

CITY *of*
MOORE

Fiscal Year
2015-2016

Moore Public Works Authority
Moore Economic Development Authority



City of Moore Moore Public Works Authority Moore Economic Development Authority

Operating Budget Adopted June 1, 2015

Including:

Moore Public Works Authority
Internal Service Fund
Enterprise Fund
Moore Economic Development Authority
City of Moore
General Fund
Special Revenue Fund
Debt Service Fund

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Cleveland

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Moore Economic Development Authority

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City of Moore

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City of Moore

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MORE ABOUT MOORE

Form of Government



Council-Manager

The City Council is comprised of one Mayor elected at large and six Council Members, two from each of three wards. The City Council has the power to appoint and remove the City Manager.

General Information



POPULATION: (2015 estimate)

60,000

MEDIAN AGE:¹ (2010)

31.5



PER CAPITA INCOME:²

42,451

UNEMPLOYMENT RATE:³

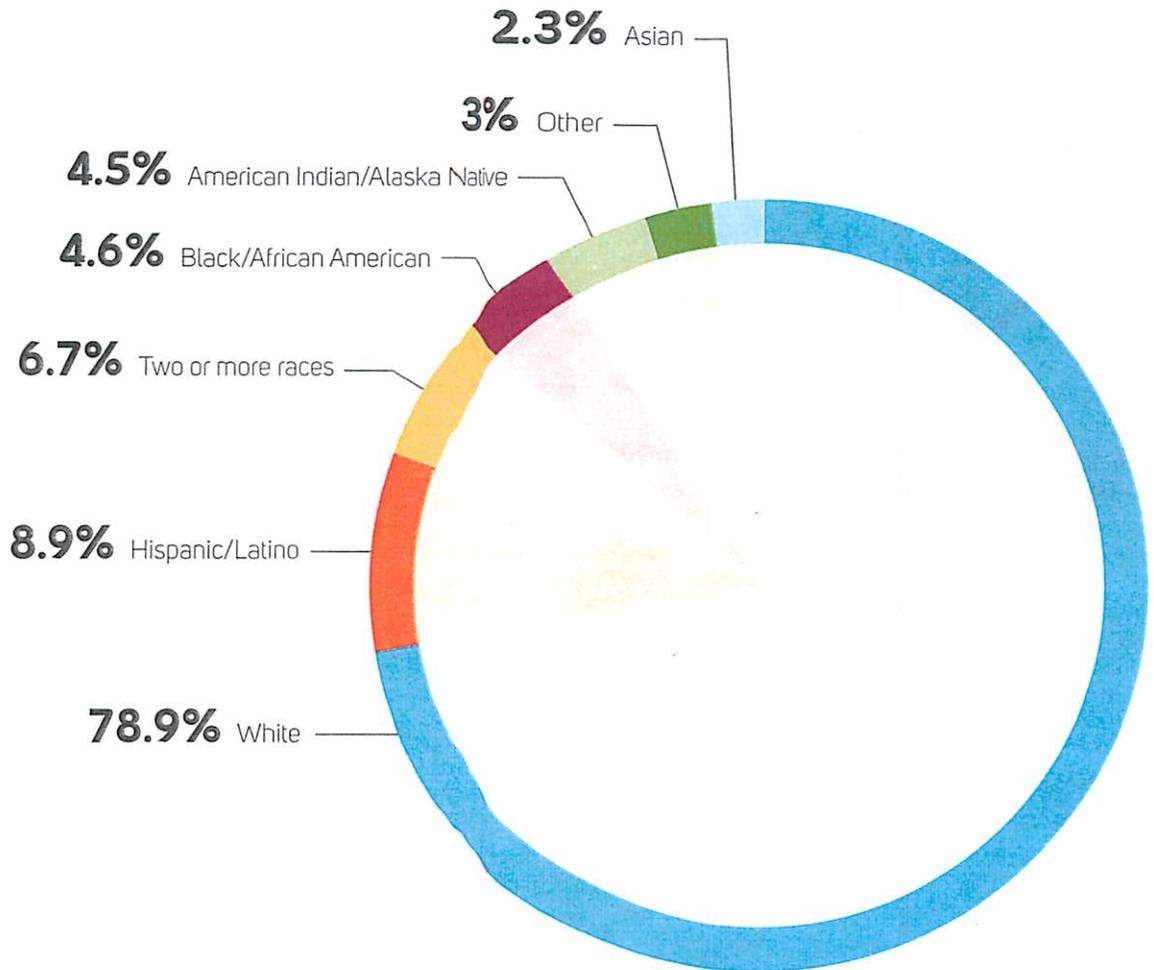
3.4%

¹ American Fact Finder (2010), Information based on 2010 US Census.

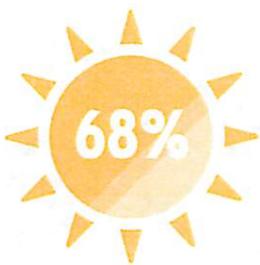
² Per U.S. Department of Labor, Bureau of Labor Statistics. Average annual wages for the state of Oklahoma.

³ Statistic found on Oklahoma Employment Security Commission's website.

ETHNICITY:⁴



PROBABILITY OF SUNSHINE:⁵



AVERAGE ANNUAL INCHES OF RAINFALL:⁶



AVERAGE TEMPERATURE:⁶



ELEVATION (FEET):



⁴American Fact Finder (2010), Information based on 2010 US Census. Hispanics may belong to any race, therefore may be counted within the individual race categories as well.

⁵National Weather Service, National Climate Data Center for Oklahoma City, information not available on Moore.

⁶<http://www.climate-zone.com/climate/united-states/oklahoma/oklahoma-city/> (Due to availability and close proximity information is based on Oklahoma City statistics)

Education



PRIMARY SCHOOLS:

14

SECONDARY SCHOOLS:

3

HIGH SCHOOLS:

2

COLLEGES:

2



HIGH SCHOOL GRADUATES OR HIGHER:⁷

89.3%



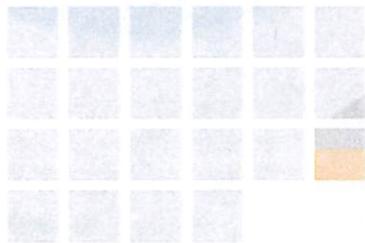
COMPLETED BACHELOR'S OR HIGHER:⁷

22.3%

Land

22

SQUARE MILES⁸



291

ACRES OF
LAND DEVOTED
TO PARKS⁹

463.46 MILES OF STREETS⁸

⁷ Census Quick Facts for the city of Moore, OK, <http://quickfacts.census.gov/qfd/states/40/4049200.html>.

⁸ Information obtained from various departments within the City of Moore.

⁹ Information provided by Todd Jenson, Assistant City Manager for the City of Moore, 51 of those acres are currently under development.

Local Economy



SALES TAX RATE:¹⁰

8.5%

TOP EMPLOYERS IN MOORE:¹³

Moore Public Schools
Vaughan Foods
Wal-Mart
Moore Medical Center

City of Moore
Warren Theatre
Moore Norman Technology Center



CITY PROPERTY TAX RATE:¹¹

107.84 MILLAGE



MEDIAN SALE PRICE OF A HOME IN MOORE:¹²

\$138,896

Community

ATTRACTIONS:

Old Town
Warren Movie Theatre & IMAX
Yellow Rose Theatre
Showplace Market
Broadmoore Golf Club
Veterans Park
Belmar Golf Club
Little River Park
Buck Thomas Park
Central Park-Coming Soon

STORM PREPAREDNESS:¹⁴



STORM SHELTERS
110% INCREASE

in the number of registered storm shelters in Moore

2,900 (Registered shelters prior to May 20, 2013)

6,100 (Registered shelters from
May 21, 2013 - June 5, 2015)

¹⁰ Oklahoma Tax Commission

¹¹ Cleveland County Assessor

¹² Cleveland County Assessor Website, Year-to-Date Report, <http://www.clevelandcountyassessor.us/Reports.aspx>

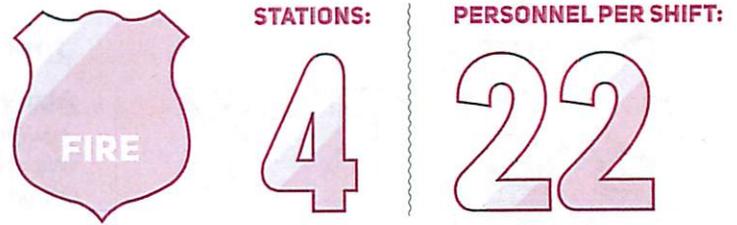
¹³ Moore Chamber of Commerce Website, numbers reflect employers with largest number of employees in retail and nonretail, and public and private organizations.

¹⁴ Jared Jakubowski, City of Moore Capital Planning and Resiliency

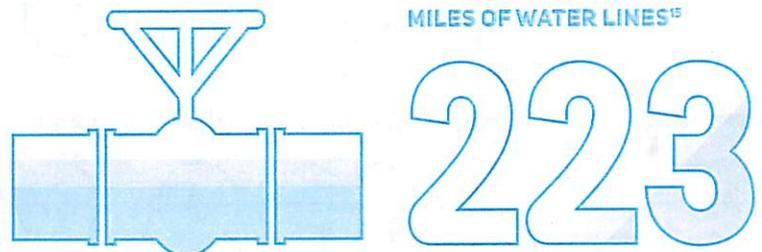
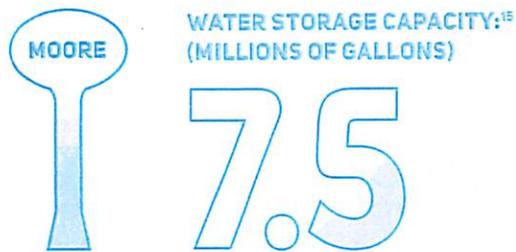
Police Protection



Fire Protection



Public Works



Demographic Statistics

Source: City of Moore Community Development Department.

YEAR	ESTIMATED POPULATION ¹⁶	AVERAGE ANNUAL WAGES ¹⁷	MOORE PUBLIC SCHOOL DISTRICT ENROLLMENT ¹⁷	UNEMPLOYMENT RATE (PERCENTAGE) ¹⁸
2014	59,973	40,850	23,200	3.4
2013	59,407	41,288	22,818	4.6
2012	58,819	39,160	23,031	5.0
2011	57,704	36,940	22,568	6.1
2010	55,081	35,830	22,500	6.1
2009	52,361	34,920	21,650	6.5
2008	51,277	33,720	21,140	3.9
2007	50,117	32,570	20,697	4.5
2006	49,000	31,460	21,100	4.1
2005	46,852	28,985	19,140	3.5

¹⁵ Information obtained from various departments of the City of Moore.

¹⁶ Census Count for 2010.

¹⁷ Per U. S. Department of Labor, Bureau of Labor Statistics. Average annual wages for the State of Oklahoma.

¹⁸ This figure provided by the office of Oklahoma Employment Security Commission.

Budget Calendar FY 2015-2016

Target Date	Activity
February 2, 2015	Budget documents and information to department heads
February 2 - February 20, 2015	Department heads prepare budget requests and return to the Finance Director
March 2 - March 6, 2015	City Manager will meet with departments individually to discuss requests
March 20, 2015	Initial draft of proposed budget
April 13 - April 22, 2015	City Council consideration of the proposed budget
May 6, 2015	Publish Proposed Budget Summary and Notice of Public Hearing on the proposed budget
May 18, 2015	Public Hearing
May 18, 2015	Budget adoption (Legal deadline is June 23)
June 30, 2015	Budget published and filed with State Auditor and City Clerk
July 1, 2015	Begin new fiscal year 2015-2016

City Manager Letter

June 1, 2015

Honorable Mayor and City Council, City of Moore
Honorable Chairman and Trustees, Moore Public Works Authority ("MPWA")
Honorable Chairman and Trustees, Moore Economic Development Authority ("MEDA")

RE: FY 2015-2016 Operating Budgets – City of Moore; Moore Public Works Authority (MPWA); and
Moore Economic Development Authority (MEDA)

In supporting the goals adopted by the City Council, the FY 2015-2016 operating budgets of the City of Moore, the Moore Public Works Authority, and the Moore Economic Development Authority are hereby submitted for your review, consideration, and adoption as required by the Charter of the City of Moore, Oklahoma; Okla. Stat. § 17-201 et seq. (The Municipal Budget Act"); the Trust Indenture of the Moore Public Works Authority; and 60 Okla. Stat. § 176 ("The Public Trust Act").

The City of Moore has experienced a slight downturn in its retail economy, which is the primary source of revenue for the General Fund. Sales tax collections for FY 14-15 have remained stagnant, with a projected increase of only .4% over the previous year's actual collections. One possible reason for this is that the prior fiscal year showed a significant increase in sales tax collections (over 8%) due to the uptick in spending after the May 2013 tornado. Weather could have also been a contributing factor. MPWA utility revenues have also been flat or down somewhat due to the lingering effects of the tornado. However, we expect a significant increase in retail sales in FY 15-16. As of this writing Sam's Club has opened, which we expect will have a significant positive impact on sales tax collections. In addition, other small and large retailers are in various stages of planning or construction, which will only benefit the budget.

The combined FY 15-16 budgets of the City, MPWA and MEDA total \$116,377,289 which represents a 15.3% increase over FY 14-15. This results in a projected expenditure of \$1,918.29 per capita based on an estimated population of 60,636. The MPWA budget includes an increase in the residential water rates for those using in excess of ten thousand gallons per month; billing for water will begin at the first gallon of usage (currently 1,001); and a two dollar additional

charge for residential sanitation service was added. The rates for commercial water usage were also adjusted. These increases are necessary to help defray increased operating costs, water purchases from Oklahoma City, and sanitation equipment replacement costs. Last year's MPWA budget also used a one-time revenue source of \$1.2M, which will not be available this year.

The budgets include cost-of-living increases for all employees. These increases range from eight tenths of one percent (.8%) to one percent (1%) depending on the employee group. The budget also includes merit increases for all eligible employees. There are three new parks maintenance positions included in the budget, which totals 429 full-time equivalents (FTEs). Several new FTE's in the Parks Department were carried over from last year's budget. These positions were budgeted in anticipation of the opening of The Station at Central Park, but most were not filled due to delays in completion of the center.

Neither the City General Fund nor the MPWA budgets anticipate the use of fund balance. The MPWA's fund balance, in particular, has been in a precarious position for some time now. This can be traced to the additional debt service and operating costs for the new wastewater treatment plant, significant additional cost to purchase Oklahoma City water, and the loss of revenue due to the storms over the past couple of years. The utility rate increases last year and those included in the MPWA budget this year have been necessary to ensure the continued financial viability of the Trust.

The City General Fund budget has also absorbed a considerable amount of new debt service expense in recent years, making the budget more difficult to balance. The most recent debt service is the addition of approximately \$1.3M per year for the 2014 MEDA Infrastructure Loan. Revenue to pay this debt service will come from sales tax generated by the new Sam's Club. There is a small contingency of \$288K in the City General Fund budget, which will enable the City to deal with unexpected expenses throughout the year. In addition, the City General Fund includes set-asides of sales tax to meet obligations under the existing sales tax rebate agreements for the Fritts-Target development in the amount of \$425K, the Warren Theaters IMAX project in the amount of \$200K, and Dick's Sporting Goods in the amount of \$200K.

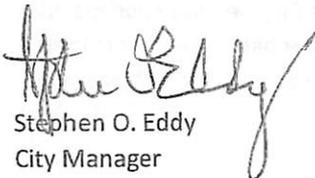
The revenue of the City General Fund is projected to increase 28.4% over current budgeted amounts. This includes an estimated 12.25% increase in general sales tax collections. This is due in large part to the projected sales tax revenue from Sam's Club. Aside from Sam's, sales tax revenues are projected to be virtually flat. In addition, the City budget includes approximately \$1.1M in new revenue from fees to be charged for use of The Station at Central Park. The City budget also includes \$2.1M funding from the 2014 MEDA Infrastructure Loan, which overinflates the revenue picture to a degree since these are funds that are currently available but are earmarked for specific infrastructure projects.

The MPWA revenues are projected to increase 1.8% over the current year budgeted amounts, which includes water, sewer, sanitation revenues. As was previously mentioned the budget includes water and sanitation rate increases of approximately \$1.6M. The percentage increase is low because of an inadvertent overstatement of the projected water revenues from last fiscal year. The actual projected increase with the utility rate adjustments is approximately 7.3%.

The budgets include approximately \$43.3M in capital expenditures. This includes residential street repairs, water and sewer line replacement, completion of The Station at Central Park, and improvements to various parks funded by the earmarked sales tax and hotel-motel tax. Also included are several HUD funded street construction projects, completion of Telephone Road between S. 4th and N. 5th Streets, and Phase I funding for the new bridge across I-35 at S. 34th Street. Also included is the purchase of three new sanitation trucks, a new 100 foot platform fire truck, a new emergency command post vehicle, several new police vehicles, and other equipment.

In summary, the budgets proposed for FY 2015-2016 will enable the City and the Trust to function on a solid financial basis. On behalf of all employees of the City of Moore, I wish to extend our sincere congratulations to the Mayor and the City Council for a job well done in guiding the growth and development of our community. Your decisions have been sound and your policy formulation excellent. I look forward to the future and to working with the Mayor and City Council to implement the budget, as we continually strive to be "A Progressive City Committed to a Quality Community".

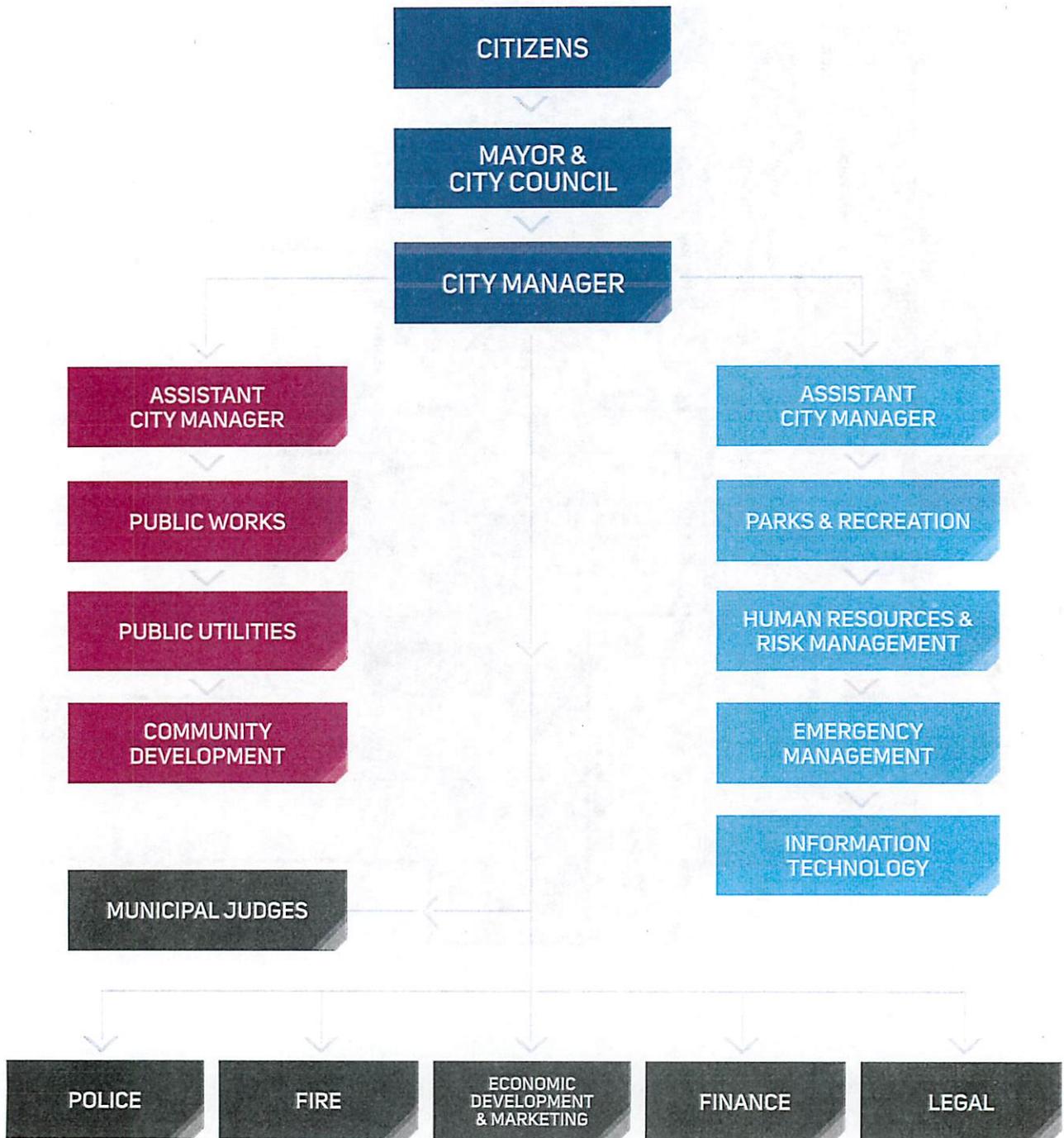
Respectfully,



Stephen O. Eddy
City Manager

Organizational Chart

City of Moore



City Administration

City Management / Department Heads

City Management



City Manager
Stephen O. Eddy

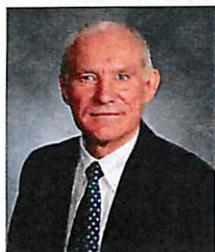


Assistant City Manager
Stan Drake



Assistant City Manager
Todd Jenson

Department Heads



**Human Resources
Risk Management
Director**
Gary Benefield



Fire Chief
Gary Bird



City Attorney
Randy C. Brink



Finance Director
Jim Corbett



**Economic
Development
Director**
Deidre Ebrey



**Parks and
Recreation
Director**
Todd Jenson



**Community
Development
Director**
Elizabeth Jones



**Emergency
Management
Director**
Gayland Kitch



**Public Works
Director**
Richard Sandefur



Police Chief
Jerry Stillings



**Information
Services Director**
David Thompson

City Officials



Mayor

Glenn Lewis
glewis@cityofmoore.com

Ward 1



Robert Krows
Vice Mayor
rkrows@cityofmoore.com



David Roberts
Council Member
droberts@cityofmoore.com

Ward 2



Melissa Hunt
Council Member
mhunt@cityofmoore.com



Mark Hamm
Council Member
mhamm@cityofmoore.com

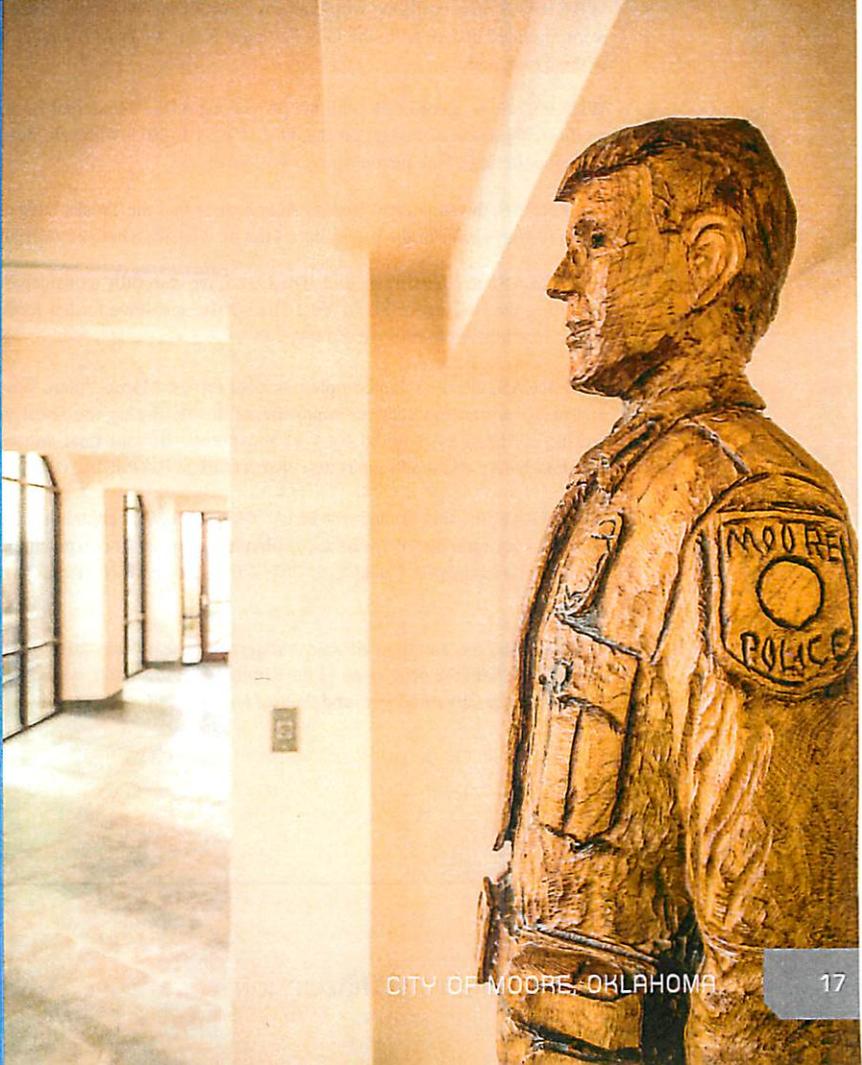
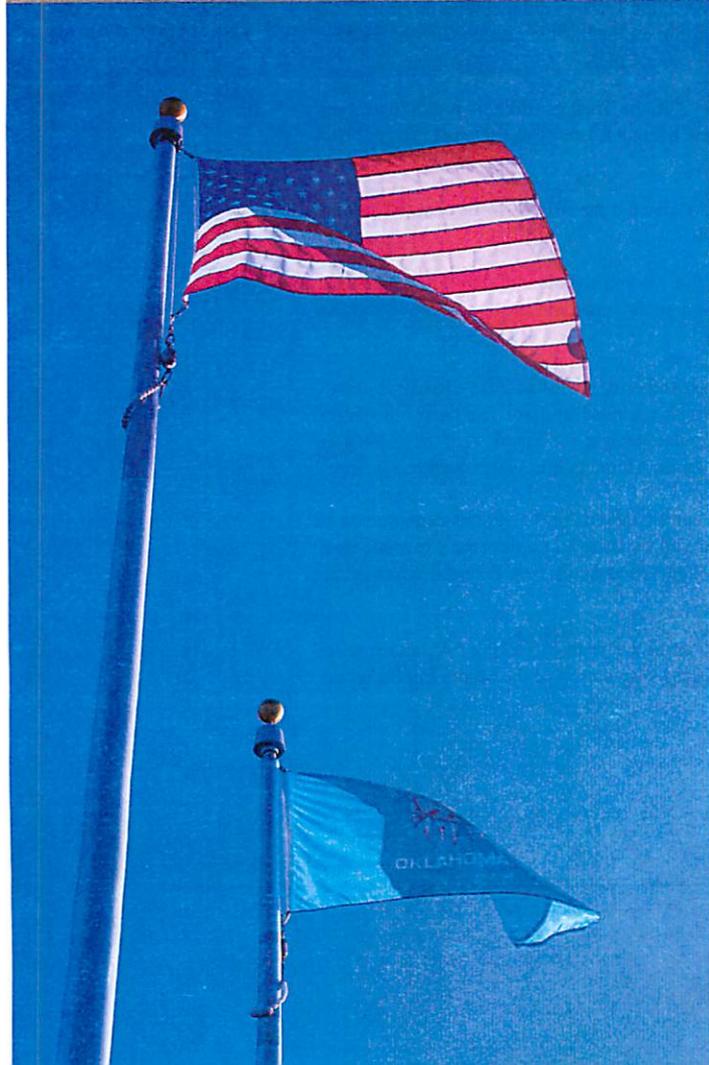
Ward 3



