:			
Health and Welfare	540,736	145,348	395,388
Total Expenditures, Budgetary Basis	540,736	145,348	395,388
Excess of Receipts and Beginning Cash			
Balances Over Expenditures,			
Budgetary Basis	\$ -	421,609	\$ 421,609
Reconciliation to Statement of Receipts,			
Disbursements, and Changes in Cash Balances			
Add: Current Year Encumbrances		2,601	
Add: Current Year Outstanding Warrants		8,113	
Ending Cash Balance		\$ 432,323	

# CHEROKEE COUNTY, OKLAHOMA COMBINING STATEMENT OF RECEIPTS, DISBURSEMENTS, AND CHANGES IN CASH BALANCES—REGULATORY BASIS— REMAINING AGGREGATE FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2013

	Beginning Cash Balances July 1, 2012		Receipts Apportioned		Transfers In		Transfers Out		Disbursements		Ending Cash Balances June 30, 2013	
Remaining Aggregate Funds:												
Resale Property	\$	229,632	\$	332,822	\$	_	\$	_	\$	232,197	\$	330,257
Sheriff Service Fee		201,172		337,986		_		_		374,418		164,740
Preservation Fund		73,664		42,535		_		_		33,697		82,502
County Clerk Lien Fee (CCLF)		20,321		19,484		_		_		19,260		20,545
Assessor Visual Inspection		22		· -		_		_		-		22
Treasurer Mortgage Certification Fee		25,822		7,815		_		_		1,857		31,780
County Treasurer Cash		500		· -		_		_		-		500
Corps of Engineers		24,311		25,504		_		_		28,571		21,244
County Assessor Revolving Fund		5,478		3,715		_		_		-		9,193
Governmental Building Authority Interest		58		4		-		_		-		62
Boot Camp Fund		40,444		59,748		-		_		59,790		40,402
Sheriff Drug Forfeiture		1,017		7,222		-		_		3,051		5,188
Community Building Fund		3,539		13,275		-		_		13,164		3,650
Community Service		49,414		1,025		-		_		2,939		47,500
Hope House Shelter		-		24,816		-		_		24,816		-
Department of Corrections		9,440		58,183		-		_		45,057		22,566
Fairgrounds		2,333		6,655		-		-		7,436		1,552
Juvenile Detention		641		-		-		641		-		-
Sheriff Training Fund		27		-		-		-		-		27
Truancy Fund		695		-		-		-		-		695
Sheriff Drug Buy Fund		13,338		-		-		-		1,200		12,138
Solid Waste Fund		68,481		294,468		-		-		296,193		66,756
Cherokee County Flood Plain		6,379		4,280		-		-		1,150		9,509
Keys Community Building		5,884		3,180		-		-		1,327		7,737
County Bridge Road 103		1,972		-		-		-		-		1,972
Juvenile Drug Court		8,037		41,659		-		-		43,460		6,236
Sheriff Auction Fund		3,724		-		-		-		1,920		1,804
Trash Cop Revolving Fund		50										50
Combined Total - Remaining Aggregate Funds	\$	796,395	\$	1,284,376	\$		\$	641	\$	1,191,503	\$	888,627

#### 1. Budgetary Schedules

The Comparative Schedules of Receipts, Expenditures, and Changes in Cash Balances—Budget and Actual—Budgetary Basis for the General Fund and the County Health Department Fund present comparisons of the legally adopted budget with actual data. The "actual" data, as presented in the comparison of budget and actual, will differ from the data as presented in the Combined Statement of Receipts, Disbursements, and Changes in Cash Balances with Combining Information because of adopting certain aspects of the budgetary basis of accounting and the adjusting of encumbrances and outstanding warrants to their related budget year.

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration in these funds. At the end of the year unencumbered appropriations lapse.

#### 2. Remaining County Funds

Remaining aggregate funds as presented on the financial statement are as follows:

<u>Resale Property</u> – accounts for the collection of interest and penalties on delinquent ad valorem taxes and the disposition of the same as restricted by statute.

<u>Sheriff Service Fee</u> – revenues are from fees charged for serving summons and notices. Disbursements are for any lawful expense of the Sheriff's office.

<u>Preservation Fund</u> – revenues are from a fee charged by the County Clerk for recording instruments. Disbursements are for the maintenance and preservation of public records.

