



# PAYNE COUNTY

# **Financial Audit**

For the fiscal year ended June 30, 2018

Cindy Byrd, CPA

State Auditor & Inspector

PAYNE COUNTY, OKLAHOMA FINANCIAL STATEMENT AND INDEPENDENT AUDITOR'S REPORT FOR THE FISCAL YEAR ENDED JUNE 30, 2018

This publication, issued by the Oklahoma State Auditor and Inspector's Office as authorized by 19 O.S. § 171, has not been printed, but is available on the agency's website (<a href="www.sai.ok.gov">www.sai.ok.gov</a>) and in the Oklahoma Department of Libraries Publications Clearinghouse Digital Prairie Collection (<a href="http://digitalprairie.ok.gov/cdm/search/collection/audits/">http://digitalprairie.ok.gov/cdm/search/collection/audits/</a>) pursuant to 65 O.S. § 3-114.



### Cindy Byrd, CPA | State Auditor & Inspector

2300 N. Lincoln Blvd., Room 123, Oklahoma City, OK 73105 | 405.521.3495 | www.sai.ok.gov

July 2, 2020

TO THE CITIZENS OF PAYNE COUNTY, OKLAHOMA

Transmitted herewith is the audit of Payne County, Oklahoma for the fiscal year ended June 30, 2018. The audit was conducted in accordance with 19 O.S. § 171.

A report of this type can be critical in nature. Failure to report commendable features in the accounting and operating procedures of the entity should not be interpreted to mean that they do not exist.

The goal of the State Auditor and Inspector is to promote accountability and fiscal integrity in state and local government. Maintaining our independence as we provide this service to the taxpayers of Oklahoma is of utmost importance.

We wish to take this opportunity to express our appreciation for the assistance and cooperation extended to our office during our engagement.

Sincerely,

CINDY BYRD, CPA

OKLAHOMA STATE AUDITOR & INSPECTOR



#### **Board of County Commissioners**

District 1 – Zachary Cavett

District 2 – Chris Reding

District 3 – Kent Bradley

#### **County Assessor**

James Cowan

#### **County Clerk**

Glenna Craig

#### **County Sheriff**

R.B. Hauf

#### **County Treasurer**

Carla Manning

#### **Court Clerk**

Lori Allen

#### **District Attorney**

Laura Thomas

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#### **Independent Auditor's Report**

TO THE OFFICERS OF PAYNE COUNTY, OKLAHOMA

#### Report on the Financial Statement

We have audited the combined total—all county funds on the accompanying regulatory basis Statement of Receipts, Disbursements, and Changes in Cash Balances of Payne County, Oklahoma, as of and for the year ended June 30, 2018, and the related notes to the financial statement, which collectively comprise the County's basic financial statement as listed in the table of contents.

#### Management's Responsibility for the Financial Statement

Management is responsible for the preparation and fair presentation of this financial statement in accordance with the regulatory basis of accounting described in Note 1, and for determining that the regulatory basis of accounting is an acceptable basis for the preparation of the financial statement in the circumstances. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on this financial statement based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statement is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statement. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statement, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statement in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statement.



We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Basis for Adverse Opinion on U.S. Generally Accepted Accounting Principles

As described in Note 1, the financial statement is prepared by Payne County using accounting practices prescribed or permitted by Oklahoma state law, which is a basis of accounting other than accounting principles generally accepted in the United States of America. The effects on the financial statement of the variances between the regulatory basis of accounting described in Note 1 and accounting principles generally accepted in the United States of America, although not reasonably determinable, are presumed to be material.

#### Adverse Opinion on U.S. Generally Accepted Accounting Principles

In our opinion, because of the significance of the matter discussed in the "Basis for Adverse Opinion on U.S. Generally Accepted Accounting Principles" paragraph, the financial statement referred to above does not present fairly, in accordance with accounting principles generally accepted in the United States of America, the financial position of Payne County as of June 30, 2018, or changes in financial position for the year then ended.

#### Unmodified Opinion on Regulatory Basis of Accounting

In our opinion, the financial statement referred to above presents fairly, in all material respects, the combined total of receipts, disbursements, and changes in cash balances for all county funds of Payne County, for the year ended June 30, 2018, in accordance with the basis of accounting described in Note 1.

#### **Other Matters**

#### Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the combined total of all county funds on the financial statement. The supplementary information, as listed in the table of contents, is presented for purposes of additional analysis and are not a required part of the financial statement.

The supplementary information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statement. Such information has been subjected to the auditing procedures applied in the audit of the financial statement and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statement or to the financial statement itself, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information is fairly stated, in all material respects, in relation to the financial statement.

Payne County has not presented the budgetary comparison information for the Comparative Schedule of Receipts, Expenditures, and Changes in Cash Balances—Budget and Actual—Budgetary Basis—General Fund. Although not a part of the financial statement, such information is an integral part of the regulatory presentation for county government.

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated June 24, 2020 on our consideration of Payne County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the County's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Payne County's internal control over financial reporting and compliance.

CINDY BYRD, CPA

OKLAHOMA STATE AUDITOR & INSPECTOR

June 24, 2020



#### PAYNE COUNTY, OKLAHOMA STATEMENT OF RECEIPTS, DISBURSEMENTS, AND CHANGES IN CASH BALANCES—REGULATORY BASIS (WITH COMBINING INFORMATION) FOR THE FISCAL YEAR ENDED JUNE 30, 2018