Terry Cavnar
Council Member
tcavnar@cityofmoore.com



Jason Blair
Council Member
jblair@cityofmoore.com



Resolution No. 238 (15)

RESOLUTION NO. 238 (15)

A RESOLUTION OF THE TRUSTEES OF THE MOORE PUBLIC WORKS AUTHORITY ADOPTING, APPROVING, AND PROMULGATING AN OFFICIAL BUDGET FOR THE TRUST OF MOORE FOR FISCAL YEAR 2015-2016 IN ACCORDANCE WITH THE PROVISIONS OF THE MUNICIPAL BUDGET ACT OF THE STATE OF OKLAHOMA; APPROVING THE APPROPRIATIONS, ESTIMATE OF REVENUES, AND THE PLANNED EXPENSES CONTAINED IN SAID BUDGET FOR FISCAL YEAR 2015-2016; AND DIRECTING THAT SAID BUDGET BE FILED AND PUBLISHED IN ACCORDANCE WITH STATE LAW.

WHEREAS, the legislature of the State of Oklahoma adopted the Municipal Budget Act in 1979, which said Act became effective October 1, 1979, and is now codified as 11 Okla. Stat. (1981), Section 17-201 to Section 17-216, inclusive; and,

WHEREAS, the legislature amended 60 Okla. Stat. 176 effective July 1, 1991, which requires public trust created pursuant to Public Trust Act to comply with annual budget provisions applicable to the beneficiary of such trust; and,

WHEREAS, the Trustees have followed most provisions of the Municipal Budget Act for several years; and,

WHEREAS, in accordance with the provisions of the Municipal Budget Act, the Trustees did receive a proposed and recommended budget from the City Manager acting as Trust Manager, as directed by the Trust Indenture and policies of the Trust; and,

WHEREAS, in accordance with the provisions of the Municipal Budget Act, the Trustees did hold a public hearing on the recommended budget on the date of June 1, 2015 with said hearing being not later than fifteen (15) days prior to the beginning of the next ensuing fiscal year; and,

WHEREAS, the Municipal Budget Act requires that the Trust's budget for Fiscal Year 2015-2016 be adopted at least seven (7) days prior to the beginning of the next ensuing budget year; and,

WHEREAS, the Chairman and Trustees have carefully considered the recommendation of the Trust Manager regarding the Budget for Fiscal Year 2015-2016, and have further received public input into the budget process at the public hearing above-referenced; and,

WHEREAS, the final and complete budget for the Moore Public Works Authority for Fiscal 2015-2016 (subject to any necessary amendments or supplements thereto during the fiscal year as provided by law), has been reduced to writing in detail as required by law, and a copy of said final and complete budget for Fiscal Year 2015-2016 is attached hereto and made a part hereof and marked Exhibit "A" (Budget for the Moore Public Works Authority); and,

WHEREAS, the final budget for Fiscal Year 2015-2016 containing the appropriations for the various departments of the Trust an estimate of revenues, a planned program for expenditures and deposits into appropriate revenue debt retirement accounts for Fiscal Year 2015-2016, all of which are supported by full and sufficient financial information; and,

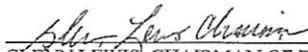
WHEREAS, the adoption of said budget for Fiscal Year 2015-2016, all as set forth in Exhibit "A" attached, in compliance with the provisions of the Municipal Budget Act, would be in the best interest of the Moore Public Works Authority, the City of Moore, and the residents thereof; and,

NOW, THEREFORE, BE IT RESOLVED by the Chairman and Trustees of the Moore Public Works Authority that:

1. The final and complete budget for Fiscal Year 2015-2016, subject to amendments allowed under the State Law, all as set forth in Exhibit "A" attached, are hereby approved, confirmed and established; and,
2. The appropriation for each of the various Trust departments, the estimate of revenues, the planned program of expenditures, and the deposits into revenue debt retirement accounts for Fiscal Year 2015-2016, all as set forth in Exhibit "A" attached, are hereby approved, confirmed and established; and,
3. The City's Director of Finance and the City Clerk, acting on behalf of the Moore Public Works Authority in their capacity as City employees, are hereby instructed to file the adopted budget, set forth in Exhibit "A" attached, with the Cleveland County Excise Board, and transmit at least one (1) copy of said budget to the office of the State Auditor and Inspector; and
4. The City Clerk is hereby requested and instructed to retain at least one (1) copy of the final and complete budget for Fiscal Year 2015-2016 as the same may be amended during said fiscal year, on file in the City Clerk's office for inspection; and
5. In accordance with the Municipal Budget Act of 1979, specifically 11 Okla. Stat. (1981) 17-215, the Trust Manager, as Chief Executive Officer of the Trust, is hereby authorized to transfer unexpended and unencumbered appropriations, or any portion thereof, from one account to another within the same department or to another within the same fund, except that no appropriation for debt service or other appropriation required by law, contract, covenant, or ordinance may be reduced below the required minimum. The Trust's appropriation shall be established at the expenditure classification levels of personal services, materials and supplies, other services and charges, capital outlays, and debt service, as provided by 11 Okla. Stat. (1981) 17-213, further account detail is provided in the budget for explanation only.

PASSED AND APPROVED by the Chairman and Trustees of the Moore Public Works Authority this 1st day of June, 2015.




GLENN LEWIS, CHAIRMAN OF THE TRUST


DAVID ROBERTS, SECRETARY

APPROVED AS TO FORM & LEGALITY:

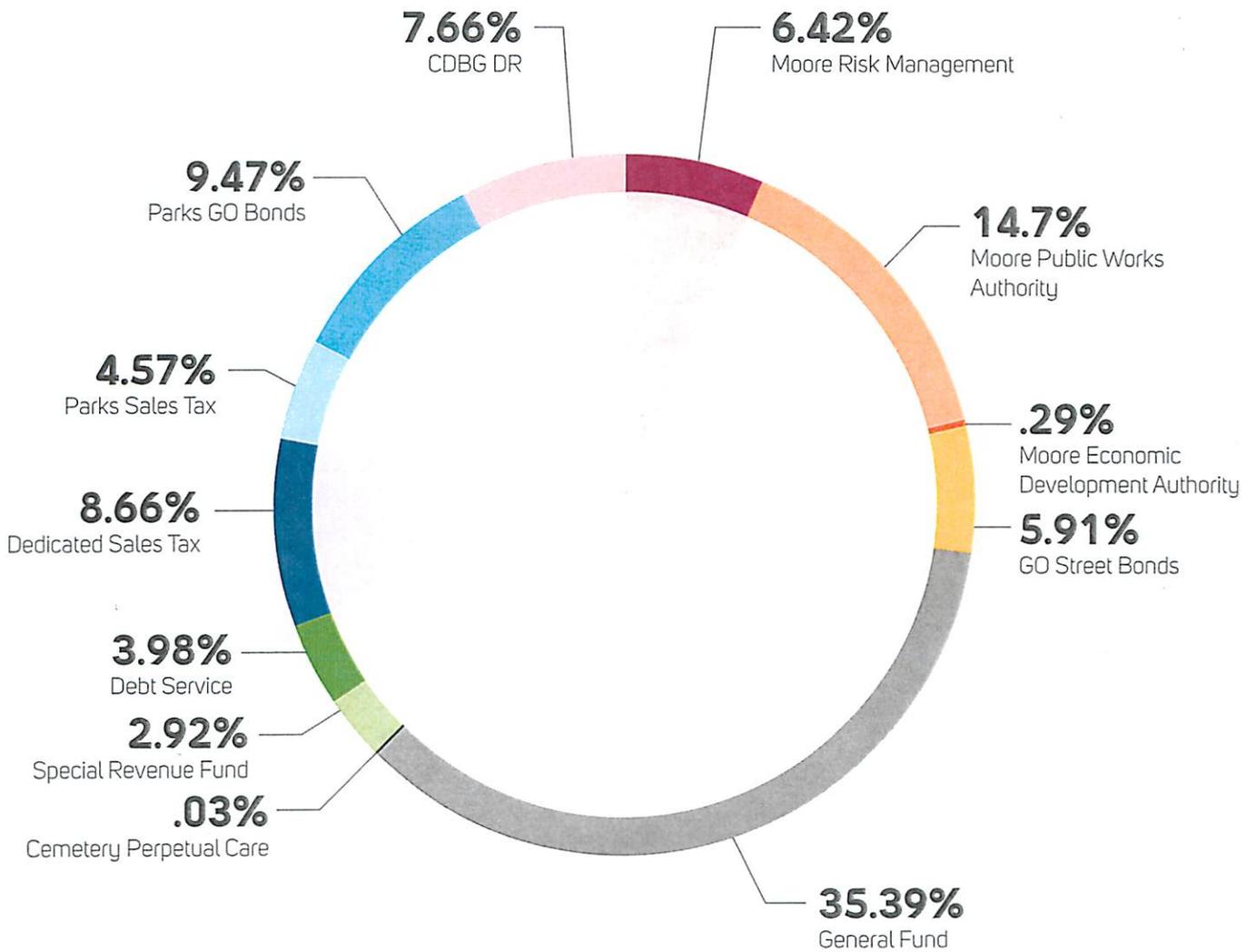

RANDY C. BRINK, CITY ATTORNEY

Fund Totals

City of Moore, MEDA and MPWA

Fund	Fund Name	Fund Total
Fund 2	Moore Risk Management	7,464,697
Fund 5	Moore Public Works Authority	17,096,187
	Total Moore Public Works Authority	\$24,560,884
Fund 3	Moore Economic Development Authority	336,878
	Total Moore Economic Development Authority	\$336,878
Fund 4	2013 & 2015 GO Street Bonds	6,875,000
Fund 6	General Fund	41,169,733
Fund 7	Cemetery Perpetual Care	40,000
Fund 8	Special Revenue Fund	3,461,232
Fund 9	Debt Service	4,633,284
Fund 12	Dedicated Sales Tax	10,076,928
Fund 13	Parks Sales Tax	5,317,250
Fund 14	Parks GO Bonds	11,010,000
Fund 15	CDBG DR	8,896,100
	Total City of Moore	\$91,479,527
	Grand Total	\$116,377,289

FY 2015/2016



Notice of Public Hearing

Public notice published in The Oklahoman on May 26, 2015.

The City of Moore-Moore Public Works Authority will hold a Public Budget Hearing at 6:30 p.m. on June 1, 2015, in the City Council Chambers, City Hall, 301 N. Broadway, Moore, Oklahoma, for the purpose of receiving and hearing comments from the public concerning the proposed budgets for the Fiscal Year 2015-2016 as summarized below: The public is encouraged to attend.

Department Function	General Fund	G.O. Debt Service	Moore Public Works Authority	Special Revenue
General Government	\$4,726,663		\$14,870,400	
GO Street Bonds Improvements				\$6,875,000
Moore Risk Management			7,464,697	
Moore Economic Development Authority				336,878
Managerial	771,640			
City Attorney	344,528			
Finance	1,339,190			
Municipal Court	570,628			
Information Services	1,323,369			
Sanitation			2,225,787	
Police	10,706,068			
Communications	984,294			
Emergency Management	322,494			
Fire	8,881,539			
Public Works	1,961,553			
Animal Adoption Center	412,182			
Fleet Maintenance	808,746			
Street Improvements	2,100,000			
Building Maintenance	521,903			
Planning	469,383			
Inspections	663,433			
Code Enforcement	322,546			
Park and Recreation	791,305			
Brand Sr. Citizen Center	163,870			
Landscape and Beautification	137,307			
Park and Recreation Activities	154,500			
Parks and Cemetery Maintenance	998,675			
Moore Recreation Center	1,195,619			
Aquatic Park	357,618			
Library	65,680			
Moore/Smith Cemetery	75,000			
Special Revenue - Cemetery				40,000
Special Revenue				3,461,232
G.O. Debt Service		\$4,633,284		
Dedicated Sales Tax				10,076,928
Parks Sales Tax				5,317,250
Park GO Bonds				11,010,000
CDBG DR				8,896,100
Total	\$41,169,733	\$4,633,284	\$24,560,884	\$46,013,388

Total Budget: \$116,377,289

A copy of this information, the proposed budget, and related materials are available for public inspection from 8:00 a.m. to 5:00 p.m. weekdays at the office of the City Clerk, City Hall, 301 North Broadway, Moore, Oklahoma.

Glenn Lewis, Mayor
City of Moore

Exhibit "A"

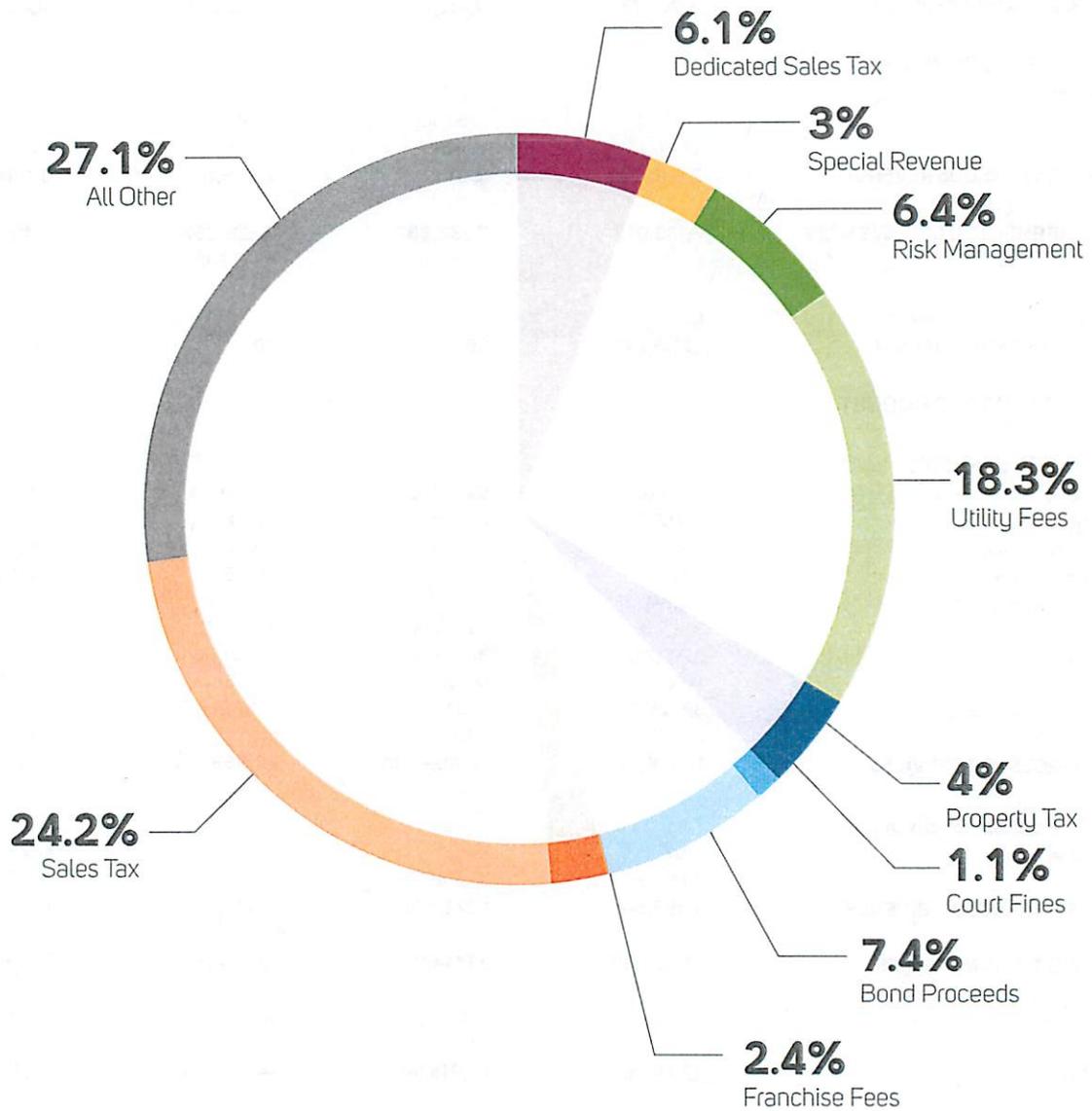
Schedule of Revenues of the MPWA

REVENUE SOURCE	2013-2014 Actual	2014-2015 Budget	2014-2015 Revised Estimate	2015-2016 Budget
Moore Risk Management				
CHARGES FOR SERVICES:				
Health Insurance Premiums	\$3,637,016	\$3,952,000	\$3,952,000	\$4,000,000
AD & D Premiums	208,189	200,000	200,000	210,000
Cobra/Retiree Health Premiums	242,590	260,000	260,000	250,000
TOTAL CHARGES FOR SERVICES	4,087,795	4,412,000	4,412,000	4,460,000
MISCELLANEOUS REVENUE:				
Interest Income	4,542	2,000	2,000	2,000
Transfer In	1,801,991	1,750,000	2,726,854	2,902,697
Other	241,709	1,074,887	98,033	100,000
TOTAL MISCELLANEOUS REVENUE	2,048,242	2,826,887	2,826,887	3,004,697
RISK MANAGEMENT TOTAL REVENUES	6,136,037	7,238,887	7,238,887	7,464,697
Less: Expenses	6,289,116	7,238,887	7,238,887	7,464,697
Beginning Unrestricted Fund Balance	0	0	0	0
UNRESTRICTED FUND BALANCE	-\$153,079	\$0	\$0	\$0
UTILITY OPERATIONS BUDGET				
CHARGES FOR SERVICES:				
Water Receipts	\$6,410,129	\$9,249,000	\$9,249,000	\$9,071,137
Water Installations	102,606	70,000	70,000	70,000
Penalty/Reconnect Fees	169,124	190,000	190,000	190,000
Temporary/Bulk Water	7,445	10,000	10,000	10,000
New Service Connection Fee	109,841	100,000	100,000	100,000
Sewer Receipts	3,569,562	3,700,000	3,700,000	3,700,900
Sewer Surcharge/Impact Fee	3,790,722	3,685,000	3,685,000	3,645,000
Sewer Installations	14,506	12,500	12,000	10,000
Refuse Collection Receipts	3,702,915	3,793,000	3,790,000	4,382,400
Landfill Collection Fee	59,889	60,000	60,000	60,000
TOTAL CHARGES FOR SERVICES	17,936,739	20,869,500	20,866,000	21,239,437
MISCELLANEOUS REVENUE:				
Interest Income	14,915	15,000	15,000	14,000
Other	5,478,729	1,259,650	1,263,150	92,750
TOTAL MISCELLANEOUS REVENUE	5,493,644	1,274,650	1,278,150	106,750
MPWA FUND TOTAL REVENUES	23,430,383	22,144,150	22,144,150	21,346,187
Beginning Unrestricted Fund Balance	0	-1,781,010	-1,781,010	0
Sales Tax Transfer from General Fund	24,315,106	24,550,000	24,550,000	27,390,000
SUB-TOTAL	47,745,489	44,913,140	44,913,140	48,736,187
Sales Tax Transfer to General Fund	-24,315,106	-24,550,000	-24,550,000	-27,390,000
Transfer to General Fund/Other Fund	-2,500,000	-2,500,000	-2,500,000	-2,500,000
Transfer to Risk Management	-1,601,666	-1,750,000	-1,750,000	-1,750,000
Total MPWA Revenues	19,328,717	16,113,140	16,113,140	17,096,187
Less Expenses/Encumbrances	21,109,727	17,894,150	16,113,140	17,096,187
UNRESTRICTED FUND BALANCE	-\$1,781,010	-\$1,781,010	\$0	\$0