<u>County Clerk Lien Fee (CCLF)</u> – revenues are from a fee charged by the County Clerk for filing liens. Disbursements are for any lawful expense of the County Clerk's office.

<u>Assessor Visual Inspection</u> – revenues are from fees charged to all entities receiving ad valorem taxes. Disbursements are for the revaluation of all county property for ad valorem purposes.

<u>Treasurer Mortgage Certification Fee</u> – revenues are from a fee for certifying mortgages. Disbursements are for any lawful expense of the Treasurer's office.

<u>County Treasurer Cash</u> – accounts for monies maintained in the cash drawer by the County Treasurer.

#### CHEROKEE COUNTY, OKLAHOMA NOTES TO OTHER SUPPLEMENTARY INFORMATION FOR THE FISCAL YEAR ENDED JUNE 30, 2013

<u>Corps of Engineers</u> – revenues are from the Corps of Engineers. Disbursements are for the expense of a Sheriff's patrol on corp land and are lakes.

<u>County Assessor Revolving Fund</u> - revenues are from fees collected by the County Assessor. Disbursements are to maintain electronic databases and geographic information systems in the Assessor's office.

<u>Governmental Building Authority Interest</u> – revenues are from interest earned on governmental building funds monies. Disbursements are for acquiring, constructing, equipping, operating and maintaining county jail facilities and parking facilities.

<u>Boot Camp Fund</u> – revenues are monies received from the public schools and a federal grant passed through the County. Disbursements are used to pay for court-sentenced juveniles to go to Boot Camp.

<u>Sheriff Drug Forfeiture</u> - accounts for proceeds from forfeited drug cases. Disbursements are for the maintenance and operation of the Sheriff's Drug Task Force for the enforcement of controlled dangerous substance laws.

<u>Community Building Fund</u> – revenues are from renting the community Building. Disbursements are for the maintenance and operation of the community building.

<u>Community Service</u> – revenues are from the State Department of Corrections to reimburse the County for the expense of administering the Community Service Program.

<u>Hope House Shelter</u> – revenues are from state grants. Disbursements are for the maintenance and operation of Hope House Shelter.

<u>Department of Corrections</u> – revenues are from the State Department of Corrections for housing state inmates. Disbursements are for the feeding and housing of prisoners.

<u>Fairgrounds</u> – revenues are from rentals of the fairgrounds. Disbursements are for maintenance and operation of the fairgrounds.

<u>Juvenile Detention</u> – revenues are from the State of Oklahoma for transporting juvenile prisoners. Disbursements are for expenses relating to transporting juveniles.

<u>Sheriff Training Fund</u> – revenues are from the sale of property forfeited in drug cases. Disbursements are for officer training, equipment, and crime prevention.

<u>Truancy Fund</u> – revenues are from local schools. Disbursements are for one Sheriff's Deputy to assist in reducing school truancy.

#### CHEROKEE COUNTY, OKLAHOMA NOTES TO OTHER SUPPLEMENTARY INFORMATION FOR THE FISCAL YEAR ENDED JUNE 30, 2013

<u>Sheriff Drug Buy Fund</u> – revenue is from monies seized and forfeited to the Sheriff's office. Disbursements are for drug buys.

<u>Solid Waste Fund</u> – revenues are from solid waste fees from three transfer stations. Disbursements are used to pay fees and employee payroll.

<u>Cherokee County Flood Plain</u> – revenues are from monies paid to the County Clerk when a piece of property sells and a five dollar fee must be paid for maps to determine if the property is in a flood plain. Disbursements are for payroll of employee issuing permits.

<u>Keys Community Building</u> – revenues are from rents from the building. Disbursements are for maintenance and supplies for building.

<u>County Bridge Road 103</u> – revenues are from the State of Oklahoma. Disbursements are for replacement, repair, and maintenance of bridges within the County.

<u>Juvenile Drug Court</u> – revenues are from the State of Oklahoma to reimburse the salary of the juvenile drug court administrator and monthly fees collected by the administrator. Disbursements are for the salary of the juvenile drug court administrator and for supplies.

<u>Sheriff Auction Fund</u> – revenues are from proceeds from property forfeiture auctions. Disbursements are used to make improvements to the gun range.

