

FILM | ART & CULTURE | MUSIC

CITY OF TULSA, OKLAHOMA

ANNUAL BUDGET AND CAPITAL PLAN

LOCATION:
TULSA, OK

FISCAL YEAR:
2015 - 2016



CITY OF
Tulsa
A New Kind of Energy.



Tulsa



ABOUT THE THEME

The theme for this year's Annual Budget and Capital Plan is dedicated to Tulsa film, music, arts, and culture, which together play a vital role in forming Tulsa's identity. Tulsa's creative history and current artistic culture serve to drive a robust economy and establish Tulsa as an exciting, cultural hub.

In addition to helping us understand the world around us, Tulsa film, music, arts, and cultural industries represent a substantial part of Tulsa's growing economy, accounting for more than 7,550 jobs in 2014. Beyond the jobs that employ Tulsa residents, these industries also represent an equal or greater transient workforce that calls Tulsa home on a project-by-project basis. Film crews on location, musicians on tour, and researching artists represent a few, true net impacts on the Tulsa economy. These projects invest in local business and creative firms, which in turn provide services, materials, and logistics which impact the economy in non-traditional ways.

Equally important is the sense of identity and community that local art galleries, cinemas, performance theaters, works of public art, and music venues offer Tulsa. These artistic and local ventures help identify what makes Tulsa unique and answer the question of why organizations and individuals continue to invest in its future.

RECEIVED
Budget & Planning Division

JUL 17 2015

TULSA WORLD

JUN 26 2015

P.O. Box 1770

Tulsa, Oklahoma 74102-1770

City of Tulsa Dept of Finance

Order #115748

PROOF OF PUBLICATION

TITLE: CITY OF TULSA

State of Oklahoma, }
County of Tulsa,)SS.

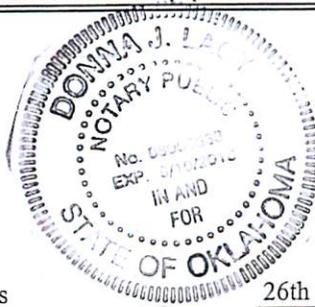
AFFIDAVIT:

I, NEWT COLLINS of lawful age, being duly sworn, upon the oath deposes and says that he/she is the CLERK of TULSA WORLD, a daily newspaper printer in the City of Tulsa, County of Tulsa, State of Oklahoma, and a bonafide paid general circulation therein, printer in the English language, and that the notice by publication, a copy of which is hereto attached, was published in said newspaper for 1 days, the first publication being on the 30th day of May, 2015, 30th day of May, 2015, and that said newspaper has been continuously and uninterruptedly published in said county during the period of more than One Hundred and Four (104) weeks consecutively, prior to the first publication of said notice, or advertisement, as required by Section one, Chapter four, Title 25 Oklahoma Session Laws, 1943, as amended by House bill No. 495, 22nd Legislature, and thereafter, and complies with all of the prescriptions and requirements of the laws of Oklahoma. (The advertisement above is referred to is a true and printed copy. Said notice was published in all editions of said newspaper and not in a supplement thereof.)

The advertisement above referred to, a true and printed copy of which is hereto attached, was published in said NEWSPAPER on the following dates, to-wit:

Said notice was published in the regular edition of said newspaper and not in a supplement thereof.

Publishing Fee \$ 2,833.90
Notary Fee \$
Affidavit (extra) \$
Total \$ 2,833.90



Newt Collins

Subscribed and sworn to before me this 26th day of June A.D. 2015

My commission expires 9/10/2016

Donna J. Lacey

step some
bank fees

VER

com

ing with a large institution but keep a small profile (a low balance and only one or two accounts), you'll have to put up with standard service fees. Replacing a lost debit card may cost you \$5 and getting a cashier's check could be \$8 to \$10. Using your debit card abroad may result in a fee of 1 percent to 3 percent of the transaction amount, plus an increased charge to use out-of-network ATMs.

Lisa Gerstner is a contributing editor to Kiplinger's Personal Finance magazine. Send questions and comments to moneypower@kiplinger.com. For more, visit kiplinger.com.

day's paper for

PONINGS

re than

55

TULSA WORLD
MEDIA COMPANY

918-582-0921

LEGAL NOTICE

NOTICE OF PUBLIC HEARING

The City Council of the City of Tulsa will hold a public hearing beginning at 6:00 p.m. on June 4th in the Council Room in the One Technology Center (OTC), 175 E. 2nd St. (City Hall). The purpose of the hearing is to receive written and oral comments, to hold open discussions, and to answer questions regarding the City's proposed budget for Fiscal Year 2015 - 2016. The following is a summary of the proposed budget by department for Fiscal Year 2015 - 2016. The proposed budget in its entirety is available for inspection during normal working hours in the Budget Office, fifth floor, suite 532 of City Hall, and the City Clerk's Office on the second floor of City Hall. It can also be accessed on the web at www.cityoftulsa.org.

OPERATING BUDGET		(amounts expressed in thousands)				
DEPARTMENT	PLANNED BUDGET	PROPOSED BUDGET	ORIGINAL BUDGET	FY 15 VS FY 16		
	FY 17	FY 16	FY 15	DIFFERENCE AMOUNT	PERCENT	
Municipal Court	\$ 3,012	\$ 3,016	\$ 2,181	\$ 835	38.3%	
Police Department	100,188	100,368	95,502	4,866	5.1%	
Fire Department	70,584	70,292	67,985	2,307	3.4%	
EMSA	5,793	7,109	6,725	384	5.7%	
Tulsa Area Emergency Management Agency	136	136	136	0	0.0%	
Park and Recreation	19,159	19,226	18,154	1,072	5.9%	
Gilcrease Museum	3,100	3,054	3,037	17	0.6%	
Performing Arts Center	2,942	3,067	3,199	(132)	-4.1%	
River Parks Authority	622	648	616	32	5.2%	
Mayor's Office of Economic Development	6,224	6,577	4,680	1,897	40.5%	
Working in Neighborhoods	6,318	6,460	7,001	(541)	-7.7%	
Planning and Development	6,311	6,458	6,286	172	2.7%	
Engineering Services	14,963	14,884	14,756	128	0.9%	
Streets and Stormwater	56,554	58,671	66,659	(7,988)	-12.0%	
Water and Sewer	114,410	120,563	119,637	926	0.8%	
Tulsa Transit	7,531	7,531	7,541	(10)	-0.1%	
Mayor's Office	984	983	963	20	2.1%	
City Auditor	1,141	1,141	1,019	122	12.0%	
City Council	1,343	1,351	1,154	197	17.1%	
Human Rights	586	585	571	14	2.5%	
Legal	3,600	3,630	3,340	290	8.7%	
Human Resources	4,120	4,167	4,299	(132)	-3.1%	
Workers' Compensation	5,700	5,700	5,700	0	0.0%	
Employee Insurance Administration	25,793	25,558	26,363	(805)	-3.1%	
General Government	2,600	2,553	2,331	222	9.5%	
Indian Nations Council of Governments (INCOG)	1,023	1,023	987	36	3.6%	
Finance	18,849	18,844	17,725	1,119	6.3%	
Information Technology	21,117	21,563	22,245	(682)	-3.1%	
Customer Care	2,136	2,166	1,877	289	15.4%	
Communications	605	605	613	(8)	-1.3%	
Asset Management	28,551	30,017	22,473	7,544	33.6%	
Transfers	49,785	49,799	30,403	19,396	63.8%	
Debt Service	142,167	137,874	126,422	11,452	9.1%	
Total All Funds	727,947	735,619	692,580	43,039	6.2%	
Less:						
Internal Transfers	41,761	41,706	21,560	20,146	93.4%	
Internal Service Funds	47,493	47,415	51,055	(3,640)	-7.1%	
OPERATING BUDGET	\$ 638,693	\$ 646,498	\$ 619,965	\$ 26,533	4.3%	

CAPITAL BUDGET		(amounts expressed in thousands)				
DEPARTMENT	PLANNED BUDGET	PROPOSED BUDGET	ORIGINAL BUDGET	FY 15 VS FY 16		
	FY 17	FY 16	FY 15	DIFFERENCE AMOUNT	PERCENT	
Fire	\$ 0	\$ 0	\$ 2,600	\$ (2,600)	-100.0%	
Park and Recreation	8,235	8,360	7,850	510	6.5%	
Performing Arts Center	2,850	460	75	385	>500%	
River Parks Authority	0	6,890	1,070	5,820	>500%	
Tulsa City/County Library	0	5,000	5,000	0	0.0%	
Planning and Development	300	2,900	400	2,500	>500%	
Tulsa Development Authority	0	0	4,000	(4,000)	-100.0%	
Engineering Services	95,447	66,386	49,841	16,545	33.2%	
Streets and Stormwater	1,050	4,660	10,450	(5,790)	-55.4%	
Water and Sewer	1,290	1,260	1,220	40	3.3%	
Tulsa Transit	1,981	3,994	900	3,094	343.8%	
Information Technology	0	10,000	6,530	3,470	53.1%	
Asset Management	840	1,640	540	1,100	203.7%	
Transfers	9,680	9,600	9,295	305	3.3%	
Total Capital Funds	121,673	121,150	99,771	21,379	21.4%	
Less:						
Transfers	9,680	9,600	9,295	305	3.3%	
CAPITAL BUDGET	\$ 111,993	\$ 111,550	\$ 90,476	\$ 21,074	23.3%	



Mayor Dewey F. Bartlett, Jr.
OFFICE OF THE MAYOR

Inter-Office Correspondence

From: Mayor Dewey F. Bartlett, Jr. 

Date: April 30, 2015

To: Councilor Jack Henderson
Councilor Jeannie Cue
Councilor David Patrick
Councilor Blake Ewing
Councilor Karen Gilbert
Councilor Connie Dodson
Councilor Anna America
Councilor Phil Lakin, Jr.
Councilor G.T. Bynum

RE: Organizational Plan
for the City of Tulsa

Pursuant to Article III, Section 1.4(B), the Tulsa City Charter requires the Mayor to prepare and file, annually, a plan of organization for the administrative branch of government. As part of the Administration's plan of organization, an organizational chart, as of April 30, 2015 is provided for your review.

This year's FY-2016 budget proposal reinforces my Administration's commitment to responsible financial management and the delivery of services in a cost-effective manner. For the past several years we have been forced to endure massive cuts in services and staffing. However, thanks to responsible fiscal management and thoughtful stewardship of taxpayer dollars, we made difficult but necessary decisions to balance our budgets while at the same time maintaining our focus on ways to deliver core services that are most critical to our citizens.

Similar to previous budgets submitted by my Administration, the budget for FY 2016 will continue our commitment to implement goals and priorities established in partnership with the City Council of public safety, streets, economic development and livability. We will accomplish this objective because we made the strategic decision to ask department heads to plan for a two year budget which helped set the parameters for the FY 2016 budget. Consequently, this decision helped us maneuver through and prevent budget challenges we

faced the past few years such as the need to cover a potential budget gap of \$17 million dollars during the FY-2015 budget process. The FY-2016 budget is actually no different from previous budgets submitted during my Administration, but it was easier for us to balance resources with available funding because we planned ahead and set organizational expectations.

I am also proud of our employees and their commitment to developing and realigning resources with specific priorities and identifying sustainable savings that strengthen the city's ability to deliver services more efficiently and effectively. During FY 2015, as Mayor I set in motion several significant organizational changes such as, restructuring of the Mayor's Office of Economic Development, creation of the Asset Management Department, unifying the management of Community Development and the Public Facilities and Transportation Divisions, transferred the administration of E-911 Public Safety Communication to the Tulsa Police Department, created an Information Technology Project Governance Board similar to our department wide Fleet Management Committee and recalibrated the existing Land and Taxation committee to mention a few. As a result, we are experiencing dividends from these organization changes and will present a new executive order reflecting divisional changes as part of my Plan of Organization for Council approval.

During this next year we will continue our efforts of reengineering city government, eliminating wasteful steps in our processes and leveraging technology to further increase productivity. However, the uncertainty and inconsistency of sales tax collections continues to put pressure on our general fund and threatens the success of our efforts, these declines should not impact our ability to provide the services citizens expect from local government. As I noted last year, the City of Tulsa has been operating on the same two cents since 1984; and, while this year we anticipate a modest growth rate of 2.4% for all G.F. revenues, over the previous 15 years, sales tax revenues have fluctuated annually, averaging only a 1.5 percent annual growth.

Obviously, we cannot sustain ourselves without injecting new revenues into how we operate city government. Continued massive cuts in services and staff are not the answer, particularly with over 60% of our general fund being dedicated to public safety operations, including police and fire. As such, I look with optimism at moving our proposed public safety initiative to a vote of the people. Additionally, I will continue to work with state and national leaders to create legislation that will give Oklahoma cities the ability to receive revenues from other sources. Working in partnership with Oklahoma City Mayor Mick Cornett, the Oklahoma Municipal League and business leaders our voices are being heard. I am committed to pushing forward with our efforts to diversify and grow city revenues and capture sale taxes that should be collected by cities.

As I have stated before, I believe that as elected city officials, we must act together and intensify our efforts to find alternative ways to fund public

services and diversify our revenue stream in order to continue the high standard of services and improved organizational efficiencies we all desire.

Finally, Tulsa is a great city, an optimistic city with a promising future. Again this year we have focused on our priorities of public safety, economic growth, a supportive infrastructure and quality of life which are the cornerstones of every community. We achieved this objective while continuing to use our resources in a fiscally prudent manner. As public servants, whether elected officials or public employees, this is our moment. This is our time to invest strategically in the priorities that will yield the highest returns for our great city.

As Mayor, I am convinced that we have taken the right steps and we are moving in the right direction to ensure Tulsa offers a high quality of life to its citizens and meets our obligation to serve the wider interest of our great city. All of us have a vital role to play in this effort.

Below are a few administrative highlights currently underway or planned to better serve our citizens.

Public Safety

- In the area of public safety, we must continue to work to ensure that every neighborhood feels safe. This starts with a first-rate police department and also includes targeting and realigning city resources that will maintain the City's low crime rate and enhance crime prevention and safety. In furtherance of this effort, I have authorized funding in the FY 2016 budget of an academy class of 30 police cadets to begin in September 2015, and a class of 30 firefighters to begin training in July 2015. In FY 2017, I recommended funding a class of 28 firefighters and a class of 28 police cadets to begin training in July 2016 as part of the FY 2017 budget. I will continue to educate and inform voters on the proposed public safety initiative that would further increase police and fire staffing with a goal of improving response times, and to provide additional funding for street maintenance and traffic management.

Economic Development

- Members of my Economic Development staff are currently working on two proposed outlet malls; one in east Tulsa and one in west Tulsa. At our encouragement and because of renewed interest, the Riverparks Authority has released an RFP for the West Bank of the Arkansas River. Proposals are due by next week. We had the grand opening of Gander Mountain at the Walk at Tulsa Hills and expect the grand opening of the long awaited grocery store, Aldi, by the end of next month. Within the last year we've had the openings of Nordstrom Rack and Urban Outfitters and the much anticipated announcement for Trader Joe's. Costco has been a lengthy process but, we anticipate their opening by the end of the year. The Airport, at my urging has put together a plan to create a Tax Increment Financing District around the airport to stimulate new development. While this is still

in its early stages, there is great potential for Tulsa and the region. WPX announced they would be adding 200 jobs to its Tulsa workforce and we have worked with them through that process. We have also worked with Harsco, helping them to relocate from the Port to the old Ford Glass Plant and are assisting them with infrastructure needs.

- I have also proposed \$150,000.00 in funding for an update of the City's Economic Development Plan. The Plan will look at key areas for development and help us develop and determine our priorities. We have not updated our economic development strategic plan since 2006 so it is long overdue. A comprehensive plan will allow us to become more proactive and strategic in the way we pursue our economic development efforts.

Planning and Neighborhood Revitalization

- The Planning and Development Department has completed the first 3 small area plans and the City's zoning code is entering its final stages with the public engagement components. We anticipate its adoption following public hearings by the Tulsa Metropolitan Planning Commission and the City Council within the first quarter of FY 2016, to be followed by an update to the Subdivision Regulations. Additionally, the Department guided the adoption of the MX-I zoning district designation tailored to support mixed use corridors with institutional properties (recommended in Utica Midtown Corridor Plan Development policy). The Department also developed an objective methodology for the nomination of new small area plans. The Crosbie Heights Neighborhood was selected as the forth small area plan using the new methodology.

Human Resources/Employee Safety Initiative

- This year, due to marginally improved revenues, we took steps to fulfill the number one goal set by the City Council which was to give employees raises which will give them a living wage and continue to bring them more in line with the market. We will continue this effort by bringing our non-sworn job classifications up to the minimum market rate. In May of this year, employees who are not at the minimum pay rate for their classification will soon see an increase on their paycheck. The new pay structure and step adjustments were part of the recommendations from the Fox, Lawson and Associates comprehensive job study.
- Additionally, we continue to place a high priority on increasing safety awareness among our employees. Over the past couple of years we have experienced a significant decline in reportable on the job injuries. For instance, one of the goals of the safety transformation project was to reduce the number of OSHA recordable injuries in 2013 and 2014 by 10% from the previous calendar year. The City of Tulsa achieved that goal. In 2013, the number of workplace injuries was 25% lower than the previous calendar year. In 2014, the number of workplace injuries continued to decline, 27%

below calendar year 2013, falling to its lowest level in recent history. This is fantastic news!

The incident rate is an indicator of the overall importance of safety within the workplace culture. It measures the risk of injury occurrence and calculates the number of injuries occurring per every 100 employees. Insurance companies use the incident rate to help determine the risk of occurrence for injuries and associated loss, which plays an important part in their rate and deductible calculations. From 2010-2012 The City of Tulsa had the highest injury incident rate, when compared to the other six (6) largest cities in the state. In 2013, the city-wide incident rate fell to its lowest level in 6 years (15.1) and in 2014 the Incident Rate fell to its lowest level in recent history (12.1).

Asset Management

- With the consolidation of several functions into the Asset Management Department, the City's EMD moved from 79th in the top 100 best fleets to 12th as ranked by the National Association of Fleet Administrators and, the City's EMD can now be found on the100bestfleets.com
- Improvements at Equipment Management Operations include becoming a Ford Certified Warranty shop which allows the City to perform warranty repairs on Ford vehicles that are under warranty. This has resulted in less travel time for vehicles to receive outside repairs, a quicker turn around and an opportunity for the City to be reimbursed by Ford at warranty rates for performing repairs.
- Asset Management Department has also partnered with Union High School for an intern program. One student took our Ford Factory Online training and has been offered part time employment with a Ford Dealership in Norman for 15.00 /hr. while he attends OU. Note this is higher than our starting wage for City of Tulsa mechanics.
- In terms of Real Property, the Asset Management Department has reviewed 5,809 pieces of land (Fee Simple) which is now in the newly developed city data base. Approximately, 2,659 properties have been reviewed for sale, 59 of which have been sent through the more extensive review process for possible surplus. Through this effort, the City received \$237,950.00 in land sales with another \$507,500.00 pending.

Infrastructure & Transportation

- Last year voters approved \$918.7 million in capital improvements which will keep us on track to reduce the \$1.2 billion backlog in street rehabilitation and maintenance along with funding quality of life improvements and needed equipment for employees. My Administration will continue its commitment to aggressively address potholes and street rehabilitation projects throughout the City on both a short term and long term basis. At

my direction, the Streets and Stormwater Department will now receive \$74,500,000 in the capital dollars it needs to address routine and preventive maintenance as part of the Improve Our Tulsa funding package. To maximize the use of these funds, Streets and Stormwater was asked to change the business model currently being used in a way that will reassign personnel and triple the city's capacity to check and respond to potholes and other routine and preventive maintenance functions. For FY 2015, \$13,145,000.00 was allocated. In FY 2016 another \$13,400,000.00 will be allocated for street maintenance activities.

Organizational Efficiency-Maximizing and Advancing Performance (MAAP)

- Recently I announced that the Management Review Office (MRO) was embarking on a new journey. The success of the MRO in reviewing and implementing recommendations contained in the KPMG study submitted to the City in 2010 has produced dividends. While only 96 of the 553 KPMG project recommendations have been completed, the City has saved nearly \$24 million dollars. The new journey of the MRO will continue with this initiative and includes a fresh identity as well as opening up more opportunities for employee-led changes and improvements. The new office of Maximizing and Advancing Performance (MAAP) will continue to focus on performance; however, new ideas and recommendations will come from employees. It will be MAAP's job to assist putting workable ideas into action.

It is a privilege to serve as Tulsa's Mayor and I take this responsibility seriously. As I present this Plan of Organization, I do so with the commitment to Tulsa citizens, businesses and visitors that I will continue to work to make our City's quality of life the best in the state and nation. In partnership with the City Council, I will manage our public dollars prudently; ensure that we maintain the delivery of core public services to our citizens.

I look forward to continuing my work with the City Council. If you have any questions or comments, please contact my office.

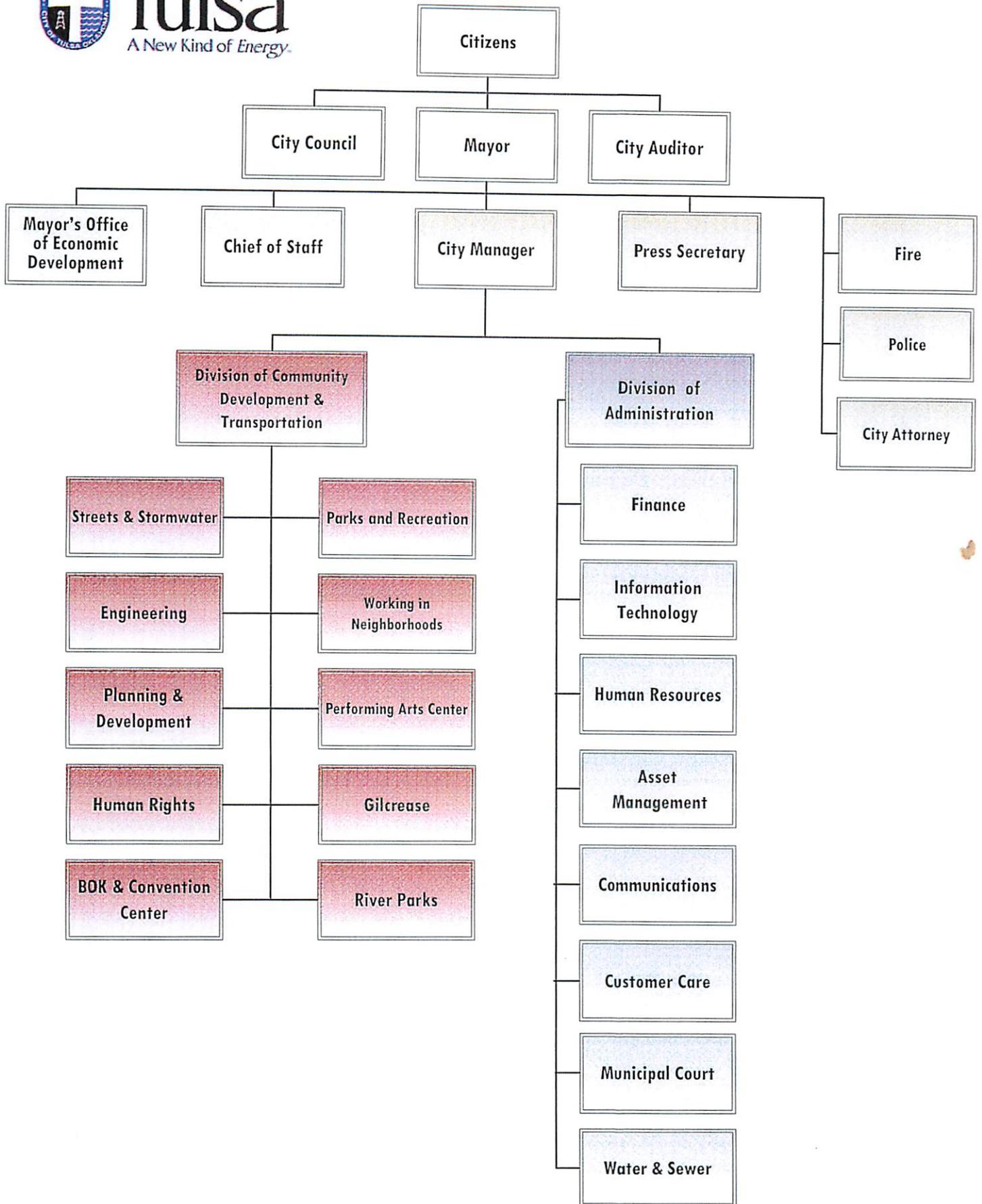
DFB:dem

cc: Auditor Cathy Criswell
Department Heads
Drew Rees



CITY OF Tulsa

A New Kind of Energy.





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Tulsa
Oklahoma**

For the Fiscal Year Beginning

July 1, 2014

Executive Director

ANNUAL BUDGET & CAPITAL PLAN SECTION CONTENTS

Policies	1
Executive Summary	2
Funds	3
Departments	4
CIP Executive Summary	5
FY16 Capital Budget and Funded Programs	6
Constrained Capital Projects Inventory	7
FY16-20 CIP Funding Schedule	8
Appendix	9
Index	10

BUDGET HIGHLIGHTS & FIVE YEAR CAPITAL PLAN TABLE OF CONTENTS

Section One—Policies

Mayor's Budget Presentation Message	1-1
Transmittal Letter from the Mayor to the City Council	1-5
Letter from the City Council to the Citizens.....	1-13
Strategic Plan Initiative	1-14
Financial Policies.....	1-15
Ordinance Adopting the Annual Budget.....	1-19
Ordinance Adopting the Capital Improvements Plan	1-22

Section Two—Executive Summary

Executive Summary	2-1
City of Tulsa Organizational Chart	2-27
Budget and Planning Process	2-28
Five-Year Financial Forecast	2-29
Community Profile	2-31
Map of Tulsa	2-35

Section Three—Funds

Fund Structure by Budgetary Basis		3-1
General Fund	(1080)	3-3
Air Force Plant 3 Fund.....	(2240)	3-13
P.A. Law Enforcement Training Fund	(2320)	3-15
Juvenile Curfew Fines Fund	(2330)	3-17
E911 Fee Operating Fund	(2420)	3-19
Economic Development Commission Fund	(2710)	3-21
Convention & Visitors Fund	(2720)	3-23
Tulsa's Future Fund	(2730)	3-25
Convention & Tourism Fund	(2810)	3-27
Short-Term Capital Fund	(2910)	3-29
Municipal Employees' Retirement Plan Fund	(3000)	3-31
One Technology Center.....	(3450)	3-33
RMUA-General Operating Fund	(3551)	3-35
Tulsa Authority for Recovery of Energy Fund	(3623)	3-37
Tulsa Stadium Improvement District Special Assessment Fund	(4102)	3-39
Whittier Square Improvement District Special Assessment Fund	(4122)	3-41
Sinking Fund	(4306)	3-43
Home Investment Partnership Program (HOME).....	(5561)	3-45
Emergency Solutions Grant	(5563)	3-47
Community Development Block Grant (CDBG)	(5565)	3-49
Housing Opportunities for Persons with AIDS (HOPWA)	(5567)	3-51
P.D. Forfeiture Awards Fund	(5761)	3-53
Miscellaneous Capital Projects Fund	(6001)	3-55
2001 Five-Year Sales Tax Fund	(6008)	3-57

Funds—Continued

2006 Special Extended Sales Tax Fund	(6009)	3-59
2008 Sales Tax Special Temporary Streets Fund	(6011)	3-61
1985 Sales Tax Economic Development Fund	(6012)	3-63
2014 Sales Tax Fund.....	(6014)	3-65
TMUA Water Capital Projects Fund.....	(6021)	3-71
TMUA Sewer Capital Projects Fund	(6031)	3-74
Stormwater Capital Projects Fund	(6041)	3-76
Stormwater Management Enterprise Fund	(7010)	3-78
TMUA Water Operating Fund	(7020)	3-81
TMUA Sewer Operating Fund	(7030)	3-84
Golf Course Operating Fund	(7050)	3-87
EMSA Enterprise Fund.....	(7060)	3-89
Office Services Internal Service Fund	(8011)	3-91
Employees' Insurance Service Fund	(8020)	3-93
Equipment Management Service Fund	(8030)	3-95
Completed Grants to be Closed.....		3-97
Closed Capital Improvement Projects to be Closed		3-98

Section Four—Departments

PUBLIC SAFETY AND PROTECTION

Municipal Court	4-3
Police Department	4-6
Fire Department	4-11
EMSA	4-16
Tulsa Area Emergency Management Agency (TAEMA).....	4-18

CULTURAL DEVELOPMENT AND RECREATION

Park and Recreation	4-23
Gilcrease Museum	4-30
Performing Arts Center	4-32
River Parks Authority	4-37
BOK and Convention Centers	4-40

SOCIAL AND ECONOMIC DEVELOPMENT

Mayor's Office of Economic Development	4-45
Working in Neighborhoods (WIN)	4-50
Planning and Development.....	4-55

PUBLIC WORKS AND TRANSPORTATION

Engineering Services.....	4-63
Streets and Stormwater	4-69
Water and Sewer	4-75
Tulsa Transit	4-82

ADMINISTRATIVE AND SUPPORT SERVICES

Elected Officials	4-87
Mayor's Office	4-88
City Auditor	4-90
City Council	4-92
Mayor's Office of Human Rights	4-94
Legal	4-97
Human Resources	4-100
Workers' Compensation	4-105
Employee Insurance Administration	4-107
General Government	4-109
Indian Nations Council of Governments (INCOG)	4-111
Finance	4-114

Departments—Continued

Information Technology	4-120
Customer Care	4-126
Communications	4-129
Asset Management.....	4-133
TRANSFERS TO OTHER FUNDS	4-138
DEBT SERVICE	4-139
Staffing Summary: All departments	4-144

Section Five—CIP Summary

Introduction	5-1
Five-Year Level of Recommended Funding	5-2
Program and Department Funding Summary	5-4
Summary of Funding Requests by Department	5-7
Summary of Funding Requests by Funding Source	5-8
Constrained v Unconstrained Inventory	5-9
Urbanization Trends	5-10

Section Six—Capital Programs

Approved Capital Programs Status and Operating Impact

Introduction	6-1
1992-2015 Oklahoma Water Resources Board Sanitary Sewer Project Loans	6-1
2005 General Obligation Bond Program.....	6-2
2006 Sales Tax Extension Program	6-3
2008 Street Improvement Program.....	6-6
2014 Sales Tax and Bond Program.....	6-6
FY15-16 Funded Capital Projects.....	6-9
Sales Tax	6-15
Enterprise Funds	6-15
State Loans for Sanitary Sewers	6-16
General Obligation Bonds	6-17
Federal and State Highway Funds	6-20

Section Seven—Constrained Capital Projects Inventory

Introduction	7-1
Public Safety and Protection	
Police Department	7-5
Fire Department.....	7-6
Cultural Development and Recreation	
Park and Recreation.....	7-11
Tulsa Zoo.....	7-15
Gilcrease Museum.....	7-17
Cox Business Center.....	7-18
Performing Arts Center	7-20
River Parks Authority.....	7-21
Public Works & Infrastructure	
Streets	7-25
Water	7-34
Sanitary Sewer	7-42
Flood Control	7-49
Public Facilities Maintenance	7-52

Constrained Capital Projects Inventory—Continued

Social and Economic Development

Working In Neighborhoods (WIN)	7-57
Planning and Development.....	7-58

Transportation

Tulsa Transit	7-61
---------------------	------

Administrative and Support Service

Information Technology Department.....	7-65
Asset Management.....	7-66

Section Eight – CIP Schedule

Five – Year Capital Plan Summary

Introduction	8-1
Five Year Level of Recommended Funding.....	8-2
Program and Department Fund Summary.....	8-4
Summary of Funding Request by Department.....	8-7
Summary of Funding Request by Funding Source	8-8
Constrained v Unconstrained Inventory by Department	8-9
FY16-20 Capital Improvement Funding Schedule	8-10

Section Nine – Appendix

General Information	9-1
Operating Budget	9-1
Revenues	9-1
Capital Budget and Improvements	9-4
Readers' Guide to Fund Summaries.....	9-6
Glossary	9-8
Abbreviations	9-18

Section Ten – Index

Index	10-1
Alphabetical Listing of Fund Summaries	10-5
Preparation Credit	10-6

Maps

Map of Tulsa	2-35
Urbanization Trends 1900-2013	5-10
Police & Fire Stations	7-7
Proposed Park Improvement Sites	7-14
Park and Zoo Facilities	7-16
Expressways with Traffic Count.....	7-31
Overloaded Streets.....	7-32
Proposed Street and Expressway Improvements	7-33
Water Treatment and Distribution System	7-40
Proposed Water System Projects	7-41
Sanitary Sewage Collection and Treatment System	7-47
Proposed Sanitary Sewer Projects	7-48
Master Drainage Plans Drainage Basins	7-50
Generalized Floodplains	7-51

POLICIES

FY 15 16

SEC

1

SUBJECT:
GILCREASE MUSEUM

CATEGORY:
ART & CULTURE

TYPE:
MUSEUM

FY 15 16



This section includes the Mayor's budget message; the Mayor's budget transmittal letter to the City Council; a brief explanation of the strategic planning effort, including the City Council's Strategic Priorities; the long-range Financial Policies; and the ordinances adopting the Budget and Capital Plan.

Mayor's Budget Presentation for FY 2016

Delivered on April 30, 2015 to the Tulsa City Council

What a great time to be a Tulsan. I am so proud of our city – of our citizens who are envisioning the future quality of life in Tulsa and injecting their spirit into the core of the city – the heart of Tulsa – to make it better for generations to come.

Emerging entrepreneurs are putting their mark on Tulsa and laying down roots to establish their own Tulsa legacies. Just this week, Tulsa was ranked second best city in the country to start a business. We are seizing the moment and improving Tulsa with the guidance of our citizens. We have a history of facing our challenges together. We recognize our history and difficult past, and we are known for resolving our conflict through respectful conversation and working together for One Tulsa. It is my greatest hope that this Tulsa spirit will always prevail to unite our community, and be a model for every in the city in the country.

This is what sets us apart – our uniqueness. It is our spirit, our soul, our DNA. It is what gives us the confidence to succeed again and again. As I said, it's a great time to be a Tulsan. It's a great time to live in Tulsa. Now to the subject at hand – our city budget.

Today, I am presenting a budget that projects a 2.4 percent revenue growth in the general fund for our operations. The total operating budget, including general fund and other revenues, such as TMUA, will increase 6.7 percent to \$646.5 million. The total budget, including capital expenditures, operating and all funds such as enterprise funds, will increase by 6.7 percent to \$758 million. The majority of this increase is due to increased capital spending approved by voters in the Improve Our Tulsa package.

My presentation will focus primarily on the general fund as it is the most stressed fund, relying on sales taxes to pay for essential operations such as public safety, street maintenance, parks and code enforcement.

We are placing the priorities on our employees, our public safety and maintaining general fund growth as we work toward a change in municipal funding laws that would benefit all Oklahoma cities.

The Turtle and the Hare Fable teaches us that "slow and steady wins the race." In some cases, that may be. In the case of a city competing with other cities for business, for reputation and for workforce – slow and steady doesn't cut it. We need more resources and diversified revenues to get ahead. This presentation tonight is a two-year budget, for FY 16 and FY 17. Both years are expected to have very little growth. Sales taxes are up now, but we are still increasingly impacted by our statutory limitations on our ability

Mayor's Budget Presentation for FY 2016

Delivered on April 30, 2015 to the Tulsa City Council

to diversify our revenue base and by online, un-taxed sales of merchandise over the internet.

Oklahoma City Mayor Mick Cornett and I are working to change laws that would give all Oklahoma cities the ability to receive revenues from other sources. As we all know, we've been living off the same two pennies since the early 1980s. Another approach to higher revenue growth is to change laws so that online vendors are required to charge and remit sales taxes for internet sales.

I am committed to continuing the mission to diversify and grow city revenues and capture sales taxes that should be collected by cities by law.

The general fund has grown at only a rate of 1.7 percent annually on average since 2001, which is less than growth in the CPI. This slow growth rate is made worse when factoring in inflation, internet sales and suburban retail growth.

The proposed general fund budget for Fiscal Year 2016 is \$274.1 million in revenues, and includes approximately \$2.3 million in projected fund balance from this year. The good news for us is that we were able to fulfill the No. 1 goal. Revenues have improved marginally, and we were able to fulfill the No. 1 goal set by the council this year – to give employees raises and bring salaries more in line with the market.

Employee compensation accounts for \$7.3 million of the proposed budget. Included in that amount is approximately \$1 million more for health benefits for our employees that offer them a wider array of choices. Nineteen police officer salaries are moving from expiring grants to the general fund – with an increased cost of \$1.25 million to the general fund. The general fund is assuming repair and maintenance costs for the zoo that had been paid by the third penny. The general fund will also cover a half-million dollar shortfall in the 911 Fund to cover revenue declines. This will continue to be an issue until our Legislature agrees to more fairly reflect the loss of revenue due to increased use of cell phones, versus landlines.

I am putting forward approximately \$2.3 million in fund balance expected from this year to pay for a list of one-time expenses for Fiscal Year 2016. Those items are reflective of slow and steady progress. The list includes public safety equipment, a citizen survey – our third city survey, an economic development plan update, Main Street program funding, IT upgrades, professional and worker certification and training, and an

Mayor's Budget Presentation for FY 2016

Delivered on April 30, 2015 to the Tulsa City Council

allocation to the communitywide, greatly enjoyed public event, the 4th of July FreedomFest at RiverParks.

To offset attrition in our police and fire departments, the general fund budget for FY 2016, includes an academy of 30 police cadets to begin in September 2015, and a class of 30 firefighters to begin training in July 2015. This will bring us closer to our goal to meet authorized strength, and we will have a net gain of 15 police officers and 10 firefighters when compared with today's level. In Fiscal Year 2017, I recommend funding a class of 28 firefighters and a class of 28 police cadets to begin training in July 2016.

I will continue to educate and inform voters on our proposed public safety initiative that would further increase police and fire staffing with a goal of improving response times, and to provide additional funding for street maintenance and traffic management.

In May, we will begin to bring our non-sworn job classifications up to the minimum market rate. We recently announced that employees who are not at the minimum pay rate for their classification will see an increase on their May 22 paychecks.

This new pay structure and step adjustments are the outcome of the 2014 Fox Lawson & Associates job study, but the new pay schedules have been applied to our current job classification structure. We continue to review and discuss the recommendations for a new class structure based on the Fox Lawson model. This important step will be a good test of that model.

Like our emphasis on the safety of our employees and their families, we are also focused on employee health and rewarding our workforce for performance and experience. We are striving to retain talent and organizational knowledge that is of the highest value to our organization and citizens.

Councilors, last year, you and I worked together to propose the largest infrastructure package in Tulsa's history – taking steps to further chip away at a \$1.2 billion backlog in street rehabilitation and maintenance needs, along with funding quality-of-life improvements and equipment.

Thankfully, our citizens agreed to continue the third-penny extension and investment in their city. We are also fortunate to have millions of dollars in private investment for the transformational Gathering Place overlooking our river.

Mayor's Budget Presentation for FY 2016

Delivered on April 30, 2015 to the Tulsa City Council

Voters approved nearly \$1 billion in capital improvements for several years to come, which will result in great progress on our streets and roadways. Now is the time to turn our attention to an extension of the six-tenths "Vision" tax, with a goal of using a portion of the expiring tax to put water in the river and public safety.

I commend Councilor Bynum's leadership on the River Task Force and the effort to research the need and cost for funding low-water dams and other river bank improvements. It is important to begin making those improvements as soon as possible to take advantage of our city's crown jewel. I also want to thank former City Councilor Robert Gardner for representing the administration and being an integral part of the river task force. I also want to especially thank Councilor Gilbert for leading the public safety task force.

As part of a united cities initiative with Tulsa's surrounding cities, we will be holding public meetings in May and June in order to discuss information about the river, public safety and potential quality-of-life projects.

Pension funding is another issue that all cities nationwide must address. While other cities continue to struggle with pension reform, we will continue next year to improve our plan's solvency by continuing our current contribution of 6.5 percent from employees and 11.5 percent from the City. At those levels we are able to carry our plan forward and whittle down the unfunded liability. If we remain at those levels long-term, we reduce our exposure to economic downturns as happened in 2008. I must stress the need for a commitment to the continuation of our current levels to keep the fund solvent. Please resolve to join me in this commitment.

Another tool we have to assist with periods of economic downturn is the Economic Stabilization Fund. The Council and Administration proposed this fund and voters approved a charter change that is good fiscal policy. Upon the close of the books for this year, I propose that we commit any fund balance over the \$2.3 million to the Economic Stabilization Fund – even though our revenues have not reached the trigger for the rainy day fund deposit. I believe it is important to put revenues into the fund whenever our financial condition allows it. This fund, which is used to offset an economic downturn and revenue reductions, is now at \$2 million. The charter requires a fund deposit only if revenue growth is four percent or more. Although revenues have not hit that threshold, I urge you to commit to set aside the unassigned fund balance for the Economic Stabilization Fund. This can make a difference after a rainy day, a stormy day or even a snow day.

Mayor's Budget Presentation for FY 2016

Delivered on April 30, 2015 to the Tulsa City Council

Now for highlights from our changes in our current operations.

Police grants: 19 police officer salaries will transition from the COPs grantfunding to the general fund. The cost for the 19 officers is \$1.25 million.

Six police officers are still funded by the COPS grant and they will transition to our general fund in Fiscal year 17.

Restoration of the Tulsa Crime Prevention Network grantof \$15,000.

Jail contract increase to \$700,000.

New positions in several departments, some of which were offset with revenue from within the department;

Funding increases were offset by a number of items, including savings from E-payment transactions, lower utility costs on street and roadway lighting, surplus of salt for snow and ice removal, and lower fuel costs. (\$567,000).

Regarding Utility Adjustments:

The FY 16 budget includes a proposed seven percent rate increase for water and 9 percent rate increase for sewer utilities. The cost for capital improvements for water and sewer shifted from the third penny sales tax to the Tulsa Metropolitan Utility Authority and the enterprise funds several years ago. As a result, TMUA is conducting long-term planning for asset management and requesting annual rate adjustments based upon a five-year plan. Rates must be raised to adequately fund capital improvements as well as maintenance and repairs at all facilities. Our aging underground facilities require investment now to ensure the same quality and reliable water for generations to come.

A 9 percent fee increase proposed for stormwater supports increased funding of the Capital Improvement Program. In the next fiscal year, \$5 million will be transferred to the CIP to fund stormwater projects.

The Tulsa Authority for the Recovery Energy is proposing decreasing basic household refuse service rates, and is examining fees for premium services, such as backyard

Mayor's Budget Presentation for FY 2016

Delivered on April 30, 2015 to the Tulsa City Council

pickup. No rate changes are anticipated for emergency medical service fees that cover out-of-pocket costs for customers transported by EMSA ambulance to a medical facility.

In Closing

This proposed budget takes into account the goals and priorities set by the Council and my administration together following our planning retreat. 7

Our efforts to extend the six-tenths of a penny for the river, public safety and other community priorities cover the top three strategies outlined this year. With this budget and the sales tax initiative, we will put water in the river to promote more recreation and strategic economic development along its banks pursuant to the expectations our citizens expressed during the PlaniTulsa process.

We continue to work to improve our 911 center, to improve our response times within the police and fire departments and provide the needed education, enforcement and engineering for road safety.

We propose the funding of a strategic economic development plan update to ensure our priorities are in line with the priorities of our stakeholders.

We continue to work on quality-of-life issues that lead to the retention and attraction of workforce, rooftops and retailers.

We are asking our citizens again to tell us how we are doing by implementing our third citizen survey.

My staff and I look forward to discussions with the Council regarding the budget proposal. I'd like to thank our department heads and the Finance Department staff for their hard work to compile this budget.

Thank you for your time.

DATE: April 30, 2015

TO: Councilor Jack Henderson Councilor Blake Ewing Councilor Anna America
Councilor Jeannie Cue Councilor Karen Gilbert Councilor Phil Lakin, Jr.
Councilor David Patrick Councilor Connie Dodson Councilor G.T. Bynum

FROM: Mayor Dewey F. Bartlett, Jr. 

SUBJECT: **FY 2015-2016 Budget and Capital Improvement Plan along with a financial plan for FY 2016-2017**

The budget presented to you today has been developed with careful consideration of today's economic conditions, the City's revenues and the goal to maintain sound financial policies and reserves. It is built on the efforts of the Mayor and Council to establish joint goals and objectives. We continue to have regular meetings throughout the City; meeting with citizens in their districts to discuss significant issues and listen to their thoughts and ideas. All of these efforts have guided the development of this proposed budget.

The total budget is \$ 758 million. This is an increase of \$ 47.6 million or 6.7%. The operating budget is \$ 646.5 million, a \$ 26.5 million increase, or 4.3 %. The Capital Budget is \$ 111.6 million, a \$ 21.1 million increase, or 23.3%.

Continuing with a process that was started last year, the budget that is proposed will focus on FY 2016, but a two year budget is shown. The addition of the second year will help to judge the future position, not for just the upcoming year, but for the longer term.

During the last six years the City has dealt with a host of shifting issues while developing the annual budget, ranging from a severe recession, layoffs, position eliminations, and hiring freezes to changing grant years, major reorganizations, and soft revenue growth. This year's proposed budget is perhaps remarkable in that there are no significant issues like those to address. It represents a stable situation.

Development of the budget begins with a review of the economy. It has been seven years since the significant global recession of 2008. Tulsa has moved beyond the recession which had a less severe local impact than in many parts of the country. Tulsa has made steady modest improvements since the low point. The unemployment rate in March of 2010 was 7.5%. It currently stands at 4.2%. Over the last year average annual employment has increase by 2% and construction has been good. While single family residential construction pulled back by 11% to 397 units in calendar year 2014, multi-family construction grew more than tenfold to 902 permitted units. The value of retail, office and industrial permits rose from \$ 117 million to more than \$ 163 million.

The sales tax is expected to produce \$ 239.5 in FY 2016, split between the General Fund and the 2014 Sales Tax Capital Fund. The projection is based on technical models with adjustments for new retail incentive areas and increased audit activity. Additionally, a change in law will lower the fee charged by the Oklahoma Tax Commission from 1% to 0.5% beginning July 1, 2105. The sales tax growth was essentially flat for the 12 months through March of 2014. It has improved to a moderate growth in the past 12 months. Most economical data remains favorable, but the one caution is a notable decline in the price of oil. In the past year it has dropped from a high of \$ 107 down to \$ 44. It is currently around \$ 58. The lower values in oil producing states, like Oklahoma, slow economic growth. We have observed general correlation between oil prices and sales tax growth.

The General Fund is the principal operating fund of the City. The original FY 2014-15 resources for the fund totaled \$ 261.4 million, but are now expected to total \$ 265.3 million. Revenues for FY 2015-16 are expected to be \$ 271.8 million or approximately 2.4% more than the estimate for FY 2014. Sales and uses tax account for two-thirds (2/3) of the total. The FY 2016 budget balances revenues with ongoing expenses for operations. It uses \$ 2.3 million of fund balance for one-time expenses.

The General Fund Emergency Operating Reserve is set at a level of 6.25% of the budget. The plan to build the reserve towards the 10% goal in the ordinance derives from a combination of

allocating any over collection of revenues or under expenditure of the budget to the reserve. The goal of a 10% reserve would be reached in five years if the percentage is grown by 0.75% per year. A deposit into the City Charter established Economic Stabilization Reserve is not required, and the \$ 2 million that was reserved two years ago would be available under the charter provision to offset revenue declines. Should the actual fund balance be more than required for the Emergency Operating Reserve amount, and the \$ 2.3 million used for one-time expenses, the remaining balance should be deposited into the Economic Stabilization Reserve or rainy day fund. This should be the first priority in a resolution for use of any excess fund balance or increased revenues.

The budget for the General Fund is \$ 274.1 million, an increase of \$ 13 million or 5.0% from last year's original budget. Public safety receives the largest allocation of resources at 60.8% of the budget, up from FY 2013's 56%. New fire and police academies of 30 each are planned. The City continues to transition sworn employees from grants obtained during the economic downturn. This year 19 police officers at a cost of \$ 1.25 million will be added to the General Fund. There are six additional officers funded by grants who will eventually transition to the General Fund.

The largest category of expenditure is for payroll, which represents 74% of the budget. During FY 2015 the City of Tulsa reached agreements with all bargaining units and was able to provide Satisfactory Performance Increases (SPIs) to all employees at some point in the year. There was an increase in the top pay for both Police and Fire. Recently, a review of market compensation for non-sworn employees resulted in higher minimum pay levels for most pay grades. This will improve our ability to attract quality talent and fill open jobs.

The proposed FY 2016 budget provides full year costs for the FY 2015 pay changes. It includes a small 1.25% one-time stipend and a mid-year SPIs for non-sworn employees who are not in bargaining units. The City will bargain SPI's and other compensation items with labor units. Under a new benefit system, City employees will have an ability to select the benefits they want from an array of offerings and the City will provide an allowance toward their benefits elections. The amount invested in benefits for all General Fund employees will grow in the proposed

budget by nearly \$ 1 million. The pension rate for the various groups will remain unchanged in the upcoming budget.

Utility authorities have reviewed utility revenues and the funding needed to support operations, maintenance, capital, and debt service costs. They have carefully looked at the maintenance of water and sewer plants, and the need for line replacements. An increase of 7% to the water rate and 9% to the sewer rate are included to address capital needs and debt service of the systems. The stormwater utility rate reflects a 9% increase to address capital needs and operation costs.

The Tulsa Authority for Recovery of Energy (TARE) transitioned to a volume-based system, which encourages voluntary recycling. TARE is suggesting a slight drop in rates for the vast majority of customers, those with curbside or physically limited service, while increasing the cost of other premium services. If all customers remain with their current service election, then a small overall increase in revenue is possible.

The current transfer rate from the utility funds to the General Fund is 6.5%. The rate, which had increased from a long established rate of 5.5% to 7.5% during the recessions of the last decade, is expected to return to the lower rate over the next few years. The tight financial condition of the General Fund caused a pause in the reduction in FY 2014 and in FY 2015. A reduction in the rate back to the 5.5% level is planned. The FY 2016 budget reflects a rate of 6.0% and the FY 2017 financial plan sets the rate at 5.5%.

The City of Tulsa established an EMSA enterprise fund in 2007, with an optional program that charged \$ 3.64 per month to a household to assure that no out of pocket costs or personal liability would occur if ambulance services were used. The fee was increased to \$ 5.45 last year. No change in the fee will take place this year and no rate changes are anticipated to be required for the next four years. The fee also supports some Fire Department costs related to first responder to medical situations where both Fire and EMSA work together to provide care. The City's General Fund receives \$ 650,000 in support of the cost of the Fire Department and an additional allocation of \$ 350,000 for related equipment and supplies.

The Capital Budget includes \$ 10 million from the last collections of the 2008 Sales Tax program which supports street projects. It also includes \$ 74.8 million in sales tax from the 2014 Improve Our Tulsa program. The two programs total \$ 84.8 million. The Capital Budget includes a wide variety of projects from streets to information technology. The Library, Zoo, Gilcrease Museum and Planning all have allocations. Replacement of financial systems is scheduled.

The Capital Budget includes higher levels of direct funding for water capital projects from the utility funds. It provides \$ 25.3 million for water treatment plant work, transmission, storage facility repairs and water line replacement and extension projects. Additionally, \$ 9.5 million will be used primarily for sewer treatment plants and other system work. Stormwater will receive \$ 5 million for urgent neighborhood projects, grant matching funds and stormwater line rehabilitation.

During the upcoming fiscal year, the City anticipates undertaking a \$ 95 million issuance of general obligation bonds. All funds will go towards streets projects authorized in the 2014 Improve Our Tulsa program. Funds will be appropriated by budget amendment upon completion of the sale.

The Capital Plan for FY 2015 reflects bond issuances of \$ 17.4 million for water projects, primarily line replacements. Some \$ 38.4 million in bonds will finance sewer projects that include work at three wastewater treatment plants, and \$ 15.5 million will go to sewer rehabilitation and replacement. The budget will be amended when the bond sales are complete and the funds have been received. When the projects financed from general obligation and revenues bonds are added to the capital budget from current resources the City will be undertaking some \$ 262 million in capital projects.

The City has an inventory of capital projects totaling \$ 3.9 billion that are needed over the next 20 years. The projects have been sorted into four tiers of prioritization. The Capital Plan focuses on those projects that should be considered for funding in the next 5 years totaling \$ 0.6 billion. Most of the plan is for utility projects. The current authorization, for both the sales tax

capital improvements program and the general obligation bond program, was extended in a November 2013 voter approved package totaling \$ 0.9 billion. The resources are now obligated for the next 4 to 6 years.

The overall budget will fund many important services, but the revenue picture for the next two years indicates that substantial changes in services are very unlikely. We need to continue the pursuit of efficiencies and efforts, led by the Office of Maximizing and Advancing Performance (MAAP), to show the growing enthusiasm and willingness of employees to embrace change and improve our operations.

The effort to develop joint goals of the Mayor and City Council has been very successful. We are looking at public safety needs, the river and opportunities for economic/quality of life projects as potential areas for new resources given the existing revenue outlook.

We worked to develop and pass an Improve Our Tulsa capital package that was well received by the citizens. If we continue to explore ways that an expiring tax can be used to address the three areas we have set as goals we could enjoy equal success. We still need to continue to examine our revenue sources and challenges for the longer term to assure that we can meet the essential services that we agree on. Sole reliance on sales tax with its current structure to finance local government is problematic.

In the meantime, I welcome the Council's review of the proposed budget. I thank the Council for your suggestions and advice in developing the proposed budget. We all should thank the employees of this City who work hard to provide quality service to our citizens.

I look forward to agreeing on a budget as we strive to deliver the citizens the high level of service that they expect and deserve.



TULSA CITY COUNCIL

June 25, 2015

Dear Citizens of Tulsa:

On behalf of the entire City Council, we are pleased to present the Fiscal Year 2015-16 Budget and Capital Plan for the City of Tulsa.

The Council has carefully scrutinized revenues and expenditures to provide funding for citizens' priorities of public safety, transportation, and community beautification.

Among the public safety initiatives prioritized by the Council, this year's budget will allow us to begin the process of converting some Police Department desk jobs to civilian positions, which will mean more trained officers on the street. The Council also increased funding for emergency sirens, a Fire Department resource allocation study, a program to track stolen merchandise sold in pawn shops and second-hand shops, and to support the community's juvenile intake and referral center.

The Council also added funding for more mowing cycles on city rights-of-way, the first phase MTTA's Downtown Circulator, and the River Parks.

The Mayor and Council will review revenues quarterly to determine if additional priorities can be funded during the fiscal year, such as the second phase of the Downtown Circulator, more neighborhood inspection staff, performance auditors, and an additional graffiti abatement crew.

We continue to work very hard on your behalf to maintain the difficult balance of addressing important community needs, while being responsible stewards of public funds.

Your elected representatives strongly encourage your feedback as we continue to address Tulsa's challenges and opportunities throughout the coming year.

Sincerely,

Handwritten signature of Phil Lakin, Jr.

Phil Lakin, Jr.
Council Chair

Handwritten signature of Jeanie Cue.
-
Jeanie Cue
Council Vice-Chair

STRATEGIC PLAN REPORT

On March 8, 2012, Mayor Dewey F. Bartlett, Jr. and the Tulsa City Council adopted shared goals, objectives, outcomes and priorities for the City of Tulsa. Goals and desirable outcomes were identified and agreed upon for five shared priorities:

-  **Develop the Economy**
-  **Beautify Tulsa**
-  **Make local government efficient and reliable**
-  **Improve Public Safety**
-  **Develop transportation plans for future needs**

These priorities published in *2012 Goals and Objectives: The Vision and Agenda of the Mayor and Council of the City of Tulsa* are a follow-up to the strategic planning effort launched by Mayor Bartlett in November 2010 designed to:

- Improve municipal program effectiveness, efficiency and accountability by focusing on results, service quality and customer satisfaction;
- Improve the confidence of citizens of Tulsa in the capability of the municipal government by systematically holding each municipal program manager accountable for achieving program results and reporting publicly on their progress; and
- Promote continuous improvement of municipal government.

Mayor Bartlett and the City Council meet annually to revise and update the status of their shared goals and objectives. The City's strategic planning effort is also guided by comprehensive citizen surveys completed in February 2011 and July 2013. The primary objective of both surveys was to measure the opinions and attitudes regarding City services of residents in the City of Tulsa. The results of the survey have been reviewed to assist City officials in allocating limited resources to services that are most beneficial to residents.

-  **Citizen Survey Priority**

The FY2016 City of Tulsa Annual Budget incorporates Mayor, Council and Citizen Survey priorities within the Budget by delineating City department goals to the five shared elected officials' priorities and Citizen Survey priorities. Each priority is color-coded and illustrated by a corresponding symbol, as shown above. Key department level goals, objectives, performance indicators and performance targets are reported in the department budget summaries (Section Four). Goals supporting a Mayor and Council priority and/or Citizen Survey priority are identified by the corresponding priority symbol. Additionally, a Budget Strategy Overview section has been added to each Department Budget Summary to highlight how budget resources are being dedicated to achieve performance goals. Beginning in FY2014, the Constrained Capital Projects Inventory also incorporates Mayor and Council and Citizen Survey priorities by utilizing corresponding symbols.

In July 2011, the administration began tracking departments' performance indicators to measure progress in achieving Citizen Survey and elected officials' priorities. Performance indicators are published monthly on the City of Tulsa intranet site so employees can view each Department's progress in meeting these objectives.

The *FY2015 Key Performance Measures Report* will be published on the City of Tulsa website in FY2016. The 2011 and 2013 City of Tulsa Citizen Surveys are available on the City of Tulsa website as well.

CITY OF TULSA

FINANCIAL POLICIES

1. STRATEGIC PLANNING

- a. All planning activities, strategies and studies should be comprehensive and integrated on a City-wide basis.
- b. Plans, strategies and studies shall encompass multi-year time frames and be updated annually.

2. OPERATING BUDGET

- a. The City of Tulsa shall comply with the provisions of the *Oklahoma Municipal Budget Act, 11 O.S. Supp. 1979, Sections 17-201 through 17-216*. It shall be the responsibility of the Mayor through the Department of Finance to ensure compliance and the timely preparation of the City of Tulsa's annual budget.
- b. The budget will provide for adequate maintenance of the capital plant and equipment and for their orderly replacement.
- c. The City will maintain a budgetary control system to help it adhere to the budget.
- d. The City administration will prepare regular reports comparing actual revenues and expenditures to budgeted amounts.
- e. Each year the City will update revenue and expenditure projections for the next five years. Projections will include estimated operating costs of future capital improvements that are included in the capital budget.
- f. The City will integrate key performance measurement and productivity indicators within the budget.
- g. The City will project its equipment replacement and maintenance needs for the next several years and will update this projection each year. From this projection a maintenance and replacement schedule will be developed and followed.
- h. It shall be the goal of the City that current operating revenues will be sufficient to support current operating expenses and in no case shall more than five percent (5%) of the operating budget be supported by the use of prior year's fund balances.
- i. Adjustments to Water, Sewer, Stormwater and Solid Waste Disposal service rates and fees shall be examined on an annual basis as an integral part of the City's budgetary process.

3. RISK MANAGEMENT

- a. The City will operate a risk management program to provide for protection against loss and a reduction in exposure to liability. Such program shall include an employee safety training program to minimize financial losses to the City.
- b. The City will establish a self-insurance program to provide for protection against major losses and will purchase excess coverage insurance to cover catastrophic losses where appropriate.

4. PROCUREMENT AND PURCHASING

- a. The City of Tulsa shall operate a consolidated purchasing and procurement system.
- b. The City's Purchasing and Procurement System shall encourage full and open competition on all purchases and sales.
- c. The operation of the City's Purchasing and Procurement System and Surplus Property Disposal System shall be based upon competitive bidding whenever possible.

5. REVENUES

- a. The City will estimate its annual revenues by an objective and analytical process.
- b. It shall be the goal of the City that all Enterprise Funds shall be self-supporting.
- c. The City will establish all user charges and fees at a level related to the cost of providing the services.
- d. Credit and Collection
 - 1. The City of Tulsa will neither begin business activity nor continue to engage in business activity with an entity that owes the City funds from a delinquent debt.
 - 2. Extended credit may be granted by the City for certain obligations. If payment is not timely, the City reserves the right to refuse future credit as well as take necessary legal action to obtain payment of the debt and collection costs.
- e. The City will try to maintain a diversified and stable revenue system to shelter it from short-run fluctuations in any one revenue source.
- f. Categorical federal and state grant revenues shall only be used to finance limited-time-period operations and/or one-time capital.
- g. Five and one-half percent (5½%) of Enterprise Fund revenues will be transferred annually to the General Fund for in-lieu tax payments (policy exception has been in place since 2003).

6. CAPITAL BUDGET AND IMPROVEMENTS

- a. The City of Tulsa's Capital Improvements Program shall be a five-year program and shall be updated annually. All departments' needs shall be considered in the plan.
- b. The City shall maintain a balanced mix of financing for funding capital projects, including pay-as-you-go, grants and debt, without excessive reliance on any one source.
- c. No capital project shall be funded which does not comply with the provisions of and is not contained in the currently approved Capital Improvements Program.
- d. The City will coordinate development of the capital improvement budget with development of the operating budget. Future operating costs associated with new capital improvements will be projected and included in operating budget forecasts.
- e. Capital projects will be scheduled based on the following criteria:
 - 1. The project has been certified by the Planning Commission as being in accordance with City plans.
 - 2. The project will alleviate a service deficiency or replace a deteriorated and/or non-functioning facility.
 - 3. Federal or state law requires it to be done.
 - 4. Federal or state matching funds are available for the project.
 - 5. A Federal or state agency will construct the facility at no cost to the City.
 - 6. The project will encourage economic development.
 - 7. The project is needed to solve an emergency situation.
 - 8. The project will improve the quality of life in the City's neighborhoods.
- f. Public hearings will be held before deciding what projects to include in any multi-year capital program which requires approval by the electorate.

7. LONG-TERM BORROWING

- a. General Obligation and Revenue Bonds shall only be issued for capital improvements and maintenance or expenditures related thereto. Revenue bonds shall be used to finance capital improvements wherever possible. No operating expenses shall be funded using any form of long-term financing.

- 
- b. Bond borrowing shall be planned and the details of the plan shall be incorporated into the five-year Capital Improvements Program.
 - c. The outstanding indebtedness of the City of Tulsa shall in total not exceed such levels as to cause the City's credit rating to be impaired and in all cases the City shall take such actions and adopt such policies and procedures as are necessary to maintain a rating equal to at least AA for general obligation debt. In no event shall the Net General Obligation Debt of Tulsa exceed twenty-five percent (25%) of the net assessed market valuation of the taxable property of the City of Tulsa as established by the County Assessor.
 - d. Projects financed through the issuance of debt shall not be financed for a period that exceeds the expected useful life of the project and in no event shall the term of any debt exceed twenty-five (25) years.
 - e. Refunding of outstanding debt shall only be considered when present value savings of at least four percent (4%) of the principal amount of the refunded bonds are produced, unless a restructuring or bond covenant revisions are necessary in order to facilitate the ability to provide services or issue additional debt in accordance with established debt policy and limitations.
 - f. Bond sales shall be structured to achieve level debt service payments to the extent possible taking into consideration the costs of such financings. Either variable or fixed rate financing may be used, subject to applicable laws, depending on the cost benefit to the City of each option.
 - g. Interest earnings from general obligation bond proceeds shall be deposited in the General Fund.
 - h. Competitive sale shall be used for all general obligation debt issuances of the City of Tulsa. Negotiated or competitive sale may be used for revenue bonds.

8. INVESTMENTS AND DEPOSITS

- 
- a. It shall be the objective of the City of Tulsa to pool and invest public funds in accordance with current legislation and the Charter of the City of Tulsa. Criteria for investing shall adhere to the following order of priority: (1) Safety, (2) Liquidity, (3) Yield.
 - b. Responsibility for the investment program of the City shall be vested with the Director of Finance who shall establish an investment program consistent with an adopted investment policy.
 - c. The City will establish a cash flow management system which includes the preparation of a cash flow analysis of all funds on a regular basis. Disbursement, collections and deposit of all funds will be scheduled to ensure maximum investment return and cash availability subject to the City's investment policies. The cash flow management system shall ensure the City can offset significant downturns in revenues which could not have been reasonably foreseen and provide sufficient working capital and cash for daily financial needs.
 - d. The City will make arrangements with banks on a contractual basis for a specified period of time with specified fees for each service rendered.

9. RESERVES

- a. The City shall establish and maintain an operating reserve in the General Fund to provide for unanticipated expenditures of a non-recurring nature or to meet unexpected increases in service delivery costs. The reserve will be budgeted at approximately six and twenty-five (6.25) percent of the General Fund revenues estimated for the fiscal year. Prior to allocating funds from this reserve, the Mayor shall prepare an analysis of the proposed expenditure and present it to the City Council.
- b. The City may establish and maintain operating reserves in its enterprise funds to pay for expenses caused by unforeseen emergencies or shortfalls caused by revenue declines.

10. ACCOUNTING

- 
- a. The City of Tulsa's accounting systems shall be operated and maintained in accordance with generally accepted principles and standards as promulgated by the Governmental Accounting Standards Board.

- b. The City's accounting and financial transactions shall be audited annually by a recognized independent certified public accounting firm and such audit results shall include a management letter detailing areas where improvement is needed. A firm to perform such audit shall be chosen not more than once every five (5) years.
- c. The City shall prepare and issue an official Comprehensive Annual Financial Report no later than six (6) months following the fiscal year-end in accordance with Government Finance Officer's Association and Governmental Accounting Standards Board principles and standards.
- d. The City of Tulsa shall establish and maintain an accounting control environment to help ensure proper authorization for financial transactions and proper procedures for safeguarding assets.
- e. The City will comply with bonded debt covenants requiring yield restrictions on certain investments and accounts in compliance with *Internal Revenue Code, Section 148 - Arbitrage*.

11. TRUSTS AND AUTHORITIES

Unless otherwise provided by the operation of law, all Trusts and Public Authorities which receive funding from the City of Tulsa shall conform to the City's Financial Policies and procedures where applicable.

12. PENSION FUNDS

- a. The pension funds of the Municipal Employees' Retirement Plan shall be managed by the Pension Board as set forth in City Ordinance and Oklahoma Statute.
- b. The City's annual budget will provide for adequate funding for the Municipal Employees' Retirement System.
- c. Investments shall be made in conformance with an investment policy adopted by the Municipal Employees' Pension Board.

(Published in the Tulsa World

~~June 26~~, 2015)

June 27, 2015 republished due to
page omission.

ORDINANCE NO. 23309

AN ORDINANCE ADOPTING THE ANNUAL BUDGET OF THE CITY OF TULSA FOR THE FISCAL YEAR 2015-2016; ORDERING THE TRANSFER OF ENTERPRISE INCOME TO THE GENERAL FUND; APPROPRIATING UNEXPENDED BALANCES FOR GRANT FUNDS AND CAPITAL PROJECT FUNDS FOR FISCAL YEAR 2014-2015; ORDERING AND DIRECTING THE COMPUTATION AND FILING OF LEVY REQUIREMENTS FOR THE 2015-2016 SINKING FUND OF THE CITY OF TULSA, OKLAHOMA; RESERVING FUND BALANCE OF SIX AND TWENTY-FIVE PERCENT (6.25%) AS AN EMERGENCY OPERATING CONGTINGENCY IN THE GENERAL FUND; APPROVING AN EMERGENCY TELEPHONE FEE OF FIVE PERCENT (5%) FOR CALENDAR YEAR 2016; ORDERING THE FILING OF THE CITY OF TULSA BUDGET, FISCAL YEAR 2015-2016 WITH THE STATE AUDITOR AND INSPECTOR OF THE STATE OF OKLAHOMA; AND ORDERING THIS ORDINANCE TO TAKE EFFECT IMMEDIATELY FROM AND AFTER ITS ADOPTION AND APPROVAL.

BE IT ORDAINED BY THE CITY OF TULSA:

Section 1. That the annual budget of the City of Tulsa, Oklahoma, for Fiscal Year 2015-2016 be and is hereby adopted under the Municipal Budget Act, 11 O.S. 2001, §§ 17-201, *et seq.*, as amended.

Section 2. That the transfer of six and twenty percent (6.20%) of Water, Sewer, Stormwater, and TARE/Solid Waste rate income to the General Fund of the City of Tulsa, Oklahoma, be and is hereby approved and ordered.

Section 3. That the unexpended appropriation balances and encumbrances for grant funds and capital project funds for Fiscal Year 2014-2015 be and the same are hereby appropriated to the same funds, accounts and for the same purposes for Fiscal Year 2015-2016 unless the project is designated to be closed.

Section 4. That the Mayor shall compute the levy requirements for the 2015-2016 Sinking Fund of the City of Tulsa, Oklahoma, utilizing a reserve of ten percent (10%) for delinquent taxes and cause the same to be filed with the Excise Board of Tulsa County, Oklahoma.

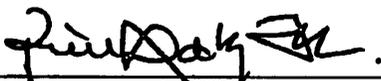
Section 5. That the Mayor and City Council shall reserve fund balance for Fiscal Year 2015-2016 in an amount equivalent to six and twenty-five percent (6.25%) of projected revenues as an emergency operating contingency in the General Fund that can only be spent with Council approval.

Section 6. That an Emergency Telephone Fee (E-911) of five percent (5%) of the tariff rate be and the same is hereby approved and ordered for calendar year 2016 in the City of Tulsa, Oklahoma.

Section 7. That three (3) copies of the adopted budget, being marked and designated as "City of Tulsa Budget, Fiscal Year 2015-2016" be and the same are herewith ordered to be filed in the Office of the City Clerk of the City of Tulsa, Oklahoma, on the ____ day of June, 2015, and one (1) copy with the State Auditor and Inspector of the State of Oklahoma.

Section 8. That this ordinance shall take effect immediately after its adoption and approval.

ADOPTED by the Council JUN 18 2015
Date


Chairman of the Council

OFFICE OF THE MAYOR

Received by the Mayor: _____, at _____.
Date Time

Dewey F. Bartlett, Jr., Mayor

By:

Secretary

APPROVED by the Mayor of the City of Tulsa, Oklahoma: JUN 22 2015
Date

at _____.
Time

Jim Twomey
Mayor **PRO-TEM**



(Seal)

ATTEST:

Richard A. Ford
City Clerk

APPROVED:

Larissa Meilia 6/23/15
City Attorney

7B

(Published in the Tulsa World

June 26, 2015)

ORDINANCE NO. 23310

AN ORDINANCE APPROVING AND ADOPTING THE CAPITAL IMPROVEMENTS PLAN OF THE CITY OF TULSA, OKLAHOMA, FOR THE FISCAL YEARS 2016-2020; ORDERING THE FILING OF DOCUMENTS WITH THE CITY CLERK; AND DECLARING AN EMERGENCY.

BE IT ORDAINED BY THE CITY OF TULSA:

Section 1. That the Capital Improvements Plan of the City of Tulsa, Oklahoma, for Fiscal Years 2016-2020 be and is hereby approved and adopted in accordance with Title 4, Chapter 4, City of Tulsa, Oklahoma, Revised Ordinances.

Section 2. That three (3) copies of the approved and adopted capital plan, being marked and designated as "City of Tulsa Capital Improvements Plan, Fiscal Years 2016-2020," be and the same are herewith ordered to be filed in the Office of the City Clerk of the City of Tulsa, Oklahoma, on the _____ day of June, 2015.

Section 3. That an emergency is hereby declared to exist for the preservation of the public peace, health, and safety, by reason whereof this Ordinance shall take effect immediately upon its adoption and approval.

ADOPTED by the Council JUN 18 2015
Date

Phil Daki, Jr.
Chairman of the Council

ADOPTED as an emergency measure JUN 18 2015
Date

Phil Daki, Jr.
Chairman of the Council

OFFICE OF THE MAYOR

Received by the Mayor: _____, at _____.
Date Time

Dewey F. Bartlett, Jr., Mayor

By:

Secretary

APPROVED by the Mayor of the City of Tulsa, Oklahoma: JUN 22 2015
Date

at _____.
Time

Jim Turney
Mayor PRO-TEM

(Seal)
ATTEST

[Signature]
City Clerk

APPROVED:
[Signature] 6/23/15
City Attorney

EXECUTIVE SUMMARY

FY 15 16

SEC

2

SUBJECT:
BOK CENTER

CATEGORY:
MUSIC/ENTERTAINMENT

TYPE:
ARENA

FY 15 16



This section includes the Executive Summary, the Budget Planning Process, the Five-Year Financial Forecast Summary, the Community Profile, and a map showing the Corporate Boundaries and City Council Districts.

This section is for information only and is not part of the ordinances adopted by the City Council.

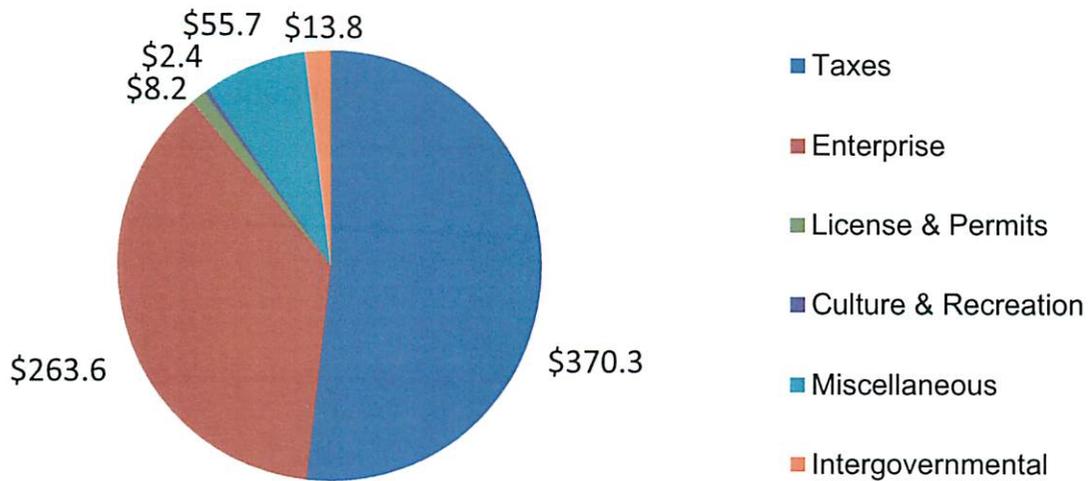
FILM | ART & CULTURE | MUSIC

City of Tulsa 2015-2016 Budget and Capital Plan Executive Summary

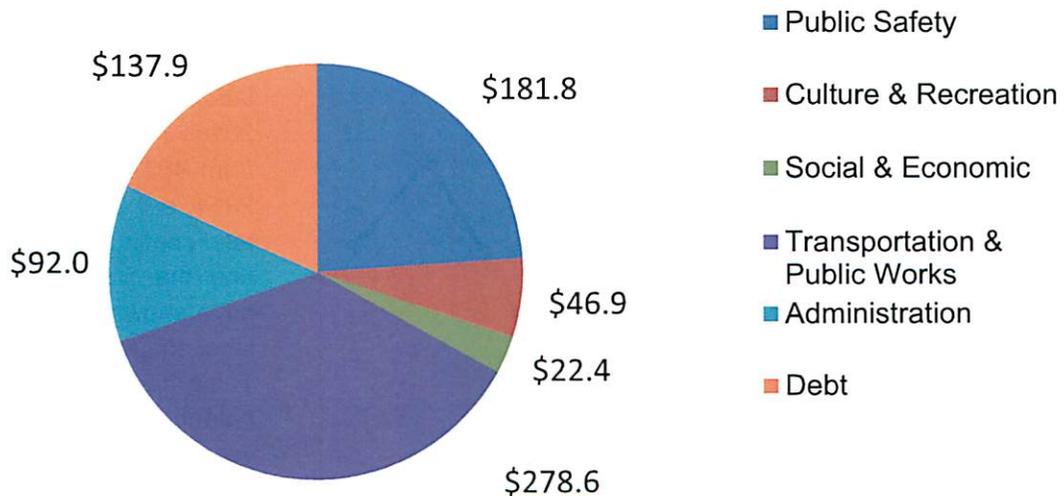
The FY16 total budget is \$759,530,000 – a 7 percent increase from the original FY15 amount, as restated. The operating budget is \$647,580,000 and the Capital Improvements budget totals \$111,950,000. The operating budget is increasing by 5 percent and the capital budget is increasing 24 percent from FY15. FY16 revenue projections total \$714,002,000 and Figure 1 shows amounts by the major categories.

Total expenditure by major program categories are shown on Figure 2. Public Safety consumes 24 percent of total appropriations. Public Works and Transportation make up 37 percent of the proposed budget and includes the bus system, street maintenance, the water, sanitary sewer systems, storm water management, and the trash pickup and disposal functions. Cultural and Recreational programs consume 6 percent of the budget, Social and Economic Development programs make up 3 percent, and Administration 12 percent. Debt service is 18 percent of the budget.

**Figure 1 Major Revenue Categories
(in millions)**



**Figure 2 Major Expenditure Categories
(in millions)**



ECONOMIC CONDITION

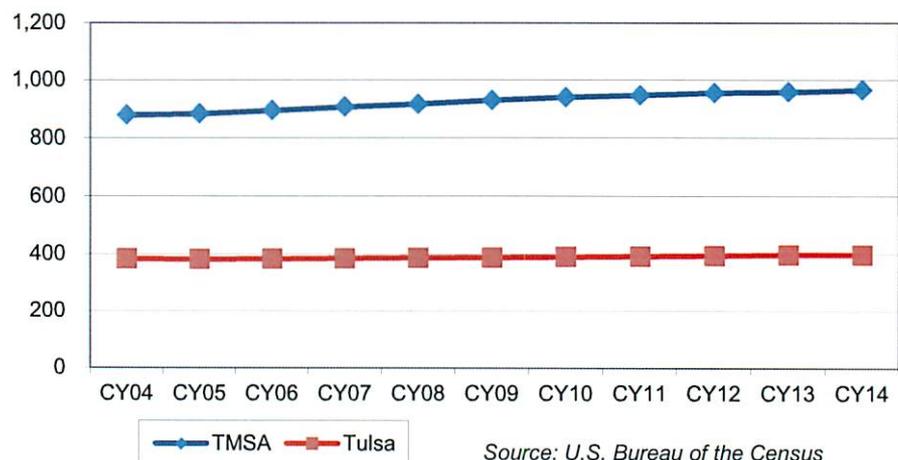
With the exception of labor force, almost all reported indicators continued to improve in the Tulsa Metropolitan Statistical Area in CY14. The area population continued its modest growth, increasing 1 percent in CY14. Although the population grew, the annual metro labor force fell by 5,800 in CY14 (1.3 percent), ending the current calendar year with 446,400 job seekers. Although the drop would appear dramatic from CY13, the current figure is still in line with the median labor force (446,900) over the last 10 years. Wage & Salary employment reported its fourth consecutive year of growth, increasing 2 percent over CY13, and ended the calendar year at a seasonally adjusted total of 438,100. The greatest growth was sustained in the Trade sector, which increased 3.1 percent over the previous calendar year. As Wage & Salary employment grew while labor force fell, the metro jobless rate fell in CY14 to a seasonally adjusted 4.8 percent, a decrease of 0.5 points from CY13 (11.1 percent). Retail sales in the TMSA rose by an estimated 4.7 percent to \$10.39 billion in CY14. The Oklahoma State University Center for Applied Economic Research has forecast retail sales to grow at an annualized rate of 3.5 percent, employment at 2.2 percent, and per capita personal income at 5.9 percent over the coming two years.

Gross Metro Product (GMP) for the area was estimated to have increased 2.6 percent over the previous year; and is forecast to continue to grow at an annualized rate of 2.6 percent through CY18. Meanwhile, despite significant renovation impeding shipping, barge freight at the Port of Catoosa reported its 3rd best shipping year in CY14. As demonstrated by the growth in employment, retail sales, GMP, and various energy related indicators; the local economy continues to improve.

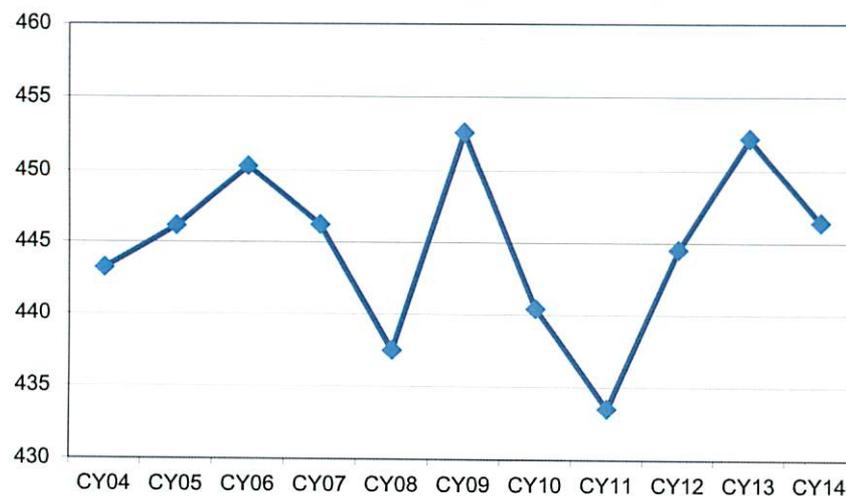
POPULATION

The TMSA population grew 0.7 percent in 2014 to 964,700, up from 957,900 in 2013. At the same time, the City of Tulsa's population grew by 0.1 percent to total 397,700. The median age in Tulsa is 34.8 years old, although the fastest growing demographic is the 55-64 age group, which increased 28 percent between 2005 and 2014. The City may expect increasing service demands related to an aging population; such as transit, targeted recreation, and ADA infrastructure.

**Figure 3
POPULATION**



**Figure 4
LABOR FORCE (in thousands)**



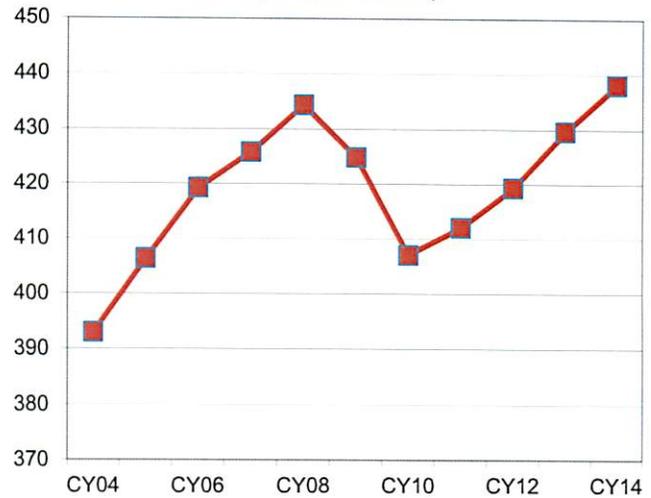
LABOR FORCE

After growing in 2012 and 2013, labor force in the metro fell slightly in 2014. Job seekers in the TMSA fell from 452,200 in 2013 to 446,400 in 2014, a 1.3 percent decrease. This total continues to be historically high, and the first few months of 2015 have shown a significant increase in labor force. Over the previous year, Tulsa had a net in-migration of 630 potential job seekers. As in previous years, most (7.2 percent) migrated from Oklahoma City.