Combined Revenues

City of Moore & MPWA

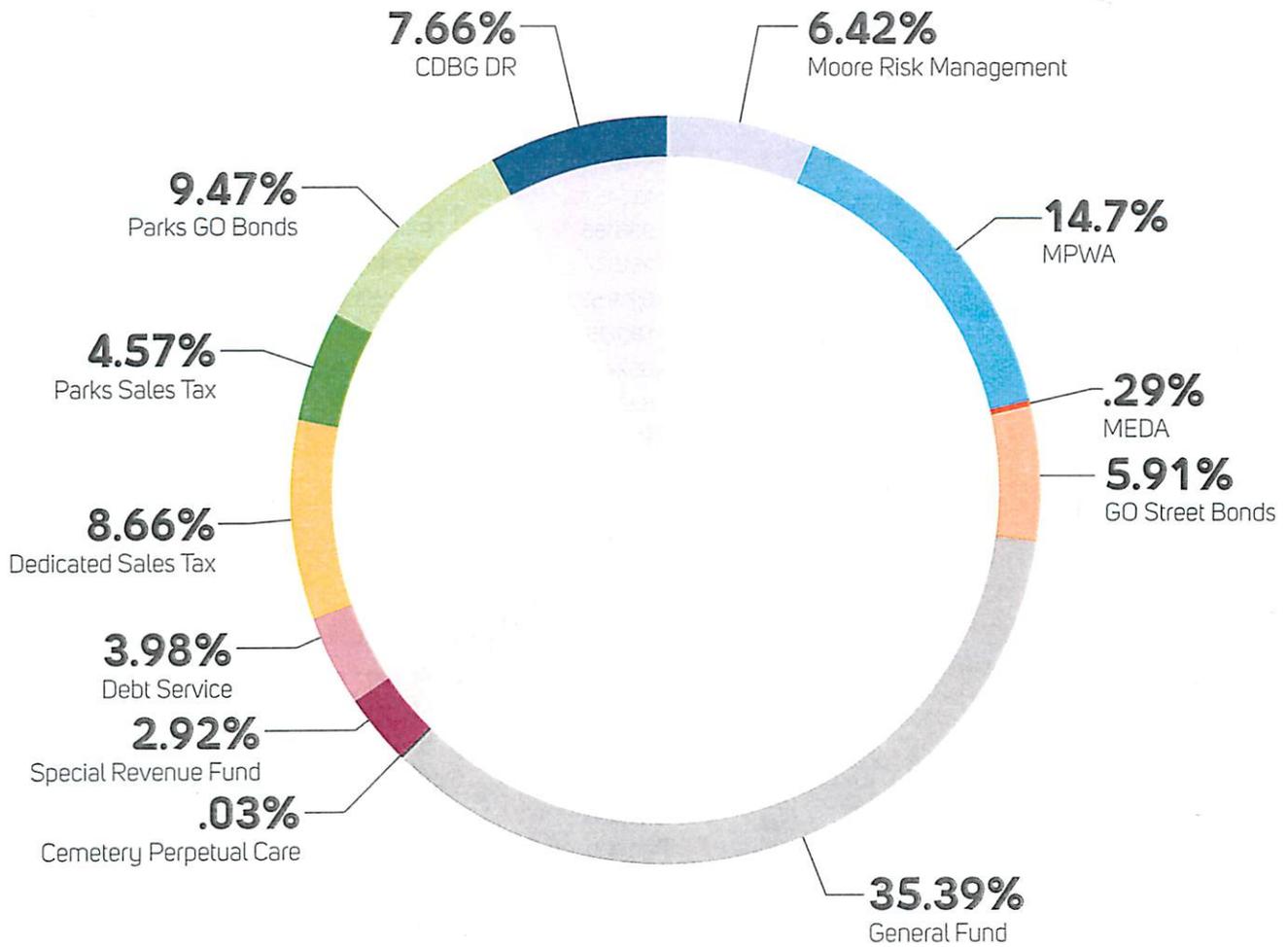
FY 2015/2016



Fund Totals

City of Moore

FY 2015/2016



Summary of General Fund Expenditures

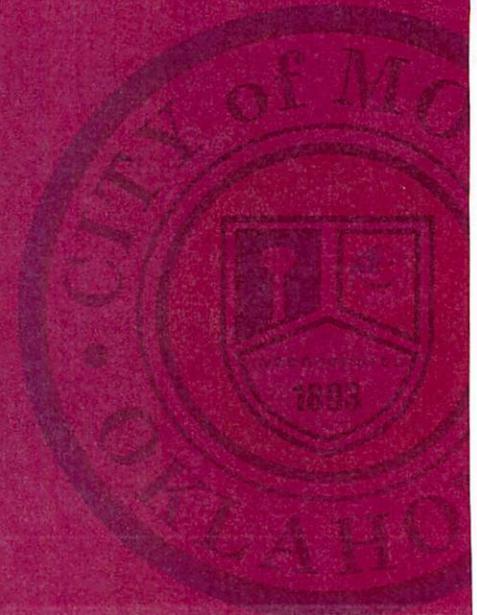
City of Moore

Department	Actual FY 13-14	Estimated FY 14-15	Proposed FY 15-16	Difference FY 15-16/14-15
General Government	\$3,371,219	\$3,155,548	\$4,726,663	\$1,571,115
Managerial	623,957	634,730	771,640	136,910
City Attorney	414,680	405,386	344,528	(60,858)
Central Purchasing	-699	0	0	0
City Clerk/Finance	1,147,888	1,180,488	1,339,190	158,702
Municipal Court	492,341	505,265	570,628	65,363
Information Services	912,572	979,640	1,323,369	343,729
Police	9,721,688	10,545,112	10,706,068	160,956
Communications	854,060	936,186	984,294	48,108
Emergency Management	185,493	251,537	322,494	70,957
Fire	8,289,537	8,719,539	8,881,539	162,000
Public Works	2,382,718	1,807,157	1,961,553	154,396
Animal Adoption	505,375	657,473	412,182	(245,291)
Fleet Maintenance	672,435	628,544	808,746	180,202
Street Improvements	0	1,180,288	2,100,000	919,712
Building Maintenance	347,327	424,541	521,903	97,362
Community Develop./Planning	459,210	435,982	469,383	33,401
Inspections	551,094	606,943	663,433	56,490
Code Enforcement	256,898	279,352	322,546	43,194
Parks & Recreation	741,419	744,714	791,305	46,591
Senior Citizen Services	130,560	156,490	163,870	7,380
Landscape and Beautification	86,366	126,404	137,307	10,903
Park & Recreation Activities	95,915	162,203	154,500	(7,703)
Parks and Cemetery Maintenance	632,476	768,438	998,675	230,237
Recreation Center	0	335,328	1,195,619	860,291
Aquatic Park	0	123,289	357,618	234,329
Library	61,068	60,800	65,680	4,880
Moore/Smith Cemetery	225	75,000	75,000	0
Total	\$32,935,822	\$35,886,377	\$41,169,733	\$5,283,356

Allocation of City/MEDA/MPWA Personnel Full Time Equivalent (FTE)

Department	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Economic Development Authority (07)	3.00	3.00	3.00	3.00
Total MEDA	3.00	3.00	3.00	3.00
General Government (11)	1.00	1.00	1.00	1.00
Managerial (12)	4.50	4.50	4.50	5.50
City Attorney (13)	3.00	3.00	3.00	2.00
Finance (16)	15.25	15.25	16.25	16.50
Municipal Court (18)	7.00	7.00	7.00	7.00
Information Services (19)	2.00	3.00	4.00	4.00
Police (31)	86.00	92.00	92.00	94.00
Communications (32)	12.50	12.50	12.50	12.50
Emergency Management (33)	1.00	2.00	2.00	2.00
Fire Department (41)	72.00	72.00	74.00	74.00
Public Works (Streets & Drainage) (52)	12.50	11.50	11.50	11.50
Animal Adoption Center (53)	6.00	6.00	5.00	5.00
Fleet Maintenance (57)	6.00	6.00	6.00	6.00
Building Maintenance (59)	6.00	7.00	7.00	7.00
Planning (61)	4.00	4.00	4.00	3.00
Inspections (62)	7.00	7.00	9.00	9.00
Code Enforcement (63)	2.00	3.00	3.00	3.00
Park & Recreation (71)	6.00	7.00	7.00	7.00
Senior Citizen Services (72)	2.00	2.00	2.00	2.00
Landscape and Beautification (73)	0.00	2.00	2.00	2.00
Park & Recreation Activities (74)	8.00	8.00	8.00	8.00
Parks and Cemetery Maintenance (75)	9.00	6.00	6.00	6.00
Moore Recreation Center (76)	0.00	0.00	18.50	34.00
Aquatic Park (77) ¹	0.00	0.00	36.50	81.00
HUD DR Grant (15-11)	0.00	0.00	0.00	4.00
Total City	272.75	281.75	341.75	407.00
Risk Management/Human Resources (17)	4.00	4.00	4.00	4.00
Sanitation (55)	14.00	14.00	15.00	15.00
Total MPWA	18.00	18.00	19.00	19.00
Grand Total	293.75	302.75	363.75	429.00

¹ Seasonal positions, approximately 14 weeks



MOORE PUBLIC WORKS AUTHORITY

Fund 2 | Risk Management

Fund 5 | Public Works Authority

Budget Summary

Public Works Authority

DEPARTMENT	ACTUAL FY 13-14	ESTIMATED FY 14-15	PROPOSED FY 15-16	DIFFERENCE FY 15-16 / 14-15
Risk Management	\$6,289,116	\$7,238,887	\$7,464,697	\$225,810
General Government	19,729,701	15,828,341	14,870,400	-957,941
Sanitation	1,380,027	2,065,809	2,225,787	159,978
TOTAL	\$27,398,843	\$25,133,037	\$24,560,884	-\$572,153

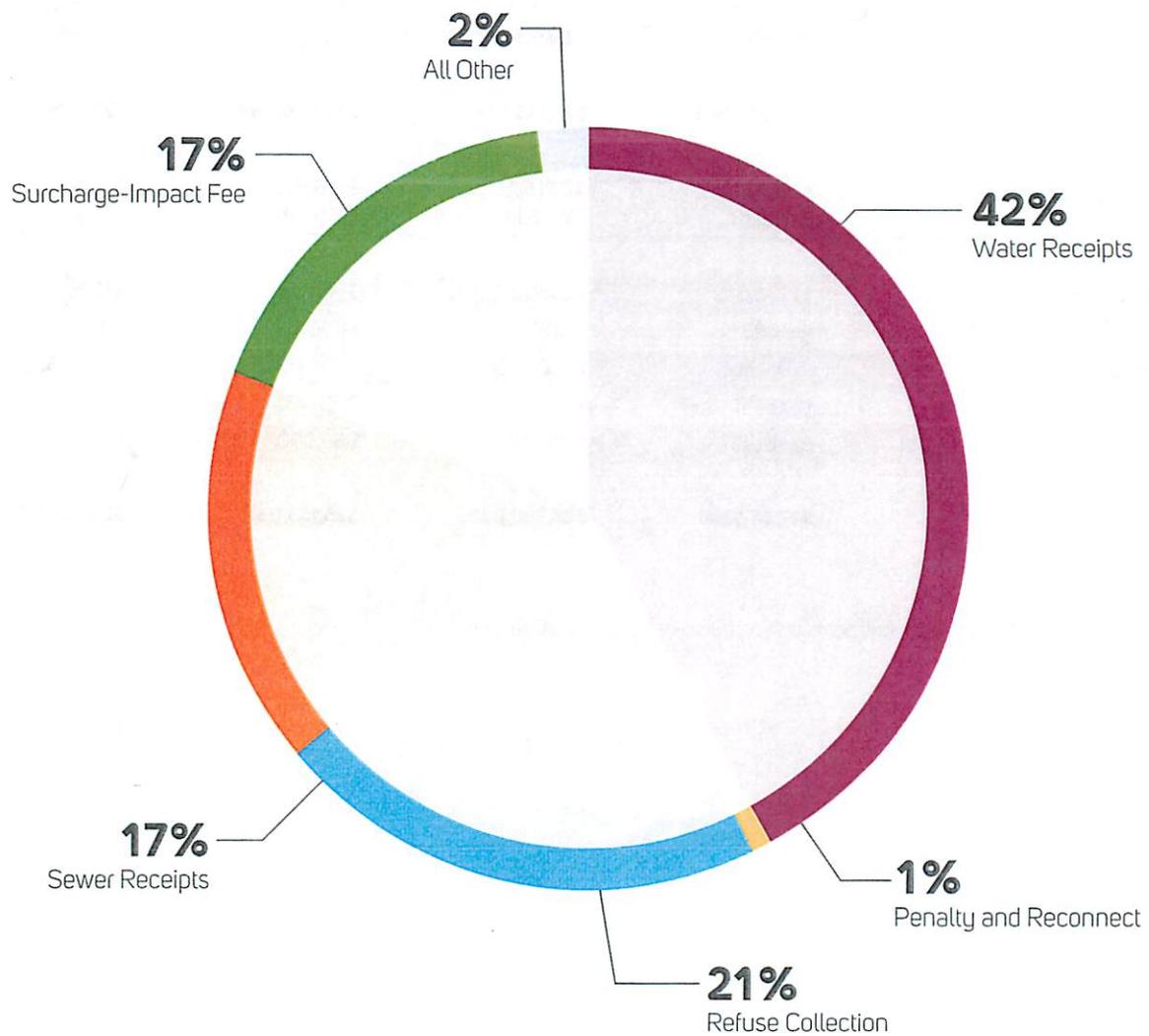
ACCOUNT	ACTUAL FY 12-13	ACTUAL FY 13-14	ESTIMATED FY 14-15	PROPOSED FY 15-16
Personal Services	\$1,258,642	\$1,358,677	\$1,419,549	\$1,529,322
Materials & Supplies	128,323	130,115	142,706	131,729
Other Services & Charges	15,931,466	16,306,484	18,846,047	18,003,333
Debt Service	1,199,411	3,806,249	3,761,735	3,562,000
Capital Outlay	8,849,457	5,797,318	963,000	1,334,500
TOTAL	\$27,367,299	\$27,398,843	\$25,133,037	\$24,560,884

This table includes Moore Risk Management, Sanitation, and General Government Operations.

Chart of Revenue

Public Works Authority

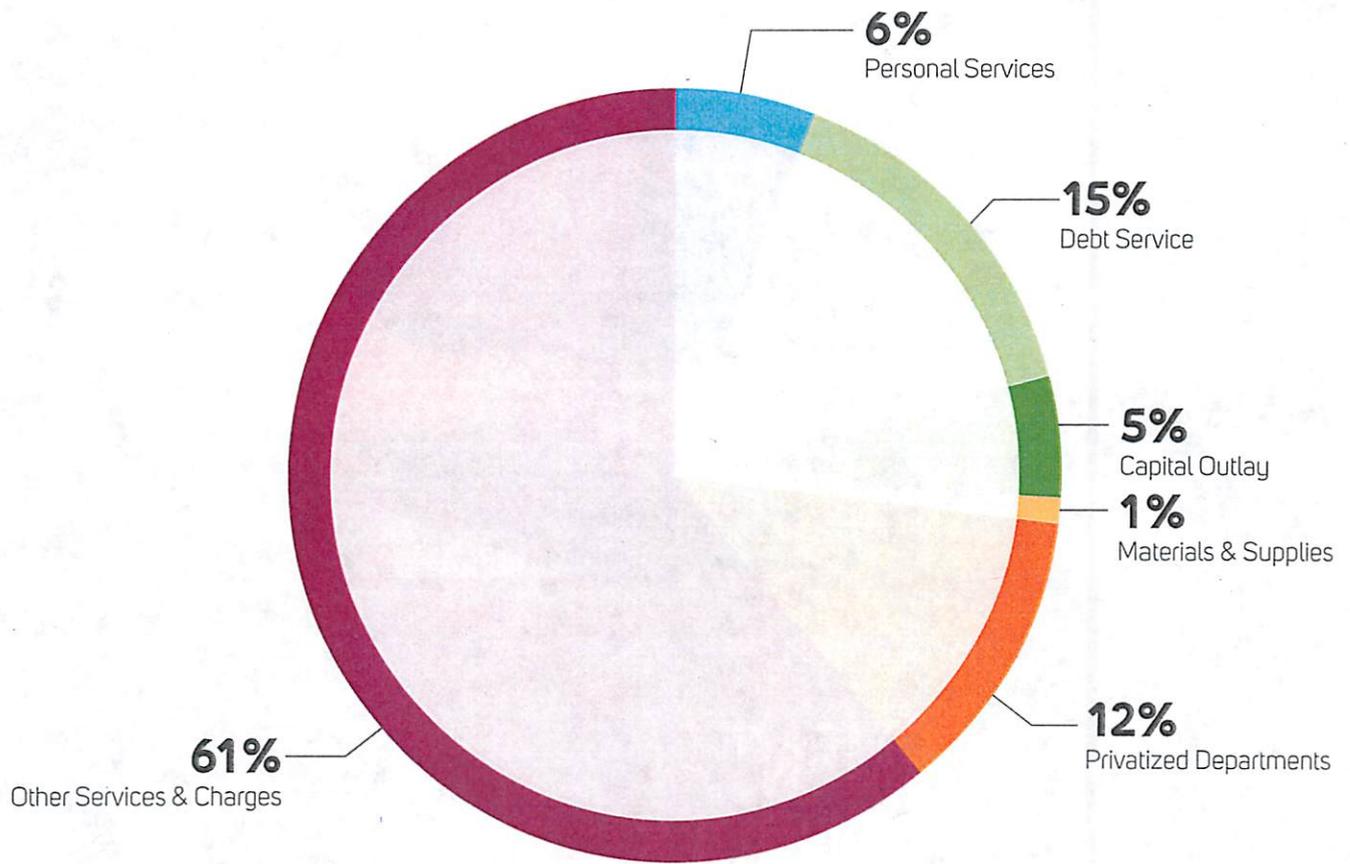
FY 2015/2016



Utility Expense Categories Allocation

Public Works Authority

FY 2015/2016





RISK MANAGEMENT & HUMAN RESOURCES

Fund 02 | Department 17

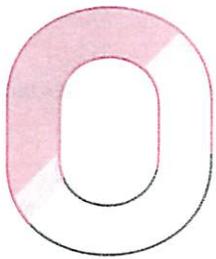
Risk Management & Human Resources

Fund 02 | Department 17



GOALS

1. Evaluate and improve Human Resource functions;
2. Reduce risk(s) and prevent losses;
3. Promote departmental safety awareness through safety training programs;
4. Minimize liability from Tort Claims;
5. Maintain an efficient Workers' Compensation Program;
6. Maintain an efficient Health Benefit Program.



OBJECTIVES

1. Continue to improve hiring processes;
2. Continue to update Job Descriptions;
3. Perform job safety analysis and incident investigations;
4. Complete Risk Management Analysis;
5. Continue Health Benefit Committee Meetings;
6. Continue Professional Development Training.

Risk Management & Human Resources

Fund 02 | Department 17

	Actual CY 2013	Estimated CY 2014	Projected CY 2015
PERFORMANCE MEASUREMENTS			
<i>Task</i>			
New hire orientations	29	34	65
Workplace injuries	31	25	30

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
BUDGET SUMMARY			
<i>Category</i>			
Personal Services	\$392,914	\$397,349	\$424,642
Materials & Supplies	2,079	2,506	2,806
Other Services & Charges	5,894,123	6,839,032	7,037,249
Capital Outlay	0	0	0
Total	\$6,289,116	\$7,238,887	\$7,464,697

	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
PERSONNEL SUMMARY				
<i>Departmental Position:</i>				
Human Resources/ Risk Management Director	1.00	1.00	1.00	1.00
Personnel Technician	1.00	1.00	1.00	1.00
Benefit Specialist	1.00	1.00	1.00	1.00
Loss Control Officer	1.00	1.00	1.00	1.00
Total	4.00	4.00	4.00	4.00

GENERAL GOVERNMENT

Fund 05 | Department 11

General Government

Fund 05 | Department 11



GOALS

1. To maintain and expand the City's water and sewer system;
2. To provide timely and accurate utility bills;
3. To improve the information and service level for utility customers.



OBJECTIVES

1. To provide the finest utility and customer service for all customers;
2. To minimize down time following water main breaks.

Note: The Water, Sewer and Commercial Sanitation Departments are currently privatized services. (This department includes utility billing costs, paying agent fees, debt costs, and contractual agreements with a private company to provide service for utility departments.)

General Government

Fund 05 | Department 11

**BUDGET
SUMMARY**

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
<i>Category</i>			
Personal Services	\$276	\$275	\$277
Materials & Supplies	125,775	136,000	124,723
Other Services & Charges	10,058,381	11,954,630	10,693,900
Capital Outlay	5,739,019	260,500	489,500
Debt Service	3,806,250	3,761,735	3,562,000
Total	\$19,729,701	\$16,113,140	\$14,870,400

**PERSONNEL
SUMMARY**

	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
<i>Departmental Position:</i>				
No Budgeted Personnel				
Total	0.00	0.00	0.00	0.00



SANITATION

Fund 05 | Department 55

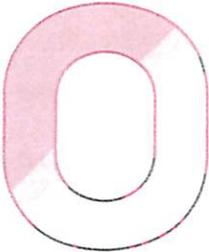
Sanitation

Fund 05 | Department 55



GOALS

- 1. Expand services to include green waste recycling;
- 2. All residential routes completely automated;
- 3. All residential routes mapped and monitored for efficiency.



OBJECTIVES

- 1. Implement plan for carting all yard waste, except for specific time for scalping yards.

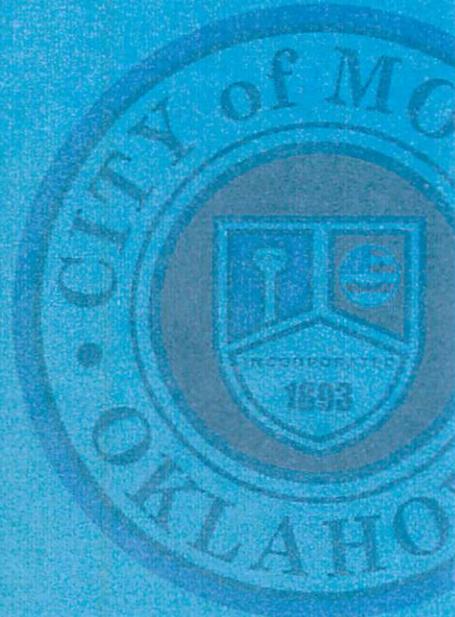
Sanitation

Fund 05 | Department 55

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
PERFORMANCE MEASUREMENTS			
<i>Task</i>			
Poly Carts in use	27,200	29,000	31,000

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
BUDGET SUMMARY			
<i>Category</i>			
Personal Services	\$965,486	\$1,021,925	\$1,104,403
Materials & Supplies	2,261	4,200	4,200
Other Services & Charges	353,980	337,184	272,184
Capital Outlay	58,299	702,500	845,000
Total	\$1,380,026	\$2,065,809	\$2,225,787

	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
PERSONNEL SUMMARY				
<i>Departmental Position:</i>				
Sanitation Supervisor	1.00	1.00	1.00	1.00
Terminator Operator	3.00	3.00	3.00	3.00
Sanitation Equipment Operator	10.00	11.00	11.00	11.00
Total	14.00	15.00	15.00	15.00

The seal of the City of Moore, Oklahoma, is located in the upper right corner. It features a circular border with the text "CITY of MOORE" at the top and "OKLAHOMA" at the bottom. Inside the circle is a shield with a cross, and the year "1893" is inscribed at the bottom of the shield.

MOORE ECONOMIC DEVELOPMENT AUTHORITY

Fund 3 | Moore Economic Development Authority

MOORE ECONOMIC DEVELOPMENT AUTHORITY

Fund 03 | Department 7

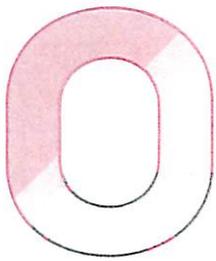
Moore Economic Development Authority

Fund 03 | Department 7



GOALS

1. To provide timely and accurate information to the business community, commercial real estate professionals and the public at large;
2. To recruit business and industry to the City that complements our existing and developing economy and increases our sales tax revenues;
3. Coordinate and execute public relations campaigns designed to educate, inform and engage the public in all things related to the City.



OBJECTIVES

1. Design, produce and disseminate publications for all city departments that accurately and professionally communicate information;
2. Maintain a user -friendly, relevant and dynamic website;
3. Produce local news and information stories and inform the citizens through effective use of channel 20, online communications and social media;
4. Maintain positive and up-to-date relationships with commercial real estate professionals, retail representatives, developers and property owners to effectively facilitate development.

Moore Economic Development Authority

Fund 03 | Department 7

**BUDGET
SUMMARY**

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
<i>Category</i>			
Personal Services	\$271,097	\$280,588	\$293,755
Materials & Supplies	1,053	3,685	3,685
Other Services & Charges	57,269	39,438	39,438
Capital Outlay	0	0	0
Total	\$329,419	\$323,711	\$336,878

**PERSONNEL
SUMMARY**

	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
<i>Departmental Position:</i>				
Economic Development Director	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Marketing Specialist	1.00	1.00	1.00	1.00
Total	3.00	3.00	3.00	3.00

CITY OF MOORE

- Fund 4 | GO Street Bonds
- Fund 6 | General Fund
- Fund 7 | Cemetery Perpetual Care
- Fund 8 | Special Revenue Fund
- Fund 9 | Debt Service
- Fund 12 | Dedicated Sales Tax
- Fund 13 | Parks Sales Tax
- Fund 14 | Parks GO Bonds
- Fund 15 | CDBG DR



Resolution No. 824 (15)

RESOLUTION NO. 824 (15)

A RESOLUTION OF THE GOVERNING BODY OF THE CITY OF MOORE ADOPTING, APPROVING AND PROMULGATING AN OFFICIAL BUDGET FOR THE CITY OF MOORE FOR FISCAL YEAR 2015-2016 IN ACCORDANCE WITH THE PROVISIONS OF THE MUNICIPAL BUDGET ACT OF THE STATE OF OKLAHOMA; APPROVING THE APPROPRIATIONS, ESTIMATE OF REVENUES, AND THE PLANNED EXPENDITURES CONTAINED IN SAID BUDGET FOR FISCAL YEAR 2015-2016; ESTABLISHING AND APPROVING THE SINKING FUND LEVIES SET FORTH IN SAID BUDGET FOR FISCAL YEAR 2015-2016; AND DIRECTING THAT SAID BUDGET BE FILED AND PUBLISHED IN ACCORDANCE WITH STATE LAW.