	Beginning Cash Balances July 1, 2017		Receipts Apportioned	Transfers In	Transfers Out	Disbursements		Ending Cash Balances June 30, 2018		
Combining Information:										
County General Fund	\$	2,705,288	\$ 10,274,284	\$ 4,406,694	\$ 154,614	\$	9,513,394	\$	7,718,258	
Highway Cash Fund		1,866,283	4,341,203	-	-		4,365,546		1,841,940	
Board of Prisoners Fund		44,859	322,842	-	93,120		244,721		29,860	
Resale Property Fund		1,086,884	395,011	-	_		356,542		1,125,353	
County Health Department		1,383,792	1,757,506	-	-		1,194,137		1,947,161	
Sheriff Service Fee		602,094	531,144	148,207	_		763,776		517,669	
Self Insurance Fund		6,726,007	987,954	-	4,331,000		489,323		2,893,638	
Jail Operations and Maintenance		685,051	1,481,958	-	-		1,626,681		540,328	
Limited Purpose Sales Tax 2006		7,885,625	2,936,540	512,999	-		11,070,755		264,409	
E-911 Fund		740,571	696,840	-	-		485,532		951,879	
105 Monies		807,190	260,588	155,659	-		262,416		961,021	
Court Fund Salaries and Fringe		50,294	360,889	-	-		355,058		56,125	
Flood Plain		2,585	-	-	-		-		2,585	
Treasurer Mortgage Certification Fee Fund		308,209	14,261	-	-		6,700		315,770	
County Clerk Lien Fee Fund		498,176	267,919	-	-		212,931		553,164	
Sheriff Training Fund		7,990	2,989	-	_		1,550		9,429	
Fairboard Cash Fund		295,557	190,138	7,094	-		127,980		364,809	
Assessor Fee Revolving Fund		16,190	4,118	-	_		11,309		8,999	
Sheriff Commissary Fund		71,368	142,592	-	-		147,208		66,752	
Grants		74,403	4,800	-	74,403		4,800		-	
Solid Waste Fund		78,979	24,202	-	-		51,411		51,770	
Capital Projects		169,558	594	-	-		169,799		353	
Bridge Improvement		340,086	2,889	-	338,811		4,020		144	
County Clerk Records Preservation		281,005	73,434	-	-		58,469		295,970	
Sheriff Courthouse Security		90,062	60,332	183,152	55,087		97,662		180,797	
Emergency Management Fund		15,104	25,187	-	-		22,441		17,850	
Local Emergency Planning Committee		2,640	1,000	-	-		824		2,816	
Animal Control Strays		12,981	1,880	-	-		-		14,861	
C.L.E.A.N. Program		148	26	-	-		-		174	
Fire Department 1/16 Sales Tax		1,636,048	745,493	-	-		409,134		1,972,407	
Sales Tax 3/8		9,276,076	4,433,485	154,614	-		5,607,495		8,256,680	
Emergency Mangement Health Grant		15,000					15,000			
Combined Total - All County Funds	\$	37,776,103	\$ 30,342,098	\$ 5,568,419	\$ 5,047,035	\$	37,676,614	\$	30,962,971	

#### 1. Summary of Significant Accounting Policies

#### A. Reporting Entity

Payne County is a subdivision of the State of Oklahoma created by the Oklahoma Constitution and regulated by Oklahoma Statutes.

The accompanying financial statement presents the receipts, disbursements, and changes in cash balances of the total of all funds under the control of the primary government. The general fund is the county's general operating fund, accounting for all financial resources except those required to be accounted for in another fund, where its use is restricted for a specified purpose. Other funds established by statute and under the control of the primary government are also presented.

The County Treasurer collects and remits material amounts of intergovernmental revenues and ad valorem tax revenue for other budgetary entities, including emergency medical districts, school districts, and cities and towns. The cash receipts and disbursements attributable to those other entities do not appear in funds on the County's financial statement; those funds play no part in the County's operations. Any trust or agency funds maintained by the County are not included in this presentation.

#### **B.** Fund Accounting

The County uses funds to report on receipts, disbursements, and changes in cash balances. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions or activities.

Following are descriptions of the county funds included as combining information within the financial statement:

<u>County General Fund</u> – accounts for the general operations of the County.

<u>Highway Cash Fund</u> – accounts for state, local, and miscellaneous receipts and disbursements are for the purpose of constructing and maintaining county roads and bridges.

<u>Board of Prisoners Fund</u> – accounts for the collection of fees charged for boarding prisoners in the jail for other governments. Disbursements are for the operations of the jail.

<u>Resale Property Fund</u> – accounts for collection of interest and penalties on delinquent taxes and the disposition of same as restricted by state statute.

<u>County Health Department</u> – accounts for monies collected on behalf of the county health department from ad valorem taxes and state and local revenues.

#### PAYNE COUNTY, OKLAHOMA NOTES TO THE FINANCIAL STATEMENT FOR THE FISCAL YEAR ENDED JUNE 30, 2018

<u>Sheriff Service Fee</u> – accounts for the collection and disbursement of sheriff process service fees as restricted by state statute.

<u>Self Insurance Fund</u> – accounts for the collection of use tax and royalty fees, and disbursements are for the general use of the County.

<u>Jail Operations and Maintenance</u> – accounts for collection of county sales tax, and disbursements are for the purpose of jail operations and maintenance.

<u>Limited Purpose Sales Tax 2006</u> – accounts for monies collected from the one-fourth percent (1/4%) sales tax. Disbursements are for jail construction, maintenance and operation, and bond payments as defined in ballot language.

<u>E-911 Fund</u> – accounts for monies received from private telephone companies for the operations of emergency 911 services.

<u>105 Monies</u> – accounts for collections from state receipts and disbursements are for the purpose of maintaining bridges and roads.

<u>Court Fund Salaries and Fringe</u> – accounts for a portion of Court Fund collections used to pay Court Clerk employees' salaries.

<u>Flood Plain</u> – accounts for monies from the Federal Government for the purpose of flood prevention.

<u>Treasurer Mortgage Certification Fee Fund</u> – accounts for the collection of fees by the Treasurer for mortgage tax certifications and the disbursement of the funds as restricted by state statute.

<u>County Clerk Lien Fee Fund</u> – accounts for lien fee collections and disbursements as restricted by state statute.

<u>Sheriff Training Fund</u> – accounts for the sale of property forfeited in drug cases and used for the purpose of officer training, equipment and crime prevention.