WAGE AND SALARY EMPLOYMENT

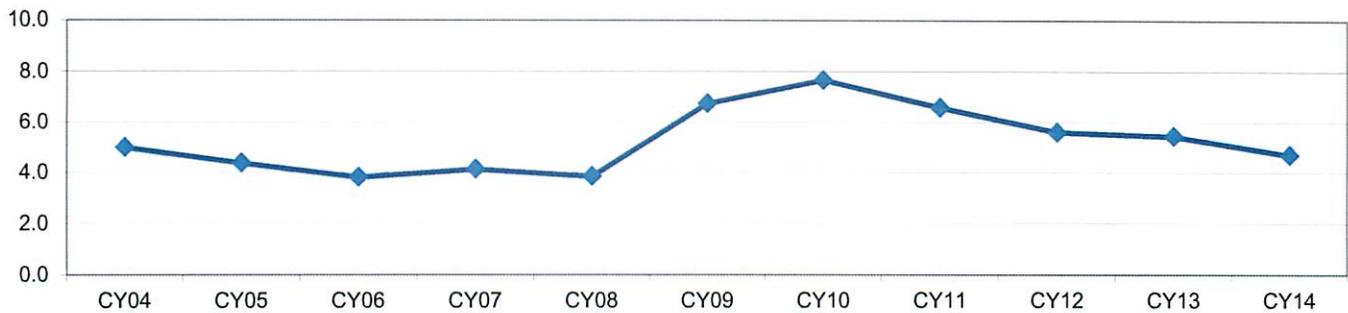
Monthly TMSA Wage and Salary employment continued the growth which began in CY11. By the end of the CY14, the twelve month moving average increased by 8,400 jobs from a year earlier. The trade sector reported the greatest relative gains, growing 3.1 percent in CY14, adding 2,590 jobs over the year. Current trends indicate that the Service Sector will report the strongest growth in the coming year, as its real growth outpaced all other sectors 10 out of the past 12 months. Moody's Analytics forecasts total wage and salary employment growth of 2.4 percent in CY15 and 2.1 percent in CY16. With hiring occurring primarily in the largest subsector, Service, wage and salary employment should continue its recovery in the upcoming year. Wage and Salary has been a good indicator of revenue trends in future years.

Figure 5
WAGE AND SALARY EMPLOYMENT
(in thousands)



Source: Oklahoma Department of Commerce

Figure 6
UNEMPLOYMENT RATE (percent)

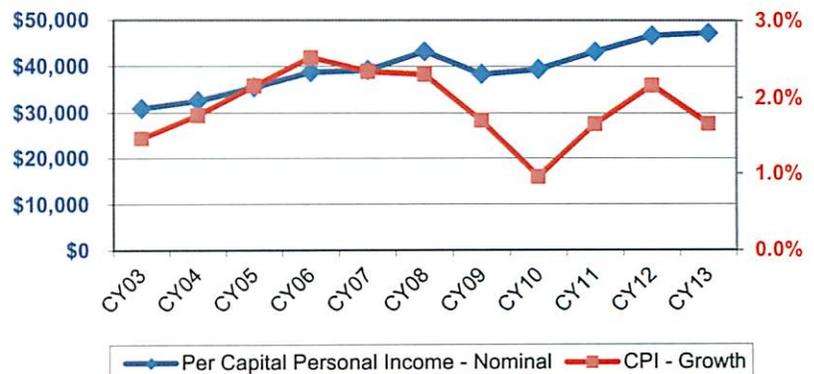


Source: Oklahoma Department of Commerce

PERSONAL INCOME

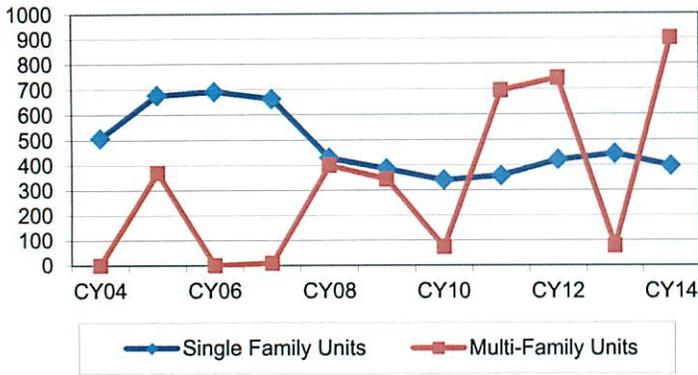
After dropping 11.2 percent in late 2009, per capita personal income appears to be regaining lost ground. Per capita personal income grew by 2.7 percent in 2010, an even stronger 9.7 percent in 2011, and 8.2 percent in 2012. As energy prices continued to rebound and the local job market improved, per capita personal income continued to grow in 2013, increasing 1.2 percent to \$47,297. Moody's Analytics forecasts that per capita personal income will increase in calendar years 2014 and 2015 with annual increases of; 4.1 percent and 8.2 percent respectively, before settling at an average 5.0 percent annual growth thereafter. This would increase per capita personal income to approximately \$49,236 by the end of 2014. Annual growth in per capita personal income has averaged 4.2 percent over the previous 13 years, with the median annual gain being 5.3 percent. Reaching \$49,000 in current dollars by the end of 2014 would be reasonable when weighed against the metro area's previous 20 year growth trend. Assuming stable savings rate trends in the future and annual growth of 4 percent or more, the City should expect to see greater activity in sales tax collections in the future.

Figure 7
PER CAPITA PERSONAL INCOME (TMSA)



Source: Bureau of Economic Analysis

Figure 8
HOUSING UNIT BUILDING PERMITS



Source: City of Tulsa

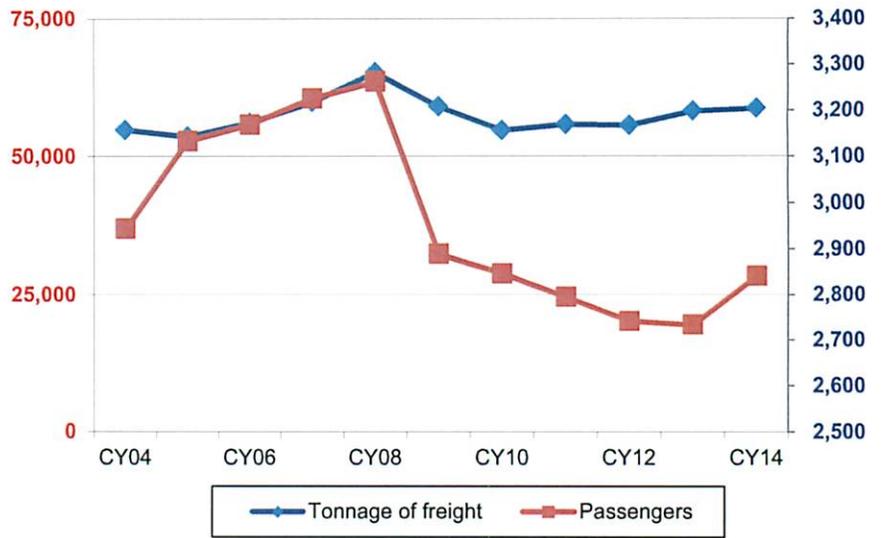
AIRPORT

Freight tonnage at the Airport increased by 0.8 percent in 2014. However, passenger traffic grew at a faster rate, increasing by 101,000 passengers (3.9 percent) over 2013. After bankruptcy proceedings in 2012, American Airlines (a predominant client at the airport) has since merged with US Airways improving both service and stabilizing employment. Additionally, the Airport has implemented several marketing enhancements to draw more non-stop flights. Airport officials are optimistic traffic counts will continue to grow in 2015, due to these improvements.

BUILDING PERMITS

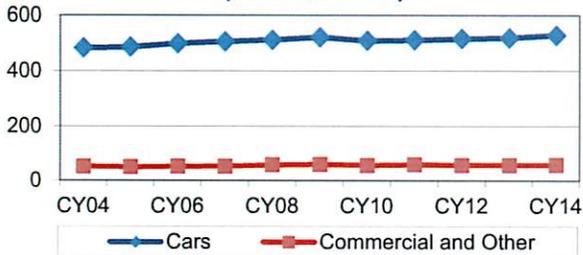
Local construction performed well in 2014. The year ended with 397 single family units built and 902 multi-family units built. Combined, this is an increase of 12 percent from 2012. Positive growth in commercial activity was also demonstrated in 2014, increasing by 4 percent over the previous year. The greatest gains were seen in the Office sector, which increased by \$57.9 million. Increased retail development, and a stabilizing economy has aided growth in construction after a lackluster year in 2013.

Figure 9
AIRPORT FREIGHT (in tons)
& PASSENGERS (in thousands)



Source: Tulsa Airport Authority

Figure 10
MOTOR VEHICLE REGISTRATION
(in thousands)



Source: Oklahoma Tax Commission

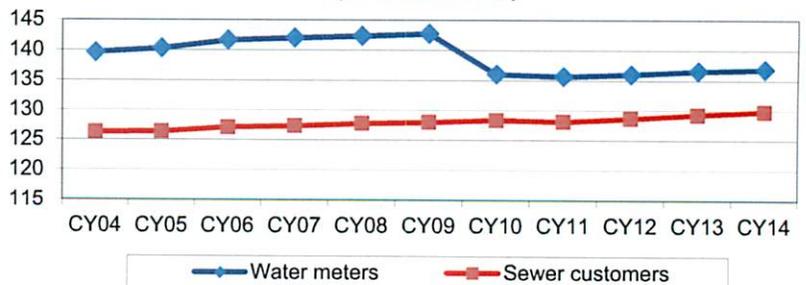
MOTOR VEHICLE REGISTRATION

Vehicle registration in Tulsa County stabilized in early CY11 and continued growing through CY14; ending the period with an annual increase of 1.8 percent in car registrations; and 0.9 percent in all other categories. There were 528,000 cars and 58,000 commercial trucks and other vehicles registered in CY14.

UTILITIES

The combined water and sewer customer counts grew somewhat in CY14, increasing approximately 0.3 percent over the previous year. Water meters increased 0.2 percent ending CY14 with 136,900 active meters. Sewer customers increased 0.4 percent to a total of 129,800.

Figure 11
ACTIVE WATER METER AND SEWER CUSTOMERS
(in thousands)



Source: City of Tulsa

REVENUES

WHERE THE MONEY COMES FROM

The Operating and Capital Budgets are financed by the revenue sources identified in the following figures. Total projected revenue for FY16 is \$714,002,000, a 4 percent increase from the FY15 original budget. There are three reasons for the growth forecast. The State sales tax retention rate it charges for collection and disbursement services for the City is decreasing from 1 to 0.5 percent, with the difference being distributed to the City. Contracts entered into to promote economic development have provisions which are expected to generate revenue in FY16. City debt refinancing is planned which will result in lower interest expense, and subsequent savings.

Several methods are used to project the individual revenue sources used to finance Tulsa's government. The sources producing the most revenue are modeled using time series statistical programs. The results are modified based on current and projected economic trends, and views of various experts as conveyed in local, state, and national publications. When projecting the secondary sources, extrapolation of trends is used, and in the case of stable sources, the current fiscal year estimate is carried over into the next fiscal year. A final method is the "Delphi" approach. Experts (oracles if you will, hence the name "Delphi"), in most cases the City staff responsible for managing a program and/or facility that generates revenue, are asked their opinion of revenue growth rates. Often times the initial amounts are modified after discussions with the Budget and Planning staff.

LOCAL TAXES

The City has five major tax categories and collectively they will provide 52 percent of the projected revenue in FY16.

Sales Tax

The largest source of revenue for the City is sales tax and it accounts for 34 percent of the FY16 resources. The Oklahoma State Tax Commission sales tax retention rate will decrease from 1 to 0.5 percent of the amount on goods and services which are subject to this tax under State Statutes. The General Fund receives 2 cents of the City's sales tax rate for operations and the remaining 1.1 cents are placed in capital funds. Sales tax receipts of \$239,451,000 are projected in FY16, a 3 percent increase from the FY15 estimate which includes a 0.5 percent reduction of the State sales tax retention rate, sales tax incentive contributions from contracts stimulating retail development, and savings from debt refinancing.

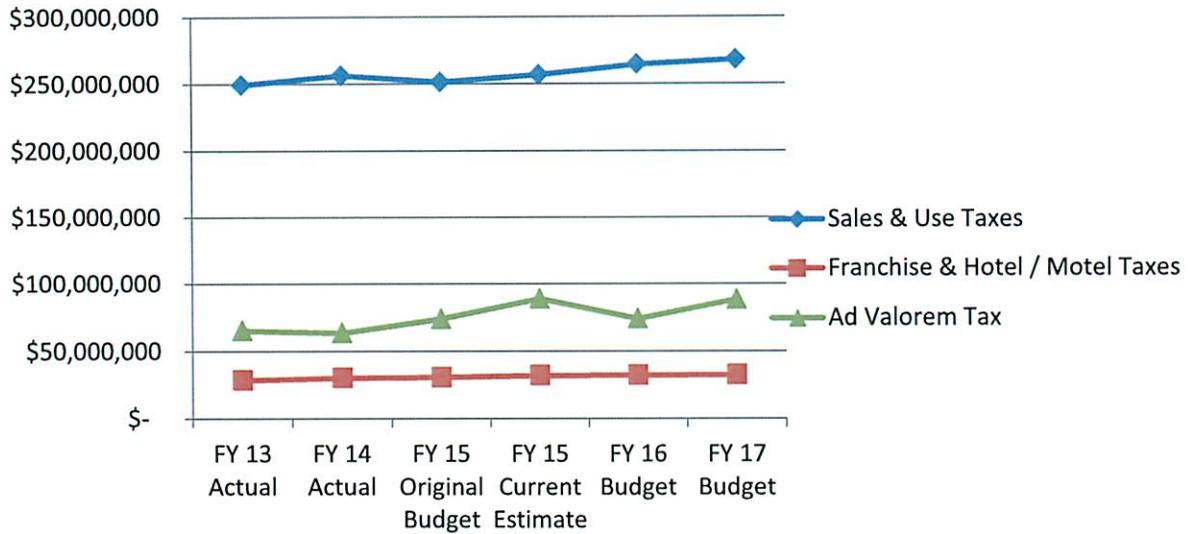
Use Tax

Personal property purchased outside the state and used within the City is also taxed at 3.1 percent. The FY16 original budget Use Tax projection is \$24,763,000, a 1.5 percent increase from the FY15 estimate of \$24,407,000. Both the FY15 estimate and the FY16 budget are currently reflective of strong currency and energy price conditions.

Franchise Tax/Right of Way User Fees

Franchise Tax/Right of Way (ROW) User fees are collected from Oklahoma Natural Gas (ONG), Public Service Company of Oklahoma (PSO), Cox Communications, AT&T, Valor, Trigen, and other miscellaneous users of City ROW. Collectively, ONG and PSO generate 56 percent of this category's revenue. Natural gas prices have decreased more than 25 percent of what they were in 2008, and are expected to remain at current levels. In FY16, ONG and PSO fees are projected to produce \$13,600,000. Although revenue has been affected by lower natural gas prices, the FY16 budget is 5 percent higher than the FY15 original budget due to a PSO rate increase to recapture capital costs. Cable TV sales were unchanged during FY15. FY16 revenue from all Franchise Tax/Right of Way User fees is projected to be \$24,381,000.

Figure 12
TAXES



Source: City of Tulsa Finance Department

Hotel/Motel Tax

In addition to sales tax, the use of hotel and motel rooms within the City is taxed at 5 percent. Projected FY16 receipts of \$7,834,000 are a 7 percent increase from the FY15 original budget. The current economic environment is positive as evidenced by the announcement of new and upgraded properties, reflecting growth in business and personal travel.

Ad Valorem Tax

The State Constitution requires Tulsa make an annual Ad Valorem tax levy sufficient to pay for the principal and interest on bonded indebtedness and any court judgments against the City. The tax levy is approved by the County Excise Board. The tax is projected to generate \$73,879,000 in FY16.

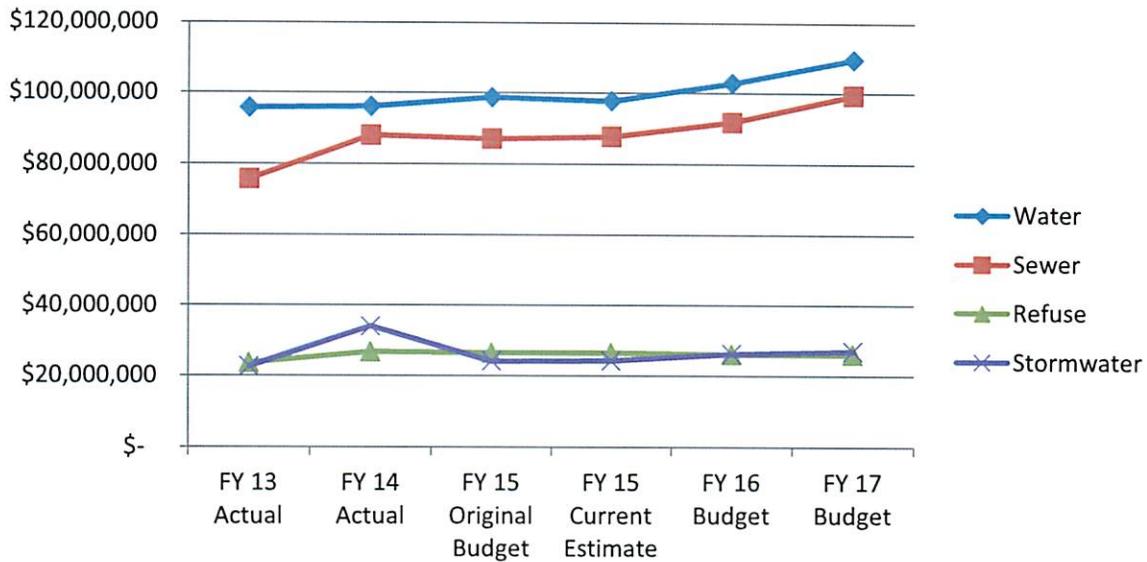
ENTERPRISE REVENUES

Charges for using utility services, emergency medical services, and golf courses are sources of revenue for the enterprise funds. Utility charges include revenues generated by the water system, the sanitary sewer system, the solid waste disposal service, and the stormwater management program. The Emergency Medical Services Authority (EMSA) fees are collected and used to help fund the operations of emergency medical services. Golf course revenue is generated from the operations of Page Belcher and Mohawk Golf Courses.

Golf Fees

The City began contracting with Billy Casper Golf, LLC of Virginia to operate Page Belcher and Mohawk Golf Courses in January 2008. All golf revenue is retained by Billy Casper Golf and used to operate the courses. Projected FY16 revenue is estimated at \$2,760,000, an increase of 2 percent over the FY15 original budget.

**Figure 13
MAJOR ENTERPRISE REVENUES**



Source: City of Tulsa Finance Department

Water

The sale of treated water is expected to generate \$102,849,000 in FY16, 4 percent higher than the FY15 original budget. Demand is expected to be lower because of the assumption that growth in the customer base will be modest and that the excessively hot dry weather experienced over the last two summers will return to a more normal pattern. Additional revenue growth is assumed based on a 7 percent rate increase effective October 1.

Sewer

The treatment and disposal of wastewater is charged to both commercial and residential sewer customers. Little or no growth in the customer base is anticipated. FY16 revenue is projected to be \$88,300,000, 6 percent higher than the FY15 original budget. Revenue estimate improvement is based on a 9 percent rate increase effective October 1.

Refuse

The Tulsa Authority for the Recovery of Energy (TARE) is responsible for overseeing the collection and disposal of solid waste within the City. Revenue is generated from charges on trash collection and disposal. FY16 revenue is projected to be \$25,736,000. The customer base is projected to be stable.

Stormwater

City of Tulsa landowners pay for the operation and maintenance of the City's storm drainage facilities. The FY16 revenue projection is \$26,042,000, reflecting a 9 percent rate increase effective October 1.

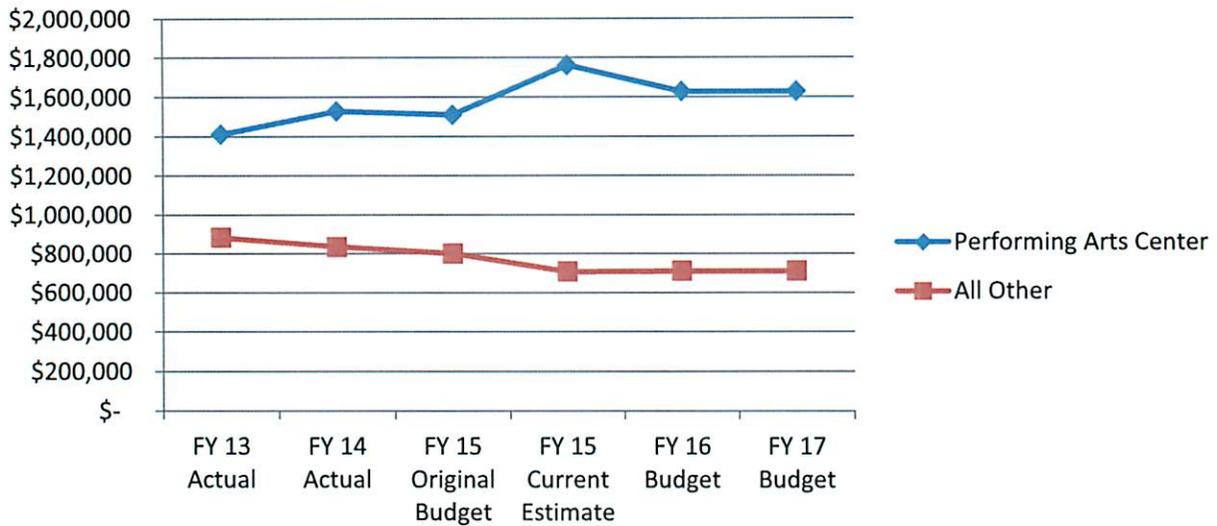
CULTURE AND RECREATION

Fees and admission charges related to the City's cultural and recreational facilities are expected to generate \$2,338,000 in FY16, 1 percent more than the FY15 original amount.

Performing Arts Center

The Performing Arts Center (PAC) is host to many stage events in the Chapman Music Hall, John H. Williams Theatre, Liddy Doenges Theatre, Charles E. Norman Theatre, Robert J. LaFortune Studio, and Kathleen P. Westby Pavilion. FY16 revenue is projected to be \$1,628,000, 8 percent more than the FY15 original budget. A facility fee increase and billable staff labor contribution account for the FY16 increase.

Figure 14
CULTURE AND RECREATION

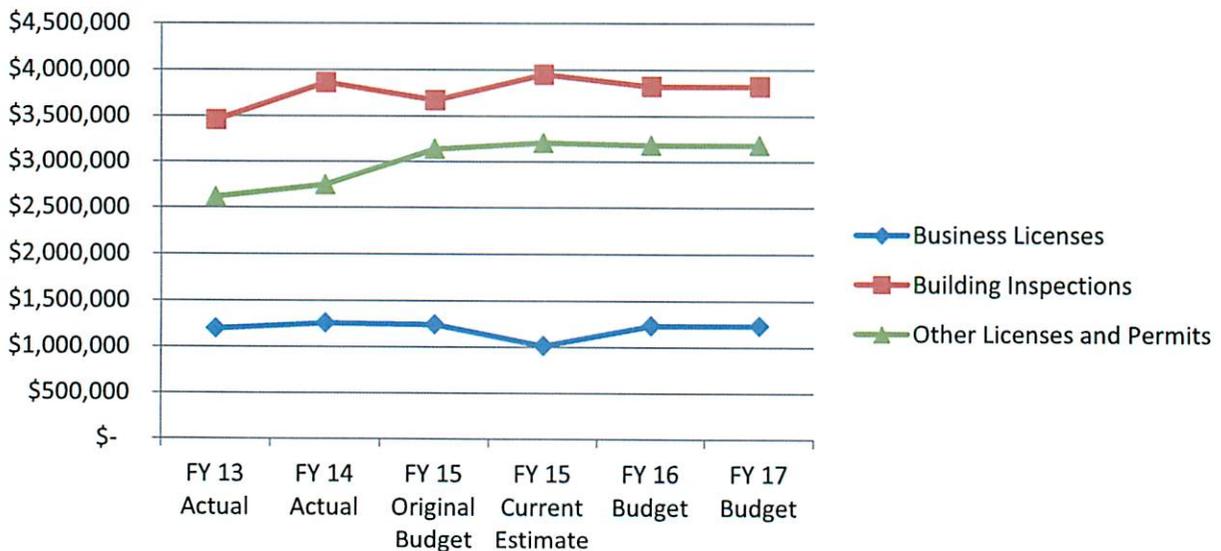


Source: City of Tulsa Finance Department

Miscellaneous Park Revenue

Park participation fees account for 57 percent of the \$710,000 FY16 miscellaneous park revenue. Other revenue sources include shelter and property rentals, reimbursements, concessions, and fees from special events held at the parks. Revenues are expected to reflect the level of fee-based program offerings. Zoo revenue is now collected and used to operate the facility by the City's contracted Zoo manager, Tulsa Zoo Management Inc.

Figure 15
LICENSES AND PERMITS



Source: City of Tulsa Finance Department

LICENSES AND PERMITS

Business licenses, non-business licenses, building inspections, and permits are projected to be \$8,232,000, a 2 percent increase from the FY15 original budget. The base number of businesses requiring these licenses is stable. FY16 projected construction activity is expected to improve and accounts for the majority of the projected increase.

Business Licenses

Occupational, taxicabs, amusement/recreation, restaurant, liquor occupation, retail liquor, and beer make up the business license categories. The FY16 projection of \$1,233,000 is unchanged from the FY15 original budget.

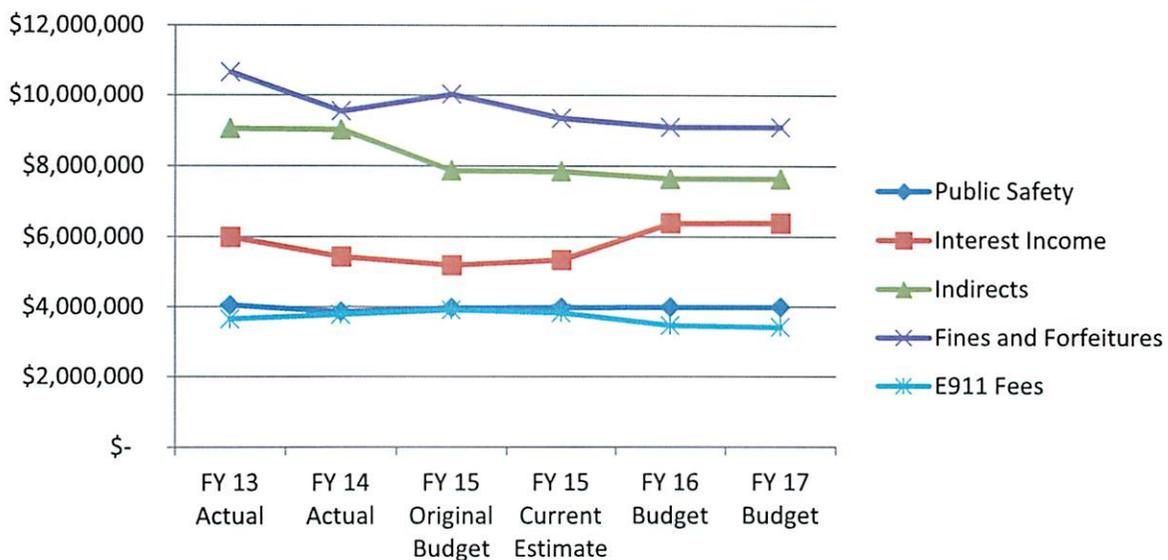
Building Inspections

Building Inspection revenue for FY16 is projected to be \$3,820,000, 4 percent greater than the FY15 original budget. The residential building market in the area has stabilized and is starting to improve. Commercial and industrial development fees are increasing based on improved cost recapture of individual inspections.

Other Licenses and Permits

Infrastructure Development Permit (IDP), Permit and Licensing System fees (PALS), records retention fees, and annual permits for industrial, plumbing, building sprinklers, sewer, water, watershed, security alarm, elevator inspections, dog licenses, fishing licenses, and several other miscellaneous sources are projected to generate \$3,179,000 in FY16. This is a 1 percent increase from the FY15 original budget.

Figure 16
MISCELLANEOUS REVENUE



Source: City of Tulsa Finance Department

MISCELLANEOUS REVENUE

The City receives revenue from numerous miscellaneous sources. Public safety, E-911 fees, direct cost for support services, street repairs, fines and forfeitures, interest, Regional Metropolitan Utility Authority shared revenue, planning and zoning fees, parking meters, and Enterprise fund fee in lieu are the primary sources of miscellaneous revenue.

Public Safety

Public safety revenue includes charges for airport fire protection, the animal shelter, weed mowing, fire protection outside the City, police special events, and hazardous material clean-up charges. FY16 public safety related revenue is projected at \$3,982,000, unchanged from the FY15 estimate. Code enforcement revenue is unchanged from the FY15 estimate.

E-911

Charges for the Emergency 911 system include a fixed telephone user charge and a 50 cent per month charge on cell phones. The FY16 projection of \$3,450,000 is the same as FY15 estimated collections. Cell phone charges reflect a modest revenue growth and revenue from fixed telephone user charges reflects a continued decline in land line usage.

Direct Cost for Support Services

The enterprise funds pay a cost recovery charge to the General Fund for their allocated portion of incurred common central expenses. Also included are service charges, document sales, processing fees, planning and zoning, and radio users' fees. FY16 direct costs for support service charges are projected to generate \$7,638,000. The amount is 3 percent less than the FY15 original budget, and reflects a new service agreement with the airport.

Streets and Highways

Revenue is received from both parking meters and street cut permits which are required to repair streets and highways after the pavement is broken to fix utility lines or install new lines. The revenue projected in FY16 is \$6,941,000, a 2 percent increase from the FY15 original budget.

Fines and Forfeitures

Municipal Court fines generate 95 percent of the fine and forfeiture revenue. Other sources of revenue are probationary fees, court penalty assessment fees, and the sale of stolen and confiscated property. The City is projected to receive \$9,094,000 in FY16 from these sources, which is a 3 percent decrease from FY15 estimated collections.

Interest

FY16 interest earnings are projected to be \$6,390,000. This is 20 percent more than the amount projected in the FY15 estimate. Interest rates have remained low and spread between agency and treasury bonds continue to be compressed. However, the Federal Reserve has communicated its intent to begin to raise interest rates later in 2015, and a change in the average length of maturity will be increased.

INTERGOVERNMENTAL REVENUE

The City receives revenue from the Federal, State, and County governments for charges for services, and the taxes on vehicle licenses, liquor, gasoline, and tobacco.

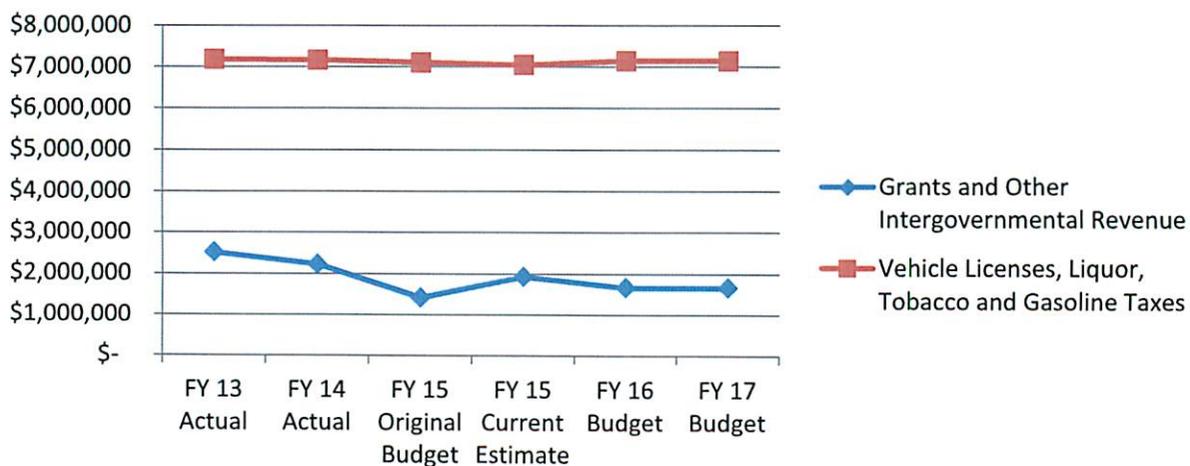
Vehicle Licenses, Gasoline Tax, Cigarette Tax and Liquor Tax

In FY16, revenue from the State is projected to be \$7,140,000. This is compared to the FY15 original budget of \$7,100,000. These revenue sources have been stable over the years.

Reimbursements

The City receives reimbursement from Tulsa County for the E911 operation and police lab work, and from the Federal and State governments for various reasons. County reimbursement for 911 operations is expected to remain the same in FY16. Total reimbursements are projected to be \$1,662,000.

Figure 17
INTERGOVERNMENTAL



Source: City of Tulsa Finance Department

EXPENDITURES

WHERE THE MONEY GOES

The FY16 General Fund (GF) budget is \$274.6 million. The allocations between Personal Services, Materials and Supplies, and Other Services and Charges remain close to historical values. They make up 74 percent, 2 percent, and 22 percent of the FY16 GF budget, respectively.

The largest increase in the GF in FY16 is related to Personal Services which in total will result in a \$9.5 million increase. As a result of a recent compensation study, the City will take steps to bring compensation up to market study minimums for those employees which fall below minimum identified levels. The GF will continue to absorb the costs associated with expiring Federal grants as nineteen (19) police officers will transition to the GF at an annual cost of \$1.3 million. As landline revenues to support E911 service continue to decline, the GF will absorb \$550,000 in additional expense to support the City's E911 service. Additionally, the City will provide over \$1.0 million in increased resources to Tulsa Zoo Management Incorporated (TZIM) to pay for utilities at the Tulsa Zoo. Recently completed capital projects will also require an additional \$200,000 in resources to support projects coming online in FY16.

As a result of strong revenue performance at the end of FY14 and revenues which have exceeded budget thru the first ten (10) months of FY15, the City will fund \$2.3 million in one-time expenditures as part of the FY16 budget. The City will fund the upgrade of the City's Microsoft Exchange/Email Server, the demolition of eight (8) obsolete municipal swimming pools, an economic development strategic plan update, four hundred and fifty (450) gas masks for the Police Department and a number of one-time items in various departments throughout the City.

The Public Safety program's appropriations supporting Police, Fire, Municipal Courts, and Emergency Management, account for 61 percent of the FY16 budget. The Administrative and Support Services category represents approximately 15 percent of the FY16 budget. Public Works and Transportation will receive the third largest allocation - 10 percent of the budget. Cultural and Recreational activities will be allocated 8 percent of FY16 resources. The City's Economic Development and Neighborhood Services functions will consume 4 percent of the FY16 budget and the remaining 2 percent will be transferred to other funds.

The Police and Fire Departments' total allocations are increasing in FY16. As was the case with the last few fiscal year budgets, expiring Federal grants will shift the cost of affected positions' salaries to the GF. In FY16, a July Fire academy of thirty (30) and a September Police academy of thirty (30) will be funded as part of the budget.

Cultural and Recreational programs will benefit from a 5.6 percent increase from the original FY15 budget in FY16. The Parks and Recreation Department budget is increasing to provide greater support to the Tulsa Zoo for maintenance and utilities. Springdale and Manion Parks will receive additional resources to fund the operations of recently completed water playgrounds.

Social and Economic Development program allocations are increasing by 3.6 percent in FY16. The Mayor's Office of Economic Development will receive funding for a Marketing and Public Relations Coordinator. Additionally, the resources to support a Business Liaison will be transferred from the Planning Department.

Public Works and Transportation will be reduced by 8.4 percent in FY16. This change is largely the result of responsibility for Building Operations being transferred to the Asset Management Department from the Streets and Stormwater Department and the reduction of the allocation for salt purchases for winter storm response.

The Administrative and Support Services program's allocations are increasing by 16 percent. The majority of this increase is the result of the transfer of Building Operations to the Asset Management Department. The remainder of the increase is the result of anticipated compensation and benefit increases.

Transfers out will increase 2.6 percent in FY16 as a result of a minimal allocation to the Golf Course operating fund and a 1.2 percent increase in the transfer to the One Technology Center (OTC) operating fund.

REVENUE ESTIMATE
(amounts expressed in thousands)

RESOURCES	FY 17 PLANNED BUDGET	FY 16 ADOPTED BUDGET	FY 15 CURRENT ESTIMATE	FY 15 ORIGINAL BUDGET	FY 15 ORIG.	
					VS. FY 16	
					DIFFERENCE AMOUNT	PERCENT
TAXES						
Sales Tax	\$ 243,028	\$ 239,451	\$ 232,084	\$ 226,668	\$ 12,783	5.6%
Use Tax	24,777	24,763	24,407	24,400	363	1.5%
Franchise Taxes	24,381	24,381	24,287	23,247	1,134	4.9%
Hotel/Motel Tax	8,097	7,834	7,643	7,341	493	6.7%
Ad Valorem	88,112	73,879	88,639	73,675	204	0.3%
TOTAL	388,395	370,308	377,060	355,331	14,977	4.2%
ENTERPRISE REVENUE						
Golf	2,760	2,760	2,400	2,700	60	2.2%
Water	109,558	102,849	97,762	98,702	4,147	4.2%
Sewer	95,835	88,300	83,325	83,661	4,639	5.5%
Refuse	25,736	25,736	26,199	25,998	(262)	-1.0%
Stormwater	26,779	26,042	24,008	23,887	2,155	9.0%
Emergency Medical Fee	7,083	7,083	6,706	7,486	(403)	-5.4%
OTC Rental Income	11,071	10,840	9,837	9,750	1,090	11.2%
TOTAL	278,822	263,610	250,237	252,184	11,426	4.5%
CULTURAL AND RECREATION						
Performing Arts Center	1,628	1,628	1,761	1,510	118	7.8%
Zoo Admissions	0	0	0	0	0	0%
Other	710	710	707	800	(90)	-11.3%
TOTAL	2,338	2,338	2,468	2,310	28	1.2%
LICENSES AND PERMITS						
Business Licenses	1,233	1,233	1,014	1,242	(9)	-0.7%
Building Inspections	3,820	3,820	3,948	3,670	150	4.1%
Other Licenses and Permits	3,179	3,179	3,205	3,137	42	1.3%
TOTAL	8,232	8,232	8,167	8,049	183	2.3%
MISCELLANEOUS REVENUE						
Public Safety	3,982	3,982	3,975	3,968	14	0.4%
E911 Fees	3,400	3,450	3,462	3,900	(450)	-11.5%
General Government - Indirects	7,638	7,638	7,848	7,867	(229)	-2.9%
Streets and Highways	6,941	6,941	6,316	6,776	165	2.4%
Fines and Forfeitures	9,094	9,094	9,342	10,024	(930)	-9.3%
Interest Income	6,393	6,390	5,340	5,192	1,198	23.1%
Loan Proceeds	0	0	48,125	0	0	0%
Other Miscellaneous	18,161	18,205	19,308	17,710	495	2.8%
TOTAL	55,609	55,700	103,716	55,437	263	0.5%
INTERGOVERNMENTAL REVENUE						
Grants	5,118	5,012	5,205	5,205	(193)	-3.7%
Vehicle License, Liquor, Tobacco and Gasoline Taxes	7,140	7,140	7,042	7,100	40	0.6%
Other Intergovernmental Rev	1,662	1,662	1,925	1,415	247	17.5%
TOTAL	13,920	13,814	14,172	13,720	94	0.7%
GRAND TOTAL	\$ 747,316	\$ 714,002	\$ 755,820	\$ 687,031	\$ 26,971	3.9%

*Charges from Internal Service Funds are excluded.

Note: Internal Transfers In are excluded from this analysis.

Historical Information has been restated. The Tulsa Airport Authority is no longer reported as City of Tulsa entity.

REVENUE ESTIMATE
(amounts expressed in thousands)

RESOURCES	FY 14 ACTUAL REVENUES	FY 13 ACTUAL REVENUES	FY 12 ACTUAL REVENUES	FY 11 ACTUAL REVENUES
TAXES				
Sales Tax	\$ 231,167	\$ 227,137	\$ 219,783	\$ 199,306
Use Tax	24,776	21,979	21,522	17,713
Franchise Taxes	23,510	21,806	21,306	22,935
Hotel/Motel Tax	6,663	6,666	6,024	5,682
Ad Valorem	63,305	65,069	62,006	52,268
TOTAL	349,421	342,657	330,641	297,904
ENTERPRISE REVENUE				
Golf	2,700	2,515	2,574	2,027
Water	96,116	95,757	94,376	83,350
Sewer	79,236	75,688	68,714	64,818
Refuse	26,528	23,596	21,476	21,556
Stormwater	22,562	22,583	22,656	22,291
Emergency Medical Fee	4,907	4,996	5,172	5,197
OTC Rental Income	9,739	10,611	9,361	9,698
TOTAL	241,788	235,746	224,329	208,937
CULTURAL AND RECREATION				
Performing Arts Center	1,528	1,410	1,146	1,189
Zoo Admissions	0	0	0	823
Other	835	883	899	876
TOTAL	2,363	2,293	2,045	2,888
LICENSES AND PERMITS				
Business Licenses	1,257	1,197	1,193	1,223
Building Inspections	3,861	3,456	3,575	3,112
Other Licenses and Permits	2,748	2,614	2,831	2,247
TOTAL	7,866	7,267	7,599	6,582
MISCELLANEOUS REVENUE				
Public Safety	3,855	4,046	3,276	2,085
E911 Fees	3,775	3,648	4,165	3,988
General Government - Indirects	9,020	9,053	9,204	9,936
Streets and Highways	5,685	5,957	5,715	4,509
Fines and Forfeitures	9,541	10,653	11,721	10,982
Interest Income	5,433	5,989	8,130	8,574
Loan Proceeds	1,315	40,135	12,181	32,827
Other Miscellaneous	17,022	24,897	17,530	17,798
TOTAL	55,646	104,378	71,922	90,699
INTERGOVERNMENTAL REVENUE				
Grants	0	0	0	0
Vehicle License, Liquor, Tobacco and Gasoline Taxes	7,163	7,174	7,199	7,059
Other Intergovernmental Rev	2,221	2,507	2,215	2,704
TOTAL	9,384	9,681	9,414	9,763
GRAND TOTAL	\$ 666,468	\$ 702,022	\$ 645,950	\$ 616,773

Note: Internal Transfers In are excluded from this analysis. Charges from Internal Service Funds are excluded. Historical Information has been restated. The Tulsa Airport Authority is no longer reported as City of Tulsa entity.

OPERATING BUDGET
by Programs and Departments
(amounts expressed in thousands)

	FY 17 PLANNED BUDGET	FY 16 ADOPTED BUDGET	FY 15 ORIGINAL BUDGET	FY 15 VS FY 16 DIFFERENCE	
				AMOUNT	PERCENT
PROGRAMS AND DEPARTMENTS					
Public Safety and Protection	\$ 180,085	\$ 181,766	\$ 172,529	\$ 9,237	5.4%
Municipal Court	3,012	3,016	2,181	835	38.3%
Police	100,560	101,156	95,502	5,654	5.9%
Fire	70,584	70,349	67,985	2,364	3.5%
Emergency Medical Services Authority	5,793	7,109	6,725	384	5.7%
Tulsa Area Emergency Mgmt.	136	136	136	0	0.0%
Cultural Development And Recreation	25,851	26,201	25,006	1,195	4.8%
Park and Recreation	19,159	19,066	18,154	912	5.0%
Gilcrease Museum	3,100	3,085	3,037	48	1.6%
Performing Arts Center	2,942	3,374	3,199	175	5.5%
River Parks Authority	650	676	616	60	9.7%
Social and Economic Development	18,853	19,495	17,967	1,528	8.5%
Mayor's Office of Economic Development	6,224	6,577	4,680	1,897	40.5%
Working in Neighborhoods	6,318	6,460	7,001	(541)	-7.7%
Planning & Development	6,311	6,458	6,286	172	2.7%
Transportation and Public Works	193,703	201,927	208,593	(6,666)	-3.2%
Engineering Services	14,963	14,884	14,756	128	0.9%
Streets and Stormwater	56,674	58,769	66,659	(7,890)	-11.8%
Water and Sewer	114,410	120,563	119,637	926	0.8%
Tulsa Transit	7,656	7,711	7,541	170	2.3%
Administration	117,958	119,784	111,660	8,124	7.3%
Mayor	984	983	963	20	2.1%
City Auditor	1,050	1,050	1,019	31	3.0%
City Council	1,244	1,249	1,154	95	8.2%
Mayor's Office of Human Rights	586	585	571	14	2.5%
Legal	3,600	3,625	3,340	285	8.5%
Human Resources	4,120	4,148	4,299	(151)	-3.5%
Workers' Compensation	5,700	5,700	5,700	0	0.0%
Employees Insurance Administration	25,793	25,558	26,363	(805)	-3.1%
General Government	2,600	2,523	2,331	192	8.2%
INCOG	1,023	1,023	987	36	3.6%
Finance	18,849	18,844	17,725	1,119	6.3%
Information Technology	21,117	21,708	22,245	(537)	-2.4%
Customer Care	2,136	2,166	1,877	289	15.4%
Communications	605	605	613	(8)	-1.3%
Asset Management	28,551	30,017	22,473	7,544	33.6%
TRANSFERS AND DEBT	191,952	187,673	156,825	30,848	19.7%
Transfers - Internal & Outside	49,785	49,799	30,403	19,396	63.8%
Debt Service	142,167	137,874	126,422	11,452	9.1%
Total All Funds	728,402	736,846	692,580	44,266	6.4%
Less:					
Internal Transfers	41,761	41,851	21,680	20,171	93.0%
Internal Service Funds	47,493	47,415	51,055	(3,640)	-7.1%
OPERATING BUDGET	\$ 639,148	\$ 647,580	\$ 619,845	\$ 27,735	4.5%

Note: Historical data has been restated to reflect reorganizations and discontinued grant programs. The Tulsa Airport Authority is no longer reported as a City of Tulsa entity. The Original FY 15 Budget has been restated to exclude only Internal Transfers instead of total transfers from the total operating budget. This adjustment more accurately reflects the total operating budget.

OPERATING BUDGET
by Programs and Departments
(amounts expressed in thousands)

	FY 14 ACTUAL EXPENDITURES	FY 13 ACTUAL EXPENDITURES	FY 12 ACTUAL EXPENDITURES	FY 11 ACTUAL EXPENDITURES
PROGRAMS AND DEPARTMENTS				
Public Safety and Protection	\$ 170,877	\$ 166,388	\$ 153,461	\$ 146,744
Municipal Court	2,333	2,949	2,868	2,648
Police	94,553	93,197	84,042	81,543
Fire	68,274	64,903	63,787	59,403
Emergency Medical Services Authority	5,566	5,182	2,610	3,036
Tulsa Area Emergency Mgmt.	151	157	154	114
Cultural Development And Recreation	24,643	25,763	19,462	17,178
Park and Recreation	18,337	19,218	13,214	11,493
Gilcrease Museum	2,919	2,866	2,791	2,779
Performing Arts Center	2,673	2,867	2,791	2,349
River Parks Authority	714	812	666	557
Social and Economic Development	14,230	14,862	14,136	12,501
Mayor's Office of Economic Development	2,818	2,734	2,134	2,011
Working in Neighborhoods	4,736	4,973	4,702	4,045
Planning & Development	6,676	7,155	7,300	6,445
Transportation and Public Works	191,877	197,525	201,417	184,310
Engineering Services	13,446	14,208	18,702	16,541
Streets and Stormwater	65,596	69,184	65,807	63,048
Water and Sewer	105,121	106,109	109,329	98,820
Tulsa Transit	7,714	8,024	7,579	5,901
Administration	92,360	99,445	100,206	89,775
Mayor	890	1,006	856	1,011
City Auditor	933	1,048	981	819
City Council	1,047	1,058	1,109	1,175
Mayor's Office of Human Rights	557	623	697	581
Legal	3,102	3,666	3,067	2,659
Human Resources	3,914	4,392	3,799	3,482
Workers' Compensation	5,664	7,307	9,496	8,650
Employees Insurance Administration	23,896	23,144	21,862	20,976
General Government	1,940	2,278	2,168	1,758
INCOG	1,020	1,089	948	879
Finance	12,284	13,876	12,671	11,685
Information Technology	18,974	22,534	24,160	21,267
Customer Care	1,785	1,694	1,382	1,350
Communications	649	653	576	523
Asset Management	15,705	15,077	16,434	12,960
TRANSFERS AND DEBT	144,713	193,605	134,942	129,948
Transfers	30,466	63,030	38,169	31,736
Debt Service	114,247	130,575	96,773	98,212
Total All Funds	638,700	697,588	623,624	580,456
Less:				
Transfers	21,964	63,030	38,316	31,736
Internal Service Funds	47,233	47,741	49,475	44,341
OPERATING BUDGET	\$ 569,503	\$ 586,817	\$ 535,833	\$ 504,379

Note: Historical data has been restated to reflect reorganizations and discontinued grant programs. The Tulsa Airport Authority is no longer reported as a City of Tulsa entity. The Original FY15 Budget has been restated to exclude only Internal Transfers instead of total transfers from the total operating budget. This adjustment more accurately reflects the total operating budget.

OPERATING BUDGET
by Fund
(amounts expressed in thousands)

FUND NAME	FY 17 PLANNED BUDGET	FY 16 ADOPTED BUDGET	FY 15 ORIGINAL BUDGET	FY 15 VS FY 16 DIFFERENCE	
				AMOUNT	PERCENT
OPERATING FUNDS					
1080 General Fund	\$ 274,065	\$ 274,610	\$ 261,139	\$ 13,471	5.2%
2240 Airforce Plant 3 Fund	66	1,236	1,183	53	4.5%
2320 P.A. Law Enforcement	78	90	129	(39)	-30.2%
2330 Juvenile Curfew Fines	17	17	24	(7)	-29.2%
2420 E911 Fee Operating	3,396	3,430	3,962	(532)	-13.4%
2710 Economic Development	366	356	80	276	345.0%
2720 Convention & Visitors Fund	4,089	3,956	3,707	249	6.7%
2730 Tulsa's Future Fund	0	0	257	(257)	-100.0%
2810 Convention Fund	5,605	5,906	6,542	(636)	-9.7%
2910 Short Term Capital	9,554	10,150	10,202	(52)	-0.5%
3000 Municipal Employee Pension	266	266	247	19	7.7%
3450 One Technology Center Fund	11,087	11,017	11,046	(29)	-0.3%
3623 TARE	25,764	27,336	25,902	1,434	5.5%
4102 Tulsa Stadium Improvement	3,482	3,831	3,719	112	3.0%
4122 Whittier Square Improvement	20	20	20	0	0.0%
4306 Debt Service (Sinking Fund)	87,557	83,947	74,546	9,401	12.6%
5561 Home Investment Partnership Program	1,219	1,225	1,373	(148)	-10.8%
5563 Emergencies Solutions Grant	287	287	273	14	5.1%
5565 Community Development Block Grant	4,259	4,314	4,629	(315)	-6.8%
5567 Housing Opportunities for Persons w/ AIDS	353	353	353	0	0.0%
5761 Federal Drug Forfeiture Awards	75	75	75	0	0.0%
7010 Stormwater	26,919	27,748	25,001	2,747	11.0%
7020 Water Operating	113,559	119,621	106,482	13,139	12.3%
7030 Sewer Operating	98,751	98,248	89,661	8,587	9.6%
7050 Golf Course Operations	2,985	2,985	2,983	2	0.1%
7060 EMSA Enterprise Fund	7,090	8,407	7,990	417	5.2%
8011 Office Services	1,178	1,178	2,600	(1,422)	-54.7%
8020 Employees' Insurance Service	31,493	31,258	32,063	(805)	-2.5%
8030 Equipment Management	14,822	14,979	16,392	(1,413)	-8.6%
Total Operating Funds	728,402	736,846	692,580	44,266	6.4%
Less:					
Internal Transfers	41,761	41,851	21,680	20,171	93.0%
Internal Service Funds	47,493	47,415	51,055	(3,640)	-7.1%
OPERATING BUDGET	\$ 639,148	\$ 647,580	\$ 619,845	\$ 27,735	4.5%

Note: Historical data has been restated to reflect reorganizations and discontinued grant programs. The Tulsa Airport Authority is no longer reported as a City of Tulsa entity. The Original FY 15 Budget has been restated to exclude only Internal Transfers instead of total transfers from the total operating budget. This adjustment more accurately reflects the total operating budget.

OPERATING BUDGET
by Fund
(amounts expressed in thousands)

FUND NAME	FY 14 ACTUAL EXPENDITURES	FY 13 ACTUAL EXPENDITURES	FY 12 ACTUAL EXPENDITURES	FY 11 ACTUAL EXPENDITURES
OPERATING FUNDS				
1080 General Fund	\$ 257,709	\$ 270,365	\$ 250,688	\$ 233,199
2240 Airforce Plant 3 Fund	11	7	36	355
2320 P.A. Law Enforcement	117	125	115	97
2330 Juvenile Curfew Fines	20	26	29	27
2420 E911 Fee Operating	4,831	5,144	4,802	7,035
2710 Economic Development	2,610	2,760	2,156	2,011
2720 Convention & Visitors Fund	223	0	0	0
2730 Tulsa's Future Fund	0	0	0	0
2810 Convention Fund	5,586	5,786	6,033	4,835
2910 Short Term Capital	7,329	8,002	8,774	8,663
3000 Municipal Employee Pension	211	254	198	214
3450 One Technology Center Fund	10,923	9,982	8,657	8,094
3623 TARE	24,210	24,280	25,576	21,172
4102 Tulsa Stadium Improvement	3,324	3,477	3,093	2,770
4122 Whittier Square Improvement	20	50	20	11
4306 Debt Service (Sinking Fund)	65,644	97,909	71,249	74,022
5521 Home Investment Partnership Program	0	0	0	0
5520 Emergencies Solutions Grant	0	0	0	0
5535 Community Development Block Grant	0	0	0	0
5501 Housing Opportunities for Persons w/ AIDS	0	0	0	0
5761 Federal Drug Forfeiture Awards	243	69	111	71
7010 Stormwater	22,215	25,655	22,777	21,427
7020 Water Operating	99,469	109,432	87,618	78,452
7030 Sewer Operating	78,071	77,437	74,995	65,569
7050 Golf Course Operations	2,868	3,188	3,890	3,291
7060 EMSA Enterprise Fund	5,833	5,899	3,332	4,800
8011 Office Services	1,896	2,076	1,719	1,646
8020 Employees' Insurance Service	29,620	30,451	31,358	29,626
8030 Equipment Management	15,717	15,214	16,398	13,069
Total Operating Funds	638,700	697,588	623,624	580,456
Less:				
Transfers	21,844	63,030	38,316	31,736
Internal Service Funds	47,233	47,741	49,475	44,341
OPERATING BUDGET	\$ 569,623	\$ 586,817	\$ 535,833	\$ 504,379

Note: Historical data has been restated to reflect reorganizations and discontinued grant programs. The Tulsa Airport Authority is no longer reported as a City of Tulsa entity. The Original FY 15 Budget has been restated to exclude only Internal Transfers instead of total transfers from the total operating budget. This adjustment more accurately reflects the total operating budget.

PUBLIC SAFETY

Police Department

The FY16 budget provides \$1.3 million for the transition of 19 officers whose Community Oriented Policing Services (COPS) grant funding will be exhausted beginning in FY16. These 19 officers will now be funded through the General Fund. There will also be funding for a Police academy of 30 cadets in September to address the projected 27 vacancies at the beginning of this fiscal year. In FY16, funding for jail services has been transferred from the Police Department to the Municipal Court budget. This change will allow better tracking and combine the review of jail services with other related court services. Lastly, the Police Department will receive \$180,000 in one-time funding to replace (30) Hazmat coveralls, (450) gas mask, (30) rifle barrels, and (8) lighting apparatus for motorcycle units.

Fire Department

In FY16, \$25,000 in additional funding has been included to provide propane gas to fuel outdoor props at the recently completed Fire Training Center. Funding has also been included to provide a Fire academy of 30 cadets in July, 2015. This will be the first academy to be held at the new training center. It is projected that there will be 37 firefighter vacancies at the beginning of this fiscal year. Additional funding has also been provided for a resource allocation/manpower study.

CULTURAL AND RECREATION

Park and Recreation

The Parks' FY16 budget includes funds to accommodate a contractual increase of 2.5 percent with Tulsa Zoo Management Incorporated (TZMI). This increase along with Zoo utilities and a maintenance agreement had a \$1.0 million impact to the General Fund. Additional operating dollars will be included in FY16 to accommodate increased utilities at the recently completed Manion and Springdale water playgrounds. Capital dollars have been included to continue the complete reconstruction of the Lacy and McClure pools.

Gilcrease Museum

Management of the Gilcrease Museum was contracted to the University of Tulsa in July, 2008. The FY16 Gilcrease contract is slightly higher as a result of the contractual CPI adjustment of 0.8 percent in FY16, although there will be no service levels changes included in the FY16 budget. The equipment budget will include funds for the replacement of (15) computers, a closed circuit television system, and (1) van.

Performing Arts Center

The goal for the PAC is to continue to provide a first class facility and high quality services. The FY16 budget will increase by 5.5 percent while General Fund resources will increase by 2.2 percent. The primary cause of this departmental decrease is the use of fund balance within the Convention and Tourism Facilities Fund for capital in FY15 that will not be available in FY16. All personnel, materials, and other services accounts will either increase or remain stable in FY16. Furthermore, the FY16 budget includes the addition of 1 Theatre Technician which will generate additional event related revenues to offset the cost of the position. The only budgeted reduction will be in operating capital. Despite this reduction, monies have still been included to; seal the facility's east wall from water leaks, upgrade CCTV, rework the Chapman Music Hall east exits, and perform other general facility repairs and improvements.

River Parks

The City will be providing short-term capital funds to River Parks in order to purchase AutoCAD Maps 3D software, as well as 10 Truck-mounted radios. Additionally, in FY16, \$25,000 in one-time funding will be included to offset River Parks expenses with the annual 4th of July – Freedom Fest. The FY16 River Parks operating budget will increase by 10 percent from FY15.

SOCIAL AND ECONOMIC DEVELOPMENT

Mayor's Office of Economic Development

This department was created in late FY14 from the reorganization of portions of the Mayor's Office, Finance, and Planning and Development's Economic Development Division. Several more position changes occurred in FY15, and therefore FY16 appropriations have been set to reflect such changes. Funding for downtown service operations within the Tulsa Stadium Improvement District Fund were moved from Streets and Stormwater Department which had a \$1.1 million impact to this department. Funding has been increased to provide for one Marketing and Public Relations Coordinator. Additionally, the position of Retail and Marketing Coordinator was abolished in FY16. The position of one Business Liaison, as well as its funding dollars, was transferred from the Planning Department to the Mayor's Office of Economic Development in FY16. Lastly, one final inspection position was transferred from the Streets and Stormwater Department as part of a departmental reorganization. Other funding changes include; one-time funding to update the City's Strategic Plan, as well as additional dollars to support the efforts of the Tulsa Metropolitan Chamber for both the Convention & Visitor's Fund and the Tulsa's Future Fund.

Working In Neighborhoods (WIN)

This department is responsible for operating the City's animal shelter and neighborhood inspections program, among other tasks. Funding has been included in the FY16 budget to accommodate several FY15 position changes. Two administrative positions were transferred to the WIN Department from the Parks' Department, as well as one administrative assistant position was abolished and replaced with two part-time administrative assistants within the WIN department. Beginning in FY15, as part of the adopted budget, the WIN Department began to recognize dollars from HUD grant funding within the Home Investment Partnership Program (HOME) and Community Development Block Grant (CDBG) programs as part of its departmental budget. In FY16, HUD funding in both programs was reduced.

Planning and Development

As part of the FY16 reorganization effort, one Development Services Liaison position and its existing funding were transferred to the Mayor's Office of Economic Development. Disregarding this reduction, the overall departmental budget increased by 2.7 percent in FY16. One-time funding was also included to update the City's zoning code, specifically to address subdivision regulations and other support special projects. The FY16 equipment budget includes funds for the replacement of one graphic workstation and (5) inspector vehicles.

PUBLIC WORKS AND TRANSPORTATION

Engineering Services

The Engineering Services Department plans, designs, and field-inspects public improvements and capital projects for the City of Tulsa. The FY16 budget remained mostly flat, increasing only 0.9 percent. However, the General Fund budget increased by 9.8 percent and overall capital increased by 34.0 percent in FY16. The General Fund increase reflects the department's increased efforts on General Fund related services such as street projects. As part of the reorganization effort, one Right of Way Administrative Assistant position, and its funding, was transferred to the Asset Management Department. Additionally, funding was increased to update the Stormwater funded drainage plan, system condition assessments, as well as procure updated area-wide aerial photography in order to update city maps. The FY16 equipment budget will include funds for the replacement of one crew cab pickup.

Streets and Stormwater

The Streets and Stormwater Department's primary responsibilities involve Stormwater and land management, street maintenance, traffic control, and refuse and recycling through the Tulsa Authority for the Recovery of Energy (TARE). As part of the reorganization efforts there were multiple position changes within the Streets and Stormwater Department. Building Operations, an \$8.3 million operation with thirty positions was transferred to the Asset Management Department. Downtown service operations for the Tulsa Stadium Improvement District (TSID), a \$1.1 million operation with one related position will be transferred to the Mayor's Office of Economic Development. Tulsa Authority for the Recover of Energy (TARE) operations will lose thirteen crew workers as

well as one supervisor in FY16 to accommodate service changes. Other FY16 funding changes include additional funding to increase mowing cycles and for the first time, Community Development Block Grant (CDBG) funding to construct new sidewalks across low to moderate income areas of the City. Additionally, the FY16 operating capital budget was increased almost 48 percent over the previous year to address various capital equipment needs.

Water and Sewer

The Water and Sewer Department's primary responsibilities involve managing and operating the City's water and wastewater systems. This includes 2 water treatment plants and 4 wastewater treatment plants. There were no position changes due to reorganization in FY16, however there were multiple new positions included in the Water and Sewer budget. Wastewater Treatment received an additional Storekeeper to manage parts inventory, Water Distribution received two Maintenance Mechanics, and Administration received two Data Analyst positions, as well as one Office Administrator. Other funding changes include increased advertising in Quality Assurance; to focus on residential grease related overflows, as well as in digital, print, and media advertising for the Tulsa Water Works campaign. Lastly, both the Sewer Operations & Maintenance miscellaneous services' budget and the Water Treatment Plants' chemical budget were reduced in FY16 to more accurately reflect historical usage.

MTTA

Tulsa Transit will continue to focus on its core mission of meeting local transportation needs and commitment to safe, efficient, and reliable service. Overall, Tulsa Transit operating budget will increase by 2 percent. The FY16 budget will include increased resources for the addition of four Bus Operators, as well as one trainer, compensation adjustment, and a downtown circular pilot program. Additionally, funding for the Lift Program Service was reduced in FY16. The Tulsa Area Agency on Aging's annual para-transit contract will now be handled by Morton Health Services. Therefore, MTTA will no longer be selling Lift passes at passenger rates to the Oklahoma Medicaid program transportation contractor. Lastly, as energy costs are expected to remain low, funding for fuel expenses were reduced in FY16.

ADMINISTRATIVE AND SUPPORT SERVICES

Elected Officials

The City Auditor's Office will have funding restored for one of four positions deferred in FY15. Additionally, funding was reduced for Strategic Planning and Information Technology consulting. The City Council will have increased funding for travel, but will not have funding restored for two positions deferred in FY15. The Council will also have its equipment budget increased sufficiently to replace (6) computers. There were no changes in the Mayor's Office in FY16.

Asset Management (AMD)

This department was created in late FY14 from the reorganization of the Equipment Management Department, Streets and Stormwater Department's Security Section, Planning and Development's Parking Meter Inspection and Enforcement, and Engineering Services' Right of Way Section. As part of the FY16 reorganization efforts, building operations, an \$8.3 million operation and thirty related positions have been transferred from Streets & Stormwater, as well as one administrative position from Engineering. At the same time, eight part-time parking inspector positions were abolished and replaced with the addition of one full-time parking inspector, and two automotive servicer intern positions were added to the FY16 budget. As fuel costs are expected to remain low in FY16, indirect revenues from fuel sales were decreased by \$1.7 million within the Asset Management Department for this fiscal year. Lastly, the operating capital budget was increased in FY16 to accommodate the replacement of various capital equipment, as well as \$1.2 million reserved for building improvements at City Hall in order to maintain its Class A Office Space rating.

Other Administrative Departments

Resources have been allocated to the Administrative Departments in accordance with the Mayor, Tulsa City Council, and Citizen Survey priorities including efficient government and public safety. Furthermore, in FY16 one-

time funding has been included to distribute an update to the previous Citizen Survey. The results and conclusions determined in this survey will aid in directing resources across citywide needs as future budgets are developed. In other efforts to improve efficiency across both the administration of the City and the services it offers, the addition of one Human Resources Information Services (HRIS) position and four International City/County Management Association Fellow positions have been included in the FY16 Finance budget. As service demands from General Fund departments continue to outpace revenue growth, these departments will continue to be challenged to reduce costs and enhance efficiencies in order to meet current and anticipated service levels and key performance indicators. Performance Measures will be reevaluated and adjusted as necessary for FY17.

Figure 18
CHANGES BY MAJOR EXPENDITURE CATEGORY
ALL OPERATING FUNDS
(amounts expressed in thousands)

Expenditure Category	Fiscal Year				
	FY17 Planned	FY16 Adopted	FY15 Original *	FY15 vs FY16 \$ Change	FY15 vs FY16 % Change
Personal Services	\$275,692	\$275,516	\$ 264,311	\$11,205	4.2%
Materials & Supplies	32,272	32,523	33,590	(1,067)	-3.2%
Other Charges	208,544	209,550	207,674	1,876	0.9%
Operating Capital	19,942	31,584	30,180	1,404	4.7%
Debt Service	142,167	137,874	126,422	11,452	9.1%
Transfers Out	49,785	49,799	30,403	19,396	63.8%
	728,402	736,846	692,580	44,266	6.4%
Less Internal Transfers* and Internal Services	89,254	89,266	72,735	16,531	22.7%
Total Operating Budget	\$639,148	\$647,580	\$619,845	\$27,735	4.5%

* Original 2014-2015 has been restated to exclude only Internal Transfers instead of total transfers from the total operating budget. This adjustment more accurately reflects the total operating budget.

CHANGES IN CAPITAL IMPROVEMENT FUNDS

The proposed FY16 capital budget totals \$111,950,000 - a \$21,474,000 increase, 23.7 percent, from FY15. In FY09 voters approved the Fix Our Streets initiative totaling \$451,628,000 of which \$285,000,000 is provided by general obligation bonds. To date, all \$285,000,000 has been issued. In FY14, voters approved a new capital improvement program to begin at the conclusion of the Fix Our Streets program in FY15. This program will provide \$918,700,000 of which \$355,000,000 is provided by general obligation bonds with the remaining \$563,700,000 coming from the extension of a capital improvements sales tax. To date, \$70,000,000 has been issued with the anticipation that another \$95,000,000 will be issued in mid FY16. This initiative was designed primarily to address streets and transportation needs, however, notable funds have been directed towards citywide and departmental capital needs as well. Lastly in FY16, authorities are scheduled to finance projects totaling \$67,702,000 with revenue bonds and loans.

Public Safety and Protection

FY16 appropriations in this category total \$4,625,000. The Police Department will be spending \$3.1 million of this on the replacement of capital equipment and squad cars, while another \$225,000 will be appropriated towards the renovation of the Police Courts and COMPSTAT facilities. The Fire Department will spend \$1.3 million on replacing emergency generators, which have reached the end of their useful lives, at various stations.

Cultural Development and Recreation

FY16 appropriations in this category total \$18,085,000. The Parks and Recreation Department will receive \$5.3 million for various projects. Three hundred thousand will be spent on the design of the Lacy Pool reconstruction,

while \$4.2 million will be spent on the reconstruction of McClure Pool. The remaining \$835,000 will be spent on the addition of two water playgrounds, safety surfaces at Lacy, and repairs at Page Belcher and Mohawk golf courses. The Tulsa Zoo will receive \$3 million to begin construction on the Carnivores Exhibit, as part of the Tulsa Zoo Master Plan. Another \$2.8 million will be spent by the Gilcrease Museum and Performing Arts Center (PAC) for various facility repairs. Lastly Riverparks will be receiving \$6.9 million, to be used for rehabilitation of the pedestrian bridge in conjunction with the creation of The Gathering Place located on Riverside Drive.

Public Works, Transportation, and Infrastructure

FY16 total “pay as you go” appropriations in this category total \$76,300,000. This total does not include \$150,807,000 in general obligation and revenue bond funded capital dollars, which are off-cycle appropriations and not included in the annual adopted budget. Water system improvements are primarily targeted to the City’s treatment and distribution systems. However, as recommended by the current Water/Sewer Comprehensive Plan, the City has recently begun directing more funding towards the rehabilitation of water related facilities and roofs as well. These projects will receive a combined total of \$42,790,000 in FY16. Sanitary sewer projects will receive a combined allocation of \$47,908,000 in FY16. The largest portion of these funds will be used to address citywide needs. There will be \$6,800,000 appropriated for the rehabilitation of various citywide sewer infrastructure, as well as \$2,185,000 to provide sewer utilities to currently unsewered areas. Stormwater improvements consist of small neighborhood drainage projects and will receive \$5,000,000 in FY16 allocations. There will also be \$81,659,000 in allocations from the 2014 Sales Tax Fund, as well as \$95,000,000 in allocations from the third issue of the 2014 Improve Our Tulsa Bond Program. Of these dollars, Street and Expressways will receive total appropriations of \$125,509,000 for improvements including major street rehabilitation and road widening, bridge replacement and repair, and various traffic control projects. Additionally, \$4,750,000 will be allocated to address facility repairs at the Gilcrease Museum, the Animal Shelter, One Technology Center, the PAC, and various police buildings. Included in this is allocation is also funding to address roofing needs citywide, and \$200,000 to address infrastructure identified by the City’s Americans With Disabilities Act (ADA) Self Evaluation.

Social and Economic Development

The Planning and Development Department will receive allocations of \$4,000,000 in FY16. These funds will be directed towards the Northland small area plan, as well as the Strategic Mobility, and Corridor and Small Area Plan projects. Lastly, \$500,000 will be appropriated towards the construction of restrooms and short-term parking at the anticipated Route 66 Station.

Administrative and Support Services

The Asset Management Department (AMD) will receive allocations of \$1.7 million in FY16. Of these appropriations, \$1,600,000 will be used to begin construction on the expansion of a compressed natural gas (CNG) fleet fueling station. The remainder will be used for various facility repairs at AMD sites; including sidewalks, HVAC, plumbing and energy upgrades. Lastly, Information Technology (IT) will receive \$10 million in FY16 to for the implementation of a new citywide Financial System. Although this project will be fully funded in FY16, it will most likely take several years before it is fully operational for the City.

Conclusion

As noted above, the City’s voters approved a new program of \$918,700,000 to address the City’s street maintenance backlog, as well as the City’s aging facilities infrastructure and departmental capital needs. This program will continue through FY21, or until all projects are complete, depending on which circumstance occurs first. Additionally, the City is proposing loans and revenue bonds to finance water and wastewater treatment plant improvements to address plant maintenance backlogs. Under current policy, the majority of enterprise capital needs will continue to be financed through user charges and revenue bonds, as they are self-supporting.

IMPACT OF FY15 CAPITAL IMPROVEMENTS ON THE OPERATING BUDGETS

The City of Tulsa’s capital budget has a direct impact on the City’s operating budget. Some improvements may reduce financial obligations on the General Fund by creating cost-saving opportunities. However, most improvements funded in the capital budget will increase the City’s operating expenses. These obligations may

include increased maintenance costs, janitorial services, utilities, and personnel. Therefore, as part of preparing the Capital Improvements Plan (CIP), estimates are submitted by sponsoring departments regarding future operating costs that these projects may incur. A listing of these projects is included in the Approved Capital Programs Summary in Section 6 of the Budget and Capital Plan.

The anticipated General Fund impact of recently completed capital projects is not expected to be extraordinary in FY16; however it is possible this impact may grow in future years as more projects are completed in the new Improve Our Tulsa Capital Program. The City continues its focus on renovation and rehab of existing infrastructure, began in the 2005 Capital Improvement Bond Program, and as evidenced by the 2014 Sales Tax Funded Program. Therefore, construction or expansion projects will be minimal in the immediate future, as most expansion projects were scheduled for funding in the later years within the program. However, in FY16, several recently completed projects will have some impact on the operating budget.

The Park and Recreation Department budget will be impacted by the completion of three water playgrounds located at Clark, Manion, and Springdale Parks. It will be necessary to provide the Park's budget with an additional \$60,000 in FY16. Clark Park will need approximately \$52,000 annually to operate the recently completed water playground and sports court. As this project will be completed early in FY16, this \$52,000 represents a full year's worth of operating cost that will be absorbed within existing funding. Manion Park will only have the completed water playground to maintain; therefore this park will only require approximately \$40,000. Again, this funding represents a full year's impact. Lastly, Springdale Park improvements should be completed in mid-FY16. Therefore, this park will only need \$20,000 to maintain and operate improvements completed at Springdale. Cumulatively, the funding for these three parks will go towards the costs of water and light maintenance. However as detailed in the Park's Master Plan, it is anticipated that migrating towards water parks will reduce costs in the operating budget over time as splash pads are far less expensive to run and maintain than traditional pools. The Metropolitan Tulsa Transit Authority (MTTA) will also be replacing several buses in FY16 as existing fleet reaches the end of its useful life. The anticipated annual operating impact for these replacements is \$42,000. This total is comprised of \$29,400 in utilities and fuel, and \$12,600 in maintenance and materials. However, as the purchase of these buses is to replace existing fleet as opposed to expand fleet; there should be no impact on MTTA's operating budget, as the funding to maintain and operate their existing fleet is already considered and included in their current operating budget. Finally, as in prior years, considerable funding will be appropriated for the rehab of streets and expressways. In FY16, streets improvements will receive \$125.5 million in capital allocations. As more arterial and non-arterial streets are improved, the annual maintenance costs on existing roads should come down as the aggregate useful life of streets rises across the city.

TOTAL BUDGET

(amounts expressed in thousands)

Fiscal Year	Operating Budget	Capital Budget	Total
Original 2014-2015 *	\$ 619,845	\$ 90,476	\$ 710,321
Adopted 2015-2016	\$ 647,580	\$ 111,950	\$ 759,530
Dollar Amount Change	\$ 27,735	\$ 21,474	\$ 49,209
Percentage Difference (%)	4.5%	23.7%	6.9%
Planned 2016-2017	\$ 639,148	\$ 111,993	\$ 751,141

* Original 2014-2015 has been restated to exclude only Internal Transfers instead of total transfers from the total operating budget. This adjustment more accurately reflects the total operating budget.

FISCAL YEAR 2016

ALL FUNDS COMPARISON OF REVENUE AND EXPENDITURES

	1080 General Fund	2000 Special Revenue	4000 Special Assessment	4306 Debt Service	5000 Grants
BEGINNING BALANCE	\$ 23,886	\$ 2,425	\$ 573	\$ 68,137	\$ 343
<u>RESOURCES</u>					
Taxes	\$ 203,849	\$ 7,677	\$ 0	\$ 73,879	\$ 0
Enterprise Revenue	0	0	0	0	0
Cultural & Recreation	2,338	0	0	0	0
Licenses and Permits	8,180	0	0	0	0
Miscellaneous Revenue	33,173	5,699	3,483	0	1,177
Intergovernmental Revenue	8,794	8	0	0	5,012
GRAND TOTAL	256,334	13,384	3,483	73,879	6,189
Transfers In	15,997	9,600	10	3,285	0
Internal Service Charges	0	0	0	0	0
TOTAL REVENUE AND TRANSFERS IN	\$ 272,331	\$ 22,984	\$ 3,493	\$ 77,164	\$ 6,189
<u>EXPENDITURES/EXPENSES</u>					
Public Safety and Protection	\$ 167,255	\$ 6,977	\$ 0	\$ 0	\$ 75
Cultural Development and Recreation	21,283	1,750	0	0	0
Social and Economic Development	11,977	4,619	1,548	0	1,275
Public Works and Transportation	28,213	1,283	0	0	462
Administrative and Support Services	40,165	5,524	104	0	4,442
Transfers to Other Funds	5,717	3,238	0	0	0
Debt Service	0	1,750	2,199	83,947	0
Total	\$ 274,610	\$ 25,141	\$ 3,851	\$ 83,947	\$ 6,254
RESOURCES LESS OUTLAYS	\$ (2,279)	\$ (2,157)	\$ (358)	\$ (6,783)	\$ (65)
BALANCE	\$ 21,607	\$ 268	\$ 215	\$ 61,354	\$ 278
Less:					
Operating and Other Reserves	21,581	0	0	50,923	0
END OF YEAR BALANCE	\$ 26	\$ 268	\$ 215	\$ 10,431	\$ 278

* - Trust and Agency Enterprise financial data within the 3000 Fund category have been included.

FISCAL YEAR 2016
ALL FUNDS COMPARISON OF REVENUE AND EXPENDITURES

	<u>6000</u> <u>Capital</u> <u>Projects</u>	<u>7000*</u> <u>Trust and</u> <u>Enterprise</u>	<u>8000</u> <u>Internal</u> <u>Service</u>	<u>TOTAL</u>
BEGINNING BALANCE	\$ 12,262	\$ 50,030	\$ 3,310	\$ 160,965
<u>RESOURCES</u>				
Taxes	\$ 84,903	\$ 0	\$ 0	\$ 370,308
Enterprise Revenue	0	263,610	0	263,610
Cultural & Recreation	0	0	0	2,338
Licenses and Permits	0	52	0	8,232
Miscellaneous Revenue	3,112	8,868	188	55,700
Intergovernmental Revenue	0	0	0	13,814
GRAND TOTAL	88,015	272,530	188	714,002
Transfers In	39,891	442	294	69,519
Internal Service Charges	0	0	47,688	47,688
TOTAL REVENUE AND TRANSFERS IN	\$ 127,906	\$ 272,972	\$ 48,170	\$ 831,209
<u>EXPENDITURES/EXPENSES</u>				
Public Safety and Protection	\$ 0	\$ 7,459	\$ 0	\$ 181,766
Cultural Development and Recreation	20,710	3,168	0	46,911
Social and Economic Development	2,900	76	0	22,395
Public Works and Transportation	76,700	171,969	0	278,627
Administrative and Support Services	11,640	22,134	47,415	131,424
Transfers to Other Funds	9,600	40,844	0	59,399
Debt Service	0	49,978	0	137,874
Total	\$ 121,550	\$ 295,628	\$ 47,415	\$ 858,396
RESOURCES LESS OUTLAYS	\$ 6,356	\$ (22,656)	\$ 755	\$ (27,187)
BALANCE	\$ 18,618	\$ 27,374	\$ 4,065	\$ 133,778
Less Operating and Other Reserves	2,928	15,540	120	91,092
END OF YEAR BALANCE	\$ 15,690	\$ 11,834	\$ 3,945	\$ 42,686

* - Trust and Agency Enterprise financial data within the 3000 Fund category have been included.