WHEREAS, the legislature of the State of Oklahoma adopted the Municipal Budget Act in 1979, which said Act became effective October 1, 1979, and is now codified as 11 Okla. Stat. § 17-201 to 17-216 (1981), inclusive; and,

WHEREAS, in accordance with the provisions of 11 Okla. Stat. § 17-203 (1981), the governing body of the City of Moore has formally elected to come under the terms and provisions of the Municipal Budget Act; and,

WHEREAS, in accordance with the provisions of the Municipal Budget Act, the City Council did receive a proposed and recommended budget from the City Manager, as directed by both law and the City Charter of the City of Moore; and,

WHEREAS, in accordance with provisions of the Municipal Budget Act, the City Council did hold a public hearing on the recommended budget on the date of June 1, 2015, with said hearing being not later than fifteen (15) days prior to the beginning of the next ensuing fiscal year; and,

WHEREAS, the Municipal Budget Act requires that the City's budget for Fiscal Year 2015-2016 be adopted at least seven (7) days prior to the beginning of the next ensuing budget year; and,

WHEREAS, the Mayor and City Council have carefully considered the recommendation of the City Manager regarding the budget for Fiscal Year 2015-2016 (subject to any necessary amendments or supplements thereto during the fiscal year as provided by law), has been reduced to writing in detail as required by law, and a copy of said final and complete budget for Fiscal Year 2015-2016 is attached hereto and made a part hereof and marked Exhibit "B"; and,

WHEREAS, the final budget for Fiscal Year 2015-2016 containing the appropriations for various departments of the City, an estimate of revenues, a planned program for expenditures and sinking fund levies for Fiscal Year 2015-2016, all of which are supported by full and sufficient financial information; and,

WHEREAS, the adoption of said budget for Fiscal Year 2015-2016, all as set forth in Exhibit "B", attached, in compliance with the provisions of the Municipal Budget Act, would be in the best interest of the City of Moore and the residents thereof;

WHEREAS, certain budgeted appropriations require adjustments at various times during the fiscal year and the Municipal Budget Act of 1979 permits the governing body to authorize the Chief Executive Officer to exercise the authority to transfer unexpended and unencumbered appropriations as set forth in 11 Okla. Stat. (1981) § 17-125.

NOW, THEREFORE, BE IT RESOLVED by the Mayor and City Council of the City of Moore that:

1. The final and complete budget for Fiscal Year 2015-2016, subject to amendments allowed under state law, all as set forth in Exhibit "B" attached are hereby approved, confirmed and established; and,
2. The appropriations for each of the various City departments, the estimate of revenues, the planned program of expenditures, and the sinking fund levies for Fiscal Year 2015-2016, all as set forth in Exhibit "B" attached, are hereby approved, confirmed and established; and,
3. The Director of Finance and the City Clerk are hereby instructed to file the adopted budget, set forth in Exhibit "B" attached, with the office of the State Auditor and Inspector; and,
4. The Finance Director is further instructed to take the necessary steps as required by law to present the sinking fund levies for Budget Year 2015-2016 to the Cleveland County Excise Board for approval; and,
5. The City Clerk is hereby directed and instructed to retain at least one copy of the final and complete budget for Fiscal Year 2015-2016 as the same may be amended during said fiscal year, on file in his/her office for inspection; and,
6. In accordance with the Municipal Budget Act of 1979, specifically 11 Okla. Stat. (1981) § 17-215, the City Manager as Chief Executive Officer of the City, or his designee, is hereby authorized to transfer unexpended and unencumbered appropriations, or any portion thereof, from one account to another within the same department or to another within the same fund, except that no appropriation for debt service or other appropriation required by law or ordinance may be reduced below the required minimum. The City's appropriation shall be established at the expenditure classification levels of personal services, materials and supplies, other services and charges, capital outlays, and debt services, as provided by 11 Okla. Stat. (1981) § 17-213, further account detail are provided in the budget for explanation only.

PASSED AND APPROVED this 1st day of June, 2015.



ATTEST: (Seal)

Jim Corbett, City Clerk
JM CORBETT, CITY CLERK

Glenn Lewis, Mayor
GLENN LEWIS, MAYOR

APPROVED AS TO FORM & LEGALITY:

Randy C. Brink
RANDY C. BRINK, CITY ATTORNEY

Exhibit "B" Schedule of Revenues

City of Moore

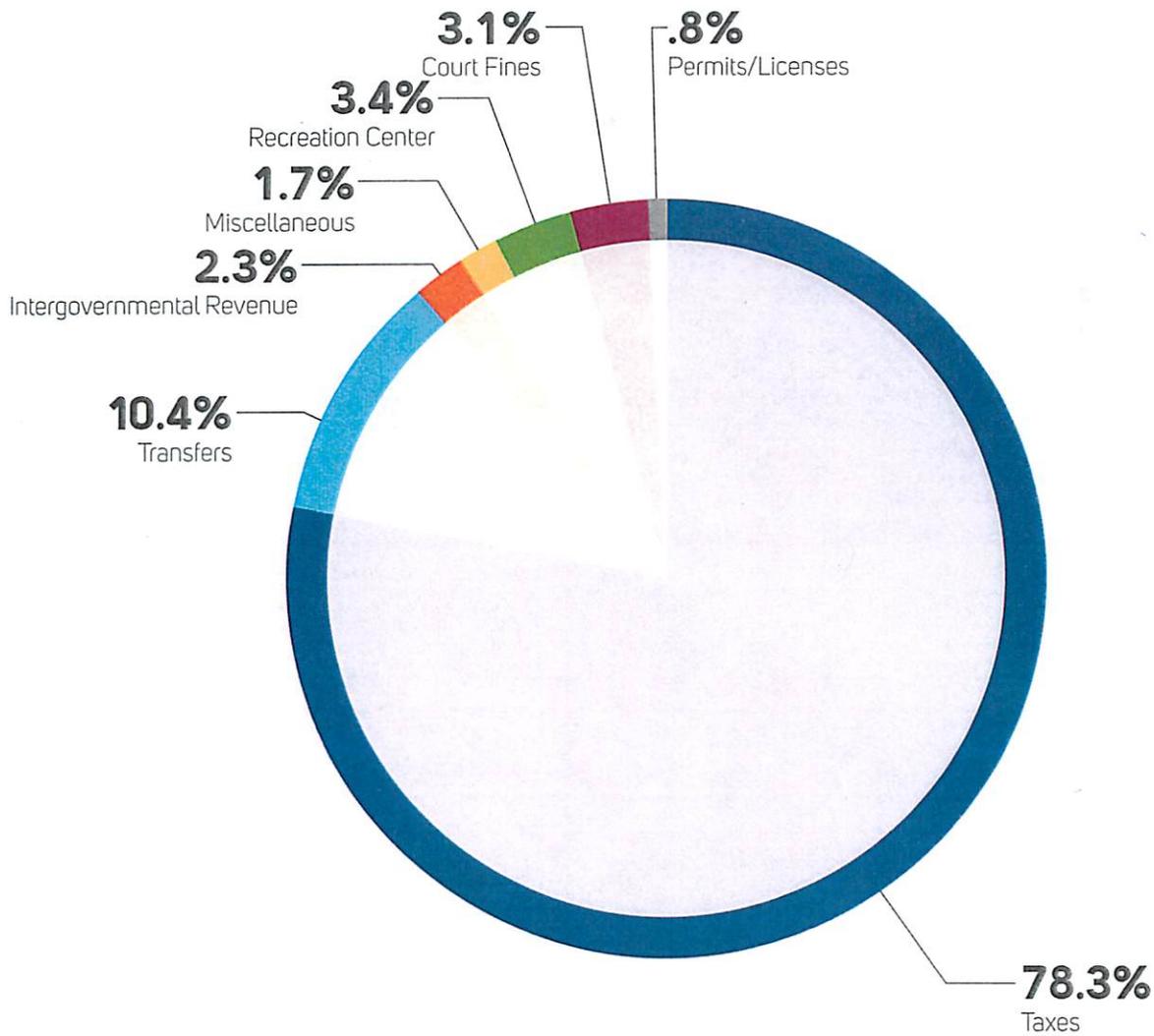
REVENUE SOURCE	2013-2014 Actual	2014-2015 Budget	2014-2015 Revised Estimate	2015-2016 Budget
TAXES:				
Sales Tax	\$23,496,952	\$24,550,000	\$24,550,000	\$27,390,000
Sales Tax-Rebates	818,154	825,000	825,000	825,000
Franchise (Cable)	606,689	675,000	675,000	650,000
Franchise (Electric)	1,529,167	1,550,000	1,550,000	1,550,000
Franchise (Gas)	292,219	275,000	275,000	275,000
Franchise (Telephone)	69,944	200,000	50,000	50,000
AT&T Video Franchise	196,793	50,000	200,000	240,000
Use Tax	988,447	900,000	900,000	900,000
Cigarette/Tobacco Tax	358,047	360,000	360,000	350,000
TOTAL TAXES	\$28,356,412	\$29,385,000	\$29,385,000	\$32,230,000
LICENSES AND PERMITS:				
Oil Well Permits	\$13,954	\$14,000	\$14,000	\$14,000
Alarm Permits	11,300	11,000	11,000	11,000
Contractor Licenses	128,680	130,000	130,000	100,000
Licenses and Permits - Clerk	43,049	25,000	25,000	25,000
Cemetery Staking Fees	17,310	14,000	14,000	14,000
Building/Occupancy Permits	220,085	115,000	115,000	115,000
Licenses and Permits - Inspections	150,446	63,000	63,000	62,500
TOTAL LICENSES AND PERMITS	\$584,824	\$372,000	\$372,000	\$341,500
INTERGOVERNMENTAL REVENUE:				
Alcoholic Beverage Tax	\$147,767	\$135,000	\$135,000	\$140,000
Gasoline Excise Tax	104,758	100,000	100,000	100,000
Motor Vehicle Tax	443,929	400,000	400,000	400,000
School System Cost Sharing	295,059	300,000	300,000	300,000
TOTAL INTERGOVERNMENTAL REVENUE	\$991,513	\$935,000	\$935,000	\$940,000
FINES AND FORFEITURES:				
Court Fines	\$1,157,543	\$1,170,000	\$1,170,000	\$1,170,000
Impound Fees and Fines	\$4,090	\$3,500	\$3,500	\$3,500
Restitution	\$0	\$100	\$100	\$100
Jail Cost Fees	14,314	20,000	20,000	10,000
Technology Fees	0	0	0	108,000
TOTAL FINES AND FORFEITURES	\$1,175,947	\$1,193,600	\$1,193,600	\$1,291,600

REVENUE SOURCE	2013-2014 Actual	2014-2015 Budget	2014-2015 Revised Estimate	2015-2016 Budget
MISCELLANEOUS REVENUES:				
Community Center Rental	\$27,001	\$25,000	\$25,000	\$25,000
Various Class Fees/Rentals	37,715	29,800	29,800	29,800
Basketball/Volleyball League Fees	47,968	46,000	46,000	46,000
Concessions	6,136	6,000	6,000	6,000
Recreation Class/Activities	2,175	1,000	1,000	1,000
Recreation Center Memberships	0	0	0	1,097,122
Swimming Pool Admission	0	0	0	10,000
Swimming Pool Concession	0	0	0	10,000
Swimming Pool Season Pass	0	0	0	170,449
Interest Income	61,260	35,000	35,000	40,000
Sales Tax Interest	19,453	20,000	20,000	20,000
Miscellaneous	165,234	110,840	110,840	89,920
Cemetery Lot Sales	101,511	75,000	75,000	100,000
Animal Welfare Fees	41,045	30,000	30,000	30,000
Sales of Material	11,095	10,000	10,000	10,000
Payment Agency Receipts	454	500	500	200
Reports and Copies	7,188	8,000	8,000	6,000
Application Fees	11,831	9,000	9,000	7,000
Inspection Fees - Planning	36,178	30,000	30,000	30,000
Mowing Liens	112,153	90,000	90,000	120,000
Auction Proceeds	16,967	0	0	1,000
Various Class Fees/Rentals	0	0	0	252,000
TOTAL MISCELLANEOUS REVENUE	\$705,364	\$526,140	\$526,140	\$2,101,491
GENERAL FUND REVENUES:				
Beginning Unrestricted Fund Balance	4,756,091	4,234,986	4,234,986	0
Sales Tax Transfer from MPWA	24,315,106	24,550,000	24,550,000	27,390,000
Sales Tax Transfer to MPWA	-24,315,106	-24,550,000	-24,550,000	-27,390,000
Transfer from MPWA	2,500,000	2,500,000	2,500,000	2,500,000
Transfer (to) from Other Funds	-1,899,341	-313,651	-313,651	-334,858
Total General Fund Revenues	37,170,810	38,833,075	38,833,075	39,069,733
Plus: Reserved Fund Balance	0	108,000	108,000	2,100,000
Less: Expenditures/Encumbrances	32,935,824	34,706,089	38,941,075	41,169,733
UNRESTRICTED FUND BALANCE	\$4,234,986	\$4,234,986	\$0	\$0

General Fund Revenues by Category

City of Moore

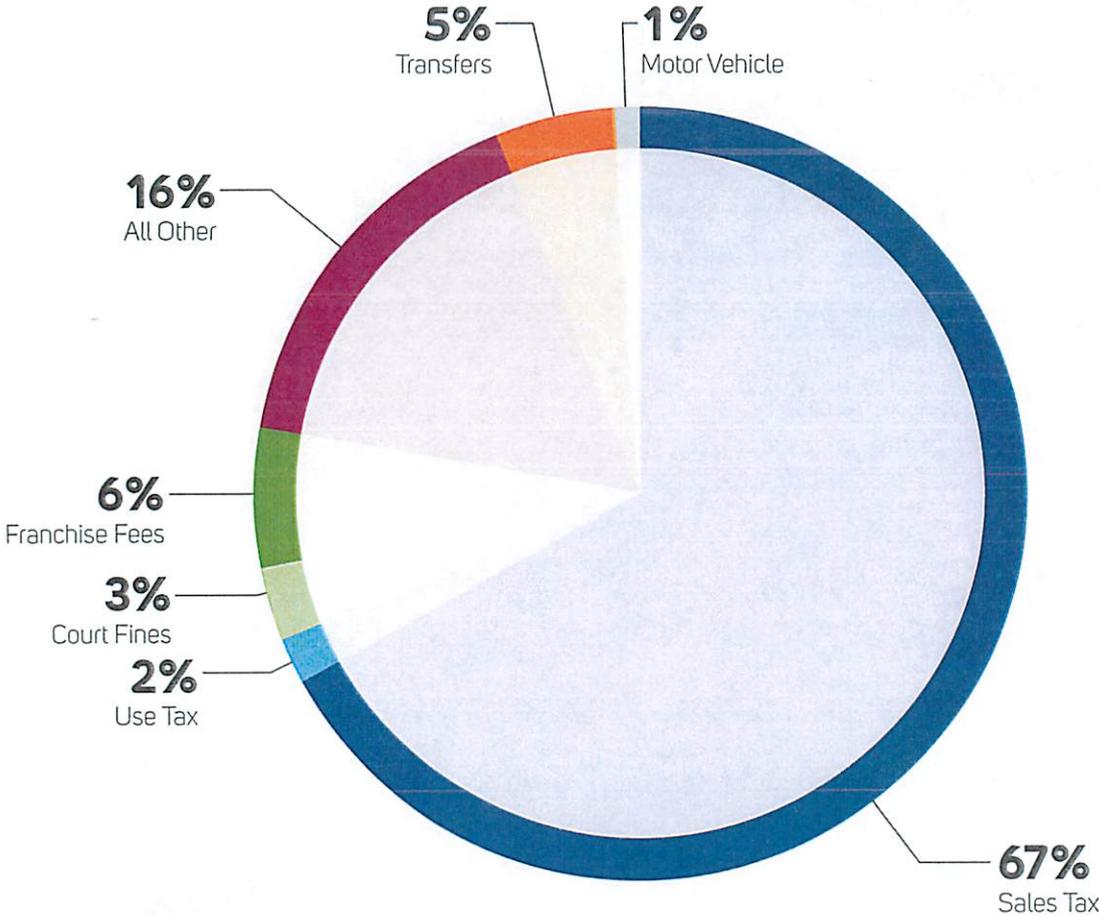
FY 2015/2016



Sources of Revenue

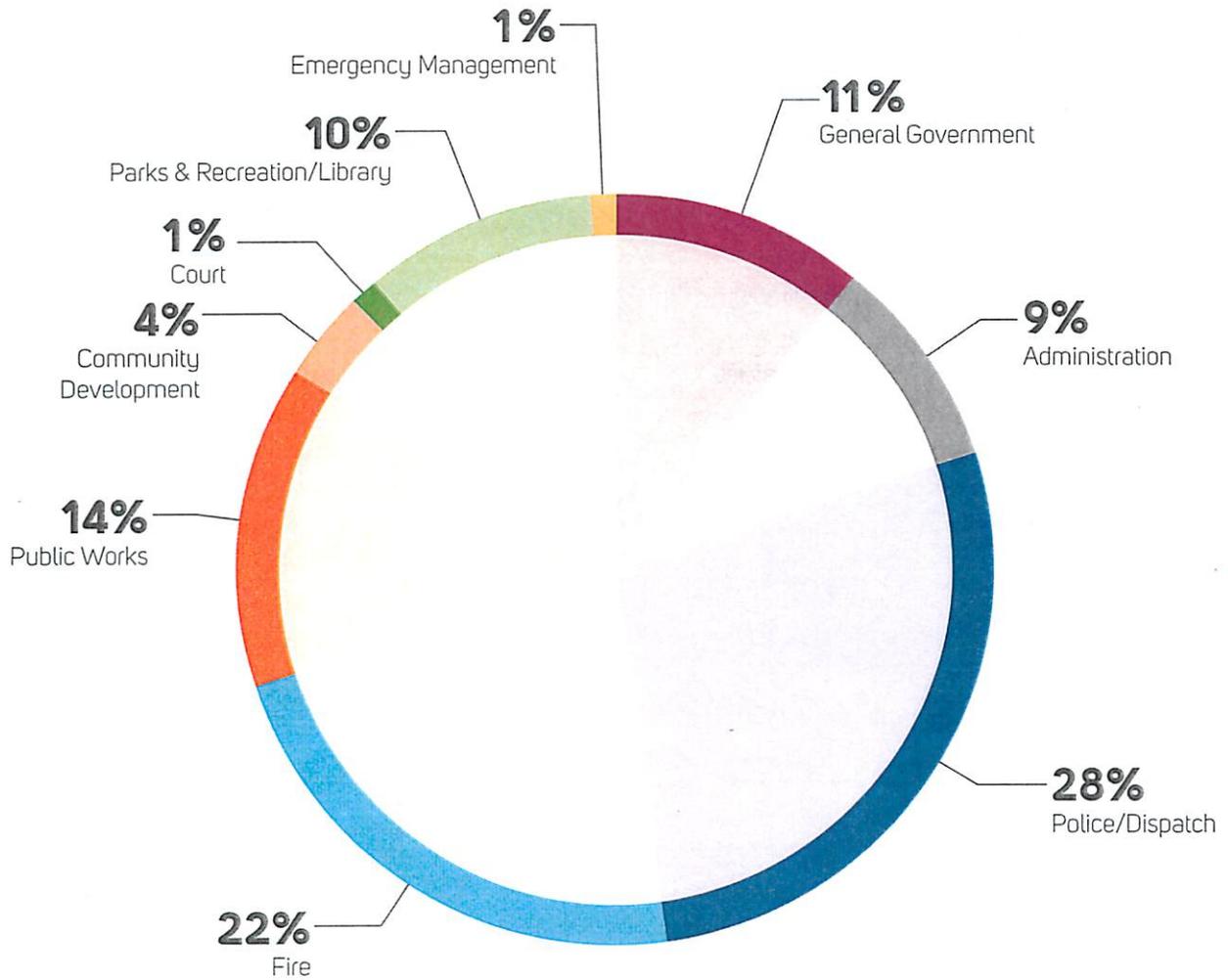
City of Moore

FY 2015/2016



General Fund Expenditure of Funds by Dept. City of Moore

FY 2015/2016



Summary of General Fund Expenditure by Cost Category

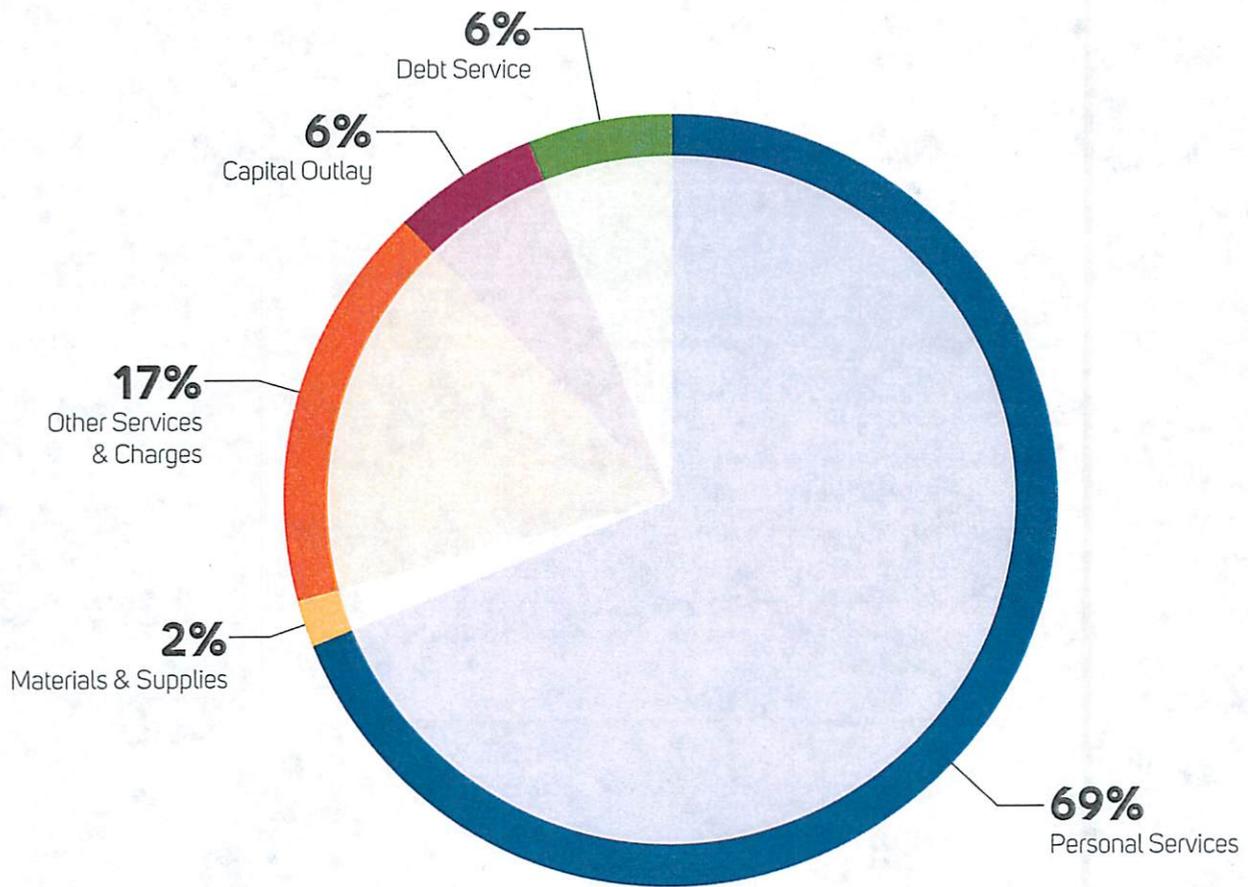
City of Moore

CATEGORY	ACTUAL FY 12-13	ACTUAL FY 13-14	ESTIMATED FY 14-15	PROPOSED FY 15-16
Personal Services	\$22,794,804	\$24,543,051	\$26,380,578	\$28,228,976
Materials & Supplies	628,125	1,157,146	1,202,298	988,969
Other Services & Charges	3,989,145	5,261,776	6,230,152	6,820,527
Capital Outlay	676,756	776,094	3,930,286	2,629,500
Debt Service	1,294,355	1,197,758	1,197,761	2,501,761
TOTAL	\$29,383,185	\$32,935,824	\$38,941,075	\$41,169,733

Allocation of General Fund Expenditures

City of Moore

FY 2015/2016



GO STREET BONDS

Fund **04** | Departments:

71-34th Street & Telephone Road

80-SW 4th Street & Telephone Road

81-South 19th Street & Broadway

90-34th Street Bridge

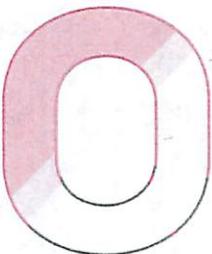
General Obligation Street Bonds

Fund 04 | Departments 71,80,81, and 90



GOALS

1. To improve the five major street projects approved by the voters of the general election on November 4, 2008;
2. To build a bridge on SW 34th Street overpassing Interstate 35 approved by the voters of the general election on November 4, 2014.