<u>Fairboard Cash Fund</u> – accounts for the collection of fees and donations from use of the fairground. Disbursements are for fairground and expo center maintenance and operation and capital improvements.

<u>Assessor Fee Revolving Fund</u> – accounts for fees charged by the County Assessor and disbursements as restricted by state statute.

<u>Sheriff Commissary Fund</u> – accounts for collections of sale of commissary items to inmates. Disbursements as restricted by state statute.

#### PAYNE COUNTY, OKLAHOMA NOTES TO THE FINANCIAL STATEMENT FOR THE FISCAL YEAR ENDED JUNE 30, 2018

<u>Grants</u> – accounts for monies from federal grants and contracts, and state programs for the purpose listed in the grant agreements.

<u>Solid Waste Fund</u> – accounts for the fees and reimbursement monies collected for the operation of a solid waste system.

<u>Capital Projects</u> – accounts for money left over from the building and equipping of the administration building which are to be used for renovations to the administration building.

<u>Bridge Improvement</u> – accounts for monies from the Oklahoma Department of Transportation for the purpose of bridge improvements throughout the County.

<u>County Clerk Records Preservation</u> – accounts for fees for recording instruments and used for maintenance and preservation of public records.

<u>Sheriff Courthouse Security</u> – accounts for collection of fees assessed for criminal and traffic cases filed in the Court Clerk's Office for the purpose of enhancing existing, or providing additional, courthouse security.

<u>Emergency Management Fund</u> – accounts for monies from the Federal Government and State of Oklahoma for the operation of Emergency Management in the County.

<u>Local Emergency Planning Committee</u> – accounts for state grant monies and disbursed as restricted by the grant agreement.

<u>Animal Control Strays</u> – accounts for monies collected from donations and for the purpose of caring for abandoned animals.

<u>C.L.E.A.N. Program</u> – accounts for monies received through the courts for Directed Community Service.

<u>Fire Department 1/16 Sales Tax</u> – accounts for monies collected from the one-sixteenth percent (1/16%) sales tax. Disbursements are for the purpose of operations, equipment purchases, and capital outlay of fire departments located in Payne County, Oklahoma.

<u>Sales Tax 3/8</u> – accounts for monies collected from the three-eighths percent (3/8% cent) sales tax. Disbursements are for road and bridge improvements, county General Fund purposes, capital outlay and operations of the Payne County Exposition Center and Fair Board, operations of the Payne County Extension Center, and for capital outlay and operations of fire departments located within Payne County, Oklahoma.

<u>Emergency Management Health Grant</u> – accounts for monies from a federal grant and disbursed as restricted by the grant agreement.

#### C. Basis of Accounting

The financial statement is prepared on a basis of accounting wherein amounts are recognized when received or disbursed. This basis of accounting differs from accounting principles generally accepted in the United States of America, which require revenues to be recognized when they become available and measurable or when they are earned, and expenditures or expenses to be recognized when the related liabilities are incurred. This regulatory basis financial presentation is not a comprehensive measure of economic condition or changes therein.

Title 19 O.S. § 171 specifies the format and presentation for Oklahoma counties to present their financial statement in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP) or on a regulatory basis. The County has elected to present their financial statement on a regulatory basis in conformity with Title 19 O.S. § 171. County governments (primary only) are required to present their financial statements on a fund basis format with, at a minimum, the general fund and all other county funds, which represent ten percent or greater of total county revenue with all other funds included in the audit presented in the aggregate in a combining statement. However, the County has elected to present all funds included in the audit in the Statement of Receipts, Disbursements, and Changes in Cash Balances—Regulatory Basis.

#### D. Budget

Under current Oklahoma Statutes, a general fund and a county health department fund are the only funds required to adopt a formal budget. On or before May 31 of each year, each officer or department head submits an estimate of needs (budget) to the governing body. The budget is approved for the respective fund by office, or department and object. Within weeks, the County Budget Board may approve changes of appropriations within the fund by office or department and object.

#### E. Cash and Investments

For the purposes of financial reporting, "Ending Cash Balances, June 30" includes cash and cash equivalents and investments as allowed by statutes. The County pools the cash of its various funds in maintaining its bank accounts. However, cash applicable to a particular fund is readily identifiable on the County's books. The balance in the pooled cash accounts is available to meet current operating requirements.

State statutes require financial institutions with which the County maintains funds to deposit collateral securities to secure the County's deposits. The amount of collateral securities to be pledged is established by the County Treasurer; this amount must be at least the amount of the deposit to be secured, less the amount insured (by, for example, the FDIC).

The County Treasurer has been authorized by the County's governing board to make investments. Allowable investments are outlined in statutes 62 O.S. § 348.1 and § 348.3.

All investments must be backed by the full faith and credit of the United States Government, the Oklahoma State Government, fully collateralized, or fully insured. All investments as classified by state statute are nonnegotiable certificates of deposit. Nonnegotiable certificates of deposit are not subject to interest rate risk or credit risk.

#### 2. Ad Valorem Tax

The County's property tax is levied each October 1 on the assessed value listed as of January 1 of the same year for all real and personal property located in the County, except certain exempt property. Assessed values are established by the County Assessor within the prescribed guidelines established by the Oklahoma Tax Commission and the State Equalization Board. Title 68 O.S. § 2820.A. states, ". . . Each assessor shall thereafter maintain an active and systematic program of visual inspection on a continuous basis and shall establish an inspection schedule which will result in the individual visual inspection of all taxable property within the county at least once each four (4) years."

Taxes are due on November 1 following the levy date, although they may be paid in two equal installments. If the first half is paid prior to January 1, the second half is not delinquent until April 1. The County Treasurer, according to the law, shall give notice of delinquent taxes and special assessments by publication once a week for two consecutive weeks at any time after April 1, but prior to the end of September following the year the taxes were first due and payable. Unpaid real property taxes become a lien upon said property after the treasurer has perfected the lien by public notice.