CAPITAL BUDGET

by Fund

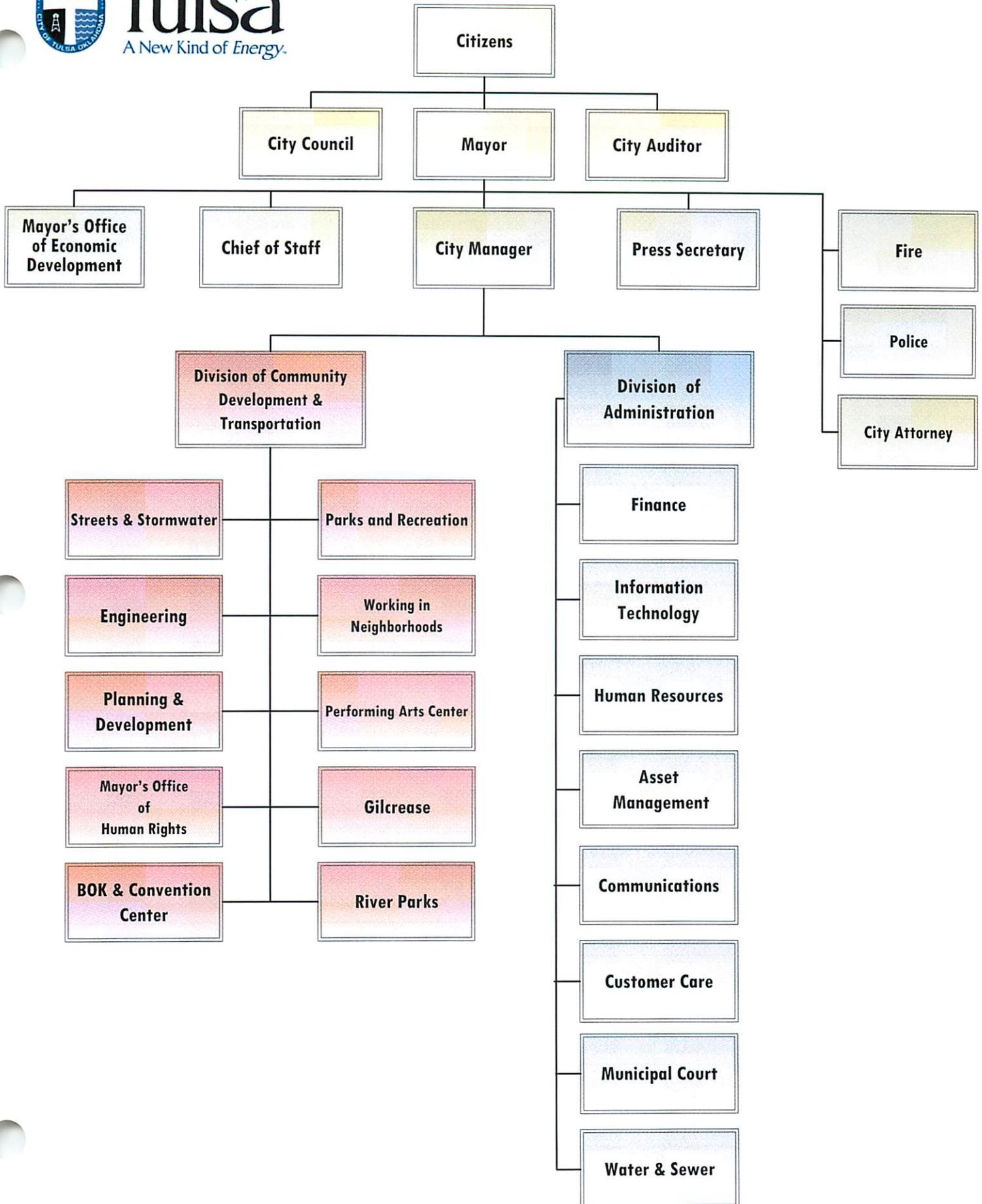
(amounts expressed in thousands)

FUND NAME	FY 17	FY 16	FY 15	FY 15 VS FY 16		FY 14
	PLANNED BUDGET	ADOPTED BUDGET	ORIGINAL BUDGET	DIFFERENCE AMOUNT	DIFFERENCE PERCENT	
CAPITAL FUNDS						
6008 2001 Sales Tax	\$ 0	\$ 0	\$ 75	\$ (75)	-100.0%	\$ 325
6009 2006 Special Extended Sales Tax	0	0	0	0	N/A	380
6011 2008 Special Temporary Streets Fund	0	0	10,000	(10,000)	-100.0%	81,637
6012 1985 Sales Tax Economic Dev. Fund	0	0	0	0	N/A	139
6014 2014 Sales Tax Fund	81,796	81,659	70,330	11,329	16.1%	0
6021 TMUA Water Capital Projects	23,140	25,350	12,320	13,030	105.8%	14,013
6031 TMUA Sewer Capital Projects	11,737	9,541	4,046	5,495	135.8%	2,918
6041 Stormwater Capital Projects	5,000	5,000	3,000	2,000	66.7%	2,000
Total Capital Funds	121,673	121,550	99,771	21,779	21.8%	101,412
Less: Transfers	9,680	9,600	9,295	305	3.3%	0
CAPITAL BUDGET	\$ 111,993	\$ 111,950	\$ 90,476	\$ 21,474	23.7%	\$ 101,412

CAPITAL BUDGET

by Department

DEPARTMENT	FY 17	FY 16	FY 15	FY 15 VS FY 16		FY 14
	PLANNED BUDGET	ADOPTED BUDGET	ORIGINAL BUDGET	DIFFERENCE AMOUNT	DIFFERENCE PERCENT	
Fire Department	\$ 0	\$ 0	\$ 2,600	\$ (2,600)	-100.0%	\$ 0
Park and Recreation	8,235	8,360	7,850	510	6.5%	89
Performing Arts Center	2,850	460	75	385	>500%	0
River Parks Authority	0	6,890	1,070	5,820	>500%	0
Tulsa City/County Library	0	5,000	5,000	0	0.0%	0
Planning and Development	300	2,900	400	2,500	>500%	50
Tulsa Development Authority	0	0	4,000	(4,000)	-100.0%	0
Engineering Services	95,447	66,786	49,841	16,945	34.0%	96,778
Streets and Stormwater	1,050	4,660	10,450	(5,790)	-55.4%	2,600
Water and Sewer	1,290	1,260	1,220	40	3.3%	1,190
Tulsa Transit	1,981	3,994	900	3,094	343.8%	0
Finance	0	0	0	0	N/A	325
Information Technology	0	10,000	6,530	3,470	53.1%	380
Asset Management	840	1,640	540	1,100	203.7%	0
TRANSFERS TO OTHER FUNDS	9,680	9,600	9,295	305	3.3%	0
Total Capital Funds	121,673	121,550	99,771	21,779	21.8%	101,412
Less: Transfers	9,680	9,600	9,295	305	3.3%	0
CAPITAL BUDGET	\$ 111,993	\$ 111,950	\$ 90,476	\$ 21,474	23.7%	\$ 101,412



DEVELOPMENT OF THE FISCAL YEAR 2015-2016 OPERATING AND CAPITAL BUDGET

September 2014	Early September: Department Directors debriefing on FY16 Budget Process.
September 2014	Mid-September: City Council debriefing on Budget. General discussion of changes and /or improvements. Discuss with Council the timing of the FY16 Compendium of Needs process.
October 2014	The Finance Department Budget and Planning Division notifies all departments that new capital requests and any revisions to previous submissions are due in November. A list of non-funded capital requests is provided to ensure they are all reviewed and updated.
October 2014	Late October: Mayor releases Five Year Financial Forecast to City Council and discusses the results with the Council.
November 2014	Departments review previous capital requests to ensure all information is still current and prepares new capital requests.
November 2014	Late November: Mayor sends special budget instructions to department directors. A list of his priorities for FY16 budget is included.
December 2014 – February 2015	Budget and Planning Division reviews all new capital requests. Projects are forwarded to the Indian Nations Council of Governments (INCOG) for review and comment and for presentation to the Tulsa Metropolitan Area Planning Commission (TMAPC).
December 2014	Budget and Planning Division distributes Budget Manual revisions and other operating budget preparation material to departments. Meetings are held with departments' staff responsible for completing budget requests. City Council completes Compendium of Needs process and transmits results to the Major.
January 2015	Deadline for departments to submit operating budget requests and related supporting material.
February 2015	Proposed new capital projects are presented to TMAPC for review. TMAPC finds that the projects are in conformance with the City's comprehensive plan.
February 2015	Budget and Planning Division reviews budget requests, and prepares summary reports. The Mayor and Management Team review the reports, preliminary revenue estimates and significant issues. Mayor briefs Council on Budget requests and preliminary revenue estimates.
February - March 2015	Budget and Planning Division, in close collaboration with departments, develops a proposed five-year capital improvements schedule - the first year of which will be the upcoming fiscal year's proposed capital budget.
March - April 2015	Mayor and Management Team are briefed on departments' requests. They make the policy decisions necessary to prepare a balanced budget for City Council consideration.
March 31, 2015	Submit Energy, Security, and Vehicle Policies to City Council as required by Ordinance.
April 30, 2015	Mayor presents proposed Budget and CIP to City Council.
May and June 2015	City Council reviews proposed Budget and CIP. As part of the process, the City Council holds hearings, one official as required by State Law, and interviews the Mayor and various department directors, as part of the deliberations.
June 18, 2015	Adoption of Budget and Capital Improvements Plan, and approval of resolutions related to trusts and their debt.

FIVE YEAR FINANCIAL FORECAST FOR FISCAL YEARS 2016-2020

INTRODUCTION

This is the twenty-first annual update of the City of Tulsa's Five Year Financial Forecast. It covers major funds for Fiscal Years (FY) 2016 through 2020, and includes each fund's Original FY15 budget as adopted by the City Council and approved by the Mayor. The annual report is prepared to provide policy makers with the most current information needed to make judgments about the major financial policy issues facing the City of Tulsa. It is not a detailed line-item spending plan, service delivery plan, or budget for the next five years, but an examination of how issues will affect Tulsa's financial condition. It has been designed to meet the following objectives:

- provide the Mayor and City Council with information about potential financial changes;
- provide an updated financial base by which different financing options can be judged; and
- provide elected officials information about the long-term impacts of current and anticipated financial policies.

As with any multi-year analysis, it is based on assumptions about the future. Of particular importance to a study of this type is the performance of the national and local economies, since tax revenues and demands for services are directly related to private economic activity. As assumptions become less reliable the further out in time they are applied, it is important this type of analysis be updated annually as new data are available and new issues arise.

It begins with a review of the projected economic indicators and assumptions. This is followed by sections about the General Fund and enterprise funds.

EXECUTIVE SUMMARY

LOCAL ECONOMY

With the exception of labor force, almost all reported indicators continued to improve in the Tulsa Metropolitan Statistical Area in CY14. The area population continued its modest growth, increasing 1 percent in CY14. Although the population grew, the annual metro labor force fell by 5,800 in CY14 (1.3 percent), ending the current calendar year with 446,400 job seekers. Although the drop would appear dramatic from CY13, the current figure is still in line with the median labor force (446,900) over the last 10 years. Wage & Salary employment reported its fourth consecutive year of growth, increasing 2 percent over CY13, and ended the calendar year at a seasonally adjusted total of 438,100. The greatest growth was sustained in the Trade sector, which increased 3.1 percent over the previous calendar year. As Wage & Salary employment grew while labor force fell, the metro jobless rate fell in CY14 to a seasonally adjusted 4.8 percent, a decrease of 0.5 points from CY13 (11.1 percent). Retail sales in the TMSA rose by an estimated 4.7 percent to \$10.39 billion in CY14. The Oklahoma State University Center for Applied Economic Research has forecast retail sales to grow at an annualized rate of 3.5 percent, employment at 2.2 percent, and per capita personal income at 5.9 percent over the coming two years.

Gross Metro Product (GMP) for the area was estimated to have increased 2.6 percent over the previous year; and is forecast to continue to grow at an annualized rate of 2.6 percent through CY18. Meanwhile, despite significant renovation impeding shipping, barge freight at the Port of Catoosa reported its 3rd best shipping year in CY14. As demonstrated by the growth in employment, retail sales, GMP, and various energy related indicators; the local economy continues to improve.

GENERAL FUND

Recent economic indicators have been stable with several demonstrating upward trends. However, growth prospects remain limited. As a result of this, budgeted revenues will remain conservative. FY16 GF revenues are projected to be \$271.9 million. This is 4 percent higher than the FY15 Original Budget and based on modest sales tax growth. The GF will benefit from a reduction in the Oklahoma Tax Commission retention fee from 1 percent to 0.5 percent, which will add approximately \$600,000 in additional GF revenue in FY16 for the 10.5 months that the reduction will be in effect. Sales tax is

forecast to grow by 1.5 percent in FY17 with flat to modest growth thereafter through FY19. The City will assume no service level increases in the FY16 budget. However, the FY16 budget will include compensation increases. As a result of a recent compensation study, the City will take steps to bring compensation up to market study minimums for those employees which fall below minimum identified levels. Satisfactory Performance Increases (SPI) are also included in FY16 for all pay groups. Additionally, various public safety grants will end in FY16, leaving the General Fund to absorb these additional salary costs, as well as the City is expected to hold both a Fire and Police Training Academy in FY16. Considering this and other cost increases, stress in the General Fund is expected in FY16 and beyond. Lastly, it is assumed that all other increases in materials, supplies, and other services and charges will not exceed inflation in FY16.

SOLID WASTE

The City's new volume based refuse collection system has now been in effect for two years. It is modeled after other utilities such as water, electricity, or gas; in that the more that is used, the more one pays. Recycling disposal is also provided, though not mandatory. The Tulsa Public Facilities Authority issued Revenue Bonds worth \$10,900,000, in order to purchase trash carts which TARE then provided to customers for use. Debt service for carts, as well as operations, is financed through a Council approved service rate structure. There are no anticipated rate increases for FY's 16 through FY19.

WATER

The Tulsa Metropolitan Utility Authority contracted with the Infrastructure Management Group (IMG) Team to complete a new comprehensive assessment of the City's water and sewer system. The 2012 Comprehensive Water System Study (CWSS) is now complete. This study reviewed and built on the previous comprehensive plans prepared in 2001 and updated in 2008. The study reviewed the current operation and capital needs of the water system and made recommendations for future short-term and long-term capital improvements. Current projections recommend annual 7 percent rate increases in FY's 16 through 18, and 6 percent in FY19.

SEWER

The Tulsa Metropolitan Utility Authority contracted with the Infrastructure Management Group (IMG) Team to complete a new comprehensive assessment of the City's water and sewer system. The 2012 Comprehensive Water System Study (CWSS) is now complete. This study reviewed and built on the previous comprehensive plans prepared in 2001 and updated in 2008. The study reviewed the current operation and capital needs of the wastewater system, in addition to addressing consent and administrative orders received by the Environmental Protection Agency and the Oklahoma Department of Environmental Quality. The updated CWSS will make recommendations for future short-term and long-term capital improvements. Current projections recommend annual rate increases of 9 percent for FY's 16 through FY19.

STORMWATER

The stormwater program has been successful, but some physical components of the system are aging and will need renovation. A rate increase of 9 percent in FY16 and 3 percent in FY18 will provide funds to address the growing needs of small and large drainage projects and growing capital maintenance needs.

CITY OF TULSA FISCAL YEARS 2016 - 2019 FIVE-YEAR FINANCIAL FORECAST SUMMARY

Actual Operating Results for FY 2014, Original Budget for FY 2015, Proposed Budgets for FY 2016,
and Forecasted Budgets for FY 2017-2019

(amounts expressed in thousands)

	Actual 2014	Original Budget 2015	Forecast 2016	Forecast 2017	Forecast 2018	Forecast 2019
General Fund						
Revenue	\$ 261,176	\$ 261,350	\$ 271,862	\$ 273,850	\$ 276,589	\$ 279,354
Expenditures	\$ 257,709	\$ 261,139	\$ 274,120	\$ 273,610	\$ 278,025	\$ 286,490
Revenue and Expenditures	\$ 3,467	\$ 211	\$ (2,258)	\$ 240	\$ (1,436)	\$ (7,136)
Water Fund						
Revenue	\$ 96,864	\$ 99,202	\$ 103,349	\$ 110,058	\$ 117,204	\$ 124,028
Expenditures	\$ 99,469	\$ 106,482	\$ 119,864	\$ 113,898	\$ 121,092	\$ 128,288
Revenue and Expenditures	\$ (2,605)	\$ (7,280)	\$ (16,515)	\$ (3,840)	\$ (3,888)	\$ (4,260)
Sewer Fund						
Revenue	\$ 79,394	\$ 83,882	\$ 88,517	\$ 96,055	\$ 104,237	\$ 113,115
Expenditures	\$ 78,071	\$ 89,661	\$ 98,432	\$ 98,935	\$ 107,496	\$ 115,812
Revenue and Expenditures	\$ 1,323	\$ (5,779)	\$ (9,915)	\$ (2,880)	\$ (3,259)	\$ (2,697)
Stormwater Fund						
Revenue	\$ 22,650	\$ 23,925	\$ 26,080	\$ 26,817	\$ 27,366	\$ 27,648
Expenditures	\$ 22,215	\$ 25,001	\$ 27,925	\$ 26,919	\$ 27,362	\$ 27,885
Revenue and Expenditures	\$ 435	\$ (1,076)	\$ (1,845)	\$ (102)	\$ 4	\$ (237)
TARE						
Revenue	\$ 25,799	\$ 25,514	\$ 25,802	\$ 25,802	\$ 25,802	\$ 25,802
Expenditures	\$ 24,210	\$ 25,902	\$ 27,336	\$ 25,764	\$ 26,289	\$ 26,990
Revenue and Expenditures	\$ 1,589	\$ (388)	\$ (1,534)	\$ 38	\$ (487)	\$ (1,188)

CITY OF TULSA 2015 – 2016 BUDGET COMMUNITY PROFILE

GREATER TULSA

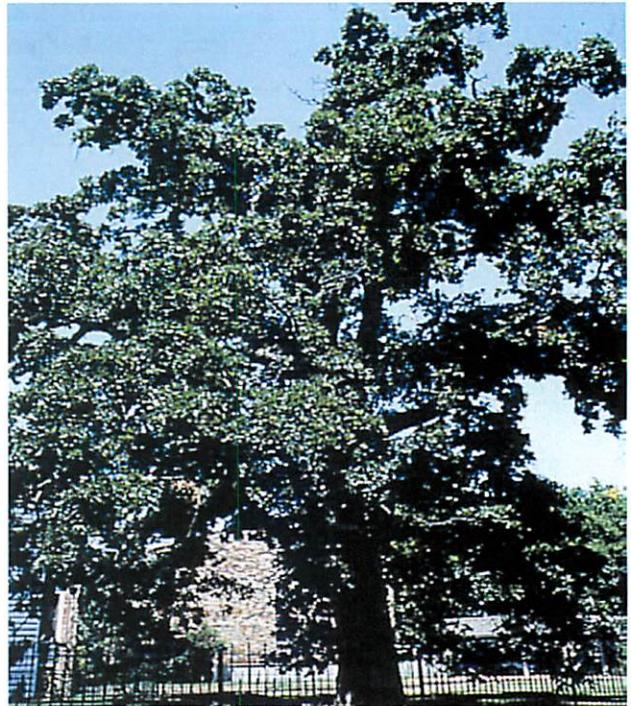
Tulsa's first "town council" meeting in 1836, under an oak tree which still stands on a hill near the downtown area, was presided over by Archie Yahola, a full-blooded Creek Indian and chief of the Tulsa Lochapolas. The name Tulsa was derived from "tallasi", a contraction of the Creek "Tallahassee" or "Tallahassee", meaning "old town".

The town's initial growth came as a center for ranchers, farmers, and traders. When the post office was established in 1879, the name Tulsa became official. Cattle ranching became a major business in the area and led to the extension of the Frisco Railroad into the city in 1882.

Tulsa was incorporated as a municipality on January 8, 1898. With the discovery of oil in nearby Red Fork in 1901, the city grew quickly, reaching a population of 7,298 by the time of Oklahoma statehood in 1907. By 1920, the population had reached 72,075 and Tulsa soon earned the title, "Oil Capital of the World".

Although oil-related businesses remain an important part of the city's economy, Tulsa has developed a widely diversified business base which includes nationally prominent companies in; aviation and aerospace, telecommunications, data processing, manufacturing, and distribution. The community's employment base is diverse and balanced among several job sectors including; manufacturing, construction, services, high technology, health care, education, and transportation.

Today, Tulsa has grown to become a thriving community with a well-earned reputation as simply a great place to live. The original Council Oak tree spreads its branches overlooking a city park against a backdrop of high-rise buildings and expressways. It is reminder that, while the city has branched out in many directions, its roots have remained strong.



A BEAUTIFUL SITE

Tulsa is located in the northeastern quadrant of Oklahoma which is often called "green country" due to its wooded terrain in the rolling Ozark foothills. The city, which lies at an elevation of 700 feet above sea level, has a temperate climate. The average daily temperature is 61 degrees, the average rainfall is approximately 40 inches, and the city experiences continually changing conditions throughout all four seasons.

EDUCATION

The Tulsa Public School district, the second largest school district in Oklahoma, provides traditional educational settings and curricula as well as magnet and special emphasis schools that offer instruction in subjects such as languages, international studies, and health care. Tulsa Technology Center, with seven campuses, also plays a key role in the city's public secondary education portfolio. A number of excellent private schools are also available for students at both the primary and secondary levels.

In the arena of higher education, Tulsa offers a variety of options from community college and vocational studies to undergraduate, graduate, and professional degree programs at both public and private universities. These institutions include; Tulsa Community College, Oral Roberts University, University of Oklahoma, Langston University, University of Tulsa, Oklahoma State University, Spartan School of Aeronautics, Northeastern State University, the University of Phoenix, OSU Center for Health

Sciences and the OU Health Sciences Center. As of the 2015 Spring Semester, 32,105 students were enrolled in institutions of higher learning.

BUSINESS AND INDUSTRY

Tulsa has undergone a gradual metamorphosis from a cow town/rail center, to oil and gas capital, to a multi-faceted cosmopolitan business environment with international connections. Having survived the economic roller coaster of oil booms and busts, the city now enjoys a diversified business base that includes employers in; health care, aerospace, telecommunications, data processing, higher education, aircraft maintenance, manufacturing, and professional services. Tulsa is home to regional headquarters for a number of Fortune 500 companies.

As noted in the Executive Summary, wage and salary employment growth is often positively related to sales tax revenues; the largest source of revenue for the city. The health of regional companies is vital to city services.

Leading employers in the metro area include; AAON, AEP PSO, American Airlines, AT&T, Baker Hughes, Bank of Oklahoma, BC/BS of Oklahoma, Broken Arrow Public Schools, Cherokee Hard Rock Hotel and Casino, City Of Tulsa, Direct TV, Hillcrest Healthcare System, IC of Oklahoma, Jenks Public Schools, NORDAM Group, ONEOK, One Gas, Osage Casinos, OSU Medical Center, Owasso Public Schools, QuikTrip Corp, Reasor's Foods, River Spirit Casino, Saint Francis Healthcare System, St. John Medical Center, State Farm Insurance, Tulsa County, Tulsa Community College, Tulsa Public Schools, US Postal Service, Union Public Schools, University of Tulsa, Verizon, Wal-Mart, and Williams Companies.

SHIPPING

Tulsa offers a wide range of shipping options including rail, water, highway, and air. One unique attribute is Tulsa's Port of Catoosa, created by the completion of the McClellan-Kerr Arkansas River Navigation System. The Port of Catoosa is the westernmost port on the Inland Waterway System. Another important contributor to economic growth in Tulsa and northeast Oklahoma is the Tulsa International Airport.

PUBLIC TRANSPORTATION

The City of Tulsa provides safe and well designed streets and expressways throughout the city. The Metropolitan Tulsa Transit Authority, which constructed a new downtown terminal in 1998 and more recently a new midtown station, serves passengers throughout the metropolitan area with efficient and low-cost transportation.

1,000+ EMPLOYERS IN THE TULSA AREA

AAON	OSU Medical Center
AEP PSO	OU-Tulsa Schusterman
American Airlines, Inc.	Owasso Public Schools
AT&T	QuikTrip
Baker Hughes	Reasor's
Bank of Oklahoma	River Spirit Casino
Blue Cross/Blue Shield OK	St. Francis Healthcare
Broken Arrow Public School	Spirit AeroSystems
Cherokee Hard Rock Hotel and Casino	St. John Health System
City of Tulsa	State Farm Insurance
Direct TV	Tulsa Community College
Hillcrest Healthcare System	Tulsa County
IC of Oklahoma	Tulsa Public Schools
Jenks Public Schools	US Postal Service
NORDAM Group	Union Public Schools
ONEOK	University of Tulsa
ONE Gas	Verizon Business
Osage Casinos	Wal-Mart/Sam's Club
	Williams Companies

Source: Tulsa Metro Chamber

INSTITUTION OF HIGHER LEARNING

	Fall '14 Enrollment	Spring '15 Enrollment
Langston, Tulsa Campus	381	357
NSU, Broken Arrow	3225	3119
ORU	3565	3398
OSU, Center for Health Sciences	659	681
OSU, Tulsa	2814	2694
OU, Tulsa, Health Sciences Center	661	641
TCC	17,861	16,534
University of Phoenix-Tulsa	240	240
University of Tulsa	4682	4441

*Includes students enrolled in non-credit courses.
Source: Oklahoma State Regents for Higher Education

HEALTHCARE

Tulsa has a long history of outstanding health care provided by nationally recognized medical facilities. The city is home to two medical schools that offer not only state-of-the-art techniques and knowledge but also attract outstanding medical students and physicians. Beyond providing leading edge health care, the Tulsa medical community is also a major employer.

UTILITIES

Through a combination of public and private enterprises, Tulsa offers first-rate utility services. The City of Tulsa maintains an aggressive capital program to improve and maintain its facilities. Natural gas in Tulsa is provided for most residents by Oklahoma Natural Gas, and the primary provider of electricity is AEP PSO. Local telephone service is provided by 15 different providers. Due to the presence of Verizon, Level 3, and Williams; Tulsa has become a major telecommunications hub with an extensive network of digital and fiber optic links.

NEIGHBORHOODS

Tulsa's unique charm and character comes from the many different neighborhood communities which make up the metroplex. In a time when many cities are dominated by tract housing projects, Tulsans appreciate the diversity. Outlying communities include: Bixby, Broken Arrow, Catoosa, Jenks, Glenpool, Owasso, Sand Springs, Sapulpa, and Skiatook.

Importantly, Tulsa is experiencing growth in all directions. This growth is due in part to the high quality of affordability of housing, along with low interest rates for home loans. The National Association of Home Builders recently reported that nearly 75 percent of homes in Tulsa are considered affordable for the area's median income. In addition to current growth through new construction, Tulsa is committed to redevelopment of older neighborhoods to enhance both livability and property values.



By Daniel Kleefeld

GOVERNMENT

From 1909 to 1990, Tulsa was governed by a commission form of government. In 1990, the government changed to a mayor-council form under a voter-approved amended Charter. The Mayor, elected every four years, serves as the chief executive of the City and is responsible for preparing and submitting annual budgets to the City Council. The Council consists of nine members, elected every two years by geographic districts, and serves as the legislative branch under the direction of a chairman. The City Auditor, also elected biennially, and the Mayor are the only two officials elected at large by the citizens of the city.

SERVICE INFORMATION AND STATISTICS

Below are several statistics related to services provided by the city; Information and statistics on police and fire protection, streets and expressways, water, sewer, flood control, and solid water service systems are included. Parks, library, and public transit information is listed as well. Except where otherwise noted, information is for the calendar year 2014.

POLICE PROTECTION

Stations:	Headquarters	Traffic Accidents:	13,388
	Three uniformed divisions	Citations:	75,242
	Three support divisions		(criminal, traffic and parking)
	The Police Academy	Total Calls for Police Service:	
Employees:	Sworn – 783		427,474
	Non-Sworn – 188		



FIRE PROTECTION

Stations – 30
 Employees: Sworn – 676
 Non-Sworn – 19
 Fire Calls – 2,006
 False Alarms – 3,998
 Emergency Medical Calls – 31,699
 Total Responses – 55,934
 Average Response Time – less than 6
 minutes, 86.3% of the time
 Fire Investigations – 402
 Fire Hydrants – 17,150

STREETS AND EXPRESSWAYS

Expressways – 478 lane miles
 Arterial Streets – 1,263 lane miles
 Residential Streets – 3,038 lane miles
 Central Business District – 93 lane miles
 Signalized Intersections – 515

WATER SYSTEM

Connections – 137,032 (December 2014)
 Average Daily Consumption – 101 MGD*
 Treatment Capacity – 207 MGD*
 Water Lines – 2,300 miles
 *Million gallons per day

SEWER SYSTEM

Plants serving four major drainage basins
 Nominal Treatment Capacity for all four plants
 – 102.6 MGD (including LBC 4.0)
 FY 14 Average daily Flow – 49.3 MGD

FLOOD CONTROL

Detention Facilities – 120
 Improved Channels Maintained: (miles)
 32.49 concrete
 31.5 grass lined

SOLID WASTE

As of January 2015
 Customers Served:
 Commercial – 8,485
 Residential – 117,243
 Collections Disposed at (in tons):
 Covanta's WBH Facility – 103,395
 Landfills – 3,525
 Recycled – 21,528

MUNICIPAL PARKS

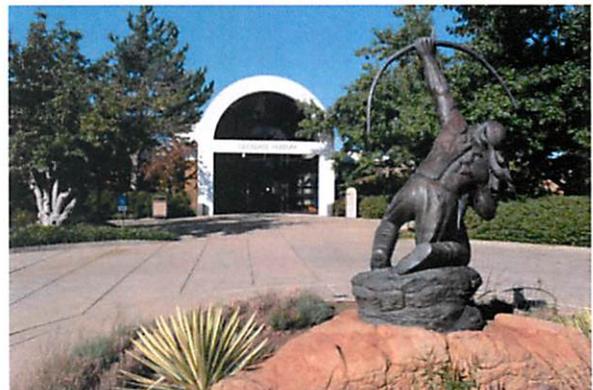
Parks – 140
 Specialty Centers – 3
 Largest – Mohawk (3,183 acres)
 Playgrounds – 89
 Sports Fields – 197
 Tennis Courts – 113
 Swimming Pools – 5
 Water Playgrounds – 30
 18-Hole Golf Courses – 4
 Skate Parks – 2
 The Tulsa Zoo – 1
 Picnic Shelters – over 65
 Community Centers – 7

LIBRARY

Locations – 24
 Bookmobile – 3
 Imagination Station
 Reading Roadshow
 Bookmobile
 Outreach Services
 Adult Literacy Classes

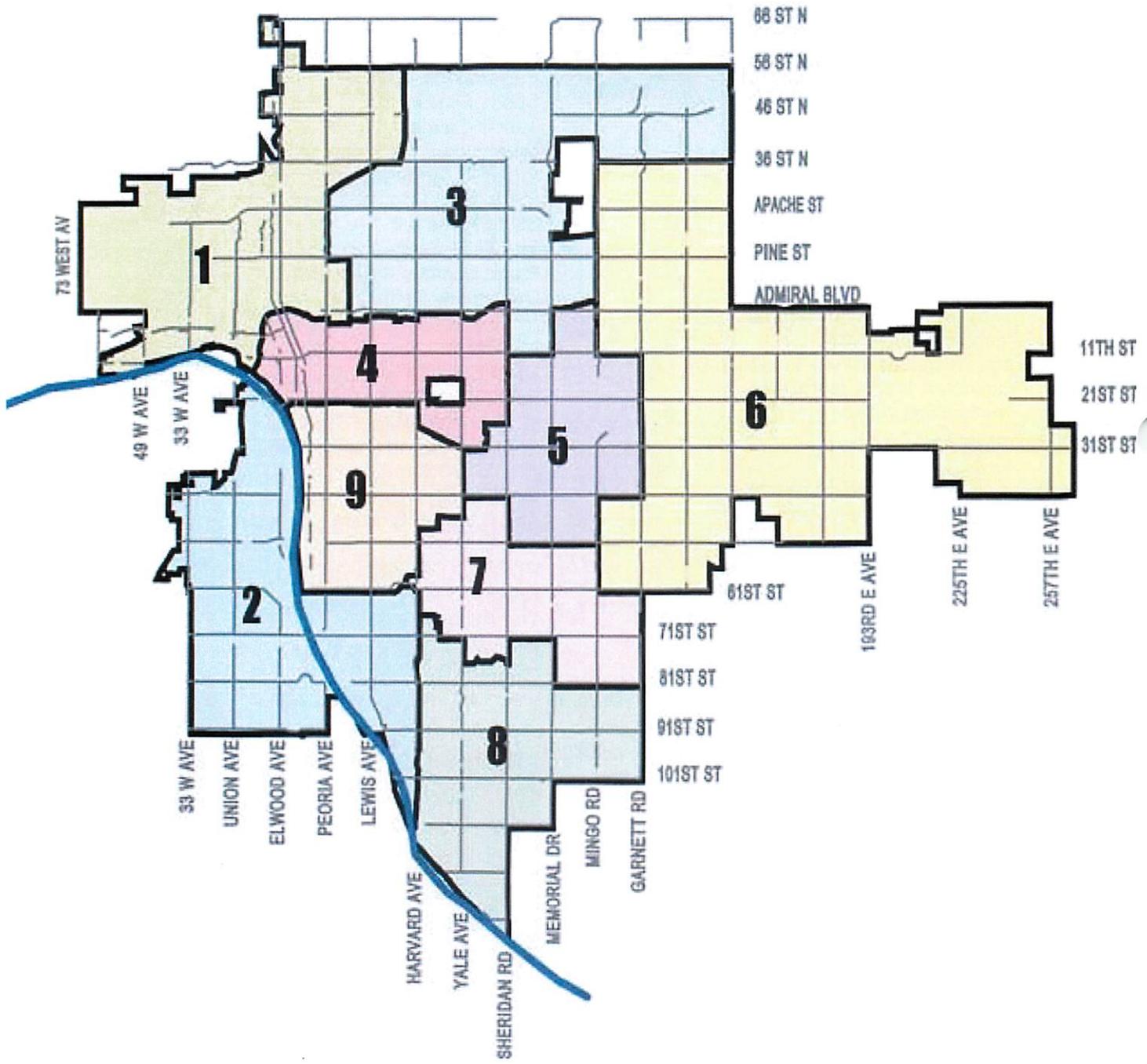
PUBLIC TRANSIT

Routes - 26
 Transit buses – 63
 Lift Program Vans – 43
 Ambulatory Vans - 8



Gilcrease Museum Entrance

City of Tulsa
CORPORATE BOUNDARIES
with
COUNCIL DISTRICTS



FUNDS

FY 15 16

SEC

3

SUBJECT:
THE KILLER INSIDE ME

CATEGORY:
FILM

TYPE:
MOVIE

FY 15 16



This section of the document contains the appropriations by funds, departments and expenditure classifications for operating and capital funds. It also contains the revenues projected to be received by each fund in the upcoming fiscal year.

This section is part of the ordinances adopted by the City Council.

FILM | ART & CULTURE | MUSIC

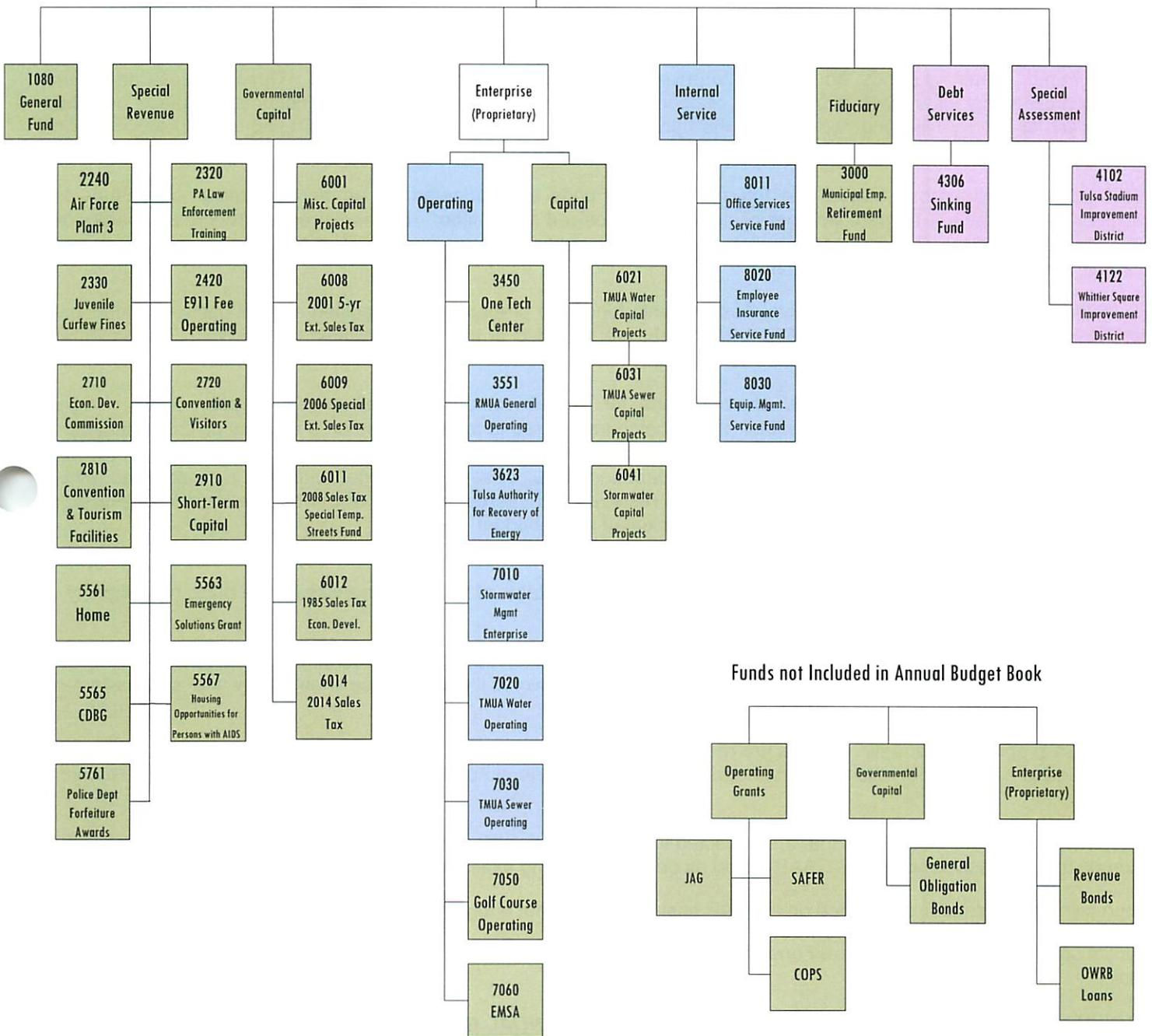
City of Tulsa

Fund Structure

By Budgetary Basis



Funds Included in Annual Budget Book



- Accrual Basis
 - Cash Basis
 - Modified Accrual Basis
- (See explanation on next page)

WHAT IS "BUDGETARY BASIS"?

Budgetary Basis refers to the basis of accounting used to estimate financing sources and uses in the budget.

Cash Basis indicates transactions are recognized only when cash is increased or decreased;

Accrual Basis indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time);

Modified Accrual Basis indicates expenditures, other than accrued interest on general long-term debt, are recorded at the time liabilities are incurred, and revenues are recorded when received in cash except for material and/or available revenues, which should be accrued to reflect properly the taxes levied and revenue earned.

 Cash Basis Accrual Basis Modified Accrual Basis

Refers to chart colors on the previous page.

BUDGET METHODS

The budgets of general government type funds (General Fund, Special Revenue Funds, Governmental and Enterprise Capital Funds, Fiduciary Funds, and three enterprise funds) are prepared on a cash basis. This indicates transactions are recognized only when cash is increased or decreased. Revenue estimates and expenditures are made based on actual cash to be received and expended in the upcoming fiscal year. Encumbrances are used when calculating fund balance and cash is reserved to ensure revenue for future payments.

Most Operating Enterprise Funds and Internal Service Funds are budgeted on an accrual basis. Revenues are recorded when they are earned, whether or not cash is received at the time. Expenditures are recorded when goods and services are received, whether cash disbursements are made at the time or not. The Capital Enterprise Funds are budgeted on a cash basis as noted above.

Budgets for the Debt Service and Special Assessments funds are prepared on a modified accrual basis. Expenditures other than accrued interest on general long-term debt are recorded at the time liabilities are incurred. Revenues are accrued to reflect the taxes levied and revenue earned.

None of the Funds' budgets include appropriations for vested compensated absences or depreciation. Some appropriations related to debt service reflect money being transferred to trustee banks on a monthly basis to meet semi-annual and/or annual principal and interest payments. As the actual principal and interest payment dates are not related to the city's fiscal year, there will be a difference in debt service expense in the budget and what is reported on annual financial statements. Also in some instances, bond reserves and interest earnings at the trustee bank will be used to meet debt obligations and these resources are not reflected in the budget.

ACCOUNTING METHODS

The Comprehensive Annual Financial Report (CAFR) shows the status of the city's finances on the basis of "generally accepted accounting principles" (GAAP).

Principal payments on long-term debt within the Enterprise Funds are applied to the outstanding liability on a GAAP basis as opposed to being expended on a Budget basis. In other words it is a "balance sheet" entry and is not reflected as expenditure in the CAFR.

General staff and administrative charges are recognized as direct expenses of the Enterprise Funds on a GAAP basis as opposed to being recognized as operating transfers into the General Fund from the Enterprise Funds on the Budget basis.

Compensated absences liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees (GAAP basis) as opposed to being expended when paid (Budget basis).

Depreciation expenses are recorded on a GAAP basis. They are not budgeted in any governmental or proprietary fund.

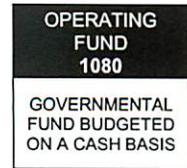
Capital outlays within the Enterprise Funds are recorded as assets on a GAAP basis and expenditures on a Budget basis.

MUNICIPAL BUDGET ACT FUNDS NOT INCLUDED IN THE ANNUAL BUDGET DOCUMENT

The City of Tulsa does not include all of the funds subject to the Municipal Budget Act in its Annual Budget document. Some revenues, such as General Obligation and Revenue Bonds, Community Development and Local Law Enforcement Block Grants, Homeland Security Grants, and State Loans are received in the middle months of the fiscal year and not enough information is available to estimate appropriations in a reasonable manner. The appropriation of these monies is managed by budget amendment during the year after bonds are closed or grant agreements signed. The operating funds not included in the Annual Budget Book are equal to about two percent of the City's annual operating budget.

GENERAL FUND

FY 2015-2016 & FY 2016-2017



OVERVIEW

The General Fund (GF) serves as the primary operating fund for the City of Tulsa. It is the largest City fund in terms of revenues and expenditures. GF resources may be used to pay for any service the City has legal authority to provide under its charter and state laws.

BUDGET SUMMARY and FUND BALANCE

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard had no effect on the total amount reported as fund balance, it did fundamentally alter the categories and terminology used to present that amount on a governmental fund balance sheet. The unassigned fund balance is the net resources available in the GF after reserving for appropriations and encumbrances. The committed fund balance is a self-imposed limitation on funds, therefore, the emergency operating reserve is now designated as committed fund balance. With the adoption of this budget the City Council is officially committing these monies to the emergency operating reserve. It is also committing resources for a trust fund to address the City's Other Post Employment Benefits liability (OPEB). Additionally, a \$2 million allocation to the City's Economic Stabilization Reserve made in FY13 is reserved by a charter provision.

In FY14, revenues continued to improve year over year and the GF ended the year with \$1.5 million in unassigned fund balance. This is largely the result of improved sales and use tax collections. Additionally, the City instituted a hiring freeze and other cost reduction measures for FY14. The improvement in revenues that started at the end of FY14, continued in FY15, and is projected to continue in FY16 has enabled the City to set the emergency operating reserve at 6.25 percent up from the 6.14 percent budgeted in FY15.

REVENUE

FY16 GF revenues are projected to be \$272.3 million. This is 4 percent higher than the FY15 Original Budget and based on 6 percent sales tax growth. The GF will benefit from a reduction in the Oklahoma Tax Commission retention fee from 1 percent to 0.5 percent which will add approximately \$600,000 in additional GF revenue in FY16 for the 10.5 months that the reduction will be in effect. Additionally, the City will not be required to make a contribution to the Tulsa Technology Tax Increment Financing District (TIF) and the City will benefit from the refinancing of revenues bonds associated with the Tulsa Hills (TIF). These changes will contribute an additional \$250,000 and \$264,000 to the GF respectively.

EXPENDITURES

The FY16 GF budget is \$274.6 million. The allocations between Personal Services, Materials and Supplies, and Other Services and Charges remain close to historical values. They make up 74 percent, 2 percent, and 22 percent of the FY16 GF budget, respectively.

The largest increase in the GF in FY16 is related to Personal Services which in total will result in a \$9.5 million increase. As a result of a recent compensation study, the City will take steps to bring compensation up to market study minimums for those employees which fall below minimum identified levels. The GF will continue to absorb the costs associated with expiring Federal grants as nineteen (19) police officers will transition to the GF at an annual cost of \$1.3 million. Other types of issues, such as landline revenues to support E911 service continue to decline, the GF will absorb \$550,000 in additional expense to support the City's E911 service. Additionally, the City will provide over \$1.0 million in increased resources to Tulsa Zoo Management Incorporated (TZMI) to pay for utilities and other additional cost. Recently completed capital projects will also require an additional \$200,000 in resources to support projects coming online in FY16.

As a result of strong revenue performance at the end of FY14 and revenues which have exceeded budget thru the first ten (10) months of FY15, the City will fund \$2.3 million in one-time expenditures as part of the FY16 budget. The City will fund the upgrade of the City's Microsoft Exchange/Email Server, the demolition of eight (8) obsolete municipal swimming pools, an economic development strategic plan, four hundred and fifty (450) gas masks for the Police Department and a number of one-time items in various departments throughout the City.

The Public Safety program's appropriations supporting the Police, Fire, Municipal Courts, and Emergency Management, account for 61 percent of the FY16 budget. The Administrative and Support Services category represents approximately 15 percent of the FY16 budget. Public Works and Transportation will receive the third largest allocation - 10 percent of the budget. Cultural and Recreational activities will be allocated 8 percent of FY16 resources. The City's Economic Development and Neighborhood Services functions will consume 4 percent of the FY16 budget and the remaining 2 percent will be transferred to other funds.

The Police and Fire Departments' total allocations are increasing in FY16. As was the case with the last few fiscal year budgets, expiring Federal grants will shift the cost of effected positions' salaries to the GF. In FY16, a July Fire academy of thirty (30) and a September Police academy of thirty (30) will be funded as part of the budget.

Cultural and Recreational programs will benefit from a 5.0 percent increase from the original FY15 budget in FY16 . The Parks and Recreation Department budget is increasing to provide greater support to the Tulsa Zoo for maintenance and utilities. Springdale and Manion Parks will receive additional resources to fund the operations of recently completed water playgrounds.

Social and Economic Development program allocations are increasing by 3.6 percent in FY16. The Mayor's Office of Economic Development will receive funding for a Marketing and Public Relations Coordinator. Additionally, the resources to support a Business Liaison will be transferred from the Planning Department.

Public Works and Transportation will be reduced by 8.4 percent in FY16. This change is largely the result of Building Operations being transferred to the Asset Management Department from the Streets and Stormwater Department and the reduction of the allocation for salt purchases for winter storm response.

The Administrative and Support Services program's allocations are increasing by 16 percent. The majority of this increase is the result of the transfer of Building Operations to the Asset Management Department. The remainder of the increase is the result of anticipated compensation and benefit increases.

Transfers out will increase 2.6 percent in FY16 as a result of a minimal allocation to the Golf Course operating fund and a 1.2 percent increase in the transfer to the One Technology Center (OTC) operating fund.

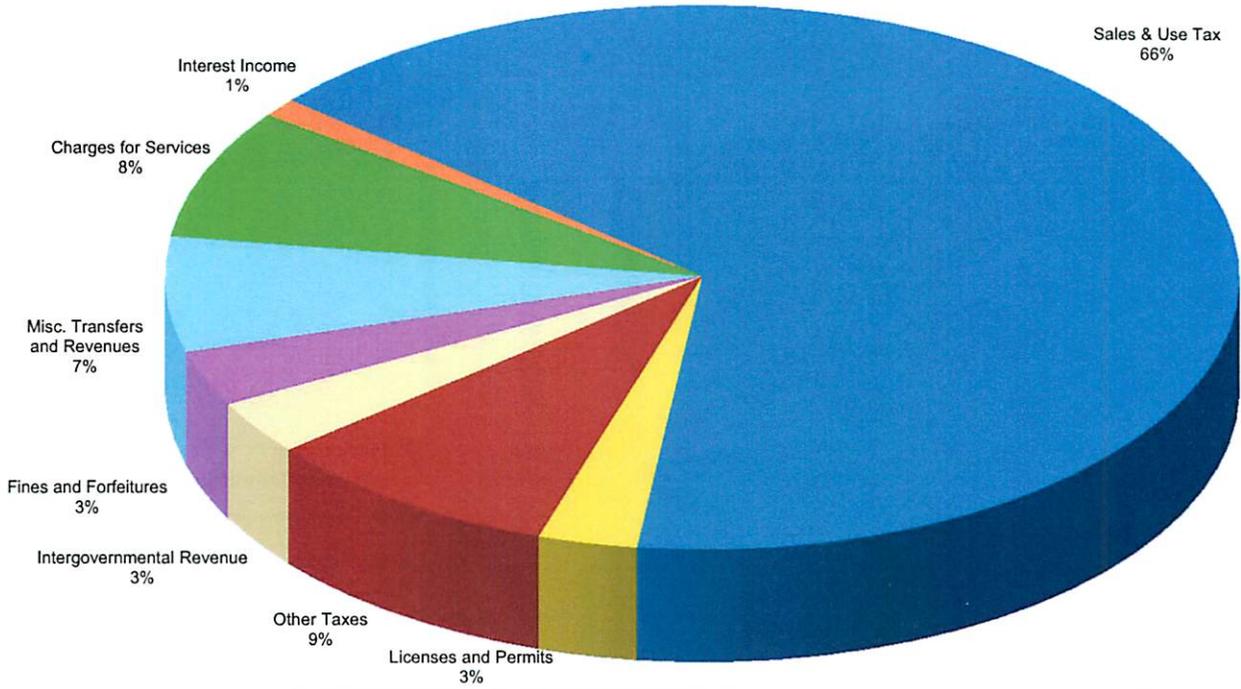
Significant changes for the FY17 Plan includes eliminating funding for FY16 one-time projects, full year impact of mid-year FY16 compensation, 1 percent projected benefit cost increase, and July academy classes of 28 for Police and 28 for Firefighters.

ANNUAL RESOURCES AND OUTLAYS

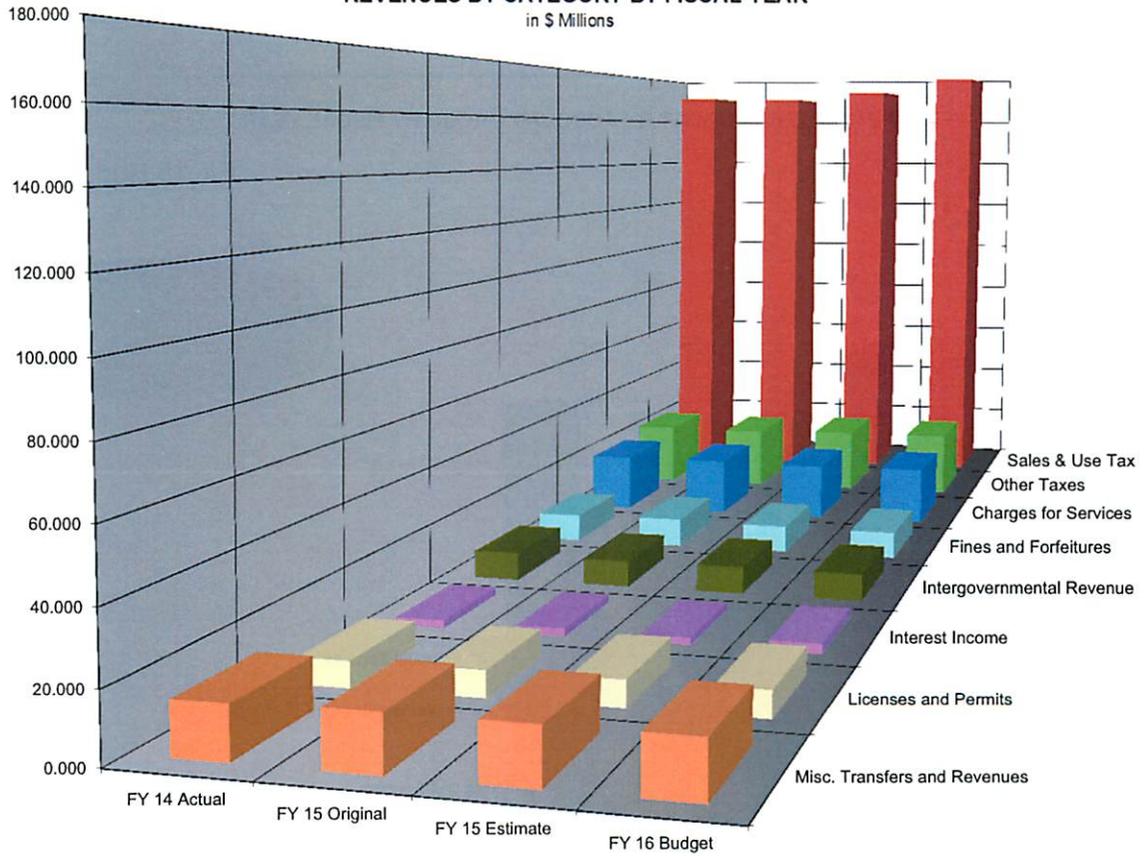
(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 245,997	\$ 245,377	\$ 249,352	\$ 256,334	2.8%	\$ 258,714
Transfers In	15,179	15,973	15,950	15,997	0.3%	15,651
Total Resources	261,176	261,350	265,302	272,331	2.6%	274,365
Annual Outlays						
Budget	250,472	255,567	257,620	268,893	4.4%	268,424
Transfers Out	7,237	5,572	5,922	5,717	-3.5%	5,641
Total Outlays	257,709	261,139	263,542	274,610	4.2%	274,065
Annual Resources Less Annual Outlays	\$ 3,467	\$ 211	\$ 1,760	\$ (2,279)		\$ 300
FUND BALANCE						
Fund Balance						
Beginning Unassigned Fund Balance	18,659	20,605	22,126	23,886		21,607
Addition to/(Use of)	3,467	211	1,760	(2,279)		300
Total	22,126	20,816	23,886	21,607		21,907
Economic Stabilization Reserve	2,000	2,000	2,000	2,000		2,000
Committed Fund Balance For OPEB	2,560	2,560	2,560	2,560		2,560
Committed Fund Balance (6.25 percent Operating Reserve)	16,057	16,057	16,300	17,021		17,148
Ending Unassigned Fund Balance	\$ 1,509	\$ 199	\$ 3,026	\$ 26		\$ 199

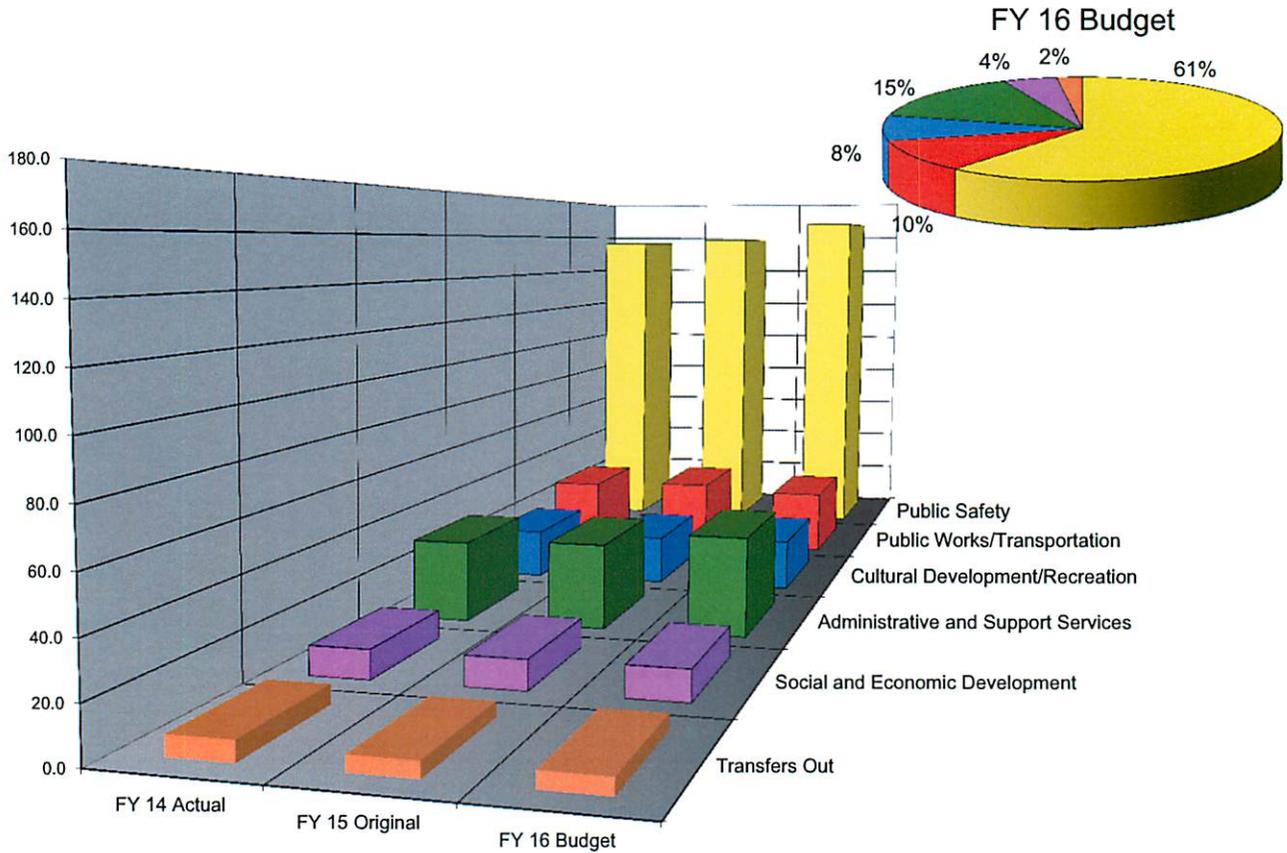
REVENUE ESTIMATES BY CATEGORY FY 16



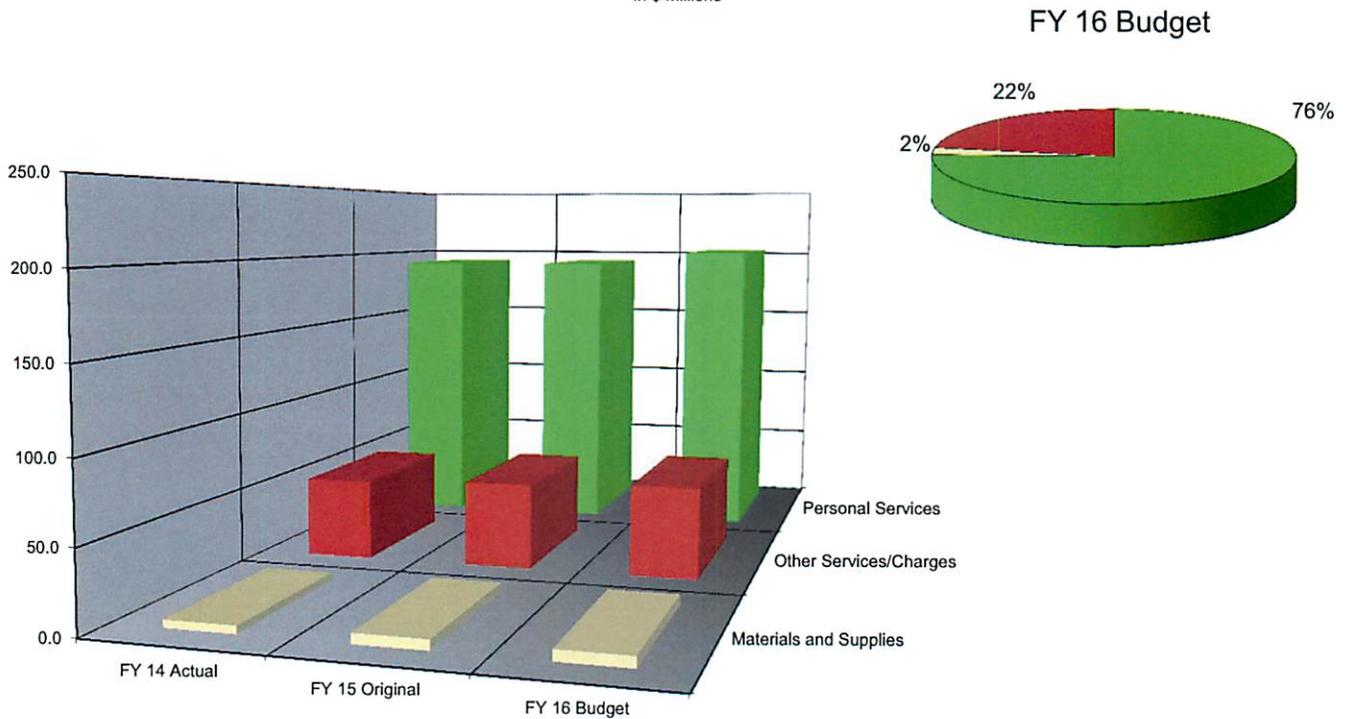
REVENUES BY CATEGORY BY FISCAL YEAR



EXPENDITURES/BUDGET BY CATEGORY BY FISCAL YEAR
in \$ Millions



EXPENDITURES/BUDGET BY ACCOUNT GROUP BY FISCAL YEAR
in \$ Millions



ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ TAXES						
SALES	\$ 145,998	\$ 145,844	\$ 148,995	\$ 154,548	3.7%	\$ 156,909
USE	24,776	24,400	24,407	24,763	1.5%	24,777
FRANCHISE FEES						
Oklahoma Natural Gas	4,584	4,343	4,962	4,600	-7.3%	4,600
Public Service	8,610	8,600	8,864	9,000	1.5%	9,000
Cox Communications	5,508	5,400	5,470	5,500	0.5%	5,500
Right of Way Occupancy Fee	4,808	4,904	4,991	5,281	5.8%	5,281
TOTAL FRANCHISE	23,510	23,247	24,287	24,381	0.4%	24,381
HOTEL/MOTEL TAXES	141	147	151	157	4.0%	162
TOTAL ALL TAXES	194,425	193,638	197,840	203,849	3.0%	206,229
■ LICENSES AND PERMITS						
BUSINESS LICENSES	1,257	1,242	1,014	1,233	21.6%	1,233
NON-BUSINESS LICENSES AND PERMITS						
Bldg Inspections-Residential	893	820	799	800	0.1%	800
Bldg Inspections-Commercial	1,819	1,750	2,055	1,900	-7.5%	1,900
Electrical Inspections	554	535	520	540	3.8%	540
Mechanical Inspections	595	565	574	580	1.0%	580
Other Non-Business	2,684	3,083	3,148	3,127	-0.7%	3,127
Total Non-Business	6,545	6,753	7,096	6,947	-2.1%	6,947
TOTAL ALL LICENSES/PERMITS	7,802	7,995	8,110	8,180	0.9%	8,180
■ INTRGVRNMNTL REVENUE						
GRANTS AND REIMBURSEMENTS	2,015	1,415	1,757	1,654	-5.9%	1,654
SHARED REVENUE						
Liquor Tax Apportionment	685	675	688	680	-1.2%	680
Gasoline Tax	717	725	729	760	4.3%	760
Tobacco Tax	3,025	3,100	3,030	3,000	-1.0%	3,000
Vehicle License	2,736	2,600	2,595	2,700	4.0%	2,700
Total Shared Revenue	7,163	7,100	7,042	7,140	1.4%	7,140
TOTAL ALL INTRGVRNMNTL	9,178	8,515	8,799	8,794	-0.1%	8,794
■ CHARGES FOR SERVICES						
GENERAL GOVERNMENT						
Airport Direct Cost for Support Services	915	100	50	50	0.0%	50
TARE Direct Cost for Support Services	719	637	637	636	-0.2%	636
Water Direct Cost for Support Services	3,251	3,203	3,204	3,049	-4.8%	3,049
Sewer Direct Cost for Support Services	2,464	2,542	2,540	2,446	-3.7%	2,446
Stormwater Direct Cost for Support Services	1,218	952	952	976	2.5%	976
Other General Government	453	433	465	481	3.4%	481
TOTAL GENERAL GOVERNMENT	9,020	7,867	7,848	7,638	-2.7%	7,638

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
PUBLIC SAFETY						
Code Enforcement	1,255	1,600	1,528	1,500	-1.8%	1,500
Airport Fire Reimbursement	1,956	1,800	1,800	1,900	5.6%	1,900
Other Public Safety	644	568	647	582	-10.0%	582
TOTAL PUBLIC SAFETY	3,855	3,968	3,975	3,982	0.2%	3,982
CULTURE AND RECREATION						
Performing Arts Center	1,528	1,510	1,761	1,628	-7.6%	1,628
Miscellaneous Park Revenue	835	800	707	710	0.4%	710
TOTAL CULTURE/RECREATION	2,363	2,310	2,468	2,338	-5.3%	2,338
STREETS AND HIGHWAYS						
Paving Cut Repair	5,512	6,496	5,999	6,491	8.2%	6,491
Parking Meters	173	280	317	450	42.0%	450
TOTAL STREETS/ HIGHWAYS	5,685	6,776	6,316	6,941	9.9%	6,941
TOTAL ALL SERVICES	20,923	20,921	20,607	20,899	1.4%	20,899
■ FINES AND FORFEITURES	9,421	9,900	9,249	9,000	-2.7%	9,000
■ MISCELLANEOUS REVENUE	1,786	1,929	2,549	2,562	0.5%	2,562
■ INTEREST INCOME	2,462	2,479	2,198	3,050	38.8%	3,050
TOTAL REVENUE	245,997	245,377	249,352	256,334	2.8%	258,714
■ TRANSFERS IN						
Long Range Capital Projects	50	0	0	0	N/A	0
Stormwater Enterprise	250	0	0	0	N/A	0
EMSA	60	650	650	650	0.0%	650
TPACT	75	75	75	75	0.0%	75
TPA General Operating Fund	150	150	210	210	0.0%	210
Employees' Insurance Service Fund	60	0	0	0	N/A	0
TARE Fund	1,655	1,691	1,691	1,595	-5.7%	1,482
Stormwater Fund	1,467	1,553	1,553	1,615	4.0%	1,526
Water Fund	6,270	6,416	6,355	6,377	0.3%	6,245
Sewer Fund	5,142	5,438	5,416	5,475	1.1%	5,463
TOTAL TRANSFERS IN	15,179	15,973	15,950	15,997	0.3%	15,651
TOTAL ANNUAL RESOURCES	\$ 261,176	\$ 261,350	\$ 265,302	\$ 272,331	2.6%	\$ 274,365

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
BUDGET (Expenditures or appropriations)					
■ PUBLIC SAFETY AND PROTECTION					
<u>Municipal Court</u>					
Personal Services	\$ 2,176	\$ 1,978	\$ 2,116	7.0%	\$ 2,118
Materials and Supplies	7	28	33	17.9%	28
Other Services/Charges	129	144	846	487.5%	846
Total	2,312	2,150	2,995	39.3%	2,992
<u>Police</u>					
Personal Services	77,845	79,667	85,478	7.3%	85,549
Materials and Supplies	1,387	1,397	1,795	28.5%	1,594
Other Services/Charges	6,995	7,780	7,463	-4.1%	7,437
Total	86,227	88,844	94,736	6.6%	94,580
<u>Fire</u>					
Personal Services	63,088	62,536	64,435	3.0%	64,771
Materials and Supplies	989	978	1,440	47.2%	1,415
Other Services/Charges	3,767	3,686	3,513	-4.7%	3,438
Total	67,844	67,200	69,388	3.3%	69,624
<u>Emergency Management</u>					
Other Services/Charges	151	136	136	0.0%	136
Total	151	136	136	0.0%	136
Total Public Safety and Protection	156,534	158,330	167,255	5.6%	167,332
■ CULTURAL DEVELOPMENT AND RECREATION					
<u>Park and Recreation</u>					
Personal Services	5,680	5,527	5,474	-1.0%	5,480
Materials and Supplies	785	815	806	-1.1%	803
Other Services/Charges	8,473	8,369	9,312	11.3%	9,432
Total	14,938	14,711	15,592	6.0%	15,715
<u>Gilcrease Museum</u>					
Other Services/Charges	2,915	2,959	2,982	0.8%	3,001
Total	2,915	2,959	2,982	0.8%	3,001
<u>Performing Arts Center</u>					
Personal Services	1,585	1,357	1,401	3.2%	1,402
Materials and Supplies	51	61	61	0.0%	61
Other Services/Charges	461	608	608	0.0%	608
Total	2,097	2,026	2,070	2.2%	2,071
<u>River Parks</u>					
Other Services/Charges	626	574	639	11.3%	614
Total	626	574	639	11.3%	614
Total Cultural Development & Recreation	20,576	20,270	21,283	5.0%	21,401
■ SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Mayor's Office of Economic Development</u>					
Personal Services	0	497	557	12.1%	557
Materials and Supplies	0	6	4	-33.3%	7
Other Services/Charges	0	6	156	>500%	6
Total	0	509	717	40.9%	570
<u>Working in Neighborhoods</u>					
Personal Services	3,059	3,090	3,266	5.7%	3,269
Materials and Supplies	276	275	275	0.0%	275
Other Services/Charges	1,376	1,401	1,376	-1.8%	1,376
Total	4,711	4,766	4,917	3.2%	4,920
<u>Planning & Development</u>					
Personal Services	6,287	5,907	5,921	0.2%	5,926
Materials and Supplies	45	60	70	16.7%	62
Other Services/Charges	329	319	352	10.3%	243
Total	6,661	6,286	6,343	0.9%	6,231
Total Social & Economic Development	11,372	11,561	11,977	3.6%	11,721

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF FROM FY 15 ORIG	FY 17 FINANCIAL PLAN
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Personal Services	2,917	2,940	3,186	8.4%	3,189
Materials and Supplies	0	35	39	11.4%	39
Other Services/Charges	141	269	338	25.7%	338
Total	3,058	3,244	3,563	9.8%	3,566
<u>Streets and Stormwater</u>					
Personal Services	7,038	6,321	5,307	-16.0%	5,311
Materials and Supplies	664	1,549	686	-55.7%	863
Other Services/Charges	10,858	12,253	11,038	-9.9%	10,998
Total	18,560	20,123	17,031	-15.4%	17,172
<u>Tulsa Transit</u>					
Other Services/Charges	7,580	7,449	7,619	2.3%	7,564
Total	7,580	7,449	7,619	2.3%	7,564
Total Public Works & Transportation	29,198	30,816	28,213	-8.4%	28,302
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Mayor's Office</u>					
Personal Services	808	844	867	2.7%	868
Materials and Supplies	7	19	9	-52.6%	9
Other Services/Charges	75	100	107	7.0%	107
Total	890	963	983	2.1%	984
<u>City Auditor</u>					
Personal Services	837	890	990	11.2%	990
Materials and Supplies	3	11	10	-9.1%	10
Other Services/Charges	93	118	50	-57.6%	50
Total	933	1,019	1,050	3.0%	1,050
<u>City Council</u>					
Personal Services	959	1,050	1,132	7.8%	1,133
Materials and Supplies	6	12	18	50.0%	12
Other Services/Charges	80	78	93	19.2%	93
Total	1,045	1,140	1,243	9.0%	1,238
<u>Mayor's Office of Human Rights</u>					
Personal Services	527	538	551	2.4%	552
Materials and Supplies	2	6	6	0.0%	6
Other Services/Charges	28	27	28	3.7%	28
Total	557	571	585	2.5%	586
<u>Legal</u>					
Personal Services	2,823	3,070	3,258	6.1%	3,260
Materials and Supplies	51	64	81	26.6%	76
Other Services/Charges	226	192	272	41.7%	250
Total	3,100	3,326	3,611	8.6%	3,586
<u>Human Resources</u>					
Personal Services	2,948	2,720	2,768	1.8%	2,771
Materials and Supplies	58	108	122	13.0%	111
Other Services/Charges	517	1,089	992	-8.9%	972
Total	3,523	3,917	3,882	-0.9%	3,854
<u>General Government</u>					
Other Services/Charges	1,940	2,331	2,523	8.2%	2,600
Total	1,940	2,331	2,523	8.2%	2,600
<u>INCOG</u>					
Other Services/Charges	1,020	987	1,023	3.6%	1,023
Total	1,020	987	1,023	3.6%	1,023

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF FROM FY 15 ORIG	FY 17 FINANCIAL PLAN
Finance					
Personal Services	5,743	5,770	6,336	9.8%	6,092
Materials and Supplies	29	84	111	32.1%	105
Other Services/Charges	1,265	1,285	1,981	54.2%	2,144
Total	7,037	7,139	8,428	18.1%	8,341
Information Technology					
Personal Services	7,558	7,135	7,231	1.3%	7,236
Materials and Supplies	347	418	418	0.0%	418
Other Services/Charges	3,929	3,481	3,966	13.9%	3,539
Total	11,834	11,034	11,615	5.3%	11,193
Customer Care					
Personal Services	261	241	295	22.4%	295
Materials and Supplies	1	4	2	-50.0%	2
Other Services/Charges	2	7	28	300.0%	23
Total	264	252	325	29.0%	320
Communications					
Personal Services	608	572	562	-1.7%	562
Materials and Supplies	5	15	15	0.0%	15
Other Services/Charges	36	26	28	7.7%	28
Total	649	613	605	-1.3%	605
Asset Management					
Personal Services	0	713	1,728	142.4%	1,730
Materials and Supplies	0	99	467	371.7%	461
Other Services/Charges	0	486	2,097	331.5%	2,097
Total	0	1,298	4,292	230.7%	4,288
Total Administrative & Support Services	32,792	34,590	40,165	16.1%	39,668
TOTAL BUDGET	\$ 250,472	\$ 255,567	\$ 268,893	5.2%	\$ 268,424
(Expenditures or appropriations)					

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
TRANSFERS OUT					
Fund # Name					
2710 Economic Development Commission Fund	\$ 19	\$ 0	\$ 0	N/A	\$ 0
3001 Municipal Employees' Pension Trust Fund	244	0	0	N/A	0
3003 SMG Convention Center Operating Fund	961	0	0	N/A	0
3450 One Technology Building	4,968	5,011	5,069	1.2%	5,138
4122 Whittier Square Improvement District	10	10	10	0.0%	10
5317 Community Oriented Policing Services	100	120	145	20.8%	0
5521 HOME	435	0	0	N/A	0
5565 CDBG	0	431	343	-20.4%	343
7050 Golf Course Operating Fund	500	0	150	N/A	150
TOTAL TRANSFERS OUT	\$ 7,237	\$ 5,572	\$ 5,717	2.6%	\$ 5,641
TOTAL ANNUAL OUTLAYS	\$ 257,709	\$ 261,139	\$ 274,610	5.2%	\$ 274,065

SUMMARY BY PROGRAM CATEGORY

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
PUBLIC SAFETY AND PROTECTION					
Personal Services	\$ 143,109	\$ 144,181	\$ 152,029	5.4%	\$ 152,438
Materials and Supplies	2,383	2,403	3,268	36.0%	3,037
Other Services/Charges	11,042	11,746	11,958	1.8%	11,857
Total	156,534	158,330	167,255	5.6%	167,332
CULTURAL DEVELOPMENT AND RECREATION					
Personal Services	7,265	6,884	6,875	-0.1%	6,882
Materials and Supplies	836	876	867	-1.0%	864
Other Services/Charges	12,475	12,510	13,541	8.2%	13,655
Total	20,576	20,270	21,283	5.0%	21,401
SOCIAL AND ECONOMIC DEVELOPMENT					
Personal Services	9,346	9,494	9,744	2.6%	9,752
Materials and Supplies	321	341	349	2.3%	344
Other Services/Charges	1,705	1,726	1,884	9.2%	1,625
Total	11,372	11,561	11,977	3.6%	11,721
PUBLIC WORKS AND TRANSPORTATION					
Personal Services	9,955	9,261	8,493	-8.3%	8,500
Materials and Supplies	664	1,584	725	-54.2%	902
Other Services/Charges	18,579	19,971	18,995	-4.9%	18,900
Total	29,198	30,816	28,213	-8.4%	28,302
ADMINISTRATIVE AND SUPPORT SERVICES					
Personal Services	23,072	23,543	25,718	9.2%	25,489
Materials and Supplies	509	840	1,259	49.9%	1,225
Other Services/Charges	9,211	10,207	13,188	29.2%	12,954
Total	32,792	34,590	40,165	16.1%	39,668
TRANSFERS	7,237	5,572	5,717	2.6%	5,641
TOTAL OUTLAYS	\$ 257,709	\$ 261,139	\$ 274,610	5.2%	\$ 274,065

SUMMARY BY ACCOUNT CLASSIFICATION

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
PERSONAL SERVICES	\$ 192,747	\$ 193,363	\$ 202,859	4.9%	\$ 203,061
MATERIALS AND SUPPLIES	4,713	6,044	6,468	7.0%	6,372
OTHER SERVICES/CHARGES	53,012	56,160	59,566	6.1%	58,991
TRANSFERS	7,237	5,572	5,717	2.6%	5,641
TOTAL OUTLAYS	\$ 257,709	\$ 261,139	\$ 274,610	5.2%	\$ 274,065

AIR FORCE PLANT 3 FUND

FY 2015-2016 & FY 2016-2017

OPERATING FUND 2240
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

In December 1993, McDonnell-Douglas announced the cessation of operations at the Air Force facility known as Air Force Plant 3 (AFP 3), whereupon the City of Tulsa proceeded to have the United States Air Force convey AFP 3 back to the City as intended when the City deeded the 338 acres to the U. S. Government in 1941. In addition to the land and improvements, the United States gave the City \$10 million to address environmental problems and make improvements to the facilities.

The Mayor's Office, the Chamber of Commerce, PSO, ONG, Public Works, Legal, Airports and other agencies have worked together to make the property suitable for continued commercial use. The land and improved facilities have been leased to Spirit AeroSystems, Inc., (formerly Boeing Aircraft) and Navistar.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this Fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The FY16 budget will continue to provide for improvements to the facility.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 66	\$ 72	\$ 69	\$ 68	-1.4%	\$ 68
Transfers In	0	0	0	0	N/A	0
Total Resources	66	72	69	68	-1.4%	68
Annual Outlays						
Budget (Expenditures or appropriations)	11	1,183	21	1,236	>500%	66
Transfers Out	0	0	0	0	N/A	0
Total Outlays	11	1,183	21	1,236	>500%	66
Resources less Outlays	55	(1,111)	48	(1,168)		2
Assigned Fund Balance						
Beginning of Year	1,067	1,111	1,122	1,170		2
Addition to/(Use of)	55	(1,111)	48	(1,168)		2
End of Year	\$ 1,122	\$ 0	\$ 1,170	\$ 2		\$ 4

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ CHARGES FOR SERVICES	\$ 56	\$ 64	\$ 60	\$ 56	-6.7%	\$ 56
■ INTEREST INCOME	10	8	9	12	33.3%	12
TOTAL ANNUAL RESOURCES	\$ 66	\$ 72	\$ 69	\$ 68	(0.0)	\$ 68

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Tulsa Airport Authority</u>					
Other Services/Charges	\$ 4	\$ 0	\$ 0	N/A	\$ 0
Capital Outlay	7	0	0	N/A	0
Total Public Works and Transportation	11	0	0	N/A	0
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Asset Management</u>					
Other Services/Charges	0	6	20	233.3%	20
Capital Outlay	0	1,177	1,216	3.3%	46
Total Administrative and Support Services	0	1,183	1,236	4.5%	66
TOTAL BUDGET (Expenditures or appropriations)	11	1,183	1,236	4.5%	66
TOTAL ANNUAL OUTLAYS	\$ 11	\$ 1,183	\$ 1,236	4.5%	\$ 66

P.A. LAW ENFORCEMENT TRAINING FUND

FY 2015-2016 & FY 2016-2017

OPERATING FUND 2320
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

The Penalty Assessment Law Enforcement Training Fund has been established to administer revenues collected under provisions contained in Oklahoma Statutes, "Title 20 -- Courts, Section 1313.2". This law allows any municipality having a basic law enforcement academy approved by the Council of Law Enforcement Education and Training (C.L.E.E.T.) to dedicate \$2.00 of each court fine over \$10.00, excluding parking or standing violations, to local law enforcement training programs. While the great majority of the money is appropriated to the Police Department, the law allows up to 7 percent of the amount collected to be used for court and prosecutor training. Appropriations to the Legal and Municipal Court Departments reflect this option.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Due to declining revenues and fund balance, the FY16 budget has been reduced to align with current resources. This budget will continue to provide for supplies and training for the Tulsa Police Department. Training for Municipal Court employees and City Prosecutors is also included.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 101	\$ 102	\$ 78	\$ 78	0.0%	\$ 78
Transfers In	0	0	0	0	N/A	0
Total Resources	101	102	78	78	0.0%	78
Annual Outlays						
Budget (Expenditures or appropriations)	117	129	122	90	-26.2%	78
Transfers Out	0	0	0	0	N/A	0
Total Outlays	117	129	122	90	-26.2%	78
Resources less Outlays	(16)	(27)	(44)	(12)		0
Assigned Fund Balance						
Beginning of Year	76	52	60	16		4
Addition to/(Use of)	(16)	(27)	(44)	(12)		0
End of Year	\$ 60	\$ 25	\$ 16	\$ 4		\$ 4

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ FINES AND FORFEITURES	\$ 101	\$ 102	\$ 78	\$ 78	0.0%	\$ 78
TOTAL ANNUAL RESOURCES	\$ 101	\$ 102	\$ 78	\$ 78	0.0%	\$ 78

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ PUBLIC SAFETY AND PROTECTION					
<u>Municipal Court</u>					
Other Services/Charges	\$ 1	\$ 7	\$ 4	-42.9%	\$ 3
Total	1	7	4	-42.9%	3
<u>Police</u>					
Other Services/Charges	114	120	84	-30.0%	73
Total	114	120	84	-30.0%	73
Total Public Safety and Protection	115	127	88	-30.7%	76
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Legal</u>					
Other Services/Charges	2	2	2	0.0%	2
Total Administrative and Support Services	2	2	2	0.0%	2
TOTAL BUDGET (Expenditures or appropriations)	117	129	90	-30.2%	78
TOTAL ANNUAL OUTLAYS	\$ 117	\$ 129	\$ 90	-30.2%	\$ 78

JUVENILE CURFEW FINES

FY 2015-2016 & FY 2016-2017

OPERATING FUND 2330
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

The Juvenile Curfew Fines Fund was established by an agreement between the Tulsa County District Court and the City of Tulsa, under authority of Article 10 Oklahoma Statutes, Section 7303-1.2, Subsection F. This law authorizes municipalities to assume jurisdiction of juveniles guilty of certain misdemeanor violations. Subsection F mandates funds generated from "juvenile curfew fines" be used to fund local programs which address juvenile crime, costs related to prosecution and retention of juvenile offenders, and administrative costs for community intervention centers.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Appropriations are used to partially fund a Probation Officer in the Municipal Court department related to specialized counseling and referral support for juveniles. The position also monitors the progress of all juvenile court cases, facilitates work-in-lieu-of-fines, schedules classes and prepares pre-sentence investigations.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 19	\$ 22	\$ 15	\$ 16	6.7%	\$ 16
Transfers In	0	0	0	0	N/A	0
Total Resources	<u>19</u>	<u>22</u>	<u>15</u>	<u>16</u>	6.7%	<u>16</u>
Annual Outlays						
Budget (Expenditures or appropriations)	20	24	25	17	-30.9%	17
Transfers Out	0	0	0	0	N/A	0
Total Outlays	<u>20</u>	<u>24</u>	<u>25</u>	<u>17</u>	-30.9%	<u>17</u>
Resources less Outlays	<u>(1)</u>	<u>(2)</u>	<u>(10)</u>	<u>(1)</u>		<u>(1)</u>
Assigned Fund Balance						
Beginning of Year	16	14	15	5		4
Addition to/(Use of)	(1)	(2)	(10)	(1)		(1)
End of Year	<u>\$ 15</u>	<u>\$ 12</u>	<u>\$ 5</u>	<u>\$ 4</u>		<u>\$ 3</u>

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ FINES AND FORFEITURES	\$ 19	\$ 22	\$ 15	\$ 16	6.7%	\$ 16
TOTAL ANNUAL RESOURCES	\$ 19	\$ 22	\$ 15	\$ 16	6.7%	\$ 16

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ PUBLIC SAFETY AND PROTECTION					
<u>Municipal Court</u>					
Personal Services	\$ 20	\$ 24	\$ 17	-29.2%	\$ 17
Total Public Safety and Protection	20	24	17	-29.2%	17
TOTAL BUDGET (Expenditures or appropriations)	20	24	17	-29.2%	17
TOTAL ANNUAL OUTLAYS	\$ 20	\$ 24	\$ 17	-29.2%	\$ 17

E911 FEE OPERATING FUND

FY 2015-2016 & FY 2016-2017

OPERATING FUND 2420
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

In July 1987, Tulsa voters approved the development and implementation of an enhanced 911 system and a fee on phone service to cover its costs. The E911 Fee Operating Fund was established to account for the collection of the fee and to track the enhanced 911 service expenditures. Ordinance #16930, approved by the Mayor in December 1989, set a first-year emergency telephone user charge of five percent of the tariff rate, and subsequent years were set at three percent of the tariff rate. In 1994, the City Council approved raising the tariff rate back to five percent to establish an emergency communication capital equipment replacement and acquisition program estimated to cost approximately \$5,000,000. While the initial projects have been implemented, the revenues from the tariff continue to provide a significant funding source for capital improvements related to emergency dispatching. In 2006, Tulsa County voters approved a 50 cent per month user charge on cell phones. This new revenue source is helping finance E911 operations.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Executive Order 2014-02, issued by the Mayor in March 2014, abolished the 911 Public Safety Communications Department and its functions were assigned to the Police Department. Going forward, the E911 Fee Operating Fund will continue to be used exclusively to account for the collection of the E911 fees and to track the enhanced 911 service expenditures.