OBJECTIVES

1. Accurate accounting of all General Obligation Bond Funds.

The five projects included in the 2008 General Obligation Street Bond issue are:

1. S.W. 19th Street and Telephone Road to W. I-35 Service Road.
2. 12th Street (Eastern to Bryant).
3. 5th Street (Markwell to Telephone Road).
4. 12th Street (Janeway to W. I-35 Service Road).
5. Broadway (5th Street to 18th Street).

Included with all projects is any necessary curb, guttering, signalization, parking, and storm drainage improvements.

Remaining estimated costs for each project are:

1. SW 19th & Telephone Rd. to W. I-35 Service Rd. - Completed	\$0
2. 12th (Eastern to Bryant) - Completed	\$0
3. 5th (Markwell to Telephone Rd.) - Completed	\$0
4. 12th (Janeway to W. I-35 Service Rd.) - Completed	\$0
5. Broadway (N 5th to 18th) - Completed	\$0
6. South 34th Street Telephone Road to Santa Fe *	\$1,094,181
7. Telephone Road between S. 4th Street to N. 5th Street *	\$0
8. 34th Street bridge over I-35 *	\$5,780,819
Total	\$6,875,000

*Additional street improvements proposed as funds are available.

GENERAL FUND

Fund 06 | Departments:

- 11-General Government
- 12-Managerial
- 13-Legal
- 14-Central Purchasing
- 16-Finance
- 18-Municipal Court
- 19-Information Services
- 31-Police
- 32-Communications
- 33-Emergency Management
- 41-Fire
- 52-Public Works
- 53-Animal Adoption Center
- 57-Fleet Maintenance
- 58-Street Improvements
- 59-Building Maintenance
- 61-Community Development
- 62-Inspections
- 63-Code Enforcement
- 68-Capital Planning and Resiliency
- 71-Parks and Recreation
- 72-Senior Citizen Services
- 73-Landscape and Beautification
- 74-Parks and Recreation Activities
- 75-Parks and Cemetery Maintenance
- 76-Recreation Center
- 77-Aquatic Park
- 81-Library
- 84-Moore-Smith Cemetery

Top Ten Taxpayers for 2014 (Ad Valorem)

City of Moore

Enterprise	Tax
Oklahoma Gas & Electric Company	\$4,768,503
Inland Diversified Shops at Moore	4,245,911
Greens At Moore, LTD	3,503,450
Wal-Mart Real Estate Business Trust	3,048,788
Cameron International Corporation	2,937,286
Oklahoma Warren Theatres	2,740,853
Oklahoma Natural Gas	2,032,707
Horn Equipment	1,826,049
Sunstate Equipment	1,261,687
Grace Pointe 1, LLC	1,172,660

Source: Cleveland County Assessor

General Government

Fund 06 | Department 11



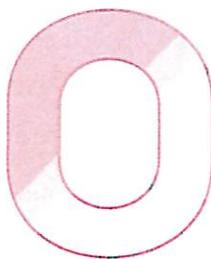
PERSONNEL

Note: This department includes City Council expenditures, professional and legal fees and utility costs; Personal services cost includes \$3,875 for Mayor's annual salary and payroll tax.



GOALS

1. To improve operational efficiency within all city departments;
2. To improve communications and relations with existing businesses and citizens;
3. To oversee policy decisions for citizens.



OBJECTIVES

1. To improve communications between city departments;
2. Fair and equitable process for growth of City.

General Government

Fund 06 | Department 11

**BUDGET
SUMMARY**

Category	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
Personal Services	\$4,166	\$3,875	\$3,875
Materials & Supplies	74,595	47,500	57,500
Other Services & Charges	1,825,294	1,866,412	2,218,527
Capital Outlay	269,406	40,000	0
Debt Service	1,197,758	1,197,761	2,501,761
Total	\$3,371,219	\$3,155,548	\$4,781,663

**PERSONNEL
SUMMARY**

Departmental Position:	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
Mayor	1.00	1.00	1.00	1.00
Total	1.00	1.00	1.00	1.00



Managerial

Fund 06 | Department 12



GOALS

1. To effectively and efficiently coordinate projects and day-to-day operation of City of Moore;
2. To improve communications and relations with existing businesses and citizens;
3. To investigate and review numerous options, as well as measures to economize, yet furnish consistent and improved services to the citizens of Moore;
4. To provide support and direction to departments and offices engaged in operation of the City functions;
5. To provide proper guidance to enable officials to make sound decisions concerning the City's business.



OBJECTIVES

1. To continue to provide expected services to the citizens of Moore at the greatest economy;
2. To continue to improve services by finding more efficient methods;
3. To continue to utilize the abilities of employee's to the fullest extent.

Managerial

Fund 06 | Department 12

**BUDGET
SUMMARY**

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
<i>Category</i>			
Personal Services	\$616,482	\$628,275	\$765,185
Materials & Supplies	1,906	1,500	1,500
Other Services & Charges	5,569	4,955	4,955
Capital Outlay	0	0	0
Total	\$623,957	\$634,730	\$771,640

**PERSONNEL
SUMMARY**

	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
<i>Departmental Position:</i>				
City Manager	1.00	1.00	1.00	1.00
Assistant City Manager	1.00	1.00	1.00	2.00
Assistant to the City Manager	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Project Manager	0.50	0.50	0.50	0.50
Total	4.50	4.50	4.50	5.50

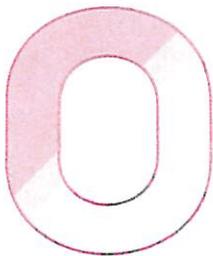
Legal

Fund 06 | Department 13



GOALS

1. To provide legal advice and counsel to all departments of the City, Mayor, City Council, and employees; To have the highest quality of services;
2. Provide legal representation for the City in all administrative proceedings, all courts within the State of Oklahoma, prosecute all violations of the City Code; and handle all appeals if a convicted defendant appeals to the District Court;
3. Provide assistance to citizens for orderly resolution of disputes;
4. Provide assistance to the City Manager by assisting other departments in the use of reports and other documents;
5. Work closely with any/all outside counsel to control costs;
6. Continue to send/use electronic reports to DPS, receipts, suspension releases, etc.;
7. Continue to use online payment reports, electronic forms for defendants, electronic signatures;
8. Keep litigation at its current low level.



OBJECTIVES

1. Continue to provide legal services to all areas of the City of Moore by assisting the City Manager, Mayor, City Council, Departments, employees and citizens;
2. Provide court agreements and forms on our website for uploading;
3. Provide OLETS access for court clerks;
4. Maintain a successful juvenile court system.

Legal

Fund 06 | Department 13

PERFORMANCE MEASUREMENTS

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
<i>Task</i>			
Juvenile Citations	1,369	650	1,400
Court Citations	9,490	6,890	9,500
Warrants Issued	2,021	2,875	900
Trial Docket Cases	203	115	300

BUDGET SUMMARY

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
<i>Category</i>			
Personal Services	\$405,767	\$396,786	\$335,928
Materials & Supplies	70	600	600
Other Services & Charges	8,843	8,000	8,000
Capital Outlay	0	0	0
Total	\$414,680	\$405,386	\$344,528

PERSONNEL SUMMARY

	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
<i>Departmental Position:</i>				
City Attorney	1.00	1.00	1.00	1.00
Assistant City Attorney	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	0.00
Total	3.00	3.00	3.00	2.00

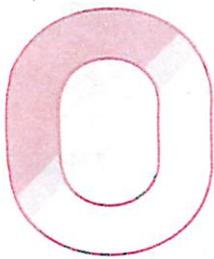
Central Purchasing

Fund 06 | Department 14



GOALS

1. Make optimum use of the time saving programs provided via the internet;
2. Continue to strive for better and more efficient services for the departments;
3. Increase knowledge regarding Oklahoma purchasing law;
4. Utilize "GovProBid" by Mainstreet Exchange in quotes, etc.;
5. Consider the implementation of a bar code system for Central Purchasing in the receipt and disbursement of office and janitorial supplies.



OBJECTIVES

1. Continue data entry of inventory and price lists of items in Central Purchasing;
2. Continue to seek vendors who will provide cost savings to the City;
3. Update inventory room and clean out contract files.

Central Purchasing

Fund 06 | Department 14

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
PERFORMANCE MEASUREMENTS			
<i>Task</i>			
Inventory Received ¹	\$61,500	\$54,000	\$59,000
Inventory Disbursed	\$60,180	\$55,000	\$58,500

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
BUDGET SUMMARY			
<i>Category</i>			
General Office Supplies	-\$2,411	\$34,850	\$34,850
Janitorial Supplies	36	21,000	21,000
Electrical Supplies	83	2,000	2,000
Printing & Publications	1,594	2,000	2,000
Transfer/Charge Backs	0	-59,850	-59,850
Total	-\$699	\$0	\$0

	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
PERSONNEL SUMMARY				
<i>Departmental Position:</i>				
**Finance Department staff operates the Central Supply Office. See Department 16.				
¹ Includes direct charge of supplies to user departments.				
Total	0.00	0.00	0.00	0.00

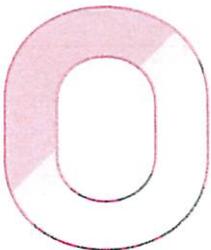
Finance

Fund 06 | Department 16



GOALS

1. Accountability of public funds;
2. Preparation of accurate, timely financial reports for the public, bondholders, auditors, City Council, management, and city departments;
3. Legal compliance and best practice methods regarding cash and investment funds management;
4. Excellent customer service;
5. Compliance with federal and state statutes regarding grant management.



OBJECTIVES

1. Improved customer service with training and equipment;
2. Continual improvement of cost management;
3. Increased use of e-bills and electronic payments;
4. Accurate conversion of financial software to new vendor.

Finance

Fund 06 | Department 16

PERFORMANCE MEASUREMENTS

<i>Task</i>	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
Utility Bills Processed	252,049	271,000	275,000
Billed Water (Gallons)	1.8B	2.2B	2.3B

BUDGET SUMMARY

<i>Category</i>	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
Personal Services	\$1,087,417	\$1,112,388	\$1,252,340
Materials & Supplies	13,160	8,500	8,500
Other Services & Charges	47,311	59,600	78,350
Capital Outlay	0	0	0
Total	\$1,147,888	\$1,180,488	\$1,339,190

PERSONNEL SUMMARY

<i>Departmental Position:</i>	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
Finance Director	1.00	1.00	1.00	1.00
Assistant Finance Director	1.00	1.00	1.00	1.00
Administrative Assistant	0.00	0.00	0.00	1.00
Accountant II	0.00	1.00	0.00	0.00
Customer Service Supervisor	1.00	1.00	1.00	1.00
Payroll Clerk	1.00	1.00	1.00	1.00
Utility Billing Clerk	0.75	0.75	0.75	0.75
Accounts Payable Clerk	1.00	1.00	1.00	1.00
Cashier	2.00	2.00	2.00	3.00
Head Cashier	1.00	1.00	1.00	1.00
Customer Service Representative	2.00	2.00	2.00	2.00
Part-Time Cashiers	1.50	1.50	1.50	0.75
Deputy City Clerk	1.00	1.00	1.00	1.00
Purchasing Agent	1.00	1.00	1.00	1.00
Part-Time Receptionist (2) at half time	1.00	1.00	1.00	1.00
Total	15.25	16.25	15.25	16.50

Court

Fund 06 | Department 18

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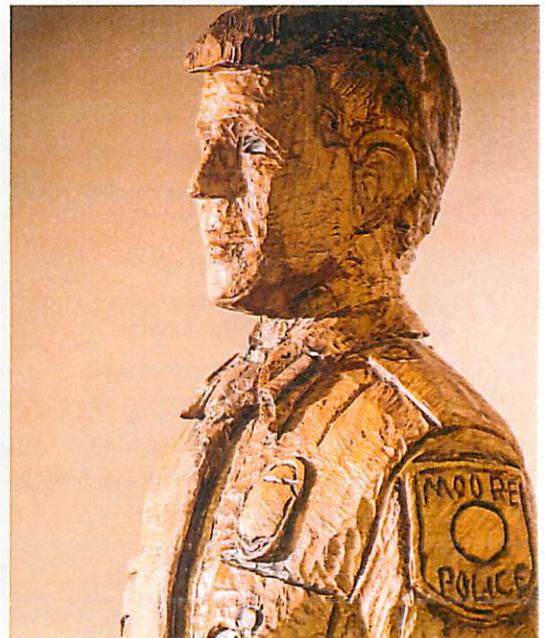
GOALS

1. Public service in a courteous, professional manner;
2. Continue the phone notification system for warrants and officer's through the use of Brazos;
3. Continue to operate Session Works for judges' documents and information for court;
4. Train employees to use A.V. in courtroom.

O

OBJECTIVES

1. Coordinate juvenile citation information with Brazos for officers;
2. Increase collections of outstanding citations;
3. Increase electronic processing and storage of documents.



Court

Fund 06 | Department 18

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
PERFORMANCE MEASUREMENTS			
<i>Task</i>			
Fines Collected	\$1.4M	\$1.1M	\$1.2M
Warrant Officer Calls	2,289	2,436	2,300

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
BUDGET SUMMARY			
<i>Category</i>			
Personal Services	\$345,757	\$395,598	\$460,961
Materials & Supplies	10,254	5,361	5,361
Other Services & Charges	136,330	104,306	104,306
Capital Outlay	0	0	0
Total	\$492,341	\$505,265	\$570,628

	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
PERSONNEL SUMMARY				
<i>Departmental Position:</i>				
Municipal Judge	2.00	2.00	2.00	2.00
Municipal Court Administrator	1.00	1.00	1.00	1.00
Deputy Court Clerk	3.00	3.00	3.00	3.00
Warrant Officer	1.00	1.00	1.00	1.00
Total	7.00	7.00	7.00	7.00

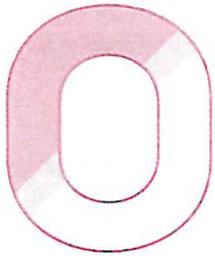
Information Services

Fund 06 | Department 19



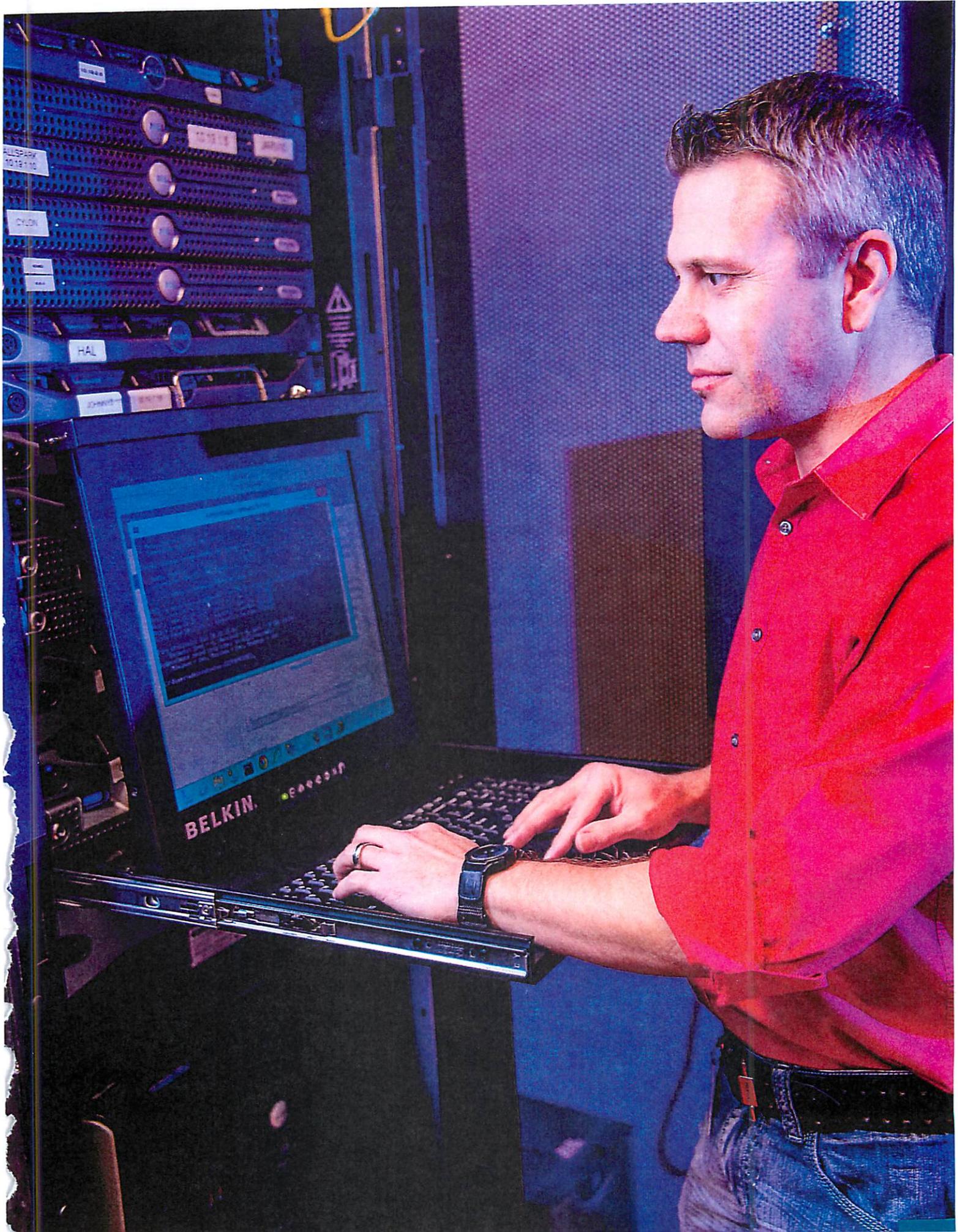
GOALS

1. Provide computer related customer service for city departments;
2. Assist departments with purchase of computers and related equipment;
3. Provide information for management and council regarding information systems;
4. Rapidly and accurately respond to departments request for assistance;
5. Provide training on various computer applications for user departments;
6. Review existing systems and make recommendations for improvement.



OBJECTIVES

1. Continue implementing disaster recovery;
2. Provide timely support for computer related issues;
3. Maintain a stable computer network info structure;
4. Comply with federal regulations regarding e-mails and document retention and storage.



Information Services

Fund 06 | Department 19

PERFORMANCE MEASUREMENTS

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
<i>Task</i>			
Service Calls	6,500	7,500	7,500
New Computers Installed	150	10	60

BUDGET SUMMARY

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
<i>Category</i>			
Personal Services	\$223,022	\$332,115	\$372,844
Materials & Supplies	21,561	21,525	21,525
Other Services & Charges	470,463	626,000	729,000
Capital Outlay	197,526	0	200,000
Total	\$912,572	\$979,640	\$1,323,369

PERSONNEL SUMMARY

	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
<i>Departmental Position:</i>				
Information Services Manager	1.00	1.00	1.00	1.00
Network Technician	1.00	1.00	1.00	1.00
PC Technician	1.00	1.00	1.00	1.00
GIS Analyst	0.00	0.00	1.00	1.00
Total	3.00	3.00	4.00	4.00