Unpaid delinquent personal property taxes are usually published in May. If the taxes are not paid within 30 days from publication, they shall be placed on the personal tax lien docket.

#### 3. Other Information

#### A. Pension Plan

<u>Plan Description</u>. The County contributes to the Oklahoma Public Employees Retirement Plan (the Plan), a cost-sharing, multiple-employer defined benefit pension plan administered by the Oklahoma Public Employees Retirement System (OPERS). Benefit provisions are established and amended by the Oklahoma Legislature. The Plan provides retirement, disability, and death benefits to Plan members and beneficiaries. Title 74, Sections 901 through 943, as amended, establishes the provisions of the Plan. OPERS issues a publicly available financial report that includes financial statements and supplementary information. That report may be obtained by writing OPERS, P.O. Box 53007, Oklahoma City, Oklahoma 73105 or by calling 1-800-733-9008.

<u>Funding Policy</u>. The contribution rates for each member category are established by the Oklahoma Legislature and are based on an actuarial calculation which is performed to determine the adequacy of contribution rates.

#### B. Other Post Employment Benefits (OPEB)

In addition to the pension benefits described in the Pension Plan note, OPERS provides post-retirement health care benefits of up to \$105 each for retirees who are members of an eligible group plan. These benefits are funded on a pay-as-you-go basis as part of the overall retirement benefit. OPEB expenditure and participant information is available for the state as a whole; however, information specific to the County is not available nor can it be reasonably estimated.

#### C. Contingent Liabilities

Amounts received or receivable from grantor agencies are subject to audit and adjustment by grantor agencies, primarily the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable fund. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time; although, the County expects such amounts, if any, to be immaterial.

As of the end of the fiscal year, there were no claims or judgments that would have a material adverse effect on the financial condition of the County; however, the outcome of any lawsuit would not be determinable.

#### D. Sales Tax

The voters of Payne County approved a three-eighths of one percent (3/8%) sales tax effective January 1, 2014. This sales tax is set to expire on December 31, 2018. This sales tax was established to provide revenue for:

Road and Bridge Improvements	53%
Expo Center and Fairboard	20%
General Fund Purposes	15%
Extension Center	7%
Fire Departments	5%

These funds are accounted for in the Sales Tax 3/8 fund.

The voters of Payne County approved a one-sixteenth of one percent (1/16%) sales tax to assist the fire departments within Payne County for the purpose of operations, equipment purchases, and capital outlay. This sales tax became effective on April 1, 2013 and shall terminate on March 31, 2018. This sales tax was renewed in April of 2017. The new effective date was April 1, 2018 and shall terminate on March 31, 2028. These funds are accounted for in the Fire Department 1/16 Sales Tax fund.

The voters of Payne County approved a one-fourth of one percent (1/4%) sales tax for the acquiring, construction, furnishing and equipping of the new County Jail effective April 1, 2006 and will terminate on March 31, 2021. These funds are accounted for in the Limited Purpose Sales Tax 2006 fund.

The voters of Payne County approved a one-eighth of one percent (1/8%) sales tax for the payment of the costs of operation and maintenance of the County Jail effective April 1, 2006 and has an unlimited duration. The funds are accounted for in the Jail Operations and Maintenance fund.

#### E. Tax Abatements

The County is subject to ad valorem tax abatements granted by the State of Oklahoma in accordance with the Oklahoma Constitution, Article 10 Section 6B for qualifying manufacturing concern—ad valorem tax exemption.

Under this program, a five-year ad valorem tax exemption exempts all real and personal property that is necessary for the manufacturing of a product and facilities engaged in research and development which meet the requirements set by the Oklahoma Constitution and statutes. Under Title 68 O.S. § 2902, in exchange for the five-year exemption, qualifying manufacturing concerns must meet certain minimum investment requirements for construction, acquisition, or expansion of a manufacturing facility. In addition, there are general minimum payroll requirements that must be met and the qualifying manufacturing concern must offer basic health benefit plans to all full-time employees within 180 days of employment.

The County had \$152,338 of ad valorem taxes abated under this program for the fiscal year ended June 30, 2018.

The State has an Ad Valorem Reimbursement Fund in accordance with Title 62 O.S. § 193 that is used to reimburse the County for the loss of revenue. Monies apportioned to this fund by the State also may be transferred to other state funds or otherwise expended as directed by the Legislature. In the event monies apportioned to the Fund are insufficient to pay all claims for reimbursement, claims for reimbursement for loss of revenue due to manufacturing exemptions of ad valorem taxes shall be paid first, and any remaining funds shall be distributed proportionally among the counties making claims for reimbursement for loss of revenue for school district exemptions.

#### F. Interfund Transfers

During the fiscal year, the County made the following transfers between cash funds.

• \$4,331,000 was transferred from the Self Insurance Fund to the County General Fund by District Attorney approval to establish a reserve amount to be held for temporary use during low tax collection periods.

- \$74,403 was transferred from the Grants fund to the County General Fund by Budget Board approval to close out the fund.
- \$1,291 was transferred from unidentifiable trust and agency funds to the County General Fund by Budget Board approval to close out the fund.
- \$154,614 was transferred from the County General Fund to the Sales Tax 3/8 fund by Budget Board approval to correct the balance transferred to the fund in the prior year.
- \$183,152 was transferred from the Bridge Improvement fund to the Sheriff Courthouse Security fund by Budget Board approval in error.
- \$155,659 was transferred from the Bridge Improvement fund to the 105 Monies fund by Budget Board approval to close out the fund.
- \$55,087 was transferred from Sheriff Courthouse Security fund to the Sheriff Service Fee fund by Budget Board approval to close out the fund.
- \$93,120 was transferred from Board of Prisoners Fund to the Sheriff Service Fee fund by Budget Board approval to close out the fund.
- \$7,094 was transferred from Fairboard Premium fund, a trust and agency fund, to Fairboard Cash Fund by Budget Board approval to close out the fund.
- \$512,999 was transferred from the Payne County Facilities Authority, a trust and agency fund, to Limited Purpose Sales Tax 2006 fund to correct bond payments made from the Limited Purpose Sales Tax 2006 fund in error.