The E911 Fee Operating Fund had a beginning FY15 negative fund balance of \$84,000 as a result of the continuing decline in 911 fee revenue. Due to a FY15 transfer from the City's General Fund in the amount of \$350,000, this negative balance is estimated to have been made up over the course of the fiscal year with a small fund balance of \$4,000 remaining at year-end. In FY16, outlays are aligned with revenues to maintain a positive fund balance. The funding gap has been closed in FY16 as a result of shifting costs of the 911 operation to the General Fund.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 3,800	\$ 3,905	\$ 3,473	\$ 3,461	-0.3%	\$ 3,411
Transfers In	0	0	350	0	-100.0%	0
Total Resources	3,800	3,905	3,823	3,461	-9.5%	3,411
Annual Outlays						
Budget (Expenditures or appropriations)	4,829	3,962	3,735	3,430	-8.2%	3,396
Transfers Out	2	0	0	0	0.0%	0
Total Outlays	4,831	3,962	3,735	3,430	-8.2%	3,396
Resources less Outlays	(1,031)	(57)	88	31		15
Assigned Fund Balance						
Beginning of Year	947	64	(84)	4		35
Addition to/(Use of)	(1,031)	(57)	88	31		15
End of Year	\$ (84)	\$ 7	\$ 4	\$ 35		\$ 50

ANNUAL RESOURCES
(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ INTRGVMNTL REVENUE	\$ 11	\$ 0	\$ 8	\$ 8	0.0%	\$ 8
■ CHARGES FOR SERVICES	3,775	3,900	3,462	3,450	-0.3%	3,400
CELL PHONES	2,279	1,900	1,990	2,000	0.5%	2,000
LAND LINE PHONES	1,496	2,000	1,472	1,450	-1.5%	1,400
■ INTEREST INCOME	14	5	3	3	0.0%	3
TOTAL REVENUE	3,800	3,905	3,473	3,461	-0.3%	3,411
■ TRANSFERS IN	0	0	350	0	-100.0%	0
TOTAL ANNUAL RESOURCES	\$ 3,800	\$ 3,905	\$ 3,823	\$ 3,461	-9.5%	\$ 3,411

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ PUBLIC SAFETY AND PROTECTION					
<u>Police</u>					
Personal Services	\$ 2,343	\$ 1,317	\$ 863	-34.5%	\$ 865
Materials and Supplies	67	55	47	-14.5%	47
Other Services/Charges	1,877	1,782	1,746	-2.0%	1,746
Capital Outlay	132	0	34	N/A	0
Total Public Safety and Protection	4,419	3,154	2,690	-14.7%	2,658
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Streets and Stormwater</u>					
Personal Services	58	58	0	-100.0%	0
Materials and Supplies	10	14	0	-100.0%	0
Other Services/Charges	229	235	0	-100.0%	0
Capital Outlay	48	0	0	N/A	0
Total Public Works and Transportation	345	307	0	-100.0%	0
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Information Technology</u>					
Personal Services	0	321	304	-5.3%	305
Materials and Supplies	0	13	13	0.0%	13
Other Services/Charges	65	167	125	-25.1%	122
Total	65	501	442	-11.8%	440
<u>Asset Management</u>					
Personal Services	0	0	49	N/A	49
Materials and Supplies	0	0	13	N/A	13
Other Services/Charges	0	0	236	N/A	236
Total	0	0	298	N/A	298
Total Administrative and Support Services	65	501	740	47.7%	738
TOTAL BUDGET (Expenditures or appropriations)	4,829	3,962	3,430	-13.4%	3,396
TRANSFERS OUT					
Fund # Name					
3001 Municipal Employees' Pension Trust Fund	2	0	0	N/A	0
TOTAL TRANSFERS OUT	2	0	0	0.0%	0
TOTAL ANNUAL OUTLAYS	\$ 4,831	\$ 3,962	\$ 3,430	-13.4%	\$ 3,396

ECONOMIC DEVELOPMENT COMMISSION FUND

FY 2015-2016 & FY 2016-2017

OPERATING FUND 2710
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

With approval of Ordinance #23294 on May 27, 2015, the allocation of the Hotel/Motel Tax was revised. This ordinance designates specific percentages of the tax for specific purposes. This fund is allocated 4.5 percent of the Hotel/Motel Tax collected by the City.

The fund shall be used to promote economic development activities recommended by the Economic Development Commission.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The Economic Development Commission Fund began FY15 with a fund balance available for appropriation of \$26,000. Based on current revenue and expenditure estimates, this year-end balance is expected to decrease to \$21,000. In FY16, the fund will continue to promote economic development activities which are supported by the staff within the Mayor's Office of Economic Development.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 2,198	\$ 73	\$ 75	\$ 352	369.3%	\$ 364
Transfers In	19	0	0	0	N/A	0
Total Resources	2,217	73	75	352	369.3%	364
Annual Outlays						
Budget (Expenditures or appropriations)	2,610	80	80	356	345.0%	366
Transfers Out	0	0	0	0	N/A	0
Total Outlays	2,610	80	80	356	345.0%	366
Resources less Outlays	(393)	(7)	(5)	(4)		(2)
Assigned Fund Balance						
Beginning of Year	419	29	26	21		17
Addition to/(Use of)	(393)	(7)	(5)	(4)		(2)
End of Year	\$ 26	\$ 22	\$ 21	\$ 17		\$ 15

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ HOTEL/MOTEL TAX	\$ 2,195	\$ 73	\$ 75	\$ 352	369.3%	\$ 364
■ MISCELLANEOUS REVENUE	3	0	0	0	N/A	0
TOTAL REVENUE	2,198	73	75	352	369.3%	364
■ TRANSFERS IN	19	0	0	0	N/A	0
TOTAL ANNUAL RESOURCES	\$ 2,217	\$ 73	\$ 75	\$ 352	369.3%	\$ 364

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Mayor's Office of Economic Development</u>					
Personal Services	\$ 0	\$ 50	\$ 52	4.0%	\$ 53
Materials and Supplies	0	5	5	0.0%	5
Other Services/Charges	2,595	25	299	>500%	308
Total	2,595	80	356	345.0%	366
<u>Planning and Development Services</u>					
Materials and Supplies	1	0	0	N/A	0
Other Services/Charges	14	0	0	N/A	0
Total Social and Economic Development	15	0	0	N/A	0
TOTAL BUDGET (Expenditures or appropriations)	2,610	80	356	345.0%	366
TOTAL ANNUAL OUTLAYS	\$ 2,610	\$ 80	\$ 356	345.0%	\$ 366

CONVENTION & VISITORS FUND

FY 2015-2016 & FY 2016-2017

OPERATING FUND

2720

SPECIAL REVENUE
FUND BUDGETED
ON A CASH BASIS

OVERVIEW

With approval of Ordinance #23112 on May 27, 2014, the Convention & Visitors Fund was created. This fund is allocated 50.5 percent of the Hotel/Motel Tax collected by the City.

The fund shall be used to market and promote tourism and the use of convention facilities within the City of Tulsa.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The Convention & Visitors Fund began FY15 with a fund balance available for appropriation of \$108,000. Based on current revenue and expenditure estimates, this year-end balance remains unchanged. In FY16, the City will continue to contract with the Metropolitan Chamber of Commerce to support the Chamber's Convention and Visitors Bureau's efforts to bring convention and visitor dollars to Tulsa.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 331	\$ 3,709	\$ 3,892	\$ 3,956	1.6%	\$ 4,089
Transfers In	0	0	0	0	N/A	0
Total Resources	331	3,709	3,892	3,956	1.6%	4,089
Annual Outlays						
Budget (Expenditures or appropriations)	223	3,707	3,892	3,956	1.6%	4,089
Transfers Out	0	0	0	0	N/A	0
Total Outlays	223	3,707	3,892	3,956	1.6%	4,089
Resources less Outlays	108	2	0	0		0
Assigned Fund Balance						
Beginning of Year	0	93	108	108		108
Addition to/(Use of)	108	2	0	0		0
Less Cash Reserve for Debt	0	0	0	0		0
End of Year	\$ 108	\$ 95	\$ 108	\$ 108		\$ 108

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ HOTEL/MOTEL TAX	\$ 331	\$ 3,707	\$ 3,892	\$ 3,956	1.6%	\$ 4,089
■ MISC REVENUE	0	2	0	0	N/A	0
TOTAL ANNUAL RESOURCES	\$ 331	\$ 3,709	\$ 3,892	\$ 3,956	1.6%	\$ 4,089

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ CULTURAL DEVELOPMENT AND RECREATION					
<u>Mayor's Office of Economic Development</u>					
Other Services/Charges	\$ 223	\$ 3,707	\$ 3,956	6.7%	\$ 4,089
Total Cultural Development and Recreation	223	3,707	3,956	6.7%	4,089
TOTAL BUDGET (Expenditures or appropriations)	223	3,707	3,956	6.7%	4,089
TOTAL ANNUAL OUTLAYS	\$ 223	\$ 3,707	\$ 3,956	6.7%	\$ 4,089

TULSA'S FUTURE FUND

FY 2015-2016 & FY 2016-2017

OPERATING FUND 2730
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

With approval of Ordinance #23294 on May 27, 2015, the allocation of the Hotel/Motel Tax was revised. This ordinance designates specific percentages of the tax for specific purposes. This fund is allocated 0.0 percent of the Hotel/Motel Tax collected by the City.

The remaining fund balance shall be used to implement strategies for long-term economic growth and business diversification within the city of Tulsa.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The Tulsa's Future Fund began FY15 with a fund balance available for appropriation of \$23,000. Based on current revenue and expenditure estimates, this year-end balance is expected to increase to \$31,000. In FY16, the City will continue to contract with the Metropolitan Chamber of Commerce for professional services to promote and implement an effective strategy for long-term economic growth and business diversification within the city of Tulsa.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	<u>FY 14 ACTUAL</u>	<u>FY 15 ORIGINAL</u>	<u>FY 15 ESTIMATE</u>	<u>FY 16 BUDGET</u>	<u>PERCENT DIFF. FROM FY 15 EST.</u>	<u>FY 17 FINANCIAL PLAN</u>
Annual Resources						
Revenue	\$ 23	\$ 257	\$ 265	\$ 0	-100.0%	\$ 0
Transfers In	0	0	0	0	N/A	0
Total Resources	<u>23</u>	<u>257</u>	<u>265</u>	<u>0</u>	<u>-100.0%</u>	<u>0</u>
Annual Outlays						
Budget (Expenditures or appropriations)	0	257	257	0	-100.0%	0
Transfers Out	0	0	0	0	N/A	0
Total Outlays	<u>0</u>	<u>257</u>	<u>257</u>	<u>0</u>	<u>-100.0%</u>	<u>0</u>
Resources less Outlays	<u>23</u>	<u>0</u>	<u>8</u>	<u>0</u>		<u>0</u>
Assigned Fund Balance						
Beginning of Year	0	20	23	31		31
Addition to/(Use of)	23	0	8	0		0
End of Year	<u>\$ 23</u>	<u>\$ 20</u>	<u>\$ 31</u>	<u>\$ 31</u>		<u>\$ 31</u>

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ HOTEL/MOTEL TAX	\$ 23	\$ 257	\$ 265	\$ 0	-100.0%	\$ 0
TOTAL ANNUAL RESOURCES	\$ 23	\$ 257	\$ 265	\$ 0	-100.0%	\$ 0

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ CULTURAL DEVELOPMENT AND RECREATION					
<u>Mayor's Office of Economic Development</u>					
Other Services/Charges	\$ 0	\$ 257	\$ 0	-100.0%	\$ 0
Total Cultural Development and Recreation	0	257	0	-100.0%	0
TOTAL BUDGET (Expenditures or appropriations)	0	257	0	-100.0%	0
TOTAL ANNUAL OUTLAYS	\$ 0	\$ 257	\$ 0	-100.0%	\$ 0

CONVENTION & TOURISM FACILITIES FUND

FY 2015-2016 & FY 2016-2017

OPERATING FUND 2810
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

With approval of Ordinance #23112 on May 27, 2014, the allocation of the Hotel/Motel Tax was revised. The Convention Fund was renamed the Convention & Tourism Facilities Fund, and will receive 43.0 percent of the Hotel/Motel Tax levied pursuant to first chapter of Title 44, together with all income derived from the investment of the tax.

This fund shall be used to construct, reconstruct, operate, maintain, and repair buildings and facilities to foster the development of the City as a convention and tourist destination, and to acquire land in connection therewith.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The Convention & Tourism Facilities Fund began FY15 with a fund balance available for appropriation of \$1,384,000. Based on current revenue and expenditure estimates, this year-end balance is expected to decrease to \$478,000. In FY16, the revenue received from the Hotel/Motel Tax will continue to support the operating and capital needs of the Performing Arts Center and the Cox Business Center. The revenue received from the sale of sponsorships and naming rights for the BOK Center will be utilized for debt service payments on the bonds used for upgrades within the facility.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 5,966	\$ 5,202	\$ 5,272	\$ 5,450	3.4%	\$ 5,600
Transfers In	0	0	0	0	N/A	0
Total Resources	5,966	5,202	5,272	5,450	3.4%	5,600
Annual Outlays						
Budget (Expenditures or appropriations)	576	1,173	818	1,304	59.4%	871
Transfers Out	5,010	5,369	5,360	4,602	-14.1%	4,734
Total Outlays	5,586	6,542	6,178	5,906	-4.4%	5,605
Resources less Outlays	380	(1,340)	(906)	(456)		(5)
Assigned Fund Balance						
Beginning of Year	1,004	1,340	1,384	478		22
Addition to/(Use of)	380	(1,340)	(906)	(456)		(5)
End of Year	\$ 1,384	\$ 0	\$ 478	\$ 22		\$ 17

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ HOTEL/MOTEL TAX	\$ 3,973	\$ 3,157	\$ 3,260	\$ 3,369	3.3%	\$ 3,482
■ MISC REVENUE	1,966	2,026	1,993	2,062	3.5%	2,099
■ INTEREST INCOME	27	19	19	19	0.0%	19
TOTAL ANNUAL RESOURCES	\$ 5,966	\$ 5,202	\$ 5,272	\$ 5,450	3.4%	\$ 5,600

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ CULTURAL DEVELOPMENT AND RECREATION					
<u>Performing Arts Center</u>					
Personal Services	\$ 0	\$ 206	\$ 190	-7.8%	\$ 190
Materials and Supplies	25	29	29	0.0%	29
Other Services/Charges	360	411	411	0.0%	411
Capital Outlay	191	527	674	27.9%	241
Total Cultural Development and Recreation	576	1,173	1,304	11.2%	871
TOTAL BUDGET	576	1,173	1,304	11.2%	871
(Expenditures or appropriations)					
TRANSFERS OUT					
<u>Fund # Name</u>					
3003 TPFA Convention Center Operations	1,598	2,543	2,540	-0.1%	2,635
3003 TPFA BOK Arena Sponsors/Naming Rights	1,727	1,111	312	-71.9%	320
3003 TPFA BOK Arena Debt Service	1,685	1,715	1,750	2.0%	1,779
TOTAL TRANSFERS OUT	5,010	5,369	4,602	-14.3%	4,734
TOTAL ANNUAL OUTLAYS	\$ 5,586	\$ 6,542	\$ 5,906	-9.7%	\$ 5,605

SHORT-TERM CAPITAL FUND

FY 2015-2016 & FY 2016-2017

OPERATING FUND 2910
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

The Short-Term Capital Fund was established to finance the City's short-term capital needs. For budget purposes, a short-term capital asset has a minimum value of \$1,000 and a useful life of more than one year but less than ten years. Revenue is provided by the 2014 Sales Tax Fund which includes provisions for "short-term" capital improvement projects.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Since July 2014, sales tax revenue in the Short-Term Capital Fund has come from the Improve Our Tulsa funding package which was approved by voters in November 2013 and is anticipated to provide funding for capital equipment until 2021 when the package expires.

The Short-Term Capital Fund began FY15 with a fund balance available for appropriation of \$640,000. It is estimated that during FY15, the ending fund balance will increase to \$591,000. The accumulated ending balance, along with sales tax revenue collected throughout the year, will be used to fund the City's capital equipment needs in FY16.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 33	\$ 3	\$ 0	\$ 3	N/A	\$ 3
Transfers In	0	9,295	9,404	9,600	2.1%	9,680
Total Resources	33	9,298	9,404	9,603	2.1%	9,683
Annual Outlays						
Budget (Expenditures or appropriations)	7,132	9,317	8,568	9,764	14.0%	9,168
Transfers Out	197	885	885	386	-56.4%	386
Total Outlays	7,329	10,202	9,453	10,150	7.4%	9,554
Resources less Outlays	(7,296)	(904)	(49)	(547)		129
Assigned Fund Balance						
Beginning of Year	7,936	979	640	591		44
Addition to/(Use of)	(7,296)	(904)	(49)	(547)		129
End of Year	\$ 640	\$ 75	\$ 591	\$ 44		\$ 173

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ MISCELLANEOUS REVENUE	\$ 33	\$ 3	\$ 0	\$ 3	N/A	\$ 3
TOTAL REVENUE	<u>33</u>	<u>3</u>	<u>0</u>	<u>3</u>	N/A	<u>3</u>
■ TRANSFERS IN	0	9,295	9,404	9,600	2.1%	9,680
TOTAL ANNUAL RESOURCES	<u><u>\$ 33</u></u>	<u><u>\$ 9,298</u></u>	<u><u>\$ 9,404</u></u>	<u><u>\$ 9,603</u></u>	2.1%	<u><u>\$ 9,683</u></u>

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ PUBLIC SAFETY AND PROTECTION					
Municipal Court	\$ 0	\$ 0	\$ 0	N/A	\$ 0
Police	3,550	3,309	3,571	7.9%	3,174
Fire	430	435	611	40.5%	610
Total Public Safety and Protection	<u>3,980</u>	<u>3,744</u>	<u>4,182</u>	11.7%	<u>3,784</u>
■ CULTURAL DEVELOPMENT AND RECREATION					
Park & Recreation	362	275	306	11.3%	276
Gilcrease Museum	4	78	103	32.1%	99
River Parks	88	42	37	-11.9%	36
Total Cultural Development and Recreation	<u>454</u>	<u>395</u>	<u>446</u>	12.9%	<u>411</u>
■ SOCIAL AND ECONOMIC DEVELOPMENT					
Working In Neighborhoods	0	155	192	23.9%	197
Planning & Economic Development	0	0	115	N/A	80
Total Social and Economic Development	<u>0</u>	<u>155</u>	<u>307</u>	98.1%	<u>277</u>
■ PUBLIC WORKS AND TRANSPORTATION					
Engineering Services	0	76	0	-100.0%	0
Streets and Stormwater	1,338	1,123	1,191	6.1%	1,229
Tulsa Transit	134	92	92	0.0%	92
Total Public Works and Transportation	<u>1,472</u>	<u>1,291</u>	<u>1,283</u>	-0.6%	<u>1,321</u>
■ ADMINISTRATIVE AND SUPPORT SERVICES					
City Council	2	14	6	-57.1%	6
Legal	0	12	12	0.0%	12
Human Resources	180	135	0	-100.0%	0
Finance	27	30	9	-70.0%	33
Information Technology	1,017	3,249	3,317	2.1%	3,224
Asset Management	0	292	202	-30.8%	100
Total Administrative and Support Services	<u>1,226</u>	<u>3,732</u>	<u>3,546</u>	-5.0%	<u>3,375</u>
TOTAL BUDGET (Expenditures or appropriations)	<u><u>7,132</u></u>	<u><u>9,317</u></u>	<u><u>9,764</u></u>	4.8%	<u><u>9,168</u></u>
■ TRANSFERS OUT					
7050 Transfers to Golf Course Fund	60	90	92	2.2%	92
8030 Transfers To Equipment Mgmt.	137	795	294	-63.0%	294
Total Transfers Out	<u>197</u>	<u>885</u>	<u>386</u>	-56.4%	<u>386</u>
TOTAL ANNUAL OUTLAYS	<u><u>\$ 7,329</u></u>	<u><u>\$ 10,202</u></u>	<u><u>\$ 10,150</u></u>	-0.5%	<u><u>\$ 9,554</u></u>

MUNICIPAL EMPLOYEES' RETIREMENT FUND

FY 2015-2016 & FY 2016-2017

OPERATING FUND 3000
FIDUCIARY FUND BUDGETED ON A CASH BASIS

OVERVIEW

The Municipal Employees' Retirement Plan (MERP) Fund was established to provide special funding for expenses associated with the cost of administering the retirement benefits of employees. Most revenue is received by transfer from the Municipal Employees' Pension Trust Fund. A small amount of revenue is received from interest on investments. MERP is a defined benefit plan that pays retirees a fixed monthly income. At retirement there are a variety of monthly income options available, such as joint survivorship and level income.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The Municipal Employees' Retirement Plan Fund began FY15 with a fund balance of \$165,000. It is expected revenues will exceed expenditures by approximately \$40,000, resulting in a FY15 ending balance of \$205,000.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 3	\$ 6	\$ 2	\$ 2	0.0%	\$ 2
Transfers In	277	244	244	200	-18.0%	200
Total Resources	280	250	246	202	-17.9%	202
Annual Outlays						
Budget (Expenditures or appropriations)	211	247	206	266	29.1%	266
Transfers Out	0	0	0	0	N/A	0
Total Outlays	211	247	206	266	29.1%	266
Resources less Outlays	69	3	40	(64)		(64)
Assigned Fund Balance						
Beginning of Year	96	169	165	205		141
Addition to/(Use of)	69	3	40	(64)		(64)
End of Year	\$ 165	\$ 172	\$ 205	\$ 141		\$ 77

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ INTEREST INCOME	\$ 3	\$ 6	\$ 2	\$ 2	0.0%	\$ 2
TOTAL REVENUE	3	6	2	2	0.0%	2
■ TRANSFERS IN	277	244	244	200	-18.0%	200
TOTAL ANNUAL RESOURCES	\$ 280	\$ 250	\$ 246	\$ 202	-17.9%	\$ 202

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Human Resources</u>					
Personal Services	\$ 206	\$ 216	\$ 230	6.5%	\$ 230
Materials and Supplies	0	3	3	0.0%	3
Other Services/Charges	5	28	33	17.9%	33
Total Administrative and Support Services	211	247	266	7.7%	266
TOTAL BUDGET (Expenditures or appropriations)	211	247	266	7.7%	266
TOTAL ANNUAL OUTLAYS	\$ 211	\$ 247	\$ 266	7.7%	\$ 266

ONE TECHNOLOGY CENTER FUND

FY 2015-2016 & FY 2016-2017

OPERATING FUND 3450
ENTERPRISE FUND BUDGETED ON A CASH BASIS

OVERVIEW

In September 2007, the Tulsa Public Facilities Authority (TPFA) purchased the 15 floor 630,000 square foot One Technology Center (OTC) from Leucedia National Corporation for \$53 million. The purchase was financed by lease payment revenue bonds. TPFA leased 300,000 square feet of the building to the City of Tulsa for the relocation of the City Hall staff and the staff housed in four other City owned facilities. The remaining 330,000 square feet of the building will be leased to private sector tenants. Currently, all but one floor of the remaining space has been leased to private companies and the vacant space is being actively marketed.

The One Technology Center (OTC) Fund was established to account for the revenues and expenditures associated with the operation of the 630,000 square foot facility.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY16, revenue from parking fees, rental income, interest income, a transfer from the General Fund, and other miscellaneous sources will be used to finance the operation of the facility and for increasing debt service obligations.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 5,539	\$ 4,883	\$ 4,955	\$ 5,903	19.1%	\$ 6,074
Transfers In	4,968	5,011	5,011	5,069	1.2%	5,138
Total Resources	10,507	9,894	9,966	10,972	10.1%	11,212
Annual Outlays						
Budget (Expenditures or appropriations)	5,933	6,035	5,617	5,948	5.9%	5,949
Transfers Out	4,990	5,011	5,011	5,069	1.2%	5,138
Total Outlays	10,923	11,046	10,628	11,017	3.7%	11,087
Resources less Outlays	(416)	(1,152)	(662)	(45)		125
Assigned Fund Balance						
Beginning of Year	4,211	4,637	3,795	3,133		3,088
Addition to/(Use of)	(416)	(1,152)	(662)	(45)		125
Less Cash Reserve for Debt and Payment to Capital Fund	(1,900)	(1,900)	(1,900)	(1,900)		(1,900)
End of Year	\$ 1,895	\$ 1,585	\$ 1,233	\$ 1,188		\$ 1,313

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ PARKING FEES	\$ 712	\$ 742	\$ 741	\$ 742	0.1%	\$ 742
■ PROPERTY RENTALS	4,059	3,997	4,085	5,029	23.1%	5,191
■ INTEREST INCOME	50	32	36	49	36.1%	49
■ MISCELLANEOUS REVENUE	718	112	93	83	-10.8%	92
TOTAL REVENUE	5,539	4,883	4,955	5,903	19.1%	6,074
■ TRANSFERS IN	4,968	5,011	5,011	5,069	1.2%	5,138
TOTAL ANNUAL RESOURCES	\$ 10,507	\$ 9,894	\$ 9,966	\$ 10,972	10.1%	\$ 11,212

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Streets and Stormwater</u>					
Personal Services	\$ 732	\$ 550	\$ 0	-100.0%	\$ 0
Materials and Supplies	146	148	0	-100.0%	0
Other Services/Charges	4,302	4,088	0	-100.0%	0
Capital Outlay	753	400	0	-100.0%	0
Total	5,933	5,186	0	-100.0%	0
<u>Asset Management</u>					
Personal Services	0	160	754	371.2%	755
Materials and Supplies	0	41	191	365.9%	191
Other Services/Charges	0	648	4,779	>500%	4,779
Capital Outlay	0	0	224	N/A	224
Total Public Works and Transportation	0	849	5,948	>500%	5,949
TOTAL BUDGET (Expenditures or appropriations)	5,933	6,035	5,948	-1.4%	5,949
TRANSFERS OUT					
Fund # Name					
3001 Municipal Employees' Pension Trust Fund	22	0	0	N/A	0
TPFA Capital Reserve Requirement	276	276	276	0.0%	276
TPFA One Technology Center Debt Service	4,692	4,735	4,793	1.2%	4,862
TOTAL TRANSFERS OUT	4,990	5,011	5,069	1.2%	5,138
TOTAL ANNUAL OUTLAYS	\$ 10,923	\$ 11,046	\$ 11,017	-0.3%	\$ 11,087

RMUA-GENERAL OPERATING FUND

FY 2015-2016 & FY 2016-2017

OPERATING FUND 3551
FOR INFORMATION ONLY

OVERVIEW

The Regional Metropolitan Utility Authority (RMUA) was established as a Trust by Ordinance #12644 on October 10, 1972. This fund was established in order to facilitate cooperative ventures between the City of Tulsa and surrounding legal entities acting through the Trust. The purposes of RMUA, as described in its trust indenture, are to provide water supply treatment, wastewater treatment, and pollution control facilities for governmental entities that have agreed to participate. Currently, the City of Tulsa operates a sewage treatment plant with the City of Broken Arrow. Operating costs are shared by the two cities, but the City of Tulsa actually operates the plant. Costs are determined based on the flow rates into the plant from each city. RMUA's annual budget is subject to approval by the RMUA Trustees. It is being presented here for information and disclosure only. It is not subject to City Council approval under the Oklahoma Municipal Budget Act. Revenues come from Broken Arrow and Tulsa and are determined by the actual cost of operation.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY16, revenues are expected to exceed outlays by \$420,000, contributing to the estimated year-end fund balance of \$1,219,000.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 2,372	\$ 2,991	\$ 2,658	\$ 3,776	42.1%	\$ 4,094
Transfers In	0	0	0	0	N/A	0
Total Resources	2,372	2,991	2,658	3,776	42.1%	4,094
Annual Outlays						
Budget (Expenditures or appropriations)	2,180	2,593	2,296	3,356	46.1%	3,670
Transfers Out	0	0	700	0	-100.0%	0
Total Outlays	2,180	2,593	2,996	3,356	12.0%	3,670
Resources less Outlays	192	398	(338)	420		424
Assigned Fund Balance						
Beginning of Year	1,945	2,107	2,137	1,799		2,219
Addition to/(Use of)	192	398	(338)	420		424
Less Cash Operating Reserve	(1,000)	(1,000)	(1,000)	(1,000)		(1,000)
End of Year	\$ 1,137	\$ 1,505	\$ 799	\$ 1,219		\$ 1,643

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ CHARGES FOR SERVICES	\$ 2,355	\$ 2,982	\$ 2,641	\$ 3,751	42.0%	\$ 4,069
■ INTEREST INCOME	16	8	16	24	50.0%	24
■ MISCELLANEOUS REVENUE	1	1	1	1	0.0%	1
TOTAL REVENUE	<u>2,372</u>	<u>2,991</u>	<u>2,658</u>	<u>3,776</u>	42.1%	<u>4,094</u>
TOTAL ANNUAL RESOURCES	<u><u>\$ 2,372</u></u>	<u><u>\$ 2,991</u></u>	<u><u>\$ 2,658</u></u>	<u><u>\$ 3,776</u></u>	42.1%	<u><u>\$ 4,094</u></u>

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Regional Metropolitan Utility Authority (RMUA)</u>					
Other Services/Charges	\$ 2,180	\$ 2,593	\$ 2,631	1.5%	\$ 2,660
Capital Outlay	0	0	725	N/A	1,010
Total Public Works and Transportation	<u>2,180</u>	<u>2,593</u>	<u>3,356</u>	29.4%	<u>3,670</u>
TOTAL BUDGET (Expenditures and appropriations)	<u>2,180</u>	<u>2,593</u>	<u>3,356</u>	29.4%	<u>3,670</u>
TOTAL ANNUAL OUTLAYS	<u><u>\$ 2,180</u></u>	<u><u>\$ 2,593</u></u>	<u><u>\$ 3,356</u></u>	29.4%	<u><u>\$ 3,670</u></u>

TULSA AUTHORITY FOR RECOVERY OF ENERGY

FY 2015-2016 & FY 2016-2017

OPERATING FUND 3623
PROPRIETARY FUND BUDGETED ON AN ACCRUAL

OVERVIEW

The Tulsa Authority for the Recovery of Energy (TARE) was created November 11, 1977 as a trust of the City of Tulsa. It manages the City's solid waste pickup and disposal programs.

The TARE fund was established to account for the revenues and expenditures involved with collection and disposal of trash within the city. Revenues are derived from charges on trash collection and disposal. The solid waste service revenues are used for collection of refuse and recycling, disposal of refuse, membership in the Metropolitan Environmental Trust (Met), and the green and bulky waste program.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The Authority re-bid the residential refuse collection contract in FY12. The new system is cart based with rates set on a "pay as you throw" basis. The contractor, NewSolutions, began providing refuse and recycling collection service in October 2012. The contract for recycling processing was awarded to American Waste which also began service in October 2012. Beginning Spring of 2014, green waste collection transitioned from City staff to contracted services. City staff provided collection service for the bulky waste and neighborhood cleanup programs.

In FY14, TARE approved an operating reserve policy in line with Government Finance Officers Association recommendations. The policy is to maintain funds equal to two (2) months of average monthly expenditures.

TARE began FY15 with a fund balance of just over \$4,582,000 after reserving for encumbrances and the operating reserve. Outlays are expected to exceed revenues in FY16. Fund balance is being used to support operations during the refinement of the new collection system.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 26,723	\$ 26,437	\$ 26,465	\$ 26,062	-1.5%	\$ 26,062
Transfers In	0	0	0	0	N/A	0
Total Resources	26,723	26,437	26,465	26,062	-1.5%	26,062
Annual Outlays						
Budget (Expenditures or appropriations)	22,834	24,273	23,558	25,704	9.1%	24,177
Transfers Out	1,376	1,629	1,531	1,632	6.6%	1,587
Total Outlays	24,210	25,902	25,089	27,336	9.0%	25,764
Resources less Outlays	2,513	535	1,376	(1,274)		298
Assigned Fund Balance						
Beginning of Year	6,263	8,786	8,776	10,152		8,878
Committed Fund Balance For OPEB	(204)	(204)	(204)	(204)		(204)
Addition to/(Use of)	2,513	535	1,376	(1,274)		298
Less Cash Operating Reserve	(3,990)	(3,990)	(3,871)	(3,925)		(3,998)
End of Year	\$ 4,582	\$ 5,127	\$ 6,077	\$ 4,749		\$ 4,974

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ CHARGES FOR SERVICES	\$ 26,528	\$ 25,998	\$ 26,199	\$ 25,736	-1.8%	\$ 25,736
■ MISCELLANEOUS REVENUE	102	373	186	260	39.8%	260
■ INTEREST INCOME	93	66	80	66	-17.5%	66
TOTAL ANNUAL RESOURCES	\$ 26,723	\$ 26,437	\$ 26,465	\$ 26,062	-1.5%	\$ 26,062

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Streets and Stormwater</u>					
Personal Services	\$ 3,081	\$ 3,383	\$ 2,983	-11.8%	\$ 2,985
Materials and Supplies	350	446	339	-24.0%	340
Other Services/Charges	17,771	18,182	18,343	0.9%	18,601
Capital Outlay	376	247	2,012	>500%	277
Total	21,578	22,258	23,677	6.4%	22,203
<u>Water & Sewer</u>					
Personal Services	12	12	12	0.0%	12
Total	12	12	12	0.0%	12
Total Public Works and Transportation	21,590	22,270	23,689	6.4%	22,215
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Personal Services	360	330	337	2.1%	338
Materials and Supplies	17	11	11	0.0%	11
Other Services/Charges	124	189	190	0.5%	190
Capital Outlay	21	0	0	N/A	0
Total	522	530	538	1.5%	539
<u>Information Technology</u>					
Personal Services	331	219	225	2.7%	225
Materials and Supplies	5	13	13	0.0%	13
Other Services/Charges	152	125	137	9.6%	130
Capital Outlay	52	52	52	0.0%	52
Total	540	409	427	4.4%	420
<u>Customer Care</u>					
Personal Services	171	366	354	-3.3%	354
Materials and Supplies	2	2	3	50.0%	3
Other Services/Charges	9	5	33	>500%	28
Total	182	373	390	4.6%	385
<u>Asset Management</u>					
Personal Services	0	66	79	19.7%	79
Materials and Supplies	0	58	60	3.4%	59
Other Services/Charges	0	532	430	-19.2%	430
Capital Outlay	0	35	91	160.0%	50
Total	0	691	660	-4.5%	618
Total Administrative and Support Services	1,244	2,003	2,015	0.6%	1,962
TOTAL BUDGET (Expenditures or appropriations)	22,834	24,273	25,704	5.9%	24,177
TRANSFERS OUT					
Fund # Name					
3001 Municipal Employees' Pension Trust Fund	0	0	27	N/A	0
3005 TPFA Debt Service	1,376	1,629	1,605	-1.5%	1,587
TOTAL TRANSFERS OUT	1,376	1,629	1,632	0.2%	1,587
TOTAL ANNUAL OUTLAYS	\$ 24,210	\$ 25,902	\$ 27,336	5.5%	\$ 25,764

**TULSA STADIUM
IMPROVEMENT DISTRICT**
SPECIAL ASSESSMENT FUND
FY 2015-2016 & FY 2016-2017

OPERATING FUND
4102
SPECIAL
ASSESSMENT FUND
BUDGETED ON A
MODIFIED
ACCRUAL BASIS

OVERVIEW

The Tulsa Stadium Improvement District (TSID) No. 1 was created July 10, 2008 pursuant to Oklahoma Statutes Title 11, Sections 39-103 and 39-103.1.

Its purpose is to create a funding source for improvements and services within downtown Tulsa, including a funding mechanism for the construction of a multi-purpose public recreational facility with a primary purpose as a ballpark, together with its maintenance and other improvements and services.

The current boundary consists of all tracts and parcels of real property lying within Planning District No.1 of the Comprehensive Plan of the City of Tulsa, commonly known as the Inner Dispersal Loop (IDL).

The Tulsa City Council passed resolution #7571 in July 2008, to levy an annual special tax assessment which began July 1, 2009. The FY16 assessment rate per gross square footage has been set at \$0.067. As assessment revenues are received, they are split between two components, capital (\$0.043) and services (\$0.024). District revenue also supports enhancement and redevelopment of downtown property and will increase the economic benefit derived from the downtown infrastructure and BOK Center investments.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

FY16 revenues are projected to be \$3,474,000. Of this amount, \$2,199,000 will be used to pay for the annual debt service and capital needs for the ballpark. Approximately \$1,600,000 of remaining available resources will be used to fund downtown services such as street sweeping, landscape maintenance and capital improvements, as well as administrative services.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 3,593	\$ 3,435	\$ 3,417	\$ 3,474	1.7%	\$ 3,474
Transfers In	0	0	0	0	N/A	0
Total Resources	3,593	3,435	3,417	3,474	1.7%	3,474
Annual Outlays						
Budget (Expenditures or appropriations)	985	1,541	1,224	1,632	33.3%	1,283
Transfers Out	2,339	2,178	2,213	2,199	-0.6%	2,199
Total Outlays	3,324	3,719	3,437	3,831	11.5%	3,482
Resources less Outlays	269	(284)	(20)	(357)		(8)
Assigned Fund Balance						
Beginning of Year	305	352	574	554		197
Addition to/(Use of)	269	(284)	(20)	(357)		(8)
End of Year	\$ 574	\$ 68	\$ 554	\$ 197		\$ 189

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ INTEREST INCOME	\$ 11	\$ 20	\$ 16	\$ 18	12.5%	\$ 18
■ SPECIAL ASSESSMENT	3,582	3,415	3,401	3,456	1.6%	3,456
TOTAL ANNUAL RESOURCES	\$ 3,593	\$ 3,435	\$ 3,417	\$ 3,474	1.7%	\$ 3,474

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ CULTURAL DEVELOPMENT AND RECREATION					
<u>Mayor's Office of Economic Development</u>					
Personal Services	\$ 0	\$ 126	\$ 255	102.4%	\$ 256
Materials and Supplies	0	1	130	>500%	55
Other Services/Charges	0	0	1,013	N/A	888
Capital Outlay	0	0	150	N/A	0
Total Cultural Development and Recreation	0	127	1,548	>500%	1,199
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Streets and Stormwater</u>					
Personal Services	0	63	0	-100.0%	0
Materials and Supplies	49	54	0	-100.0%	0
Other Services/Charges	865	930	0	-100.0%	0
Capital Outlay	2	290	0	-100.0%	0
Total Public Works and Transportation	916	1,337	0	-100.0%	0
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Personal Services	60	61	68	11.5%	68
Materials and Supplies	1	6	6	0.0%	6
Other Services/Charges	8	10	10	0.0%	10
Total Administrative and Support Services	69	77	84	9.1%	84
TOTAL BUDGET (Expenditures or appropriations)	985	1,541	1,632	5.9%	1,283
TRANSFERS OUT					
Tulsa Stadium Trust	2,339	2,178	2,199	1.0%	2,199
TOTAL TRANSFERS OUT	2,339	2,178	2,199	1.0%	2,199
TOTAL ANNUAL OUTLAYS	\$ 3,324	\$ 3,719	\$ 3,831	3.0%	\$ 3,482

WHITTIER SQUARE IMPROVEMENT DISTRICT

SPECIAL ASSESSMENT FUND
FY 2015-2016 & FY 2016-2017

OPERATING FUND 4122
SPECIAL ASSESSMENT FUND BUDGETED ON A MODIFIED ACCRUAL BASIS

OVERVIEW

The Whittier Square Improvement District (WSID) was created pursuant to Oklahoma Statutes, Title 11, Article 39, Sections 101-121. The district provides enhanced street, alley and sidewalk cleaning, parking lot maintenance, and landscaping maintenance at a service level higher than normal City standards. The increased services help ensure a more pleasing and convenient business environment for customers, property owners and businesses in the area. The district is comprised of all property fronting South Lewis Avenue, from the Martin Luther King, Jr. Memorial Expressway to East 11th Street South and along East Admiral Boulevard, from the east line of Zunis Avenue to a point approximately 100 feet west of South Atlanta Avenue and along East 1st Street South, from the alley approximately 150 feet west of South Lewis Avenue to the west line of South Lewis Avenue.

The City provides approximately 50 percent of the revenue required to provide these services with a transfer from the General Fund. The City has contracted with a non-profit corporation, Whittier Square Improvement District, Inc., which was formed by owners of the properties, to collectively manage the daily affairs of the district and oversee the service providers.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The FY16 budget reflects \$20,000 in the service accounts which will provide for the management contract between the City and the Whittier Square Improvement District, Inc.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 9	\$ 9	\$ 9	\$ 9	0.0%	\$ 9
Transfers In	10	10	10	10	0.0%	10
Total Resources	19	19	19	19	0.0%	19
Annual Outlays						
Budget (Expenditures or appropriations)	20	20	20	20	0.0%	20
Transfers Out	0	0	0	0	N/A	0
Total Outlays	20	20	20	20	0.0%	20
Resources less Outlays	(1)	(1)	(1)	(1)		(1)
Assigned Fund Balance						
Beginning of Year	21	20	20	19		18
Addition to/(Use of)	(1)	(1)	(1)	(1)		(1)
End of Year	\$ 20	\$ 19	\$ 19	\$ 18		\$ 17

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ SPECIAL ASSESSMENT	\$ 9	\$ 9	\$ 9	\$ 9	0.0%	\$ 9
TOTAL REVENUE	9	9	9	9	0.0%	9
■ TRANSFERS IN	10	10	10	10	0.0%	10
TOTAL ANNUAL RESOURCES	\$ 19	\$ 19	\$ 19	\$ 19	0.0%	\$ 19

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Other Services/Charges	\$ 20	\$ 20	\$ 20	0.0%	\$ 20
Total Administrative and Support Services	20	20	20	0.0%	20
TOTAL BUDGET (Expenditures or appropriations)	20	20	20	0.0%	20
TOTAL ANNUAL OUTLAYS	\$ 20	\$ 20	\$ 20	0.0%	\$ 20

SINKING FUND

FY 2015-2016 & FY 2016-2017

OPERATING FUND 4306
DEBT SERVICE FUND BUDGETED ON A MODIFIED ACCRUAL BASIS

OVERVIEW

The Sinking Fund is not subject to the Municipal Budget Act and is not part of the adopted budget. It is included here for informational purposes only. The Sinking Fund (a Debt Service Fund) accounts for the accumulation of financial resources for the payment of interest and principal on the City's general long-term debt. Ad Valorem taxes are used for the payment of principal, interest and commissions to fiscal agents on the City's general obligation bonds and judgments which are recorded in the General Long-Term Debt Account Group.

The Oklahoma Constitution requires the City make an annual Ad Valorem tax levy for the sinking fund which, along with cash and investments in the fund, is sufficient to pay interest and principal on bonded indebtedness and judgments, as the City is by law required to pay.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The estimated FY15 reserved ending fund balance that will carry over to FY16 is \$17,214,000. Previous judgments being paid over a multi-year period are known and included in the fund balance reserve.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 62,439	\$ 73,675	\$ 136,764	\$ 73,879	-46.0%	\$ 88,112
Transfers In	3,964	3,197	3,198	3,285	2.7%	3,049
Total Resources	66,403	76,872	139,962	77,164	-44.9%	91,161
Annual Outlays						
Budget (Expenditures or appropriations)	65,644	74,546	136,352	83,947	-38.4%	87,557
Transfers Out	0	0	0	0	N/A	0
Total Outlays	65,644	74,546	136,352	83,947	-38.4%	87,557
Resources less Outlays	759	2,326	3,610	(6,783)		3,604
Restricted Fund Balance						
Beginning of Year Assets	63,768	67,989	64,527	68,137		61,354
Addition to/(Use of)	759	2,326	3,610	(6,783)		3,604
Reserve for Bond Maturities, Interest, and Judgments	(56,095)	(56,000)	(50,923)	(50,923)		(56,679)
Restricted Balance	\$ 8,432	\$ 14,315	\$ 17,214	\$ 10,431		\$ 8,279

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ AD VALOREM TAXES	\$ 61,124	\$ 73,675	\$ 88,639	\$ 73,879	-16.7%	\$ 88,112
■ REFINANCING PROCEEDS	1,315	0	48,125	0	-100.0%	0
TOTAL REVENUE	<u>62,439</u>	<u>73,675</u>	<u>136,764</u>	<u>73,879</u>	-46.0%	<u>88,112</u>
■ TRANSFERS IN	3,964	3,197	3,198	3,285	2.7%	3,049
TOTAL ANNUAL RESOURCES	<u><u>\$ 66,403</u></u>	<u><u>\$ 76,872</u></u>	<u><u>\$ 139,962</u></u>	<u><u>\$ 77,164</u></u>	-44.9%	<u><u>\$ 91,161</u></u>

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ DEBT SERVICE	\$ 65,644	\$ 74,546	\$ 83,947	12.6%	\$ 87,557
TOTAL ANNUAL OUTLAYS	<u><u>\$ 65,644</u></u>	<u><u>\$ 74,546</u></u>	<u><u>\$ 83,947</u></u>	12.6%	<u><u>\$ 87,557</u></u>

HOME INVESTMENT PARTNERSHIP PROGRAM (HOME)

FY 2015-2016 & FY 2016-2017

OPERATING FUND 5561
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

The HOME program was created by the National Affordable Housing Act of 1990 and has been amended several times by subsequent legislation, the most recent in August 2013. The objectives of the HOME program are to: 1) Provide decent affordable housing to lower-income households; 2) Expand the capacity of non-profit housing partners; 3) Strengthen the ability of state and local governments to provide housing; and 4) Leverage private-sector participation.

Allocations of the Housing and Urban Development (HUD) grants are governed by Ordinance 22813. Applications for grant funding are received, reviewed, and scored by five independent reviewers. The HUD Community Development Committee comprised of mayoral, council, INCOG, and City staff appointees assesses the compiled scores and makes funding recommendations. Recommendations are presented to the Mayor and City Council for further review and discussion. A Resolution with final funding awards is executed by the City Council and Mayor and submitted to HUD with the Annual Action Plan.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this Fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

All FY16 appropriations consist of administrative costs in the Finance Department and allocation to eligible program activities. Any unspent balance is reserved for eligible program activities.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 0	\$ 1,373	\$ 1,373	\$ 1,225	-10.8%	\$ 1,219
Transfers In	0	0	0	0	N/A	0
Total Resources	0	1,373	1,373	1,225	-10.8%	1,219
Annual Outlays						
Budget (Expenditures or appropriations)	0	1,373	1,373	1,225	-10.8%	1,219
Transfers Out	0	0	0	0	N/A	0
Total Outlays	0	1,373	1,373	1,225	-10.8%	1,219
Resources less Outlays	0	0	0	0		0
Assigned Fund Balance						
Beginning of Year	0	0	0	0		0
Addition to/(Use of)	0	0	0	0		0
End of Year	\$ 0	\$ 0	\$ 0	\$ 0		\$ 0

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ GRANTS	\$ 0	\$ 1,359	\$ 1,359	\$ 1,219	-10.3%	\$ 1,219
■ PROGRAM INCOME	0	0	0	6	N/A	0
■ INTEREST INCOME	0	14	14	0	-100.0%	0
TOTAL ANNUAL RESOURCES	\$ 0	\$ 1,373	\$ 1,373	\$ 1,225	-10.8%	\$ 1,219

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Working in Neighborhoods</u>					
Other Services/Charges	\$ 0	\$ 975	\$ 400	-59.0%	\$ 400
Total Social and Economic Development	0	975	400	-59.0%	400
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Personal Services	0	120	122	1.7%	122
Materials and Supplies	0	2	0	-100.0%	0
Other Services/Charges	0	276	703	154.7%	697
Total Administrative and Support Services	0	398	825	107.3%	819
TOTAL BUDGET (Expenditures or appropriations)	0	398	825	107.3%	819
TOTAL ANNUAL OUTLAYS	\$ 0	\$ 1,373	\$ 1,225	-10.8%	\$ 1,219

EMERGENCY SOLUTIONS GRANT

FY 2015-2016 & FY 2016-2017

OPERATING FUND

5563

SPECIAL REVENUE
FUND BUDGETED
ON A CASH BASIS

OVERVIEW

The Homeless Emergency Investment Assistance and Rapid Transition to Housing Act of 2009 (HEARTH Act) amended the McKinney-Vento Homeless Assistance Act, revising the Emergency Shelter Grants Program in significant ways and renaming it the Emergency Solutions Grants (ESG) program. The ESG Interim Rule took effect on January 4, 2012.

Allocations of the Housing and Urban Development (HUD) grants are governed by Ordinance 22813. Applications for grant funding are received, reviewed, and scored by five independent reviewers. The HUD Community Development Committee comprised of mayoral, council, INCOG, and City staff appointees assesses the compiled scores and makes funding recommendations. Recommendations are presented to the Mayor and City Council for further review and discussion. A Resolution with final funding awards is executed by the City Council and Mayor and submitted to HUD with the Annual Action Plan.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this Fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

All FY16 appropriations consist of administrative costs in the Finance Department and allocation to eligible program activities. Any unspent balance is reserved for eligible program activities.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 0	\$ 273	\$ 273	\$ 287	5.1%	\$ 287
Transfers In	0	0	0	0	N/A	0
Total Resources	0	273	273	287	5.1%	287
Annual Outlays						
Budget (Expenditures or appropriations)	0	273	273	287	5.1%	287
Transfers Out	0	0	0	0	N/A	0
Total Outlays	0	273	273	287	5.1%	287
Resources less Outlays	0	0	0	0		0
Assigned Fund Balance						
Beginning of Year	0	0	0	0		0
Addition to/(Use of)	0	0	0	0		0
End of Year	\$ 0	\$ 0	\$ 0	\$ 0		\$ 0

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ GRANTS	\$ 0	\$ 273	\$ 273	\$ 287	5.1%	\$ 287
TOTAL ANNUAL RESOURCES	\$ 0	\$ 273	\$ 273	\$ 287	5.1%	\$ 287

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>FINANCE</u>					
Personal Services	\$ 0	\$ 21	\$ 20	-4.8%	\$ 20
Other Services/Charges	0	252	267	6.0%	267
Total Administrative and Support Services	0	273	287	5.1%	287
TOTAL BUDGET (Expenditures or appropriations)	0	273	287	5.1%	287
TOTAL ANNUAL OUTLAYS	\$ 0	\$ 273	\$ 287	5.1%	\$ 287

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)

FY 2015-2016 & FY 2016-2017

OPERATING FUND 5565
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

Title 1 of the Housing and Community Development Act of 1974 authorized the creation of the Community Development Block Grant (CDBG) program. The goals of the program are to: 1) Provide decent, safe and sanitary housing; 2) Provide a suitable living environment; and 3) Expand economic opportunities. Activities funded under CDBG must meet one of three National Objectives: 1) Provide a benefit to low and moderate income persons; or 2) Prevent or eliminate slum and blight; or 3) Meet an urgent community need that threatens the health and/or welfare of residents.

Allocations of the Housing and Urban Development (HUD) grants are governed by Ordinance 22813. Applications for grant funding are received, reviewed, and scored by five independent reviewers. The HUD Community Development Committee comprised of mayoral, council, INCOG, and City staff appointees assesses the compiled scores and makes funding recommendations. Recommendations are presented to the Mayor and City Council for further review and discussion. A Resolution with final funding awards is executed by the City Council and Mayor and submitted to HUD with the Annual Action Plan.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this Fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

All FY16 appropriations consist of administrative costs in the Finance Department and allocation to eligible program activities. Any unspent balance is reserved for eligible program activities.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 0	\$ 4,541	\$ 4,541	\$ 4,314	-5.0%	\$ 4,259
Transfers In	0	88	88	0	-100.0%	0
Total Resources	0	4,629	4,629	4,314	-6.8%	4,259
Annual Outlays						
Budget (Expenditures or appropriations)	0	4,629	4,629	4,314	-6.8%	4,259
Transfers Out	0	0	0	0	N/A	0
Total Outlays	0	4,629	4,629	4,314	-6.8%	4,259
Resources less Outlays	0	0	0	0		0
Assigned Fund Balance						
Beginning of Year	0	0	0	0		0
Addition to/(Use of)	0	0	0	0		0
End of Year	\$ 0	\$ 0	\$ 0	\$ 0		\$ 0

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ GRANTS	\$ 0	\$ 3,220	\$ 3,220	\$ 3,153	-2.1%	\$ 3,259
■ PROGRAM INCOME	0	307	307	157	-48.9%	0
■ PROGRAM INCOME - Rev Loan	0	1,014	1,014	1,004	-1.0%	1,000
TOTAL REVENUE	0	4,541	4,541	4,314	-5.0%	4,259
■ TRANSFER IN	0	88	88	0	-100.0%	0
TOTAL ANNUAL RESOURCES	\$ 0	\$ 4,629	\$ 4,629	\$ 4,314	-6.8%	\$ 4,259

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Working in Neighborhoods</u>					
Personal Services	\$ 0	\$ 393	\$ 497	26.5%	\$ 317
Other Services/Charges	0	638	378	-40.8%	408
Total Social and Economic Development	0	1,031	875	-15.1%	725
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Streets and Stormwater</u>					
Other Services/Charges	0	0	462	N/A	400
Total Public Works and Transportation	0	0	462	N/A	400
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Personal Services	0	595	580	-2.5%	580
Materials and Supplies	0	3	6	100.0%	6
Other Services/Charges	0	3,000	2,391	-20.3%	2,548
Total Administrative and Support Services	0	3,598	2,977	-17.3%	3,134
TOTAL BUDGET (Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 0	\$ 4,629	\$ 4,314	-6.8%	\$ 4,259

HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS (HOPWA)

FY 2015-2016 & FY 2016-2017

OPERATING FUND 5567
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

The AIDS Housing Opportunity Act was enacted in 1990, and amended in 1992, to provide States and localities with the resources and incentives to devise long-term comprehensive strategies for meeting the housing needs of persons with acquired immunodeficiency syndrome and families of such persons.

Allocations of the Housing and Urban Development (HUD) grants are governed by Ordinance 22813. Applications for grant funding are received, reviewed, and scored by five independent reviewers. The HUD Community Development Committee comprised of mayoral, council, INCOG, and City staff appointees assesses the compiled scores and makes funding recommendations. Recommendations are presented to the Mayor and City Council for further review and discussion. A Resolution with final funding awards is executed by the City Council and Mayor and submitted to HUD with the Annual Action Plan.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this Fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

All FY16 appropriations consist of administrative costs in the Finance Department and allocation to eligible program activities. Any unspent balance is reserved for eligible program activities.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 0	\$ 353	\$ 353	\$ 353	0.0%	\$ 353
Transfers In	0	0	0	0	N/A	0
Total Resources	0	353	353	353	0.0%	353
Annual Outlays						
Budget (Expenditures or appropriations)	0	353	353	353	0.0%	353
Transfers Out	0	0	0	0	N/A	0
Total Outlays	0	353	353	353	0.0%	353
Resources less Outlays	0	0	0	0		0
Assigned Fund Balance						
Beginning of Year	0	0	0	0		0
Addition to/(Use of)	0	0	0	0		0
End of Year	\$ 0	\$ 0	\$ 0	\$ 0		\$ 0

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ GRANTS	\$ 0	\$ 353	\$ 353	\$ 353	0.0%	\$ 353
TOTAL ANNUAL RESOURCES	\$ 0	\$ 353	\$ 353	\$ 353	0.0%	\$ 353

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Personal Services	\$ 0	\$ 11	\$ 11	0.0%	\$ 11
Other Services/Charges	0	342	342	0.0%	342
Total Administrative and Support Services	0	353	353	0.0%	353
TOTAL BUDGET (Expenditures or appropriations)	0	353	353	0.0%	353
TOTAL ANNUAL OUTLAYS	\$ 0	\$ 353	\$ 353	0.0%	\$ 353

P.D. FORFEITURE AWARDS FUND

FY 2015-2016 & FY 2016-2017

OPERATING FUND 5761
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

The Police Department Forfeiture Awards Fund, created by Ordinance #16712 in October 1986, accounts for all cash proceeds received by the City from federal law enforcement activities. The actual use of this fund is limited to law enforcement and drug education purposes. Revenue to this fund is unpredictable and seldom estimated unless official word is received from the U.S. Justice Department about money Tulsa can expect as its share of forfeited proceeds and property.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The ending fund balance for FY14 was \$358,000 with a further decrease anticipated by the end of FY15. The fund balance is projected to decline again in FY16 with the remainder available for eligible law enforcement purposes.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 203	\$ 3	\$ 165	\$ 10	-93.9%	\$ 10
Transfers In	0	0	0	0	N/A	0
Total Resources	203	3	165	10	-93.9%	10
Annual Outlays						
Budget (Expenditures or appropriations)	243	75	551	75	-86.4%	75
Transfers Out	0	0	0	0	N/A	0
Total Outlays	243	75	551	75	-86.4%	75
Resources less Outlays	(40)	(72)	(386)	(65)		(65)
Assigned Fund Balance						
Beginning of Year	769	376	729	343		278
Addition to/(Use of)	(40)	(72)	(386)	(65)		(65)
Reserved for Carry Over						
Appropriations and Enc.	(371)	0	(50)	0		0
End of Year	\$ 358	\$ 304	\$ 293	\$ 278		\$ 213

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ GRANTS	\$ 195	\$ 0	\$ 160	\$ 0	-100.0%	\$ 0
■ INTEREST INCOME	8	3	5	10	100.0%	10
TOTAL ANNUAL RESOURCES	\$ 203	\$ 3	\$ 165	\$ 10	-93.9%	\$ 10

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ PUBLIC SAFETY AND PROTECTION					
<u>Police</u>					
Materials and Supplies	\$ 40	\$ 0	\$ 0	N/A	\$ 0
Other Services/Charges	40	50	50	0.0%	50
Capital Outlay	163	25	25	N/A	25
TOTAL ANNUAL OUTLAYS	\$ 243	\$ 75	\$ 75	0.0%	\$ 75

MISCELLANEOUS CAPITAL PROJECTS FUND

FY 2015-2016 & FY 2016-2017

CAPITAL FUND
6001
GOVERNMENTAL
CAPITAL FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

This fund is used to account for miscellaneous capital projects that are not financed by previously approved sales tax or general obligation bond programs. Interest earnings are credited to the General Fund.

The revenue and appropriations in this fund reflect continued implementation of improvements to the City's permit & licensing system (PALS) programs. Equipment and systems are being installed that will allow internet access to the building permit and licensing systems, as well as bar coding plans to allow real time tracking through the approval process. As the implementation of these and other related systems takes several years, the project has been established in a non-lapsing fund.

In 2009, the Tulsa City Council adopted ordinance #22169 which amended Title 11, Section 1220 of Chapter 12 of the municipal code regarding "Rights-Of-Way Occupancy Management" and established an educational and governmental access capital contribution fee to be assessed on video service providers utilizing the City's rights-of-way. The collected fees shall be used to support governmental public information and educational cable television broadcasts.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY16 and FY17, there are no planned appropriations. Fund balance will be held for future public access television and permit and licensing system improvements.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 891	\$ 830	\$ 841	\$ 840	-0.1%	\$ 840
Transfers In	0	0	0	0	N/A	0
Total Resources	891	830	841	840	-0.1%	840
Annual Outlays						
Budget (Expenditures or appropriations)	0	0	0	0	N/A	0
Transfers Out	0	0	0	0	N/A	0
Total Outlays	0	0	0	0	N/A	0
Resources less Outlays	891	830	841	840		840
Assigned Fund Balance						
Beginning of Year	1,298	8,096	2,189	3,030		3,870
Reserved for Multi-Year Projects	(1,196)	(8,896)	(2,087)	(2,928)		(3,768)
Addition to/(Use of)	891	830	841	840		840
End of Year	\$ 993	\$ 30	\$ 943	\$ 942		\$ 942

ANNUAL RESOURCES

(amounts expressed in thousands)

<u>REVENUE ACCOUNT</u>	<u>FY 14 ACTUAL</u>	<u>FY 15 ORIGINAL</u>	<u>FY 15 ESTIMATE</u>	<u>FY 16 BUDGET</u>	<u>PERCENT DIFF. FROM FY 15 EST.</u>	<u>FY 17 FINANCIAL PLAN</u>
■ SYSTEM DEVELOPMENT FEE	\$ 348	\$ 330	\$ 340	\$ 340	0.0%	\$ 340
■ CAPITAL CONTRIBUTION FEE	543	500	501	500	-0.2%	500
TOTAL ANNUAL RESOURCES	\$ 891	\$ 830	\$ 841	\$ 840	-0.1%	\$ 840

ANNUAL OUTLAYS

<u>BUDGET (Expenditures or appropriations)</u>	<u>FY 14 ACTUAL</u>	<u>FY 15 ORIGINAL</u>	<u>FY 16 BUDGET</u>	<u>PERCENT DIFF. FROM FY 15 ORIG.</u>	<u>FY 17 FINANCIAL PLAN</u>
TOTAL ANNUAL OUTLAYS	\$ 0	\$ 0	\$ 0	N/A	\$ 0

2001 FIVE-YEAR SALES TAX FUND

FY 2015-2016 & FY 2016-2017

CAPITAL FUND 6008
GOVERNMENTAL CAPITAL FUND BUDGETED ON A CASH BASIS

OVERVIEW

This fund was established by City Ordinance to account for the 2001 Third Penny Sales Tax program. The sales tax under this program lasted five years, but completion of the projects is taking somewhat longer. The fund began receiving sales tax revenue in September 2001 and received its last allocation in September 2006. Budgeting is done on a cash basis for this Governmental Capital Fund.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Original revenue estimates for the program were \$390 million, but approximately \$325 million has been collected. The projects not fully funded were included in the 2006 Sales Tax Extension program. The FY16 and FY17 fund balance will be reserved for projects identified by the City Council.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 63	\$ 49	\$ 45	\$ 27	-40.0%	\$ 27
Transfers In	0	0	0	0	N/A	0
Total Resources	63	49	45	27	-40.0%	27
Annual Outlays						
Budget (Expenditures or appropriations)	325	75	75	0	-100.0%	0
Transfers Out	0	0	0	0	N/A	0
Total Outlays	325	75	75	0	-100.0%	0
Resources less Outlays	(262)	(26)	(30)	27		27
Assigned Fund Balance						
Beginning of Year	382	144	120	90		117
Addition To/Use of	(262)	(26)	(30)	27		27
End of Year	\$ 120	\$ 118	\$ 90	\$ 117		\$ 144

ANNUAL RESOURCES

(amounts expressed in thousands)

<u>REVENUE ACCOUNT</u>	<u>FY 14 ACTUAL</u>	<u>FY 15 ORIGINAL</u>	<u>FY 15 ESTIMATE</u>	<u>FY 16 BUDGET</u>	<u>PERCENT DIFF. FROM FY 15 EST.</u>	<u>FY 17 FINANCIAL PLAN</u>
■ INTEREST INCOME	\$ 57	\$ 45	\$ 40	\$ 22	-45.0%	\$ 22
■ MISCELLANEOUS REVENUE	6	4	5	5	0.0%	5
TOTAL ANNUAL RESOURCES	\$ 63	\$ 49	\$ 45	\$ 27	-40.0%	\$ 27

ANNUAL OUTLAYS

	<u>FY 14 ACTUAL</u>	<u>FY 15 ORIGINAL</u>	<u>FY 16 BUDGET</u>	<u>PERCENT DIFF. FROM FY 15 ORIG.</u>	<u>FY 17 FINANCIAL PLAN</u>
BUDGET (Expenditures or appropriations)					
■ CULTURAL DEVELOPMENT AND RECREATION					
<u>Tulsa Performing Arts Center</u>					
Capital Outlay	\$ 0	\$ 75	\$ 0	-100.0%	\$ 0
Total Culture and Recreation	0	75	0	-100.0%	0
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Capital Outlay	325	0	0	N/A	0
Total Administrative & Support Services	325	0	0	N/A	0
TOTAL BUDGET (Expenditures or appropriations)	325	75	0	-100.0%	0
TOTAL ANNUAL OUTLAYS	\$ 325	\$ 75	\$ 0	-100.0%	\$ 0

2006 SPECIAL EXTENDED SALES TAX FUND

FY 2015-2016 & FY 2016-2017

CAPITAL FUND 6009
GOVERNMENTAL CAPITAL FUND BUDGETED ON A CASH BASIS

OVERVIEW

This fund was established by City Ordinance to account for the 2006-2012 Third Penny Sales Tax capital projects. The May 9, 2006 vote provides funding for this program. All projects total \$463.5 million. The fund began receiving sales tax revenue in September 2006. Budgeting is done on a cash basis for this Governmental Capital Fund.

A revenue bond was issued in June 2006 to finance the uncompleted projects in the 2001 Sales Tax program. Fund 6010 is being used to account for the related revenues and expenditures.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Revenues from the Third Penny Sales Tax are normally used in the year received to fund capital and capital maintenance projects. This fund is projected to receive interest earnings in FY16.

All appropriations for the original projects outlined in title 43-F of the City of Tulsa Revised Ordinances have been made. The FY16 and FY17 fund balance will be reserved for projects identified by the City Council.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 910	\$ 773	\$ 691	\$ 694	0.4%	\$ 694
Transfers In	0	0	0	0	N/A	0
Total Resources	910	773	691	694	0.4%	694
Annual Outlays						
Budget (Expenditures or appropriations)	380	0	0	0	N/A	0
Transfers Out	0	0	0	0	N/A	0
Total Outlays	380	0	0	0	N/A	0
Resources less Outlays	530	773	691	694		694
Assigned Fund Balance						
Beginning of Year	(505)	56	25	716		1,410
Addition To/Use of	530	773	691	694		694
End of Year	\$ 25	\$ 829	\$ 716	\$ 1,410		\$ 2,104

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ INTEREST INCOME	\$ 910	\$ 773	\$ 691	\$ 694	0.4%	\$ 694
TOTAL ANNUAL RESOURCES	\$ 910	\$ 773	\$ 691	\$ 694	0.4%	\$ 694

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Information Technology</u>					
Capital Outlay	\$ 380	\$ 0	\$ 0	N/A	\$ 0
Total Administrative & Support Services	380	0	0	N/A	0
TOTAL BUDGET (Expenditures or appropriations)	380	0	0	N/A	0
TOTAL ANNUAL OUTLAYS	\$ 380	\$ 0	\$ 0	N/A	\$ 0

2008 SALES TAX SPECIAL TEMPORARY STREETS FUND

FY 2015-2016 & FY 2016-2017

CAPITAL FUND 6011
GOVERNMENTAL CAPITAL FUND BUDGETED ON A CASH BASIS

OVERVIEW

This fund was established as part of the Fix Our Streets Program authorized by the electorate in November of 2008. This authorized temporary increase in the sales tax levy of one and two-twelfths percent (1.167%) was to be used for the repair, construction and reconstruction of streets, bridges and related infrastructure as outlined in the applicable ordinance. The authorized tax levy expired June 30, 2014.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The FY 14 Budget was reduced by \$5.0 million to offset underperforming sales tax revenue. In FY15, the last \$10.0 million in sales tax revenue pledged to this program was appropriated for street maintenance and repair projects. There will be no budget cycle appropriations in FY16. The FY16 and FY17 fund balance will be reserved for projects identified by the City Council.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 85,853	\$ 10,427	\$ 12,602	\$ 826	-93.4%	\$ 826
Transfers In	0	0	0	0	N/A	0
Total Resources	85,853	10,427	12,602	826	-93.4%	826
Annual Outlays						
Budget (Expenditures or appropriations)	81,637	10,000	10,000	0	-100.0%	0
Transfers Out	0	0	0	0	N/A	0
Total Outlays	81,637	10,000	10,000	0	-100.0%	0
Resources less Outlays	4,216	427	2,602	826		826
Assigned Fund Balance						
Beginning of Year	(1,058)	2,032	3,158	5,760		6,586
Addition to/(Use of)	4,216	427	2,602	826		826
End of Year	\$ 3,158	\$ 2,459	\$ 5,760	\$ 6,586		\$ 7,412

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ SALES TAX	\$ 85,169	\$ 9,977	\$ 11,897	\$ 0	-100.0%	\$ 0
■ INTEREST INCOME	684	450	705	826	17.2%	826
TOTAL ANNUAL RESOURCES	\$ 85,853	\$ 10,427	\$ 12,602	\$ 826	-93.4%	\$ 826

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Capital Outlay	\$ 79,037	\$ 0	\$ 0	N/A	\$ 0
Total	79,037	0	0	N/A	0
<u>Streets and Stormwater Department</u>					
Capital Outlay	2,600	10,000	0	-100.0%	0
Total	2,600	10,000	0	-100.0%	0
Total Public Works and Transportation	81,637	10,000	0	-100.0%	0
TOTAL BUDGET (Expenditures or appropriations)	81,637	10,000	0	-100.0%	0
TOTAL ANNUAL OUTLAYS	\$ 81,637	\$ 10,000	\$ 0	-100.0%	\$ 0

1985 SALES TAX ECONOMIC DEVELOPMENT FUND

FY 2015-2016 & FY 2016-2017

CAPITAL FUND 6012
GOVERNMENTAL CAPITAL FUND BUDGETED ON A CASH BASIS

OVERVIEW

This fund was established in 1991 with a \$1,500,000 transfer from the 1985 Third Penny Sales Tax program. It is used to finance economic development projects in areas designated by the City Council. Budgeting is done on a cash basis for this Governmental Capital Fund.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

There will be no budget cycle appropriations in FY16. The FY16 and FY17 fund balance will be reserved for projects identified by the City Council

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 3	\$ 3	\$ 2	\$ 2	0.0%	\$ 2
Transfers In	0	0	0	0	N/A	0
Total Resources	3	3	2	2	0.0%	2
Annual Outlays						
Budget (Expenditures or appropriations)	139	0	0	0	N/A	0
Transfers Out	0	0	0	0	N/A	0
Total Outlays	139	0	0	0	N/A	0
Resources less Outlays	(136)	3	2	2		2
Assigned Fund Balance						
Beginning of Year	145	9	9	11		13
Addition to/(Use of)	(136)	3	2	2		2
End of Year	\$ 9	\$ 12	\$ 11	\$ 13		\$ 15

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ INTEREST INCOME	\$ 3	\$ 3	\$ 2	\$ 2	0.0%	\$ 2
TOTAL ANNUAL RESOURCES	\$ 3	\$ 3	\$ 2	\$ 2	0.0%	\$ 2

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ CULTURAL DEVELOPMENT AND RECREATION					
<u>Park and Recreation Development</u>					
Capital Outlay	\$ 89	\$ 0	\$ 0	N/A	\$ 0
Total Cultural Development and Recreation	89	0	0	N/A	0
■ SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Planning and Development Department</u>					
Capital Outlay	50	0	0	N/A	0
Total Social and Economic Development	50	0	0	N/A	0
TOTAL BUDGET (Expenditures or appropriations)	139	0	0	N/A	0
TOTAL ANNUAL OUTLAYS	\$ 139	\$ 0	\$ 0	N/A	\$ 0

2014 SALES TAX FUND

FY 2015-2016 & FY 2016-2017

CAPITAL FUND 6014
PROPRIETARY CAPITAL FUND BUDGETED ON A CASH BASIS

OVERVIEW

This fund was established by City Ordinance to account for the 2014-2021 Third Penny Sales Tax capital projects. In November 2013, the electorate approved the extension of a 1.1 percent sales tax which will provide funding for this program. The fund began receiving sales tax revenue in July 2014. Budgeting is done on a cash basis for this Governmental Capital Fund. The total program estimate is \$563.7 million and will include projects from across the City including roadways, parks, public safety, and economic development.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Revenues from the Third Penny Sales Tax are normally used in the year received to fund capital and capital maintenance projects. Total appropriations in FY16 total \$81.7 million and planned appropriations in FY17 total \$81.8 million. Any fund balance will be used to support current and future appropriations in accordance with the 2014 Sales Tax Ordinance.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 0	\$ 71,261	\$ 71,373	\$ 85,626	20.0%	\$ 86,842
Transfers In	0			0	-100.0%	0
Total Resources	0	71,261	71,373	85,626	20.0%	86,842
Annual Outlays						
Budget (Expenditures or appropriations)	0	70,330	70,330	75,159	6.9%	75,216
Transfers Out	0	0	0	6,500	N/A	6,580
Total Outlays	0	70,330	70,330	81,659	16.1%	81,796
Resources less Outlays	0	931	1,043	3,967		5,046
Assigned Fund Balance						
Beginning of Year	0	0	0	1,043		5,010
Addition to/(Use of)	0	931	1,043	3,967		5,046
End of Year	\$ 0	\$ 931	\$ 1,043	\$ 5,010		\$ 10,056

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ TAXES	\$ 0	\$ 70,847	\$ 71,192	\$ 84,903	19.3%	\$ 86,119
■ INTEREST INCOME	0	414	181	723	299.4%	723
TOTAL ANNUAL RESOURCES	\$ 0	\$ 71,261	\$ 71,373	\$ 85,626	20.0%	\$ 86,842

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ PUBLIC SAFETY AND PROTECTION					
<u>Police Department</u>					
Capital Outlay	\$ 0	\$ 3,275	\$ 3,100	-5.3%	\$ 3,100
Total	0	3,275	3,100	-5.3%	3,100
<u>Fire</u>					
Capital Outlay	0	2,600	0	-100.0%	0
Total	0	2,600	0	-100.0%	0
Total Public Safety and Protection	0	5,875	3,100	-47.2%	3,100
■ CULTURAL DEVELOPMENT AND RECREATION					
<u>Parks and Recreation</u>					
Capital Outlay	0	7,850	8,360	6.5%	8,235
Total	0	7,850	8,360	6.5%	8,235
<u>Tulsa Performing Arts Center</u>					
Capital Outlay	0	0	460	N/A	2,850
Total	0	0	460	N/A	2,850
<u>River Parks Authority</u>					
Capital Outlay	0	1,070	6,890	>500%	0
Total	0	1,070	6,890	>500%	0
<u>Tulsa City/County Library</u>					
Capital Outlay	0	5,000	5,000	0.0%	0
Total	0	5,000	5,000	0.0%	0
Total Cultural Development/Recreation	\$ 0	\$ 13,920	\$ 20,710	48.8%	\$ 11,085

	<u>FY 14 ACTUAL</u>	<u>FY 15 ORIGINAL</u>	<u>FY 16 BUDGET</u>	<u>PERCENT DIFF. FROM FY 15 ORIG.</u>	<u>FY 17 FINANCIAL PLAN</u>	
BUDGET (Expenditures or appropriations)						
■ PUBLIC WORKS AND TRANSPORTATION						
<u>Engineering Services</u>						
<u>Streets</u>						
Capital Outlay	\$ 0	\$ 29,355	\$ 21,255	-27.6%	\$ 51,585	
Total	0	29,355	21,255	-27.6%	51,585	
<u>Facilities/Facilities Maintenance</u>						
Capital Outlay	0	2,340	6,900	194.9%	5,275	
Total	0	2,340	6,900	194.9%	5,275	
<u>Streets and Stormwater</u>						
Capital Outlay	0	450	4,660	>500%	1,050	
Total	0	450	4,660	>500%	1,050	
<u>Tulsa Transit</u>						
Capital Outlay	0	900	3,994	343.8%	1,981	
Total	0	900	3,994	343.8%	1,981	
Total Public Works And Transportation	0	33,045	36,809	11.4%	59,891	
■ SOCIAL AND ECONOMIC DEVELOPMENT						
<u>Planning and Development</u>						
<u>Planning and Development</u>						
Capital Outlay	0	400	2,900	>500%	300	
Total	0	400	2,900	>500%	300	
<u>Tulsa Development Authority</u>						
Capital Outlay	0	4,000	0	-100.0%	0	
Total	0	4,000	0	-100.0%	0	
Total Social and Economic Development	0	4,400	2,900	-34.1%	300	
■ ADMINISTRATIVE AND SUPPORT SERVICES						
<u>Asset Management</u>						
Capital Outlay	0	540	1,640	203.7%	840	
Total	0	540	1,640	203.7%	840	
<u>Information Technology</u>						
Capital Outlay	0	6,530	10,000	53.1%	0	
Total	0	6,530	10,000	53.1%	0	
Total Administrative & Support Services	0	7,070	11,640	64.6%	840	
TOTAL BUDGET (Expenditures or appropriations)	0	64,310	75,159	16.9%	75,216	
TRANSFERS OUT						
Fund #	Name					
2910	Short-Term Capital Fund	0	6,020	6,500	8.0%	6,580
TOTAL TRANSFERS OUT		0	6,020	6,500	8.0%	6,580
TOTAL ANNUAL OUTLAYS		\$ 0	\$ 70,330	\$ 81,659	16.1%	\$ 81,796

PROJECT APPROPRIATIONS

(amounts expressed in thousands)

FY 2015-2016 & FY 2016-2017

	FY 16 BUDGET	FY 17 FINANCIAL PLAN
■ POLICE		
Police Academy Renovations/Police Courts/COMPSTAT Building	\$ 225	\$ 1,795
Police Five-Year Capital Equipment	3,100	3,100
Police Total	3,325	4,895
■ FIRE		
Fire station generators	1,300	0
Fire Total	1,300	0
■ INFORMATION TECHNOLOGY		
Financial system replacement	10,000	0
Information Technology Total	10,000	0
■ PARKS		
Lacy - Pool Reconstruction	300	2,340
McClure - Pool Reconstruction	4,225	0
Whiteside - Pool Reconstruction	0	150
Whiteside - Plumbing Repairs	0	40
Safety Surfaces - Lacy	30	0
Safety Surfaces - Crawford	0	30
Safety Surfaces - Helmerich	0	30
Safety Surfaces - Hunter	0	50
Security System Upgrades - Mohawk Pro Shop	10	70
Hicks Parks Improvements	0	75
Water Playgrounds - Penney	60	440
Water Playgrounds - Lacy	70	510
Mohawk Golf Course Club House - Flooring, Paint and HVAC Replacement	265	0
Page Belcher Club House - Flooring, Paint and HVAC Replacement	400	0
Parks Total	5,360	3,735
■ TULSA ZOO		
Master Plan - Carnivores Exhibits	3,000	4,500
Tulsa Zoo Total	3,000	4,500
■ GILCREASE		
Thomas Gilcrease House roof replacement	150	0
Chilled Water system installation with faviable frequency drives	0	25
Closed circuit TV camera upgrade	485	0
Gilcrease Library/archival storage support	255	0
Helmerich Hall floor replacement	50	305
Gallery lighting controls replacement	270	0
Galleries fire suppression systems upgrade from wet to dry pipe	100	635
Halon Fire Suppression replacement	665	0
HVAC Controls: pneumatic to electric conversion	0	50
HVAC Humidification	0	150
North Parking Lot Restoration	0	120
Perimeter fence replacement	40	295
Public restrooms renovation	360	0
Gilcrease Total	2,375	1,580
■ PERFORMING ARTS CENTER		
Replace existing fire alarm system	75	445
Fire sprinklers	200	940
Renovations	100	820
HVAC - Fan coil replacement	65	490
HVAC - Motor replacement	20	155
Performing Arts Center Total	460	2,850
■ RIVER PARKS AUTHORITY		
Pedestrian Bridge	6,890	0
River Parks Authority Total	6,890	0
■ TULSA CITY-COUNTY LIBRARY		
Tulsa Central Library Project	5,000	0
Tulsa City-County Library Total	\$ 5,000	\$ 0

■ STREETS AND EXPRESSWAYS

Arterial Street Rehabilitation and Citywide Projects

	FY 16 BUDGET	FY 17 FINANCIAL PLAN
Charles Page Blvd. - 33rd W. Ave. to 25th W. Ave.	\$ 0	\$ 1,555
Southwest Blvd. - W. 23rd St. to W. 31st St.	0	260
Southwest Blvd. - W. 31st St. to W. 40th St.	0	460
Utica Ave. - Pine St. to Admiral Blvd.	375	0
Union Ave. - Southwest Blvd. to W. 41st St.	0	935
Union Ave. - W. 51st St. to W. 61st St.	175	0
Riverside Dr. - Joe Creek to 81st St.	0	70
Admiral Pl. - Harvard Ave. to Yale Ave.	0	370
Sheridan Rd. - Apache St. to Pine St.	180	0
Mingo Rd. - 46th St. N. to 36th St. N.	350	0
11th St. - 89th E. Ave. to Mingo Rd.	0	1,515
15th St. - Peoria Ave. to Lewis Ave.	0	2,690
Peoria Ave. - 11th St. to 21st St.	285	0
15th St. - Lewis Ave. to Harvard Ave.	0	335
Utica Ave. - 11th St. to 15th St.	0	155
31st St. - Riverside Dr. to Peoria Ave.	1,255	0
Memorial Dr. - 21st St. to 31st St.	315	0
Memorial Dr. - 81st St. to 91st St.	0	200
Memorial Dr. - 91st St. to Creek Tpk.	0	835
51st St. - Pittsburg Ave. to Yale Ave.	120	0
Downtown Arterial Streets	4,400	3,900
Pine St. & Peoria Ave. Intersection	0	200
Pine St. & Lewis Ave. Intersection	0	1,230
41st St. & Union Ave. Intersection	145	1,365
51st St. & Union Ave. Intersection	65	0
36th St. N. & Mingo Rd. Intersection	0	85
46th St. N. & Mingo Rd. Intersection	35	0
11th St. & Utica Ave. Intersection	0	100
21st St. & Peoria Ave. Intersection	0	115
21st St. & Memorial Dr. Intersection	90	0
61st St. & Sheridan Rd. Intersection	1,505	0
71st St. & Sheridan Rd. Intersection	0	125
81st St. & Memorial Dr. Intersection	0	75
61st St. & Yale Ave. Intersection	0	160
Widen Yale Avenue, 81st St. to 91st Street South	2,870	27,780
Widen 81st Street South, Sheridan Road to Memorial Drive	1,000	800
Widen Riverside Drive, 24th to 33rd Place South	0	0
Widen 25th W. Ave., Edison to Apache (design)	0	0
Widen Yale Avenue, 96th St. South to 101st St. South	0	650
Gilcrease Expressway Local Match	1,500	1,500
Bridges - Replacement and Rehabilitation Programs		0
Bridge No. 232 - 3600 S. Southwest Blvd.	0	10
Bridge No. 181 - 300 N. Garnett Rd.	0	20
Bridge No. 250 - 11200 E. 11th St.	10	0
Bridge No. 247 - 9200 E. 11th St.	0	135
Bridge No. 333 - 1300 S. 177th E. Ave.	0	140
Bridge No. 401 - 3800 S. Memorial Dr.	15	0
Bridge No. 403 - 4400 S. Memorial Dr.	15	0
Bridge No. 402 - 4200 S. Memorial Dr.	100	0
Bridge No. 262 - 19200 E. 21st St.	15	0
Bridge No. 209 - 3000 N. Mingo Rd.	0	250
Bridge No. 210 - 5600 S. Harvard Ave.	0	45
ODOT Rehabilitation and Replacement Program	1,500	700
Citywide guardrail replacement	650	0
Citywide traffic signalization	1,000	0
Roadway, pedestrian, and decorative lighting replacement	400	0
Signing, pavement marking and delineation	1,010	0
Traffic calming	500	0
Traffic signal installation, modification, and safety improvements	600	550
Traffic signal pole replacement	500	500
Citywide ADA Transition Plan Implementation (High/Medium Priority Needs)	1,750	1,620
Bicycle/Pedestrian Master Plan Implementation	0	500
Citywide Matching Funds	3,310	0
IDL Entrance Rehab (1st, 7th, and 8th Streets; signals at 1st and Greenwood)	475	0
Streets and Expressways Total	\$ 26,515	\$ 51,935

	FY 16 BUDGET	FY 17 FINANCIAL PLAN
■ FLOOD CONTROL		
Levee District #12 rehabilitation	\$ 0	\$ 700
Flood Control Total	0	700
■ FACILITIES MAINTENANCE		
ADA Transition Plan - Buildings	200	200
ADA Transition Plan - Parks	175	175
Public Facilities, OTC	475	475
Public Facilities, Roofing	500	500
Facilities Maintenance Total	1,350	1,350
■ WORKING IN NEIGHBORHOODS		
Animal Shelter Improvements - ventilation system and facility improvements	550	0
Working In Neighborhoods Total	550	0
■ PLANNING AND DEVELOPMENT		
Annual Economic Development Priority Opportunities	1,000	550
Strategic Mobility Plan	1,500	0
Corridor and Small Area Planning	400	300
Phase I – Northland Strategic Acquisition and Street Improvements	1,000	0
Eugene Field Redevelopment	(1,000)	0
Route 66 Station (restrooms and short-term parking)	500	0
Planning and Economic Development Total	3,400	850
■ TULSA TRANSIT		
Replace Aging Vehicles -33 fixed-route and 39 LIFT program busses	3,994	1,981
Tulsa Transit Total	3,994	1,981
■ ASSET MANAGEMENT		
Compressed natural gas (CNG) fleet fueling infrastructure expansion	1,600	0
Install two emergency generators (56th and Garnett; 1790 West Newblock)	(100)	100
EMD facilities maintenance	0	280
Lighting systems, driveways, sidewalks, energy upgrades, HVAC, & Plumbing	140	460
Asset Management Total	1,640	840
■ CAPITAL PLANNING AND EQUIPMENT		
Replace Capital Equipment	6,500	6,580
Capital Planning and Equipment Total	6,500	6,580
Fund Total	\$ 81,659	\$ 81,796