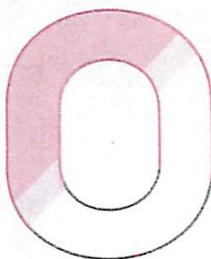
Police

Fund 06 | Department 31



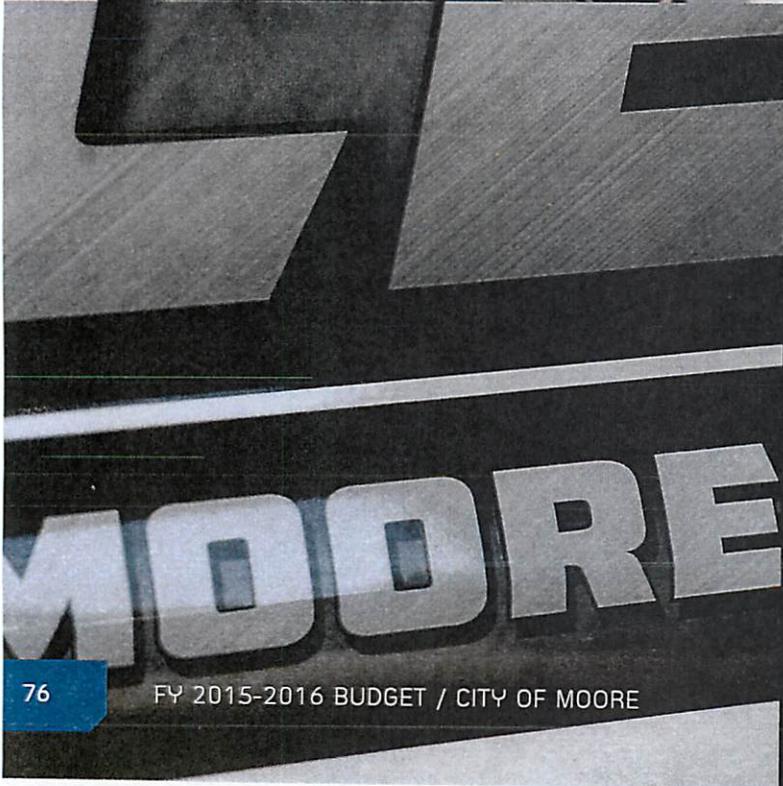
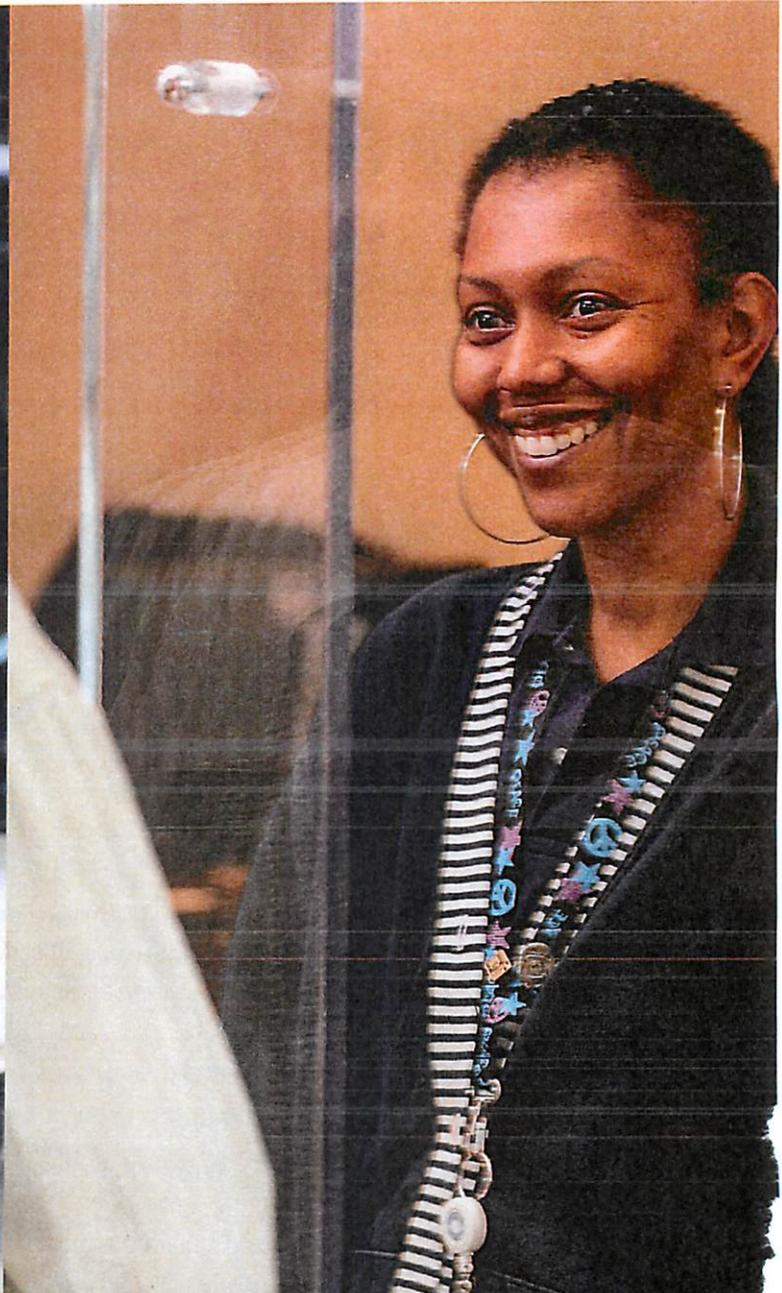
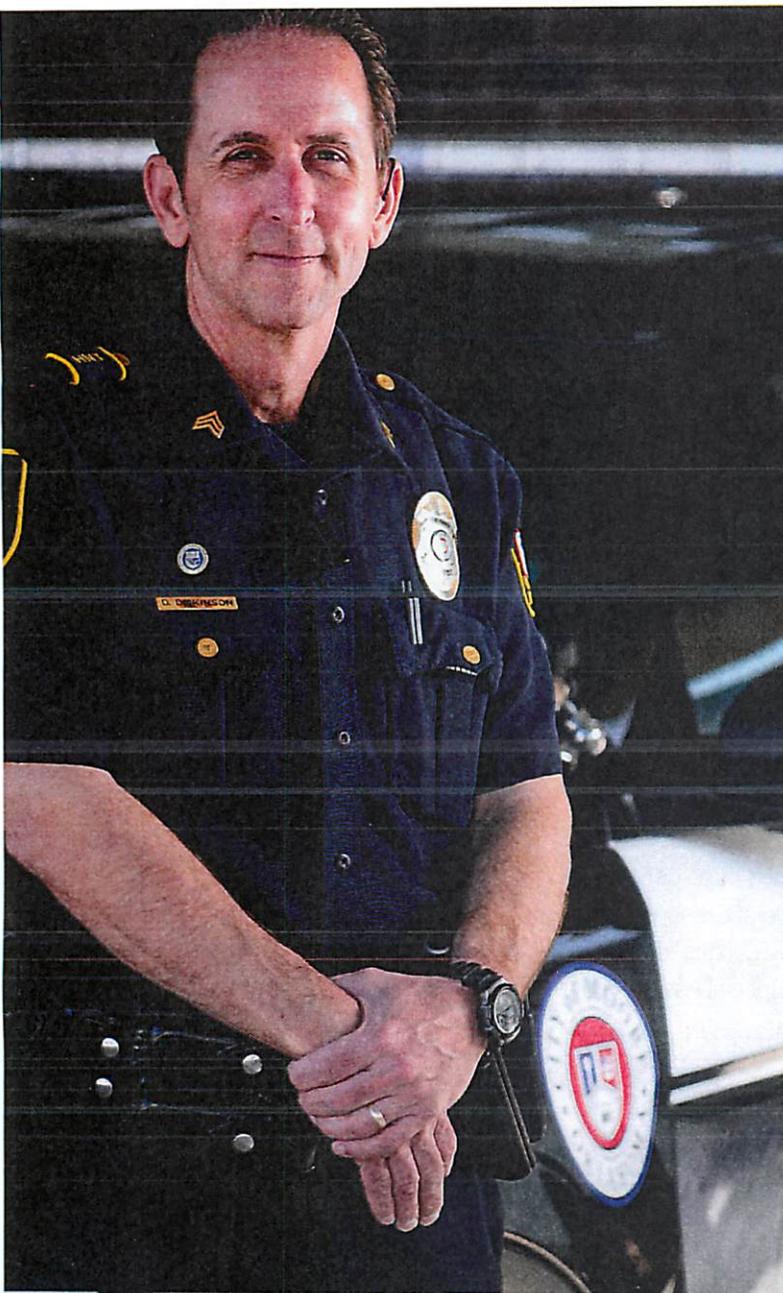
GOALS

1. To continue to administer, supervise, and direct police resources in a responsible manner, which will ensure professionalism, respect, accountability, integrity and service in the process;
2. To continue to foster a partnership and positive interaction with the business community, citizens of the community, the school system and the police in an effort to solve or reduce problems that affect the quality of life within our community and promote safety in our schools;
3. To develop and implement a three person Community Service unit;
4. Effectively utilize two Federal Grant positions for the Community Service Unit;
5. To provide a more effective service to the city by increasing manpower in the patrol division as well as Special Assignment positions.



OBJECTIVES

1. To continue the school resource officer program and the utilization of the community service officers, after the addition of two officers, to expose citizens and students to the police department through citizens and student police academies and positive student/officer interaction. Also, improving our crime prevention efforts through citizen education and targeting areas of high crime and Crime Free Zones;
2. To seek all available grants and sources of revenue that will assist the department in its goal of quality, professional police service;
3. To add three patrol officer positions to increase and improve service in the city as a whole by adding a sixth district to reduce the amount of area in a district that officers have to cover, thereby providing more evenly distributed police service. Six patrol officers would be required to increase our minimum manning to six officers. This can be implemented over a two year period; Three officers were added in the FY 13-14 budget and this would complete the expansion to the sixth district.
4. To add an additional officer position to allow for an assignment with the Joint Terrorism Task Force with the FBI. The officer would have high level clearance and access to any information involving terroristic activities that may affect the City of Moore.



Police

Fund 06 | Department 31

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
PERFORMANCE MEASUREMENTS			
<i>Task</i>			
Citations Written	11,627	12,000	11,500
Warnings Written	13,884	14,500	13,000
Arrests	3,129	3,000	2,812

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
BUDGET SUMMARY			
<i>Category</i>			
Personal Services	\$9,163,888	\$9,905,032	\$10,172,573
Materials & Supplies	106,896	123,650	129,375
Other Services & Charges	424,211	516,430	404,120
Capital Outlay	26,693	0	0
Total	\$9,721,688	\$10,545,112	\$10,706,068

	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
PERSONNEL SUMMARY				
<i>Departmental Position:</i>				
Chief of Police	1.00	1.00	1.00	1.00
Deputy Police Chief	1.00	1.00	1.00	1.00
Police Major	2.00	2.00	2.00	2.00
Administrative Assistant	1.00	1.00	1.00	1.00
Administrative Clerk-Detective	1.00	1.00	1.00	1.00
Captain	5.00	5.00	5.00	5.00
Lieutenant	8.00	8.00	8.00	8.00
Sergeant	31.00	31.00	45.00	45.00
Police Officer I & II	37.00	37.00	23.00	23.00
Crime Scene Investigator	1.00	1.00	2.00	2.00
Community Services Coordinator	1.00	1.00	2.00	2.00
Administrative Clerk II	3.00	3.00	3.00	3.00
Total	92.00	92.00	94.00	94.00

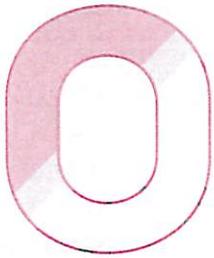
Communications

Fund 06 | Department 32



GOALS

1. To provide timely and accurate emergency telecommunications services to and between the general public and the City's public safety responders;
2. To implement a change in service culture.



OBJECTIVES

1. To rapidly and accurately answer and assess all telephone calls for public safety assistance within the City of Moore;
2. To accurately respond City of Moore assets to events requiring public safety assistance and do so in a timely matter;
3. To promote a culture of professionalism, respect, integrity, accountability and service within the communications department.



Communications

Fund 06 | Department 32

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
PERFORMANCE MEASUREMENTS			
<i>Task</i>			
911 Calls Received	74,791	75,000	80,000

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
BUDGET SUMMARY			
<i>Category</i>			
Personal Services	\$781,263	\$896,886	\$889,994
Materials & Supplies	1,146	4,750	10,750
Other Services & Charges	52,317	34,550	28,550
Capital Outlay	19,334	0	0
Total	\$854,060	\$936,186	\$929,294

	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
PERSONNEL SUMMARY				
<i>Departmental Position:</i>				
Supervisor	1.00	1.00	1.00	1.00
Dispatcher II	2.00	2.00	2.00	2.00
Dispatcher I	9.00	9.00	9.00	9.00
Part Time Dispatcher	0.50	0.50	0.50	0.50
Total	12.50	12.50	12.50	12.50



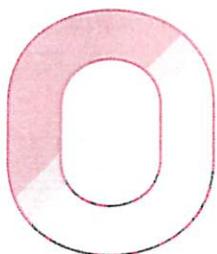
Emergency Management

Fund 06 | Department 33



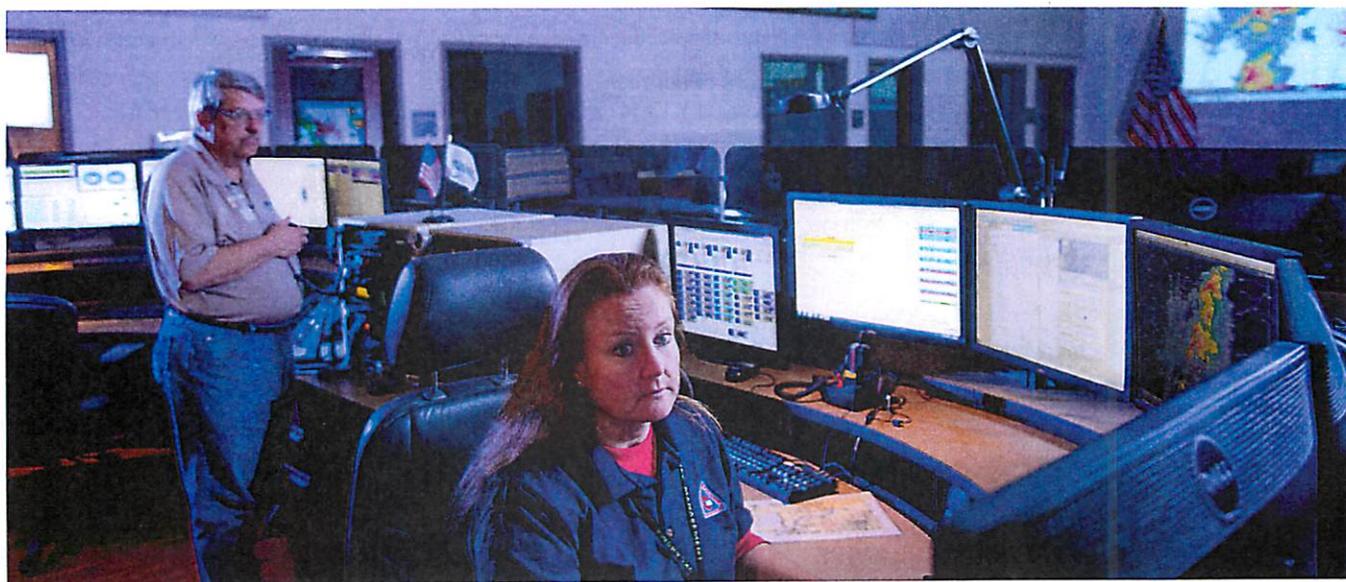
GOALS

1. Prevention of emergencies and disasters in the City of Moore;
2. Lessening the effects - fatalities, injuries, property damage - of emergencies and disasters occurring in the City;
3. Provide leadership to the city government and community in mitigation, preparedness, response and recovery from emergencies and disasters.



OBJECTIVES

1. Identification of hazards potentially affecting the City;
2. Mitigation (elimination and/or lessening the effects) of hazards potentially affecting the City, including research, public education, and warning systems;
3. Planning and training for a citywide response to emergencies and disasters;
4. Management of the citywide response to emergencies and disasters;
5. Management of the citywide efforts to recover from emergencies and disasters, and return the City to a pre-event state of affairs.



Emergency Management

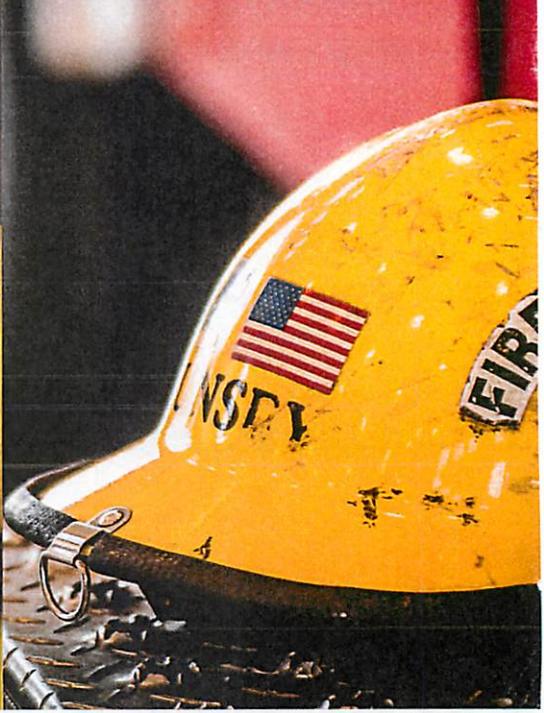
Fund 06 | Department 33

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
PERFORMANCE MEASUREMENTS			
<i>Task</i>			
Emergency Operations Plan update performed	Yes	Yes	Yes
Emergency management training hours	60	70	70
Emergency exercises participated in	7	6	6
Community preparedness projects/presentations	7	6	6
Central Oklahoma Emergency Management workshop and Oklahoma Emergency Management conference attendance	2 of 2	2 of 2	2 of 2
LEPC, MIPS, COEMA, UASI IOC and other mitigation/preparedness/response/recovery workgroups attendance	65	60.00	60.00
Citizen volunteer staff members	19	20.00	20.00
Grant funding received	\$25,000	\$25,000	\$25,000

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
BUDGET SUMMARY			
<i>Category</i>			
Personal Services	\$125,468	\$202,737	\$218,539
Materials & Supplies	24,680	13,700	13,700
Other Services & Charges	35,345	35,100	90,255
Capital Outlay	0	0	0
Total	\$185,493	\$251,537	\$322,494

	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
PERSONNEL SUMMARY				
<i>Departmental Position:</i>				
Emergency Manager	1.00	1.00	1.00	1.00
Assistant Emergency Manager	1.00	1.00	1.00	1.00
Total	2.00	2.00	2.00	2.00





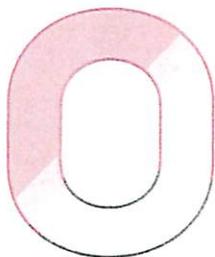
Fire

Fund 06 | Department 41



GOALS

1. Providing the highest level of municipal fire protection service to the citizens and businesses of Moore;
2. To expand training and public education in Fire Prevention, Car Seat Safety Classes, Medical Care, and Fire Safety;
3. Maintaining a higher level of E.M.S. (Emergency Medical Service) and ambulance service for the citizens of Moore;
4. Replace Ladder 4. Ladder 4 is a 2001 American Lafrance. Our apparatus are on a 15-year front line & 5-year reserve plan, this unit will be fifteen years old in 2016, by the time budget is approved and a new apparatus is ordered and placed in service it will be late 2016. This apparatus has 60,000 miles on it and has maintenance issues. The City of Norman purchased an identical apparatus at the time this apparatus was purchased; they took their Lafrance out of service in mid 2013 due to maintenance problems. The American Lafrance company is now out of business, making it very hard if not impossible to find some parts for this apparatus. With the growth of the City and the larger & taller businesses and apartments we will replace this apparatus with a 100 ft. platform, if approved. The Lafrance will not be placed in "reserve" due to maintenance costs and we do not need a reserve ladder, it will be disposed of in a manner determined by city council;
5. Replace all "SCBA" masks. Honeywell bought-out our current SCBA manufacturer. They are replacing all of our SCBA air packs free of charge, (less bottles and masks). We can upgrade our masks at this time and we will be in good shape until 2023, at which time we will need to replace our bottles. This will bring us up to the 2013 NFPA standard;
6. Replacement of Fire Station #2 Station 2 is a 45-year-old building with one small restroom; the firefighter's workout area is in their bedroom. This would include replacing the Training Center as well; which was built in the early 70's.



OBJECTIVES

1. Continue to upgrade the fire and emergency medical services for the citizens of Moore while working on the possibility of reducing our ISO rating over the next few years;
2. Keeping the most current software systems on our iPads which will improve our response capabilities;
3. To continue upgrading fire and medical equipment, as well as other safety gear to comply with current national standards;
4. Providing education, equipment and physical fitness training to the Moore Fire Department personnel while continuing to provide a quality Wellness Program.

Fire

Fund 06 | Department 41

PERFORMANCE MEASUREMENTS

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
<i>Task</i>			
Fire calls for Service	4,688	5,000	5,000
FIRE PREVENTION ACTIVITIES			
Business Inspections	1,245	1,900	1,500
Occupancy Inspections	131	150	100
Commerical Plan Review	75	75	60
Public Fire Education	95	95	90
Burn Permits Issued	3	12	10

BUDGET SUMMARY

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
<i>Category</i>			
Personal Services	\$7,954,391	\$8,364,867	\$8,564,867
Materials & Supplies	76,652	94,052	94,052
Other Services & Charges	229,280	260,620	222,620
Capital Outlay	29,214	0	0
Total	\$8,289,537	\$8,719,539	\$8,881,539

PERSONNEL SUMMARY

	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
<i>Departmental Position:</i>				
Fire Chief	1.00	1.00	1.00	1.00
Deputy Fire Chief	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Fire Marshal	1.00	1.00	1.00	1.00
Assistant Fire Marshal	2.00	2.00	2.00	2.00
Assistant Chief Training Officer	0.00	1.00	1.00	1.00
Training Major	3.00	1.00	1.00	1.00
Assistant Fire Chief	3.00	3.00	3.00	3.00
Major	9.00	9.00	12.00	12.00
Lieutenant	9.00	9.00	12.00	12.00
Corporal	29.00	29.00	30.00	30.00
Firefighter I & II	13.00	16.00	9.00	9.00
Total	72.00	74.00	74.00	74.00

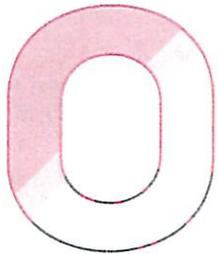
Public Works

Fund 06 | Department 52



GOALS

1. New building for Public Works;
2. Spray all rights-of-way and drainage channels;
3. Remove all dead trees from rights-of-way;
4. Repair broken and missing sidewalks.



OBJECTIVES

1. Build new sand and salt storage;
2. Build new wash bays;
3. Build new parking area with cover for sanitation trucks;
4. Continue removing dead trees from rights-of-way;
5. Continue efforts to spray all rights-of-way and drainage channels;
6. Continue edging all arterial curbing and sidewalks.

Public Works

Fund 06 | Department 52

PERFORMANCE MEASUREMENTS

Task
 Third year to edge all curbing and sidewalks on arterial streets.
 All drainage areas sprayed for weed control.
 80% of all Right of Ways sprayed for weed control.
 Joint sealing completed in Seiter Farms.
 80% of Joint sealing completed in Apple Valley.

BUDGET SUMMARY

<i>Category</i>	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
Personal Services	\$678,769	\$790,797	\$810,193
Materials & Supplies	646,282	201,460	201,460
Other Services & Charges	1,018,428	814,900	874,900
Capital Outlay	39,239	0	75,000
Total	\$2,382,718	\$1,807,157	\$1,961,553

PERSONNEL SUMMARY

<i>Departmental Position:</i>	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
Public Works Director	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Streets Supervisor	1.00	1.00	1.00	1.00
Maintenance II	2.50	2.50	2.50	2.50
Maintenance I	4.50	4.50	4.50	4.50
Administrative Clerk	1.00	1.00	1.00	1.00
Street Sweeper	0.50	0.50	0.50	0.50
Total	11.50	11.50	11.50	11.50

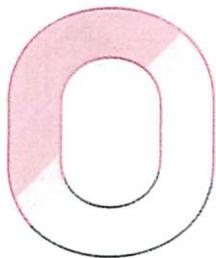
Animal Adoption Center

Fund 06 | Department 53



GOALS

1. Eliminate the need for euthanasia;
2. Mandatory neutering and spaying except for licensed breeders;
3. Strict ordinances for vicious breeds.



OBJECTIVES

1. Increase number of events for the public to view animals for adoption;
2. Implement more incentives to insure neutering and spaying for all adopted animals;
3. Keep current and implement any new laws and ordinances dealing with vicious animals;
4. Start split shift. One or two employees working until 9:00 p.m. during daylight savings time.

Animal Adoption Center

Fund 06 | Department 53

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
Task			
Canine:			
Impounds	656	667	633
Owner Claimed	255	251	263
Euthanasia	76	78	74
Adoptions	173	198	208
Feline:			
Impounds	296	287	263
Owner Claimed	9	10	15
Euthanasia	99	75	70
Adoptions	128	172	181

PERFORMANCE MEASUREMENTS

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
Category			
Personal Services	\$370,906	\$337,673	\$342,382
Materials & Supplies	32,338	24,000	24,000
Other Services & Charges	82,253	45,800	45,800
Capital Outlay	19,878	250,000	0
Total	\$505,375	\$657,473	\$412,182

BUDGET SUMMARY

	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
Departmental Position:				
Animal Control Supervisor	1.00	1.00	1.00	1.00
Animal Adoption Center Coordinator	1.00	1.00	0.00	0.00
Animal Control Officer	4.00	4.00	4.00	4.00
Total	6.00	6.00	5.00	5.00

PERSONNEL SUMMARY

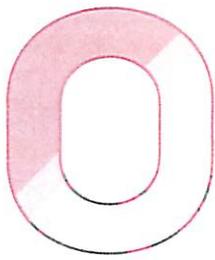
Fleet Maintenance

Fund 06 | Department 57



GOALS

1. Establish a fully equipped motor pool for vehicles that are in for maintenance or repairs;
2. Establish a heavy equipment motor pool to be shared by City and private contractor personnel;
3. CNG Training for all mechanics.



OBJECTIVES

1. All mechanics certified for CNG vehicle maintenance;
2. Implement pre-trip inspections for vehicles and equipment;
3. Implement maintenance checklist for equipment operators;
4. Implement equipment motor pool;
5. Continue efforts to increase professionalism;
6. Continue investigating ways to outsource basic vehicle maintenance.

Fleet Maintenance

Fund 06 | Department 57

PERFORMANCE MEASUREMENTS

Task

The total number of fleet vehicles and equipment has increased.
 Current personnel is handling this increase by outsourcing to local vendors the minor vehicle maintenance.

BUDGET SUMMARY

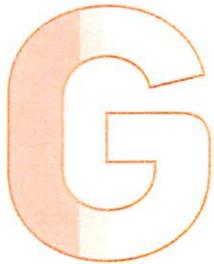
	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
Category			
Personal Services	\$420,970	\$431,344	\$460,446
Materials & Supplies	9,221	10,700	10,700
Other Services & Charges	238,972	137,600	312,600
Capital Outlay	3,272	48,900	25,000
Total	\$672,435	\$628,544	\$808,746

PERSONNEL SUMMARY

	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
Departmental Position:				
Fleet Maintenance Supervisor	1.00	1.00	1.00	1.00
Fleet Maintenance Clerk	1.00	1.00	1.00	1.00
Senior Mechanic	1.00	1.00	1.00	1.00
Mechanic	2.00	2.00	2.00	2.00
Mechanic Helper	1.00	1.00	1.00	1.00
Total	6.00	6.00	6.00	6.00

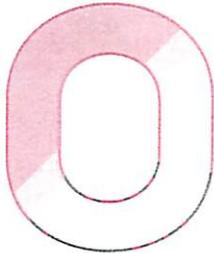
Street Improvements

Fund 06 | Department 58



GOALS

1. Utilize funding from the MEDA \$5M Sales Tax Revenue Note of 2014 to improve City streets.



OBJECTIVES

Start and complete the following street improvements:

1. SW 19th Street - Telephone Road to Santa Fe Ave;
2. SW 19th Street and Max Morgan intersection and extend the road one block north;
3. South Service Road - SW 19th Street to 34th Street;
4. SW 4th Street and Telephone Road intersection.