<u>Trash Cop Revolving Fund</u> – revenues are from grant collections. Disbursements are used to enforce trash dumping laws.



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Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With Government Auditing Standards

TO THE OFFICERS OF CHEROKEE COUNTY, OKLAHOMA

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the combined total—all funds of the accompanying Combined Statement of Receipts, Disbursements, and Changes in Cash Balances of Cherokee County, Oklahoma, as of and for the year ended June 30, 2013, which comprises Cherokee County's financial statement, prepared using accounting practices prescribed or permitted by Oklahoma state law, and have issued our report thereon dated January 28, 2016.

Our report included an adverse opinion on the financial statement because the statement is prepared using accounting practices prescribed or permitted by Oklahoma state law, which is a basis of accounting other than accounting principles generally accepted in the United States of America. However, our report also included our opinion that the financial statement does present fairly, in all material respects, the receipts, disbursements, and changes in cash balances – regulatory basis of the County for the year ended June 30, 2013, on the basis of accounting prescribed by Oklahoma state law, described in Note 1.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statement, we considered Cherokee County's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statement, but not for the purpose of expressing an opinion on the effectiveness of Cherokee County's internal control. Accordingly, we do not express an opinion on the effectiveness of Cherokee County's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. However, as described in the accompanying schedule of findings and responses, we identified certain deficiencies in internal control that we consider to be material weaknesses and significant deficiencies.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. We consider the deficiencies described in the accompanying schedule of findings and responses to be material weaknesses: 2013-1, 2013-5, 2013-6, 2013-7, 2013-9, and 2013-10.

A *significant deficiency* is a deficiency, or combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the deficiencies described in the accompanying schedule of findings and responses to be significant deficiencies: 2013-2 and 2013-4.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Cherokee County's financial statement is free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and which are described in the accompanying schedule of findings and responses as items 2013-5 and 2013-10.

We noted a certain matter regarding statutory compliance that we reported to the management of Cherokee County, which is included in Section 2 of the schedule of findings and responses contained in this report.

#### **Cherokee County's Responses to Findings**

Cherokee County's responses to the findings identified in our audit are described in the accompanying schedule of findings and responses. Cherokee County's responses were not subjected to the auditing procedures applied in the audit of the financial statement and, accordingly, we express no opinion on it the responses.

#### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

This report is also a public document pursuant to the Oklahoma Open Records Act (51 O.S. § 24A.1 et seq.), and shall be open to any person for inspection and copying.

GARY A. JONES, CPA, CFE

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OKLAHOMA STATE AUDITOR & INSPECTOR

January 28, 2016

SECTION 1—Findings related to the Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With Government Auditing Standards

#### Finding 2013-1 – Inadequate County-Wide Controls (Repeat Finding)

Condition: County-wide controls regarding Risk Management and Monitoring have not been designed.

**Cause of Condition:** Polices and procedures have not been designed to address risks of the County.

**Effect of Condition:** This condition could result in unrecorded transactions, undetected errors, or misappropriation of funds.

**Recommendation:** The Oklahoma State Auditor and Inspector's Office (OSAI) recommends that the County design procedures to identify and address risks. OSAI also recommends that the County design monitoring procedures to assess the quality of performance over time. These procedures should be written policies and procedures and could be included in the County's policies and procedures handbook.

#### **Management Response:**

**Chairman Board of County Commissioners, County Clerk and County Treasurer:** The County will try to meet quarterly to address risk management and increase communication with elected officials.

Criteria: Internal control is an integral component of an organization's management that provides reasonable assurance that the objectives of effectiveness and efficiency of operations, reliability of financial reporting and compliance with laws and regulations are being met. Internal control comprises the plans, methods, and procedures used to meet missions, goals, and objectives. Internal control also serves as the first line of defense in safeguarding assets and preventing and detecting errors and fraud. County management is responsible for designing a county-wide internal control system comprised of Control Environment, Risk Assessment, Information and Communication, and Monitoring for the achievement of these goals.

Risk Assessment is a component of internal control which should provide for an assessment of the risks the County faces from both internal and external sources. Once risks have been identified, they should be analyzed for their possible effect. Management then has to formulate an approach for risk management and decide upon the internal control activities required to mitigate those risks and achieve the internal control objectives of efficient and effective operations, reliable financial reporting, and compliance with laws and regulations.