TMUA-WATER CAPITAL PROJECTS FUND

FY 2015-2016 & FY 2016-2017

CAPITAL FUND 6021
PROPRIETARY CAPITAL FUND BUDGETED ON A CASH BASIS

OVERVIEW

This fund allows for the separate accounting of capital projects that are financed with revenue generated within the TMUA-Water Operating Fund (Fund 7020). The fund receives a transfer from the TMUA-Water Operating Fund each fiscal year to provide financing for capital projects, and since the fund is a capital projects fund, appropriations do not lapse at the end of each fiscal year as they do in operating funds. Interest revenue is credited to the TMUA-Water Operating Fund. Most of the time, transfers are fully appropriated, but a fund balance available for appropriation can be generated when projects are constructed for less than original estimates.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY16 and FY17, a transfer from the TMUA-Water Operating Fund will finance needed water system improvement projects. All of the projects are contained in the TMUA/City Council adopted Capital Improvements Plan. They are listed at the end of this fund summary.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 0	\$ 0	\$ 0	\$ 0	N/A	\$ 0
Transfers In	14,013	12,320	12,320	25,350	105.8%	23,140
Total Resources	14,013	12,320	12,320	25,350	105.8%	23,140
Annual Outlays						
Budget (Expenditures or appropriations)	14,013	12,320	12,320	25,350	105.8%	23,140
Transfers Out	0	0	0	0	N/A	0
Total Outlays	14,013	12,320	12,320	25,350	105.8%	23,140
Resources less Outlays	0	0	0	0		0
Assigned Fund Balance						
Beginning of Year	1,334	32	1,334	1,334		1,334
Addition to/(Use of)	0	0	0	0		0
End of Year	\$ 1,334	\$ 32	\$ 1,334	\$ 1,334		\$ 1,334

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ TRANSFERS IN	\$ 14,013	\$ 12,320	\$ 12,320	\$ 25,350	105.8%	\$ 23,140
TOTAL ANNUAL RESOURCES	\$ 14,013	\$ 12,320	\$ 12,320	\$ 25,350	105.8%	\$ 23,140

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Capital Outlay	\$ 12,823	\$ 11,100	\$ 24,090	117.0%	\$ 21,850
Total	12,823	11,100	24,090	117.0%	21,850
<u>Water and Sewer</u>					
Capital Outlay	1,190	1,220	1,260	3.3%	1,290
Total	1,190	1,220	1,260	3.3%	1,290
Total Public Works and Transportation	14,013	12,320	25,350	105.8%	23,140
TOTAL BUDGET (Expenditures or appropriations)	14,013	12,320	25,350	105.8%	23,140
TOTAL ANNUAL OUTLAYS	\$ 14,013	\$ 12,320	\$ 25,350	105.8%	\$ 23,140

PROJECT APPROPRIATIONS

(amounts expressed in thousands)

FY 2015-2016 & FY 2016-2017

	FY 16 BUDGET	FY 17 FINANCIAL PLAN
Raw Water Flowlines Repairs Spavinaw/Oologah	\$ 0	\$ 750
Oologah Pump Station Rehabilitation	1,000	0
Lynn Lane & Yahola Terminal Storage Repair	1,000	0
Source Water Protection & Management Program	710	730
Eucha, Spavinaw Water Quality Court Master	550	560
Eucha Dam Rehabilitation	1,500	0
Mohawk WTP Upgrade Raw Water Pumping Station	900	0
Mohawk WTP HSPS Rehabilitation and Improvements	500	0
Mohawk WTP Structural / Architectural Rehabilitation and Repairs	100	100
Mohawk WTP Physical Security Improvements	100	100
Mohawk WTP New Emergency Generator Equipment	150	450
Mohawk WTP Maintenance Capital Improvements	120	120
AB Jewell WTP Replace East Clearwell West Clearwell Valves & Curtain Wall	300	0
AB Jewell WTP Instrumentation & Control - SCADA System	900	0
AB Jewell WTP Electrical - Upgrade TMUA-owned medium voltage switchgear	300	0
AB Jewell WTP Physical Security Improvements	0	100
AB Jewell WTP New Emergency Generator Equipment	0	500
AB Jewell WTP Maintenance Capital Improvements	250	250
Water Line Relocations-Citywide	750	800
Water Mains Replacements - City Wide-Enterprise Fund	8,300	4,700
Water Mains Replacements - Less than 6-inches - Enterprise	2,500	4,000
Central Bus.Dist. Water Main Replacement	350	350
Dead-End 12" Distribution Mains Connections & Extensions	2,200	350
Water Vault & Large Meter Upgrades	200	0
72"Transmission Main - AB Jewell to 129th E. Ave - Phase 1	300	700
Unserved Areas	0	100
Water Tanks - Repaint/Rehabilitation	0	3,000
Large Water Valve Replacement-City Wide	100	100
Utility Bridges - Repaint/Rehabilitation	100	100
Secondary System Upgrades - Tulsa 2 Service Area	100	1,000
Berry Hill Waterline Extension	100	1,000
Pump Station Rehabilitation (Reservoir Hill PS and SSS-PS)	120	1,080
Economic Development Water Infrastructure	100	0
Water Distribution Security Enhancements	150	0
Transmission Line Condition Assessment - Citywide	200	0
W. 23rd St. 16" Transmission Line	150	1,200
W. 23rd St. 12" Waterline Installation	100	750
Southside Secondary Pump Station Improvements	100	0
23rd & Jackson Facilities Maint and Improvements	750	250
Automatic Meter Reading - City Wide	300	0
Total	\$ 25,350	\$ 23,140

TMUA-SEWER CAPITAL PROJECTS FUND

FY 2015-2016 & FY 2016-2017

CAPITAL FUND 6031
PROPRIETARY CAPITAL FUND BUDGETED ON A CASH BASIS

OVERVIEW

This fund allows for the separate accounting of capital projects that are financed with revenue generated within the TMUA-Sewer Operating Fund (Fund 7030). The fund receives a transfer from the TMUA-Sewer Operating Fund each fiscal year to provide financing for capital projects, and since the fund is a capital projects fund, appropriations do not lapse at the end of each fiscal year as they do in operating funds. Interest revenue is credited to the TMUA-Sewer Operating Fund. Most of the time, transfers are fully appropriated, but a fund balance available for appropriation can be generated when projects are constructed for less than original estimates.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY16 and FY17, a transfer from the TMUA-Sewer Operating Fund will finance needed sanitary sewer system improvement projects. All of the projects are contained in the TMUA/City Council adopted Capital Improvements Plan. They are listed at the end of this fund summary.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 0	\$ 0	\$ 0	\$ 0	N/A	\$ 0
Transfers In	2,918	4,046	4,046	9,541	136%	11,737
Total Resources	2,918	4,046	4,046	9,541	135.8%	11,737
Annual Outlays						
Budget (Expenditures or appropriations)	2,918	4,046	4,046	9,541	135.8%	11,737
Transfers Out	0	0	0	0	N/A	0
Total Outlays	2,918	4,046	4,046	9,541	135.8%	11,737
Resources less Outlays	0	0	0	0		0
Assigned Fund Balance						
Beginning of Year	198	198	198	198		198
Addition to/(Use of)	0	0	0	0		0
End of Year	\$ 198	\$ 198	\$ 198	\$ 198		\$ 198

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ TRANSFERS IN	\$ 2,918	\$ 4,046	\$ 4,046	\$ 9,541	135.8%	\$ 11,737
TOTAL ANNUAL RESOURCES	\$ 2,918	\$ 4,046	\$ 4,046	\$ 9,541	135.8%	\$ 11,737

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Capital Outlay	\$ 2,918	\$ 4,046	\$ 9,541	135.8%	\$ 11,737
TOTAL BUDGET (Expenditures or appropriations)	2,918	4,046	9,541	135.8%	11,737
TOTAL ANNUAL OUTLAYS	\$ 2,918	\$ 4,046	\$ 9,541	135.8%	\$ 11,737

PROJECT APPROPRIATIONS

FY 2015-2016 & FY 2016-2017

	FY 16 BUDGET	FY 17 FINANCIAL PLAN
Northside WWTP Pasteurization System and Digester #5 Expansion	\$ 200	\$ 0
Northside WWTP Security & Safety Improvements to Disinfection Facilities	250	750
Northside Interceptor Lift Station Screening Improvements and Upgrades	0	3,300
Northside WWTP Flow Optimization and Process Modeling Study	265	0
Solids Thickening Study	175	0
Northgate LS Relief	106	0
93-N Relief	469	498
Apache Lift Station Access Road	1,400	0
Lafortune Park 18, 71-S Relief	2,393	0
Southside WWTP Concrete Protective Coatings	150	170
Southside WWTP System Odor Control Study	0	225
Solids Facility Plan and Improvements	0	200
Southside WWTP Flow Optimization and Process Modeling Study	275	0
Southside WWTP Influent Lift Station Diversion to Cherry Creek Lift Station	100	807
Southside WWTP Influent Lift Station - Replace screens with fine screens	410	3,825
Crow Creek 44-S Relief	160	140
Joe-LaFortune 70-S Relief	220	219
Grit Facility Rehabilitation	0	150
Haikey Creek SAMS Equipment Replacements	362	505
Haikey Creek Maintenance Building	40	360
Spunky Creek Main Stem South Contract 1	0	250
Catoosa Interceptor Relief	1,140	0
Spunky Creek Grinder Addition (Screening Improvements)	235	0
Lift Station Replacements or Upgrades	863	0
Resurface WWTP & Lift Stations Roadways & Parking	328	338
Total	\$ 9,541	\$ 11,737

STORMWATER CAPITAL PROJECTS FUND

FY 2015-2016 & FY 2016-2017

CAPITAL FUND 6041
PROPRIETARY CAPITAL FUND BUDGETED ON A CASH BASIS

OVERVIEW

This fund allows for the separate accounting of capital projects that are financed with revenue generated within the Stormwater Operating Fund (Fund 7010). The fund receives a transfer from the Stormwater Operating Fund each fiscal year to provide financing for capital projects, and since the fund is a capital projects fund, appropriations do not lapse at the end of each fiscal year as they do in operating funds. Interest revenue is credited to the Stormwater Operating Fund. Most of the time, transfers are fully appropriated, but a fund balance available for appropriation can be generated when projects are constructed for less than original estimates.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Appropriations in the FY16 and FY17 budget will be for small, but critical neighborhood flood control projects identified by the Stormwater Drainage and Hazard Mitigation Advisory Board, neighborhood groups, staff, elected officials, and the general public.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 0	\$ 0	\$ 0	\$ 0	N/A	\$ 0
Transfers In	2,000	3,000	3,000	5,000	66.7%	5,000
Total Resources	2,000	3,000	3,000	5,000	66.7%	5,000
Annual Outlays						
Budget (Expenditures or appropriations)	2,000	3,000	3,000	5,000	66.7%	5,000
Transfers Out	0	0	0	0	N/A	0
Total Outlays	2,000	3,000	3,000	5,000	66.7%	5,000
Resources less Outlays	0	0	0	0		0
Assigned Fund Balance						
Beginning of Year	80	80	80	80		80
Addition to/(Use of)	0	0	0	0		0
End of Year	\$ 80	\$ 80	\$ 80	\$ 80		\$ 80

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ TRANSFERS IN	\$ 2,000	\$ 3,000	\$ 3,000	\$ 5,000	66.7%	\$ 5,000
TOTAL ANNUAL RESOURCES	\$ 2,000	\$ 3,000	\$ 3,000	\$ 5,000	66.7%	\$ 5,000

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Capital Outlay	\$ 2,000	\$ 3,000	\$ 5,000	66.7%	\$ 5,000
TOTAL BUDGET (Expenditures or appropriations)	2,000	3,000	5,000	66.7%	5,000
TOTAL ANNUAL OUTLAYS	\$ 2,000	\$ 3,000	\$ 5,000	66.7%	\$ 5,000

PROJECT APPROPRIATIONS

FY 2015-2016 & FY 2016-2017

	FY 16 BUDGET	FY 17 FINANCIAL PLAN
Citywide Flood Control		\$ 5,000
a. Haikey Creek- Leake Pond Dredging	\$ 400	
b. Vensel Creek - 3839 E 103 Street	100	
c. Coal Creek - 3403 E Ute Place	60	
d. Fred Creek- 72nd and Urbana	200	
e. Douglas Creek- 100 N 67th East Ave	300	
f. Mingo Creek - Headwalls on 55th Place	400	
g. Fred Creek - 86th and Lewis	100	
h. Fred Creek- Evanston Mitigation	350	
i. Fred Creek- Guier Wood/Pebble Creek	2,000	
j. Travis Park Connections (MZ 9029)	850	
Citywide Channel Erosion and Stabilization	240	
Fund Total	\$ 5,000	\$ 5,000

STORMWATER MANAGEMENT ENTERPRISE FUND

FY 2015-2016 & FY 2016-2017

OPERATING FUND 7010
PROPRIETARY FUND BUDGETED ON AN ACCRUAL BASIS

OVERVIEW

The Stormwater Management Enterprise Fund was established by Ordinance #17285 in January 1985. It is "for the purpose of identifying and controlling all revenues and expenses attributable to stormwater drainage services." The primary revenue source for the fund is the Stormwater Management Fee. This is a fee collected from residents and businesses within the city. The fee provides funds for "operating, constructing, equipping, maintaining, acquiring and owning within the city a stormwater drainage system." In addition to financing the development and maintenance of facilities, the fee also provides funds for studying and mapping the city's drainage system in order to identify and assess flood-prone areas. The Stormwater Drainage and Hazard Mitigation Advisory Board (SDMH) was established to oversee stormwater policy, hear policy appeals and oversee the budget.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

This fund began FY15 with a fund balance of \$2,760,000 after reserving for encumbrances. The fund has an informal policy of maintaining an operating reserve of 5 percent of revenues. For FY16, the reserve would be \$1,302,000. The FY16 estimated outlays are expected to exceed revenues for the fiscal year resulting in a use of fund balance. This use of fund balance will be for small area drainage improvements within the City.

The Stormwater Drainage & Hazard Mitigation Advisory Board has identified a need for additional capital improvement funds and is recommending a nine percent rate increase for FY16. Transfer to capital projects is increased to \$5,000,000 in both FY16 and the FY17 financial plan. The five year plan does not propose a rate increase in FY17.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 22,871	\$ 24,107	\$ 24,239	\$ 26,227	8.2%	\$ 26,964
Transfers In	0	0	0	0	N/A	0
Total Resources	22,871	24,107	24,239	26,227	8.2%	26,964
Annual Outlays						
Budget (Expenditures or appropriations)	19,950	22,001	20,273	22,748	12.2%	21,919
Transfers Out	2,265	3,000	3,000	5,000	66.7%	5,000
Total Outlays	22,215	25,001	23,273	27,748	19.2%	26,919
Resources less Outlays	656	(894)	966	(1,521)		45
Assigned Fund Balance						
Beginning of Year	2,104	2,700	2,760	3,726		2,205
Committed Fund Balance For OPEB	(177)	(177)	(177)	(177)		(177)
Addition to/(Use of)	656	(894)	966	(1,521)		45
Less 5% Cash Operating Reserve	(1,128)	(1,194)	(1,200)	(1,302)		(1,339)
End of Year	\$ 1,455	\$ 435	\$ 2,349	\$ 726		\$ 734

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ CHARGES FOR SERVICES	\$ 22,562	\$ 23,887	\$ 24,008	\$ 26,042	8.5%	\$ 26,779
■ MISCELLANEOUS REVENUE	221	182	151	147	-2.6%	147
■ INTEREST INCOME	88	38	80	38	-52.5%	38
TOTAL ANNUAL RESOURCES	\$ 22,871	\$ 24,107	\$ 24,239	\$ 26,227	8.2%	\$ 26,964

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ CULTURAL DEVELOPMENT AND RECREATION					
<u>Park and Recreation</u>					
Personal Services	\$ 103	\$ 96	\$ 102	6.2%	\$ 102
Materials and Supplies	14	15	15	0.0%	15
Other Services/Charges	52	74	66	-10.8%	66
Total Cultural Development and Recreation	169	185	183	-1.1%	183
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Personal Services	2,136	2,189	2,239	2.3%	2,241
Materials and Supplies	30	28	30	7.1%	30
Other Services/Charges	902	1,808	1,995	10.3%	1,995
Capital Outlay	0	0	38	N/A	0
Total	3,068	4,025	4,302	6.9%	4,266
<u>Streets and Stormwater</u>					
Personal Services	4,319	5,452	5,584	2.4%	5,590
Materials and Supplies	1,020	842	833	-1.1%	838
Other Services/Charges	8,173	8,631	8,625	-0.1%	8,535
Capital Outlay	1,715	786	1,004	27.7%	345
Total	15,227	15,711	16,046	2.1%	15,308
<u>Water & Sewer</u>					
Personal Services	386	424	426	0.5%	426
Materials and Supplies	55	63	92	46.0%	91
Other Services/Charges	65	104	105	1.0%	105
Capital Outlay	0	39	42	7.7%	0
Total	506	630	665	5.6%	622
Total Public Works and Transportation	18,801	20,366	21,013	3.2%	20,196
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Personal Services	308	315	314	-0.3%	315
Materials and Supplies	17	16	13	-18.7%	13
Other Services/Charges	99	173	173	0.0%	173
Capital Outlay	30	37	2	-94.6%	0
Total	454	541	502	-7.2%	501
<u>Information Technology</u>					
Personal Services	229	256	261	2.0%	262
Materials and Supplies	3	12	12	0.0%	12
Other Services/Charges	105	144	155	7.6%	148
Capital Outlay	36	36	36	0.0%	36
Total	373	448	464	3.6%	458

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
BUDGET (Expenditures or appropriations)					
■ ADMINISTRATIVE AND SUPPORT SERVICES					
Customer Care					
Personal Services	143	143	157	9.8%	157
Materials and Supplies	2	1	1	0.0%	1
Other Services/Charges	8	2	15	>500%	12
Total	153	146	173	18.5%	170
Asset Management					
Personal Services	0	138	217	57.2%	217
Materials and Supplies	0	9	21	133.3%	19
Other Services/Charges	0	168	175	4.2%	175
Total	0	315	413	31.1%	411
Total Administrative and Support Services	980	1,450	1,552	7.0%	1,540
TOTAL BUDGET (Expenditures or appropriations)	19,950	22,001	22,748	3.4%	21,919

TRANSFERS OUT

<u>Fund #</u>	<u>Name</u>					
1080	General Fund	250	0	0	N/A	0
3001	Municipal Employees' Pension Trust Fund	15	0	0	N/A	0
6041	Stormwater Capital Projects	2,000	3,000	5,000	66.7%	5,000
	TOTAL TRANSFERS OUT	2,265	3,000	5,000	66.7%	5,000
	TOTAL ANNUAL OUTLAYS	\$ 22,215	\$ 25,001	\$ 27,748	11.0%	\$ 26,919

TMUA-WATER OPERATING FUND

FY 2015-2016 & FY 2016-2017

OPERATING FUND 7020
PROPRIETARY FUND BUDGETED ON AN ACCRUAL BASIS

OVERVIEW

The Tulsa Metropolitan Water Authority was established as a Trust on April 5, 1957 (Ordinance #8113) for the purpose of maintaining the City's water and wastewater systems. The name was changed August 23, 1989 to the Tulsa Metropolitan Utility Authority (TMUA). A lease agreement and operation and maintenance contract dated February 1, 1984 were entered into between the City and TMUA specifying the City would lease to TMUA the water and sewer system assets, and the City would operate and maintain them. Two operating funds were established to account for these activities - one for water services and one for sanitary sewer services. Within the Water Operating Fund, the City records all revenues and expenditures generated by the water supply system's operations. Over 90 percent of the revenue in the fund is derived from the sale of treated water.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY98, the TMUA Board decided to establish an operating reserve totaling 5 percent of projected revenues from annual water sales. TMUA established two other reserves in FY08, a rate stabilization reserve and a capital projects reserve. Those reserves will be funded over time as resources are available. The FY15 beginning fund balance of \$11,412,000 reflects the cash balance in the fund after reserving for encumbrances and the 5 percent operating reserve.

A seven percent rate increase is projected for FY16 and the FY17 financial plan. The increase is needed to support operations, maintenance, and the Authority's goal of funding more capital projects from cash rather than debt. In FY16, outlays are expected to exceed revenues and the year-end balance after reserving for the 5 percent cash operating reserve is estimated to be positive.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 101,558	\$ 103,446	\$ 103,011	\$ 107,571	4.4%	\$ 114,328
Transfers In	0	0	0	0	N/A	0
Total Resources	101,558	103,446	103,011	107,571	4.4%	114,328
Annual Outlays						
Budget (Expenditures or appropriations)	85,456	94,162	88,804	94,271	6.2%	90,419
Transfers Out	14,013	12,320	12,320	25,350	105.8%	23,140
Total Outlays	99,469	106,482	101,124	119,621	18.3%	113,559
Resources less Outlays	2,089	(3,036)	1,887	(12,050)		769
Assigned Fund Balance						
Beginning of Year	14,880	9,327	16,969	18,856		6,806
Committed Fund Balance For OPEB	(622)	(622)	(622)	(622)		(622)
Addition to/(Use of)	2,089	(3,036)	1,887	(12,050)		769
Less 5% Cash Operating Reserve	(4,935)	(4,935)	(5,142)	(5,142)		(5,478)
End of Year	\$ 11,412	\$ 734	\$ 13,092	\$ 1,042		\$ 1,475

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ LICENSES AND PERMITS	\$ 19	\$ 12	\$ 11	\$ 11	0.0%	\$ 11
■ CHARGES FOR SERVICES	96,116	98,702	97,762	102,849	5.2%	109,558
■ OTHER CHARGES	4,054	3,926	4,316	4,050	-6.2%	4,050
■ MISCELLANEOUS REVENUE	621	306	312	161	-48.4%	209
■ INTEREST INCOME	748	500	610	500	-18.0%	500
TOTAL ANNUAL RESOURCES	\$ 101,558	\$ 103,446	\$ 103,011	\$ 107,571	4.4%	\$ 114,328

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Personal Services	\$ 2,611	\$ 2,674	\$ 2,595	-3.0%	\$ 2,598
Materials and Supplies	33	25	25	0.0%	25
Other Services/Charges	925	716	705	-1.5%	621
Capital Outlay	109	207	0	-100.0%	193
Total	3,678	3,622	3,325	-8.2%	3,437
<u>Streets and Stormwater</u>					
Personal Services	462	351	322	-8.3%	322
Materials and Supplies	46	17	0	-100.0%	0
Other Services/Charges	564	103	18	-82.5%	18
Capital Outlay	118	0	0	N/A	0
Total	1,190	471	340	-27.8%	340
<u>Water & Sewer</u>					
Personal Services	18,502	19,487	20,516	5.3%	20,539
Materials and Supplies	9,144	10,328	9,948	-3.7%	9,933
Other Services/Charges	27,042	30,951	30,541	-1.3%	30,642
Capital Outlay	5,712	7,741	6,954	-10.2%	2,815
Total	60,400	68,507	67,959	-0.8%	63,929
Total Public Works and Transportation	65,268	72,600	71,624	-1.3%	67,706
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Personal Services	1,628	1,677	1,660	-1.0%	1,663
Materials and Supplies	193	205	187	-8.8%	186
Other Services/Charges	443	736	736	0.0%	736
Capital Outlay	76	0	56	N/A	0
Total	2,340	2,618	2,639	0.8%	2,585
<u>Information Technology</u>					
Personal Services	1,433	1,288	1,327	3.0%	1,328
Materials and Supplies	18	62	62	0.0%	62
Other Services/Charges	642	662	762	15.1%	727
Capital Outlay	205	208	208	0.0%	208
Total	2,298	2,220	2,359	6.3%	2,325
<u>Customer Care</u>					
Personal Services	585	573	590	3.0%	590
Materials and Supplies	7	4	4	0.0%	4
Other Services/Charges	31	8	55	>500%	46
Total	623	585	649	10.9%	640

	<u>FY 14 ACTUAL</u>	<u>FY 15 ORIGINAL</u>	<u>FY 16 BUDGET</u>	<u>PERCENT DIFF. FROM FY 15 ORIG.</u>	<u>FY 17 FINANCIAL PLAN</u>
BUDGET (Expenditures or appropriations)					
■ ADMINISTRATIVE AND SUPPORT SERVICES					
Asset Management					
Personal Services	0	240	385	60.4%	386
Materials and Supplies	0	25	52	108.0%	45
Other Services/Charges	0	457	542	18.6%	542
Capital Outlay	0	75	114	52.0%	125
Total	0	797	1,093	37.1%	1,098
Total Administrative and Support Services	5,261	6,220	6,740	8.4%	6,648
■ DEBT SERVICE					
Total	14,927	15,342	15,907	3.7%	16,065
	14,927	15,342	15,907	3.7%	16,065
TOTAL BUDGET (Expenditures or appropriations)	85,456	94,162	94,271	0.1%	90,419
TRANSFERS OUT					
<u>Fund #</u>	<u>Name</u>				
6021	TMUA-Water Capital Projects		14,013	12,320	25,350
	TOTAL TRANSFERS OUT		14,013	12,320	25,350
TOTAL ANNUAL OUTLAYS	\$ 99,469	\$ 106,482	\$ 119,621	12.3%	\$ 113,559

TMUA-SEWER OPERATING FUND

FY 2015-2016 & FY 2016-2017

OPERATING FUND 7030
PROPRIETARY FUND BUDGETED ON AN ACCRUAL BASIS

OVERVIEW

The Tulsa Metropolitan Water Authority was established as a Trust on April 5, 1957 (Ordinance #8113) for the purpose of maintaining the City's water and wastewater systems. The name was changed August 23, 1989 to the Tulsa Metropolitan Utility Authority (TMUA). A lease agreement and operation and maintenance contract dated February 1, 1984 were entered into between the City and TMUA specifying the City would lease to TMUA the water and sewer system assets and the City would operate and maintain the assets. Operating funds were established to account for these activities - one for water services and one for sanitary sewer services. Within the Sanitary Sewer Operating Fund, the City records all revenues and expenditures generated by the sanitary sewer system's operations. The major portion of the revenues are generated by fees charged for disposing of wastewater.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY98, the TMUA Board decided to establish an operating reserve totaling 5 percent of projected annual sanitary sewer service charges. They established two other reserves in FY08, a rate stabilization reserve and a capital projects reserve. Those reserves will be funded over time as resources are available. The FY15 beginning fund balance of \$7,155,000 reflects the cash balance in the fund after reserving for encumbrances and the 5 percent operating reserve.

A nine percent rate increase is projected for FY16 and FY17 financial plan. The increase is needed to support debt service and the Authority's goal of funding more capital projects from cash rather than debt. In FY16, outlays are projected to exceed revenues and the year-end balance after reserving for the 5 percent cash operating reserve is estimated to be positive.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 82,267	\$ 87,072	\$ 87,744	\$ 91,842	4.7%	\$ 99,409
Transfers In	0	0	0	0	N/A	0
Total Resources	82,267	87,072	87,744	91,842	4.7%	99,409
Less:						
Annual Outlays						
Budget (Expenditures or appropriations)	71,121	82,417	80,182	85,422	6.5%	84,232
Transfers Out	6,950	7,244	7,244	12,826	77.1%	14,519
Total Outlays	78,071	89,661	87,426	98,248	12.4%	98,751
Resources less Outlays	4,196	(2,589)	318	(6,406)		658
Assigned Fund Balance						
Beginning of Year	7,909	8,054	12,105	12,423		6,017
Committed Fund Balance For OPEB	(767)	(767)	(767)	(767)		(767)
Addition to/(Use of)	4,196	(2,589)	318	(6,406)		658
Less 5% Cash Reserve	(4,183)	(4,183)	(4,415)	(4,415)		(4,792)
End of Year	\$ 7,155	\$ 515	\$ 7,241	\$ 835		\$ 1,116

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ LICENSES AND PERMITS	\$ 45	\$ 42	\$ 46	\$ 41	-10.9%	\$ 41
■ CHARGES FOR SERVICES	79,236	83,661	83,325	88,300	6.0%	95,835
■ OTHER SERVICES	2,319	2,869	3,366	2,742	-18.5%	2,772
■ MISCELLANEOUS REVENUE	509	279	486	542	11.5%	541
■ INTEREST INCOME	158	221	521	217	-58.3%	220
TOTAL ANNUAL RESOURCES	\$ 82,267	\$ 87,072	\$ 87,744	\$ 91,842	4.7%	\$ 99,409

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Personal Services	\$ 2,397	\$ 2,436	\$ 2,414	-0.9%	\$ 2,416
Materials and Supplies	32	24	25	4.2%	25
Other Services/Charges	1,205	1,283	1,255	-2.2%	1,215
Capital Outlay	8	46	0	-100.0%	38
Total	3,642	3,789	3,694	-2.5%	3,694
<u>Streets and Stormwater</u>					
Personal Services	167	73	11	-84.9%	11
Materials and Supplies	27	14	0	-100.0%	0
Other Services/Charges	315	56	11	-80.4%	11
Total	509	143	22	-84.6%	22
<u>Water & Sewer</u>					
Personal Services	15,823	16,665	17,394	4.4%	17,414
Materials and Supplies	3,884	4,492	5,041	12.2%	4,988
Other Services/Charges	17,249	21,543	21,427	-0.5%	21,914
Capital Outlay	7,235	7,776	8,053	3.6%	5,519
Total	44,191	50,476	51,915	2.9%	49,835
Total Public Works and Transportation	48,342	54,408	55,631	2.2%	53,551
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Personal Services	1,182	1,270	1,279	0.7%	1,281
Materials and Supplies	104	116	110	-5.2%	109
Other Services/Charges	351	617	619	0.3%	619
Capital Outlay	54	0	30	N/A	0
Total	1,691	2,003	2,038	1.7%	2,009
<u>Information Technology</u>					
Personal Services	408	1,089	1,125	3.3%	1,126
Materials and Supplies	6	46	46	0.0%	46
Other Services/Charges	187	585	671	14.7%	643
Capital Outlay	350	64	64	0.0%	64
Total	951	1,784	1,906	6.8%	1,879

	<u>FY 14 ACTUAL</u>	<u>FY 15 ORIGINAL</u>	<u>FY 16 BUDGET</u>	<u>PERCENT DIFF. FROM FY 15 ORIG.</u>	<u>FY 17 FINANCIAL PLAN</u>
BUDGET (Expenditures or appropriations)					
■ ADMINISTRATIVE AND SUPPORT SERVICES					
Customer Care					
Personal Services	485	477	511	7.1%	512
Materials and Supplies	6	3	4	33.3%	4
Other Services/Charges	26	7	48	>500%	40
Total	517	487	563	15.6%	556
Asset Management					
Personal Services	0	219	349	59.4%	349
Materials and Supplies	0	21	45	114.3%	40
Other Services/Charges	0	381	437	14.7%	437
Capital Outlay	0	35	65	85.7%	75
Total	0	656	896	36.6%	901
Total Administrative and Support Services	3,159	4,930	5,403		5,345
■ DEBT SERVICE					
Total	19,620	23,079	24,388	5.7%	25,336
	19,620	23,079	24,388	5.7%	25,336
TOTAL BUDGET (Expenditures or appropriations)	71,121	82,417	85,422	3.6%	84,232
TRANSFERS OUT					
<u>Fund #</u>	<u>Name</u>				
3001	Municipal Employees' Pension Trust Fund	68	0	0	N/A
4306	Sinking Fund	3,964	3,198	3,285	2.7%
6031	TMUA-Sewer Capital Projects	2,918	4,046	9,541	135.8%
	TOTAL TRANSFERS OUT	6,950	7,244	12,826	77.1%
TOTAL ANNUAL OUTLAYS	\$ 78,071	\$ 89,661	\$ 98,248	9.6%	\$ 98,751

GOLF COURSE OPERATING FUND

FY 2015-2016 & FY 2016-2017

OPERATING FUND 7050 PROPRIETARY FUND BUDGETED ON A CASH BASIS
--

OVERVIEW

The Golf Course Operating Fund was created for the purpose of accounting for the operations of the City's golf courses located at Mohawk and Page Belcher Parks. To comply with the Governmental Accounting Standards Board's (GASB) Statement No. 34, the City began accounting for all golf operating revenues and expenditures in this separate fund, beginning July 1, 2000. Enterprise funds are used to report activity for which a fee is charged to users for goods or services.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

On January 1, 2008, Billy Casper Golf began managing and staffing the four golf courses at Page Belcher and Mohawk Park.

The Golf Course Operating Fund will receive a transfer for operations from the General Fund in FY16 in the amount of \$150,000 and funds will be transferred from the Third Penny Sales Tax Fund for equipment purchases.

FY16 revenues are projected to exceed outlays by \$19,000 resulting in an estimated year-end fund balance of \$212,000. Financial performance could improve with less severe drought conditions than those experienced in recent years and more days with playable weather conditions throughout the year.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed on thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 2,713	\$ 2,701	\$ 2,410	\$ 2,762	14.6%	\$ 2,762
Transfers In	560	90	90	242	168.9%	242
Total Resources	3,273	2,791	2,500	3,004	20.2%	3,004
Less:						
Annual Outlays						
Budget (Expenditures or appropriations)	2,868	2,983	2,785	2,985	7.2%	2,985
Transfers Out	0	0	0	0	N/A	0
Total Outlays	2,868	2,983	2,785	2,985	7.2%	2,985
Resources less Outlays	405	(192)	(285)	19		19
Assigned Fund Balance						
Beginning of Year	73	414	478	193		212
Addition to/(Use of)	405	(192)	(285)	19		19
End of Year	\$ 478	\$ 222	\$ 193	\$ 212		\$ 231

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ GOLF COURSE FEES AND CHARGES	\$ 2,700	\$ 2,700	\$ 2,400	\$ 2,760	15.0%	\$ 2,760
■ MISCELLANEOUS REVENUE	9	0	8	0	-100.0%	0
■ INTEREST INCOME	4	1	2	2	0.0%	2
TOTAL REVENUE	<u>2,713</u>	<u>2,701</u>	<u>2,410</u>	<u>2,762</u>	14.6%	<u>2,762</u>
■ TRANSFERS FROM GENERAL FUND	500	0	0	150	N/A	150
■ TRANSFERS FROM CAPITAL FUND	60	90	90	92	2.2%	92
TOTAL TRANSFERS IN	<u>560</u>	<u>90</u>	<u>90</u>	<u>242</u>	168.9%	<u>242</u>
TOTAL ANNUAL RESOURCES	<u><u>\$ 3,273</u></u>	<u><u>\$ 2,791</u></u>	<u><u>\$ 2,500</u></u>	<u><u>\$ 3,004</u></u>	20.2%	<u><u>\$ 3,004</u></u>

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ CULTURAL DEVELOPMENT AND RECREATION					
<u>Park and Recreation</u>					
Other Services/Charges	\$ 2,812	\$ 2,893	\$ 2,893	0.0%	\$ 2,893
Capital Outlay	56	90	92	2.2%	92
Total Cultural Development and Recreation	<u>2,868</u>	<u>2,983</u>	<u>2,985</u>	0.1%	<u>2,985</u>
TOTAL BUDGET (Expenditures or appropriations)	<u>2,868</u>	<u>2,983</u>	<u>2,985</u>	0.1%	<u>2,985</u>
TOTAL ANNUAL OUTLAYS	<u><u>\$ 2,868</u></u>	<u><u>\$ 2,983</u></u>	<u><u>\$ 2,985</u></u>	0.1%	<u><u>\$ 2,985</u></u>

EMSA ENTERPRISE FUND

FY 2015-2016 & FY 2016-2017

OPERATING FUND
7060
PROPRIETARY FUND BUDGETED ON A CASH BASIS

OVERVIEW

The Emergency Management Services Authority (EMSA) Fund was created to support the operations of EMSA. In May 2007, the City Council passed Ordinance #21571 to collect a monthly emergency medical fee of \$3.64 from residential utility bills. The collection of this fee began July 1, 2007. Most revenue is being transferred to EMSA for operations and to establish an operating reserve. However, a small amount pays EMSA's share of the City's utility billing system costs, a position to oversee certain compliance issues with the fee and an additional amount is used to defray some of the operational costs for the Fire Department's first responders. In December 2011, Ordinance #22596 was approved establishing a rate stabilization fund equal to 10 percent of EMSA's annual budget for the Eastern Division. This fund is to be retained by the City and shall be funded from revenues received from the emergency medical fee. Uses for the rate stabilization fund are limited to the provision of Medical Service Program services and related City administrative costs and services. In June 2014, the City Council passed Ordinance #23133 increasing the monthly emergency medical fee from \$3.64 to \$5.45 per month which will continue to be used for previously established purposes.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Emergency medical fee revenues are estimated to be \$7,083,000 in FY16 and most will be transferred to EMSA. A \$650,000 transfer to the General Fund to support the Fire Department's first responder program is included as well as \$350,000 for the department's purchase of supplies and equipment related to that program.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 4,913	\$ 7,490	\$ 6,712	\$ 7,092	5.7%	\$ 7,092
Transfers In	0	0	0	0	N/A	0
Total Resources	4,913	7,490	6,712	7,092	5.7%	7,092
Less:						
Annual Outlays						
Budget (Expenditures or appropriations)	207	615	586	648	10.5%	647
Transfers Out	5,626	7,375	5,200	7,759	49.2%	6,443
Total Outlays	5,833	7,990	5,786	8,407	45.3%	7,090
Resources less Outlays	(920)	(500)	926	(1,315)		2
Assigned Fund Balance						
Beginning of Year	1,336	521	416	1,342		27
Addition to/(Use of)	(920)	(500)	926	(1,315)		2
End of Year	\$ 416	\$ 21	\$ 1,342	\$ 27		\$ 29

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ EMERGENCY MEDICAL FEE	\$ 4,907	\$ 7,486	\$ 6,706	\$ 7,083	5.6%	\$ 7,083
■ INTEREST INCOME	6	4	6	9	50.0%	9
TOTAL ANNUAL RESOURCES	\$ 4,913	\$ 7,490	\$ 6,712	\$ 7,092	5.7%	\$ 7,092

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ PUBLIC SAFETY AND PROTECTION					
<u>Fire</u>					
Materials and Supplies	\$ 0	\$ 175	\$ 175	0.0%	\$ 175
Other Services/Charges	0	0	120	N/A	120
Capital Outlay	0	175	55	-68.6%	55
Total Public Safety and Protection	0	350	350	0.0%	350
■ SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Working in Neighborhoods</u>					
Personal Services	25	74	76	2.7%	76
Total Social and Economic Development	25	74	76	2.7%	76
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Water & Sewer</u>					
Personal Services	12	12	12	0.0%	12
Total Public Works and Transportation	12	12	12	0.0%	12
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Personal Services	88	90	90	0.0%	90
Materials and Supplies	4	3	2	-33.3%	2
Other Services/Charges	32	52	52	0.0%	52
Total	124	145	144	-0.7%	144
<u>Customer Care</u>					
Personal Services	43	32	59	84.4%	59
Materials and Supplies	1	1	1	0.0%	1
Other Services/Charges	2	1	6	500.0%	5
Total	46	34	66	94.1%	65
Total Administrative and Support Services	170	179	210	17.3%	209
TOTAL BUDGET (Expenditures or appropriations)	207	615	648	5.4%	647
TRANSFERS OUT					
Fund # Name					
1080 General Fund	60	650	650	0.0%	650
EMSA EMSA Trust	5,566	6,725	7,109	5.7%	5,793
TOTAL TRANSFERS OUT	5,626	7,375	7,759	5.2%	6,443
TOTAL ANNUAL OUTLAYS	\$ 5,833	\$ 7,990	\$ 8,407	5.2%	\$ 7,090

OFFICE SERVICES INTERNAL SERVICE FUND

FY 2015-2016 & FY 2016-2017

OPERATING FUND 8011
INTERNAL SERVICE FUND BUDGETED ON AN ACCRUAL BASIS

OVERVIEW

The Office Services Internal Service Fund is used to manage the City's chargeback system for postage, certain office supplies, printing and reproduction expenses. This fund was established in FY01 to clearly identify these costs at the department level. After this fund was established, funding for postage, certain office supplies, printing and reproduction expenses was appropriated in the Office Services budget, and funding was increased or decreased based on departments' requests. The goal of the chargeback system is to better manage expenditures and reduce costs.

While this fund is supported primarily by the General Fund, approximately one-fourth of its services are charged to the Enterprise Funds. Some revenue is also received from other outside agencies that acquire forms and business cards from Office Services, and utilize City mail and copying services.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Given the function of the Office Services Internal Service Fund, a large fund balance should not materialize. The FY16 budget is set at \$1,178,000 and includes charges for internal office services for all City departments. Reimbursement for these services will be made in the same manner as other charge back expenditures. Revenue received from charge backs to the user departments is based on actual expenditures for postage, forms and business cards, convenience copier rental, printing services and wireless device charges. The Finance Department-Accounting Section will make monthly journal entries to reduce each department's budget for actual expenses incurred, and will book revenue in the Office Services Internal Service Fund to match expenditures.

Changes were made to the Office Services chargeback system in FY15 and are expected to continue in FY16 and beyond. These changes will shift the expenditures that occur in the fund out to the user departments directly. It is expected that this change will ultimately result in closer monitoring of charges by the departments and would eventually eliminate the need for this Internal Service fund.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 1,960	\$ 2,600	\$ 1,795	\$ 1,178	-34.4%	\$ 1,178
Transfers In	0	0	0	0	N/A	0
Total Resources	1,960	2,600	1,795	1,178	-34.4%	1,178
Annual Outlays						
Budget (Expenditures or appropriations)	1,896	2,600	1,795	1,178	-34.4%	1,178
Total Outlays	1,896	2,600	1,795	1,178	-34.4%	1,178
Resources less Outlays	64	0	0	0		0
Assigned Fund Balance						
Beginning of Year	(64)	117	0	0		0
Addition to/(Use of)	64	0	0	0		0
End of Year	\$ 0	\$ 117	\$ 0	\$ 0		\$ 0

ANNUAL RESOURCES

(amounts expressed in thousands)

<u>REVENUE ACCOUNT</u>	<u>FY 14 ACTUAL</u>	<u>FY 15 ORIGINAL</u>	<u>FY 15 ESTIMATE</u>	<u>FY 16 BUDGET</u>	<u>PERCENT DIFF. FROM FY 15 EST.</u>	<u>FY 17 FINANCIAL PLAN</u>
■ OTHER SERVICES	\$ 1,954	\$ 2,600	\$ 1,795	\$ 1,178	-34.4%	\$ 1,178
■ MISCELLANEOUS REVENUE	6	0	0	0	N/A	0
TOTAL ANNUAL RESOURCES	\$ 1,960	\$ 2,600	\$ 1,795	\$ 1,178	-34.4%	\$ 1,178

ANNUAL OUTLAYS

<u>BUDGET (Expenditures or appropriations)</u>	<u>FY 14 ACTUAL</u>	<u>FY 15 ORIGINAL</u>	<u>FY 16 BUDGET</u>	<u>PERCENT DIFF. FROM FY 15 ORIG.</u>	<u>FY 17 FINANCIAL PLAN</u>
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Information Technology</u>					
Materials and Supplies	\$ 112	\$ 200	\$ 27	-86.5%	\$ 27
Other Services/Charges	1,784	2,400	1,151	-52.0%	1,151
Total Administrative and Support Services	1,896	2,600	1,178	-54.7%	1,178
TOTAL BUDGET (Expenditures or appropriations)	1,896	2,600	1,178	-54.7%	1,178
TOTAL ANNUAL OUTLAYS	\$ 1,896	\$ 2,600	\$ 1,178	-54.7%	\$ 1,178

EMPLOYEES' INSURANCE SERVICE FUND

FY 2015-2016 & FY 2016-2017

OPERATING FUND 8020
INTERNAL SERVICE FUND BUDGETED ON AN ACCRUAL BASIS

OVERVIEW

This fund was established in FY84 as a means to account for the cost of insurance plans for City employees. Prior to the establishment of this Internal Service Fund, insurance was accounted for through a series of trust funds.

The City continues to offer its employees and various agencies insurance plans covering health, dental, life, and long-term disability. The health plan will be offered through Community Care of Oklahoma. Providing only one health provider has allowed a firmer control of escalating health insurance costs while still providing complete insurance coverage.

In FY95, the Firefighters' Union opted out of the City's dental, health, and life plans and now procures separate coverage for its members. In FY08, the Police Officers' Union opted out of the City's dental, health, and life plans and now procures separate coverage for its members.

The City will continue to pay a major portion of insurance costs for its employees. Additional resources required to finance the insurance costs are obtained through the payroll process with charges to departments' budgets and deductions from employee paychecks. City agencies with employees participating in the programs make payments directly to the Employees' Insurance Service Fund.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY16, the City will transition from a defined benefit plan to a defined contribution plan, as well as, transitioning from a fiscal year enrollment period to calendar year. With this change, employees will be empowered to make choices as to the level of health and dental care coverage required for their life situation.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 30,394	\$ 31,494	\$ 26,362	\$ 32,103	21.8%	\$ 32,338
Transfers In	0	0	0	0	N/A	0
Total Resources	30,394	31,494	26,362	32,103	21.8%	32,338
Annual Outlays						
Budget (Expenditures or appropriations)	29,560	32,063	27,905	31,258	12.0%	31,493
Transfers Out	60	0	0	0	N/A	0
Total Outlays	29,620	32,063	27,905	31,258	12.0%	31,493
Resources less Outlays	774	(569)	(1,543)	845		845
Assigned Fund Balance						
Beginning of Year	3,456	4,528	4,230	2,687		3,532
Reserves	0	0	0	0		0
Addition to/(Use of)	774	(569)	(1,543)	845		845
End of Year	\$ 4,230	\$ 3,959	\$ 2,687	\$ 3,532		\$ 4,377

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ MISCELLANEOUS REVENUE	\$ 28,118	\$ 31,403	\$ 26,247	\$ 31,975	21.8%	\$ 32,210
■ INTEREST INCOME	95	91	115	128	11.3%	128
■ AD VALOREM	2,181	0	0	0	N/A	0
TOTAL ANNUAL RESOURCES	\$ 30,394	\$ 31,494	\$ 26,362	\$ 32,103	21.8%	\$ 32,338

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Employees' Insurance Administration</u>					
Other Services/Charges	\$ 23,896	\$ 26,363	\$ 25,558	-3.1%	\$ 25,793
Total	23,896	26,363	25,558	-3.1%	25,793
<u>Workers' Compensation</u>					
Materials and Supplies	2	33	33	0.0%	33
Other Services/Charges	5,662	5,667	5,667	0.0%	5,667
Total	5,664	5,700	5,700	0.0%	5,700
Total Administrative and Support Services	29,560	32,063	31,258	-2.5%	31,493
TOTAL BUDGET (Expenditures or appropriations)	29,560	32,063	31,258	-2.5%	31,493
TRANSFERS OUT					
Fund # Name					
1080 General Fund	60	0	0	N/A	0
TOTAL TRANSFERS OUT	60	0	0	N/A	0
TOTAL ANNUAL OUTLAYS	\$ 29,620	\$ 32,063	\$ 31,258	-2.5%	\$ 31,493

EQUIPMENT MANAGEMENT SERVICE FUND

FY 2015-2016 & FY 2016-2017

OPERATING FUND 8030
INTERNAL SERVICE FUND BUDGETED ON AN ACCRUAL BASIS

OVERVIEW

The Equipment Management Service Fund is used to account for the centralized maintenance program for all City vehicles. Each year a rate structure is established for the specific services provided by the Equipment Management Division of the Asset Management Department. These services include vehicle repairs, regular preventive maintenance, body shop repairs, fuel for on-road and off-road vehicles, car wash, and a motor pool of vehicles available for City business. Rates are set to recover only funds needed to support operations. Monthly billing for services rendered are charged through the department's Equipment Management Information System.

While this fund is supported primarily by the General Fund, approximately forty percent of its services are charged to the Enterprise Funds. Some revenue is also received from other outside agencies that use the City's facilities for vehicle maintenance and fuel.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Executive Order 2014-02, issued by the Mayor in March 2014, abolished the Equipment Management Department and its functions were assigned to the newly created Asset Management Department. Going forward, the Equipment Management Service Fund will continue to be used exclusively to account for the centralized maintenance program for all City vehicles under the new department name and structure.

The Equipment Management Service Fund began FY15 with a fund balance of \$594,000. The estimated year-end fund balance for FY16 will be \$413,000. This balance is maintained for cash flow needs.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 15,843	\$ 15,593	\$ 14,296	\$ 14,595	2.1%	\$ 14,595
Transfers In	137	795	795	294	-63.0%	294
Total Resources	15,980	16,388	15,091	14,889	-1.3%	14,889
Annual Outlays						
Budget (Expenditures or appropriations)	15,694	16,392	15,062	14,979	-0.6%	14,822
Transfers Out	23	0	0	0	N/A	0
Total Outlays	15,717	16,392	15,062	14,979	-0.6%	14,822
Resources less Outlays	263	(4)	29	(90)		67
Assigned Fund Balance						
Beginning of Year	331	782	594	623		533
Committed Fund Balance For OPEB	(120)	(120)	(120)	(120)		(120)
Addition to/(Use of)	263	(4)	29	(90)		67
End of Year	\$ 474	\$ 658	\$ 503	\$ 413		\$ 480

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 14 ACTUAL	FY 15 ORIGINAL	FY 15 ESTIMATE	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 EST.	FY 17 FINANCIAL PLAN
■ CHARGES FOR SERVICES	\$ 15,710	\$ 15,533	\$ 14,080	\$ 14,535	3.2%	\$ 14,535
■ MISCELLANEOUS REVENUE	131	60	211	60	-71.6%	60
■ INTEREST INCOME	2	0	5	0	-100.0%	0
TOTAL REVENUE	<u>15,843</u>	<u>15,593</u>	<u>14,296</u>	<u>14,595</u>	2.1%	<u>14,595</u>
■ TRANSFERS IN	137	795	795	294	-63.0%	294
TOTAL ANNUAL RESOURCES	<u><u>\$ 15,980</u></u>	<u><u>\$ 16,388</u></u>	<u><u>\$ 15,091</u></u>	<u><u>\$ 14,889</u></u>	-1.3%	<u><u>\$ 14,889</u></u>

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	PERCENT DIFF. FROM FY 15 ORIG.	FY 17 FINANCIAL PLAN
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Asset Management</u>					
Personal Services	\$ 4,295	\$ 4,540	\$ 4,640	2.2%	\$ 4,718
Materials and Supplies	9,808	9,862	8,382	-15.0%	8,382
Other Services/Charges	1,448	1,195	1,428	19.5%	1,428
Capital Outlay	143	795	529	-33.5%	294
Total Administrative and Support Services	<u>15,694</u>	<u>16,392</u>	<u>14,979</u>	-8.6%	<u>14,822</u>
TOTAL BUDGET (Expenditures or appropriations)	<u>15,694</u>	<u>16,392</u>	<u>14,979</u>	-8.6%	<u>14,822</u>
TRANSFERS OUT					
Fund # Name					
3001 Municipal Employees' Pension Trust Fund	<u>23</u>	<u>0</u>	<u>0</u>	N/A	<u>0</u>
TOTAL TRANSFERS OUT	<u>23</u>	<u>0</u>	<u>0</u>	N/A	<u>0</u>
TOTAL ANNUAL OUTLAYS	<u><u>\$ 15,717</u></u>	<u><u>\$ 16,392</u></u>	<u><u>\$ 14,979</u></u>	-8.6%	<u><u>\$ 14,822</u></u>

**Fiscal Year 2015 - 2016
Completed Grants and Projects to be Closed**

The following grants and/or projects have been reviewed by the responsible departments and have been completed or will be completed during FY16. Completed grants and/or projects will be closed and any project appropriations closed to fund balance. If a six-digit project number is identified, only the project will be closed, not the entire fund.

Fund	Project Number	Project Name	Fund	Project Number	Project Name
5312	136004	POLICE-LAB *DNA BACKLOG 2013-D	5535	088007	DVIS-ANN PATERSON DOOLEY
5317	096030	ARRA COPS	5535	088008	CAPTC-EUGE FLD ERLY CHLD
5680	217001	GA FISC AG*ADMINISTRATION	5535	088011	MTUL-YOUTH ENPOWERMENT
5204	074002	2006 HIGHWAY TREE PROJECT	5535	088012	MTUL-MTUL-SEED PROJECT
5204	087003	ROUND 3 - TASK PROGRAM	5535	098003	BRING IT HOME
5204	138002	OP SER - SUPER COMPUTER PRJ	5535	098004	SHOPPES ON PEORIA
5205		GENERAL ADMINISTRATION	5535	098007	WIN - GRAFFITI ABATEMENT
5205	217016	ARRA - EECBG ADMINISTRATION	5535	098008	WIN - CODE ENFORCEMENT
5205	217019	ARRA - COT FAC AUD & RETROFI	5535	098010	LIFESKILL - FACIL EXPAN
5205	217021	ARRA - REV LOAN DEV ANALYSI	5535	098011	THA - THINK SAFETY
5205	217022	ARRA - BRADY GEOTHERM PROJ	5535	098012	SEC 108 - SHOPPES ON PEORIA
5311	148009	FY15 GRANT - CNG CONVERSION	5535	098014	DAY CTR HOMELESS CLINIC
5312	136004	DNA BACKLOG 2013-DN-BX-0048	5535	098015	HOPE - LAKEVIEW HEIGHTS
5315	931113	HISTORICAL PRESERVATION	5535	108004	DEMOLITION
5317		INISTRATIVE - TRAINING (TD)	5535	108005	WIN - HAZARD REMEDIATION
5317	096030	ARRA COPS	5535	108007	MTUL-HOUSING ASSISTANCE
5317	106014	2010-CK-WX-0317 COPS TECH	5535	108009	WIN-REHAB LOAN PROGRAM
5317	106020	COPS 2010 ULWX0019 23NEWOFCCR	5535	108011	WIN - C W HAZARD REMEDIATION
5501		GRANTS ADMIN	5535	108012	WIN-CITY-WIDE DEMOLITION
5501	008013	GENERAL ADMINISTRATION	5535	108013	TCC-SECT. 108-E C ED CTR
5501	098005	TULSA CARES HOUSING PRO	5535	108014	YOUTH SV-OUTREACH DROPIN CTR
5501	217010	ARRA - HPRP ADMINISTRATION	5535	108015	TULSA CTY-NORTH REGIONAL CTR
5501	756050	GENERAL ADMINISTRATION	5535	108016	ROSAPARKS ECED EXPAN
5520	008013	GENERAL ADMINISTRATION	5535	108017	EUGENE FIELD AREA PLAYGR
5520	128006	EMERGENCY SHELTER	5535	108018	ANTIOCH-NEW H.O.P.E.
5520	128007	STREET OUTREACH	5535	108019	CAPTC-FROST FAMILY CENTE
5520	128008	HMIS DATA COLLECTION	5535	108020	SOUTH TULSA COMMUN HOME
5520	128009	RAPID RE-HOUSING	5535	108021	WIN CITY-WIDE LMA CODE ENFOR
5520	128010	HOMELESSNESS PREVENTION	5535	118001	FAMILY SFTY CTR RENOVATI
5520	138012	RR - TOUCH	5535	118024	YOUTH SERVICES - NTYP
5520	138013	RR - TULSA DAY CENTER	5535	118025	CAPTC-PGROUND-ARCHER PAR
5520	138014	SHELTER - DVIS	5535	128005	HOMEOWNER REHABILITATION
5520	138015	SHELTER - PARENT CHILD CTR	5535	128011	CONSTRUCTION & REHAB
5520	138016	SHELTER - SALVATION ARMY	5535	128012	VINING PARK
5520	138017	SHELTER - TULSA DAY CENTER	5535	128015	HOMEOWNER REHABILITATION
5520	138018	SHELTER - YOUTH SERVICES	5535	128016	HAMILTON EARLY CHILDHOOD CTR
5520	756050	GENERAL ADMINISTRATION	5535	128017	A WAY HOME FOR TULSA
5521		GRANTS ADMIN	5535	128018	ADMIRAL PARK IMPROVEMENTS
5521	008013	GENERAL ADMINISTRATION	5535	128019	EASTGATE EARLY CHILDHOOD CTR
5521	078019	BUILDING TULSA BUILDING LIVE	5535	128020	TOWNE SQUARE PLAYGROUND
5521	088001	CAPTC SUBRECIPIENT ACTI	5535	128021	211 HELP LINE
5521	088003	HOUS PTNRS TULSA SUBREC	5535	128022	HOUSING ASSISTANCE PROGRAM
5521	108006	CAPTC-BRADY DISTRICT FLATS	5535	128023	COURT ADVOCACY
5521	108007	MTUL-HOUSING ASSISTANCE	5535	138001	CAR CARE - AUTO REPAIR
5521	108008	DC-PERMANENT SUPPORT HOUSING	5535	138002	CEO - N TULSA EMLY REENTRY
5521	108009	WIN-REHAB LOAN PROGRAM	5535	138003	CAPTC - MCCLURE FAMILY CTR
5521	108022	CAPTC-CHDO-NORWOOD APARTMENT	5535	138004	CAPTC - EDUCATION PATHWAYS
5521	118023	CAPTC REHAB BRIGHTWATER	5535	138005	CORNERSTON - YOUTH WORKS
5521	128005	HPT-HOMEOWNERREHAB	5535	138006	DVIS - ADVOCACY COORDINATOR
5521	756050	GENERAL ADMINISTRATION	5535	138007	HABITAT - BRUSH W/ KINDNESS
5521	757050	CONTINGENCY	5535	138008	THA - PUBLIC FACILITIES IMPR
5521	990059	AFFORDABLE-HOUSING PART	5535	138009	MTUL - FAIR HOUSING
5521	991004	COMM ACTION PROJ HOUSING-HOM	5535	138010	TCC - FROST PARKING LOT
5535		GRANTS ADMIN	5535	138011	TOUCH - THE ZONE
5535	008013	GENERAL ADMINISTRATION	5535	148006	CAPTC - EUGENE FIELD CHOICE
5535	010024	EARNED INCOME TAX CREDIT	5535	736150	SUBSTANDARD STRUCT CLEARANCE
5535	028010	WORLD WON FMLY LIFE CTR PROJ	5535	737551	MORTON TRANSPORTATION
5535	038009	N TULSA PARK IMPROVEMENTS	5535	746605	NHOOD EXT REPA
5535	048011	DESTINY YOUTH CTR BLD PROJ	5535	746650	EMERGENCY HSING REPAIR
5535	048014	SCHLEGEL PARK ENHANCEMENTS	5535	751460	TEDC - RECAPITALIZATION
5535	048019	YOUTH AT HEART MENTORING	5535	754160	TEDC-RECAPITALIZATION
5535	058002	MULTI DISC CHILD ABUSE	5535	756050	GENERAL ADMINISTRATION
5535	058005	CAMPFIRE OK GREEN COUNTRY	5535	757050	CONTINGENCY
5535	058011	VINING ENHANCEMENT	5535	941050	FAMILY PLANNING OUTREACH
5535	068023	YOUTH SERVIC TRANS LIVING	5550		GENERAL ADMINISTRATION
5535	068024	RESONANCE SUPPORT CENTER	5550	217004	ARRA - CSC DATA COLLECTION
5535	078013	A POCKET HOPE-COMM REVIT CTR	5550	217010	ARRA - HPRP ADMINISTRATION
5535	078014	FITTING BACK IN	5550	217026	ARRA - RESTORHOPE PREVENT
5535	088001	CAPTC SUBRECIPIENT ACTIV	5740	106007	144.004 CRIME&INTEL ANALYSTS
5535	088003	HSNG PTNRS TULSA SUBRECI	5740	116002	240.013 CRIME&INTEL ANALYSTS

Fiscal Year 2015 – 2016

Completed Capital Improvement Projects to be Closed

The following projects have been reviewed by the responsible departments and have been completed or will be completed during FY 16. These projects will be closed. Any remaining appropriations will be closed to fund balance.

<u>Fund</u>	<u>Project #</u>	<u>Fund</u>	<u>Project #</u>
<u>6008</u>	<u>2001 Sales Tax Fund</u>	<u>6316</u>	<u>2005 GO Bond - Issue 2</u>
012100	NORTHSLOPE BASIN REHAB.	054002	CITYWIDE PREVENTIVE REHAB
013150	FRED CREEK SOUTHRIDGE DRNAGE	052204	EAST 111TH AND GRANITE AVE
017150	WOODWARD & FORESTRY IMPR.		
963107	NEWBLOCK AREA BASIN & RELIEF	<u>6317</u>	<u>2005 GO Bond - Issue 3</u>
		055200	FIRE TRNG CTR/RELOC STA 16
<u>6009</u>	<u>2006 Special Extended Sales Tax</u>	<u>6318</u>	<u>2005 GO Bond - Issue 4</u>
060030	TAIT ARPT RELOCATBLE HANGARS	053101	FRED CRK IMPR-LEWIS TO EVANS
063100	JONES CREEK TRIBUTARY	054002	CITYWIDE PREVENTIVE REHAB
063103	VENSEL CREEK - GRUPE CH RPR	055002	FACIL GEN ENGR INSP SVCS 2
063104	VENSEL CREEK - PH 1 88-84TH		
<u>6021</u>	<u>TMUA - Water Capital Projects</u>	<u>6319</u>	<u>2005 GO Bond - Issue 5</u>
011150	48" TURKEY MTN TANK SUP LINE	52101	JONES/DOUGLAS CREEK
021110	SPAVINAW & EUCHA DAM REPAIRS	53301	SWAN TRAVIS PARK-SWAN LAKE
		59000	BOND ISSUANCE COSTS
<u>6024*</u>	<u>2007 Series Water Revenue Bond</u>	<u>6322</u>	<u>2008 GO Bond - Issue 2</u>
071035	REPLACE WATER LINES-CITYWIDE	104042	MINGO RD-41ST ST S TO 31ST S
071039	RELOCATE WATER LINES-CTYWIDE		
071043	DWNTWN CBD MAIN REPLACEMENT	<u>6323</u>	<u>2008 GO Bond - Issue 3</u>
071100	RWF REPAIR SPAVINAW/OOLOGAH	104009	CITYWIDE-ARTERIAL REHAB&CONS
		104014	CITYWIDE GENERAL ENG/TEST/IN
<u>6026</u>	<u>TMUA - 2009 Water Revenue Bond</u>	104101	MAINTENANCE ZONE 1001 (SE)
091035	WATER MAIN REPLACE CITYWIDE		
091100	A. B. JEWELL HSPS REHABILITA	<u>6324</u>	<u>2008 GO Bond - Issue 4</u>
		104000	BOND ISSUANCE COST
<u>6029</u>	<u>TMUA - 2011 Water Revenue Bond</u>	104267	MAINTENANCE ZONE 2065 (S)
111038	A.B. JEWELL MOHAWK DISF	104525	MAINTENANCE ZONE 5025
		104746	MAINTENANCE ZONE 7045 (B)
<u>6031</u>	<u>TMUA - Sewer Capital Projects</u>	<u>6325</u>	<u>2008 GO Bond - Issue 5</u>
012150	SYSTEMWIDE TREATMNT PLNT MOD	104000	BOND ISSUANCE COST
052010	HAIKEY CREEK WWTP IMPRVMTS	104945	MAINTENANCE ZONE 9045
<u>6036</u>	<u>OWRB 2013 A Loan Fund</u>	<u>6326</u>	<u>2008 GO Bond - Issue 6</u>
072005	HAIKEY CRK BASIN STDY /REPR	104000	BOND ISSUANCE COST
		104015	CITYWIDE NONARTERIAL REH&RE
<u>6053</u>	<u>TMUA - OWRB 2006 C Loan Fund</u>	104945	MAINTENANCE ZONE 9045
52010	HAIKEY CREEK WWTP IMPRVMTS		
72004	SE BASIN LIFT STATION IMP	<u>6328</u>	<u>2014 GO Bond - Issue 1</u>
72005	HAIKEY CRK BASIN SSES&REHAB	144000	BOND ISSUANCE COSTS
		144206	11TH ST: PEORIA TO UTICA
<u>6054</u>	<u>TMUA - OWRB 2009 Loan Fund</u>	<u>6961</u>	<u>Central Park TIF</u>
092001	ARRA -NS WWTP ANAER DIGE 1&2	078018	CEN PK TIF-INTERSEC IMP
092017	SEWER REHAB AREA WIDE	120009	GRANT #3 BRADY HOTEL STSCAPE
<u>6055</u>	<u>TMUA - OWRB 2010 A Loan Fund</u>	<u>6963</u>	<u>Brady Village TIF</u>
102000	SS WWTP ACTVATED SLUDG IMP 3	950144	CENTRAL PARK TIF DISTRICT
102003	NS WWTP NITRIFCATION IMPROVE		
102012	BERYHIL,HARLW CRK&BIGHEA BAS	<u>6966</u>	<u>North Peoria TIF</u>
		048006	LACY PARK
<u>6056</u>	<u>TMUA - OWRB 2010 B Loan Fund</u>		
102020	JOE CREEK/LAFORTUNE RELIEF		
<u>6315</u>	<u>2005 GO Bond - Issue 1</u>		
054002	CITYWIDE PREVENTIVE REHAB		
054041	CITYWIDE PREVENTIVE REHAB		

*These are the final projects to close in Fund 6024, therefore the fund shall be closed and removed from reporting.

DEPARTMENTS

FY 15 16

FY 15 16

<p>SUBJECT: WOODY GUTHRIE MUSEUM</p>	<p>4 SEC</p>
<p>TYPE: MUSEUM</p>	<p>CATEGORY: ART & CULTURE</p>



This section of the document contains a brief description of each department, mission statements, objectives, key performance indicators, a budget summary, an organization chart and a staffing summary.

This section is for information only and is not part of the ordinance adopted by the City Council.

READER'S GUIDE TO DEPARTMENTAL HIGHLIGHTS

\$181.8	PUBLIC SAFETY AND PROTECTION	YOU ARE HERE
	<ul style="list-style-type: none">Municipal CourtPoliceFireEMSATulsa Area Emergency Management Agency	
\$46.9	CULTURAL DEVELOPMENT AND RECREATION <ul style="list-style-type: none">Park and RecreationGilcrease MuseumPerforming Arts CenterRiver Parks AuthorityBOK and Convention Centers	
\$22.4	SOCIAL AND ECONOMIC DEVELOPMENT <ul style="list-style-type: none">Mayor's Office of Economic DevelopmentWorking in NeighborhoodsPlanning and Development	
\$278.6	PUBLIC WORKS AND TRANSPORTATION <ul style="list-style-type: none">Engineering ServicesStreets and StormwaterWater and SewerTulsa Transit	
\$131.4	ADMINISTRATIVE AND SUPPORT SERVICES <ul style="list-style-type: none">Elected Officials<ul style="list-style-type: none">Mayor's OfficeCity AuditorCity CouncilMayor's Office of Human RightsLegalHuman ResourcesWorkers' CompensationEmployee Insurance AdministrationGeneral GovernmentIndian Nations Council of Governments (INCOG)FinanceInformation TechnologyCustomer CareCommunicationsAsset Management	
\$59.4	TRANSFERS TO OTHER FUNDS	
\$137.9	DEBT SERVICE	

Municipal Court

Department Budget Summary

FY 2016

Mission Statement

To provide justice to the public through fair, responsive and courteous services as defined by law.

Overview of Services

The Municipal Court of Tulsa is one of two municipal courts of record in Oklahoma. The Court adjudicates City ordinance violations, traffic cases and misdemeanor offenses. The Municipal Court is comprised of five divisions:

- Administrative Services – provides support to the Court by setting administrative policy, fiscal management, personnel management and strategic planning;
- Court Operations – responsible for the issuance and recall of warrants, booking and releasing offenders and entering, filing, maintaining and retrieving court files and documents;
- Public Defender – provides defense counsel to indigent persons charged with municipal ordinance violations;
- Court Services – includes the Judicial and Probation sections which are responsible for dispensing justice to persons charged with Municipal Court violations, monitoring those sentenced to incarceration and providing an alternative to imprisonment and/or fines through performance of community service.

Goals

1. Enhance enforcement of Municipal Court judgments.



Objective 1.1: Increase percentage of adult offenders who successfully complete probation order within established period of time to 75%.

Objective 1.2: Increase percentage of juvenile offenders who successfully complete probation order within established period of time to 75%.

Objective 1.3: In conjunction with Tulsa Police, reduce active warrants by 10% by June 30, 2016.

Key Performance Indicators	FY 13-14 Actual	FY 14-15 Target	FY 14-15 Estimate	FY 15-16 Target
1.1.1: % of adult offenders who successfully complete probation order	70%	70%	73%	75%
1.2.1: % of juvenile offenders who successfully complete probation order	65%	70%	73%	75%
1.3.1: % reduction of outstanding active warrants	New Measure	10%	5%	10%

Budget Strategy Overview

Resources allocated to Municipal Court will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including public safety.

MUNICIPAL COURT

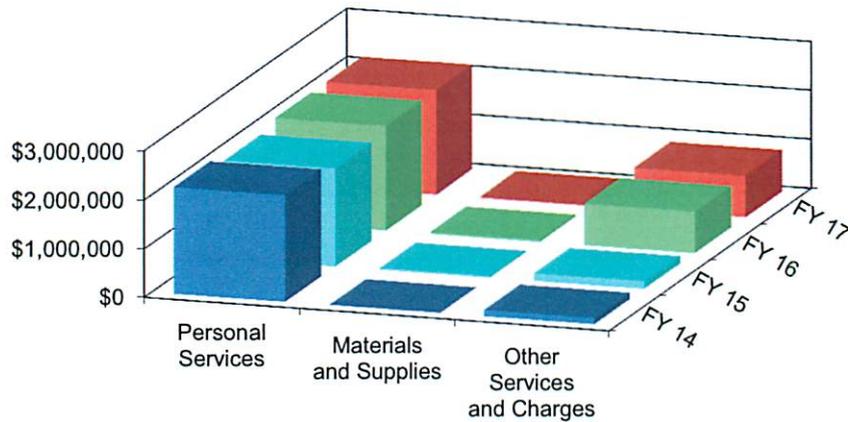
BUDGET HIGHLIGHTS

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	Dollar Diff. From FY 15 Orig.	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 2,196	\$ 2,002	\$ 2,133	\$ 131	6.5%	\$ 2,135
Materials and Supplies	7	28	33	5	17.9%	28
Other Services and Charges	130	151	850	699	462.9%	849
Total Budget	\$ 2,333	\$ 2,181	\$ 3,016	\$ 835	38.3%	\$ 3,012

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

1080 General Fund
2320 P.A. Law Enforcement Training Fund
2330 Juvenile Curfew Fines

TOTAL

FY 16 BUDGET	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
\$ 2,995	39.3%	\$ 2,992
4	-42.9%	3
17	-29.2%	17
\$ 3,016		\$ 3,012

Funded positions

41

41

41

FY 16 CHANGES FOR OPERATION

1. Benefit and compensation adjustments
2. Funding status of Chief Public Defender from part-time to full-time
3. Office chair replacements (one-time)
4. Jail contract transferred from Police department
 - a. Existing appropriations transferred from Police department
 - b. Jail contract increase
5. Tulsa County Sheriff's Office serving of municipal warrants
6. Internal office and equipment management services
7. Training allocation reduction in PA Law Enforcement Training Fund

AMOUNT

\$ 79
52
5
685
606
79
30
(13)
(3)
\$ 835

FY 17 CHANGES FOR OPERATION

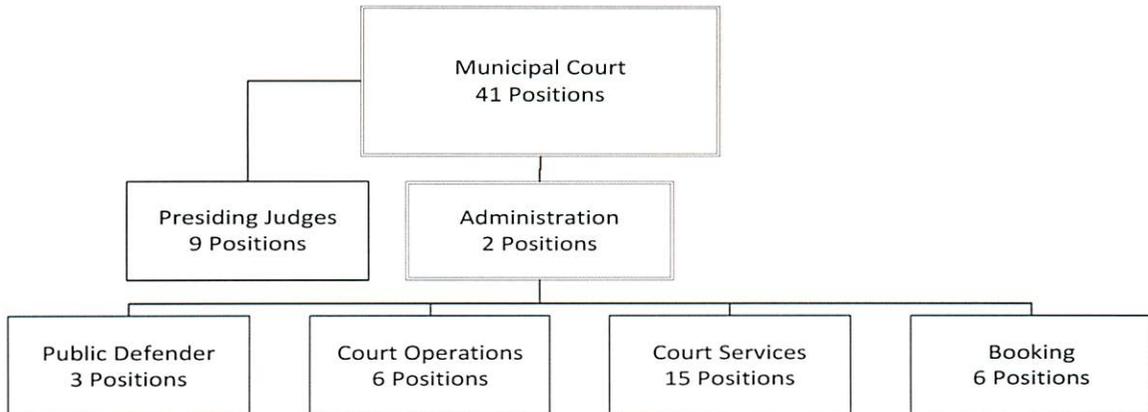
No major changes in operations expected in FY17.

MUNICIPAL COURT

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 14	FY 15	FY 16	FY 14	FY 15	FY 16
Administration						
Exempt/Professional	1	1	1	1.0	1.0	1.0
Office & Technical	1	1	1	1.0	1.0	1.0
Total Administration	<u>2</u>	<u>2</u>	<u>2</u>	<u>2.0</u>	<u>2.0</u>	<u>2.0</u>
Court Operations						
Exempt/Professional	2	0	0	2.0	0.0	0.0
Office & Technical	14	6	6	14.0	6.0	6.0
Total Court Operations	<u>16</u>	<u>6</u>	<u>6</u>	<u>16.0</u>	<u>6.0</u>	<u>6.0</u>
Public Defender						
City Attorney	3	3	3	2.0	1.5	2.0
Total Public Defender	<u>3</u>	<u>3</u>	<u>3</u>	<u>2.0</u>	<u>1.5</u>	<u>2.0</u>
Court Services						
Administrative & Technical	2	2	3	2.0	2.0	3.0
Exempt/Professional	0	1	1	0.0	1.0	1.0
Office & Technical	12	12	11	12.0	12.0	11.0
Presiding Judge	9	9	9	3.0	3.0	3.0
Total Court Services	<u>23</u>	<u>24</u>	<u>24</u>	<u>17.0</u>	<u>18.0</u>	<u>18.0</u>
Booking						
Exempt/Professional	1	1	1	1.0	1.0	1.0
Office & Technical	1	5	5	1.0	5.0	5.0
Total Booking	<u>2</u>	<u>6</u>	<u>6</u>	<u>2.0</u>	<u>6.0</u>	<u>6.0</u>
TOTAL	<u>46</u>	<u>41</u>	<u>41</u>	<u>39.0</u>	<u>33.5</u>	<u>34.0</u>

• ORGANIZATION CHART •



Police

Department Budget Summary

FY 2016

Mission Statement

To apply all knowledge, skills and available resources by working in partnership with our community to provide quality service, protect life and property, prevent crime and resolve problems so people can live without fear in a safe environment.

Overview of Services

The Police are granted authority primarily through state and federal statutes. The mission of the Police is to prevent crime and disorder in the City of Tulsa by the use of problem solving, citizen partnership, proactive patrol techniques and a high standard of professional courtesy and ethics. Priorities for the department include:

- Apprehending criminal offenders;
- Placing value on the preservation of human life;
- Recognizing that prevention of crime and reducing fear are operational priorities;
- Involving the community in the delivery of law enforcement services;
- Making the Department accountable to the community it serves;
- Committing to professionalism in all aspects of Department operations;
- Maintaining the highest standards of integrity; and
- Developing technology to create efficiencies of service.

In March 2014, Police began managing 911 Public Safety Communications which provides E-911 call handling and dispatching functions for the City, County and nearby jurisdictions.

Goals

1. Enhance public safety by enforcing federal, state and local laws.



Objective 1.1: Reduce Part One crimes (homicide, burglary, rape, etc.) 3% over previous year.

Objective 1.2: Reduce number of fatality/high injury collisions 3% over previous year.

Objective 1.3: Reduce number of backlogged forensic cases 10% over previous year.

2. Decrease response time to priority one calls.



Objective 2.1: Increase Priority One calls responded to in three minutes or less by 5% over previous year.

3. Improve call response times and overall customer service



Objective 3.1: Achieve National Emergency Number Association (NENA) standard for answering 911 calls which states 90% of all 911 calls arriving at the Public Safety Answering Point (PSAP) shall be answered within 10 seconds and 95% of all 911 calls shall be answered within 20 seconds

Police

Key Performance Indicators	FY 13-14 Actual	FY 14-15 Target	FY 14-15 Estimate	FY 15-16 Target
1.1.1: % reduction in Part One crimes over previous year	0.10% decrease	5% decrease	5% decrease	5% decrease
1.1.2: # of Part I crimes reported	24,939	23,692		22,507
1.1.3: Part I Property crime rate per 1,000 population	New Measure	New Measure	New Measure	52.78
1.1.4: Part I Violent crime rate per 1,000 population	New Measure	New Measure	New Measure	9.05
1.2.1: % reduction in fatality/high injury collisions over previous year	15.4% decrease	3% decrease	0% decrease	3% decrease
1.2.2: # of sworn officers dedicated to traffic patrol	37	37	37	37
1.3.1: % reduction in number of backlogged forensic cases over previous year	9% decrease	10% decrease	37% decrease	10% decrease
1.3.2: # of backlogged forensic cases	New Measure	New Measure	New Measure	New Measure*
2.1.1: % increase of calls responded to in three minutes or less	13.54% decrease	5% increase	6% increase	5% increase
3.1.1: % of PSAP calls answered within 10 seconds	88%	90%	85%	90%
3.1.2: % of emergency calls answered within 20 seconds	92%	95%	89%	95%

*Metrics will be tracked for first time in FY 15-16. Once the Department has the metrics measured, they will be able to set targets for FY 16-17.

Budget Strategy Overview:

Resources allocated to Police will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including public safety.

POLICE

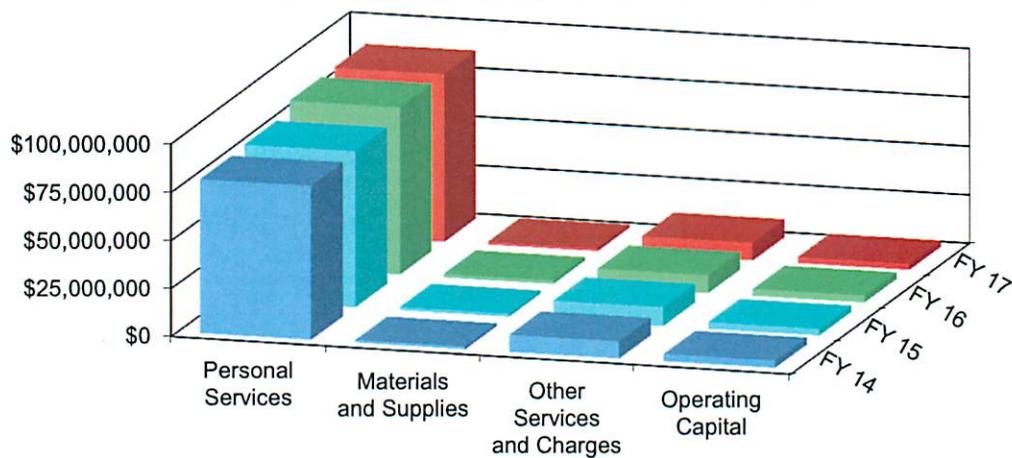
BUDGET HIGHLIGHTS

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	Dollar Diff. From FY 15 Orig.	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 80,188	\$ 80,984	\$ 86,341	\$ 5,357	6.6%	\$ 86,414
Materials and Supplies	1,494	1,452	1,842	390	26.9%	1,641
Other Services and Charges	9,026	9,732	9,343	(389)	-4.0%	9,306
Operating Capital	3,845	3,334	3,630	296	8.9%	3,199
Total Budget	\$ 94,553	\$ 95,502	\$ 101,156	\$ 5,654	5.9%	\$ 100,560

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 16 BUDGET	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
1080 General Fund	\$ 94,736	6.6%	\$ 94,580
2320 P.A. Law Enforcement Training Fund	84	-30.0%	73
2420 E911 Fee Operating Fund	2,690	-14.7%	2,658
2910 Short-Term Capital Fund	3,571	7.9%	3,174
5761 Police Department Forfeiture Awards Fund	75	0.0%	75
TOTAL	\$ 101,156		\$ 100,560

Funded positions	971	977	977
------------------	-----	-----	-----

FY 16 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 3,971
2. Salaries and benefits for 19 Officers transitioning from COPS Grant in July	1,252
3. Academy, September 2015, 30 cadets	1,751
a. Salaries and benefits	1,524
b. Equipment and supplies	218
c. Services, rentals, certifications	9
4. Estimated Police Officer vacancies (27)	(1,717)
5. Civilianization - Phase I (6 positions)	327
6. Hazmat coveralls replacement (30) (one-time)	5
7. Gas mask replacement (450) (one-time)	150
8. Rifle barrel replacement (30) (one-time)	20

CHANGES FOR OPERATION (continued)

	AMOUNT
9. Lighting for new patrol motorcycles (one-time) (8)	\$ 5
10. Eliminate uniform requirement at 911 Public Safety Communications	(8)
11. Jail contract transferred to Municipal Court department	(606)
12. Helicopter maintenance and repair	27
13. Contract increase to maintain academy grounds	10
14. Maintenance and support for Disaster Response Team (DART) software and equipment purchased with grants	11
15. Maintenance and support for Laboratory Information Management System software and equipment purchased with grants	32
16. Psychological, Chaplain and other miscellaneous services	7
17. Internal office and equipment management services	(140)
18. Crime prevention education and safety awareness services from Crime Prevention Network	15
19. Transfer of interpreter service cost to user departments	(36)
20. Community Intervention Center funding change (one-time)	16
21. Pawn and second-hand shop merchandise tracking software service	45
22. Reconfigure TriTech CAD system for backup 911 site (one-time)	10
23. TriTech CAD annual maintenance and support transferred from IT department	248
a. Existing appropriations moved from IT department	174
b. Fire Department licenses previously paid by EMSA	74
24. Training allocation reduction in PA Law Enforcement Training Fund	(36)
25. Capital additions/replacements:	
a. Marked police vehicles (93)	2,848
b. Light-duty trucks (4)	120
c. Motorcycles (5)	24
d. E-Citation devices (12)	24
e. K-9 animals (2)	14
f. Moving radar (2)	7
g. Handheld radar (2)	5
h. Bomb suit	25
i. Barcode scanners (2)	5
j. Gas chromatograph mass selective detector	100
k. 911 phone system (non-emergency)	33
l. Miscellaneous equipment	25
m. Video cameras for Police units (carried over from FY15)	350
n. E-Citation devices (carried over from FY15)	35
o. Marked police vehicle graphics and light bars (carried over from FY15)	15
p. Adjustment to eliminate previous year's capital	(3,334)
TOTAL OPERATING CHANGES	<u>\$ 5,654</u>

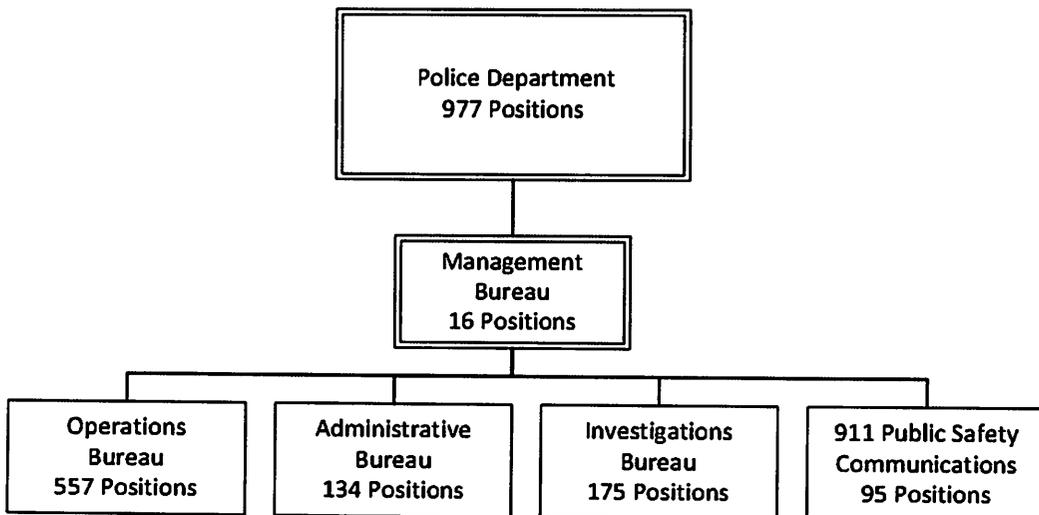
FY 17 CHANGES FOR OPERATION

Academy, July 2016, 28 cadets. Reductions for one-time purchases budgeted in FY16.
Training allocation in the PA Law Enforcement Training Fund is also reduced.