Street Improvements

Fund 06 | Department 58

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
<i>Category</i>			
SW 4th & Telephone	\$0	\$0	\$750,000
SW 19th & Fritts/Max Morgan Blvd.	0	0	100,000
S 19th Street - Telephone - Santa Fe	0	0	500,000
W Service Road (SW 19th to SW 34th Street)	0	0	750,000
S Broadway & 19th Street	0	1,700,000	0
Total	\$0	\$1,700,000	\$2,100,000

BUDGET
SUMMARY

	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
<i>Departmental Position:</i>				
Projects assigned to private contractor.				
Total	0.00	0.00	0.00	0.00

PERSONNEL
SUMMARY

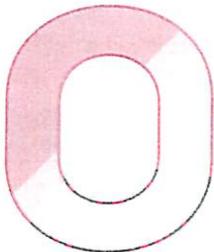
Building Maintenance

Fund 06 | Department 59



GOALS

1. All city facilities are maintained with preventive maintenance rather than repair requests;
2. Move building maintenance into it's own facility;



OBJECTIVES

1. Incorporate the new fire stations and the police and emergency management facility into the maintenance schedules;
2. Prepare for the new park improvements.

Building Maintenance

Fund 06 | Department 59

PERFORMANCE MEASUREMENTS

Task

Released contractor and took over the custodial services for the Library, Community Center and the Senior Center.

Hired one part-time and two full-time employees.

During the last two years Building Maintenance's responsibilities have increased because of moves to new facilities by Fire and Police.

Added the new Public Works Facility.

Building Maintenance Personnel plays a major role in the Maintenance of the irrigation systems throughout the city.

BUDGET SUMMARY

Category	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
Personal Services	\$314,905	\$339,541	\$489,403
Materials & Supplies	14,109	11,000	19,500
Other Services & Charges	14,538	74,000	13,000
Capital Outlay	3,775	0	0
Total	\$347,327	\$424,541	\$521,903

PERSONNEL SUMMARY

Departmental Position:	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
Building Maintenance Superintendent	1.00	1.00	1.00	1.00
Maintenance Worker II	1.00	1.00	2.00	2.00
Building Maintenance Electrician	1.00	1.00	0.00	0.00
Custodian	4.00	4.00	4.00	4.00
Total	7.00	7.00	7.00	7.00

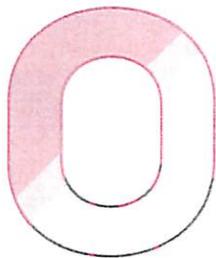
Community Development

Fund 06 | Department 61



GOALS

1. Provide the highest quality service to all customers including citizens, builders, contractors, and developers;
2. Encourage and promote a quality community through the creation and consistent enforcement of city development regulations and plans;
3. Promote a sustainable community through public involvement and grant funding opportunities.



OBJECTIVES

1. Increase efficiency and accuracy of operations, record keeping, and reporting by increasing organization, communication to customers, and attention to details;
2. Build and maintain a Geographic Information System to provide accurate and useful data and maps to the public and other departments;
3. Update city codes and plans to maintain relevancy. Update Comprehensive Plan every 5-7 years.

Community Development

Fund 06 | Department 61

PERFORMANCE MEASUREMENTS

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
<i>Task</i>			
Final Plats	7	2	5
Processed Building Lots	181	330	275
Multi-Family Units	759	128	24

BUDGET SUMMARY

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
<i>Category</i>			
Personal Services	\$350,607	\$295,717	\$324,931
Materials & Supplies	5,441	2,992	3,574
Other Services & Charges	82,856	137,273	129,378
Capital Outlay	20,306	0	0
Total	\$459,210	\$435,982	\$457,883

PERSONNEL SUMMARY

	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
<i>Departmental Position:</i>				
Comm. Planning/ Development Director	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Assistant Planner/ Current Planning	0.00	0.00	0.00	1.00
Associate Planner/ Grants Manager	1.00	1.00	1.00	0.00
Special Projects Coordinator	1.00	0.00	0.00	0.00
CDBG Administrative Assistant	0.00	1.00	0.00	0.00
Total	4.00	4.00	3.00	3.00



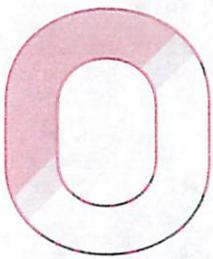
Inspections

Fund 06 | Department 62



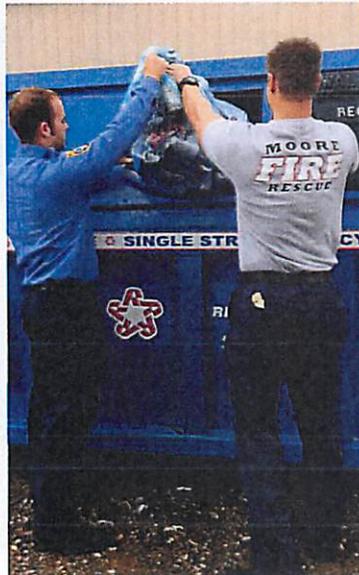
GOALS

1. Provide quality inspection services to the public that are prompt, courteous, and competent;
2. Ensure that all construction meets city standards and adopted building codes to ensure safe, quality structures and development for businesses and citizens;
3. Maintain accurate records on all permit, inspection, and licensing activities.



OBJECTIVES

1. Maintain licensing and continue professional development in inspector licensing, certifications, and continuing education;
2. Perform inspections in a timely manner, no later than the next business day;
3. Provide accurate information and advice to the public;
4. Increase efficiency of operations, record keeping and reporting through software training and utilization and through ongoing improved procedures for staff.



Inspections

Fund 06 | Department 62

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
PERFORMANCE MEASUREMENTS			
<i>Task</i>			
Building Inspections	14,500	12,000	13,000

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
BUDGET SUMMARY			
<i>Category</i>			
Personal Services	\$505,373	\$582,073	\$615,170
Materials & Supplies	5,330	2,500	2,500
Other Services & Charges	17,383	22,370	22,763
Capital Outlay	23,008	0	23,000
Total	\$551,094	\$606,943	\$663,433

	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
PERSONNEL SUMMARY				
<i>Departmental Position:</i>				
Assistant Community Development Director	0.00	0.00	1.00	1.00
Building Inspector	2.00	3.00	3.00	3.00
Development Service Manager	1.00	1.00	0.00	0.00
Environmental Service Manager	1.00	1.00	1.00	1.00
Administrative Clerk II	1.00	2.00	2.00	2.00
Administrative Clerk III	1.00	1.00	1.00	1.00
Recycling Specialist	1.00	1.00	1.00	1.00
Total	7.00	9.00	9.00	9.00

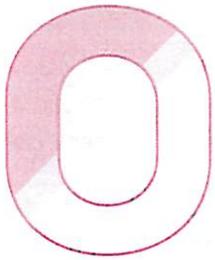
Code Enforcement

Fund 06 | Department 63



GOALS

1. Maintain the appearance of the City through timely and consistent enforcement of nuisance violations;
2. Provide prompt and courteous service to the public;
3. Maintain accurate records and files on code enforcement cases and follow all proper procedures, timelines, and standards.



OBJECTIVES

1. Investigate all code enforcement complaints within two working days;
2. Provide accurate code interpretations to the public regarding code enforcement issues;
3. Assist other city departments when needed to enforce codes and regulations;
4. Increase efficiency of operations, record keeping and reporting through software training, enhancements, and defined procedures.

Code Enforcement

Fund 06 | Department 63

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
PERFORMANCE MEASUREMENTS			
<i>Task</i>			
Code Enforcement Postings	3,700	2,500	2,750

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
BUDGET SUMMARY			
<i>Category</i>			
Personal Services	\$180,903	\$199,442	\$233,486
Materials & Supplies	4,571	1,232	1,232
Other Services & Charges	71,424	78,678	87,828
Capital Outlay	0	0	0
Total	\$256,898	\$279,352	\$322,546

	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
PERSONNEL SUMMARY				
<i>Departmental Position:</i>				
Code Enforcement Supervisor	1.00	1.00	1.00	1.00
Code Enforcement Officer	1.00	1.00	1.00	1.00
Administrative Clerk II	1.00	1.00	1.00	1.00
Total	3.00	3.00	3.00	3.00

Capital Planning & Resiliency

Fund 06 | Department 68



GOALS

1. Operation of federal CDBG grants.



OBJECTIVES

1. Compliance with all federal regulations regarding grant management;
2. Timely reporting for Quarterly Performance Report (QPR);
3. Timely drawdown of funds for reimbursement.

Capital Planning & Resiliency

Fund 06 | Department 68

**BUDGET
SUMMARY**

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
<i>Category</i>			
Materials & Supplies	\$0	\$0	\$1,000
Other Services & Charges	0	0	10,500
Total	\$0	\$0	\$11,500

**PERSONNEL
SUMMARY**

	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
<i>Departmental Position:</i>				
Personnel for this department are funded in Fund 15.				
Total	0.00	0.00	0.00	0.00



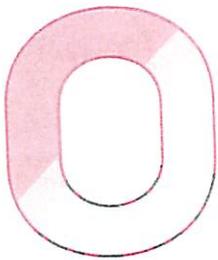
Parks & Recreation

Fund 06 | Department 71



GOALS

1. To provide quality **recreational** opportunities for all the citizens of Moore;
2. To provide a **coordinated** effort to maximize the use of existing parks and recreational areas;
3. To provide safe **and** aesthetically pleasing areas for recreational purposes;
4. To enhance the **programs** at the Community Center by making them more current and relevant to **the** community;
5. Continue to **improve** the quality of the special events offered by the Parks and Recreation Department;
6. Continue to **implement** the improvements funded by the 1/4 cent sales tax and \$25.1 million **GO** Bond issue approved by voters in November 2012;
7. Continue to **expand** the Adopt-A-Park program;
8. Prepare for and **successfully** open the new Moore Recreation Center and Aquatic Park.



OBJECTIVES

1. To increase **recreational** programming and opportunities for all the citizens of Moore;
2. To provide better **maintenance** and upkeep of our parks and facilities;
3. To perform regular park inspections and to correct unsafe conditions;
4. Continue to **complete** the components of the PATH 2022 Parks Master Plan that are funded by the voter-approved 1/4 cent sales tax and \$25.1 million GO Bond issue;
5. To continue to **evaluate** each program offered in order to determine its effectiveness and benefit to the community;
6. To continue to "brand" our parks as it pertains to facilities and park amenities;
7. To invest taxpayer funds wisely and effectively by improving our parks and facilities;
8. Develop job descriptions and programming for the components in Central Park;
9. Develop a successful business plan and timetable for Central Park.

Parks & Recreation

Fund 06 | Department 71

PERFORMANCE MEASUREMENTS

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
<i>Task</i>			
Our Parks...Our Future			
Projects Completed	8	10	7
New Park Land Developed (Acres)	0	10	51

BUDGET SUMMARY

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
<i>Category</i>			
Personal Services	\$459,000	\$520,718	\$519,809
Materials & Supplies	13,960	12,996	12,996
Other Services & Charges	237,815	186,000	215,500
Capital Outlay	30,644	25,000	43,000
Total	\$741,419	\$744,714	\$791,305

PERSONNEL SUMMARY

	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
<i>Departmental Position:</i>				
Park & Recreation Director	1.00	1.00	1.00	1.00
Assistant Park & Recreation Director	1.00	1.00	1.00	1.00
Sports Coordinator	0.50	0.50	0.50	0.50
Administrative Assistant	1.00	1.00	1.00	1.00
Special Events Coordinator	1.00	1.00	1.00	1.00
Parks & Community Center Coordinator	1.00	1.00	1.00	1.00
Recreation Events Coordinator	0.00	0.00	0.00	0.00
Recreation Specialists PT	1.50	1.50	1.50	1.50
Total	7.00	7.00	7.00	7.00

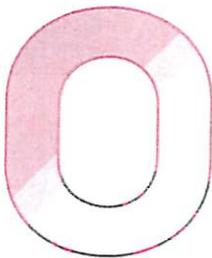
Senior Citizen Services

Fund 06 | Department 72



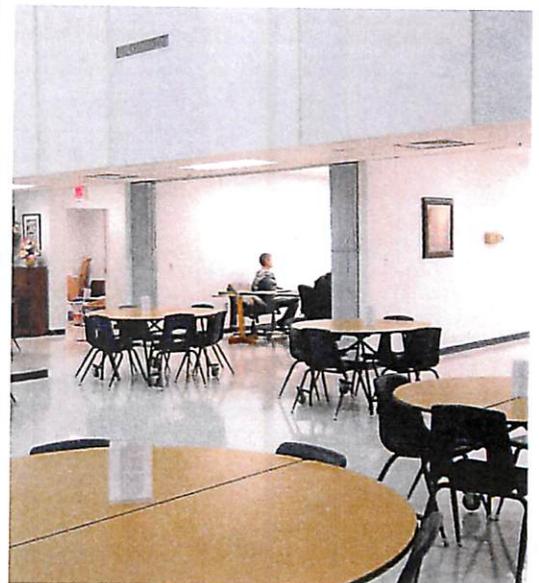
GOALS

1. To provide services to more senior citizens in the Moore area;
2. To provide a safe, comfortable and pleasant place for the elderly to fellowship and enjoy each other's company;
3. To develop programs that can be implemented at the Brand Senior Center outside the normal operating hours of the Senior Center;
4. To continue to recruit volunteers for the Meals-on-Wheels program;
5. To develop a process to make capital improvements to the building.



OBJECTIVES

1. To maintain a level of service consistent with the growing number of seniors in Moore;
2. To invest in improvements at the Moore Senior Center;
3. To continue to maintain good working relations with the Moore Council on Aging;
4. To expand programs for the Senior Center and to develop classes and programs for the computer room.



Senior Citizen Services

Fund 06 | Department 72

PERFORMANCE MEASUREMENTS

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
<i>Task</i>			
Annual # of Meals Delivered	48,498	49,000	49,000

BUDGET SUMMARY

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
<i>Category</i>			
Personal Services	\$108,237	\$110,490	\$118,850
Materials & Supplies	7,025	8,000	8,000
Other Services & Charges	15,298	35,500	37,020
Capital Outlay	0	2,500	0
Total	\$130,560	\$156,490	\$163,870

PERSONNEL SUMMARY

	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
<i>Departmental Position:</i>				
Senior Service Coordinator	1.00	1.00	1.00	1.00
Assistant Senior Services Coordinator	1.00	1.00	1.00	1.00
Total	2.00	2.00	2.00	2.00

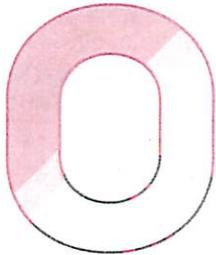
Landscape & Beautification

Fund 06 | Department 73



GOALS

1. Professional spraying of City Parks, cemeteries, and rights-of-way;
2. Clean and respectful care of the city cemeteries;
3. Maintain flower beds at a very high level of service;
4. Continue to help maintenance of the City parks remain at a Mode 2 level of service as identified in the PATH 2022 Parks Master Plan.



OBJECTIVES

1. Effective schedule of weed and pest control at parks and cemeteries;
2. Use of latest techniques and equipment for turf management;
3. Continue to spray for weeds in the Fall and Winter in the parks; ROW, public buildings and cemeteries;
4. Continue to support the Park Maintenance crew with mowing as needed;
5. Continue to maintain existing flower beds and planting areas. Keeping them free of weeds and maintaining quality flowers and plant material in them.

Landscape & Beautification

Fund 06 | Department 73

PERFORMANCE MEASUREMENTS

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
<i>Task</i>			
Acres Sprayed	327	337	398
Miles of Right-of-Way Sprayed	13	13	13
Flower Beds Maintained	17	19	19

BUDGET SUMMARY

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
<i>Category</i>			
Personal Services	\$69,111	\$95,379	\$105,782
Materials & Supplies	16,635	21,000	21,000
Other Services & Charges	620	10,025	10,525
Capital Outlay	0	0	0
Total	\$86,366	\$126,404	\$137,307

PERSONNEL SUMMARY

	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
<i>Departmental Position:</i>				
Spraying Technician Supervisor	1.00	1.00	1.00	1.00
Spraying Technician	1.00	1.00	1.00	1.00
Total	2.00	2.00	2.00	2.00

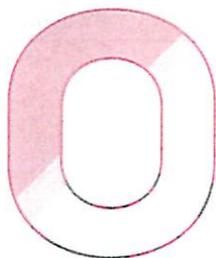
Parks & Recreation Activities

Fund 06 | Department 74



GOALS

1. To provide safe and well organized activities for all the citizens of Moore;
2. To provide an atmosphere that promotes the learning of sports and sportsmanship;
3. To offer recreation programs for any youth in Moore;
4. To evaluate the recreation programs that are offered by the department;
5. To continue to improve the special events offered by the department;
6. To develop a transition plan for the new Recreation Center and Aquatic Facility.



OBJECTIVES

1. Continually educate players, coaches, and fans as to the proper behavior at youth sporting events;
2. Evaluate each program to determine effectiveness and benefit to the community;
3. Expand the participation in the Play in the Park program;
4. Expand participation in the Daddy-Daughter Dance and Mummy Son Dance;
5. Evolve and adapt the Summer Sports Camps to the needs of the community;
6. Create new programming based on the findings of the PATH 2022 Parks Master Plan;
7. Continue to make changes to special events as needed;
8. Expand and improve the Haunted Trail at Little River Park;
9. Create new programs and recreation classes for the new Recreation Center.

Parks & Recreation Activities

Fund 06 | Department 74

PERFORMANCE MEASUREMENTS

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
<i>Task</i>			
Camp Participants	361	429	650
Youth Basketball Participants	705	610	1000
Adult Volleyball Participants	222	240	300

BUDGET SUMMARY

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
<i>Category</i>			
Personal Services	\$23,367	\$80,953	\$65,250
Materials & Supplies	16,453	25,000	25,000
Other Services & Charges	56,096	56,250	56,250
Capital Outlay	0	0	8,000
Total	\$95,916	\$162,203	\$154,500

PERSONNEL SUMMARY

	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
<i>Departmental Position:</i>				
Score Keepers	4.00	4.00	4.00	4.00
Recreation Specialists	1.00	1.00	1.00	1.00
Concession Worker	3.00	3.00	3.00	3.00
Total	8.00	8.00	8.00	8.00

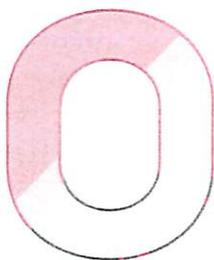
Parks & Cemetery Maintenance

Fund 06 | Department 75



GOALS

1. Professional maintenance of city parks, cemeteries, and rights-of-way;
2. Clean and respectful care of Moore and Smith cemetery;
3. Maintain City of Moore playgrounds and facilities at a very high level of service;
4. Maintain the Mode two level of park maintenance service that was established in FY 13-14 and continued in FY 14-15;
5. Continue to plant trees in parks and rights-of-way;
6. Continue to implement an aggressive capital replacement/enhancement program;
7. Prepare to care for and maintain the new Central Park with a dedicated park maintenance crew;
8. Continue to replace at least one truck per year in order to modernize and improve vehicle fleet.



OBJECTIVES

1. Effective schedule of weed and pest control at parks and cemeteries;
2. Use of latest techniques and equipment for turf management;
3. Maintain regular checks of security lights in parks and cemeteries;
4. Implement the capital replacement/vehicle program;
5. Continue to use the contract mowing program;
6. Maintain the 5-6 day mowing schedule for parks that was established in FY 13-14;
7. Develop a park maintenance program for Central Park.

Parks & Cemetery Maintenance

Fund 06 | Department 75

PERFORMANCE MEASUREMENTS

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
<i>Task</i>			
City Parks Maintained	11	12	13
Acres of Park Land	227	237	286
Trees Planted	220	320	300

BUDGET SUMMARY

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
<i>Category</i>			
Personal Services	\$353,283	\$347,463	\$494,875
Materials & Supplies	48,754	69,650	96,650
Other Services & Charges	154,924	283,525	294,350
Capital Outlay	75,515	67,800	112,800
Total	\$632,476	\$768,438	\$998,675

PERSONNEL SUMMARY

	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
<i>Departmental Position:</i>				
Project Manager	1.00	1.00	1.00	1.00
Maintenance Worker I	4.00	4.00	4.00	4.00
Maintenance Worker II	1.00	1.00	1.00	1.00
Total	6.00	6.00	6.00	6.00

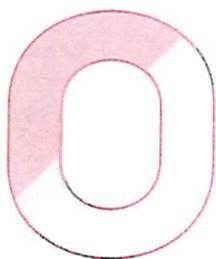
Recreation Center

Fund 06 | Department 76



GOALS

1. Open facility December 2, 2015;
2. To have a smooth integration of staff and operations into existing department;
3. To build and operate a first class facility;
4. To provide high quality service and recreational opportunities to the citizens and users of the facility;
5. To implement a user fee/pass program and Point of Sale system that is user friendly;
6. To operate a facility that has minimal financial impact on the General Fund;
7. Maintain facility to a very high standard.



OBJECTIVES

1. Implement ActiveNet user/pass fee program and Point of Sale system;
2. Select vendor for rental of fitness equipment;
3. Hire all needed staff for recreation center;
4. Train new staff regarding city and department policies;
5. Create programming that is relevant and highly used by patrons of the Center;
6. Develop policy and procedures for the Center;
7. Implement business plan and timetable for opening the Center.

Recreation Center

Fund 06 | Department 76

**BUDGET
SUMMARY**

<i>Category</i>	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
Personal Services	\$0	\$165,064	\$442,934
Materials & Supplies	0	56,620	126,064
Other Services & Charges	0	113,644	626,621
Capital Outlay	0	0	0
Total	\$0	\$335,328	\$1,195,619

**PERSONNEL
SUMMARY**

<i>Departmental Position:</i>	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
Aquatic/Fitness Coordinator	0.00	0.00	0.00	1.00
Recreation Coordinator	0.00	0.00	1.00	1.00
Sales Coordinator	0.00	0.00	0.00	1.00
Recreation Facility Maintenance	0.00	0.00	0.00	1.00
Front Desk Clerk	0.00	0.00	0.00	2.00
Recreation Specialist (part-time)	0.00	0.00	0.00	3.00
Room and Rental Specialist (part-time)	0.00	0.00	0.00	1.00
Weight Room Attendant (part-time)	0.00	0.00	0.00	5.00
Child Care Worker (part-time)	0.00	0.00	0.00	12.00
Child Care Coordinator (part-time)	0.00	0.00	0.00	1.00
Front Desk Clerk (part-time)	0.00	0.00	0.00	1.00
Front Desk Attendants (part-time)	0.00	0.00	0.00	5.00
Personnel Services FT & PT	0.00	18.50	0.00	0.00
Total	0.00	18.50	1.00	34.00

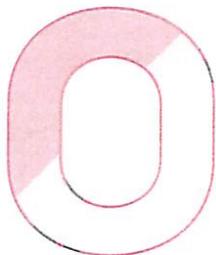
Aquatic Park

Fund 06 | Department 77



GOALS

1. Open aquatic park before end of FY 15-16;
2. To have a smooth integration into department;
3. To build and operate a first class aquatic park;
4. To provide high quality service and recreational water opportunities to the citizens and users of the aquatic park;
5. To implement a membership program and Point of Sale system that is user friendly;
6. To operate a facility that has minimal financial impact on the General Fund;
7. Maintain facility to a very high standard.



OBJECTIVES

1. Research and select membership computer program and Point of Sale system;
2. Hire all needed staff for aquatic park;
3. Train new staff regarding city and department policies;
4. Create programming that is relevant and highly used by patrons of the aquatic park;
5. Develop policy and procedures for the aquatic park;
6. Develop a business plan and timetable for opening of aquatic park;
7. Ensure that all staff of aquatic park have proper training and certifications.