Monitoring is a component of internal control which should assess the quality of performance over time and ensure that the findings of audits and other reviews are promptly resolved. Ongoing monitoring occurs during normal operations and includes regular management and supervisory activities, comparisons, reconciliations, and other actions people take in performing their duties. It includes ensuring

that management know their responsibilities for internal control and the need to make control monitoring part of their regular operating process.

## Finding 2013-2 – Disaster Recovery Plan - County Clerk, County Commissioners District 1, 2, and 3, and County Assessor (Repeat Finding)

**Condition:** The County Clerk and County Commissioners District 1, 2, and 3 do not have a written Disaster Recovery Plan and the County Assessor has not updated their plan since 2002.

**Cause of Condition:** Policies and procedures have not been designed to develop and implement a formal Disaster Recovery Plan.

**Effect of Condition:** The failure to have a formal Disaster Recovery Plan could result in the County being unable to function in the event of a disaster.

**Recommendation:** OSAI recommends the County officials develop a Disaster Recovery Plan that addresses how critical information and systems within their offices would be restored in the event of a disaster.

#### **Management Response:**

County Clerk: I have recently completed a Disaster Recovery Plan.

**County Commissioner District 1:** I have recently completed a Disaster Recovery Plan and filed with the County Clerk and have provided a copy to OSAI.

**County Commissioner District 2:** I have recently completed a Disaster Recovery Plan and filed with the County Clerk and have provided a copy to OSAI.

**County Commissioner District 3:** I have recently completed a Disaster Recovery Plan and filed with the County Clerk and have provided a copy to OSAI.

**County Assessor:** My written Disaster Recovery Plan has been updated and will be updated annually.

**Criteria:** According to the standards of the Information Systems Audit and Control Association's (COBIT Delivery and Support 4.3), management should ensure that a written Disaster Recovery Plan is documented and contains the following:

- Guidelines on how to use the Recovery Plan,
- Emergency procedures to ensure the safety of all affected staff members,
- Roles and responsibilities of information services function, vendors providing recovery services, users of services and support administrative personnel,
- Listing of systems requiring alternatives (hardware, peripherals, software),

- Listing of highest to lowest priority applications, required recovery times and expected performance norms,
- Various recovery scenarios from minor to loss of total capability and response to each in sufficient detail for step-by-step execution,
- Specific equipment and supply needs are identified such as high speed printers, signatures, forms, communications equipment, telephones, etc. and a source and alternative source defined, Training and/or awareness of individual and group roles in continuity plan,
- Listing of contracted service providers,
- Logistical information on location of key resources, including back-up site for recovery operating system, applications, data files, operating manuals and program/system/user documentation, Current names, addresses, telephone/pager numbers of key personnel,
- Business resumption alternatives for all users for establishing alternative work locations once IT resources are available.

According to the standards of the Information Systems Audit and Control Association (CobiT 4.1, Delivery and Support, 5.3 Identity Management), information services function management should ensure that all users (internal, external, and temporary) and their activity on IT systems (business application, IT environment, system operations, development, and maintenance) are uniquely identifiable. Enable user identities via authentication mechanisms. Confirm that user access rights to systems and data are in line with defined and documented business needs and that job requirements are attached to user identities. Ensure that user access rights are requested by user management, approved by system owners and implemented by the security-responsible person. Maintain user identities and access rights in a central repository. Deploy cost-effective technical and procedural measures, and keep them current to establish user identification, implement authentication and enforce access rights.

### 2013-4 – Inadequate Internal Controls and Noncompliance Over Apportionment of County Sales Tax

**Condition:** Upon inquiry, observation, and testing of the County sales tax apportionments, we noted that beginning July 1, 2012 one fourth (1/4) of one percent (1%) sales tax had expired. The County Treasurer failed to adjust the sales tax apportionment calculation until September 2012. Therefore, the August 2012 apportionment to the Governmental Building Authority fund was approximately \$54,122.54 over and the apportionment to the Fire Department Sales Tax fund and the Sales Tax fund were \$10,848.75 and \$43,273.79 short, respectively.

Cause of Condition: Policies and procedures have not been designed to ensure accountability and stewardship over sales tax funds.

**Effect of Condition:** This condition resulted in noncompliance with state statute and sale tax monies being apportioned to the wrong fund.