POLICE
STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 14	FY 15	FY 16	FY 14	FY 15	FY 16
Administrative & Support Staff						
Administrative & Technical	21	10	15	21.0	10.0	15.0
Exempt/Professional	10	9	10	10.0	9.0	10.0
Office & Technical	61	49	49	61.0	49.0	49.0
Police Chief	1	1	1	1.0	1.0	1.0
Total Administrative & Support Staff	93	69	75	93.0	69.0	75.0
Laboratory Services						
Administrative & Technical	1	1	1	1.0	1.0	1.0
Artistic & Creative	1	1	1	1.0	1.0	1.0
Scientific & Technical	20	21	21	20.0	21.0	21.0
Office & Technical	2	1	1	2.0	1.0	1.0
Total Laboratory Services	24	24	24	24.0	24.0	24.0
911 Public Safety Communications						
Administrative and Technical	4	4	3	4.0	4.0	3.0
Emergency Communications	92	90	90	92.0	90.0	90.0
Exempt/Professional	1	1	2	1.0	1.0	2.0
Total 911 Public Safety Communications	97	95	95	97.0	95.0	95.0
Total Civilian Positions	214	188	194	214.0	188.0	194.0
Sworn Police Officers						
Police Officer	583	583	583	583.0	583.0	583.0
Police Corporal	82	82	82	82.0	82.0	82.0
Police Sergeant	83	83	83	83.0	83.0	83.0
Police Captain	23	23	23	23.0	23.0	23.0
Police Major	9	9	9	9.0	9.0	9.0
Police Deputy Chief	3	3	3	3.0	3.0	3.0
Total Sworn Police Officers	783	783	783	783.0	783.0	783.0
DEPARTMENT TOTAL	997	971	977	997	971	977

• ORGANIZATION CHART •



Fire

Department Budget Summary

FY 2016

Mission Statement

The Tulsa Fire department is dedicated to the protection of life, health, property and the environment by delivering quality life and fire safety services.

Overview of Services

It is Fire's goal to emphasize fire prevention and public education of a comprehensive community fire safety program as well as provide progressive emergency medical services. Because total success in preventing all fires is unrealistic, Fire remains unwavering in operations to minimize the impact of fires when they do occur. The Department is committed to reducing, as much as possible, the impact of environmental damage from hazardous material incidents, along with meeting the needs of other calls for service from the community.

Tulsa Fire's service strategies are:

- Aggressively deliver life and fire safety education to the community;
- Aggressively work to prevent hazardous conditions;
- Respond promptly to rescues, fires, medical emergencies and natural disasters;
- Ensure actions are safe, professional and in harmony with the needs of the environment and the demands of the community; and
- Actively coordinate fire services with other agencies in the region.

Goals

1. Continue to deliver the highest quality emergency services.



Objective 1.1: Safely respond to all emergency incidents in a timely manner.

Objective 1.2: Provide a healthy work environment.

2. Prevent fire, loss of life, and loss of property.



Objective 2.1: Inspect buildings regularly to ensure the structures remain compliant with City of Tulsa Fire Code.

Objective 2.2: Inspect building applications to ensure planned development complies with City of Tulsa Fire Code.

Objective 2.3: Engage in regular community outreach to educate citizens on fire safety.

Objective 2.4: Provide thorough investigation services to prosecutors, property owners, and property insurers.

Fire

Key Performance Indicators	FY 13-14 Actual	FY 14-15 Target	FY 14-15 Estimate	FY 15-16 Target
1.1.1: % of arrival on scene within six minutes from receipt of call	86.4%	90%	90%	90%
1.1.2: Total # of incidents responded to	New Measure	New Measure	New Measure	New Measure*
1.1.3: # of fire fatalities as a result of accidental fires	New Measure	New Measure	New Measure	New Measure*
1.1.4: % of property value saved (value of building compared to the total damage)	New Measure	New Measure	New Measure	90%
1.2.1: % of reduction of firefighter injuries from previous year	32%	5%	5%	5%
2.1.1: # of building inspections completed	New Measure	New Measure	New Measure	New Measure*
2.2.1: % of fire protection system plan reviews completed within 10 business days of receipt	New Measure	New Measure	New Measure	90%
2.3.1: # of public education events	New Measure	New Measure	New Measure	New Measure*
2.3.2: # public safety education participants served	New Measure	New Measure	New Measure	New Measure*
2.3.4: # of free smoke alarms installed	New Measure	New Measure	New Measure	New Measure*
2.4.1: % of arson cases cleared by arrest	New Measure	New Measure	New Measure	10%

*Metrics will be tracked for first time in FY 15-16. Once the Department has the metrics measured, they will be able to set targets for FY 16-17.

Budget Strategy Overview

Resources allocated to Fire will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including public safety.

FIRE

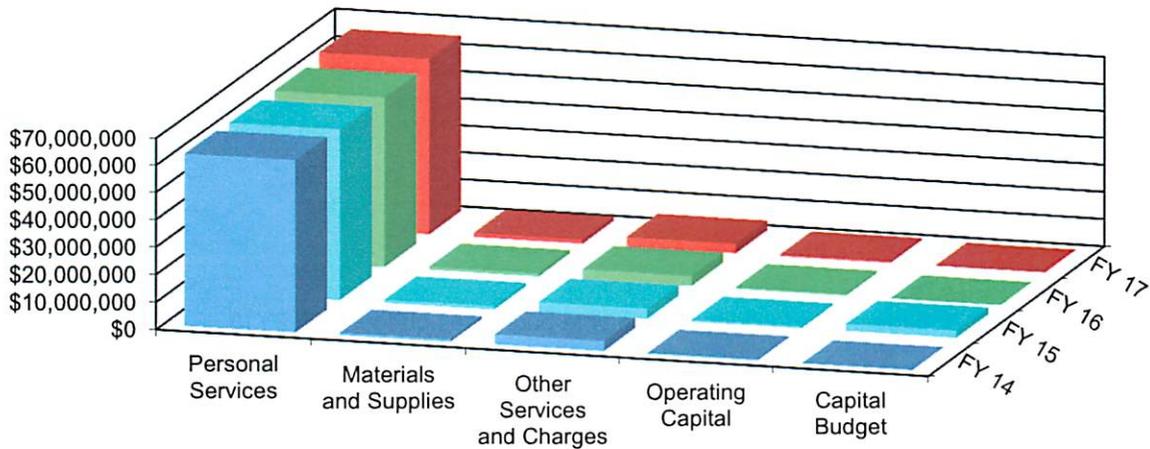
BUDGET HIGHLIGHTS

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	Dollar Diff. From FY 15 Orig.	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 63,088	\$ 62,536	\$ 64,435	\$ 1,899	3.0%	\$ 64,771
Materials and Supplies	989	1,153	1,615	462	40.1%	1,590
Other Services and Charges	3,767	3,686	3,633	(53)	-1.4%	3,558
Operating Capital	430	610	666	56	9.2%	665
Total Operating Budget	68,274	67,985	70,349	2,364	3.5%	70,584
Capital Budget						
	0	2,600	0	(2,600)	-100.0%	0
Total Budget	\$ 68,274	\$ 70,585	\$ 70,349	\$ (236)	-0.3%	\$ 70,584

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

	FY 16 BUDGET	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
1080 General Fund	\$ 69,388	3.3%	\$ 69,624
2910 Short-Term Capital Fund	611	40.5%	610
7060 EMSA Enterprise Fund	350	0.0%	350
TOTAL	\$ 70,349		\$ 70,584

Funded positions	694	695	695
------------------	-----	-----	-----

FY 16 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 2,441
2. Academy, July 2015, 30 cadets	1,693
a. Salaries and benefits	1,573
b. Equipment and supplies	120

FY 16 CHANGES FOR OPERATION (Continued)

	<u>AMOUNT</u>
3. Estimated Firefighter vacancies (37)	\$ (2,161)
4. Conversion to Quartermaster system from third-party provider for uniforms	46
a. Add Quartermaster Coordinator	46
b. Uniform and clothing supplies	300
c. Uniform and clothing contract	<u>(300)</u>
5. Computer replacements (8)	12
6. Hazmat suits (one-time) (5)	5
7. Propane for burn props at Training Academy	25
8. Resource allocation study (one-time)	75
9. Psychological services contract increase	2
10. Internal office, equipment management and wireless communications services	50
11. EMSA first responder supplies and equipment transfer from capital account	120
12. Capital additions/replacements	
a. Mobile CAD and data system	300
b. Breathing air compressor system	60
c. Mini-vans (2)	56
d. Workstations for Fire Marshal staff	40
e. Replace Station 12 kitchen cabinets	65
f. Bunker gear dryers (6)	48
g. Miscellaneous capital equipment	42
h. EMSA utility fee capital	55
i. Adjustment to eliminate previous year's capital	<u>(610)</u>
TOTAL OPERATING CHANGES	<u><u>\$ 2,364</u></u>

CAPITAL IMPROVEMENTS PROJECTS

1. Adjustment to eliminate previous year's capital projects	<u>(2,600)</u>
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	<u><u>(2,600)</u></u>
TOTAL CHANGES	<u><u>\$ (236)</u></u>

FY 17 CHANGES FOR OPERATION

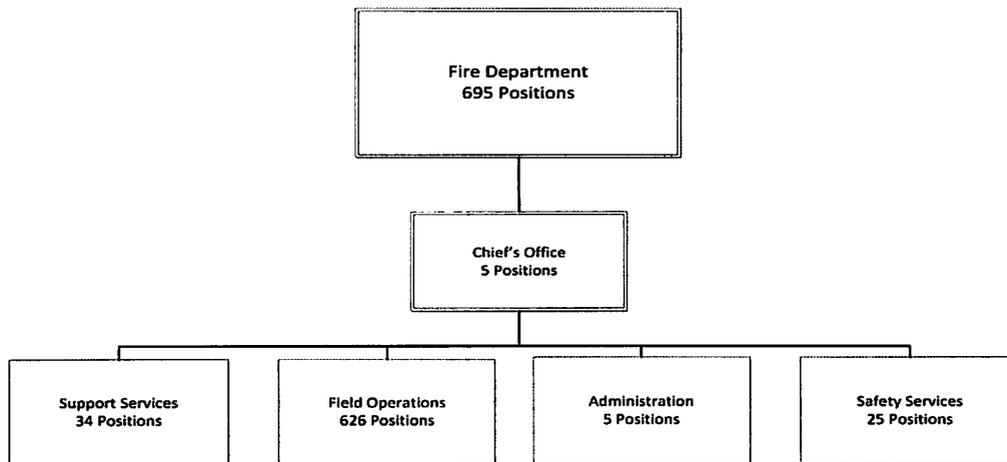
Academy, July 2016, 28 cadets. Reductions for one-time purchases budgeted in FY16.

FIRE

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 14	FY 15	FY 16	FY 14	FY 15	FY 16
Administrative & Support Staff						
Administrative & Technical	5	5	7	5.0	4.5	6.5
Exempt/Professional	4	4	3	4.0	4.0	3.0
Labor & Trades	3	3	3	3.0	3.0	3.0
Office & Technical	8	6	6	8.0	6.0	6.0
Total Administrative & Support Staff	<u>20</u>	<u>18</u>	<u>19</u>	<u>20.0</u>	<u>17.5</u>	<u>18.5</u>
FD Classified Positions						
Firefighter	318	318	318	318.0	318.0	318.0
Fire Equipment Operator	156	156	156	156.0	156.0	156.0
Fire Captain	136	136	136	136.0	136.0	136.0
Administrative Officer	3	3	3	3.0	3.0	3.0
EMS Officer	3	3	3	3.0	3.0	3.0
Fire Prevention Inspector	24	24	23	24.0	24.0	23.0
Director of Emergency Medical Services	1	1	1	1.0	1.0	1.0
Fire Deputy Marshall	1	1	1	1.0	1.0	1.0
Fire District Chief	19	19	19	19.0	19.0	19.0
Fire Administrative Chief	1	1	1	1.0	1.0	1.0
Fire Assistant Chief	3	3	3	3.0	3.0	3.0
Fire Deputy Chief	2	2	2	2.0	2.0	2.0
Loss Control Officer	8	8	8	8.0	8.0	8.0
Physical Resource Officer	0	0	1	0.0	0.0	1.0
Technical Rescue Coordinator	1	1	1	1.0	1.0	1.0
Total FD Classified Positions	<u>676</u>	<u>676</u>	<u>676</u>	<u>676.0</u>	<u>676.0</u>	<u>676.0</u>
TOTAL	<u>696</u>	<u>694</u>	<u>695</u>	<u>696.0</u>	<u>693.5</u>	<u>694.5</u>

• ORGANIZATION CHART •



Emergency Medical Services Authority

Department Budget Summary

FY 2016

Mission Statement

To provide ambulance service to 1,000 square miles and meet the highest standards of pre-hospital care.

Overview of Services

A public trust of the City of Tulsa and City of Oklahoma City governments, the Emergency Medical Services Authority (EMSA) is Oklahoma's largest provider of emergency medical services.

EMSA provides advanced life support medical care to patients who suffer injuries and illnesses and transports patients to and from the hospital by ambulance. The Authority provides oversight and ensures quality compliance of the contracted ambulance services provider, and conducts billing, accounting, purchasing and other business functions. The Medical Director provides medical oversight of the contracted provider and reports to the Medical Control Board. The contracted provider is held to a performance-based contract that includes strict service standards and financial penalties for non-compliance.

In 1977, EMSA was established in Tulsa. Today, EMSA is the exclusive ambulance provider for 16 Oklahoma cities. EMSA has two divisions, the eastern division, with Tulsa as the major city, and the western division centered around Oklahoma City.

Goals

1. Provide the highest quality emergency response and pre-hospital care.



Objective 1.1: Meet or exceed professionally recognized standards for emergency response.

2. Provide efficient and reliable services at a reasonable cost to consumers.



Objective 2.1: Meet or exceed budgeted number of transports per year.

3. Process billing accounts in a timely fashion.



Objective 3.1: Meet or exceed budgeted patient service revenue.

Key Performance Indicators	FY 13-14 Actual	FY 14-15 Target	FY 14-15 Estimate	FY 15-16 Target
1.1.1: % of emergency responses that meet standards	94%	90%	91%	90%
2.1.1: % of budgeted transports completed	98%	100%	98%	100%
2.1.2: Total # of transports completed	69,587	70,000	68,200	69,000
3.1.1: % of budgeted patient service revenue collected	99%	100%	100%	100%
3.1.2: Revenue collected per patient transport	342.89	344.29	349.00	349.00
3.1.3: Average bill processing time	21 days	8 days	8 days	12 days

Budget Strategy Overview

Resources allocated to Emergency Medical Services Authority will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including efficient government, public safety and quality of ambulance service.

EMERGENCY MEDICAL SERVICES AUTHORITY

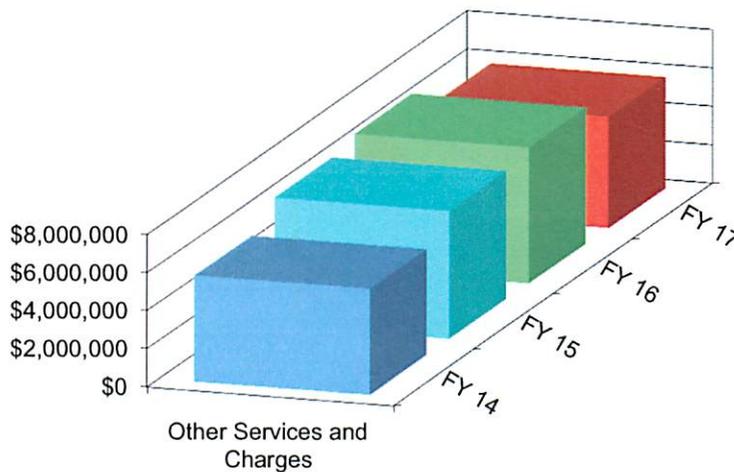
BUDGET HIGHLIGHTS

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	Dollar Diff. From FY 15 Orig.	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
Operating Budget						
Other Services and Charges	\$ 5,566	\$ 6,725	\$ 7,109	\$ 384	5.7%	\$ 5,793
Total Budget	\$ 5,566	\$ 6,725	\$ 7,109	\$ 384	5.7%	\$ 5,793

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

7060 EMSA Enterprise Fund

TOTAL

FY 16 BUDGET	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
\$ 7,109	5.7%	\$ 5,793
\$ 7,109		\$ 5,793

Funded positions

N/A

N/A

N/A

FY 16 CHANGES FOR OPERATION

1. Appropriations reflect anticipated cash available for transfer to EMSA

TOTAL OPERATING CHANGES

AMOUNT
\$ 384
\$ 384

TULSA AREA EMERGENCY MANAGEMENT AGENCY

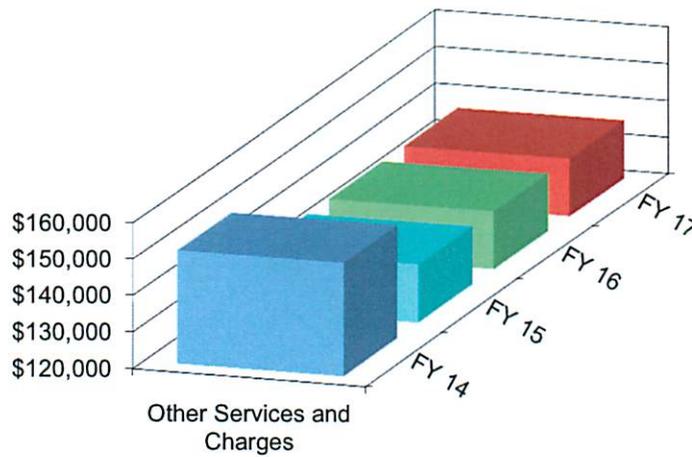
BUDGET HIGHLIGHTS

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	Dollar Diff. From FY 15 Orig.	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
Operating Budget						
Other Services and Charges	\$ 151	\$ 136	\$ 136	\$ 0	0.0%	\$ 136
Total Budget	\$ 151	\$ 136	\$ 136	\$ 0	0.0%	\$ 136

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

1080 General Fund

TOTAL

FY 16 BUDGET	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
\$ 136	0.0%	\$ 136
\$ 136		\$ 136

Funded positions

N/A

N/A

N/A

FY 16 CHANGES FOR OPERATION

1. No changes from prior year

TOTAL OPERATING CHANGES

AMOUNT

\$ 0

\$ 0

Tulsa Area Emergency Management Agency

Department Budget Summary

FY 2016

Mission Statement

TAEMA is dedicated to the protection of the citizens of Tulsa and Tulsa County from all emergencies and disasters.

Overview of Services

The Tulsa Area Emergency Management Agency (TAEMA) is responsible for the coordination of preparing for, responding to, recovering from and mitigation of major emergencies and disasters. TAEMA collaborates with City and County departments and various other agencies to ensure readiness to manage response to emergencies and disasters. This includes naturally occurring events such as tornadoes, straight line winds, floods, winter storms, wild fires, drought, extreme heat, earthquakes and pandemics. Planning is also done for man-made events that may involve acts of terrorism or accidents that could include plane crashes or hazardous chemical releases. TAEMA conducts numerous disaster exercises with the response community each year to test emergency plans and enhance readiness to respond to disasters. TAEMA manages the Community Warning System consisting of 90 warning sirens covering the City and portions of the unincorporated area of Tulsa County. TAEMA coordinates with volunteer groups, including amateur radio clubs who assist during severe weather and disaster events, and other volunteer agencies active in disasters (VOADs) that perform varied and numerous activities after disasters.

TAEMA is jointly funded with the City of Tulsa and Tulsa County each contributing 40 percent and the federal government contributing 20 percent of operational revenue.

Goals

1. Manage the Community Warning System and activate the 90 warning sirens appropriately for tornado warnings, 80 mile per hour straight line winds, major floods and nuclear attacks.



Objective 1.1: TAEMA personnel will test the warning sirens at least once each week with the live test being done on Wednesdays at noon, weather permitting.

2. Manage the Emergency Operations Center emergency communications systems and maintain system readiness by servicing radio equipment and taking part in regularly scheduled radio tests.



Objective 2.1: TAEMA personnel will take part in all Oklahoma Department of Emergency Management Op-Secure (high frequency) and 800 MHz weekly radio tests.

Objective 2.2: TAEMA, in coordination with the Oklahoma Department of Emergency Management, will conduct monthly Northeast Region radio tests for primary users of the 800 MHz 6A TAEMA talk group, along with a Northeast Regional Mutual Aid talk group (NERMA).

3. Improve preparedness measures by reaching more citizens through social media, Facebook and Twitter.



Tulsa Area Emergency Management Agency

Objective 3.1: TAEMA personnel will post preparedness measures weekly to Twitter and Facebook to actively increase preparedness in citizens.

Key Performance Indicators	FY 13-14 Actual	FY 14-15 Target	FY 14-15 Estimate	FY 15-16 Target
1.1.1: # of weekly warning siren tests conducted per year	52	49	46	49
2.1.1: # of weekly OK Dept. of Emergency Management radio tests participated in per year	104	99	92	98
2.2.1: # of monthly regional radio tests conducted per year	12	12	10	12
3.1.1: # of Likes on Facebook	500	600	674	800
3.1.2: # of Followers on Twitter	100	100	80	175

Budget Strategy Overview

Resources allocated to Tulsa Area Emergency Management Agency will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including public safety.

READER'S GUIDE TO DEPARTMENTAL HIGHLIGHTS

\$181.8 PUBLIC SAFETY AND PROTECTION

- Municipal Court
- Police
- Fire
- EMSA
- Tulsa Area Emergency Management Agency

\$46.9

CULTURAL DEVELOPMENT AND RECREATION

YOU ARE HERE

- Park and Recreation
- Gilcrease Museum
- Performing Arts Center
- River Parks Authority
- BOK and Convention Centers

\$22.4 SOCIAL AND ECONOMIC DEVELOPMENT

- Mayor's Office of Economic Development
- Working in Neighborhoods
- Planning and Development

\$278.6 PUBLIC WORKS AND TRANSPORTATION

- Engineering Services
- Streets and Stormwater
- Water and Sewer
- Tulsa Transit

\$131.4 ADMINISTRATIVE AND SUPPORT SERVICES

- Elected Officials
 - Mayor's Office
 - City Auditor
 - City Council
- Mayor's Office of Human Rights
- Legal
- Human Resources
- Workers' Compensation
- Employee Insurance Administration
- General Government
- Indian Nations Council of Governments (INCOG)
- Finance
- Information Technology
- Customer Care
- Communications
- Asset Management

\$59.4 TRANSFERS TO OTHER FUNDS

\$137.9 DEBT SERVICE

Park and Recreation

Department Budget Summary

FY 2016

Mission Statement

The Tulsa Park and Recreation Department offers a variety of safe and engaging activities and attractive facilities that assure the best opportunities are available to enrich the lives of the citizens of Tulsa; continuously seeks innovative partnerships and alliances that encompass the shared values of Tulsa Parks; and maximizes community resources to advance continuous improvement that will be a source of pride for all Tulsans.

Overview of Services

With oversight from the Park Board, the City of Tulsa manages 143 parks covering roughly 8,035 acres. This includes 2 nature centers, 5 community centers, WaterWorks Art Studio, 64 miles of walking trails, 2 skate parks, 2 dog parks and 5 swimming pools. In addition, there are 186 sports fields, 106 playgrounds, 103 tennis courts, 12 water playgrounds, 19 splash pads as well as 79 picnic shelters, 4 golf courses and 5 disc golf courses.

The Department's primary focus is to provide a variety of recreational opportunities to the public. The Park Master Plan, adopted in February 2010, guides future planning with oversight from the Master Plan Citizen's Committee.

Goals

1. Work in partnership with other City of Tulsa departments and volunteer groups to mobilize citizen engagement, human investment, neighborhood vitality, public safety and sustainability.



Objective 1.1: Provide a quarterly newsletter to the public.

Objective 1.2: Communicate effectively with the public regarding the Oxley Nature Center services and the availability for volunteer assistance.

2. Provide Parks and Recreation development programs to increase available of recreation opportunities to citizens of the City of Tulsa.



Objective 2.1: Open all Recreation Centers (Central, Hicks, Lacy, Oxley, Reed, Waterworks and Whiteside) for a minimum of 65 hours per week.

Objective 2.2: Provide a wide variety of aquatic activities to the public.

Objective 2.3: Provide youth sports recreational activities to City of Tulsa youth.

Objective 2.4: Charge appropriate fees for rent of facilities for special events to ensure that the department has sufficient revenues to continue to provide quality facilities to the general public.

3. Provide Parks and Recreation facilities maintenance, landscape maintenance, and emergency response so that City of Tulsa residents and visitors have safe parks and trails.



Objective 3.1: Plant 75-100 trees per year, water and mulch young trees to decrease tree loss.

Park and Recreation

Objective 3.2: Respond to structural repair requests for all park facilities and amenities within 7 calendar days.

Objective 3.3: Perform routine preventative maintenance on park lighting, restroom facilities, park buildings, pools and detention ponds.

Objective 3.4: Perform graffiti abatement in all City of Tulsa parks within 24 hours of being notified.

Objective 3.5: Perform monthly playground inspections for all playground structures.

Objective 3.6: Install Park Rules Signs and Park ID Signs.

Objective 3.7: Fertilize park greenery, oversee mowing contractors for parks and sports complexes, clean out creek banks within parks, perform field maintenance of sports fields in sports complexes, clean outdoor restrooms and clean shelters prior to each confirmed rental.

Key Performance Indicators	FY 13-14 Actual	FY 14-15 Target	FY 14-15 Estimate	FY 15-16 Target
1.1.1: # of "Purely Parks" Newsletters distributed quarterly by all centers	New Measure	New Measure	New Measure	300
1.2.1: % increase in paper distribution of the bi-monthly Oxley Nature Center newsletter	New Measure	New Measure	New Measure	10%
1.2.2: # of new volunteers recruited for Oxley Nature Center	New Measure	New Measure	New Measure	10
1.2.3: # of visitors to Oxley Nature Center and Redbud Valley Nature Preserve	New Measure	New Measure	New Measure	41,800
2.1.1: Average # of hours Recreation Centers were open on a weekly basis	New Measure	New Measure	New Measure	65
2.1.2: Total revenue generated by all Recreation Centers	New Measure	New Measure	New Measure	\$506,000
2.2.1: # of attendees to City of Tulsa pools	New Measure	New Measure	New Measure	39,600
2.2.2: Revenue generated by McClure, Lacy, and Reed pools	New Measure	New Measure	New Measure	\$33,400
2.3.1: Revenue generated by Youth Sports activities	New Measure	New Measure	New Measure	\$56,320
2.3.2: # of attendees at Youth Sports healthy activities	New Measure	New Measure	New Measure	4,510
2.4.1: \$ value of rental fees collected for events or activities held at parks	New Measure	New Measure	New Measure	\$35,540
3.1.1: # of trees planted	New Measure	New Measure	New Measure	75
3.1.2: % of young trees (planted in previous 5 years) that are lost due to lack of care	New Measure	New Measure	New Measure	0
3.2.1: Average time to respond (in days) to structural repair requests	New Measure	New Measure	New Measure	7
3.3.1: % of preventative maintenance inspections needed that were performed on City Park facilities	New Measure	New Measure	New Measure	100%
3.4.1: Average time to respond (in hours) to graffiti abatement requests	New Measure	New Measure	New Measure	24
3.5.1: % of playground structures which received a monthly playground inspection	New Measure	New Measure	New Measure	100%

Park and Recreation

Key Performance Indicators	FY 13-14 Actual	FY 14-15 Target	FY 14-15 Estimate	FY 15-16 Target
3.6.1: # of Parks Rules Signs and Park ID signs installed	New Measure	New Measure	New Measure	55
3.7.1: % of citizens surveyed who indicate they are "Very Satisfied" or "Somewhat Satisfied" with the cleanliness and maintenance of park facilities	New Measure	New Measure	New Measure	75%

Budget Strategy Overview

Resources allocated to Park and Recreation will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including efficient government and quality of City parks and recreation. Clark Youth Theatre Incorporated has entered into an operating agreement with the City for the use of Henthorne recreation center. The group will staff, develop, implement, and organize recreational and educational opportunities for the public, as well as, provide for daily operation and maintenance of the facility.

PARK AND RECREATION

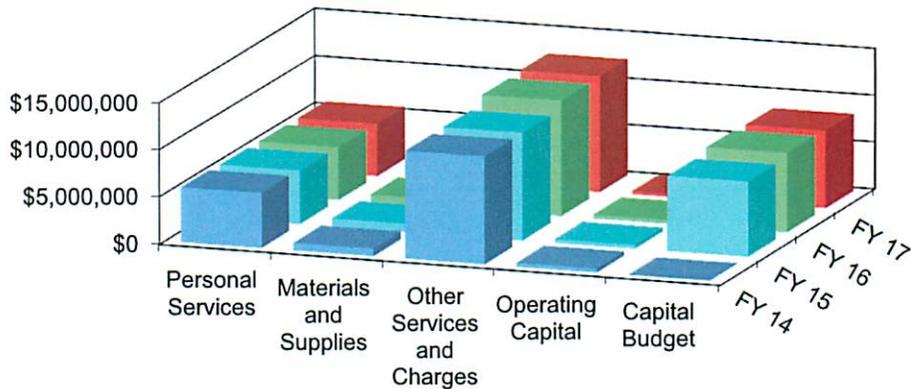
BUDGET HIGHLIGHTS

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	Dollar Diff. From FY 15 Orig.	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 5,783	\$ 5,623	\$ 5,576	\$ (47)	-0.8%	\$ 5,582
Materials and Supplies	799	830	821	(9)	-1.1%	818
Other Services and Charges	11,337	11,336	12,271	935	8.2%	12,391
Operating Capital	418	365	398	33	9.0%	368
Total Operating Budget	18,337	18,154	19,066	912	5.0%	19,159
Capital Budget	50	7,850	8,360	510	6.5%	8,235
Total Budget	\$ 18,387	\$ 26,004	\$ 27,426	\$ 1,422	5.5%	\$ 27,394

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

1080 General Fund	
2910 Short-Term Capital	
7010 Stormwater Management Enterprise Fund	
7050 Golf Course Operating Fund	
6014 2014 Sales Tax Fund	

TOTAL

FY 16 BUDGET	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
\$ 15,592	6.0%	\$ 15,715
306	11.3%	276
183	-1.1%	183
2,985	0.1%	2,985
8,360	6.5%	8,235
\$ 27,426		\$ 27,394

Funded positions

176

175

175

FY 16 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 97
2. FY15 Position Changes:	51
a. Abolish Comm Dev & Educ Admin Manager position	(89)
b. Add Sr. Administrative Service Officer positions (2)	140
3. Reorganization to Working In Neighborhoods	(127)
a. Sr. Administrative and Accounting Assistant	(127)
4. Materials, supplies and other services adjustments	5
5. Utilities for new water playgrounds at Manion and Springdale	60

FY 16 CHANGES FOR OPERATION (continued)

	<u>AMOUNT</u>
6. Henthorne PAC (one-time cost FY15)	\$ (108)
7. Zoo management contract	1,030
a. Management Fees (contractual increase 2.5%)	118
b. Maintenance Fees	304
c. Insurance	2
d. Utilities	<u>606</u>
8. Commission for Accreditation of Park and Recreation Agencies accreditation fees and review expenses (one-time)	9
9. Sports alliance supplies and membership	(22)
10. Internal equipment management services, office services and wireless devices	(116)
11. Capital additions/replacements:	
a. Defibrillator (10)	26
b. Pickup Trucks (3) and Van	111
c. Security DVR (6)	42
d. 60" Z Mowers (2)	70
e. Maintenance Equipment	25
f. Overhead Door	3
g. Mobile stages on wheels	16
h. Paragon Kiln and Dumbbell set	9
i. Ice Machine (2)	4
j. Golf Capital	92
k. Adjustment to eliminate previous year's capital	<u>(365)</u>
TOTAL OPERATING CHANGES	<u><u>\$ 912</u></u>

CAPITAL IMPROVEMENTS PROJECTS

1. Pool reconstruction	4,525
2. Water playgrounds	130
3. Tulsa Zoo	3,000
4. Golf Course	665
5. Facility improvements	40
6. Adjustment to eliminate previous year's capital projects	<u>(7,850)</u>
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	<u><u>510</u></u>
TOTAL CHANGES	<u><u>\$ 1,422</u></u>

FY 17 CHANGES FOR OPERATION

A 2.5% contract increase for management of the Zoo and reductions for one-time purchases budgeted in FY16.

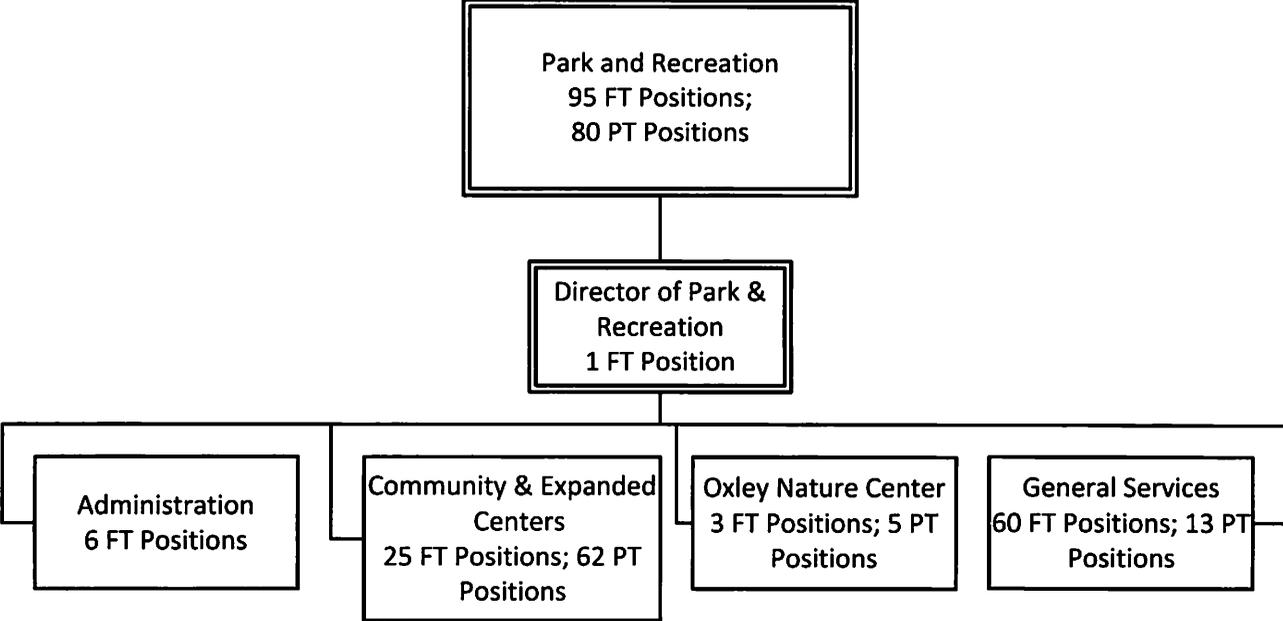
PARK AND RECREATION

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 14	FY 15	FY 16	FY 14	FY 15	FY 16
<u>Administration</u>						
Administrative & Technical	0	0	1	0.0	0.0	1.0
Exempt/Professional	5	4	3	5.0	4.0	3.0
Office & Technical	4	3	3	4.0	3.0	3.0
Total Administration	<u>9</u>	<u>7</u>	<u>7</u>	<u>9.0</u>	<u>7.0</u>	<u>7.0</u>
<u>General Services</u>						
Administrative & Technical	1	1	1	1.0	1.0	1.0
Exempt/Professional	8	7	6	8.0	7.0	6.0
Labor & Trades	66	50	52	66.0	50.0	52.0
Office & Technical	3	2	1	3.0	2.0	1.0
Seasonal Labor	0	8	13	0.0	4.0	5.0
Total	<u>78</u>	<u>68</u>	<u>73</u>	<u>78.0</u>	<u>64.0</u>	<u>65.0</u>
<u>Community & Expanded Centers</u>						
Administrative & Technical	20	15	14	19.0	14.0	13.0
Exempt/Professional	8	6	6	8.0	6.0	6.0
Labor & Trades	6	6	6	6.0	6.0	6.0
Seasonal Labor	66	66	61	15.0	14.0	13.0
Total Community & Expanded Centers	<u>100</u>	<u>93</u>	<u>87</u>	<u>48.0</u>	<u>40.0</u>	<u>38.0</u>
<u>Oxley Nature Center Operations</u>						
Administrative & Technical	3	2	2	3.0	2.0	2.0
Exempt/Professional	1	1	1	1.0	1.0	1.0
Seasonal Labor	4	5	5	1.0	1.5	1.5
Total Oxley Nature Center Operations	<u>8</u>	<u>8</u>	<u>8</u>	<u>5.0</u>	<u>4.5</u>	<u>4.5</u>
DEPARTMENT TOTAL	<u>195</u>	<u>176</u>	<u>175</u>	<u>140.0</u>	<u>115.5</u>	<u>114.5</u>

PARK AND RECREATION

STAFFING SUMMARY



Gilcrease Museum

Department Budget Summary

FY 2016

Mission Statement

Gilcrease Museum, through its collections, is dedicated to bringing art, history and people together to research, discover, enjoy and understand the diverse heritage of the Americas.

Overview of Services

The Thomas Gilcrease Institute of American History and Art, commonly known as Gilcrease Museum, was gifted to the City of Tulsa in 1954 by Mr. Gilcrease with the stipulation that the City would (1) make payment on his debts; (2) preserve, protect, and display his collection of art, artifacts, documents, and books; and (3) care for his facility.

The museum includes paintings and bronzes by artists such as George Catlin, Thomas Moran, and Frederic Remington. Other items of note are a handwritten Certified Copy of the Declaration of Independence, and a Beaver Effigy Pipe, dated to 200 A.D., that is considered the finest Hopewell effigy pipe ever discovered. The collection of more than 400,000 items is one of international significance.

Based on the management agreement with City of Tulsa, The University of Tulsa (TU) assumed operation of the Gilcrease Museum as of July 1, 2008. TU has made several capital improvements to the facility and continues to expand the collections by donations and purchases.

Fiscal year 2014-15 has been a success for Gilcrease Museum on many fronts including the dedication of the state-of-the-art Helmerich Center for American Research in September 2014. The museum expanded its art education outreach by launching Gilcrease on Wheels, a mobile museum experience that introduces the museum's collections to rural students across Oklahoma.

Upcoming exhibitions include *California Impressionism: Selections from The Irvine Museum, On 52nd Street: The Jazz Photography of William P. Gottlieb, Painted Journeys: The Art of John Mix Stanley, Birds in Art* from the Woodson Museum, and *Tales from the Tomb: Life, Death and Ritual in Ancient West Mexico*.

Goals:

1. Expand educational outreach programs.
Objective 1.1: Provide educational services to at least 20,000 school-aged children per year.
2. Increase community interest and attendance to museum and exhibits.



Objective 2.1: Attract 100,000 visitors per year.

Key Performance Indicators	FY 13-14 Actual	FY 14-15 Target	FY 14-15 Estimate	FY 15-16 Target
1.1.1: # of school-aged children receiving services per year	17,000	25,000	20,981 *	20,000
2.1.1: # of visitors attracted annually	78,144	100,000	53,308 *	100,000

* As of January 31, 2015

Budget Strategy Overview:

Capital funding in FY15-16 will be used for maintenance, renovations and improvements to the city-owned museum. Pursuant to the management agreement, The University of Tulsa will provide an annual report to the Gilcrease Board of Trustees and elected officials documenting the management activities at the museum.

GILCREASE MUSEUM

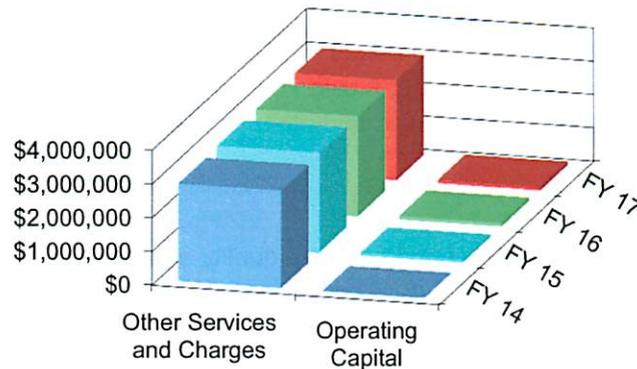
BUDGET HIGHLIGHTS

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	<u>FY 14 ACTUAL</u>	<u>FY 15 ORIGINAL</u>	<u>FY 16 BUDGET</u>	<u>Dollar Diff. From FY 15 Orig.</u>	<u>Percent Diff. From FY 15 Orig.</u>	<u>FY 17 FINANCIAL PLAN</u>
Operating Budget						
Other Services and Charges	\$ 2,915	\$ 2,959	\$ 2,982	\$ 23	0.8%	\$ 3,001
Operating Capital	4	78	103	25	32.1%	99
Total Budget	\$ 2,919	\$ 3,037	\$ 3,085	\$ 48	1.6%	\$ 3,100

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

1080 General Fund

2910 Short-Term Capital

TOTAL

<u>FY 16 BUDGET</u>	<u>Percent Diff. From FY 15 Orig.</u>	<u>FY 17 FINANCIAL PLAN</u>
\$ 2,982	0.8%	\$ 3,001
103	32.1%	99
\$ 3,085		\$ 3,100

Funded positions

N/A

N/A

N/A

FY 16 CHANGES FOR OPERATION

1. Contractual increase (0.8% CPI adjustment)
2. Capital additions/replacements:
 - a. Computer replacement (15)
 - b. Closed Circuit Television Camera System
 - c. Van
 - d. Camera and lighting equipment (carried over from FY15)
 - e. Adjustment to eliminate previous year's capital

<u>AMOUNT</u>
\$ 23
12
20
40
31
(78)
\$ 48

TOTAL OPERATING CHANGES

FY 17 CHANGES FOR OPERATION

Anticipated 0.6% contract increase for management of the museum with the University of Tulsa.

Performing Arts Center

Department Budget Summary

FY 2016

Mission Statement

Maintain a safe, attractive and inclusive facility that serves the public and in which can be provided a wide range of enlightening and engaging arts and entertainment in a comfortable setting, thereby contributing to the vitality of the City and its neighboring communities.

Overview of Services

Opened in 1977, the Performing Arts Center (PAC) was designed with a special emphasis on staging, lighting and acoustic conductivity. The PAC is known as the cultural apex of Tulsa. It houses five separate performance areas and one large reception hall in one building including the 2,365-seat Chapman Music Hall with seating on three levels, another proscenium theatre seating 430 and three studio theatres of varying capacities. The facility added a beautifully appointed reception hall and additional restrooms. Tulsa Symphony, Tulsa Opera, Tulsa Ballet, Choregus Productions, American Theatre Company, Theatre Tulsa, Playhouse Tulsa, Theatre North, Chamber Music Tulsa, Celebrity Attractions and Tulsa Town Hall all call the PAC home. National touring companies and other local community groups use the facilities as well.

Goals

1. Continue the Performing Art Center's commitment to a quality arts and entertainment experience.

Objective 1.1: Host a minimum of 500 performances each year.



2. Offer marketing services that make the Performing Arts Center attractive to user groups, and effectively assist touring promoters.



Objective 2.1: Annually achieve a minimum of \$7 million per year in gross ticket sales at the Performing Arts Center.

Objective 2.2: Provide a venue and services that contribute a \$23 million economic impact to the City of Tulsa and surrounding businesses downtown.

Objective 2.3: Annually attract 225,000 people to attend Performing Arts Center events and generate revenue that can better support the facility's expenses.

3. Effectively manage the calendar of available performance dates to ensure maximum utilization of the facility.



Objective 3.1: Achieve a 60% utilization rate of available days for non-performance activities.

Objective 3.2: Achieve a 60%utilization rate of available days for performance activities.

Performing Arts Center

Key Performance Indicators	FY 13-14 Actual	FY 14-15 Target	FY 14-15 Estimate	FY 15-16 Target
1.1.1: # of performances per year	506	500	510	500
1.2.1: User group survey rating	9.6	9.7	9.7	9.7
2.1.1: \$ amount of gross ticket sales	\$10.6M	\$7M	\$7M	\$7M
2.2.1 Estimated economic impact	\$35M	\$23.1M	\$23.1M	\$23.1M
2.3.1 Total annual attendance	262,921	225,000	225,000	225,000
3.1.1 % of available days utilized for non-performance event activities	New Measure	New Measure	New Measure	60%
3.1.2 % of available days utilized for performance activities	New Measure	New Measure	New Measure	60%

Budget Strategy Overview

The FY16 Performing Arts Center budget is being set to maintain existing service levels and meet the key performance indicators above.

Resources dedicated to the Performing Arts Center will provide funding to address Mayor and City Council priorities including efficient and reliable government and economic development. Funding will also be allocated for capital equipment and capital improvements in order to maintain the facility and allow the building to run more efficiently while maintaining a high level of service.

PERFORMING ARTS CENTER

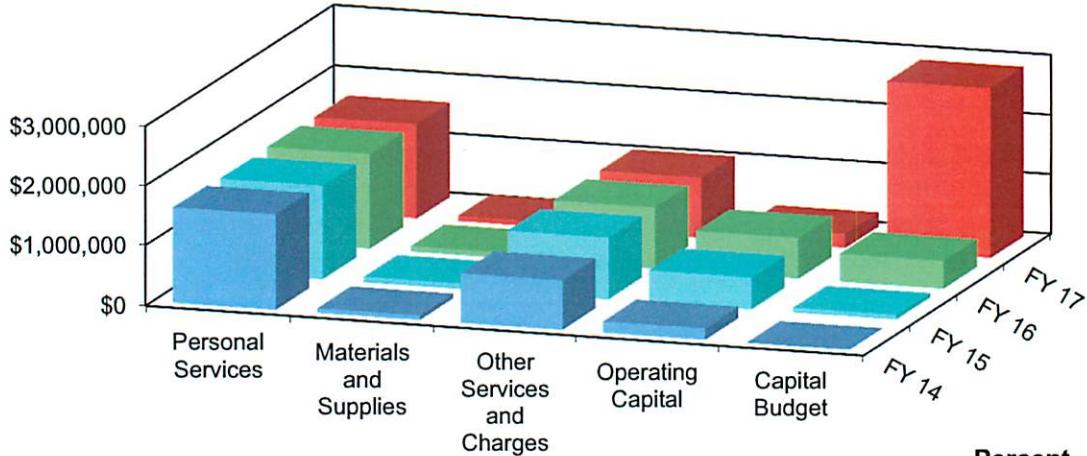
BUDGET HIGHLIGHTS

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	<u>FY 14 ACTUAL</u>	<u>FY 15 ORIGINAL</u>	<u>FY 16 BUDGET</u>	<u>Dollar Diff. From FY 15 Orig.</u>	<u>Percent Diff. From FY 15 Orig.</u>	<u>FY 17 FINANCIAL PLAN</u>
Operating Budget						
Personal Services	\$ 1,585	\$ 1,563	\$ 1,591	\$ 28	1.8%	\$ 1,592
Materials and Supplies	76	90	90	0	0.0%	90
Other Services and Charges	821	1,019	1,019	0	0.0%	1,019
Operating Capital	191	527	674	147	27.9%	241
Total Operating Budget	2,673	3,199	3,374	175	5.5%	2,942
Capital Budget	0	75	460	385	>500.0%	2,850
Total Budget	\$ 2,673	\$ 3,274	\$ 3,834	\$ 560	17.1%	\$ 5,792

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

1080 General Fund
2810 Convention Fund
6014 2014 Sales Tax Fund
TOTAL

<u>FY 16 BUDGET</u>	<u>Percent Diff. From FY 15 Orig.</u>	<u>FY 17 FINANCIAL PLAN</u>
\$ 2,070	2.2%	\$ 2,071
1,304	11.2%	871
460	N/A	2,850
\$ 3,834		\$ 5,792

Funded positions

30

31

31

FY 16 CHANGES FOR OPERATION**AMOUNT**

1. Benefit and compensation adjustments	\$ (17)
2. FY16 Position Changes:	45
a. Add Theatre Technician	45
3. Capital additions/replacements:	
a. Seal facility east side against water leaks	22
b. Crestron CCTV upgrade Phase 2	48
c. Remove 2nd cloud in Chapman Music Hall	100
d. Rework Chapman Music Hall east exits	30
e. Facility electrical distribution system inspection, labeling and repairs	45
f. Facility plenum and duct inspection, cleaning and repairs	30
g. Dimmer processing units	92
h. Creston CCTV upgrade & door lock replacements (carried over from FY15)	87
i. Relocate Williams Theatre sound console & retrofit facility lighting controls (carried over from FY15)	40
j. Chapman Music Hall ticket windows ADA retrofit, convert maintenance shop to Norman dressing room and purchase operational elements for new exterior lights (carried over from FY15)	180
k. Adjustment to eliminate previous year's capital	(527)
TOTAL OPERATING CHANGES	\$ 175

CAPITAL IMPROVEMENTS PROJECTS

1. Facilities refurbishment	460
2. Adjustment to eliminate previous year's capital projects	(75)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	385
TOTAL CHANGES	\$ 560

FY 17 CHANGES FOR OPERATION

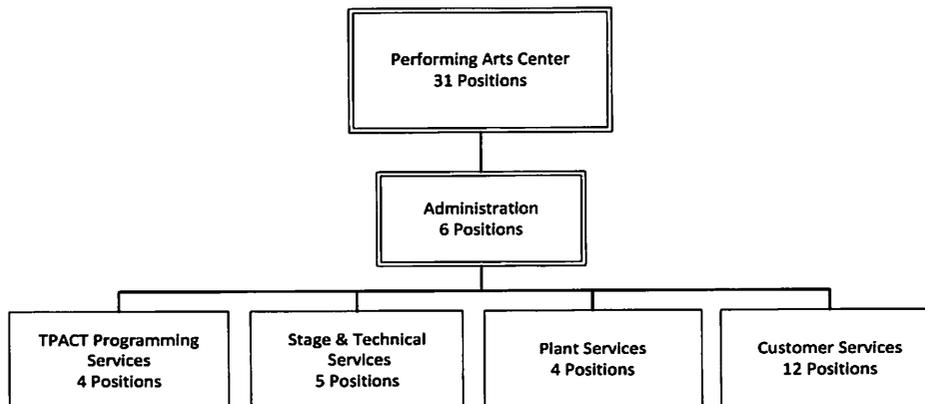
No major changes in operations expected in FY17.

PERFORMING ARTS CENTER

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 14	FY 15	FY 16	FY 14	FY 15	FY 16
Administration						
Administrative & Technical	3	3	2	2.5	2.5	2.0
Exempt/Professional	4	4	4	4.0	4.0	4.0
Total Administration	<u>7</u>	<u>7</u>	<u>6</u>	<u>6.5</u>	<u>6.5</u>	<u>6.0</u>
Stage & Technical Serv.						
Artistic & Creative	4	4	5	4.0	4.0	5.0
Total Stage & Technical Serv.	<u>4</u>	<u>4</u>	<u>5</u>	<u>4.0</u>	<u>4.0</u>	<u>5.0</u>
Customer Services						
Administrative & Technical	4	4	4	4.0	4.0	4.0
Exempt/Professional	1	1	1	1.0	1.0	1.0
Office & Technical	7	7	7	3.4	3.4	3.4
Total Customer Services	<u>12</u>	<u>12</u>	<u>12</u>	<u>8.4</u>	<u>8.4</u>	<u>8.4</u>
Plant Services						
Administrative & Technical	4	4	3	4.0	4.0	3.0
Exempt/Professional	0	0	1	0.0	0.0	1.0
Total Plant Services	<u>4</u>	<u>4</u>	<u>4</u>	<u>4.0</u>	<u>4.0</u>	<u>4.0</u>
TPACT Programming Serv.						
Administrative & Technical	2	2	3	1.0	1.6	2.1
Exempt/Professional	1	1	1	1.0	1.0	1.0
Total TPACT Programming Serv.	<u>3</u>	<u>3</u>	<u>4</u>	<u>2.0</u>	<u>2.6</u>	<u>3.1</u>
TOTAL	<u>30</u>	<u>30</u>	<u>31</u>	<u>24.9</u>	<u>25.5</u>	<u>26.5</u>

• ORGANIZATION CHART •



River Parks Authority

Department Budget Summary

FY 2016

Mission Statement

To maintain, preserve, develop and promote the Arkansas River and adjacent land areas under the Authority's jurisdiction within Tulsa County for the economic and cultural benefit of the community. Vision: to be the region's premier park, recreation and entertainment destination.

Overview of Services

River Parks Authority operates Tulsa's riverfront park system that includes the Turkey Mountain Urban Wilderness Area and M.K.&T. ("Katy") Tulsa-to-Sand Springs Trail. Notable park features are 25+ miles of asphalt-surfaced recreation trails, 41st Street Plaza, the Pedestrian Bridge, Zink Lake and Dam, River West Festival Park, the West Bank Sports Complex, and play and picnic areas with associated parking and restrooms. River Parks offers fishing, rowing, kayaking, disc golf, soccer, rugby, and a collection of bronze sculptures, most featuring Oklahoma wildlife. The park hosts year-round activities such as concerts, festivals, and competitive cycling and running events.

The City of Tulsa and Tulsa County provide operating and capital funding support, augmented with increasingly significant private fundraising by the Authority's Board and staff. The City of Sand Springs and multiple easement fees help fund the Katy Trail. In 2014, the Authority accepted ownership of Tulsa's Gathering Place LLC, the largest private gift to a public park in U.S. history. The first phase of this world-class, privately-funded public park is scheduled to open in 2017.

Goals

1. **Development and Preservation:** To provide safe, attractive, and well-maintained park facilities for public use, year-round.



Objective 1.1: River Parks' trails and facilities are available year-round, serving an estimated 1 million visitors' outdoor recreational, fitness and entertainment interests.

2. **Funding:** River Parks supplements its funding from Tulsa County and the City of Tulsa with private fundraising for operations, programming and capital improvements.



Objective 2.1: Annual private fundraising totals reflect the Authority's commitment to be a model of the public-private partnership concept.

3. **Community Relations:** Web-based communications are easy to navigate, providing useful and timely information about all facets of River Parks, including its outdoor events and entertainment.



Objective 3.1: Usage numbers for websites and social media managed by River Parks show regular and ongoing communications demand and allow ease of inquiry.

4. **Programming:** Major events are hosted by River Parks, primarily for earned revenues; minor events are facilitated by River Parks' staff for various user groups.



Objective 4.1: Number of major and minor events hosted/held in River Parks annually show programming activity.

River Parks Authority

Key Performance Indicators	FY 13-14 Actual	FY 14-15 Target	FY 14-15 Estimate	FY 15-16 Estimate
1.1.: Estimated number of annual visits to River Parks	1,150,000	1,151,000	1,152,000	1,154,000
2.1.: Private contributions received for capital, operating, and programming	\$1,386,600	\$1,300,000	\$1,325,000	\$1,350,000
3.1.: Number of website visitors and social media followers	178,000 & 22,150	180,000 & 23,200	185,000 & 24,300	185,000 & 25,500
4.1.: Number of major and minor events available to the public	9 major 75 minor	9 major 75 minor	9 major 75 minor	9 major 75 minor

Budget Strategy Overview

The FY16 River Parks Authority budget seeks to maintain existing service levels and meet the key performance indicators outlined above. Allocated resources will provide funding that addresses Mayor, City Council and Citizen Survey priorities, including economic development, beautification of Tulsa, the quality of public parks, and alternative transportation needs.

RIVER PARKS AUTHORITY

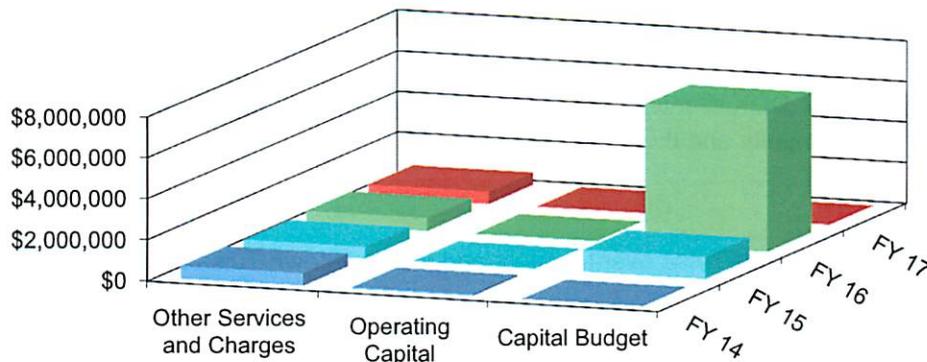
BUDGET HIGHLIGHTS

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	Dollar Diff. From FY 15 Orig.	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
Operating Budget						
Other Services and Charges	\$ 626	\$ 574	\$ 639	\$ 65	11.3%	\$ 614
Operating Capital	88	42	37	(5)	-11.9%	36
Total Operating Budget	714	616	676	60	9.7%	650
Capital Budget	0	1,070	6,890	5,820	>500%	0
Total Budget	\$ 714	\$ 1,686	\$ 7,566	\$ 5,880	348.8%	\$ 650

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

1080 General Fund
2910 Short-Term Capital Fund
6014 2014 Sales Tax Fund
TOTAL

FY 16 BUDGET	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
\$ 639	11.3%	\$ 614
37	-11.9%	36
6,890	>500%	0
\$ 7,566		\$ 650

Funded positions

N/A

N/A

N/A

FY 16 CHANGES FOR OPERATION

1. Changes in operation
 2. Freedom Fest (one-time)
 3. Adjustment to maximize Tulsa County contribution
 4. Capital additions/replacements:
 - a. AutoCAD Maps 3D software
 - b. Truck-mounted radios (10)
 - c. Adjustment to eliminate previous year's capital
- TOTAL OPERATING CHANGES**

AMOUNT
\$ 12
25
28
6
31
(42)
\$ 60

CAPITAL IMPROVEMENTS PROJECTS

1. Pedestrian Bridge
 2. Adjustment to eliminate previous year's capital projects
- TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES**
- TOTAL CHANGES**

\$ 6,890
(1,070)
5,820
\$ 5,880

BOK Arena & Convention Center

Department Budget Summary

FY 2016

Mission Statement

To provide professional management to administer, operate, market and maintain the Cox Business Center and BOK Arena for the presentation and enjoyment of events involving entertainment, education and cultural, sports, religion, banquets, dances and conventions.

Overview of Services

The Cox Business Center (formerly the Tulsa Convention Center) opened in 1964 and in January 2010 underwent an impressive expansion. The jewel of this expansion is the grand ballroom which is the largest in Oklahoma.

Opened in 2008, the BOK Center is Tulsa's state-of-the-art sports and entertainment venue. The 19,199 seat arena is home of the ECHL's Tulsa Oilers and Tulsa's first women's professional basketball team, the Women's National Basketball Association's Tulsa Shock. The BOK Center was designed to host major concerts, family shows, ice shows and other world-class entertainment.

The 565,000 square-foot BOK Center and the 227,000 square-foot Tulsa Convention Center make a huge impact on the community and the events they attract to Tulsa.

Goals

1. Welcome patrons to City of Tulsa event centers and the downtown Tulsa area.



Objective 1.1: Welcome a minimum of 900,000 attendees to event centers per year.

2. Maintain an active schedule of performances and other events.



Objective 2.1: Gross a minimum of \$21 million in ticket sales per year.

Objective 2.2: Schedule and service a minimum of 525 event days/performances annually.

Key Performance Indicators	FY 13-14 Actual	FY 14-15 Target	FY 14-15 Estimate	FY 15-16 Target
1.1.1: # of attendees to event centers per year	921,535	600,000	1,012,602	900,000
2.1.1: Gross ticket sales per year	19,132,173	\$17,000,000	\$23,681,203	\$21,000,000
2.2.1: # of attended events scheduled and serviced annually	527	485	539	525

Budget Strategy Overview

The FY16 BOK Arena and Cox Business Center budget is set to meet the service levels and key performance indicators outlined above. Resources allocated will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including economic development.

BOK & TCC

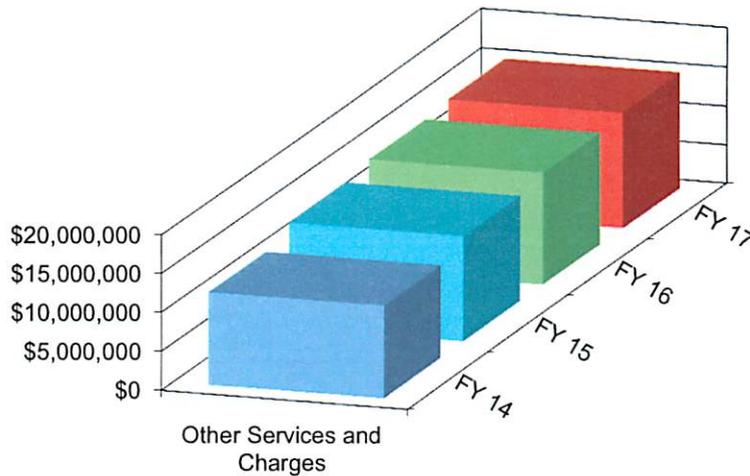
BUDGET HIGHLIGHTS

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	<u>FY 14 ACTUAL</u>	<u>FY 15 ORIGINAL</u>	<u>FY 16 BUDGET</u>	<u>Dollar Diff. From FY 15 Orig.</u>	<u>Percent Diff. From FY 15 Orig.</u>	<u>FY 17 FINANCIAL PLAN</u>
Operating Budget						
Other Services and Charges	\$ 11,898	\$ 13,581	\$ 14,512	\$ 931	6.9%	\$ 15,010
Total Budget	\$ 11,898	\$ 13,581	\$ 14,512	\$ 931	6.9%	\$ 15,010

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	<u>FY 16 BUDGET</u>	<u>Percent Diff. From FY 15 Orig.</u>	<u>FY 17 FINANCIAL PLAN</u>
Event Income	8,768	5.2%	8,896
Other Operating Income	3,204	18.5%	3,479
2810 Convention Fund	2,540	-0.1%	2,635
TOTAL	\$ 14,512		\$ 15,010

Funded positions	N/A	N/A	N/A
------------------	-----	-----	-----

FY 16 CHANGES FOR OPERATION

1. Changes in operation

TOTAL OPERATING CHANGES

<u>AMOUNT</u>
\$ 931
\$ 931

READER'S GUIDE TO DEPARTMENTAL HIGHLIGHTS

\$181.8 PUBLIC SAFETY AND PROTECTION

Municipal Court
Police
Fire
EMSA
Tulsa Area Emergency Management Agency

\$46.9 CULTURAL DEVELOPMENT AND RECREATION

Park and Recreation
Gilcrease Museum
Performing Arts Center
River Parks Authority
BOK and Convention Centers

\$22.4 SOCIAL AND ECONOMIC DEVELOPMENT

YOU ARE HERE

Mayor's Office of Economic Development
Working in Neighborhoods
Planning and Development

\$278.6 PUBLIC WORKS AND TRANSPORTATION

Engineering Services
Streets and Stormwater
Water and Sewer
Tulsa Transit

\$131.4 ADMINISTRATIVE AND SUPPORT SERVICES

Elected Officials
Mayor's Office
City Auditor
City Council
Mayor's Office of Human Rights
Legal
Human Resources
Workers' Compensation
Employee Insurance Administration
General Government
Indian Nations Council of Governments (INCOG)
Finance
Information Technology
Customer Care
Communications
Asset Management

\$59.4 TRANSFERS TO OTHER FUNDS

\$137.9 DEBT SERVICE

Mayor's Office of Economic Development

Department Budget Summary

FY 2016

Mission Statement

To work proactively to promote, encourage and facilitate the development of responsible and properly planned business growth within the community in order to expand and strengthen the local economy and to diversify the community's tax base.

Overview of Services

The Mayor's Office of Economic Development was created in March 2014 to prioritize economic development and streamline efforts including film and music initiatives. Services include management of Brownfields Program grant funds to assist in redevelopment of brownfield sites, retail marketing, impact analysis for economic development incentive applications and staffing for the Economic Development Commission. Historically, the Economic Development Commission has had contracts with Tulsa Regional Chamber to provide coordination of economic development and tourist efforts. Additionally, the Department provides street sweeping and maintenance services to the Stadium Improvement District Trust within the Inner Dispersal Loop (IDL).

Goals

1. Increase property development and business opportunities in economically distressed areas within City of Tulsa.



Objective 1.1: Loan 35% of the Brownfields Grant Revolving Loan Fund to investors for redevelopment of Brownfield sites within the City of Tulsa by June 30, 2015.

2. Proactively market Tulsa as an attractive and business friendly city for retail development.



Objective 2.1: Generate 312 Buxton Reports, including grant applications, economic development and educational information, per year.

Objective 2.2: Market City of Tulsa to twelve new retailers per year.

Objective 2.3: Market City of Tulsa to 25 new commercial broker/developers located outside of Tulsa per year.

3. Promote City of Tulsa as a tourist center, encourage use of convention facilities and increase sales tax revenue for City.



Objective 3.1: Achieve nine percent increase in future hotel room nights over current year.

4. Provide professional expertise, technical analysis and data requests related to key economic development initiatives that support the Tulsa community including incentives for business and development to strengthen the overall economic climate.



Mayor's Office of Economic Development

Objective 4.1: Develop at least 25 investment models, feasibility and impact analysis reports for various projects including Tax Increment Financing, Tax Abatement and other department administered incentives.

Key Performance Indicators	FY 13-14 Actual	FY 14-15 Target	FY 14-15 Estimate	FY 15-16 Target
1.1.1: % of Brownfields Grant Revolving Loan Fund loaned	New Measure	35%	New Measure	35%
2.1.1: # of Buxton Reports generated per year	New Measure	312	New Measure	312
2.2.1: # of new retail contacts per year	New Measure	12	New Measure	12
2.2.2: # of retail business that chose to locate in Tulsa through Economic Development efforts	New Measure	New Measure	New Measure	New Measure*
2.3.1: # of new commercial broker/developers located outside Tulsa per year	New Measure	25	New Measure	25
2.3.2: \$ value of construction projects created through City Economic Development Projects	New Measure	New Measure	New Measure	New Measure*
3.1.1: % increase in future hotel room nights	7.4%	9%	8%	4%
4.1.1: # analyses developed	New Measure	25	New Measure	25

*Metrics will be tracked for first time in FY 15-16. Once the Department has the metrics measured, they will be able to set targets for FY 16-17.

Budget Strategy Overview

Resources allocated to Mayor's Office of Economic Development will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including economic development and public safety.

MAYOR'S OFFICE OF ECONOMIC DEVELOPMENT

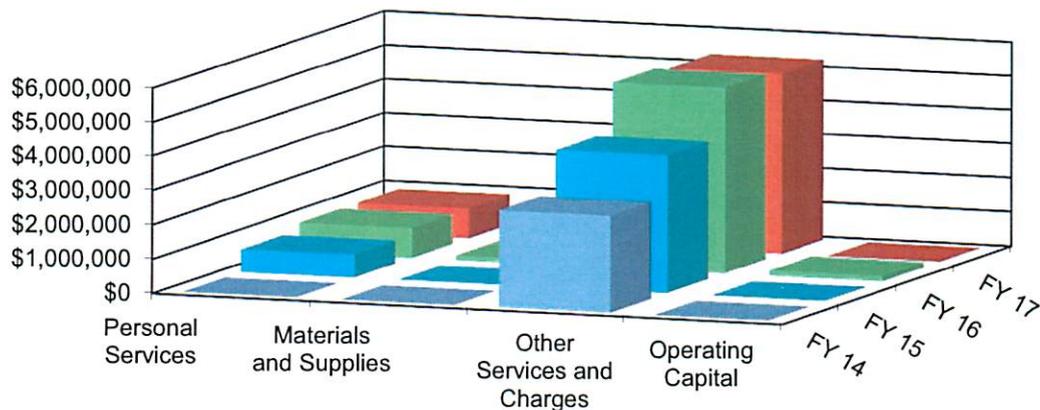
BUDGET HIGHLIGHTS

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	Dollar Diff. From FY 15 Orig.	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 0	\$ 673	\$ 864	\$ 191	28.4%	\$ 866
Materials and Supplies	0	12	139	127	>500.0%	67
Other Services and Charges	2,818	3,995	5,424	1,429	35.8%	5,291
Operating Capital	0	0	150	150	N/A	0
Total Budget	\$ 2,818	\$ 4,680	\$ 6,577	\$ 1,897	40.5%	\$ 6,224

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

1080 General Fund	
2710 Economic Development Commission Fund	
2720 Convention & Visitors Fund	
4102 Tulsa Stadium Improvement District	
TOTAL	

FY 16 BUDGET	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
\$ 717	40.9%	\$ 570
356	345.0%	366
3,956	6.7%	4,089
1,548	>500.0%	1,199
\$ 6,577		\$ 6,224

Funded positions	9	11	11
------------------	---	----	----

FY 16 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 6
2. FY15 Position Changes:	5
a. Add Marketing and Public Relations Coordinator	79
b. Abolish Retail and Marketing Coordinator	(74)
3. FY16 transfer from Planning	71
a. Business Liaison	71
4. Reorganization from Streets & Stormwater Tulsa Stadium Improvement District	1,093
a. Position, materials, supplies, & other services	1,093
5. Software update-INPLAN ZIP update every other year	(4)

FY 16 CHANGES FOR OPERATION (Continued)**AMOUNT**

6. Computer replacement (2)	\$ 2
7. Strategic Plan update (one-time)	150
8. Convention & Visitors Fund	249
9. Economic Development Commission Fund	17
10. Tulsa Stadium Improvement District	
a. Downtown pedestrian lighting retrofit (one-time)	75
b. Downtown promotion campaign (one-time)	125
c. Security service contract - 4th public safety officer	58
d. Consulting services for marketing downtown	(100)
11. Capital additions/replacements:	
a. Phase III of the downtown streetscape project	150
TOTAL OPERATING CHANGES	<u>\$ 1,897</u>

FY 17 CHANGES FOR OPERATION

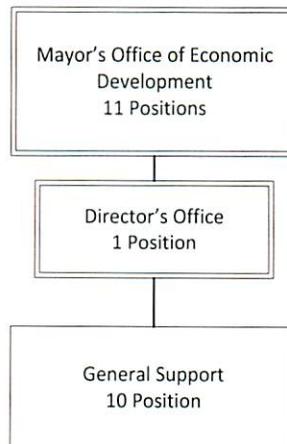
Based on estimated revenue growth in the Hotel/Motel tax an increase is expected in the Tulsa Convention & Visitors Bureau and Tulsa's Future contracts. Reductions for one-time purchases budgeted in FY16.

MAYOR'S OFFICE OF ECONOMIC DEVELOPMENT

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 14	FY 15	FY 16	FY 14	FY 15	FY 16
Director's Office						
Unclassified	0	1	1	0.0	1.0	1.0
Total Director's Office	<u>0</u>	<u>1</u>	<u>1</u>	<u>0.0</u>	<u>1.0</u>	<u>1.0</u>
General Support						
Administrative & Technical	0	3	3	0.0	3.0	3.0
Exempt/Professional	0	4	6	0.0	4.0	6.0
Office & Technical	0	1	1	0.0	1.0	1.0
Total General Support	<u>0</u>	<u>8</u>	<u>10</u>	<u>0.0</u>	<u>8.0</u>	<u>10.0</u>
DEPARTMENT TOTAL	<u>0</u>	<u>9</u>	<u>11</u>	<u>0.0</u>	<u>9.0</u>	<u>11.0</u>

• ORGANIZATION CHART •



Working in Neighborhoods

Department Budget Summary

FY 2016

Mission Statement

To promote community education, develop and sustain private-public partnerships that enhance public safety, neighborhood revitalization and the quality of life of all residents within the City of Tulsa.

Overview of Services

The Working in Neighborhoods (WIN) department was created in October 2006 to focus on the following areas: Housing, Neighborhood Services, Neighborhood Investigations (Code Enforcement) and Animal Welfare. Primary functions of the department include:

- Providing housing programs that maintain the City's affordable housing stock by: assisting homeowners with emergency housing repairs and rehabilitation; preventing early institutionalization of the elderly; creating incentives for development of affordable housing in partnership with other neighborhood revitalization initiatives; and revitalizing neighborhoods by addressing substandard housing.
- Increasing opportunities for neighborhood reinvestment by: developing database and mapping system to identify and prioritize neighborhood needs; serving as the contact between residents and the City in coordinating the delivery of public/private resources and services to benefit neighborhoods; and establishing neighborhood associations and/or block groups to stabilize and improve neighborhood environments.
- Promote voluntary compliance and enforcement of City nuisance codes by: assisting residents wanting to voluntarily correct code violations; providing a fair and unbiased enforcement program to correct nuisance violations and land use requirements; providing opportunities to residents and neighborhood groups wanting to participate in neighborhood clean-up initiatives.
- Providing for the efficient and effective operation of the animal shelter and animal services in the field by: providing a safe, healthy environment for companion animals in the community; supporting and educating neighborhood residents on animal control codes, rules and recommendations; and providing increased opportunities for adoption of animals.

Goals

1. Continue to work toward the elimination of substandard housing in Tulsa.



Objective 1.1: Reduce the number of substandard, vacant and abandoned housing in Tulsa.

2. Increase opportunities for public/private re-investment to stabilize and improve neighborhoods.



Objective 2.1: Utilize a neighborhood-mapping database to prioritize the delivery of public resources and planning efforts for at least 4 neighborhoods per year.

Objective 2.2: Facilitate monthly clean-up initiatives for City neighborhoods.

3. Implement a proactive education program designed to enhance code compliance, collaboration and coordination of public/private services throughout the City's neighborhoods.



Objective 3.1: Educate residents and commercial property owners on prevention of code violations and ways to promote the public safety of Tulsa neighborhoods by bringing 1100 code violations to voluntary compliance per month.

Working in Neighborhoods

Objective 3. Investigate Code Compliance complaints efficiently and effectively.

4. Implement a proactive education program designed to promote spaying and neutering of animals.



Objective 4.1: Reduce the number of animals euthanized at Tulsa Animal Welfare by 5%.

Objective 4.2: Increase the number of live exits of animals from Tulsa Animal Welfare by 10%

Objective 4.3: Reduce animal intake at Tulsa Animal Welfare by 5%.

Key Performance Indicators	FY 13-14 Actual	FY 14-15 Target	FY 14-15 Estimate	FY 15-16 Target
1.1.1: Average # of housing rehabilitations per month	20	23	23	23
1.1.2: Average # of housing demolitions per month	23	32	32	32
1.1.3: Total # of substandard and/or dangerous structure cases investigated per month	New Measure	New Measure	New Measure	52
1.1.4: Total # of EMSA Opt Out reviews performed	New Measure	New Measure	New Measure	20
2.1.1: Number of neighborhoods that have undergone a mapping process per year	4	4	3	4
2.2.1: Number of neighborhoods clean-up initiative per year	12	20	13	20
3.1.1: Average # of voluntary compliance of code violations per month	882	1,100	1,100	1,100
3.1.2: Total # of code violation cases investigated per month	New Measure	New Measure	New Measure	670
3.1.3: Total # of summary abatement cases investigated per month	New Measure	New Measure	New Measure	70
4.1.1: % of animals euthanized at TAW	18.6% reduction	15% reduction	12% reduction	15% reduction
4.1.2: Average length of stay a. before live exit b. before euthanasia	New Measure	New Measure	New Measure	a. -13% b. +17%
4.2.1: % of live exits of animals from TAW	1.6% increase	10% increase	12% increase	10% increase
4.3.1: % reduction of animal intake at TAW	8.6% reduction	5% Reduction	5% Reduction	5% Reduction

Budget Strategy Overview

Resources allocated to Working in Neighborhoods (WIN) will be dedicated to Mayor, Tulsa City Council and Citizen priorities including economic development, beautification, public safety, neighborhood stabilization and enforcement of City codes. The WIN department receives funding from Housing and Urban Development (HUD) grants for emergency home repairs, low interest rehabilitation loans, and demolition of sub-standard structures. These programs benefit low to moderate income residents within the City. Grant funding in FY16 is reduced primarily for the low interest rehabilitation loan program.

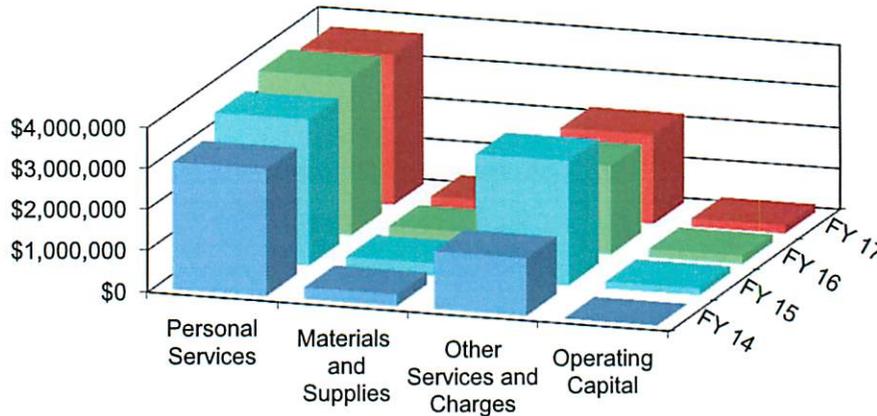
WORKING IN NEIGHBORHOODS

BUDGET HIGHLIGHTS FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	Dollar Diff. From FY 15 Orig.	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 3,084	\$ 3,557	\$ 3,839	\$ 282	7.9%	\$ 3,662
Materials and Supplies	276	275	275	0	0.0%	275
Other Services and Charges	1,376	3,014	2,154	(860)	-28.5%	2,184
Operating Capital	0	155	192	37	23.9%	197
Total Budget	\$ 4,736	\$ 7,001	\$ 6,460	\$ (541)	-7.7%	\$ 6,318

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

1080 General Fund	
2910 Short-Term Capital Fund	
5561 Home Investment Partnership Program	
5565 Community Development Block Grant Fund	
7060 EMSA Enterprise Fund	
TOTAL	

	FY 16 BUDGET	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
	\$ 4,917	3.2%	\$ 4,920
	192	23.9%	197
	400	-59.0%	400
	875	-15.1%	725
	76	2.7%	76
	\$ 6,460		\$ 6,318

Funded positions	67	70	70
------------------	----	----	----

FY 16 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 51
2. Reorganization from Park & Recreation	127
a. Sr. Administrative and Accounting Assistant	127
3. FY15 Position Changes:	(10)
a. Abolish administrative assistant	(36)
b. Add two part-time administrative assistants	26
4. Internal equipment management services, office services, and wireless devices	(30)
5. Contract veterinarian services	15

FY 16 CHANGES FOR OPERATION (Continued)

6. HUD Grants

- a. Home Investment Partnership Program (HOME)
- b. Community Development Block Grant (CDBG)

(575)

(156)

AMOUNT

\$ (731)

7. Capital additions/replacements:

- a. Car, SUV, 3/4 ton truck (3)
- b. Adjustment to eliminate previous year's capital

192

(155)

TOTAL OPERATING CHANGES

\$ (541)

FY 17 CHANGES FOR OPERATION

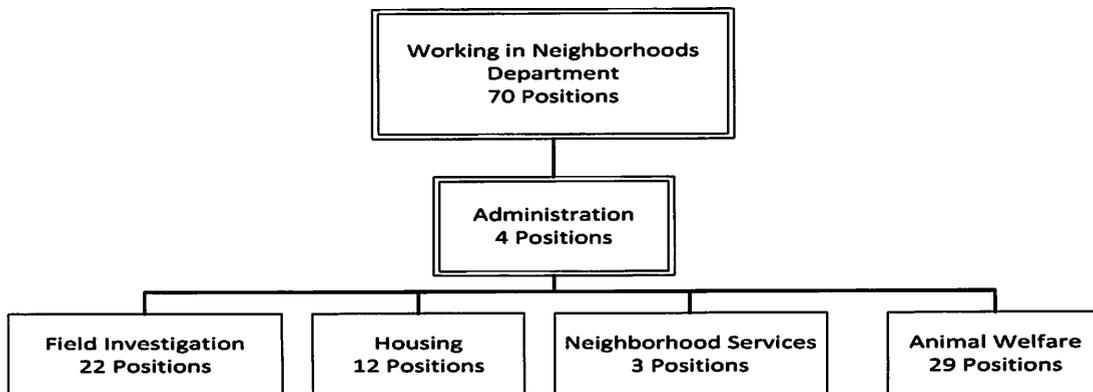
Anticipated reduction in FY17 CDBG funding for service projects.

WORKING IN NEIGHBORHOODS

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 14	FY 15	FY 16	FY 14	FY 15	FY 16
Administration						
Exempt/Professional	2	2	3	2.0	2.0	3.0
Office & Technical	0	0	1	0.0	0.0	1.0
Total Administration	<u>2</u>	<u>2</u>	<u>4</u>	<u>2.0</u>	<u>2.0</u>	<u>4.0</u>
Field Investigations						
Administrative & Technical	2	2	2	2.0	2.0	2.0
Exempt/Professional	3	3	3	3.0	3.0	3.0
Office & Technical	23	17	17	23.0	17.0	17.0
Total Field Investigations	<u>28</u>	<u>22</u>	<u>22</u>	<u>28.0</u>	<u>22.0</u>	<u>22.0</u>
Neighborhood Services						
Administrative & Technical	4	3	3	4.0	3.0	3.0
Total Neighborhood Services	<u>4</u>	<u>3</u>	<u>3</u>	<u>4.0</u>	<u>3.0</u>	<u>3.0</u>
Animal Welfare						
Administrative & Technical	2	3	3	2.0	3.0	3.0
Exempt/Professional	4	4	4	4.0	4.0	4.0
Labor & Trades	21	19	19	21.0	19.0	19.0
Office & Technical	3	2	3	3.0	2.0	3.0
Total Animal Welfare	<u>30</u>	<u>28</u>	<u>29</u>	<u>30.0</u>	<u>28.0</u>	<u>29.0</u>
Housing						
Administrative & Technical	3	3	3	3.0	3.0	3.0
Exempt/Professional	2	2	2	2.0	2.0	2.0
Office & Technical	6	7	7	6.0	7.0	7.0
Total Housing	<u>11</u>	<u>12</u>	<u>12</u>	<u>11.0</u>	<u>12.0</u>	<u>12.0</u>
TOTAL	<u>75</u>	<u>67</u>	<u>70</u>	<u>75.0</u>	<u>67.0</u>	<u>70.0</u>

• ORGANIZATION CHART •



Planning & Development

Department Budget Summary

FY 2016

Mission Statement

To assist Tulsans in improving their lives, neighborhoods and community by planning for efficient and sustainable development and providing dependable, cost effective, high-quality customer services while assisting the public in achieving their construction development goals without compromising the ordinances of the City of Tulsa.