# PAYNE COUNTY, OKLAHOMA COMPARATIVE SCHEDULE OF RECEIPTS, EXPENDITURES, AND CHANGES IN CASH BALANCES—BUDGET AND ACTUAL—BUDGETARY BASIS— COUNTY HEALTH DEPARTMENT FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2018

	County Health Department Fund					
		Budget		Actual	,	Variance
Beginning Cash Balances	\$	1,383,792	\$	1,383,792	\$	
Less: Prior Year Outstanding Warrants		(10,141)		(10,141)		-
Less: Prior Year Encumbrances		(70,479)		(70,479)		-
Beginning Cash Balances, Budgetary Basis		1,303,172		1,303,172		-
Total Receipts, Budgetary Basis		1,664,074		1,757,506		93,432
Total Expenditures, Budgetary Basis		2,967,246		1,401,511		1,565,735
Excess of Receipts and Beginning Cash						
Balances Over Expenditures,						
Budgetary Basis	\$			1,659,167	\$	1,659,167
Reconciliation to Statement of Receipts,						
Disbursements, and Changes in Cash Balances						
Add: Cancelled Warrants				180		
Add: Current Year Encumbrances				121,176		
Add: Current Year Outstanding Warrants				166,638		
Ending Cash Balance			\$	1,947,161		
Liming Cash Damice			φ	1,77,101		

#### 1. Budgetary Schedules

The Comparative Schedules of Receipts, Expenditures, and Changes in Cash Balances—Budget and Actual—Budgetary Basis for the County Health Department Fund present comparisons of the legally adopted budget with actual data. The "actual" data, as presented in the comparison of budget and actual, will differ from the data as presented in the Statement of Receipts, Disbursements, and Changes in Cash Balances (with Combining Information) because of adopting certain aspects of the budgetary basis of accounting and the adjusting of encumbrances and outstanding warrants to their related budget year.

The Comparative Schedule of Receipts, Expenditures, and Changes in Cash Balances—Budget and Actual—Budgetary Basis for the General Fund has not been presented. Therefore, the legally adopted budget cannot be compared with actual data for the General Fund. The Comparative Schedules of Receipts, Expenditures, and Changes in Cash Balances—Budget and Actual—Budgetary Basis for the General Fund present comparisons of the legally adopted budget with actual data. The "actual" data, as presented in the comparison of budget and actual, will differ from the data as presented in the Statement of Receipts, Disbursements, and Changes in Cash Balances (with Combining Information) because of adopting certain aspects of the budgetary basis of accounting and the adjusting of encumbrances and outstanding warrants to their related budget year.

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration in these funds. At the end of the year unencumbered appropriations lapse.





#### Cindy Byrd, CPA | State Auditor & Inspector

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# Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With Government Auditing Standards

TO THE OFFICERS OF PAYNE COUNTY, OKLAHOMA

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the combined total—all funds of the accompanying Statement of Receipts, Disbursements, and Changes in Cash Balances (with Combining Information) of Payne County, Oklahoma, as of and for the year ended June 30, 2018, and the related notes to the financial statement, which collectively comprises Payne County's basic financial statement, prepared using accounting practices prescribed or permitted by Oklahoma state law, and have issued our report thereon dated June 24, 2020.

Our report included an adverse opinion on the financial statement because the statement is prepared using accounting practices prescribed or permitted by Oklahoma state law, which is a basis of accounting other than accounting principles generally accepted in the United States of America. However, our report also included our opinion that the financial statement does present fairly, in all material respects, the receipts, disbursements, and changes in cash balances – regulatory basis of the County for the year ended June 30, 2018, on the basis of accounting prescribed by Oklahoma state law, described in Note 1.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statement, we considered Payne County's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statement, but not for the purpose of expressing an opinion on the effectiveness of Payne County's internal control. Accordingly, we do not express an opinion on the effectiveness of Payne County's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.



Our consideration of internal control was for the limited purpose described in the first paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. We did identify certain deficiencies in internal control, described in the accompanying schedule of findings and responses that we consider to be material weaknesses: 2018-001, 2018-005, 2018-007, and 2018-008.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Payne County's financial statement is free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and which are described in the accompanying schedule of findings and responses as items: 2018-008.

#### Payne County's Response to Findings

Payne County's response to the findings identified in our audit are described in the accompanying schedule of findings and responses. Payne County's response was not subjected to the auditing procedures applied in the audit of the financial statement and, accordingly, we express no opinion on the response.

#### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

This report is also a public document pursuant to the Oklahoma Open Records Act (51 O.S. § 24A.1 et seq.), and shall be open to any person for inspection and copying.

CINDY BYRD, CPA

OKLAHOMA STATE AUDITOR & INSPECTOR

June 24, 2020

SECTION 1—Findings related to the Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With *Government Auditing Standards* 

Finding 2018-001 – Lack of County-Wide Controls (Repeat Finding – 2011-001, 2012-001, 2013-001, 2014-001, 2015-001, 2016-001, 2017-001)

**Condition:** Through the process of gaining an understanding of the County's internal control structure, it was noted that county-wide controls regarding Control Environment, Risk Assessment, Information and Communication, and Monitoring have not been designed.

**Cause of Condition:** Policies and procedures have not been designed and implemented to address the risks of the County.

**Effect of Condition:** Without an adequate system of county-wide controls, there is greater risk of a breakdown in control activities which could result in unrecorded transactions, undetected errors, or misappropriation of funds.

**Recommendation:** The Oklahoma State Auditor & Inspector's Office (OSAI) recommends that the County design and implement a system of county-wide procedures to identify and address risks related to financial reporting and to ensure that information is communicated effectively. OSAI also recommends that the County design and implement monitoring procedures to assess the quality of performance over time. These procedures should be written policies and procedures and could be included in the County's policies and procedures handbook.