**Recommendation:** OSAI recommends the sales tax be apportioned and expended according to the sales tax ballot. Additionally, OSAI recommends that policies and procedures be implemented to ensure monies are apportioned to the proper fund.

#### **Management Response:**

**County Treausrer:** I was not the Treasurer in 2013; however, I am taking steps to correct the August 2012 apporitonment error. I have spoken with the representative of the Governmental Building Authority and they are aware of the overpayment they received and we are in the process of deciding how to repay the money to the funds that were shorted. To prevent this from happening in the future the bookkeeping department will prepare the apportionment and the County Treasurer will review and approve the schedule.

Criteria: Title 68 O.S. § 1370 E states, "Any sales tax which may be levied by a county shall be designated for a particular purpose...The county shall identify the purpose of the sales tax when it is presented to the voters pursuant to the provisions of subsection A of this section...the proceeds of any sales tax levied by a county shall be deposited in the general revenue or sales tax revolving fund of the county and shall be used only for the purpose for which such sales tax was designated...."

## Finding 2013-5 - Inadequate Segregation of Duties and Noncompliance Over Purchasing Process (Repeat Finding)

**Condition:** Upon inquiry and observation of the County's purchasing process, the following concentration of duties was noted:

- The Purchasing Agent prepares purchase orders, encumbers purchase orders, approves/authorizes the encumbrance, reviews the purchase order for accuracy, has custody of/prepares the warrants, maintains ledgers, and distributes warrants.
- Each department requisitioning officer will call the Purchasing Agent to get a purchase order number, the Purchasing Agent will pull up that officer's fund on the computer to see if they have funds available for the purchase if they do she will issue them a purchase order number. The next day by noon the department will bring in the purchase order and at this time the purchasing agent will enter the purchase order into the system and encumber the funds. It was noted that the system allows the Purchasing Agent to input the previous days date as the encumbrance date. Therefore, goods/services are allowed to be purchased prior to the encumbering of funds.

**Cause of Condition:** Policies and procedures have not been designed and implemented with regard to segregation of duties and/or compensating controls of the purchasing process including the encumbrance of funds.

**Effect of Condition:** These conditions resulted in noncompliance with state statute and could result in unrecorded transactions, misstated financial reports, undetected errors, or misappropriation of funds.

**Recommendation:** OSAI recommends management be aware of these conditions and determine if duties can be properly segregated. In the event that segregation of duties is not possible due to limited personnel, OSAI recommends implementing compensating controls to mitigate the risk involved with a concentration of duties. Compensating controls would include separating key processes and/or critical functions of the office, and having management review and approve accounting functions. Furthermore, the duties of encumbering funds and posting to the ledgers should be separated from the printing and distribution of payments and that prior to the issuance of purchase order number; the purchasing agent ensures adequate funds are available for the purchase, encumbers the funds, and then issues the purchase order number.

#### **Management Response:**

**County Clerk:** I am aware of the lack of segregation of duties over purchasing and we will work on separating key processes and functions to segregate purchasing duties. We will also work on ensuring that we are encumbering funds prior to issuing purchase orders

**Criteria:** Accountability and stewardship are overall goals of management in the accounting of funds. Internal controls should be designed to analyze and check accuracy, completeness, and authorization of disbursements and/or transactions. To help ensure a proper accounting of funds, the duties of processing, authorizing, and distribution should be segregated.

Title 19 O.S. § 1505.C.2 states, "The county clerk shall then encumber the amount stated on the purchase order and assign a sequential number to the purchase order."

#### Finding 2013-6 – Inadequate Segregation of Duties Over the Payroll Process (Repeat Finding)

**Condition:** A lack of segregation of duties exists in the County Clerk's office because one deputy enrolls new employees, reviews the payroll claims, calculates amounts to be paid to the employees and payroll related agencies, updates the master payroll file, issues payroll, prints payroll warrants, and removes terminated employees from payroll.

**Cause of Condition:** Policies and procedures have not been designed to adequately segregate the duties within the payroll department.

**Effect of Condition:** This condition could result in unrecorded transactions, misappropriation of funds, or clerical errors that are not detected in a timely manner.