Overview of Services

The Planning and Development department was created by the Mayor in April 2011. It is comprised of the former Development Services, Planning and Real Estate/Economic Development departments. The department is responsible for the implementation of the City's comprehensive plan, development permitting and building permit review and inspection services for all private development within the City of Tulsa.

Goals

1. Implement PLANiTULSA, the City of Tulsa's comprehensive plan.



Objective 1.1: Complete and update small area planning in two key areas to jump-start priority projects and initiatives.

Objective 1.2: Implement tools, programs and regulations recommended in the comprehensive plan and subsequent small area plans.

Objective 1.3: Conduct education and outreach activities to inform the community about PLANiTULSA.

2. Promote economic development while protecting public safety.



Objective 2.1: Issue permits to customers within established timeframes.

3. Efficiently facilitate required historic preservation review processes to support both public and private investment in historic properties and districts citywide, in accordance with the Comprehensive Plan and the goals of Chapter 10A of the zoning code.



Objective 3.1: Assist Working in Neighborhoods and Grants Administration efforts by processing at least 250 applications under Section 106 Review for federally-funded actions.

Objective 3.2: Assist owners of historic properties by facilitating 60 applications for Certificates of Appropriateness in Historic Preservation Zoning Districts.

Planning & Development

Key Performance Indicators	FY 13-14 Actual	FY 14-15 Target	FY 14-15 Estimate	FY 15-16 Target
1.1.1: # of small area plans created or updated by 6/30/16	2	3	2	2
1.1.2: # of tools, programs and regulations created that were recommended in the comprehensive plan and subsequent small area plans.	New Measure	New Measure	New Measure	5
1.1.3: # of education and outreach activities conducted to inform the community about PLANiTULSA	New Measure	New Measure	New Measure	3
1.1.4: # of housekeeping amendments initiated by staff to reflect legislative actions (zoning changes, adopted plans, etc.)	New Measure	New Measure	New Measure	5
2.1.1: Average # of working days for plans review	8	10	9	10
2.1.2: Average # of calendar days to issue permits for commercial projects under \$1 million	37	30	40	30
2.1.3: Average # of working days to complete IDP reviews	New Measure	7	6	7
2.1.4: Average # of inspections performed per day per inspector	New Measure	New Measure	12	15
3.1.1: # of Historic Preservation Section 106 applications processed annually	New Measure	260	260	260
3.2.1: # of permits granted for Historic Preservation work under Certificate of Appropriateness processed annually	New Measure	60	60	60

Budget Strategy Overview

Resources allocated to Planning and Development will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including economic development, beautification, public safety and enforcement of City codes.

PLANNING AND DEVELOPMENT

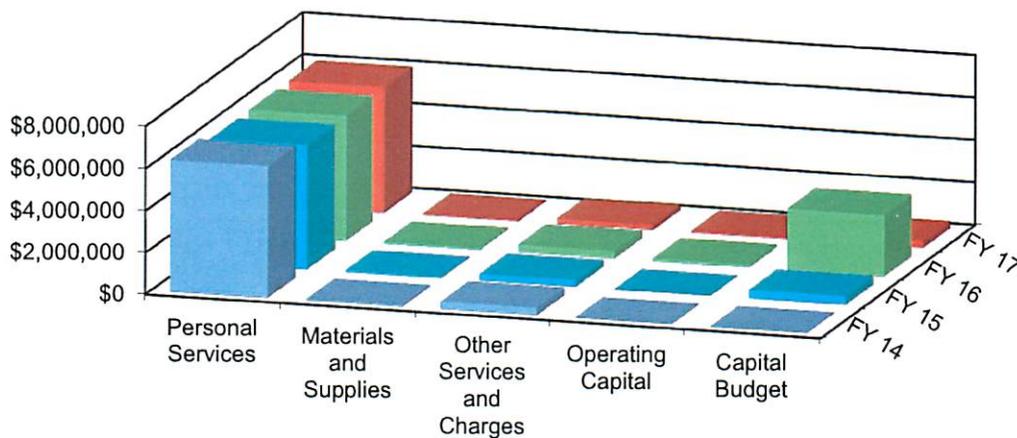
BUDGET HIGHLIGHTS

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	Dollar Diff. From FY 15 Orig.	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 6,287	\$ 5,907	\$ 5,921	\$ 14	0.2%	\$ 5,926
Materials and Supplies	46	60	70	10	16.7%	62
Other Services and Charges	343	319	352	33	10.3%	243
Operating Capital	0	0	115	115	N/A	80
Total Operating Budget	6,676	6,286	6,458	172	2.7%	6,311
Capital Budget	0	400	2,900	2,500	>500.0%	300
Total Budget	\$ 6,676	\$ 6,686	\$ 9,358	\$ 2,672	40.0%	\$ 6,611

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

1080 General Fund
2910 Short-Term Capital Fund
6014 2014 Sales Tax Fund
TOTAL

FY 16 BUDGET	Percent Diff. From FY 14 Orig.	FY 17 FINANCIAL PLAN
\$ 6,343	0.9%	\$ 6,231
115	N/A	80
2,900	>500.0%	300
\$ 9,358		\$ 6,611

Funded positions

88

87

87

FY 16 CHANGES FOR OPERATION

	<u>AMOUNT</u>
1. Benefit and compensation adjustments	\$ 85
2. Reorganization to Mayor's Office of Economic Development	(71)
a. Business Liaison	<u>(71)</u>
3. Planning	39
a. Materials, supplies & other services adjustments	9
b. Zoning code update to include: subdivision regulations and other support special projects (one-time)	<u>30</u>
4. Parking for City vehicles	4
5. Capital additions/replacements:	
a. Graphic workstation	4
b. Inspector vehicles (5)	<u>111</u>
TOTAL OPERATING CHANGES	<u><u>\$ 172</u></u>

CAPITAL IMPROVEMENTS PROJECTS

1. Projects in 6014 2014 Sales Tax Fund	
a. Strategic Mobility Plan	1,500
b. Corridor and Small Area Planning	400
c. Phase I – Northland Strategic Acquisition and Street Improvements	1,000
2. Adjustment to eliminate previous year's capital projects	<u>(400)</u>
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	<u><u>2,500</u></u>
TOTAL CHANGES	<u><u>\$ 2,672</u></u>

FY 17 CHANGES FOR OPERATION

The zoning code update and Main Street programs are expected in finish in FY16.
No major changes in operations expected in FY17.

PLANNING AND DEVELOPMENT

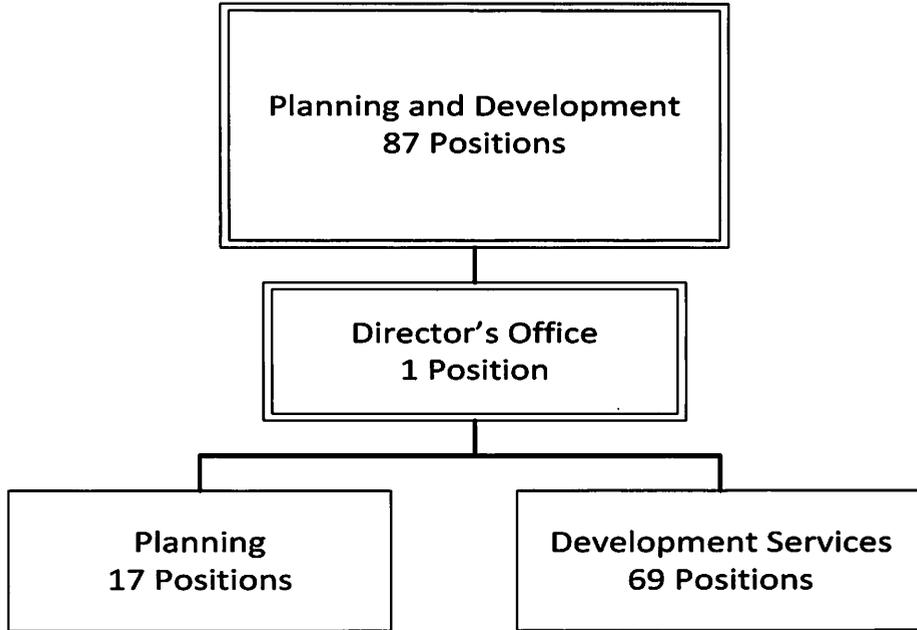
STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 14	FY 15	FY 16	FY 14	FY 15	FY 16
<u>Director's Office</u>						
Administrative & Technical	1	0	0	1.0	0.0	0.0
Exempt/Professional	1	1	1	1.0	1.0	1.0
Total Director's Office	<u>2</u>	<u>1</u>	<u>1</u>	<u>2.0</u>	<u>1.0</u>	<u>1.0</u>
<u>Planning</u>						
Administrative & Technical	11	7	7	11.0	7.0	7.0
Exempt/Professional	10	9	8	10.0	9.0	8.0
Office & Technical	2	1	2	1.5	0.5	1.5
Total Planning	<u>23</u>	<u>17</u>	<u>17</u>	<u>22.5</u>	<u>16.5</u>	<u>16.5</u>
<u>Development Services</u>						
<u>Administration</u>						
Administrative & Technical	1	1	0	1.0	1.0	0.0
Exempt/Professional	1	1	1	1.0	1.0	1.0
Office & Technical	1	1	1	1.0	1.0	1.0
Total Administration	<u>3</u>	<u>3</u>	<u>2</u>	<u>3.0</u>	<u>3.0</u>	<u>2.0</u>
<u>Permitting Services</u>						
Administrative & Technical	13	12	13	13.0	12.0	13.0
Exempt/Professional	11	10	10	11.0	10.0	10.0
Office & Technical	15	14	13	15.0	14.0	13.0
Total Permitting Services	<u>39</u>	<u>36</u>	<u>36</u>	<u>39.0</u>	<u>36.0</u>	<u>36.0</u>
<u>Inspection Services</u>						
Administrative & Technical	7	7	7	7.0	7.0	7.0
Exempt/Professional	5	5	5	5.0	5.0	5.0
Office & Technical	26	19	19	26.0	19.0	19.0
Total Inspection Services	<u>38</u>	<u>31</u>	<u>31</u>	<u>38.0</u>	<u>31.0</u>	<u>31.0</u>
Total Development Services	<u>80</u>	<u>70</u>	<u>69</u>	<u>80.0</u>	<u>70.0</u>	<u>69.0</u>
<u>Economic Development</u>						
Administrative & Technical	3	0	0	3.0	0.0	0.0
Exempt/Professional	2	0	0	2.0	0.0	0.0
Labor & Trades	2	0	0	2.0	0.0	0.0
Office & Technical	3	0	0	3.0	0.0	0.0
Total Economic Development	<u>10</u>	<u>0</u>	<u>0</u>	<u>10.0</u>	<u>0.0</u>	<u>0.0</u>
TOTAL	<u>115</u>	<u>88</u>	<u>87</u>	<u>114.5</u>	<u>87.5</u>	<u>86.5</u>

PLANNING AND DEVELOPMENT

STAFFING SUMMARY

• ORGANIZATION CHART •



READER'S GUIDE TO DEPARTMENTAL HIGHLIGHTS

\$181.8 PUBLIC SAFETY AND PROTECTION

- Municipal Court
- Police
- Fire
- EMSA
- Tulsa Area Emergency Management Agency

\$46.9 CULTURAL DEVELOPMENT AND RECREATION

- Park and Recreation
- Gilcrease Museum
- Performing Arts Center
- River Parks Authority
- BOK and Convention Centers

\$22.4 SOCIAL AND ECONOMIC DEVELOPMENT

- Mayor's Office of Economic Development
- Working in Neighborhoods
- Planning and Development

\$278.6

PUBLIC WORKS AND TRANSPORTATION

YOU ARE HERE

- Engineering Services
- Streets and Stormwater
- Water and Sewer
- Tulsa Transit

\$131.4 ADMINISTRATIVE AND SUPPORT SERVICES

- Elected Officials
 - Mayor's Office
 - City Auditor
 - City Council
- Mayor's Office of Human Rights
- Legal
- Human Resources
- Workers' Compensation
- Employee Insurance Administration
- General Government
- Indian Nations Council of Governments (INCOG)
- Finance
- Information Technology
- Customer Care
- Communications
- Asset Management

\$59.4 TRANSFERS TO OTHER FUNDS

\$137.9 DEBT SERVICE

Engineering Services

Department Budget Summary

FY 2016

Mission Statement

To provide our customers dependable, cost effective, high-quality services in the area of engineering and architectural services. Build a strong, positive public image, create and promote a safe, productive workforce and work environment by efficiently using all financial, human and material resources.

Overview of Services

The Engineering Services department plans, designs and field-inspects public improvement and capital projects for the benefit of the City of Tulsa. Engineering Services provides and/or administers planning, engineering/architectural design and construction quality assurance services for projects involving water systems, wastewater systems, transportation, stormwater, parks and all City departments.

Goals

1. Manage the planning, design and construction of public improvement and capital projects so that projects are completed on schedule and within budget, while ensuring engineering/architectural integrity and meeting all applicable local, state and federal rules and regulations.



Objective 1.1: Capital projects will be designed and right-of-way/easements acquired within the scheduled time frame.

Objective 1.2: Capital projects will be constructed within the scheduled time frame.

Objective 1.3: Capital projects will be completed within appropriated budgets.

Objective 1.4: Capital projects will be performed with the change order amounts at or less than amounts allowed by state statutes.

Objective 1.5: Design agreements will be executed within five months for projects funded for design in the fiscal year.

Objective 1.6: Capital project will pass one year maintenance period without major issues.

2. Increase efficiency of public construction projects bidding process.



Objective 2.1: Maintain current postings for all public construction projects' bid advertisement information on the City of Tulsa website, in local newspapers and in designated plan room locations.

Objective 2.2: Contracts will be executed within four months of award of bid.

Engineering Services

Key Performance Indicators	FY 13-14 Actual	FY 14-15 Target	FY 14-15 Estimate	FY 15-16 Target
1.1.1: % of capital projects designed, right-of-way easements acquired and utilities relocated within scheduled time frames	62%	80%	82%	80%
1.2.1: % of capital projects constructed within scheduled time frames	93%	90%	97%	90%
1.3.1: % of capital projects completed within appropriated budgets	100%	95%	100%	95%
1.4.1: Change order % for capital projects (State statute: Projects valued at: a) \$1,000,000 or less: 15% maximum; b) Above \$1,000,000: 10% maximum	0.5%	7%	3.3%	7%
1.5.1: % of design agreements that are executed within five months after funding is available.	New Measure	New Measure	New Measure	100%
1.6.1: % of capital projects that pass the one year maintenance period without major issues.	New Measure	New Measure	New Measure	100%
2.1.1: % of bid advertisements posted and updated in all locations	96%	95%	95%	95%
2.2.1: % of contracts executed within four months of the date a bid is awarded.	New Measure	New Measure	New Measure	100%

Budget Strategy Overview

Resources allocated to Engineering Services will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including efficient government, public safety and maintenance of City streets.

ENGINEERING SERVICES

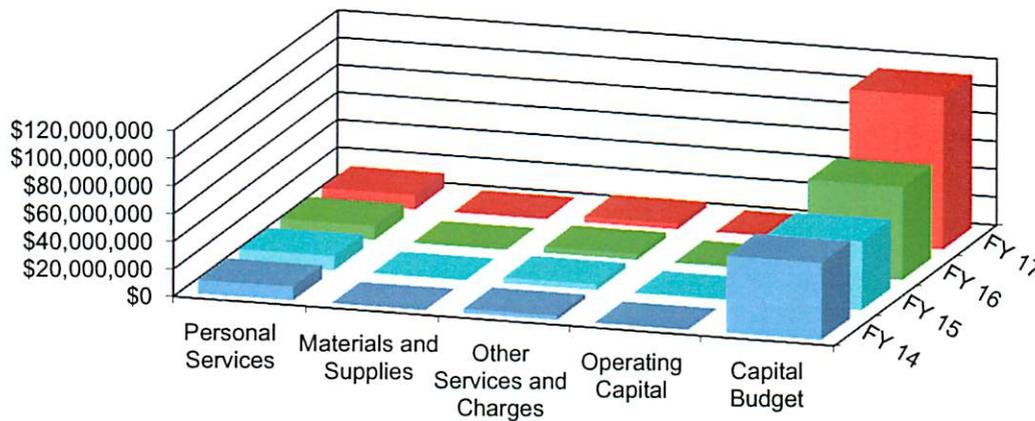
BUDGET HIGHLIGHTS

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	<u>FY 14 ACTUAL</u>	<u>FY 15 ORIGINAL</u>	<u>FY 16 BUDGET</u>	<u>Dollar Diff. From FY 15 Orig.</u>	<u>Percent Diff. From FY 15 Orig.</u>	<u>FY 17 FINANCIAL PLAN</u>
Operating Budget						
Personal Services	\$ 10,061	\$ 10,239	\$ 10,434	\$ 195	1.9%	\$ 10,444
Materials and Supplies	95	112	119	7	6.2%	119
Other Services and Charges	3,173	4,076	4,293	217	5.3%	4,169
Operating Capital	117	329	38	(291)	-88.4%	231
Total Operating Budget	13,446	14,756	14,884	128	0.9%	14,963
Capital Budget						
	56,272	49,841	66,786	16,945	34.0%	95,447
Total Budget	\$ 69,718	\$ 64,597	\$ 81,670	\$ 17,073	26.4%	\$ 110,410

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

	<u>FY 16 BUDGET</u>	<u>Percent Diff. From FY 15 Orig.</u>	<u>FY 17 FINANCIAL PLAN</u>
1080 General Fund	\$ 3,563	9.8%	\$ 3,566
7010 Stormwater Management Enterprise Fund	4,302	6.9%	4,266
7020 TMUA-Water Operating Fund	3,325	-8.2%	3,437
7030 TMUA-Sewer Operating Fund	3,694	-2.5%	3,694
6014 2014 Sales Tax Fund	28,155	-11.2%	56,860
6021 TMUA-Water Capital Projects Fund	24,090	117.0%	21,850
6031 TMUA-Sewer Capital Projects Fund	9,541	135.8%	11,737
6041 Stormwater Capital Projects Fund	5,000	66.7%	5,000
TOTAL	\$ 81,670		\$ 110,410

Funded positions	146	145	145
------------------	-----	-----	-----

FY 16 CHANGES FOR OPERATION

	<u>AMOUNT</u>
1. Benefit and compensation adjustments	\$ 257
2. Reorganization to Asset Management Department	(62)
a. Right of Way - Administrative Assistant	<u>(62)</u>
3. Arkansas River master drainage & dam failure action plans (one-time cost in FY15)	(350)
4. Stormwater funded drainage plan updates, system condition assessments	430
5. Area wide aerial photography for map updates	216
6. Materials testing for industrial development permits	47
7. Internal equipment management services, office services, and wireless devices	(39)
8. Charges for support services to enterprise (utility) funded functions	(85)
9. Materials, supplies and other services adjustments	5
10. Capital additions/replacements:	
a. Crew cab pickup	38
b. Adjustment to eliminate previous year's capital	<u>(329)</u>
TOTAL OPERATING CHANGES	<u><u>\$ 128</u></u>

CAPITAL IMPROVEMENTS PROJECTS

1. Stormwater Management Fund 6041 projects	5,000
2. Water Capital Fund 6021 projects	24,090
3. Wastewater Capital Fund 6031 projects	9,541
4. 2014 Sales Tax Fund	28,155
5. Adjustment to eliminate previous year's capital projects	<u>(49,841)</u>
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	<u>16,945</u>
TOTAL CHANGES	<u><u>\$ 17,073</u></u>

FY 17 CHANGES FOR OPERATION

No major changes in operations expected in FY17.

ENGINEERING SERVICES

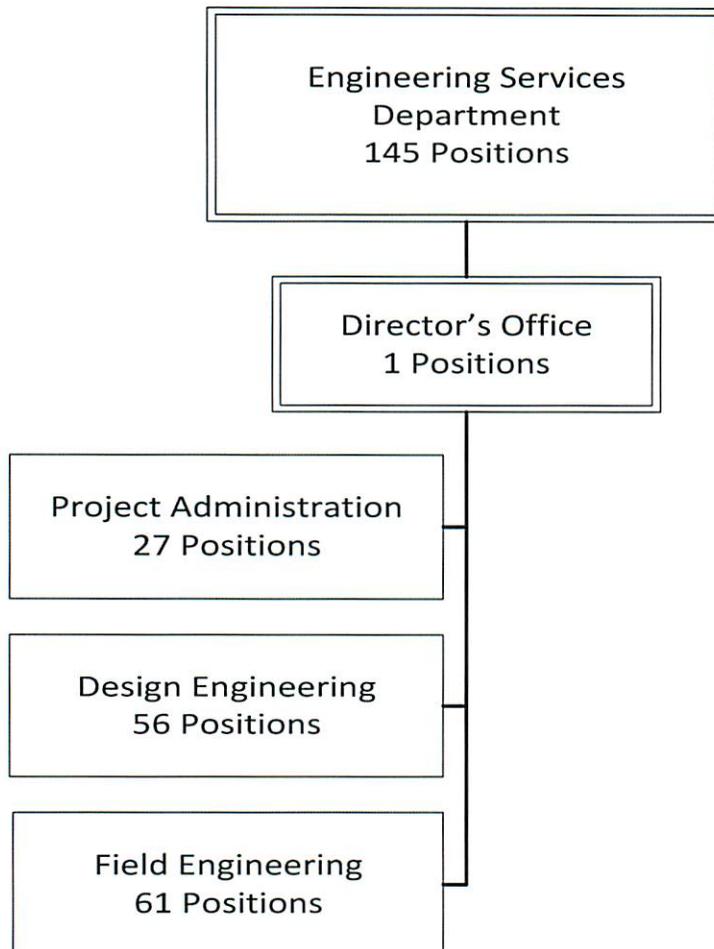
STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 14	FY 15	FY 16	FY 14	FY 15	FY 16
<u>ENGINEERING SERVICES</u>						
<u>Admin. - Director</u>						
Exempt/Professional	1	1	1	1.0	1.0	1.0
Office & Technical	2	0	0	2.0	0.0	0.0
Total Admin. - Director	<u>3</u>	<u>1</u>	<u>1</u>	<u>3.0</u>	<u>1.0</u>	<u>1.0</u>
<u>Design Engineering:</u>						
Administrative & Technical	22	22	9	22.0	22.0	9.0
Exempt/Professional	32	30	28	32.0	30.0	28.0
Office & Technical	18	17	18	18.0	17.0	18.0
Seasonal Labor	1	1	1	0.3	0.3	0.3
Total Design Engineering:	<u>73</u>	<u>70</u>	<u>56</u>	<u>72.3</u>	<u>69.3</u>	<u>55.3</u>
<u>Field Engineering</u>						
Administrative & Technical	3	3	3	3.0	3.0	3.0
Exempt/Professional	11	11	12	11.0	11.0	12.0
Office & Technical	51	48	46	51.0	48.0	46.0
Total Field Engineering	<u>65</u>	<u>62</u>	<u>61</u>	<u>65.0</u>	<u>62.0</u>	<u>61.0</u>
<u>Project Administration</u>						
Administrative & Technical	8	2	13	8.0	2.0	13.0
Exempt/Professional	10	8	11	10.0	8.0	11.0
Office & Technical	3	3	3	3.0	3.0	3.0
Total Project Administration	<u>21</u>	<u>13</u>	<u>27</u>	<u>21.0</u>	<u>13.0</u>	<u>27.0</u>
DEPARTMENT TOTAL	<u>162</u>	<u>146</u>	<u>145</u>	<u>161.3</u>	<u>145.3</u>	<u>144.3</u>

ENGINEERING SERVICES

STAFFING SUMMARY

• ORGANIZATION CHART •



Streets & Stormwater

Department Budget Summary

FY 2016

Mission Statement

Improve quality of life and safety for citizens of Tulsa by providing consistent, cost-effective and high quality services in the areas of streets maintenance and inspections, traffic control, stormwater and land management, refuse and recycling, building operations.

Overview of Services

The Streets and Stormwater department, formerly part of the Public Works department, was created by Mayor Dewey Bartlett in March 2011. This department's primary areas of responsibility are stormwater and land management, street maintenance and right-of-way inspections, traffic control, and refuse and recycling service through the Tulsa Authority for the Recovery of Energy (TARE).

Goals

1. Maintain and improve the safety, quality and appearance of City of Tulsa streets and right-of-ways.



Objective 1.1: Respond to requests for emergency street repairs within one hour of notification.

Objective 1.2: Monitor mowing and landscape maintenance of public right-of-ways on a 21-day basis to ensure grass height is compliant with City of Tulsa ordinance.

Objective 1.3: Maintain clean arterial and residential streets.

2. Maintain and improve the safety and efficiency of movement of traffic within City of Tulsa.



Objective 2.1: Review, modify and update traffic signal timing and synchronization plans.

Objective 2.2: Maintain well-marked, highly visible pavement markings to ensure efficient traffic operations and public safety.

Objective 2.3: Maintain a safe and efficient transportation system by improving street lighting, reviewing and implementing new street lighting requests as submitted by the Tulsa Police Department, citizens or as identified by traffic safety studies and road construction project designs.

Objective 2.4: Operate and maintain a well-managed traffic system or better by analyzing traffic volumes and signal timing plans for all traffic signals to ensure minimum vehicle delay and maximum efficiency.

3. Maintain and improve the safety, quality and appearance of the City of Tulsa stormwater facilities.



Objective 3.1: Respond to requests for stormwater emergencies within one hour of notification.

Objective 3.2: Maintain channel and detention pond capacity to prevent flooding and improve stormwater quality.

Objective 3.3: Protect creek and channel integrity, protect infrastructure and improve stormwater quality.

Objective 3.4: Maintain good drainage along streets for public safety and infrastructure protection.

4. Provide timely collection of residential refuse and recycling services.



Streets & Stormwater

Objective 4.1: Provide collection services on the scheduled collection day(s) with 5% or less verified missed collections.

Key Performance Indicators	FY 13-14 Actual	FY 14-15 Target	FY 14-15 Estimate	FY 15-16 Target
1.1.1: Average # of hours it takes to respond to emergency street repair requests	25 minutes	1 hour	35 minutes	25 minutes
1.1.2: % of safety critical potholes reported by citizens repaired within 24 hours	New Measure	New Measure	New Measure	100%
1.1.3: % of potholes reported by citizens repaired within 48 business hours	New Measure	New Measure	New Measure	100%
1.2.1: % of compliance with City grass height ordinance	100%	100%	100%	100%
1.2.2: # of citizen mowing complaints received	300	0	238	0
2.1.1: % reduction in travel time in modified and updated traffic signal areas	20%	10%	20%	10%
2.2.1: # miles of lane marking striped	New Measure	New Measure	New Measure	New Measure*
2.2.2: # feet of crosswalks & stop bars striped	New Measure	New Measure	New Measure	New Measure*
2.3.1: # of new street lights installed	New Measure	New Measure	New Measure	New Measure*
2.3.2: Total # of highway lights maintained	New Measure	New Measure	New Measure	New Measure*
2.4.1: Total # of signals maintained	New Measure	New Measure	New Measure	New Measure*
2.4.2: % of signals operating greater than Level of Service D	New Measure	New Measure	New Measure	New Measure*
3.1.1: Average # of hours it takes to respond to stormwater emergencies	32 minutes	1 hour	32 minutes	1 hour
3.2.1: Cubic yards of siltation removed from creek and detention ponds	79,078	65,000	17,000	65,000
3.3.1: Square yards of erosion control work performed along creeks & channels	64,050	55,000	70,000	55,00
3.4.1: Linear feet of roadside ditch cleaned per year	20,335	15,000	16,000	15,000
4.1.1: % of verified missed collections of refuse and recycling services	0.11%	5% or less	0.007%	5% or less
4.1.2: % of verified missed collections of recycling services	0.017%	5% or less	0.015%	5% or less
4.1.3: % of verified missed collections of bulky waste pickups	1.4%	5% or less	2.58%	5% or less

* Metrics will be tracked for first time in FY 15-16. Once the Department has the metrics measured, they will be able to set targets for FY 16-17.

Budget Strategy Overview

Resources allocated to Streets and Stormwater will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including efficient government, beautification, transportation, public safety and maintenance of City streets.

STREETS AND STORMWATER

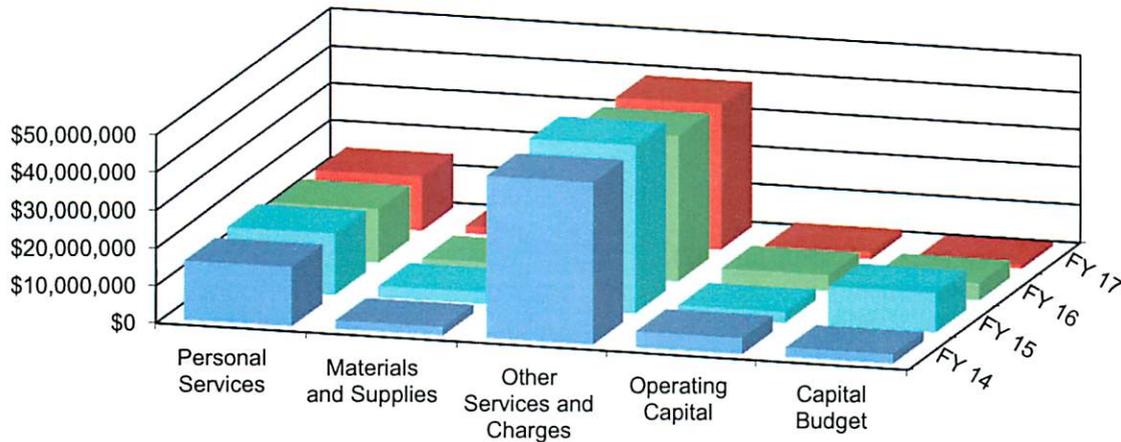
BUDGET HIGHLIGHTS

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	<u>FY 14 ACTUAL</u>	<u>FY 15 ORIGINAL</u>	<u>FY 16 BUDGET</u>	<u>Dollar Diff. From FY 15 Orig.</u>	<u>Percent Diff. From FY 15 Orig.</u>	<u>FY 17 FINANCIAL PLAN</u>
Operating Budget						
Personal Services	\$ 15,857	\$ 16,251	\$ 14,207	\$ (2,044)	-12.6%	\$ 14,219
Materials and Supplies	2,312	3,084	1,858	(1,226)	-39.8%	2,041
Other Services and Charges	43,077	44,478	38,497	(5,981)	-13.4%	38,563
Operating Capital	4,350	2,846	4,207	1,361	47.8%	1,851
Total Budget	65,596	66,659	58,769	(7,890)	-11.8%	56,674
Capital Budget	2,600	10,450	4,660	(5,790)	-55.4%	1,050
Total Budget	\$ 68,196	\$ 77,109	\$ 63,429	\$ (13,680)	-17.7%	\$ 57,724

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	<u>FY 16 BUDGET</u>	<u>Percent Diff. From FY 15 Orig.</u>	<u>FY 17 FINANCIAL PLAN</u>
1080 General Fund	\$ 17,031	-15.4%	\$ 17,172
2910 Short-Term Capital Fund	1,191	6.1%	1,229
3623 Tulsa Authority for Recovery of Energy Fund	23,677	6.4%	22,203
5565 Community Development Block Grant (CDGB)	462	N/A	400
7010 Stormwater Management Enterprise Fund	16,046	2.1%	15,308
7020 TMUA-Water Operating Fund	340	-27.8%	340
7030 TMUA-Sewer Operating Fund	22	-84.6%	22
6014 2014 Sales Tax Fund	4,660	>500.0%	1,050
TOTAL	\$ 63,429		\$ 57,724

Funded positions

357

312

312

FY 16 CHANGES FOR OPERATION**AMOUNT**

1. Benefit and compensation adjustments		\$ 433
2. Reorganization to Asset Management Department		
a. Building Operations		(8,333)
1. Thirty positions, materials, supplies, & other services	(8,333)	
3. Reorganization to Mayor's Office of Economic Development		(1,093)
a. Tulsa Stadium Improvement District		
1. Position, materials, supplies, & other services	(1,093)	
4. FY16 Position Changes:		(571)
a. Abolish crew worker (13) and supervisor (1) - TARE service changes	(571)	
5. Street Maintenance operational changes		(473)
a. Reduction of one-time salt purchase to restore depletion	(473)	
6. Traffic Operations operational changes		40
a. Guardrail repairs	40	
7. Stormwater operational changes		10
a. Fee in Lieu of Taxes - fee reduced from 6.5% to 6%	10	
8. Refuse operational changes		174
a. Dumping fees - CPI increase	100	
b. Hauling fees	(200)	
c. Refuse & recycling service	754	
d. Legal service	(100)	
e. Fee in Lieu of Taxes - fee reduced from 6.5% to 6%	(130)	
f. Independent employment services	(150)	
g. Refuse & recycling carts	(100)	
9. Internal office services		(102)
10. Internal equipment management services		66
11. Materials, supplies, and other services adjustments		16
12. Sidewalk improvements - CDBG funded		462
13. Additional mowing cycles		120
14. Capital additions/replacements:		
a. De-icer spray tank, crew truck (3), pickup truck (2)		400
b. Dump truck (2), milling attachment		338
c. Rollback trailer, utility trailer, 10 yd spreader		95
d. Roller, hotbox, compactor plate (2),		198
e. Trash pump (4), paint mixer (2), generator (2), concrete saw (3)		120
f. Air compressor, loader scale, pressure washer (2)		40
Stormwater Capital		
g. Crew Truck (3), dump truck (3)		743
h. Equipment trailer (2), utility trailer (2)		31
i. Excavator, skid loader		230
TARE Capital		
j. Pickup (3), roll off truck, grapple truck (2)		558
k. Mulch finisher, loader (2), dumpster fork truck		576
l. Tub grinder, brutus w/cab		826
m. Paper compactor, shredder		39
n. Toughbook (3)		13
o. Adjustment to eliminate previous year's capital		(2,846)
TOTAL OPERATING CHANGES		\$ (7,890)

CAPITAL IMPROVEMENTS PROJECTS

1. 2014 Sales Tax Fund 6014		4,660
2. Adjustment to eliminate previous year's capital projects		(10,450)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES		(5,790)
TOTAL CHANGES		\$ (13,680)

FY 17 CHANGES FOR OPERATION

CPI increase of solid waste services contract and reductions for one-time purchases budgeted in FY16.

STREETS AND STORMWATER

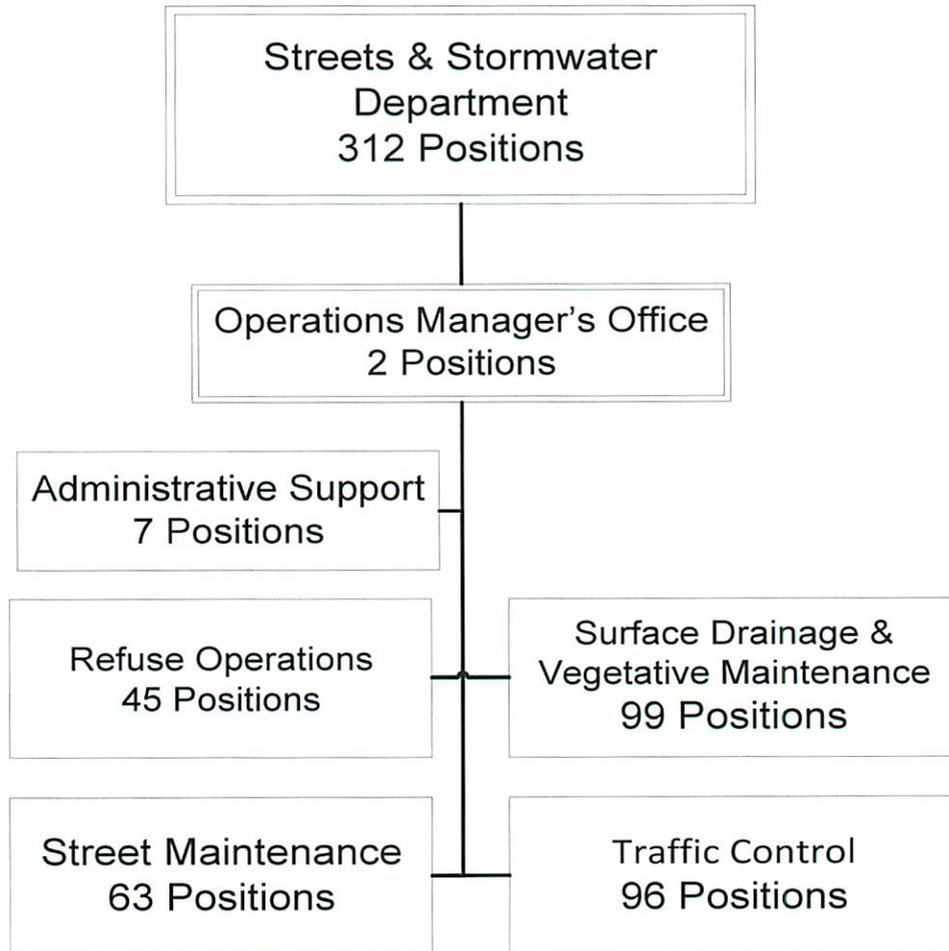
STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 14	FY 15	FY 16	FY 14	FY 15	FY 16
STREETS & STORMWATER						
<u>Administrative</u>						
Exempt/Professional	4	4	3	4.0	4.0	3.0
Office & Technical	6	6	6	6.0	6.0	6.0
Total Administrative	<u>10</u>	<u>10</u>	<u>9</u>	<u>10.0</u>	<u>10.0</u>	<u>9.0</u>
<u>Security</u>						
Administrative & Technical	3	0	0	3.0	0.0	0.0
Exempt/Professional	2	0	0	2.0	0.0	0.0
Labor & Trades	0	0	0	0.0	0.0	0.0
Office & Technical	1	0	0	1.0	0.0	0.0
Total Security	<u>6</u>	<u>0</u>	<u>0</u>	<u>6.0</u>	<u>0.0</u>	<u>0.0</u>
<u>Surface Drainage/Veg.Maint.</u>						
Administrative & Technical	1	1	1	1.0	1.0	1.0
Exempt/Professional	11	11	11	11.0	11.0	11.0
Labor & Trades	64	71	70	64.0	71.0	70.0
Office & Technical	17	19	20	17.0	19.0	20.0
Total Surface Drainage/Veg.Maint.	<u>93</u>	<u>102</u>	<u>102</u>	<u>93.0</u>	<u>102.0</u>	<u>102.0</u>
<u>Street Maintenance</u>						
Administrative & Technical	3	3	3	3.0	3.0	3.0
Exempt/Professional	7	7	8	7.0	7.0	8.0
Labor & Trades	41	41	38	41.0	41.0	38.0
Office & Technical	13	12	14	13.0	12.0	14.0
Total Street Maintenance	<u>64</u>	<u>63</u>	<u>63</u>	<u>64.0</u>	<u>63.0</u>	<u>63.0</u>
<u>Traffic Control</u>						
Administrative & Technical	6	6	6	6.0	6.0	6.0
Crossing Guard	65	56	56	8.0	7.0	7.0
Exempt/Professional	9	7	7	9.0	7.0	7.0
Labor & Trades	24	21	21	24.0	21.0	21.0
Office & Technical	6	6	6	6.0	6.0	6.0
Total Traffic Control	<u>110</u>	<u>96</u>	<u>96</u>	<u>53.0</u>	<u>47.0</u>	<u>47.0</u>
<u>Building Operations</u>						
Exempt/Professional	5	5	0	5.0	5.0	0.0
Labor & Trades	23	22	0	23.0	22.0	0.0
Office & Technical	4	3	0	4.0	3.0	0.0
Total Building Operations	<u>32</u>	<u>30</u>	<u>0</u>	<u>32.0</u>	<u>30.0</u>	<u>0.0</u>
<u>Refuse Operations</u>						
Administrative & Technical	2	2	1	2.0	2.0	1.0
Exempt/Professional	6	7	7	6.0	7.0	7.0
Labor & Trades	36	27	14	36.0	27.0	14.0
Office & Technical	16	20	20	16.0	20.0	20.0
Total Refuse Operations	<u>60</u>	<u>56</u>	<u>42</u>	<u>60.0</u>	<u>56.0</u>	<u>42.0</u>
DEPARTMENT TOTAL	<u>375</u>	<u>357</u>	<u>312</u>	<u>318.0</u>	<u>308.0</u>	<u>263.0</u>

STREETS AND STORMWATER

STAFFING SUMMARY

• ORGANIZATION CHART •



Water & Sewer

Department Budget Summary

FY 2016

Mission Statement

To provide our customers dependable, cost effective, high-quality services in the areas of water and sewer; build a strong, positive public image; and create and promote a safe, productive work force and work environment by efficiently using all financial, human and material resources.

Overview of Services

The Water and Sewer department, formerly a division of the Public Works department, was created by Mayor Dewey Bartlett in March 2011. This department manages, operates and maintains the City's water and wastewater systems. Tulsa's drinking water comes from two sources: Lakes Spavinaw and Eucha on Spavinaw Creek and Lake Oologah on the Verdigris River. Lakes Spavinaw and Eucha are owned and operated by the City. Lake Oologah is operated by the U.S. Army Corps of Engineers. A third emergency source of water is available from Lake Hudson on Grand River. Water is treated at two treatment plants: Mohawk and A.B. Jewell. Collected wastewater is treated at four treatment plants: Southside, Northside, Haikey Creek and Lower Bird Creek.

Goals

1. Provide dependable, cost-effective, high quality service to all water and sewer customers while complying with all federal, state and local regulations.



Objective 1.1: Supply the public with drinking water in compliance with health based National Primary Drinking Water Standards.

Objective 1.2: Operate and maintain wastewater collection and treatment systems in compliance with the Oklahoma Pollutant Discharge Elimination System (OPDES) permits.

2. Make timely and effective responses to water and sewer related emergencies.



Objective 2.1: Maintain average of less than five hours water service disruption per customer for water emergency repairs.

Objective 2.2: Provide on-site responses to sanitary sewer stoppage and overflow calls within two hours.

Water & Sewer

Key Performance Indicators	FY 13-14 Actual	FY 14-15 Target	FY 14-15 Estimate	FY 15-16 Target
1.1.1: % of customer service demand met for treated water	100%	98%	100%	98%
1.1.2: Drinking water compliance rate (# of days in full compliance divided by 365 days)	100%	100%	100%	100%
1.1.3: Water treatment energy use (KwH per MG treated)	1,858	1,800	1,716	1,800
1.1.4: Average residential water bill per month	\$27.61	\$30.65	\$32.02	\$32.80
1.2.1: Wastewater compliance rate (# days in full compliance divided by 365 days)	98.9%	98.6%	99.2%	98.6%
1.2.2: Wastewater treatment energy use (KwH per MG treated)	2,109	2,000	2,208	2,000
1.2.3: Average residential sewer bill per month	\$26.50	\$33.59	\$29.19	\$36.61
2.1.1: Average # hours for water turned off per 1000 customers during emergency repairs	4.91	5.00	5.11	5.00
2.1.2: # of water interruptions of services per 1000 customers	10.4	10.0	9.5	10.0
2.1.3: Water Distribution System Integrity (# of water main breaks and leaks per 100 miles of pipe)	61	34	56	34
2.2.1: % of on-site responses to sanitary sewer stoppage and overflow calls within two hours	99.7%	95%	99.2%	95%
2.2.2: # of collection system overflows per 100 miles per year	6.9	6.0	9.9	6.0

Budget Strategy Overview

The FY16 Water and Sewer budget is set to meet the service levels and key performance indicators outlined above. Resources allocated to this department will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including efficient government, public safety and quality of City water service.

The Water and Sewer budget continues to fund the operation and maintenance of the City's water and sewer systems at a level which meets or exceeds EPA drinking water and clean water standards.

Resources have been dedicated to the implementation of the Utility Enterprise Initiative. The initiative is the result of an intensive study, by outside consultants, of the water and sewer systems' governance, management and operations. This initiative includes: a strategic business plan; performance management; operations and capital improvement program optimization; and asset management program. The implementation of the plan should result in operational savings and reduced borrowing for capital improvements while still providing outstanding service to customers.

WATER AND SEWER

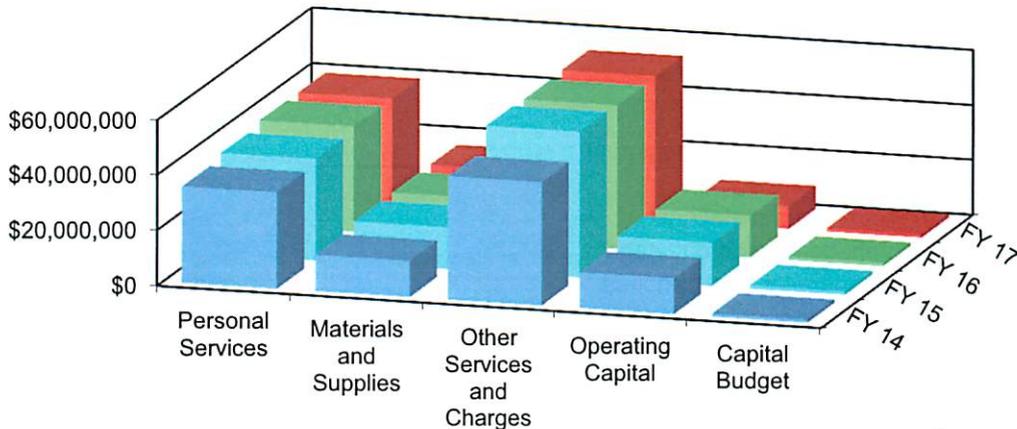
BUDGET HIGHLIGHTS

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	<u>FY 14 ACTUAL</u>	<u>FY 15 ORIGINAL</u>	<u>FY 16 BUDGET</u>	<u>Dollar Diff. From FY 15 Orig.</u>	<u>Percent Diff. From FY 15 Orig.</u>	<u>FY 17 FINANCIAL PLAN</u>
Operating						
Personal Services	\$ 34,735	\$ 36,600	\$ 38,360	\$ 1,760	4.8%	\$ 38,403
Materials and Supplies	13,083	14,883	15,081	198	1.3%	15,012
Other Services and Charges	44,356	52,598	52,073	(525)	-1.0%	52,661
Operating Capital	12,947	15,556	15,049	(507)	-3.3%	8,334
Total Operating Budget	105,121	119,637	120,563	926	0.8%	114,410
Capital Budget	1,190	1,220	1,260	40	3.3%	1,290
Total Budget	\$ 106,311	\$ 120,857	\$ 121,823	\$ 966	0.8%	\$ 115,700

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

3623 Tulsa Authority for Recovery of Energy Fund
 7010 Stormwater Management Enterprise Fund
 7020 TMUA-Water Operating Fund
 7030 TMUA-Sewer Operating Fund
 7060 EMSA Fund
 6021 TMUA-Water Capital Fund

	<u>FY 16 BUDGET</u>	<u>Percent Diff. From FY 15 Orig.</u>	<u>FY 17 FINANCIAL PLAN</u>
	\$ 12	0.0%	\$ 12
	665	5.6%	622
	67,959	-0.8%	63,929
	51,915	2.9%	49,835
	12	0.0%	12
	1,260	3.3%	1,290
TOTAL	\$ 121,823		\$ 115,700

Funded positions

648

655

655

FY 16 CHANGES FOR OPERATION

		<u>AMOUNT</u>
1. Benefit and compensation adjustments		\$ 1,422
2. Wastewater Treatment Plants		846
a. Lower Bird Creek plant		36
1. Storekeeper	36	
a. Salary and benefits		
b. Haikey Creek plant		77
1. Contracted biosolids hauling from 71st to fields	54	
2. Completion of aerator repairs	(39)	
3. Electrical utilities based on usage	60	
4. Completed building repairs and general services	(60)	
5. Payment to the Regional Metropolitan Utility Authority for plant operations	62	
c. Southside plant		410
1. Year around disinfection chemicals	275	
2. Chemicals for 71 Street dewatering facility	17	
3. Supplies for valve replacements, clarifier cleaning upgrade and digester repairs	60	
4. Electric and gas utilities based on usage	77	
5. Completed HVAC and equipment repairs	(85)	
6. Facilities painting and rehab	66	
d. Northside plant		323
1. Repair parts and supplies for lift station repairs	20	
2. Electric and gas utilities based on usage	(97)	
3. Water bill reduction with new plant effluent water reuse system	(75)	
4. Clean one additional lagoon	400	
5. Repair and rebuilding of critical equipment	75	
3. Sewer Operations & Maintenance		(139)
a. Equipment changeout in pump stations		79
b. Pump station maintenance based on usage		49
c. Pumps to pump out manholes and trenches		50
d. Materials, supplies and other services adjustments		54
e. Reduce budget for miscellaneous services to historical usage		(201)
f. Independent employment services; fund from vacancies		(170)
4. Water Treatment Plants		(586)
a. Reduced chemical budget based on historical usage		(549)
b. Electrical tools for plant maintenance (one-time)		25
c. Hardware for plant clarifier (one-time)		10
d. Materials, supplies and other services adjustments		55
e. Increased cost in carbon replacements and sludge disposal		124
f. Contract Water Quality Specialist for studies & investigations		33
g. Electrical utilities decreased to historical usage		(234)
h. Completed maintenance projects		(50)
5. Water Distribution		262
a. Maintenance Mechanic II - Two positions		154
1. Salary and benefits	75	
2. Uniforms, boots & etc.	7	
3. Pickup Truck (2)	72	
b. Chemicals for increased testing of new and repaired lines		28
c. Electrical and other supplies for maintenance at pump stations		16
d. Minor tools for pump station & meter shop crews		23
e. Equipment maintenance costs at pump stations		11
f. Pump station electricity including the new Botanical Garden area station		50
g. Independent employment services; fund from vacancies		(20)

FY 16 CHANGES FOR OPERATION (continued)

	AMOUNT
6. Quality Assurance	\$ 55
a. Service funds for overflow work load and special projects.	27
b. Focused advertising related to grease related overflows from residential sources	10
c. Lab equipment maintenance	18
7. Administration	429
a. Senior Data Analyst	68
1. Salary and benefits	65
2. Materials & equipment	3
b. Data Analyst	65
1. Salary and benefits	62
2. Materials & equipment	3
c. Office Administrator II	42
1. Salary and benefits	41
2. Materials & equipment	1
d. FY15 Position Changes:	59
a. Asst Heavy Equipment Trainer	59
e. Lucy annual maintenance & support fees	80
f. HACH / WIMS annual maintenance & support fees	20
g. Safety shoes and eyewear	18
h. Employee licenses and department memberships	77
8. Sewage transportation & treatment: Broken Arrow, Sapulpa, Catoosa	75
9. Digital, print, media advertising of Tulsa Water Works campaign	100
10. Legal services - TMUA Board attorney, bond counsel & misc.	170
11. Miscellaneous consulting services; legislative consultant, arbitrage, etc.	34
12. Reduce fireline installation subsidy to annual usage level	(17)
13. Fee in Lieu of Taxes - fee reduced from 6.5% to 6%	(385)
14. Internal equipment management services, office services, and wireless devices	(665)
15. Charges for support services to enterprise (utility) funded functions	(92)
16. Materials, supplies and other services adjustments	3
17. Capital additions/replacements:	
a. Operating capital	6,233
b. Sewer treatment plant equipment replacement	3,970
c. Water treatment plant equipment replacement	4,767
d. Adjustment to eliminate previous year's capital	(15,556)
TOTAL OPERATING CHANGES	\$ 926

CAPITAL IMPROVEMENTS PROJECTS

1. Water Capital Fund 6021 projects	1,260
2. Adjustment to eliminate previous year's capital projects	(1,220)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	40
TOTAL CHANGES	\$ 966

FY 17 CHANGES FOR OPERATION

The Utility Enterprise Initiative will continue in FY17. This initiative includes: a strategic business plan; performance management; operations and capital improvement program optimization; and asset management program.

WATER AND SEWER

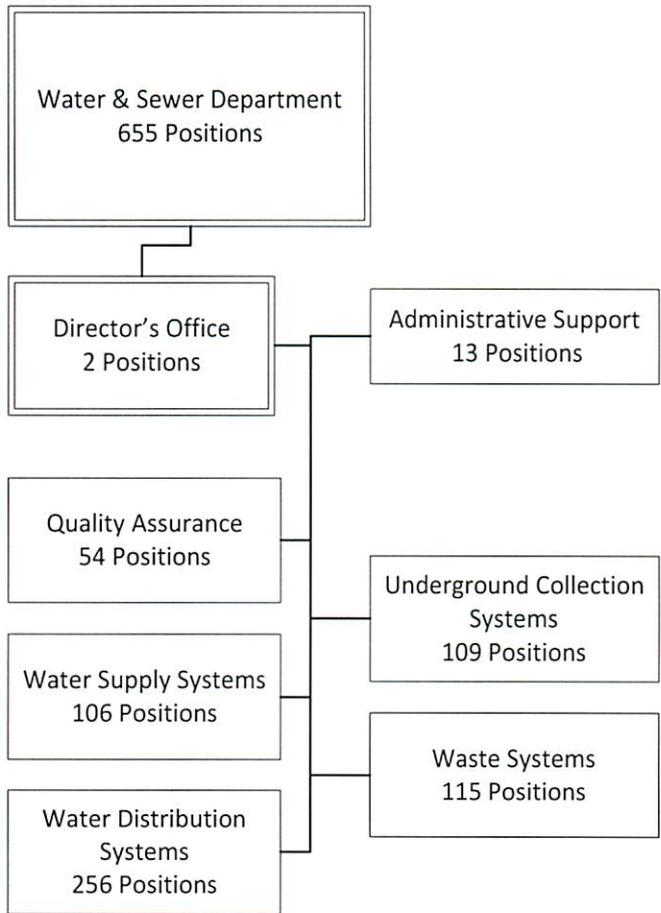
STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 14	FY 15	FY 16	FY 14	FY 15	FY 16
WATER & SEWER						
<u>Administrative Support</u>						
Administrative & Technical	2	2	3	2.0	2.0	3
Exempt/Professional	4	4	7	4.0	4.0	7
Information Systems	1	1	0	1.0	1.0	0
Office & Technical	4	4	5	4.0	4.0	5
Total Administrative Support	<u>11</u>	<u>11</u>	<u>15</u>	<u>11.0</u>	<u>11.0</u>	<u>15.0</u>
<u>Quality Assurance</u>						
Administrative & Technical	2	2	2	2.0	2.0	2.0
Exempt/Professional	8	8	8	8.0	8.0	8.0
Scientific & Technical	27	27	27	27.0	27.0	27.0
Office & Technical	17	17	17	17.0	17.0	17.0
Total Quality Assurance	<u>54</u>	<u>54</u>	<u>54</u>	<u>54.0</u>	<u>54.0</u>	<u>54.0</u>
<u>Water Supply Systems</u>						
Administrative & Technical	20	20	21	20.0	20.0	21.0
Exempt/Professional	15	15	15	15.0	15.0	15.0
Labor & Trades	66	66	65	66.0	66.0	65.0
Office & Technical	5	5	5	5.0	5.0	5.0
Total Water Supply Systems	<u>106</u>	<u>106</u>	<u>106</u>	<u>106.0</u>	<u>106.0</u>	<u>106.0</u>
<u>Water Distribution Systems</u>						
Administrative & Technical	4	4	4	4.0	4.0	4.0
Exempt/Professional	22	22	22	22.0	22.0	22.0
Labor & Trades	187	187	189	187.0	187.0	189.0
Office & Technical	41	41	41	41.0	41.0	41.0
Total Water Distribution Systems	<u>254</u>	<u>254</u>	<u>256</u>	<u>254.0</u>	<u>254.0</u>	<u>256.0</u>
<u>Waste Systems</u>						
Administrative & Technical	16	16	19	16.0	16.0	19.0
Exempt/Professional	17	17	16	17.0	17.0	16.0
Labor & Trades	75	76	75	75.0	76.0	75.0
Office & Technical	5	5	5	5.0	5.0	5.0
Total Waste Systems	<u>113</u>	<u>114</u>	<u>115</u>	<u>113.0</u>	<u>114.0</u>	<u>115.0</u>
<u>Underground Collection Sys.</u>						
Administrative & Technical	4	4	4	4.0	4.0	4.0
Exempt/Professional	12	12	12	12.0	12.0	12.0
Labor & Trades	70	71	71	70.0	71.0	71.0
Office & Technical	22	22	22	22.0	22.0	22.0
Total Underground Collection Sys.	<u>108</u>	<u>109</u>	<u>109</u>	<u>108.0</u>	<u>109.0</u>	<u>109.0</u>
DEPARTMENT TOTAL	<u>646</u>	<u>648</u>	<u>655</u>	<u>646.0</u>	<u>648.0</u>	<u>655.0</u>

WATER AND SEWER

STAFFING SUMMARY

• ORGANIZATION CHART •



Tulsa Transit

Department Budget Summary

FY 2016

Mission Statement

The mission of Tulsa Transit is to be a premier transportation provider, committed to safe, professional, efficient, reliable, accessible and quality service.

Overview of Services

Tulsa Transit provides an array of public transportation programs which serve residents in the City of Tulsa, and connecting service to the cities of Broken Arrow, Jenks, and Sand Springs. These services include fixed route bus service, ADA Para-transit services for the disabled, commuter bus service and special events service. To coordinate these services and provide information to the public, Tulsa Transit operates a customer call center, which processes over 600,000 inquiries annually. Tulsa Transit also operates two transit stations in Tulsa, which are located at Fourth and Denver, and Thirty-third and Memorial.

Goals

1. Provide an efficient and effective public transit service for our riders.



Objective 1.1: Provide quality customer service for Fixed Route and Lift Program participants by meeting internal benchmarks for customer satisfaction.

Objective 2.1: Increase operating revenue by meeting internal benchmarks for number of fixed route and lift program passengers per hour.

Key Performance Indicators	FY 13-14 Actual	FY 14-15 Target	14-15 Estimate	FY 15-16 Target
1.1.1: # of Fixed Route complaints per 10,000 boardings	2.7	4.0	3.3	4.0
1.1.2: # of Lift Program complaints per 10,000 boardings	21.8	23.0	18.9	23.0
1.1.3: # miles between fixed route road calls	10,162	7500	9,600	7500
1.1.4: % of fixed route bus arrives within 10 minutes or less of scheduled time	91.4%	95%	92.0%	95%
1.1.5: # miles between lift route road calls	28,401	22,500	22,500	22,500
1.1.6: % of time lift bus arrives on time	94.3%	95%	95%	95%
2.1.1: # of Fixed Route passengers per bus hour	17.6	17.0	18.3	17.0
2.1.2: # of Lift Program passengers per bus hour	2.1	2.0	2.1	2.0
2.1.3: Total # of Fixed Route riders	3,131,717	2,886,882	2,998,000	3,108,073
2.1.4: % Fixed Route ridership increase over previous FY	New Measure	New Measure	New Measure	3.6%
2.1.5: Total # of Lift Program riders	156,099	162,027	125,700	130,000
2.1.6: % Lift Program ridership increase over previous FY	New Measure	New Measure	New Measure	3%

Budget Strategy Overview

Resources allocated to Tulsa Transit will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including transportation.

TULSA TRANSIT

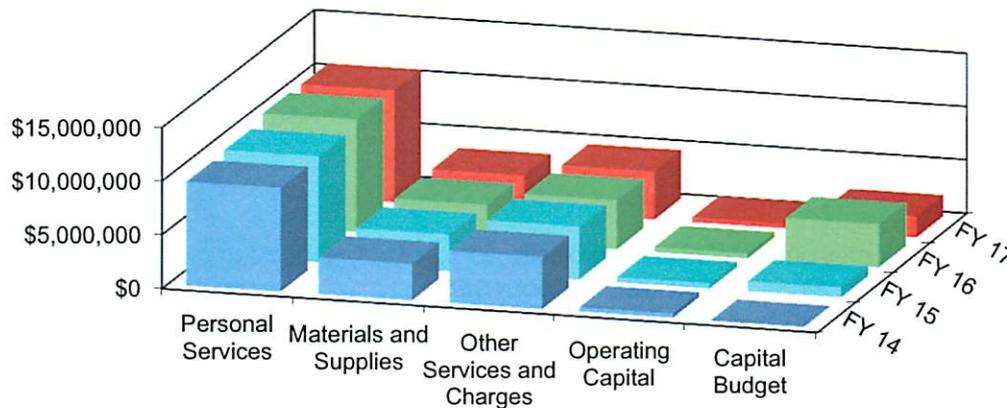
BUDGET HIGHLIGHTS

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	<u>FY 14 ACTUAL</u>	<u>FY 15 ORIGINAL</u>	<u>FY 16 BUDGET</u>	<u>Dollar Diff. From FY 15 Orig.</u>	<u>Percent Diff. From FY 15 Orig.</u>	<u>FY 17 FINANCIAL PLAN</u>
Operating Budget						
Personal Services	\$ 9,669	\$ 9,841	\$ 10,515	\$ 674	6.9%	\$ 10,515
Materials and Supplies	3,419	3,345	3,332	(13)	-0.4%	3,332
Other Services and Charges	4,855	4,908	4,571	(337)	-6.9%	4,516
Operating Capital	429	460	460	0	0.0%	460
Total Operating Budget	18,372	18,554	18,878	324	1.7%	18,823
Capital Budget	0	900	3,994	3,094	343.8%	1,981
Total Budget	\$ 18,372	\$ 19,454	\$ 22,872	\$ 3,418	17.6%	\$ 20,804

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

	<u>FY 16 BUDGET</u>	<u>Percent Diff. From FY 15 Orig.</u>	<u>FY 17 FINANCIAL PLAN</u>
1080 General Fund	\$ 7,619	2.3%	\$ 7,564
Federal Transit Administration - Operations	6,144	3.9%	6,144
State of Oklahoma - Revolving Transit Fund	975	0.0%	975
Other Funding Sources	270	0.0%	270
Operating Revenues - Core Operations	3,114	1.6%	3,114
Operating Revenues - Lift & Contract	296	-30.0%	296
2910 Short-Term Capital Fund	92	0.0%	92
Federal Transit Administration - Capital	368	0.0%	368
6014 2014 Sales Tax	3,994	343.8%	1,981
TOTAL	\$ 22,872		\$ 20,804

Funded positions	180	185	185
------------------	-----	-----	-----

FY 16 CHANGES FOR OPERATION	<u>AMOUNT</u>
1. Benefit and compensation adjustments	\$ 499
2. Add 4 Bus Operators - increased fixed route fill-in service hours for increased on-time service.	130
3. FY16 Position Changes:	45
a. Trainer	<u>45</u>
4. Lift Program service costs. Tulsa Area Agency on Aging annual paratransit contract now handled by Morton Health Services. No longer selling Lift passes at passenger rate to the Oklahoma Medicaid program transportation contractor.	(473)
5. Downtown circular pilot program (Phase I bus retrofit (one-time) and operations)	105
6. Professional fees and building services	(42)
7. Electric utilities	68
8. Self-insurance	(6)
9. Trade advertising	11
10. Fuel	(121)
11. Vehicle repair parts & supplies	90
12. Materials for facility repairs and maintenance	18
13. Capital additions/replacements:	
a. Bus shelters	153
b. Shelter and facility improvements	100
c. Security equipment	88
d. Maintenance equipment	100
e. Furniture & fixtures	20
f. Adjustment to eliminate previous year's capital	<u>(460)</u>
TOTAL OPERATING CHANGES	<u><u>\$ 324</u></u>

CAPITAL IMPROVEMENTS PROJECTS

1. 2014 Sales Tax	3,994
2. Adjustment to eliminate previous year's capital projects	<u>(900)</u>
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	<u>3,094</u>
TOTAL CHANGES	<u><u>\$ 3,418</u></u>

FY 17 CHANGES FOR OPERATION

No major changes in operations expected in FY17. The authority is scheduled to receive \$1,981,000 in 2014 Sales Tax funding for replacement of aging buses and vans.

READER'S GUIDE TO DEPARTMENTAL HIGHLIGHTS

\$181.8 PUBLIC SAFETY AND PROTECTION

- Municipal Court
- Police
- Fire
- EMSA
- Tulsa Area Emergency Management Agency

\$46.9 CULTURAL DEVELOPMENT AND RECREATION

- Park and Recreation
- Gilcrease Museum
- Performing Arts Center
- River Parks Authority
- BOK and Convention Centers

\$22.4 SOCIAL AND ECONOMIC DEVELOPMENT

- Mayor's Office of Economic Development
- Working in Neighborhoods
- Planning and Development

\$278.6 PUBLIC WORKS AND TRANSPORTATION

- Engineering Services
- Streets and Stormwater
- Water and Sewer
- Tulsa Transit

\$131.4	ADMINISTRATIVE AND SUPPORT SERVICES	YOU ARE HERE
----------------	--	---------------------

- Elected Officials
 - Mayor's Office
 - City Auditor
 - City Council
- Mayor's Office of Human Rights
- Legal
- Human Resources
- Workers' Compensation
- Employee Insurance Administration
- General Government
- Indian Nations Council of Governments (INCOG)
- Finance
- Information Technology
- Customer Care
- Communications
- Asset Management

\$59.4	TRANSFERS TO OTHER FUNDS	
---------------	---------------------------------	--

\$137.9	DEBT SERVICE	
----------------	---------------------	--

Elected Officials

Department Budget Summary

FY 2016

Mission Statement

Overview of Services

The official duties of the City's elected officials are stated in the City Charter. The Mayor is responsible for the administration of all City departments; the City Council is responsible for enacting laws and approving all proposed budgets and budget amendments; and, the Internal Auditor is responsible for keeping an independent watch over City operations and resources to ensure citizens' resources are safeguarded and efficiently and effectively applied to the intended purposes.

The service measurements below pertain to the City Auditor's department only. No measurements are included for the Mayor or City Council in this summary.

The mission of the City Auditor is to provide accountability of city government.

Goals

1. Recommend adequate controls and safeguarding of assets.



Objective 1.1: Achieve at least 90% acceptance rate from management on recommended solutions for improving work processes and controlling risk.

Objective 1.2: Achieve at least 80% implementation rate from management on recommended solutions for improving work processes and controlling risk.

2. Assist management in improving operations and reducing risk of loss or waste.



Objective 2.1: Provide quality audits as judged by clients with quality ranking above three on a one (poor) to four (excellent) scale.

Key Performance Indicators	FY 13-14 Actual	FY 14-15 Target	FY 14-15 Estimate	FY 15-16 Target
1.1.1: % of acceptance rate for recommendations	90%	90%	90%	90%
1.2.1: % of implementation rate for recommendations	87%	90%	88%	90%
2.1.1: Quality ranking on a 1-4 scale	3.45	3.25	3.00	3.25

Budget Strategy Overview

Resources allocated to the City Auditor will be dedicated to Mayor and Tulsa City Council priorities including efficient government.

Mayor and City Council budgets are set to meet goals and objectives for shared Mayor-Council and Citizen priorities, including efficient government, economic development, transportation, beautification and public safety.

ELECTED OFFICIALS

MAYOR'S OFFICE

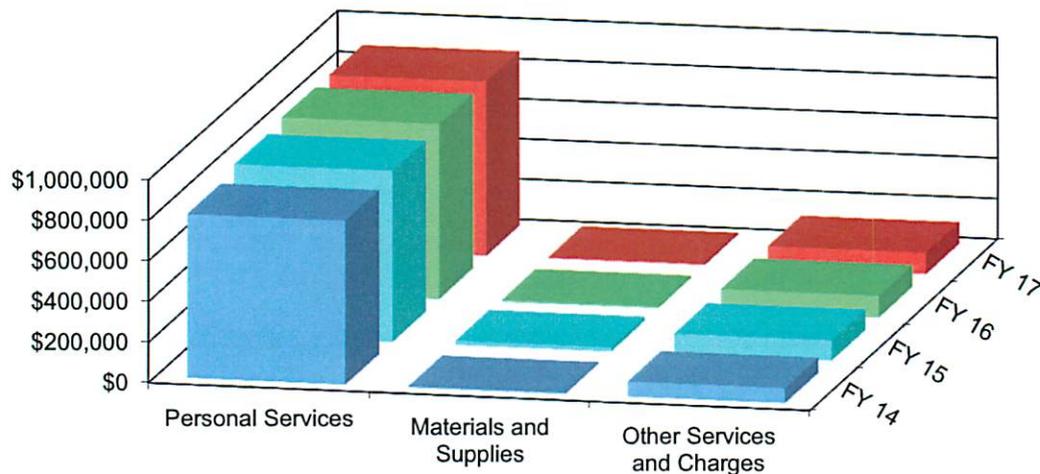
BUDGET HIGHLIGHTS

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	<u>FY 14 ACTUAL</u>	<u>FY 15 ORIGINAL</u>	<u>FY 16 BUDGET</u>	<u>Dollar Diff. From FY 15 Orig.</u>	<u>Percent Diff. From FY 15 Orig.</u>	<u>FY 17 FINANCIAL PLAN</u>
Operating Budget						
Personal Services	\$ 808	\$ 844	\$ 867	\$ 23	2.7%	\$ 868
Materials and Supplies	7	19	9	(10)	-52.6%	9
Other Services and Charges	75	100	107	7	7.0%	107
Total Budget	\$ 890	\$ 963	\$ 983	\$ 20	2.1%	\$ 984

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

1080 General Fund

TOTAL

<u>FY 16 BUDGET</u>	<u>Percent Diff. From FY 15 Orig.</u>	<u>FY 17 FINANCIAL PLAN</u>
\$ 983	2.1%	\$ 984
\$ 983		\$ 984

Funded Positions

9

9

9

FY 16 CHANGES FOR OPERATION

- Benefit and compensation adjustments
- Materials, supplies & other service adjustments

TOTAL OPERATING CHANGES

<u>AMOUNT</u>
\$ 23
(3)
\$ 20

FY 17 CHANGES FOR OPERATION

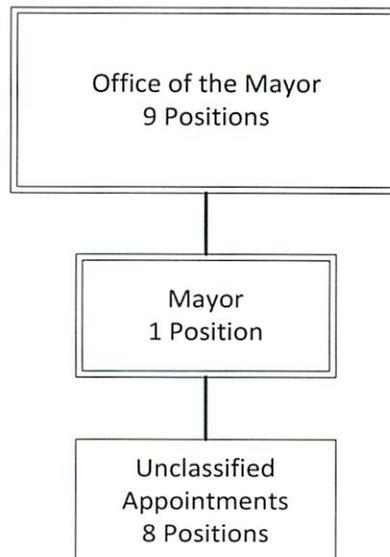
No major changes in operations expected in FY17.

ELECTED OFFICIALS

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	<u>FY 14</u>	<u>FY 15</u>	<u>FY 16</u>	<u>FY 14</u>	<u>FY 15</u>	<u>FY 16</u>
Mayor	1	1	1	1.0	1.0	1.0
Unclassified Appointments	9	8	8	9.0	8.0	8.0
TOTAL	<u>10</u>	<u>9</u>	<u>9</u>	<u>10.0</u>	<u>9.0</u>	<u>9.0</u>

• ORGANIZATION CHART •



ELECTED OFFICIALS

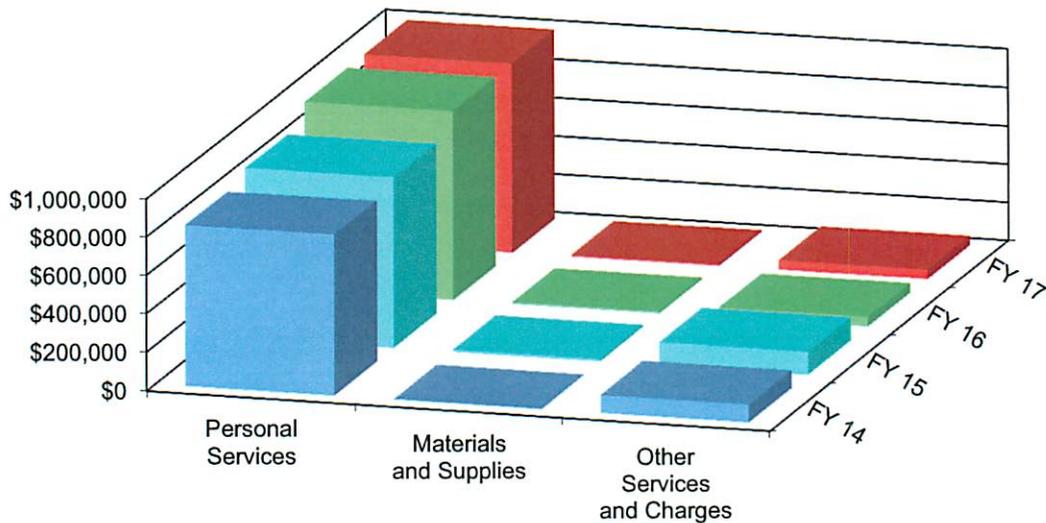
CITY AUDITOR

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	<u>FY 14 ACTUAL</u>	<u>FY 15 ORIGINAL</u>	<u>FY 16 BUDGET</u>	<u>Dollar Diff. From FY 15 Orig.</u>	<u>Percent Diff. From FY 15 Orig.</u>	<u>FY 17 FINANCIAL PLAN</u>
Operating Budget						
Personal Services	\$ 837	\$ 890	\$ 990	\$ 100	11.2%	\$ 990
Materials and Supplies	3	11	10	(1)	-9.1%	10
Other Services and Charges	93	118	50	(68)	-57.6%	50
Total Budget	\$ 933	\$ 1,019	\$ 1,050	\$ 31	3.0%	\$ 1,050

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

1080 General Fund

TOTAL

<u>FY 16 BUDGET</u>	<u>Percent Diff. From FY 15 Orig.</u>	<u>FY 17 FINANCIAL PLAN</u>
\$ 1,050	3.0%	\$ 1,050
\$ 1,050		\$ 1,050

Funded positions

13

13

13

FY 16 CHANGES FOR OPERATION

- Benefit and compensation adjustments
- FY15 deferred funding restored for one position
- Materials, supplies and other services adjustments
- Strategic planning and Information Technology consulting (one-time cost in FY15)

TOTAL OPERATING CHANGES

<u>AMOUNT</u>
\$ 50
50
5
(74)
\$ 31

FY 17 CHANGES FOR OPERATION

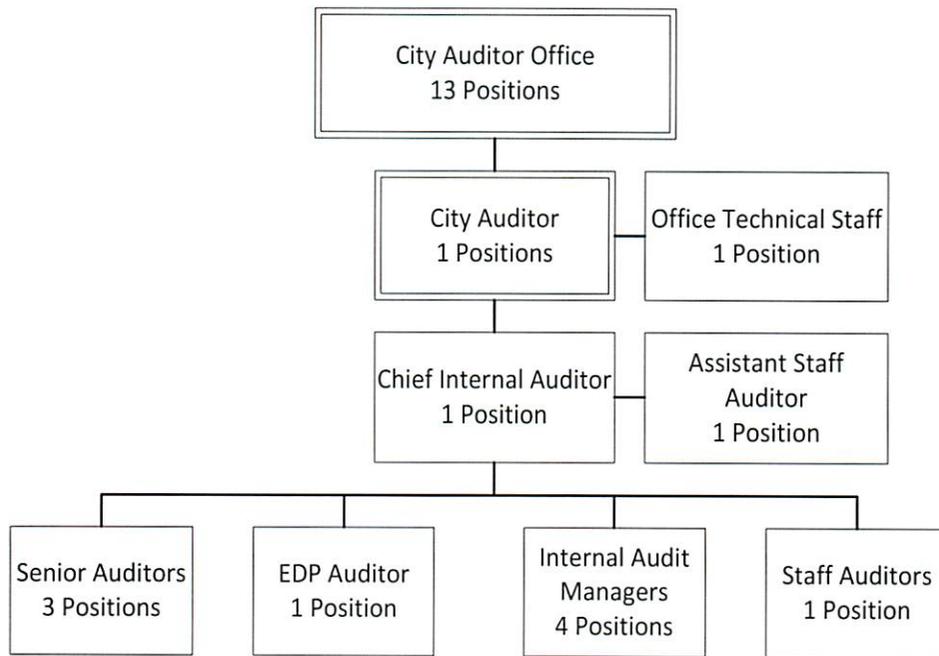
FY15 deferred funding for position(s) will continue in FY17.

ELECTED OFFICIALS

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 14	FY 15	FY 16	FY 14	FY 15	FY 16
City Auditor	1	1	1	1.0	1.0	1.0
Unclassified Appointments	1	1	1	1.0	1.0	1.0
Administrative & Technical	4	4	2	4.0	4.0	2.0
Exempt/Professional	7	7	9	7.0	7.0	9.0
TOTAL	13	13	13	13.0	13.0	13.0

• ORGANIZATION CHART •



ELECTED OFFICIALS

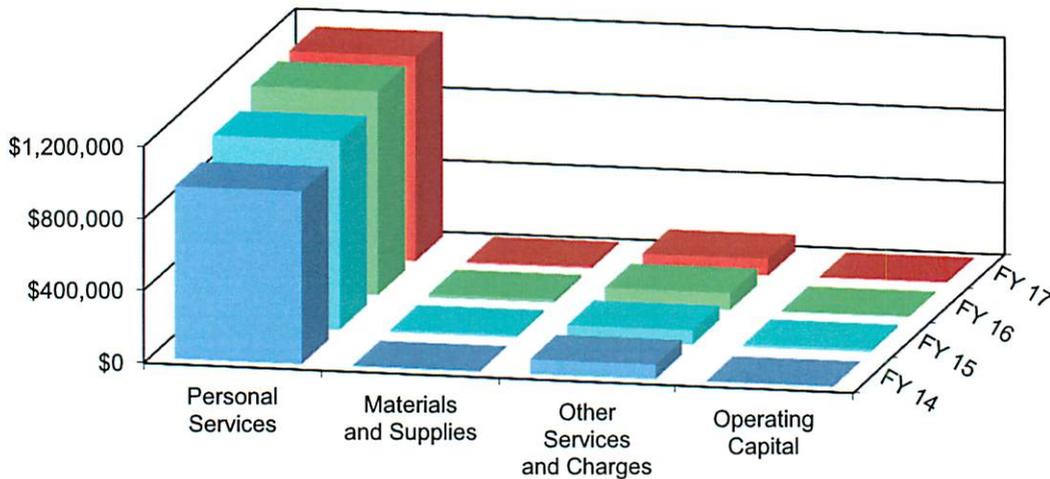
CITY COUNCIL

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	<u>FY 14 ACTUAL</u>	<u>FY 15 ORIGINAL</u>	<u>FY 16 BUDGET</u>	<u>Dollar Diff. From FY 15 Orig.</u>	<u>Percent Diff. From FY 15 Orig.</u>	<u>FY 17 FINANCIAL PLAN</u>
Operating Budget						
Personal Services	\$ 959	\$ 1,050	\$ 1,132	\$ 82	7.8%	\$ 1,133
Materials and Supplies	6	12	18	6	50.0%	12
Other Services and Charges	80	78	93	15	19.2%	93
Operating Capital	2	14	6	(8)	-57.1%	6
Total Budget	\$ 1,047	\$ 1,154	\$ 1,249	\$ 95	8.2%	\$ 1,244

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

1080 General Fund
2910 Short-Term Capital Fund
TOTAL

<u>FY 16 BUDGET</u>	<u>Percent Diff. From FY 15 Orig.</u>	<u>FY 17 FINANCIAL PLAN</u>
\$ 1,243	9.0%	\$ 1,238
6	-57.1%	6
\$ 1,249		\$ 1,244

Funded positions

23

23

23

FY 16 CHANGES FOR OPERATION

	<u>AMOUNT</u>
1. Benefit and compensation adjustments	\$ 22
2. FY15 deferred funding restored for one position	60
3. Computer replacement (6)	6
4. Travel and training	15
5. Capital additions/replacements:	
a. Information Technology software and equipment	6
b. Adjustment to eliminate previous year's capital	(14)
TOTAL OPERATING CHANGES	\$ 95

FY 17 CHANGES FOR OPERATION

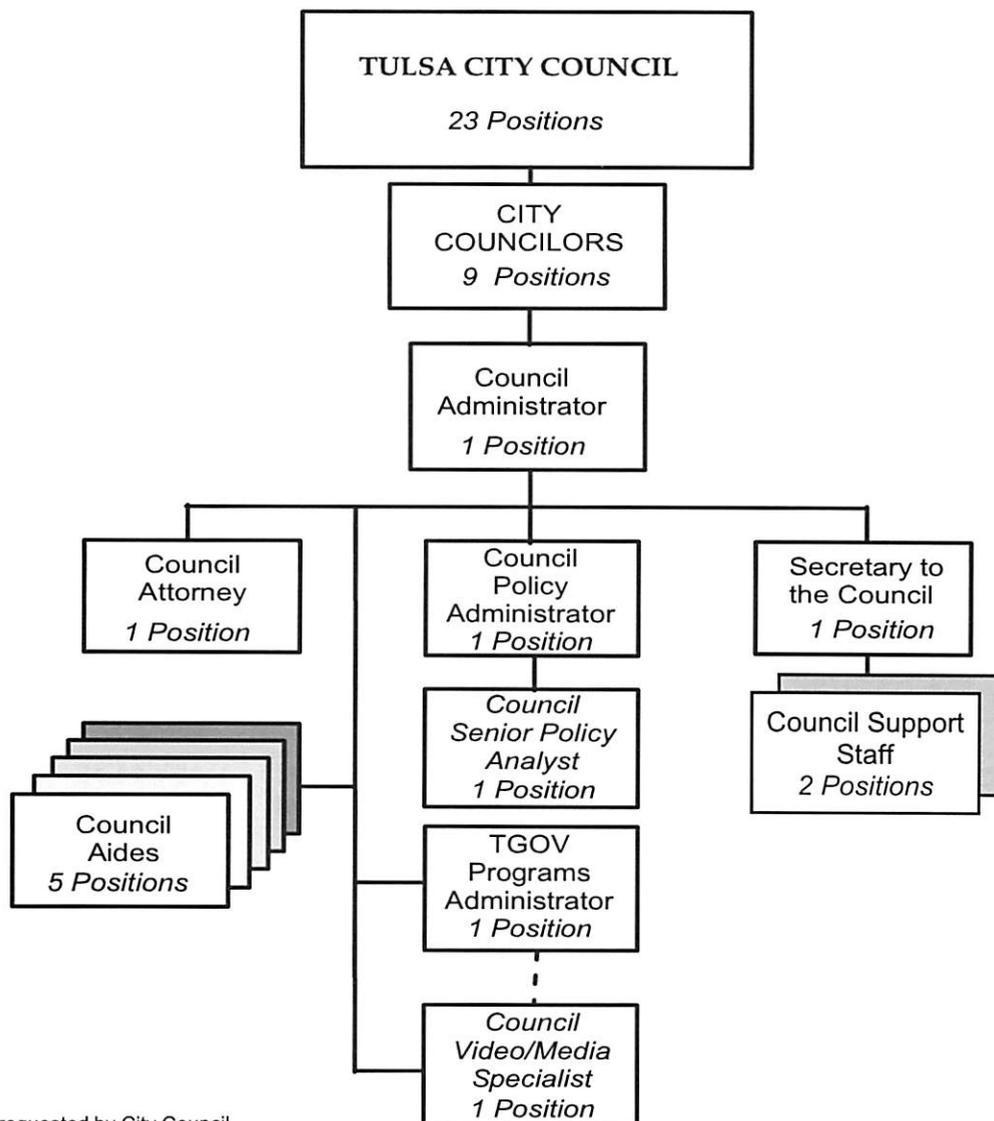
FY15 deferred funding for position(s) will continue in FY17.