Aquatic Park

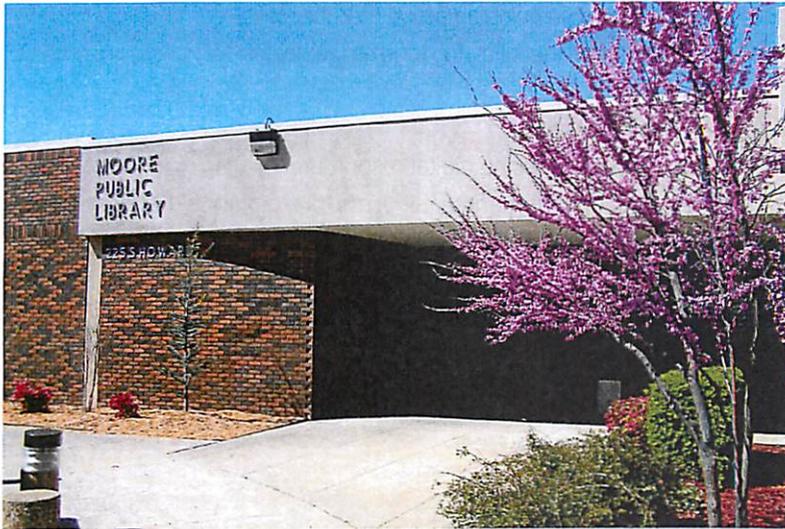
Fund 06 | Department 77

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
BUDGET SUMMARY			
<i>Category</i>			
Personal Services	\$0	\$45,365	\$168,359
Materials & Supplies	0	19,380	90,900
Other Services & Charges	0	58,544	98,359
Capital Outlay	0	0	0
Total	\$0	\$123,289	\$357,618

	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
PERSONNEL SUMMARY				
<i>Departmental Position:</i>				
Aquatic/Fitness Coordinator	0.00	0.00	0.00	1.00
Lifeguard	0.00	0.00	0.00	55.00
Concession Supervisor	0.00	0.00	0.00	4.00
Concession Attendant	0.00	0.00	0.00	7.00
Aquatic Cashier	0.00	0.00	0.00	7.00
Head Lifeguard	0.00	0.00	0.00	7.00
Personnel Services FT & PT *	0.00	36.50	0.00	0.00
Total	0.00	36.50	0.00	81.00

Facts about Library

Moore Public Library and the Pioneer Library System



The following information gives the annual dollar amount that the Pioneer Library System spent on the Moore Library in 2012-2013:

MOORE SALARIES	\$919,462
MOORE BENEFITS	\$297,444
MOORE MATERIALS BUDGET FROM PLS LAST YEAR	\$410,000
MOORE TECHNOLOGY BUDGET FROM PLS LAST YEAR	\$120,000
TOTAL	\$1,746,906

EXPLANATIONS OF EXPENDITURES:

The system also budgets \$350,000 for ebooks, downloadables, and system collections. The Virtual Library budget is \$200,000 system-wide, providing online research tools including services for students, like homework tutoring, and services for businesses, like market segmentation data. Staff collections, ebooks, databases \$350,000. System Services, Administrative Services, and System Salaries charged to Moore are 15.86% of the cost. The percentage is based on the total amount of Ad Valorem collected for the System.

OTHER INTERESTING FACTS ABOUT THE MOORE PUBLIC LIBRARY:

1. The Moore Public Library received a new 7-bin sorter this year to assist with circulation duties.
2. The Moore Library has 4524 hours in staffing a month. This does not include 169 hours for Security Guards.
3. The Moore Library has approximately 167,891 items for customers to check out.
4. Moore circulated 673,157 items in 2013.
5. There were 345,486 library visits in 2013.
6. Moore has 60,660 registered card holders that consider this their home library.
7. The Moore Public Library held 658 programs with 33,432 customers attending those programs in 2013.
8. There are 53 public computers and 30 staff computers furnished by Pioneer Library System.

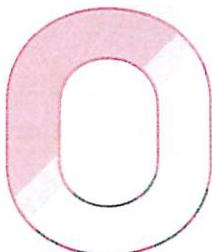
*Pioneer Library System pays for the Health Insurance, Retirement, Disability Insurance, and Life Insurance for each employee who works 30 or more hours a week.



GOALS

Moore Public Library's and Pioneer System's Mission is to connect you to the joy of reading and to information for lifelong learning while being an active member of our community! Moore Public Library is also committed to the following long range goals:

1. Increase our number of active card holders;
2. Increase the number of customers accessing digital resources;
3. Provide a welcoming and helpful environment for all users to experience the "library as a destination;"
4. To be progressive and increase the quality of life for its customers, just as the City of Moore is a progressive city committed to a quality community.



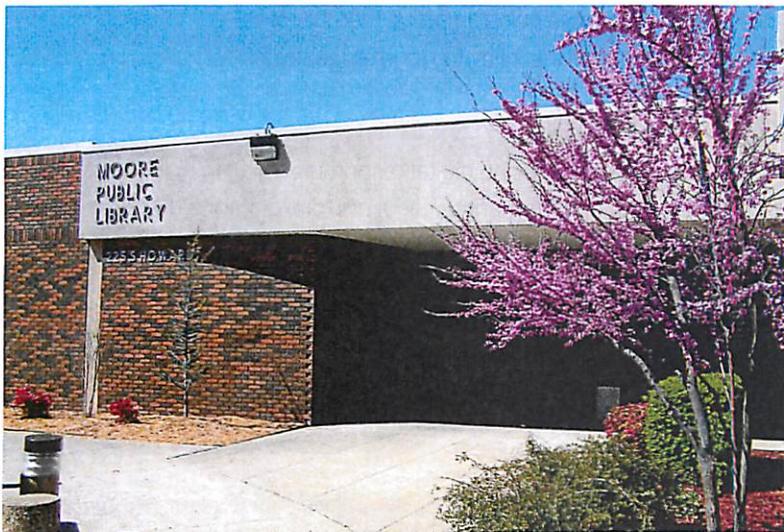
OBJECTIVES

Continued implementation of phase two of the space redesign:

1. Construct extension of display wall to create additional space for face out book and magazine display;
2. Construct two-sided interactive wall which will provide space for tweens and teens;
3. Purchase leisure seating to replace existing seating;
4. Purchase end panels to match existing shelving.

Facts about Library

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Library

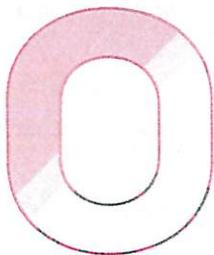
Fund 06 | Department 81



GOALS

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1. Increase our number of active card holders;
2. Increase the number of customers accessing digital resources;
3. Provide a welcoming and helpful environment for all users to experience the "library as a destination;"
4. To be progressive and increase the quality of life for its customers, just as the City of Moore is a progressive city committed to a quality community.



OBJECTIVES

Continued implementation of phase two of the space redesign:

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Library

Fund 06 | Department 81

**BUDGET
SUMMARY**

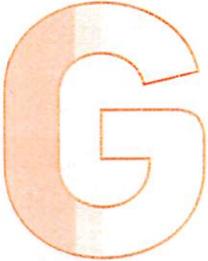
	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
<i>Category</i>			
Materials & Supplies	\$8,400	\$4,530	\$4,530
Other Services & Charges	34,384	18,450	18,450
Capital Outlay	18,284	37,820	42,700
Total	\$61,068	\$60,800	\$65,680

**PERSONNEL
SUMMARY**

	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
<i>Departmental Position:</i>				
No City Personnel Budgeted				
Total	0.00	0.00	0.00	0.00

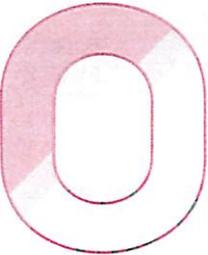
Moore-Smith Cemetery

Fund 06 | Department 84



GOALS

- 1. To provide adequate development of the cemeteries.



OBJECTIVES

- 1. To maintain a beautiful cemetery and provide security for all property.

Moore-Smith Cemetery

Fund 06 | Department 84

**BUDGET
SUMMARY**

Category	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
Other Services & Charges	\$225	\$75,000	\$75,000
Total	\$225	\$75,000	\$75,000

**PERSONNEL
SUMMARY**

Departmental Position:	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
**The administrative duties are performed by the Finance Department personnel and landscaping and maintenance is performed by the Parks and Cemetery Department.				
Total	0.00	0.00	0.00	0.00

CEMETERY PERPETUAL CARE

Fund 07 | Departments:

51-Cemetery Perpetual Care

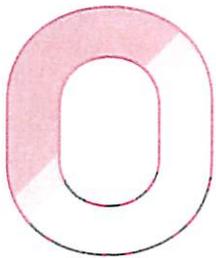
Cemetery Perpetual Care

Fund 07 | Department 51



GOALS

1. To legally administer the state mandated cemetery perpetual care funds.



OBJECTIVES

1. To beautify, maintain and improve the cemeteries.

Cemetery Perpetual Care

Fund 07 | Department 51

**BUDGET
SUMMARY**

Category	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
Cemetery Perpetual Care	\$21,003	\$36,000	\$40,000
Total	\$21,003	\$36,000	\$40,000

**PERSONNEL
SUMMARY**

	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
<i>Departmental Position:</i>				
**The administrative duties are performed by the Finance Department personnel and landscaping and maintenance is performed by the Parks and Cemetery Department.				
Total	0.00	0.00	0.00	0.00

SPECIAL REVENUE FUND

Fund **08** | Departments:

- 17-Smoke Alarms
- 33-Emergency Management Grant
- 34-OKC Economic & Crime Identity
- 39-Ball Association Improvements
- 50-Red Cross/Storm Donations
- 53-CDBG Entitlement
- 55-Tobacco Settlement
- 59-COPS Hiring Program
- 70-Sidewalk Improvement Grant
- 79-Neighborhood Park Development
- 86-Hotel-Motel Tax
- 87-Police Discretionary
- 91-Developer Impact Fees
- 93-911 System Maintenance
- 99-Local Law Enforcement Vests

Special Revenue Fund

Budget Summary

Department	Category	Department Description	Budgeted
17	Smoke Alarms	Smoke alarms	5,000
33	Emergency Management Grant	Emergency operation salary grant	25,000
34	Economic & Crime Identity	Computer/financial fraud grant	7,000
39	Ball Association Improvements	Ball association park improvements	12,000
50	Red Cross/Storm Donations	Saferooms	200,000
53	CDBG Entitlement	Social service and low to moderate income improvements	313,382
55	Tobacco Settlement	Encourage a healthier lifestyle	850
59	COPS Hiring Program	Partial salary costs of two police officers	60,000
70	Sidewalk Improvement Grant	Sidewalk maintenance	20,000
79	Neighborhood Park Development	Neighborhood park development	163,000
86	Hotel-Motel Tax	Park acquisition and improvement	1,223,000
87	Police Discretionary	Discretionary funds for equipment and anti-drug programs	10,000
91	Developer Impact Fees	New development of curb, gutter, streets, water and sewer lines	1,400,000
93	911 System Maintenance	Purchase of communication equipment	19,000
99	Local Law Enforcement Vests	Protective vests	3,000
	Total		\$3,461,232

DEBT SERVICE

Fund 09 | Departments:

90-2009-Street GO Bonds

91-2010-Street GO Bonds

92-2013-Street GO Bonds

94-2013B-Park GO Bonds

95-2014-Park GO Bonds

96-2015-Park GO Bonds

Debt Service

Outstanding Debt as of June 30, 2014

FYE	General Obligation Bonds	Revenue Bonds	Judgments Notes Loans/Leases	Total Debt
1994	\$12,925,000	\$35,860,000	\$943,915	\$49,728,915
1995	11,825,000	31,900,000	2,951,632	46,676,632
1996	10,725,000	30,180,000	3,680,590	44,585,590
1997	9,850,000	28,325,000	4,091,310	42,266,310
1998	8,975,000	26,325,000	3,129,147	38,429,147
1999	8,100,000	21,820,000	2,553,058	32,473,058
2000	7,350,000	21,320,000	1,956,308	30,626,308
2001	6,600,000	18,305,000	4,211,780	29,116,780
2002	6,000,000	15,135,000	8,208,294	29,343,294
2003	13,270,000	7,605,000	9,948,265	30,823,265
2004	12,670,000	5,505,000	10,047,642	28,222,642
2005	11,200,000	3,325,000	9,010,000	23,535,000
2006	10,600,000	1,055,000	6,084,164	17,739,164
2007	9,000,000	0	24,363,370	33,363,370
2008	7,400,000	0	20,373,524	27,773,524
2009	13,200,000	0	17,732,133	30,932,133
2010	18,525,000	0	30,953,943	49,478,943
2011	16,925,000	0	36,911,935	53,836,935
2012	14,925,000	0	56,436,695	71,361,695
2013	22,925,000	0	63,547,354	86,472,354
2014	29,075,000	0	75,309,851	104,384,851

Prepared by: J. Corbett

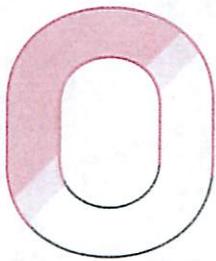
Debt Service

Fund 09 | Department 90,91,92,94,95 and 96



GOALS

1. To legally administer the City's debt service fund.



OBJECTIVES

1. To process and provide timely payments for the retirement of the City's bonds and judgments.



Category	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
90-G.O. Street Bonds 2009	\$1,250,250	\$1,250,250	\$1,156,500
91-2010 G.O. Street Bonds	1,122,000	1,122,000	1,080,750
92-2013 G.O. Street Bonds	60,933	630,353	643,690
94-2013B Park GO Bonds	91,550	666,675	659,200
95-2014 Park GO Bonds	375	125	1,021,644
96-2015 Park GO Bonds	0	250	71,500
Total	\$2,525,108	\$3,669,653	\$4,633,284



DEDICATED SALES TAX

Fund 12 | Departments:

35-Public Safety Equipment

52-Residential Streets

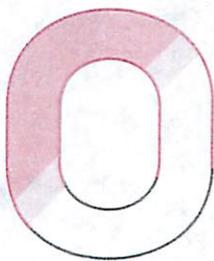
Dedicated Sales Tax

Fund 12 | Department 35 and 52



GOALS

1. Improve public safety operations for all citizens of Moore;
2. Repair and improve residential streets.



OBJECTIVES

1. Purchase public safety equipment for police, fire, 911 dispatch and emergency management.

**BUDGET
SUMMARY**

Category	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
Public Safety Equipment	\$1,095,786	\$1,425,000	\$3,176,928
Residential Streets	933,442	2,340,000	6,900,000
Total	\$2,029,228	\$3,765,000	\$10,076,928

PARK SALES TAX

Fund **13** | Departments:

11-General Government

80-Little River Park

83-Apple Valley Park

85-Buck Thomas Park

89-Central Park

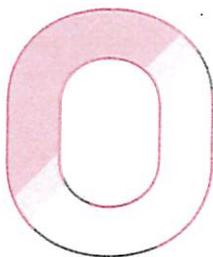
Park Sales Tax

Fund 13 | Department 11,80,83,85 and 89



GOALS

1. Improve all parks in Moore;
2. Expand and modernize park and recreation opportunities.



OBJECTIVES

1. Implement advertised park enhancements;
2. Fully account for designated sales tax and bond funds approved by voters in November 2012;
3. Construct new swimming pool, recreation center, walking trails.



Category	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
General Government (1)	\$52,500	\$2,035,000	\$4,032,250
Little River Park	119,653	457,000	145,000
Apple Valley Park	76,936	125,000	90,000
Buck Thomas Park	5,456	500,000	750,000
Central Park	0	0	300,000
Total	\$254,544	\$3,117,000	\$5,317,250

PARKS GO BONDS

Fund 14 | Departments:

11-General Government

77-Central Moore Park

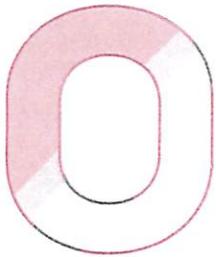
Parks GO Bonds

Fund 14 | Department 11 and 77



GOALS

1. Open park before end of FY 15-16;
2. To build and operate a first class park;
3. To provide high quality service and recreational opportunities to the citizens and users of the park;
4. To operate a park that has minimal financial impact on the General Fund;
5. Maintain park to a very high standard;
6. To have a smooth transition and opening of park;
7. To open a park that the citizens of Moore can take pride in.



OBJECTIVES

1. Hire all needed staff for the park;
2. Train new staff re: city and department policies;
3. Create programming that is relevant and highly used by patrons of the park;
4. Develop policy and procedures for the park;
5. Develop a business plan and timetable for opening of park;
6. Ensure that all staff of park have proper training and certifications;
7. Build park at or near budget.

BUDGET SUMMARY

	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
<i>Category</i>			
General Government	\$304,204	\$72,376	\$0
Central Moore Park	1,383,873	20,350,000	11,010,000
Total	\$1,688,077	\$20,422,376	\$11,010,000

CDBG-DR HUD

Fund 15 | Departments:

11-Administration

12-Housing

13-Infrastructure

14-Public Facilities

16-Resiliency

17-Planning

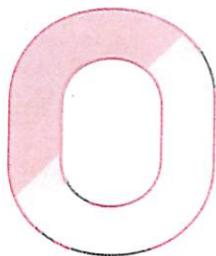
CDBG-DR HUD

Fund 15 | Department 11,12,13,14,16 and 17



GOALS

1. Administer federal funds for disaster recovery;
2. Plan and oversee disaster recovery.



OBJECTIVES

1. Accurate accounting of grant funds.



King's Manor Project: Expected completion July 2015. This project will repave several roads in the King's Manor neighborhood, add sidewalks, and increase access to Little River Park by the addition of two parking lots.

CDBG-DR HUD

Fund 15 | Department 11,12,13,14,16 and 17

BUDGET SUMMARY

Category	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16
Administration	\$10,237	\$150,000	\$396,100
CDBG DR	\$0	\$650,000	\$0
Housing	0		1,000,000
Infrastructure	0		4,000,000
Public Facilities	0		500,000
Resiliency	0		2,000,000
Planning	0	400,000	1,000,000
Total	\$10,237	\$1,200,000	\$8,896,100

PERSONNEL SUMMARY

Departmental Position:	Prior Year FY 13-14	Current Year Budgeted FY 14-15	Current Year Estimated FY 14-15	Budget Year FY 15-16
Associate Planner/ Grants Manager	0.00	0.00	0.00	1.00
Accountant II	0.00	0.00	0.00	1.00
Compliance Specialist	0.00	0.00	0.00	1.00
Administrative Assistant	0.00	0.00	0.00	1.00
Total	0.00	0.00	0.00	4.00

Glossary of Terms

Accrual Basis of Accounting – The basis of accounting that records revenue at the time earned and expenses when incurred, rather than when collected or paid.

Allocated Administrative Costs – Allocates the cost of general administrative departments that are required to manage the City and provide support to all funds.

Annual Budget – A plan for the coordination of resources and expenditures. The budget is the financial plan for the City's allocation of resources to provide services, accomplish the City's goals and objectives, and perform activities.

Assigned Fund Balance – This describes the portion of fund balance that reflects the City's intended use of resources. This authority rests with Mayor/City Council and is delegated to staff through the use of encumbrances.

Balanced Budget – A budget in which revenue sources are identified to balance with expenditures for services provided in a specific fiscal year.

Beginning Fund Balance – The unexpended amount in a fund at fiscal year-end that is available for appropriation in the next fiscal year.

Breakthrough Strategies – A defined strategy of a department/division objective with outcomes measured or completed by a determined timeframe that achieve the governing body goals for the City.

Capital Improvement – A project of relatively high monetary value (at least \$50,000), long life (at least five years), and the outcome of the project results in the creation of a fixed asset or a significant revitalization that upgrades and extends the useful life of a fixed asset.

Capital Outlay – A major object category that includes expenditures for land purchase, buildings (purchase or construction), improvements other than building (purchase or construction), or equipment and furniture.

Fund Balance – This represents the portion of fund balance whose use is constrained by limitations that the City imposes on itself by City Council (highest decision making level) and remains binding unless removed in the same manner.

- Requires action by City Council to commit fund balance
- Formal City Council action is necessary to impose, remove or modify a constraint reflected in the committed fund balance

Community Development Block Grant (CDBG) – Federal grant funds dedicated for programs and activities which primarily benefit low and moderate-income families, individuals, and neighborhoods. Programs include but are not limited to housing rehabilitation, affordable housing development and preservation, human service activities, and capital improvement activities.

Comprehensive Annual Financial Report (CAFR) – This report is commonly known as the annual Audit and is completed by an independent certified public accounting firm for the Finance Department. It contains information regarding all general-purpose financial statements for revenue and expenditures, selected financial and demographic information, and amortization of long-term debt and selected investment portfolio data.

Contingency – An account established for the purpose of meeting unanticipated requirements.

Debt Service – Payment of interest and principal on an obligation resulting from the issuance of bonds.

Moore Public Works Authority – MPWA which has been created under Title 60 Statute § 176 A.3. to provide public facilities and service specific to the citizens of Moore. MPWA has the authority to issue debt.

Expenditure – The actual outlay of or obligation to pay cash.

Fiscal Year – A 12-month period at the beginning of which the City implements a new budget based on expected revenue and expenditures and at the end of which the City determines its financial positions and the results of its operations. The City of Moore's fiscal year is July 1 through June 30.

Full-Time Equivalent (FTE) – 40-hour per week or 56 hour per week for firefighters position on an ongoing basis that is specifically authorized for ongoing funding by classification in the annual budget.

Fund – A budgetary and fiscal accounting mechanism for designating a sum of money or other resources set aside for the purpose of providing services and achieving objectives in accordance with state and local laws, regulations, or other limitations. Each fund constitutes an independent budgetary, fiscal, and accounting entity.

Fund Balance – The balance remaining in a fund after expenditures have been subtracted from revenue.

General Fund – A fund used to account for all general purpose activities of the City supported by City taxes and other non-dedicated revenue such as license and permit fees, user charges, etc. This fund includes all traditional municipal expenditures such as Public Safety and Parks.

General Obligation Bonds (GO Bonds) – These bonds are typically issued to finance government improvements benefiting the community as a whole and are secured by an unlimited tax levy of the issuer.

Government Finance Officers Association (GFOA) – The purpose of the GFOA is to enhance and promote the professional management of governments for the public benefit by identifying and developing financial policies and best practices and promoting their use through education, training, facilitation of member networking, and leadership.

Grants Fund – Various grants provide funding for grant activities as approved by City Council.

Infrastructure – The underlying foundation or basic framework of the City's physical assets, buildings, roadways, etc.

Objective – A desired result of a group of related activities performed by a department or division in which the achievement satisfies part or all of the department's or division's mission.

Operating Budget – The annual expenditures for the routine, ongoing activities and work program of a department or division as opposed to budgets which may also be established for capital projects, grant-funded projects, and other activities of a non-permanent nature.

Outsourcing – Contracting with private companies to provide the same level of services while reducing personnel costs.

Public Safety Sales Tax Fund – On November 7, 2006, voters approved a 1/2-cent sales tax, which authorized the City of Moore a sales tax rate increase to be used to fund public safety capital improvement needs.

Restricted Fund Balance – This represents the portion of fund balance that is subject to externally enforceable legal restrictions. Such restrictions are typically imposed by parties altogether outside the City such as creditors, grantors, contributors or other governments. Restrictions can also arise when the authorization to raise revenues is conditioned upon the revenue being used for a particular purpose.

Revenue – Money received by the City during the fiscal year, which includes taxes, fees, charges, special assessments, and other funds collected that support the services the City provides.

Revenue Bonds – Bonds issued by a public agency authorized to build, acquire, or improve a revenue-producing property and payable out of revenue derived from such property.

Sales Tax Revenue Bonds – Those bonds issued to finance various capital improvement projects that have a definable revenue base. These bonds are secured by the City Sales Tax revenue.

Strategic Plans – The Mayor's Strategic Plan is comprised of goals and objectives that set priorities for resource allocation, establishes policy guidelines, and provides governance direction. Also as directed in the City Charter, each year, City Council determines its areas of priority for the following year and provides them to the Mayor for consideration in the development of the municipal budget.

Unrestricted Fund Balance – The GFOA recommended, at a minimum, that general-purpose governments, regardless of size, incorporate in its financial policies that unrestricted fund balance in their general fund be no less than two months of regular General Fund operating expenditures. The City's goal target range for General Fund Reserve – Unrestricted Fund Balance is 10% of the following year's expenditure budget.

User Fees – The payment of a fee for direct receipt of a public service by the person benefiting from the service.