**Recommendation:** OSAI recommends management be aware of this condition and determine if duties can be properly segregated. In the event that segregation of duties is not possible due to limited personnel, OSAI recommends implementing compensating controls to mitigate the risk involved with concentration of duties. Compensating controls would include separating key processes and/or critical functions of the office, and having management review and approve accounting functions.

#### **Management Response:**

**County Clerk:** I am aware of the lack of segregation of duties over payroll and we will work on cross-training and implementing controls to segregate payroll duties.

**Criteria:** Accountability and stewardship are overall goals of management in the accounting of funds. Internal controls should be designed to analyze and check accuracy, completeness, and authorization of payroll calculations and/or transactions. To help ensure a proper accounting of funds, the duties of processing, authorizing, and payroll distribution should be segregated.

### Finding 2013-7 - Inadequate Internal Controls Over Signature Stamps - County Commissioners (Repeat Finding)

**Condition:** During interviews, we noted that the County Clerk's employees have control of the signature stamps for the County Commissioners. The employees stated that they are only used for letters drafted from the County Commissioner's office.

**Cause of Condition:** Policies and procedures have not been designed to safeguard the signature stamp from unauthorized use.

**Effect of Condition:** This condition could result in the unauthorized transactions, misappropriation of funds, or clerical errors that are not detected in a timely manner.

**Recommendation:** OSAI recommends that signature stamps only be used by the official. Officials who utilize signature stamps should ensure that signature stamps are adequately safeguarded from unauthorized use.

#### **Management Response:**

**County Commissioner Chairman:** The County Commissioners' signature stamps will be in a locked drawer only accessible by the County Commissioners and the stamps will only be used by the Commissioners.

**Criteria:** An important aspect of internal control is the safeguarding of assets. Internal controls over safeguarding of assets constitute a process, affected by the entity's governing body, management, and other personnel, designed to provide reasonable assurance regarding prevention or untimely detection of unauthorized acquisition, use, or disposition of the entity's assets and safeguarding assets from loss, damage, or misappropriation.

#### Finding 2013-9 – Reconciliation of the Appropriation Ledger to General Ledger (Repeat Finding)

**Condition: Condition:** Based on our documentation of controls and testwork, reconciliations are not being performed between the County Clerk's appropriation ledger and the County Treasurer's general ledger.

#### CHEROKEE COUNTY, OKLAHOMA SCHEDULE OF FINDINGS AND RESPONSES FOR THE FISCAL YEAR ENDED JUNE 30, 2013

**Cause of Condition:** Policies and procedures have not been designed to ensure the reconciliation of the County Clerk's appropriation ledger to the County Treasurer's general ledger.

**Effect of Condition:** This condition could result in unrecorded transactions and undetected errors.

**Recommendation:** OSAI recommends management take steps to ensure reconciliations are performed between the funds presented on the County Clerk's appropriation ledger and the County Treasurer's general ledger monthly. Documentation of this reconciliation should be reviewed and approved by someone other than the preparer.

#### **Management Response:**

**County Clerk:** We will work with the County Treasurer's office and take the appropriate steps to reconcile our appropriation ledger to the County Treasurer's general ledger on a monthly basis.

**Criteria:** Effective internal controls are essential to provide reasonable assurance about the achievement of the entity's objectives with regard to reliability of financial reporting and compliance with applicable laws and regulations. An effective internal control system has in place policies and procedures that reduce the risk of errors and fraud within an organization. A key factor in this system is the reconciliation of the County Clerk's appropriation ledger to the County Treasurer's general ledger.

## Finding 2013-10 – Inadequate Internal Controls Over Pledged Collateral and Noncompliance with State Statute (Repeat Finding)

**Condition:** At June 30, 2013, the County's deposits were not secured by pledged collateral at the local bank in the amount of \$653,220.34.

**Cause of Condition:** Policies and procedures have not been designed to monitor bank balances on a daily basis to ensure all deposits are adequately secured.

**Effect of Condition:** This condition resulted in noncompliance with state statute and unsecured county funds. Further, this condition could result in possible loss of county funds.

**Recommendation:** OSAI recommends that the County design procedures to compare bank deposits to the pledged collateral ledgers on a daily basis to ensure that county funds are adequately secured. Documentation for this daily procedure should be maintained.