#### **Management Response:**

Chairman of the Board of County Commissioners: As deficiencies are identified, steps are taken to correct them. Some of the ethical questions came from a lack of training or lack of understanding of the law and statutes. Other deficiencies seem to have been improved through staff training and/or reassignment, and things are going much better now.

**County Treasurer:** Lines of communication have been strengthened between offices resulting in a more accurate flow of information. Checkpoints have been identified for procedures to be put in place for error checking and misappropriations.

**County Clerk:** Payne County is a Budget Board County, and as such, we make all of the personnel policies. The County Clerk's office communicates office procedures to all departments that help with the finance, deadline of purchase orders, payroll, enrollment, filings, deposits, etc. We have the autonomy of our office, but still communicate on what works best through methods of email, phone conversation, in-person meetings.

Criteria: The United States Government Accountability Office's Standards for Internal Control in the Federal Government (2014 version) aided in guiding our assessments and conclusion. Although this

publication (GAO Standards) addresses controls in the federal government, this criterion can be treated as best practices and may be applied as a framework for an internal control system for state, local, and quasi-governmental entities.

The GAO Standards – Section 1 – Fundamental Concepts of Internal Control – OV1.01 states in part:

Definition of Internal Control

Internal control is a process effected by an entity's oversight body, management, and other personnel that provides reasonable assurance that the objectives of an entity will be achieved.

Additionally, GAO Standards – Section 2 – Establishing an Effective Internal Control System – OV2.04 states in part:

Components, Principles, and Attributes

Control Environment - The foundation for an internal control system. It provides the discipline and structure to help an entity achieve its objectives.

Risk Assessment - Assesses the risks facing the entity as it seeks to achieve its objectives. This assessment provides the basis for developing appropriate risk responses.

Information and Communication - The quality information management and personnel communicate and use to support the internal control system.

Monitoring - Activities management establishes and operates to assess the quality of performance over time and promptly resolve the findings of audits and other reviews.

#### Finding 2018-005 – Lack of Internal Controls and Noncompliance Over Transfer of Funds

**Condition:** On October 9, 2017, the County approved transfers of \$4,331,000 from the Self Insurance Fund to the County General Fund. The County General Fund failed to repay these funds back to the Self Insurance Fund by the end of fiscal year 2018 in accordance with state statute.

Cause of Condition: Policies and procedures have not been designed and implemented over the transfer of funds. The County General Fund had a negative balance of (\$122,854) as of the end of September 2017. Transfers included \$1,331,000 to get the County General Fund out of the negative as well as an additional \$3,000,000 reserve to the County General Fund. Even though the County had the approval of the Assistant District Attorney, these types of transactions require the funds to be repaid to the original fund from which they were transferred, in accordance with state statute, prior to the end of the fiscal year in which the funds were transferred.

**Effect of Condition:** This condition could result in unrecorded transactions, misstated financial reports, undetected errors, and misappropriation of funds.

**Recommendation:** OSAI recommends that the County design and implement policies and procedures to identify all allowable operational transfers and ensure these transfers are paid back prior to the end of the fiscal year in which they were made in accordance with 68 O.S. § 3021.

#### **Management Response:**

**County Commissioner District 1:** Procedures have been developed to prevent a reoccurrence.

**Chairman of the Board of County Commissioners:** This was corrected as soon as it was identified. Policies are now in place to prevent this in the future.

**County Commissioner District 3:** Management chose not to respond.

County Treasurer: The Budget Board approved the transfer of 4.3 million dollars from the Self Insurance Fund to the County General Fund for the purpose of maintaining an adequate balance in the County General Fund during the low tax collection months. This need became apparent after the 3/8 cent sales tax money was moved out of County General Fund to separate sales tax funds. This transfer of money was discussed with the Assistant District Attorney (ADA). The result of the conversation was his confirmation that the money in the Self Insurance Fund could be transferred to County General Fund and the recommended balance to be left in the Self Insurance Fund. The Budget Board followed the advice of the ADA on both of these recommendations. The County is now aware this type of transfer has to be paid back to the original fund within the fiscal year.

**County Clerk:** The County Treasurer reported to the Payne County Budget Board that the County General Fund was short after the removal of the 3/8th cent sales tax from the general ledger, and that she had an opinion from her ADA that the Payne County Use Tax that is designated as the Self-Insurance Fund could be transferred to the general ledger to create a contingency for the County, and credit the general ledger.

Criteria: The GAO Standards – Principle 6 – Define Objectives and Risk Tolerances – 6.05 states:

#### Definition of Objectives

Management considers external requirements and internal expectations when defining objectives to enable the design of internal control. Legislators, regulators, and standard-setting bodies set external requirements by establishing the laws, regulations, and standards with which the entity is required to comply. Management identifies, understands, and incorporates these requirements into the entity's objectives. Management sets internal expectations and requirements through the established standards of conduct, oversight structure, organizational structure, and expectations of competence as part of the control environment.

Title 68 O.S. § 3021 states in part, "If at any time during the budget year it appears to the county treasurer that there is temporarily insufficient money in a particular fund to meet the requirements of appropriation in the fund, the excise board, upon request of the county treasurer and upon notification to the county commissioners, may temporarily transfer money from one fund to any other fund with the permission of the county officer in charge

of the fund that the money will be temporarily transferred from. No transfer shall be made from the debt service fund to any other fund except as may be permitted by the terms of the bond issue or applicable law. Any funds temporarily transferred shall be repaid to the original fund from which they were transferred within the fiscal year that the funds were transferred."

## Finding 2018-007 – Lack of Internal Controls Over the Financial Statement Presentation (Repeat Finding – 2014-019, 2015-019, 2016-005, 2017-005)

**Condition:** The County has not designed and implemented internal controls to ensure the accurate presentation of the County's financial statement. During the review and reconciliation of the financial statement, as initially prepared by the County, we determined that the financial statement was materially misstated.

The beginning balance, cash receipts and cash disbursements were reported as \$37,773,533, \$35,702,657, and \$42,495,411, respectively. The actual beginning balance, receipts, and disbursements amounts were \$37,776,103, \$30,342,098, and \$37,676,614; resulting in an overstatement/(understatement), of (\$2,570), \$5,360,559, and \$4,818,797, respectively.

**Cause of Condition:** Policies and procedures have not been designed and implemented to ensure that the County's financial statement is accurately presented.

Effect of Condition: This condition resulted in the County's financial statement being materially misstated.

**Recommendation:** OSAI recommends the County design and implement policies and procedures to ensure the County's financial statement is accurately presented.

#### **Management Response:**

**Chairman of the Board of County Commissioners:** This was corrected as soon as it was identified. Policies are now in place to prevent this in the future.

County Treasurer: The bond payment wire procedure by journal entry was established in 2006 at the beginning of the bond issue. In this audit of fiscal year 2016, 2017, 2018 performed during fiscal year 2019, it was communicated that the method of payment of the bonds was not in compliance with the ballot language. The procedure has been reestablished to follow the ballot language by removing the Payne County Facilities Authority from under Payne County. The sales tax money is withdrawn from the County by purchase order and deposited into the separate bank account of the Facilities Authority who makes the bond payments.

Criteria: The County is required to present a financial statement for each fiscal year ended June 30.

Title 19 O.S. § 171 states, in part, "Unless the county elects to prepare its financial statement in accordance with Generally Accepted Accounting Principles as prescribed by the

Governmental Accounting Standards Board, the county shall present their financial statements in a regulatory basis of accounting."

The limitations of the auditor are described in the American Institute of Certified Public Accountants Clarified Statements on Auditing Standards AU-C § 210, which states, in part: "The concept of an independent audit requires that the auditor's role does not involve assuming management's responsibility for the preparation and fair presentation of the financial statements or assuming responsibility for the entity's related internal control and that the auditor has a reasonable expectation of obtaining the information necessary for the audit insofar as management is able to provide or procure it. Accordingly, the premise is fundamental to the conduct of an independent audit."

# Finding 2018-008 – Lack of Internal Controls and Noncompliance Over Disbursement Process (Repeat Finding – 2012-003, 2013-003, 2014-007, 2015-007, 2016-007, 2017-006)

**Condition:** Upon inquiry and observation of the County's disbursement process and test of eighty-nine (89) disbursements, the following weaknesses were noted:

- One (1) was not approved by the BOCC.
- One (1) was not made for the invoiced amount.
- Six (6) were not supported by adequate documentation.
  - o Four (4) were credit card purchases within the Sheriff's office which lacked full documentation of expenses.
  - One (1) disbursement had an invoice with no dates to tell when the item/service was ordered.
  - One (1) timesheet was not signed by the employee.
- Eight (8) were not encumbered prior to purchase.
- One (1) was not made in the proper period.

Additionally, the County Treasurer's office electronically wired \$6,106,961 in monthly bond payments for the Payne County Facilities Authority (PCFA) without following proper disbursement guidelines as outlined by state statutes.

Further, the test of four (4) credit card purchase orders resulted in the following noted weaknesses:

- The County Sheriff's credit card is held under the County Sheriff's department name instead of the County's name.
- The County Sheriff's credit card had a limit of \$15,000 instead of the statutorily allowed \$10,000.
- County travel policy states that meals are to be reimbursed and that lodging costs, equal to or less than the accepted government rate, are to be paid to the hotel on a separate purchase order. All four (4) disbursements were either for meals or lodging and were charged directly to the County Sheriff department's credit card.
- Lodging paid exceeded the GSA rate by \$114.
- A total amount of \$552 was not supported by receipts.

Cause of Condition: Policies and procedures have not been designed and implemented to ensure compliance with state statutes and to strengthen internal controls over the disbursement process and use of the County credit card.

**Effect of Condition:** These conditions resulted in noncompliance with state statute and could result in unrecorded transactions, misstated financial reports, undetected errors, and misappropriation of funds.

**Recommendation:** OSAI recommends the County implement policies and procedures to ensure compliance with state statutes that govern purchasing and the use of a County issued credit card and County policy. All purchases should be properly encumbered with proper supporting documentation attached.

#### **Management Response:**

County Commissioner District 1: Credit card limits and issued name has been corrected. Awaiting Response from Attorney General regarding credit card use. Requisitioning and Receiving officers have been corrected.

Chairman of the Board of County Commissioners/District 2 Commissioner: The Sheriff's credit card issues were corrected upon the new administration in that office.

**County Commissioner District 3:** Management chose not to respond.

**County Treasurer:** The bond payment wire procedure by journal entry was established in 2006 at the beginning of the bond issue. In this audit of fiscal year 2016, 2017, 2018 performed during fiscal year 2019, it was communicated that the method of payment of the bonds was not in compliance with the ballot language. The procedure has been reestablished to follow the ballot language by removing the Payne County Facilities Authority from under Payne County. The sales tax money is withdrawn from the County by purchase order and deposited into the separate bank account of the Facilities Authority who makes the bond payments. Two of the disbursements not approved by the BOCC were not under the control of the Treasurer.

County Clerk: Three purchase orders were identified for the Clerk's office. One disbursement that was listed as not approved by the BOCC was pulled. The Clerk has addressed this with her staff. One purchase order was identified as not paid for the invoiced amount. The Clerk's office pulled this purchase order, and showed the accounting for the payment, and that the amount paid was correct. The rest of the findings are not the County' Clerks office, nor can we answer for the departments that are listed. The Clerk's office will work with the auditors to address their concerns and have offered any information available in our office to resolve the findings.