#### **Management Response:**

**County Treasurer:** I was not the County Treasurer in 2012; however, I have taken the following steps to prevent this from happening in the future. We have set up a spreadsheet to record each account's balance daily, according to the bank balance record online and then we will compare that balance to the pledged collateral amount that we have pledged for that month.

Criteria: Title 62 O.S. § 517.4.A. states, "A treasurer of a public entity shall require that financial institutions deposit collateral securities or instruments to secure the deposits of the public entity in each such institution. The amount of collateral securities or instruments to be pledged for the security of public deposits shall be established by the treasurer of the public entity consistent with the provisions of the Security for Local Public Deposits Act; provided, such amount shall not be less than the amount of the deposit to be secured, less the amount insured."

SECTION 2—This section contains a certain matter not required to be reported in accordance with *Government Auditing Standards*. However, we believe this matter is significant enough to bring to management's attention. We recommend that management consider this matter and take appropriate corrective action.

Finding 2013-12 - Inadequate Internal Controls and Noncompliance Over Fixed Assets (Repeat Finding)

**Condition:** While gaining an understanding of internal controls over fixed assets and testing compliance with state statutes, we noted the following weaknesses:

- The County has not designed procedures to perform and document an annual physical inventory of all fixed assets.
- The following offices did not file any inventory list with the County Clerk: County Commissioners District 1, 2, and 3, County Sheriff, 911 and Fire Departments of Chicken Creek, Cookson, Hulbert, Gideon, Keys, Norwood, Peggs, Sparrow Hawk, Lowery, Welling, Woodall, Illinois River, Spring Valley, and Tahlequah.

**Cause of Condition:** Policies and procedures have not been designed and implemented with regard to effective internal controls over safeguarding of fixed assets by performing an annual physical inventory count and maintaining the fixed asset inventory record with the County Clerk.

**Effect of Condition:** This condition resulted in noncompliance with state statutes and could result in inaccurate, incorrect information, or loss of assets.

**Recommendation:** OSAI recommends the County adopt policies and procedures to implement a system of internal controls over the fixed assets inventory records. These controls would include that all offices:

- Perform an annual inventory count.
- Retain documentation to verify the physical inventory counts were performed.
- Inventory count should be performed by someone other than the receiving officer or inventory officer.

Further, OSAI recommends the County comply with 19 O.S. § 178.1 by maintaining inventory records and properly marking assets with County identification numbers, and performing and documenting a

periodic inventory of fixed assets. The verification should be performed by an individual independent of the fixed asset recordkeeping process.

#### **Management Response:**

**County Commissioner District 1:** District 1 will perform and document a periodic inventory of fixed assets and provide a current paper copy of such to County Clerk, we will also provide an updated copy of our fixed assets anytime there is a change.

**County Commissioner District 2:** District 2 will document our review of fixed assets and that list will be updated and filed with the County Clerk.

**County Commissioner District 3:** I was not the commissioner during this audit period, but I have filed an updated current inventory list with the County Clerk.

**County Sheriff:** We have assigned an employee to monitor our fixed assets and make sure that a list of all inventory is filed with the County Clerk's office yearly.

**911 Coordinator:** We will file an updated inventory list with the County Clerk and we currently already do an annual audit of our inventory, but did not have that documented with the County Clerk but we will file this annually in the future.

**Chairman Board of County Commissioners:** The County Clerk's office has contacted the Fire Departments and made them aware of the requirement to perform an annual physical inventory count and to file a current updated inventory list with the County Clerk annually.

**Criteria:** An important aspect of internal controls is the safeguarding of assets. Internal controls over safeguarding of assets constitute a process, affected by an entity's governing body, management, and other personnel, designed to provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of fixed assets, and safeguard fixed assets from loss, damage, or misappropriation.

Title 19 O.S. § 178.1 requires the maintenance of inventory records and periodic inventory verifications.

Title 19 O.S. § 178.2 states, "It shall be and is hereby made the duty of every county officer, board, commission, or department, and by record directive of the board of county commissioners may be made the duty of any employee of the board of county commissioners subject to summary discharge and removal by the board, to conform in all respects and be amenable to all uniform resolutions adopted by their respective boards of county commissioners directing the taking, recording, maintaining and reporting inventories of properties in their respective custody in accordance with the provisions of this act. It shall be the duty and responsibility of each elected county official to create and maintain inventory records of said office. Such inventory shall be filed with the county clerk."



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