**County Sheriff:** Management chose not to respond.

**Criteria:** GAO Standards – Section 2 – Establishing an Effective Internal Control System – OV2.23 states in part:

Objectives of an Entity – Compliance Objectives

Management conducts activities in accordance with applicable laws and regulations. As part of specifying compliance objectives, the entity determines which laws and regulations apply to the entity. Management is expected to set objectives that incorporate these requirements.

Further, GAO Standards – Principle 6 – Define Objectives and Risk Tolerances – 6.05 states:

#### Definition of Objectives

Management considers external requirements and internal expectations when defining objectives to enable the design of internal control. Legislators, regulators, and standard-setting bodies set external requirements by establishing the laws, regulations, and standards with which the entity is required to comply. Management identifies, understands, and incorporates these requirements into the entity's objectives. Management sets internal expectations and requirements through the established standards of conduct, oversight structure, organizational structure, and expectations of competence as part of the control environment.

Title 19 O.S. § 1505 prescribes the procedures established for the purchase, lease-purchase, rental, and receipt of supplies, materials, and equipment for maintenance, operation, and capital expenditures of county government.

Title 19 O.S. § 1506 prescribes the procedures for the application and use of County credit cards.

Title 19 O.S. § 1507 sets the limits for credit cards issued by counties.

#### Payne Co. Personnel Policy- Section: Travel Policy, Subsection: Lodging states:

"All expenses must be encumbered in advance. Find a hotel in the area that is equal to or less than the accepted government rate. Gather information from the hotel desired for the trip, including the name and address of the hotel, local phone number, actual total cost for the room, the type of room, and the name of the person you are dealing with. The elected official/department head will make the reservation and submit a PO. Collect and record this information and have a purchase order created. Add \$100 to the purchase order ("PO") for incidentals. Give the particular room and hotel information to the purchasing agent along with the purchase order, and the purchasing agent will fax the PO to the hotel. The PO will be returned with the confirmation number."

#### Payne Co. Personnel Policy- Section: Travel Policy, Subsection: Meals states:

"Meals can be reimbursed on a per diem basis up to the acceptable State rate by day, at the discretion of the elected official/department head. All meals must fall under the per diem amount set by the GSA for that area."

### 2018-011 – Lack of Internal Controls and Noncompliance Over the Estimate of Needs – Supplemental Appropriations

**Condition:** While reviewing the Estimate of Needs for the General Fund, the following was noted:

- The County's budgeted appropriations exceeded the County's budgeted revenues and cash balance by \$3,100,000.
- The County attempted to correct this oversight with a temporary loan to the General Fund from the Self Insurance Fund.
- Procedures for budgeting supplemental appropriations were not followed.

Additionally, the County does not use the OSAI prescribed Estimate of Needs form.

**Cause of Condition:** Policies and procedures have not been designed and implemented to ensure the County's Estimate of Needs is presented in a manner that is accurate and free from error. Additionally, the County does not use the prescribed forms in accordance with state statute.

**Effect of Condition:** These conditions resulted in noncompliance with state statute and an incomplete and inaccurate Estimate of Needs being approved.

**Recommendation:** OSAI recommends the County review the Estimate of Needs prior to approval to ensure that financial information is accurately presented. Also, the estimate of needs should be prepared in accordance with 68 O.S. § 3002(A), 68 O.S. § 3003(B), and 68 O.S. § 3021.

#### **Management Response:**

**Chairman of the Board of County Commissioners**: This was a one-time occurrence, uncommon and unfamiliar to anyone at the County. This will not happen again.

Criteria: The GAO Standards – Section 2 – Objective of an Entity - OV2.23 states in part:

#### Compliance Objectives

Management conducts activities in accordance with applicable laws and regulations. As part of specifying compliance objectives, the entity determines which laws and regulations apply to the entity. Management is expected to set objectives that incorporate these requirements.

Further, GAO Standards – Principle 6 – Defined Objectives and Risk Tolerances - 6.05 states:

#### Definitions of Objectives

Management considers external requirements and internal expectations when defining objectives to enable the design of internal control. Legislators, regulators, and standard-setting bodies set external requirements by establishing the laws, regulations, and standards with which the entity is required to comply. Management identifies, understands, and incorporates these requirements into the entity's objectives. Management sets internal

expectations and requirements through the established standards of conduct, oversight structure, organizational structure, and expectations of competence as part of the control environment.

Additionally, GAO Standards–Principle 10 – Design Control Activities – 10.03 states part:

Accurate and timely recording of transactions

Transactions are promptly recorded to maintain their relevance and value to management in controlling operations and making decisions. This applies to the entire process or life cycle of a transaction or event from its initiation and authorization through its final classification in summary records. In addition, management designs control activities so that all transactions are completely and accurately recorded.

Furthermore, GOA Standards – Principle 13 – Use Quality Information – 13.04 states part:

#### Relevant Data from Reliable Sources

Management obtains relevant data from reliable internal and external sources in a timely manner based on the identified information requirements. Relevant data have a logical connection with, or bearing upon, the identified information requirements. Reliable internal and external sources provide data that are reasonably free from error and bias and faithfully represent what they purport to represent. Management evaluates both internal and external sources of data for reliability. Sources of data can be operational, financial, or compliance related. Management obtains data on a timely basis so that they can be used for effective monitoring.

- Title 68 O.S. § 3002(A) states in part, "...each board of county commissioners...shall prior to October 1 of each year, make, in writing, a financial statement, showing the true financial condition of their respective political subdivisions as of the close of the previous fiscal year ended June 30th, and shall make a written itemized statement of estimated needs and probable income from all sources including ad valorem tax for the current fiscal year. Such financial statements shall be supported by schedules or exhibits showing, by classes, the amount of all receipts and disbursements, and shall be sworn to as being true and correct..."
- Title 68 O.S. § 3003(B) states in part, "All forms and procedures necessary for the effective operation of this act shall be prescribed by the office of the State Auditor and Inspector.
- Title 68 O.S. § 3021 prescribes the procedures for supplemental and additional appropriations.