ELECTED OFFICIALS

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 14	FY 15	FY 16	FY 14	FY 15	FY 16
City Councilor	9	9	9	9.0	9.0	9.0
Council Staff	14	14	14	14.0	14.0	14.0
TOTAL	23	23	23	23.0	23.0	23.0

* ORGANIZATION CHART *



* Format requested by City Council

Mayor's Office of Human Rights

Department Budget Summary

FY 2016

Mission Statement

Promote equal opportunity and democratic rights and protect human rights of persons in Tulsa against discrimination because of race, color, religion, sex, national origin, age, disability, marital status or familial status, through advocacy, advisory, education and enforcement services.

Overview of Services

The Mayor's Office of Human Rights department was created to promote human and civil rights through advisory, educational and enforcement services. The primary functions of the Mayor's Office of Human Rights include:

- Compliance Investigation: Ensuring all City of Tulsa contractors are in compliance with City, State and Federal regulations, and investigating complaints covered under Title 5 of the City Ordinance based on race, color, religion, sex, national origin, ancestry, marital status, familial status or disability;
- Human Rights Committees and Commissions Support: Providing administrative, technical and professional support to City of Tulsa Title 5 and Title 12 commissions and committees;
- Coordinating Community Development Block Grants (CDBG)/Housing and Urban Development (HUD) program(s), coordinating city programs/projects by providing information regarding applicable rules and regulations, serving as contact for planning and implementation of the grant proposal process and performing other related assigned duties.

Goals

1. Provide prompt and equitable investigation of discrimination complaints within City of Tulsa facilities, programs and services.



Objective 1.1: Investigate all discrimination complaints that fall under Title 5 jurisdiction and recommend resolutions within 60 days of receipt of complaint.

2. Support the planning and development of the Department of Housing and Urban Development (HUD) grant process and program activities.



Objective 2.1: Provide training and assistance to a minimum of 80% of HUD grants sub-recipients through community outreach, onsite visitations and ongoing communication.

Key Performance Indicators	FY 13-14 Actual	FY 14-15 Target	FY 14-15 Estimate	FY 15-16 Target
1.1.1: % of discrimination complaints with recommended resolutions within 60 days	100%	100%	100%	100%
2.1.1: % of HUD grants sub-recipients who have received training and/or assistance per year	0%	80%	0%	80%

Budget Strategy Overview:

Resources allocated to the Mayor's Office of Human Rights will be dedicated to Mayor and Tulsa City Council priorities including efficient government.

MAYOR'S OFFICE OF HUMAN RIGHTS

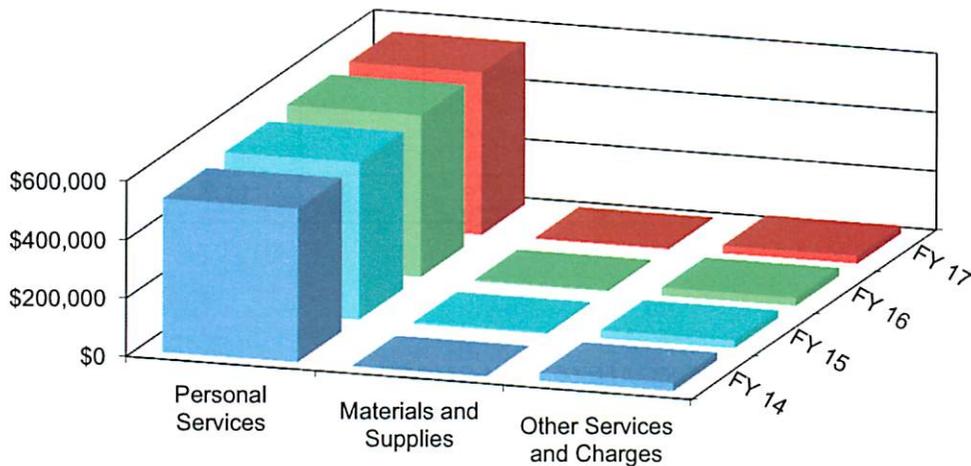
BUDGET HIGHLIGHTS

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	Dollar Diff. From FY 15 Orig.	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 527	\$ 538	\$ 551	\$ 13	2.4%	\$ 552
Materials and Supplies	2	6	6	0	0.0%	6
Other Services and Charges	28	27	28	1	3.7%	28
Total Budget	\$ 557	\$ 571	\$ 585	\$ 14	2.5%	\$ 586

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

1080 General Fund

TOTAL

FY 16 BUDGET	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
\$ 585	2.5%	\$ 586
\$ 585		\$ 586

Funded positions

9

9

9

FY 16 CHANGES FOR OPERATION

- Benefits and compensation adjustments
- Internal equipment management services

TOTAL OPERATING CHANGES

AMOUNT

\$ 13

1

\$ 14

FY 17 CHANGES FOR OPERATION

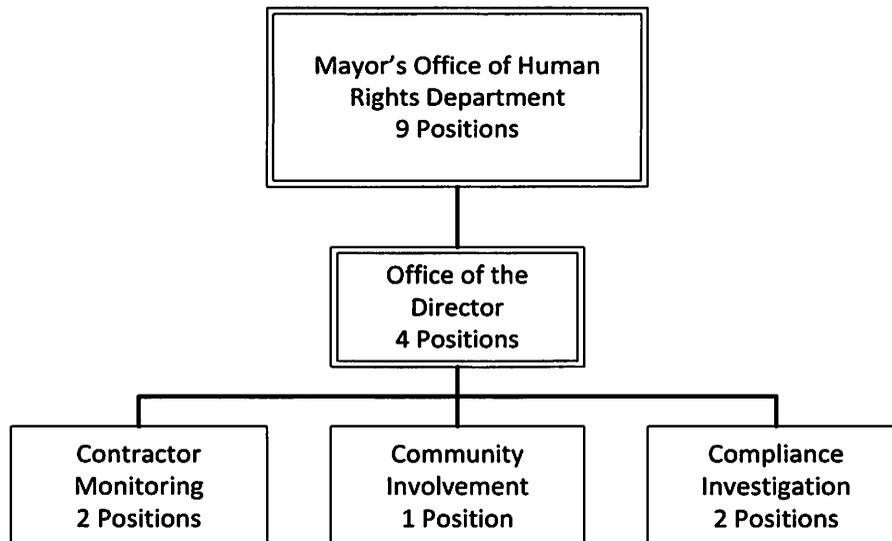
No major changes in operations expected in FY17.

MAYOR'S OFFICE OF HUMAN RIGHTS

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 14	FY 15	FY 16	FY 14	FY 15	FY 16
Office of the Director						
Administrative & Technical	2	2	2	2.0	2.0	2.0
Exempt/Professional	1	1	1	1.0	1.0	1.0
Office & Technical	2	1	1	2.0	1.0	1.0
Total Office of the Director	5	4	4	5.0	4.0	4.0
Community Involvement						
Administrative & Technical	1	1	1	1.0	1.0	1.0
Total Community Involvement	1	1	1	1.0	1.0	1.0
Compliance/Investigation						
Administrative & Technical	1	1	1	1.0	1.0	1.0
Exempt/Professional	1	0	0	1.0	0.0	0.0
Office & Technical	1	1	1	1.0	1.0	1.0
Total Compliance/Investigation	3	2	2	3.0	2.0	2.0
Contractor Monitoring						
Administrative & Technical	2	2	2	2.0	2.0	2.0
TOTAL	11	9	9	11.0	9.0	9.0

• ORGANIZATION CHART •



Legal

Department Budget Summary

FY 2016

Mission Statement

To provide the City with high quality, innovative and professional legal services in a timely and cost-effective manner.

Overview of Services

The City Attorney and the Legal department provide all the City's municipal legal services. The department prepares and reviews ordinances, resolutions, executive orders and contracts, and handles litigation, claims and controversies involving the City. Attorneys give advice and legal opinions to the City's elected officials, officers, employees, and to City boards, trusts, authorities and agencies.

Goals

1. Prosecute violators of City of Tulsa ordinances in a timely manner.



Objective 1.1: Determine whether to prosecute offenders on arrest charges within two working days of receipt of information.

Objective 1.2: Provide effective and efficient municipal ordinance prosecution to ensure efficient resolution of municipal criminal complaints.

2. Draft and approve all City contracts and other instruments, to which the City of Tulsa is a party to, in a timely manner.



Objective 2.1: Complete initial reviews of routine contracts within ten business days of receipt.

3. Provide legal advice, consultation, training and client representation to the City of Tulsa.



Objective 3.1: Represent the City of Tulsa in claims and cases.

Key Performance Indicators	FY 13-14 Actual	FY 14-15 Target	FY 14-15 Estimate	FY 15-16 Target
1.1.1: % of reviews for prosecutions completed within two working days	100%	100%	100%	100%
1.2.1: # of charges filed	New Measure	New Measure	New Measure	New Measure*
1.2.2: # of charges reviewed	New Measure	New Measure	New Measure	New Measure*
2.1.1: % of contracts completed within ten business days	98%	90%	90%	90%
3.1.3: # of claims received	New Measure	New Measure	New Measure	New Measure*

*Metrics will be tracked for first time in FY 15-16. Once the Department has the metrics measured, they will be able to set targets for FY 16-17.

Budget Strategy Overview

The FY16 Legal budget is set to meet the service levels and key performance indicators outlined above. Resources allocated to this department will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including efficient government and public safety.

LEGAL

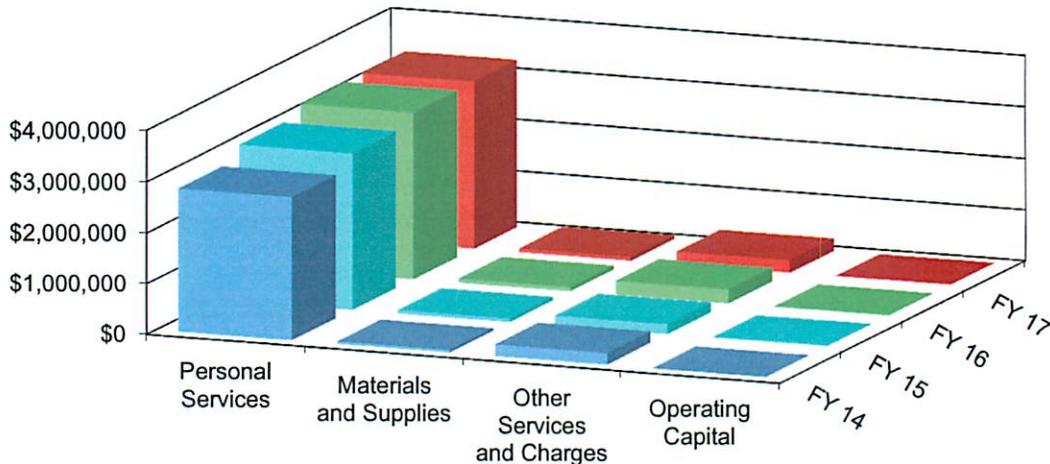
BUDGET HIGHLIGHTS

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	<u>FY 14 ACTUAL</u>	<u>FY 15 ORIGINAL</u>	<u>FY 16 BUDGET</u>	<u>Dollar Diff. From FY 15 Orig.</u>	<u>Percent Diff. From FY 15 Orig.</u>	<u>FY 17 FINANCIAL PLAN</u>
Operating Budget						
Personal Services	\$ 2,823	\$ 3,070	\$ 3,258	\$ 188	6.1%	\$ 3,260
Materials and Supplies	51	64	81	17	26.6%	76
Other Services and Charges	228	194	274	80	41.2%	252
Operating Capital	0	12	12	0	0.0%	12
Total Budget	\$ 3,102	\$ 3,340	\$ 3,625	\$ 285	8.5%	\$ 3,600

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

1080 General Fund	
2320 P.A. Law Enforcement Training Fund	
2910 Short-term Capital Fund	
TOTAL	

<u>FY 16 BUDGET</u>	<u>Percent Diff. From FY 15 Orig.</u>	<u>FY 17 FINANCIAL PLAN</u>
\$ 3,611	8.6%	\$ 3,586
2	0.0%	2
12	0.0%	12
\$ 3,625		\$ 3,600

Funded positions

31

32

32

FY 16 CHANGES FOR OPERATION

	<u>AMOUNT</u>
1. Benefit and compensation adjustments	\$ 103
2. FY16 Position Changes:	85
a. Add City Attorney III	85
3. Cost increase for reference material and Westlaw	6
4. Litigation costs relating to depositions, witness fees, expenses, medical records, medical exams, and copies	55
5. Computer replacement (16)	14
6. International Municipal Law Assoc training (one-time)	22
7. Capital replacements/additions:	
a. Computer equipment 16 Large Disk Drives	12
b. Adjustment to eliminate previous year's capital	(12)
TOTAL OPERATING CHANGES	\$ 285

FY 17 CHANGES FOR OPERATION

Reductions for one-time purchases budgeted in FY16.

LEGAL

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 14	FY 15	FY 16	FY 14	FY 15	FY 16
Legal Department						
Administrative & Technical	3	3	3	3.0	3.0	3.0
City Attorney	21	20	21	21.0	20.0	21.0
Exempt/Professional	2	2	2	2.0	2.0	2.0
Office & Technical	6	6	6	6.0	6.0	6.0
DEPARTMENT TOTAL	<u>32</u>	<u>31</u>	<u>32</u>	<u>32.0</u>	<u>31.0</u>	<u>32.0</u>

• ORGANIZATION CHART •



Human Resources

Department Budget Summary

FY 2016

Mission Statement

To manage, promote, and maintain professional employer/employee relationships within a safe and healthy work environment.

Overview of Services

The Human Resources department exists in order to assist the City's workforce with serving the citizens of Tulsa by maintaining a safe and healthy work environment and provides consultation with City management in order to accomplish objectives relating to employee relations and maintaining healthy employer/employee relationships.

The Human Resources Department's major areas of responsibility include:

- Employment
- Compensation and Classification
- Occupational Health
- Workers' Compensation
- Employee Development
- Insurance and Retirement Services

Goals

1. Under the auspices of the City Charter, recruit and retain qualified employees for all City departments.



Objective 1.1: Recruit and screen qualified internal and external applicants for vacant positions.

Objective 1.2: Promptly respond to salary requests.

2. Provide good faith workers' compensation claims management for City employees.



Objective 2.1: Close reported injury claims within 90 days of submission.

3. Provide occupational health services to ensure the City of Tulsa employs and maintains a healthy workforce.



Objective 3.1: Provide timely occupational health services, including pre-employment physicals and medical evaluations, through the medical clinic.

4. Provide benefits and retirement plan services to city employees so they can have a cost effective health and welfare benefit plan for a more secure financial future.



Objective 4.1: Effectively communicate benefits with employees through a variety of Communications tools (email, City Walk, regular updates in My Foundation newsletter).

5. Maintain positive employee and labor relations to retain a quality workforce.



Objective 5.1: Develop policies and enforce appropriate standards so that human resources are managed effectively.

Objective 5.2: Promptly investigate and resolve complaints regarding policy violations.

6. Ensure the City of Tulsa employs and maintains a well-trained and safe workforce.



Human Resources

Objective 6.1: Provide training opportunities and safety contacts to share with employees on a regular basis, and update City policies as needed to address safety concerns.

Key Performance Indicators	FY 13-14 Actual	FY 14-15 Target	FY 14-15 Estimate	FY 15-16 Target
1.1.1: % of internal non-sworn vacancies filled within 45 days of closing date	95%	80%	97%	80%
1.1.2: % of external non-sworn vacancies filled within 45 days of closing date	89%	80%	77%	80%
1.2.1: % of salary requests responded to within 24 hours	89%	100%	95%	100%
2.1.1: % of reported injury claims closed within 90 days of submission	78%	65%	76%	65%
3.1.1: % of new hire physicals conducted within 5 working days of request	95%	100%	76%	100%
3.1.2: % of specialist/imaging referrals made within two days of the patient's visit	96%	95%	96%	95%
3.1.3: # of medical consultations provided	New Measure	New Measure	New Measure	New Measure*
3.1.4: # of physical examinations provided	New Measure	New Measure	New Measure	New Measure*
3.1.5: % of Fire Department uniformed workforce medically evaluated annually according to NFPA standards	New Measure	New Measure	New Measure	90%
4.1.1: % of new employees enrolled in benefits prior to eligibility date	New Measure	New Measure	New Measure	100%
5.1.1: # of grievances filed	New Measure	New Measure	New Measure	New Measure*
5.1.2: # of grievances conducted per City policy and collective bargaining agreements	New Measure	New Measure	New Measure	New Measure*
5.1.3: % of grievances resolved without arbitration	New Measure	New Measure	New Measure	New Measure*
5.1.4: % of investigation reports provided within 90 days of initiating the investigation	New Measure	New Measure	New Measure	80%
6.1.1: % reduction in job site injuries over previous year	New Measure	New Measure	New Measure	50%
6.1.2: # of job site injuries	New Measure	New Measure	New Measure	New Measure*
6.1.3: # of days lost to job site injuries	New Measure	New Measure	New Measure	New Measure*
6.1.4: % of registered employees who attend workshops or training	New Measure	New Measure	New Measure	100%
6.1.5: % of employees rating meetings, workshops, training as effective	New Measure	New Measure	New Measure	90%

*Metrics will be tracked for first time in FY 15-16. Once the Department has the metrics measured, they will be able to set targets for FY 16-17.

Budget Strategy Overview

Resources allocated to Human Resources will be dedicated to Mayor and Tulsa City Council priorities including efficient government.

HUMAN RESOURCES

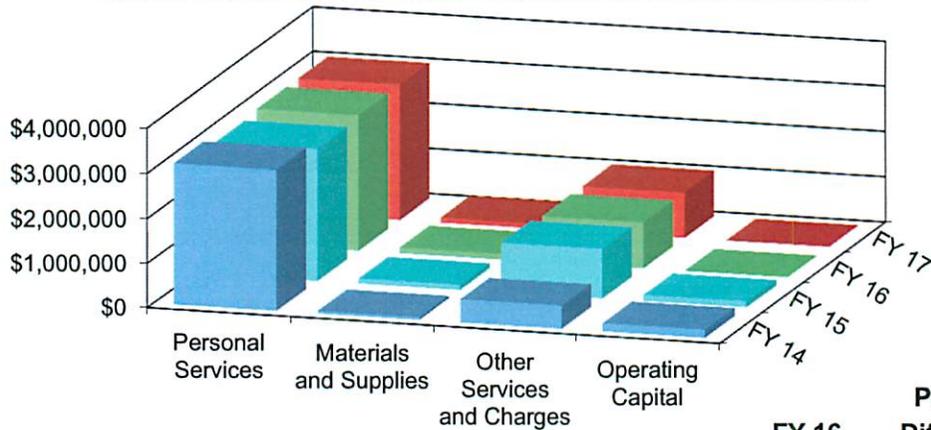
BUDGET HIGHLIGHTS

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	Dollar Diff. From FY 15 Orig.	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 3,154	\$ 2,936	\$ 2,998	\$ 62	2.1%	\$ 3,001
Materials and Supplies	58	111	125	14	12.6%	114
Other Services and Charges	522	1,117	1,025	(92)	-8.2%	1,005
Operating Capital	180	135	0	(135)	-100.0%	0
Total Budget	\$ 3,914	\$ 4,299	\$ 4,148	\$ (151)	-3.5%	\$ 4,120

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

1080 General Fund

3000 Municipal Employees' Retirement Plan Fund

TOTAL

	FY 16 BUDGET	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
	\$ 3,882	-0.9%	\$ 3,854
	266	7.7%	266
TOTAL	\$ 4,148		\$ 4,120

Funded positions

38

38

38

FY 16 CHANGES FOR OPERATION

AMOUNT

1. Benefit and compensation adjustments	\$ 62
2. Computer replacement (11)	11
3. Materials, supplies and other services adjustments	3
4. Legal consulting for MERP	5
5. City Medical office property lease transferred to Asset Management	(60)
6. Annual maintenance and support for the Electronic Medical Record system	30
7. Internal equipment management services, office services and wireless devices	(67)
8. Capital additions/replacements:	
a. Adjustment to eliminate previous year's capital	(135)
TOTAL OPERATING CHANGES	\$ (151)

FY 17 CHANGES FOR OPERATION

Reductions for one-time purchases budgeted in FY16.

HUMAN RESOURCES

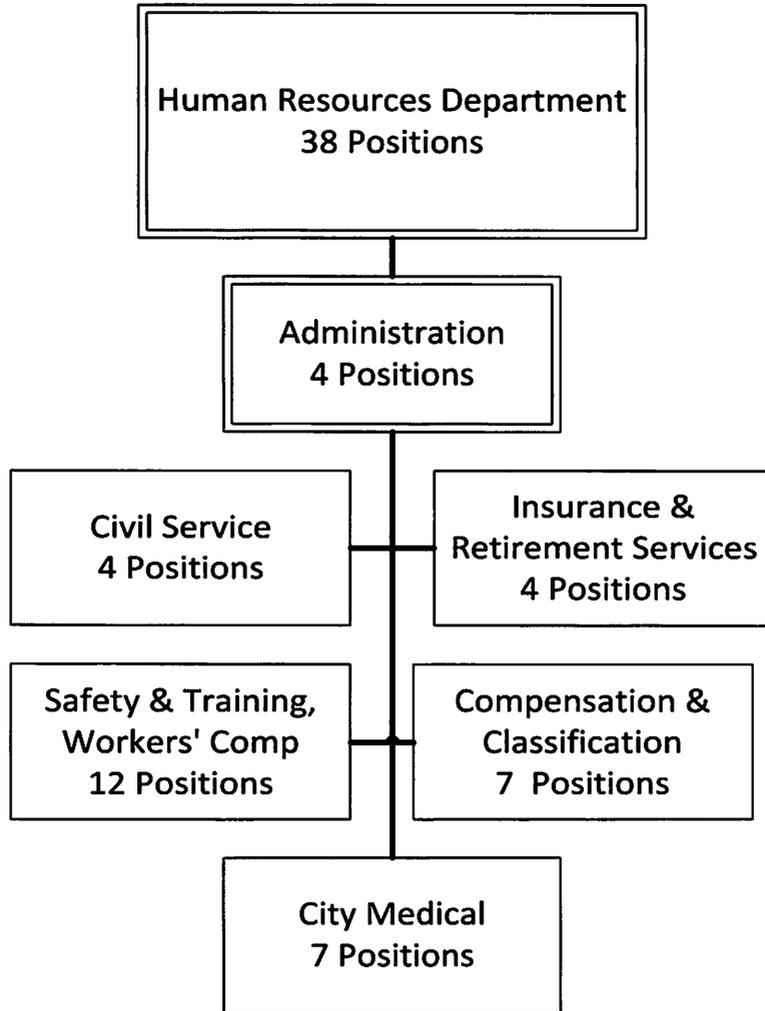
STAFFING SUMMRY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 14	FY 15	FY 16	FY 14	FY 15	FY 16
Administration						
Administrative & Technical	3	3	2	3.0	3.0	2.0
Exempt/Professional	1	1	2	1.0	1.0	2.0
Office & Technical	1	0	0	1.0	0.0	0.0
Total Administration	<u>5</u>	<u>4</u>	<u>4</u>	<u>5.0</u>	<u>4.0</u>	<u>4.0</u>
Safety & Training, Workers' Comp						
Administrative & Technical	10	9	10	10.0	9.0	10.0
Exempt/Professional	3	3	2	3.0	3.0	2.0
Total Safety & Training, Workers' Comp	<u>13</u>	<u>12</u>	<u>12</u>	<u>13.0</u>	<u>12.0</u>	<u>12.0</u>
Civil Service						
Administrative & Technical	6	4	4	6.0	4.0	4.0
Total Civil Service	<u>6</u>	<u>4</u>	<u>4</u>	<u>6.0</u>	<u>4.0</u>	<u>4.0</u>
Insurance & Retirement						
Administrative & Technical	4	4	4	4.0	4.0	4.0
Exempt/Professional	1	0	0	1.0	0.0	0.0
Office & Technical	1	0	0	1.0	0.0	0.0
Total Insurance & Retirement	<u>6</u>	<u>4</u>	<u>4</u>	<u>6.0</u>	<u>4.0</u>	<u>4.0</u>
Comp/Class						
Administrative & Technical	5	5	4	5.0	5.0	4.0
Exempt/Professional	1	1	2	1.0	1.0	2.0
Office & Technical	1	1	1	1.0	1.0	1.0
Total Comp/Class	<u>7</u>	<u>7</u>	<u>7</u>	<u>7.0</u>	<u>7.0</u>	<u>7.0</u>
City Medical						
Exempt/Professional	2	2	2	2.0	2.0	2.0
Office & Technical	5	5	5	5.0	5.0	5.0
Total City Medical	<u>7</u>	<u>7</u>	<u>7</u>	<u>7.0</u>	<u>7.0</u>	<u>7.0</u>
TOTAL	<u><u>44</u></u>	<u><u>38</u></u>	<u><u>38</u></u>	<u><u>44.0</u></u>	<u><u>38.0</u></u>	<u><u>38.0</u></u>

HUMAN RESOURCES

STAFFING SUMMARY

• ORGANIZATION CHART •



Workers' Compensation

Department Budget Summary

FY 2016

Mission Statement

Overview of Services

Workers' Compensation is not a department in the traditional sense; and therefore, does not have a mission statement, goals, objectives or key performance indicators.

Workers' Compensation, administered by the Human Resources department, is responsible for managing state mandated salary continuation and medical benefits for injured employees. Funding for this program includes fees for physicians and surgeons for injury evaluation and treatment, payment of court costs, temporary and on-going disability payments and handling of related claims. Pension system mandated salary continuation, as well as injury leave benefit programs arising under collective bargaining agreements and policies, are determined and administered within this funding area; however, direct payments are made through the individual department budgets.

The City of Tulsa is self-insured for Workers' Compensation and payments are made from the Employees' Insurance Service Fund. Contributions to this fund are automatically transferred each payroll cycle from each City department having salary accounts. The transfer is based on a department's historical claims experience percentage that reflects the relationship between administrative workers' compensation costs to salaries.

Goals

There are no goals for this area. It is not a department in a traditional sense. It is a cost center designed to capture and account for Workers' Compensation costs.

Budget Strategy Overview

This section is not applicable to this area.

WORKERS' COMPENSATION

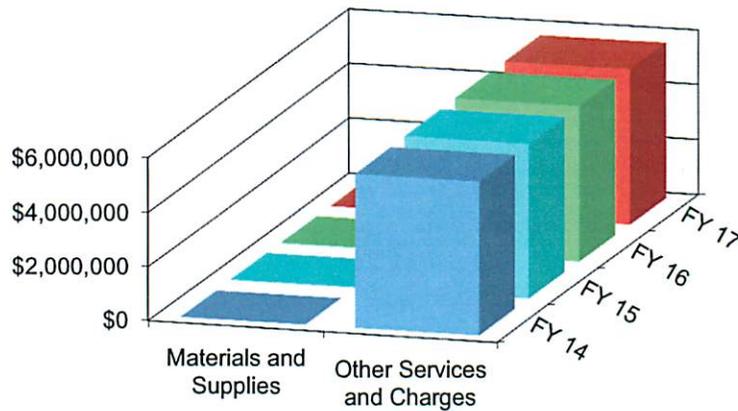
BUDGET HIGHLIGHTS

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	FY 14 <u>ACTUAL</u>	FY 15 <u>ORIGINAL</u>	FY 16 <u>BUDGET</u>	Dollar Diff. From FY 15 Orig.	Percent Diff. From FY 15 Orig.	FY 17 <u>FINANCIAL PLAN</u>
Operating Budget						
Materials and Supplies	\$ 2	\$ 33	\$ 33	\$ 0	0.0%	\$ 33
Other Services and Charges	5,662	5,667	5,667	0	0.0%	5,667
Total Budget	\$ 5,664	\$ 5,700	\$ 5,700	\$ 0	0.0%	\$ 5,700

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

8020 Employees' Insurance Service Fund
TOTAL

FY 16 <u>BUDGET</u>	Percent Diff. From FY 15 Orig.	FY 17 <u>FINANCIAL PLAN</u>
<u>\$ 5,700</u>	0.0%	<u>\$ 5,700</u>
\$ 5,700		\$ 5,700

Funded positions

N/A

N/A

N/A

Employee Insurance Admin

Department Budget Summary

FY 2016

Mission Statement

Overview of Services

Employee Insurance Administration is not a department in the traditional sense; and therefore, does not have a mission statement, goals, objectives or key performance indicators.

The Employee Insurance Administration program, administered by the Human Resources department, was established in FY84 as a means to account for the cost of insurance plans for City employees. Prior to the establishment of the Employee Insurance Service Fund, insurance was accounted for through a series of trust funds.

The City offers its employees and various City agencies insurance plans covering health, dental, life, supplemental life and long-term disability. The City pays a major portion of insurance costs. City agencies with employees participating in the programs make payments directly to the Employee Insurance Service Fund.

Currently firefighters and police officers do not participate in the City of Tulsa employee insurance program for health, dental and life coverage. They contract separately for these benefits as allowed by State law. The City pays the employees amounts comparable to civilian employees for their benefits.

Goals

There are no goals for this area. It is not a department in a traditional sense. It is a cost center designed to capture and account for employee insurance.

Budget Strategy Overview

This section is not applicable to this area.

General Government

Department Budget Summary

FY 2016

Mission Statement

Overview of Services

General Government is not a department in the traditional sense; and therefore, does not have a mission statement, goals, objectives or key performance indicators.

The General Government program, administered by the Finance Department, is responsible for general-purpose expenditure requirements that are not chargeable to a specific department. Expenses include City memberships, advertising, property and casualty insurance premiums, property revaluation payments to Tulsa County, election expenses and citizen surveys. Typically, no personnel costs are charged to this program.

Goals

There are no goals for this area. It is not a department in a traditional sense. It is a center to pay for city-wide activities that are not confined to one department.

Budget Strategy Overview

This section is not applicable to this area.

GENERAL GOVERNMENT

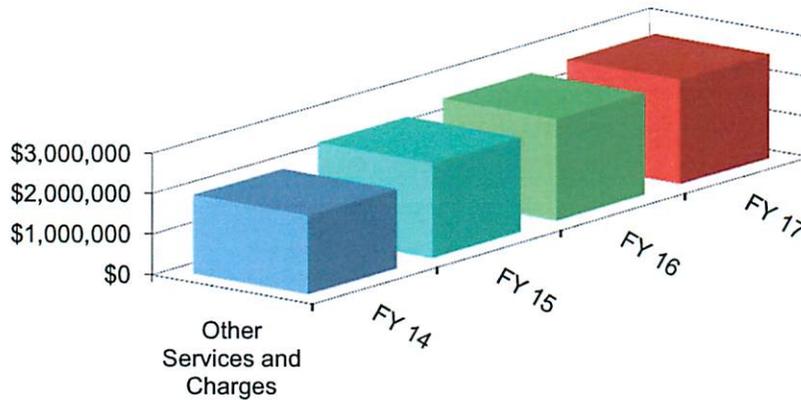
BUDGET HIGHLIGHTS

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	Dollar Diff. From FY 15 Orig.	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
Operating Budget						
Other Services and Charges	\$ 1,940	\$ 2,331	\$ 2,523	\$ 192	8.2%	\$ 2,600
Total Budget	\$ 1,940	\$ 2,331	\$ 2,523	\$ 192	8.2%	\$ 2,600

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

1080 General Fund

TOTAL

FY 16 BUDGET	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
\$ 2,523	8.2%	\$ 2,600
\$ 2,523		\$ 2,600

Funded positions

N/A

N/A

N/A

FY 16 CHANGES FOR OPERATION

1. Citizen survey (one-time)
2. Property insurance 5% projected increase
3. Property evaluation cost increase
4. Pending litigation - anticipated increase for outside legal services (one-time)

TOTAL OPERATING CHANGES

AMOUNT

\$ 50
40
32
70
\$ 192

FY 17 CHANGES FOR OPERATION

Funding in FY17 for elections (two City, one special).

Indian Nations Council of Government

Department Budget Summary

FY 2016

Mission Statement

To provide local and regional planning, information, coordination, communication, implementation and management services to member governments and their constituent organizations through a voluntary assembly of area elected officials and their appointees, resulting in regional cooperation and the enhancement of public and private decision-making capabilities and the solution of local and regional problems.

Overview of Services

A cooperative and coordinative approach to local government problem-solving is the basis for the Indian Nations Council of Governments (INCOG) operations. It provides staff to the Tulsa Metropolitan Area Planning Commission (TMAPC), the City Board of Adjustment (BOA), and the Metropolitan Environmental Trust (M.e.t). INCOG provides a wide array of regional programs in transportation and environmental planning, community and economic development, aging services, public safety, GIS/mapping and data services and regional legislative and public policy advocacy.

INCOG is the Metropolitan Planning Organization for regional transportation planning and is designated as an Economic Development District by the federal Economic Development Administration for the Tulsa area, creating access to federal funding for City projects. INCOG's Ozone Alert! Program strives to improve air quality through voluntary measures and maintaining attainment status.

INCOG has worked in partnership with the City of Tulsa Planning and Development Department on the Zoning Code update over the past couple of years. INCOG staff is currently participating in the public outreach portion of the review process and will present to the TMAPC for a recommendation once that process is completed. It is anticipated that the new Zoning Code will be heard by TMAPC and adopted by the City Council by late summer, 2015. Once it is adopted, INCOG staff will play a key role in the implementation, including working with the TMAPC, BOA and stakeholders to ensure they receive adequate training. In addition, INCOG staff will play a significant role in the update of the Subdivision Regulations as that process rolls out later in 2015.

INCOG staff continues to serve as the lead agency for amendments and general maintenance of the Comprehensive Plan. The "master" document is maintained by INCOG staff and kept up to date as amendments are adopted. Since 2013, 33 amendments to the Comprehensive plan have been processed and/or adopted. In the coming year, INCOG staff is working with the Tulsa Planning and Economic Development Department on a 5-year Progress Report for the Comprehensive Plan.

Goals

1. Maintain eligibility and secure funding for transportation and economic development projects.



Objective 1.1: Pursue and secure federal grant funding for surface transportation projects.

2. Provide consistent delivery of timely and reliable land development reviews and services for TMAPC and the BOA and coordinate with the City of Tulsa to implement and maintain the Comprehensive Plan.



Objective 2.1: Process approximately 900 land development applications annually with zero errors.

Indian Nations Council of Government

Objective 2.2: Implement the Comprehensive Plan through active involvement in the development, adoption and implementation of the Zoning Code update, Subdivision Regulations update, small area plans and other planning and zoning initiatives.

Objective 2.3: Implement the Comprehensive Plan through: processing privately submitted Comprehensive Plan amendment applications; performing conformance review of development applications, capital improvements projects, and tax increment/incentive district projects; participating in the Five Year Progress Report project; and providing ongoing maintenance of the Comprehensive Plan.

- Maintain eligibility and secure state and federal funding for aging services programs



Objective 3.1: Provide funding for service delivery for aging services programs in the City of Tulsa.

Key Performance Indicators	FY 13-14 Actual	FY 14-15 Target	FY 14-15 Estimate	FY 15-16 Target
1.1.1: Federal funding allocated to City/Transit	\$18.2M	\$15.8M	\$27.5M	\$17.5M
2.1.1: # of land development applications	895	900	900	900
2.1.2: # of staff processing errors on application reviews	3	0	3	0
3.1.1: # of units of service delivery Tulsa aging services programs (nutrition only)	108,537	100,370	122,397	112,753

Budget Strategy Overview

The FY16 INCOG budget is being set to maintain existing service levels and meet the key performance indicators outlined above.

INDIAN NATIONS COUNCIL OF GOVERNMENTS (INCOG)

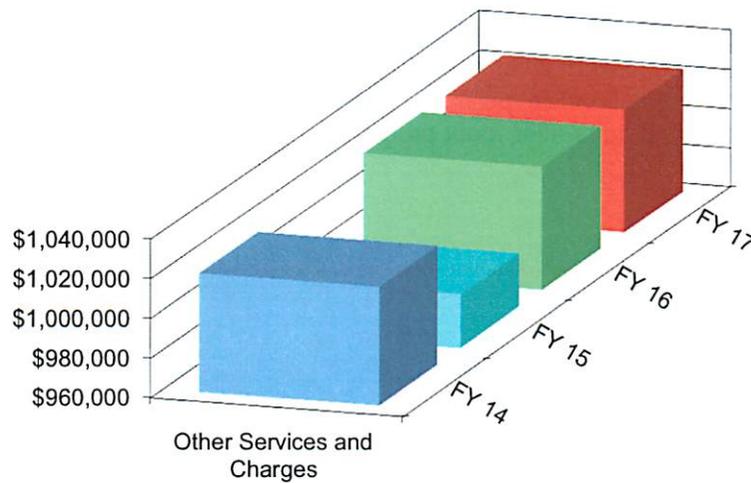
BUDGET HIGHLIGHTS

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	<u>FY 14 ACTUAL</u>	<u>FY 15 ORIGINAL</u>	<u>FY 16 BUDGET</u>	<u>Dollar Diff. From FY 15 Orig.</u>	<u>Percent Diff. From FY 15 Orig.</u>	<u>FY 17 FINANCIAL PLAN</u>
Operating Budget						
Other Services and Charges	\$ 1,020	\$ 987	\$ 1,023	\$ 36	3.6%	\$ 1,023
Total Budget	\$ 1,020	\$ 987	\$ 1,023	\$ 36	3.6%	\$ 1,023

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

1080 General Fund

TOTAL

<u>FY 16 BUDGET</u>	<u>Percent Diff. From FY 15 Orig.</u>	<u>FY 17 FINANCIAL PLAN</u>
\$ 1,023	3.6%	\$ 1,023
\$ 1,023		\$ 1,023

Funded positions

N/A

N/A

N/A

FY 16 CHANGES FOR OPERATION

1. Benefits and compensation adjustments
2. Tulsa Metropolitan Area Planning Commission-Planning/Mapping/Support Services
3. Transportation Planning Program
4. Board of Adjustment Program
5. Membership assessment and Area Agency on Aging

TOTAL OPERATING CHANGES

<u>AMOUNT</u>
\$ 17
12
7
(3)
3
\$ 36

Finance

Department Budget Summary

FY 2016

Mission Statement

Provide centralized financial services in accordance with established financial policies, and maintain the City seal and records as required by statutes and charter.

Overview of Services

The Finance department provides centralized public financial functions for the City of Tulsa through nine divisions: Administration, Budget and Planning, Treasury, Purchasing, Accounting, Office for Maximizing and Advancing Performance (MAAP), Grants, Utility Services and City Clerk. Services include:

- Accounting for City revenues, expenditures, assets and liabilities;
- Preparing and administering the annual operating and capital budgets and strategic planning;
- Processing all requests for purchase of goods and services;
- Maintaining and securing the highest possible prudent return on the City's investment portfolio;
- Assuring timely payment of the City's bills, claims, and debt liabilities;
- Developing and monitoring the City's annual five year capital plan;
- Maintaining and providing copies of all official and financial documents;
- Developing and implementing financial policies and programs consistent with legal requirements;
- Administrating the City's and authorities' debt programs;
- Grants Administration;
- City Clerk; and
- Utility Services.

Goals

1. Protect the City's financial assets.



Objective 1.1: Invest cash reserves to preserve capital, meet liquidity needs and maximize returns.

2. Maintain the City's financial health.



Objective 2.1: Maintain or improve the City's general obligation bond ratings.

Objective 2.2: Maintain general fund emergency operating reserve at the level set by policy.

Objective 2.3: Develop a budget document that qualified for GFOA Distinguished Budget Presentation Award.

Objective 2.4: Prepare financial reports that are timely and of the quality warranting GFOA awards for excellence in financial reporting.

3. Ensure good stewardship of City revenues.



Objective 3.1: Achieve collection of 99.3% of revenue billed by Utilities Services.

Objective 3.2: Achieve collection of X% of revenue billed by other City services.

Objective 3.3: Effectively manage Grants allocated through the City of Tulsa.

Finance

4. Contribute to efficient and reliable local government.



Objective 4.1: Complete the purchasing cycle on average purchases of commodities within 12 business days.

Objective 4.2: Sell City property that has been declared surplus in an efficient and through manner while maximizing revenues.

Objective 4.3: Increase efficiency by utilizing electronic payments.

Objective 4.4: Efficiently and effectively manage City records by ensuring the Adopted Records Retention Schedule is followed.

Objective 4.5: Initiate process improvements that will increase efficiency and effectiveness of operations and regularly engage in continuous process improvements.

Objective 4.6: Establish an engaged workforce.

Objective 4.7: Provide proper notice of meetings and agendas.

Objective 4.8: Pre-qualify contractors for City of Tulsa projects.

Objective 4.9: Publish resolutions and ordinances and make available digital images of documents timely.

Key Performance Indicators	FY 13-14 Actual	FY 14-15 Target	FY 14-15 Estimate	FY 15-16 Target
1.1.1: Basis points over the treasury bill rate	90	25	90	25
2.1.1: City's Standard and Poor bond rating	AA	AA	AA	AA
2.1.2: City's Moody's Investor Service bond rating	AA ¹	AA ¹	AA ¹	AA ¹
2.3.1: Receive GFOA distinguished budget award	Yes	Yes	Yes	Yes
2.4.1: Earn GFOA Award for excellence in financial reporting	Yes	Yes	Yes	Yes
2.2.1: Average % of General Fund emergency operating reserve set by policy (6.25%)	108.97	6.25	111.34	6.25
3.1.1: Collection rate % of revenue billed for Utilities Services	99.39	99.3	99.41	99.3
3.1.2: % of utilities customers utilizing electronic payment	New Measure	New Measure	New Measure	20%
3.2.1: \$ net receipts from TSID Billing and Collection	New Measure	New Measure	New Measure	\$3,332,000
3.2.2: Collection rate of % of revenue billed for TSID	New Measure	New Measure	New Measure	98%
3.2.3: \$ net receipts from A/R Assigned to Collections	New Measure	New Measure	New Measure	\$1,400,000
3.2.4: Collection rate of % of revenue billed for A/R assigned to collections	New Measure	New Measure	New Measure	31%

Finance

Key Performance Indicators	FY 13-14 Actual	FY 14-15 Target	FY 14-15 Estimate	FY 15-16 Target
3.3.1: Total number of persons assisted with HUD funded non-housing services or activities	New Measure	New Measure	New Measure	45,000
3.3.2: Total number of households assisted with HUD funded housing programs	New Measure	New Measure	New Measure	3,420
4.1.1: % of commodity purchases completed within 12 business days	New Measure	New Measure	New Measure	90%
4.2.1: \$ revenue received from Surplus Auction	New Measure	New Measure	New Measure	\$750,000
4.3.1: % of total revenue received via electronic payment	New Measure	New Measure	New Measure	32%
4.4.1: % of offsite storage boxes without audit or legal holds destroyed within 30 days of destruction date	New Measure	New Measure	New Measure	50%
4.5.1: # of process improvement initiatives completed	New Measure	New Measure	New Measure	4
4.5.2: % of no cost process improvement recommendations implemented within 6 months of final approval	New Measure	New Measure	New Measure	90%
4.6.1: % of active HPG Champions that participate monthly in Champion activities	New Measure	New Measure	New Measure	80%
4.6.2: # of employees participating in MAAP projects and initiatives	New Measure	New Measure	New Measure	100
4.6.3: % of MAAP projects that were derived from non-MAAP and non-administration employees	New Measure	New Measure	New Measure	50%
4.7.1: # of meeting notices & agendas posted	New Measure	New Measure	New Measure	1,264
4.8.1: # of pre-qualified contractors (by classification)*	New Measure	New Measure	New Measure	122
4.8.1.1 Classification A	New Measure	New Measure	New Measure	12
4.8.1.2 Classification B	New Measure	New Measure	New Measure	27
4.8.1.3 Classification C	New Measure	New Measure	New Measure	40
4.8.1.4 Classification D	New Measure	New Measure	New Measure	47
4.8.1.5 Classification S	New Measure	New Measure	New Measure	49
4.9.1: % of resolutions & ordinances published within 10 calendar days of execution	New Measure	New Measure	New Measure	100%
4.9.2: % of new documents imaged within 4 business days of full execution	New Measure	New Measure	New Measure	100%

*Contractors can hold multiple classifications

Budget Strategy Overview

Resources allocated to Finance will be dedicated to Mayor and Tulsa City Council priorities including efficient government.

FINANCE

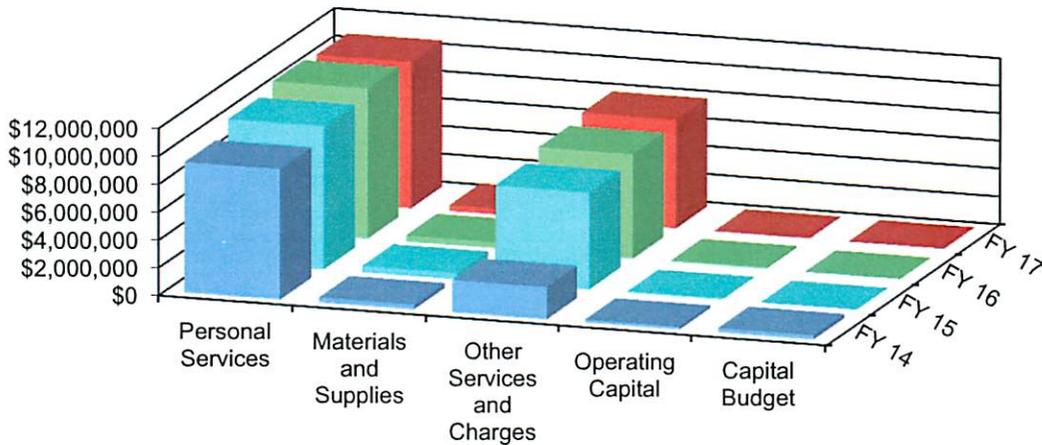
BUDGET HIGHLIGHTS

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	Dollar Diff. From FY 15 Orig.	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 9,369	\$ 10,260	\$ 10,817	\$ 557	5.4%	\$ 10,580
Materials and Supplies	365	446	446	0	0.0%	438
Other Services and Charges	2,342	6,952	7,484	532	7.7%	7,798
Operating Capital	208	67	97	30	44.8%	33
Total Operating Budget	12,284	17,725	18,844	1,119	6.3%	18,849
Capital Budget	325	0	0	0	N/A	0
Total Budget	\$ 12,609	\$ 17,725	\$ 18,844	\$ 1,119	6.3%	\$ 18,849

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

	FY 16 BUDGET	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
1080 General Fund	\$ 8,428	18.1%	\$ 8,341
2910 Short-Term Capital Fund	9	-70.0%	33
3623 Tulsa Authority for Recovery of Energy Fund	538	1.5%	539
4102 Tulsa Stadium Improvement District Special Assessment Fund	84	9.1%	84
4122 Whittier Square Improvement District Special Assessment Fund	20	0.0%	20
5561 Home Investment Partnership Program	825	107.3%	819
5563 Emergencies Solutions Grant (HUD)	287	5.1%	287
5565 Community Development Block Grant Fund	2,977	-17.3%	3,134
5567 Housing Opportunities for Persons with AIDS	353	0.0%	353
7010 Stormwater Management Enterprise Fund	502	-7.2%	501
7020 TMUA-Water Operating Fund	2,639	0.8%	2,585
7030 TMUA-Sewer Operating Fund	2,038	1.7%	2,009
7060 EMSA Enterprise Fund	144	-0.7%	144
TOTAL	\$ 18,844		\$ 18,849

Funded positions

157

163

159

FY 16 CHANGES FOR OPERATION

	<u>AMOUNT</u>
1. Benefit and compensation adjustments	\$ 164
2. FY15 Position Changes:	90
a. Add HRIS Administrator	90
3. FY16 Position Changes:	312
a. Add ICMA Fellow (4) (one-time)	254
b. Add Buyer	49
c. Materials & supplies to support requested positions	9
4. Retail incentive contracts - revenue offset	550
5. Collection agency fees for Subrogation Agent Collections - revenue offset	113
6. Auditing services to identify unregistered taxpayers - revenue offset	62
7. Materials, supplies & other services adjustments	(22)
8. HUD Grants	(180)
a. Housing Opportunities for Persons With Aids (HOPWA)	0
b. Emergency Solutions Grant (ESG)	14
c. Home Investment Partnership Program (HOME)	427
d. Community Development Block Grant (CDBG)	(621)
9. Capital additions/replacements:	
a. Inventory management software - warehouse	97
b. Adjustment to eliminate previous year's capital	(67)
TOTAL OPERATING CHANGES	<u><u>\$ 1,119</u></u>

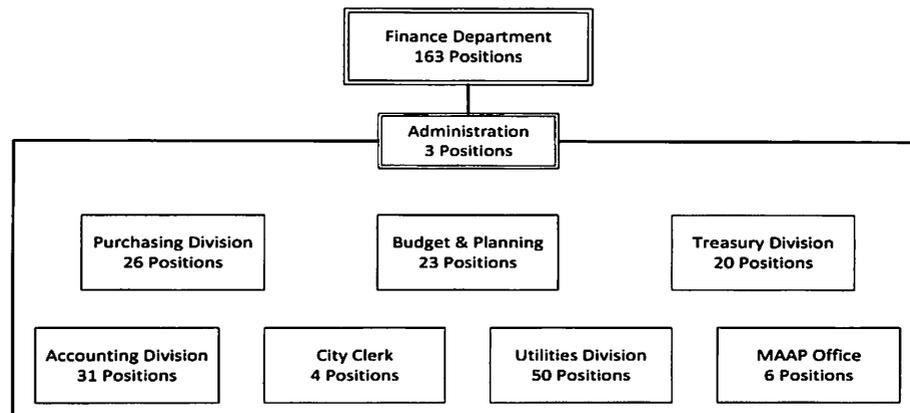
FY 17 CHANGES FOR OPERATION

Full year payment for retail incentive contract and reductions for one-time purchases budgeted in FY16.

FINANCE

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 14	FY 15	FY 16	FY 14	FY 15	FY 16
Administration						
Exempt/Professional	3	3	3	3.0	3.0	3.0
Total Administration	<u>3</u>	<u>3</u>	<u>3</u>	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>
Treasury Division						
Administrative & Technical	10	9	9	10.0	9.0	9.0
Exempt/Professional	4	4	4	4.0	4.0	4.0
Office & Technical	7	7	7	6.5	6.5	6.5
Total Treasury Division	<u>21</u>	<u>20</u>	<u>20</u>	<u>20.5</u>	<u>19.5</u>	<u>19.5</u>
Purchasing Division						
Administrative & Technical	3	2	2	3.0	2.0	2.0
Exempt/Professional	6	5	6	6.0	5.0	6.0
Labor & Trades	13	13	13	13.0	13.0	13.0
Office & Technical	5	5	5	5.0	5.0	5.0
Total Purchasing Division	<u>27</u>	<u>25</u>	<u>26</u>	<u>27.0</u>	<u>25.0</u>	<u>26.0</u>
Accounting Division						
Administrative & Technical	5	5	5	5.0	5.0	5.0
Exempt/Professional	19	18	19	19.0	18.0	19.0
Office & Technical	9	7	7	9.0	7.0	7.0
Total Accounting Division	<u>33</u>	<u>30</u>	<u>31</u>	<u>33.0</u>	<u>30.0</u>	<u>31.0</u>
City Clerk's Office						
Administrative & Technical	1	1	1	1.0	1.0	1.0
Exempt/Professional	1	1	1	1.0	1.0	1.0
Office & Technical	2	2	2	2.0	2.0	2.0
Total City Clerk's Office	<u>4</u>	<u>4</u>	<u>4</u>	<u>4.0</u>	<u>4.0</u>	<u>4.0</u>
Budget & Planning Division						
Administrative & Technical	14	12	9	14.0	12.0	9.0
Exempt/Professional	11	9	11	11.0	9.0	11.0
Office & Technical	2	2	3	2.0	2.0	3.0
Total Budget & Planning Division	<u>27</u>	<u>23</u>	<u>23</u>	<u>27.0</u>	<u>23.0</u>	<u>23.0</u>
Maximizing and Advancing Performance Office						
Administrative & Technical	1	0	0	1.0	0.0	0.0
Exempt/Professional	4	2	6	4.0	2.0	6.0
Total Maximizing and Advancing Performance Office	<u>5</u>	<u>2</u>	<u>6</u>	<u>5.0</u>	<u>2.0</u>	<u>6.0</u>
Utilities Division						
Administrative & Technical	8	8	8	8.0	8.0	8.0
Exempt/Professional	14	14	14	14.0	14.0	14.0
Office & Technical	28	28	28	28.0	28.0	28.0
Total Utilities Division	<u>50</u>	<u>50</u>	<u>50</u>	<u>50.0</u>	<u>50.0</u>	<u>50.0</u>
TOTAL	<u>170</u>	<u>157</u>	<u>163</u>	<u>169.5</u>	<u>156.5</u>	<u>162.5</u>



Information Technology

Department Budget Summary

FY 2016

Mission Statement

To provide cost effective and highly efficient technology services for our clients.

Overview of Services

The Information Technology Department (IT) is an internal service organization that is committed to providing the technology needs of all City departments. The goals of every department become the goals of IT. The department will be managed following industry standard work breakdown structures ensuring a cost effective and highly efficient service deliver. The department will consist of the following divisions:

- Project Management – Provides IT project management, resource planning and strategic deployment planning
- Architecture - Provides future-focused application, data, system and security architecture services. Coordinates vendor pilots, research and development projects, and provides direction to all City department ensuring a consistent architecture across applications and systems
- Administration - Coordinates audit compliance, technology budgeting and procurement, technology asset management, contract review and management, governance, policies and procedures administration, forecasting, and City-wide office services including print services, mail, supplies and records management.
- Development Services – Provides development services including application development, web development, and application integration services
- Deployment Services – Provides system and application deployment services including testing, deployment, and documentation of applications and systems
- Support Services – Provides support services including service desk, application support, and minor application configuration
- Operation Services – Maintains, supports, and secures the City-wide network, network-delivered applications including email and internet, servers, data center, system backup and recovery, business continuity/disaster recovery planning, desktop and laptop computer management, audio/visual technology, voice systems, radios and regional radio system, vehicular electronic equipment and emergency warning systems.

Goals

1. Establish highly effective and efficient Service Level Agreements supporting the needs of our clients.



Objective 1.1: Monthly and annual customer satisfaction surveys with a score of 3 or lower will be reviewed to resolve customer service issues and concerns.

Objective 1.2: Manage service levels with statistics from the IT Service Desk including ticket resolution within 30 days.

Objective 1.3: Efficiently manage IT resource utilization to resolve at least 40% of customer requests on first contact thereby allowing more time for strategic endeavors.

2. Align services and resources with customer goals.



Objective 2.1: Manage resource capacity and utilization to ensure proper project prioritization and planning. Establish total available capacity and ensure general and administrative tasks do not exceed 20% of total capacity.

Information Technology

Objective 2.2: Provide technology needs analysis and project administration services to City management and project sponsors so they can complete technology projects that meet their business goals within agreed schedules.

3. Reform our approach from reactive to proactive.



Objective 3.1: Manage operations to ensure average system uptime of 99.90% excluding regularly scheduled maintenance.

Objective 3.2: Efficiently install technology for city vehicles and consistently provide IT support of city devices (computers, two-way radios, wireless devices, etc.)

Key Performance Indicators	FY 13-14 Actual	FY 14-15 Target	FY 14-15 Estimate	FY 15-16 Target
1.1: Annual and monthly customer service rating (1-5)	4.86	4.00	4.9	4.0
1.2.1: % of IT service tickets over 30 days old	2%	1%	1%	1%
1.2.2: Total # of Help Desk requests received	New Measure	New Measure	New Measure	New Measure*
1.3.1: First contact resolution rate	47%	40%	50%	50%
1.3.2: # of endpoints served (includes desktops, laptops, smart phones, tablets and other devices)	New Measure	New Measure	New Measure	New Measure*
1.3.3: # of servers supported	New Measure	New Measure	New Measure	New Measure*
1.3.4: # of custom databases supported	New Measure	New Measure	New Measure	New Measure*
2.1: Resource Utilization: Project and Operational Task Utilization	New Measure	New Measure	New Measure	80%
2.1.2: Resource Utilization: General and Administrative	New Measure	New Measure	New Measure	20%
2.2.1: # of technology projects managed	New Measure	New Measure	New Measure	New Measure*
2.2.2: % of technology projects managed with budget of \$1million or more	New Measure	New Measure	New Measure	New Measure*
2.2.3: # of technology projects completed	New Measure	New Measure	New Measure	New Measure*
2.2.4: % of technology projects completed on schedule and within budget	New Measure	New Measure	New Measure	New Measure*
2.2.5: # of custom IT applications supported	New Measure	New Measure	New Measure	New Measure*
3.1: Average System Uptime	New Measure	New Measure	New Measure	99.90%
3.2.1: # of radios in service	New Measure	New Measure	New Measure	New Measure*
3.2.2: # of radios repaired	New Measure	New Measure	New Measure	New Measure*
3.2.3: # of vehicles outfitted	New Measure	New Measure	New Measure	New Measure*
3.2.4: # of tower site repairs	New Measure	New Measure	New Measure	New Measure*

Information Technology

Key Performance Indicators	FY 13-14 Actual	FY 14-15 Target	FY 14-15 Estimate	FY 15-16 Target
3.2.5: # of in-car laptops repaired or exchanged	New Measure	New Measure	New Measure	New Measure*
3.2.6: # fire station responses	New Measure	New Measure	New Measure	New Measure*

*Metrics will be tracked for first time in FY 15-16. Once the Department has the metrics measured, they will be able to set targets for FY 16-17.

Budget Strategy Overview

The FY16 Information Technology budget is being set to improve existing service levels and meet the key performance indicators outlined above through addressing issues outlined in the PCG study.

Resources dedicated to Information Technology will continue to address priorities from the Mayor, City Council and Citizen Survey priorities, which include improving government, efficiency, and reliability, public safety, and economic development. The FY16 budget includes continued support for all business operations of the City as well as new technology initiatives such as system and network security monitoring, asset management and predictive analytics, radio and early warning system enhancements, preparation and planning for a new records management system and a new financial system.

INFORMATION TECHNOLOGY

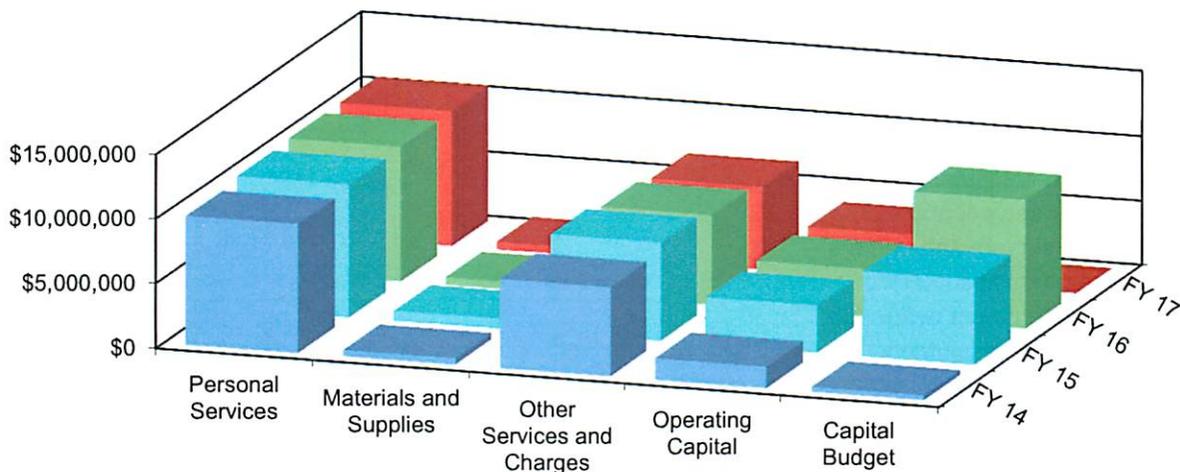
BUDGET HIGHLIGHTS

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	Dollar Diff. From FY 15 Orig.	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 9,959	\$ 10,308	\$ 10,473	\$ 165	1.6%	\$ 10,482
Materials and Supplies	491	764	591	(173)	-22.6%	591
Other Services and Charges	6,864	7,564	6,967	(597)	-7.9%	6,460
Operating Capital	1,660	3,609	3,677	68	1.9%	3,584
Total Operating Budget	18,974	22,245	21,708	(537)	-2.4%	21,117
Capital Budget	380	6,530	10,000	3,470	53.1%	0
Total Budget	\$ 19,354	\$ 28,775	\$ 31,708	\$ 2,933	10.2%	\$ 21,117

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

	FY 16 BUDGET	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
1080 General Fund	\$ 11,615	5.3%	\$ 11,193
2420 E911 Fee Operating Fund	442	-11.8%	440
2910 Short-Term Capital Fund	3,317	2.1%	3,224
3623 Tulsa Authority for Recovery of Energy Fund	427	4.4%	420
7010 Stormwater Management Enterprise Fund	464	3.6%	458
7020 TMUA-Water Operating Fund	2,359	6.3%	2,325
7030 TMUA-Sewer Operating Fund	1,906	6.8%	1,879
8011 Office Services - Internal Service Fund	1,178	-54.7%	1,178
6014 2014 Sales Tax Fund	10,000	53.1%	0
TOTAL	\$ 31,708		\$ 21,117

Funded positions	119	119	119
------------------	-----	-----	-----

FY 16 CHANGES FOR OPERATION

	<u>AMOUNT</u>
1. Benefit and compensation adjustments	\$ 165
2. FAA/FCC mandated inspections of City radio towers (one-time cost in FY15)	(12)
3. Telecommuting for Customer Care agents (one-time cost in FY15)	(19)
4. Microsoft Exchange Server upgrade (one-time)	474
5. Maintenance and support costs for decommissioned hardware and software	(126)
6. IT hardware and software annual maintenance and support changes	243
7. Increase City-wide high speed internet capacity from 100 Mbps to 300 Mbps	11
8. Virtual Tape Project high speed internet for Mainframe Disaster Recovery	9
9. Wireless communications tower lease agreement	5
10. Communications special circuits to water and sewer facilities no longer used	(55)
11. Consulting Services for Tulsa Metropolitan Utility Authority (TMUA) projects: IVR, Hach Wims, SCADA, Hansen, Lucity	45
12. TriTech CAD annual maintenance and support transferred to Police department	(174)
13. Training for support of radio and financial systems, project management (one-time)	51
14. Training for support of new and existing TMUA systems	33
15. Internal equipment management and wireless communications services	(21)
16. Operational change for vendors to invoice departments for certain printing supplies	(173)
17. Operational change for vendors to invoice departments for certain office services	(1,284)
18. Wireless devices for various City departments	35
19. Disaster recovery maintenance and support for public safety systems	16
20. Disaster recovery reconfiguration for public safety systems (one-time)	22
21. Additional emergency warning sirens (5) (one-time)	150
22. Capital additions/replacements:	
a. Network infrastructure components	808
b. City wide ruggedized laptops (182)	700
c. Workstation computers (24)	105
d. Data center servers and storage	338
e. Mainframe servers and printers	83
f. Public safety radios (121)	539
g. General government radios (98)	415
h. Fixed end radio equipment	196
i. Vehicle replacement (2)	64
j. Disaster recovery hardware and software for public safety systems	70
k. Enterprise funded server upgrades	360
l. Adjustment to eliminate previous year's capital	(3,609)
TOTAL OPERATING CHANGES	<u>\$ (537)</u>

CAPITAL IMPROVEMENTS PROJECTS

1. 2014 Sales Tax Capital Projects Fund	
a. ERP Financial System	10,000
2. Adjustment to eliminate previous year's capital projects	(6,530)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	<u>3,470</u>
TOTAL CHANGES	<u>\$ 2,933</u>

FY 17 CHANGES FOR OPERATION

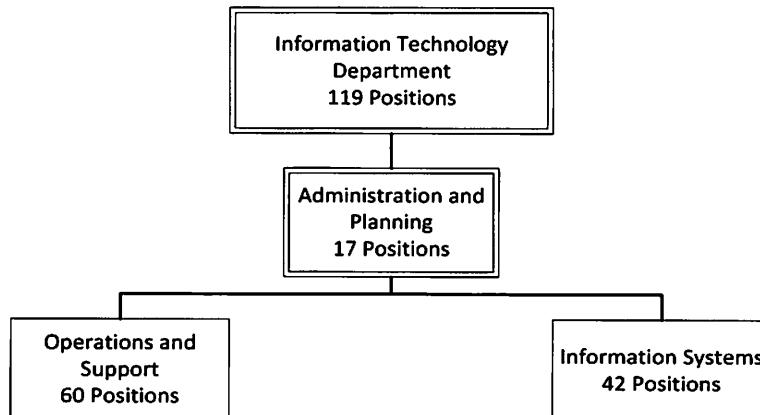
Reductions for one-time items purchased in FY16. Changes in IT hardware and software maintenance and lease agreements. A Microsoft Enterprise Agreement solution is also anticipated.

INFORMATION TECHNOLOGY

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 14	FY 15	FY 16	FY 14	FY 15	FY 16
Administration and Planning						
Administrative & Technical	1	0	0	1.0	0.0	0.0
Exempt/Professional	1	1	1	1.0	1.0	1.0
Information & Technical	3	3	3	3.0	3.0	3.0
Information Systems	10	10	10	10.0	10.0	10.0
Office & Technical	2	3	3	2.0	3.0	3.0
Total Administration and Planning	17	17	17	17.0	17.0	17.0
Operations and Support						
Administrative & Technical	1	1	1	1.0	1.0	1.0
Information & Technical	41	35	36	41.0	35.0	36.0
Information Systems	26	22	22	26.0	22.0	22.0
Office & Technical	7	1	1	7.0	1.0	1.0
Total Operations and Support	75	59	60	75.0	59.0	60.0
Information Systems						
Administrative & Technical	1	0	0	1.0	0.0	0.0
Information & Technical	18	13	12	18.0	13.0	12.0
Information Systems	32	30	30	32.0	30.0	30.0
Total Information Systems	51	43	42	51.0	43.0	42.0
TOTAL	143	119	119	143.0	119.0	119.0

• ORGANIZATION CHART •



Customer Care Center

Department Budget Summary

FY 2016

Mission Statement

To serve as the central point of contact for the City of Tulsa, facilitating responsive, accessible and accountable City government.

Overview of Services

The Customer Care Center was created in June 2011, by consolidating the Utility Billing Call Center from the abolished Public Works department with the Mayor's Action Center from the Communications department. The purpose of the Customer Care Center is to enhance the City's ability to provide consistent, timely and quality responses to citizens' requests for information and assistance with services and programs.

The Customer Care Center provides courteous, pleasant and knowledgeable staff to listen and help answer or address citizen requests and concerns. Citizen contact with the Customer Care Center is typically by phone, mail, email and web-based sources through multiple published phone numbers. Requests are resolved in the Customer Care Center or gathered, logged and routed to the appropriate departments for review and resolution. Weekly reports are generated and forwarded to designated department personnel to help facilitate a timely response. All service requests are monitored by the Customer Care Center until resolved. Examples of call types include: water requests, refuse concerns, nuisance, zoning, potholes, animal welfare, citizen comments and general inquiries.

Goals

1. Provide courteous, effective and expedient customer service to all customers.



Objective 1.1: Answer 85% of Customer Care Center calls within 45 seconds with a less than 8% call abandonment rate.

Objective 1.2: Maintain a 90% customer service quality score level through our recording and monitoring program.

Key Performance Indicators	FY 13-14 Actual	FY 14-15 Target	FY 14-15 Estimate	FY 15-16 Target
1.1.1: % of calls answered within 45 seconds	48%	85%	70%	85%
1.1.2: Average call abandonment %	18%	<8%	11%	<8%
1.2.1: Customer service quality score % for recorded and monitored calls	93.56%	90%	93.6%	90%

Budget Strategy Overview

Resources allocated to Customer Care Center will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including efficient government and customer service.

CUSTOMER CARE CENTER

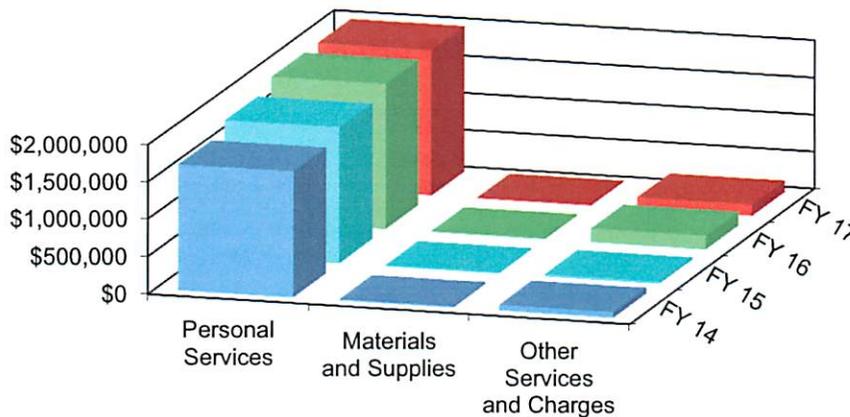
BUDGET HIGHLIGHTS

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	Dollar Diff. From FY 15 Orig.	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 1,688	\$ 1,832	\$ 1,966	\$ 134	7.3%	\$ 1,967
Materials and Supplies	19	15	15	0	0.0%	15
Other Services and Charges	78	30	185	155	>500.0%	154
Total Budget	\$ 1,785	\$ 1,877	\$ 2,166	\$ 289	15.4%	\$ 2,136

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

1080 General Fund	
3623 Tulsa Authority for Recovery of Energy Fund	
7010 Stormwater Management Enterprise Fund	
7020 TMUA-Water Operating Fund	
7030 TMUA-Sewer Operating Fund	
7060 EMSA Enterprise Fund	

FY 16 BUDGET	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
\$ 325	29.0%	\$ 320
390	4.6%	385
173	18.5%	170
649	10.9%	640
563	15.6%	556
66	94.1%	65
\$ 2,166		\$ 2,136

TOTAL

Funded positions

46

47

47

FY 16 CHANGES FOR OPERATION

1. Benefit and compensation adjustments
2. FY 16 Position Changes:
 - a. Add Customer Account Representative
3. Interpreter service
4. 311 annual fees - full year cost
5. 311 public information campaign (one-time)
6. Internal office services

AMOUNT

\$ 103
31
31
98
24
30
3
\$ 289

TOTAL OPERATING CHANGES

FY 17 CHANGES FOR OPERATION

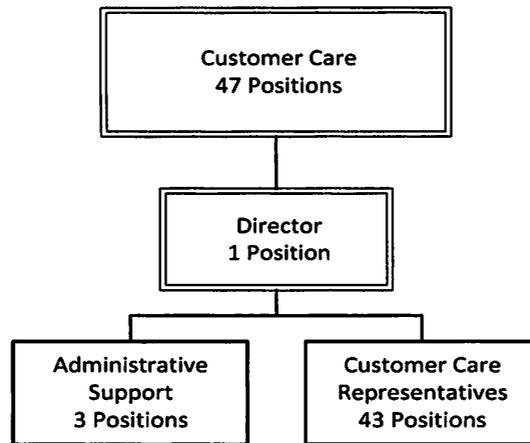
Reductions for one-time purchases budgeted in FY16.

CUSTOMER CARE CENTER

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 14	FY 15	FY 16	FY 14	FY 15	FY 16
311 Customer Care						
Administrative & Technical	7	7	7	7.0	7.0	7.0
Exempt/Professional	1	1	1	1.0	1.0	1.0
Office & Technical	39	38	39	37.5	36.5	37.5
TOTAL	<u>47</u>	<u>46</u>	<u>47</u>	<u>45.5</u>	<u>44.5</u>	<u>45.5</u>

• ORGANIZATION CHART •



Communications

Department Budget Summary

FY 2016

Mission Statement

To facilitate open and accountable access to city government for the citizens of Tulsa and assist in communicating the prioritized initiatives set by the administration and all other City departments.

Overview of Services

The Department of Communications was created in October 2006. The primary functions of Communications include:

- **Graphic Design Services:** Ensure the consistency and quality in delivery of key messages and information to citizens of Tulsa through professional branding and visual communication services.
- **Editorial Services:** Advise and assist City of Tulsa departments in presenting a professional image through the distribution of timely information, from a centralized point, to ensure consistency in quality and delivery of information to citizens of Tulsa.
- **Media Relations Services:** Ensure consistency in quality and delivery of information and important messages to the citizens of Tulsa as the point of contact for media and public information.
- **Community Engagement:** Promote City of Tulsa and locally to encourage community engagement and to increase awareness and utilization of local government services and programs provided for their benefit.

Goals

1. Ensure consistency in quality and delivery of information and important messages to the citizens of Tulsa as the point of contact for media and public information.



Objective 1.1: Create and implement media training for field supervisors of a minimum of three City department sections per year.

2. Educate and inform larger City of Tulsa employee and citizen audience through communication programs and media information campaigns.



Objective 2.1: Communicate important information to employees about compensation health and wellness, benefits, safety, internal programs and rewards while recognizing employee successes through a multi-media program of employee communication.

Objective 2.2: Increase awareness of City of Tulsa programs for citizens through a variety of media platforms.

Objective 2.3: Organize Town Hall meetings for issues related to projects conducted by City of Tulsa or projects that will impact citizens.

Objective 2.4: Identify location and schedule for all Improve Our Tulsa project meetings in advance of design and construction phases.

3. Support department communication efforts with internal and external customers.



Objective 3.1: Deliver comprehensive communications plans including goals, objectives, audience analysis, tactics and measurements using creative writing and video services.

Objective 3.2: Support communications efforts of departments by creating and implementing branding strategies that reflect the overall organization brand and deliver professional, high quality projects.

Objective 3.3: Facilitate media open records requests.

Communications

Key Performance Indicators	FY 13-14 Actual	FY 14-15 Target	FY 14-15 Estimate	FY 15-16 Target
1.1.1: # of media trainings performed for field supervisors per year	New Measure	3	3	3
2.1.1: # of My Foundations publications created and released	New Measure	New Measure	New Measure	12
2.2.1: # of YouTube views	New Measure	New Measure	New Measure	15,000
2.2.2: # followers/subscribers on Facebook, Twitter, eNews	New Measure	New Measure	New Measure	24,800
2.3.1: # of Town Hall meetings organized	New Measure	New Measure	New Measure	New Measure*
2.3.2: Average # of attendees at Town Hall meetings	New Measure	New Measure	New Measure	New Measure*
2.4.1: # of Engineering Services meetings supported (through online postings, meeting notifications & mailings)	New Measure	New Measure	New Measure	New Measure*
2.4.4: Average # of attendees at meetings	New Measure	New Measure	New Measure	New Measure*
3.1.1: % of Communications projects completed within the time allowed under deadlines	New Measure	New Measure	New Measure	New Measure*
3.1.2: # of Communications Plans developed	New Measure	New Measure	New Measure	New Measure*
3.1.3: # of department specific public info requests processed	New Measure	New Measure	New Measure	New Measure*
3.1.4: # of media pitches	New Measure	New Measure	New Measure	New Measure*
3.1.5: % of department/internal clients who respond positively in survey regarding services provided by Communications Department	New Measure	New Measure	New Measure	New Measure*
3.2.1: # of branding projects initiated	New Measure	New Measure	New Measure	New Measure*
3.2.2: % of branding projects completed	New Measure	New Measure	New Measure	New Measure*
3.2.3: Average time (in days) to complete a branding/graphic project for departments	New Measure	New Measure	New Measure	New Measure*
3.2.4: % of web design projects completed within deadline	New Measure	New Measure	New Measure	New Measure*
3.3.1: # of open records requests facilitated through Communications Department.	New Measure	New Measure	New Measure	New Measure*

*Metrics will be tracked for first time in FY 15-16. Once the Department has the metrics measured, they will be able to set targets for FY 16-17.

Budget Strategy Overview

Resources allocated to Communications will be dedicated to Citizen Survey priorities including customer service and effective communication.

COMMUNICATIONS

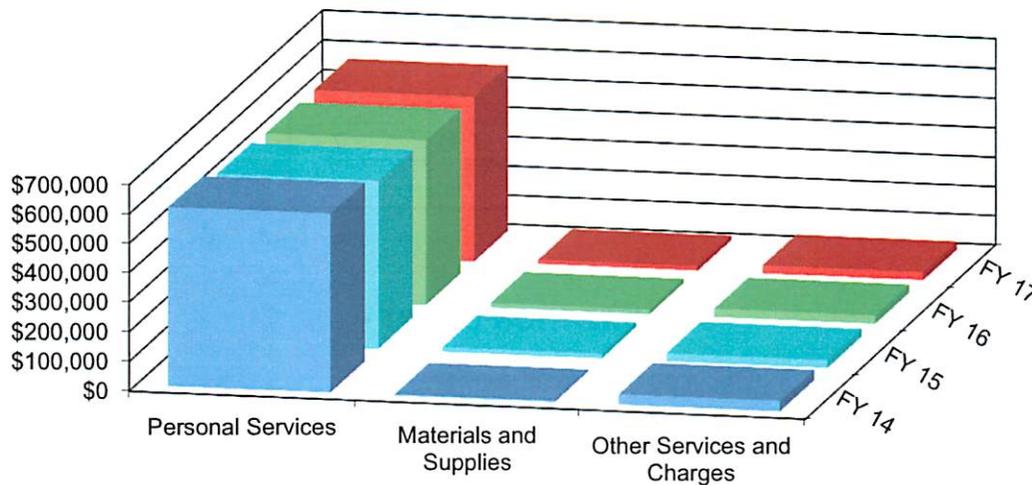
BUDGET HIGHLIGHTS

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	Dollar Diff. From FY 15 Orig.	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 608	\$ 572	\$ 562	\$ (10)	-1.7%	\$ 562
Materials and Supplies	5	15	15	0	0.0%	15
Other Services and Charges	36	26	28	2	7.7%	28
Total Budget	\$ 649	\$ 613	\$ 605	\$ (8)	-1.3%	\$ 605

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT



RESOURCES FOR BUDGET

1080 General Fund

TOTAL

FY 16 BUDGET	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
\$ 605	-1.3%	\$ 605
\$ 605		\$ 605

Funded positions

7

7

7

FY 16 CHANGES FOR OPERATION

- Benefit and compensation adjustments
- Internal equipment management services

TOTAL OPERATING CHANGES

AMOUNT
\$ (10)
2
\$ (8)

FY 17 CHANGES FOR OPERATION

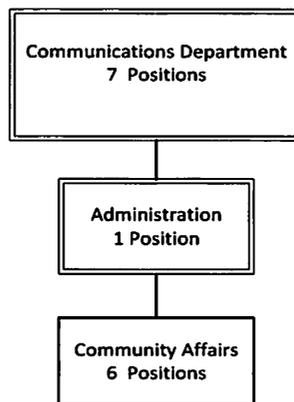
No major changes in operations expected in FY17.

COMMUNICATIONS

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 14	FY 15	FY 16	FY 14	FY 15	FY 16
Administration						
Exempt/Professional	1	1	1	1.0	1.0	1.0
Total Administration	<u>1</u>	<u>1</u>	<u>1</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Community Affairs/Planning						
Administrative & Technical	8	6	6	8.0	6.0	6.0
Artistic & Creative	0	0	0	0.0	0.0	0.0
Total Community Affairs/Planning	<u>8</u>	<u>6</u>	<u>6</u>	<u>8.0</u>	<u>6.0</u>	<u>6.0</u>
TOTAL	<u><u>9</u></u>	<u><u>7</u></u>	<u><u>7</u></u>	<u><u>9.0</u></u>	<u><u>7.0</u></u>	<u><u>7.0</u></u>

• ORGANIZATION CHART •



Asset Management

Department Budget Summary

FY 2016

Mission Statement

To provide a safe and secure environment for citizens, employees and customers while ensuring accountability for the City's assets using environmentally efficient and reliable services to ensure proper utilization of properties, facilities, and the fleet as well as provide the best possible parking value to the citizens of Tulsa.

Overview of Services

Asset Management, created by Executive Order 2014-01, March 2014, organizes various general governmental functions related to major assets of the City. Leadership is provided for the security of the City's property/facilities, for acquisitions, management, analysis of return on investment and disposition. The department's responsibilities include:

- City of Tulsa Fleet Management and Maintenance
- Parking Meter Repair and Installation
- Parking Enforcement
- Parking Garage Oversight
- Security
- Real Estate Procurement
- Building Operations

Goals

1. Be responsive to and accountable for meeting our customers' fleet mission requirements.



Objective 1.1: Meet or exceed industry standards of 93% for designated fleet availability.

2. Service and repair parking meters in an efficient and timely manner.



Objective 2.1: Meet or exceed industry standards of 93% for designated fleet availability.

3. Enhance enforcement of parking meter violations



Objective 3.1: Enforcement personnel will dedicate at least 70% of their total paid time to monitoring parking meters for violations.

4. Continue to deliver high quality security services.



Objective 4.1: Respond to 90% of security incidents within thirty minutes of calls for help.

5. The economical preservation of City of Tulsa facilities, equipment, and systems at a level satisfactory to perform their designated functions.



Objective 5.1: Emergency – immediate response and action plan in progress within 2 hours, 90% of the time

Objective 5.2: Urgent – 90% of such work orders completed within 48 hours

Objective 5.3: Routine – 90% of such work orders completed within 7 days

Asset Management

6. Centralization and management of City of Tulsa real property inventory.



Objective 6.1: Complete 80% of inventory data entry

Objective 6.2: Complete all property acquisition needs within 12 months or less from the receipt of a valid legal description.

Key Performance Indicators	FY 13-14 Actual	FY 14-15 Target	FY 14-15 Estimate	FY 15-16 Target
1.1.1: % of designated fleet availability	94%	93%	93%	93%
2.1.1: % of parking meters that are operational per year	New Measure	90%	90%	90%
3.1.1: % of direct labor hours dedicated to parking meter enforcement per year	New Measure	70%	95%	90%
4.1.1: % of arrival on scene within thirty minutes from receipt of call for security	New Measure	New Measure	New Measure	90%
5.1.1: % of time responding to emergency repairs within 2 hours	New Measure	New Measure	New Measure	90%
5.2.1: % of time completing work orders for urgent repairs within 48 hours	New Measure	New Measure	New Measure	90%
5.3.1: % of time completing work orders for routine repairs within 7 days	New Measure	New Measure	New Measure	90%
6.1.1: % of data entry completed during FY16	New Measure	New Measure	New Measure	80%
6.2.1: % of acquisitions completed within 12 months of receipt of complete and accurate legal description	New Measure	New Measure	New Measure	90%

Budget Strategy Overview

The FY16 Asset Management budget is set to meet the service levels and key performance indicators outlined above. Resources allocated to this department will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including efficient government and public safety.

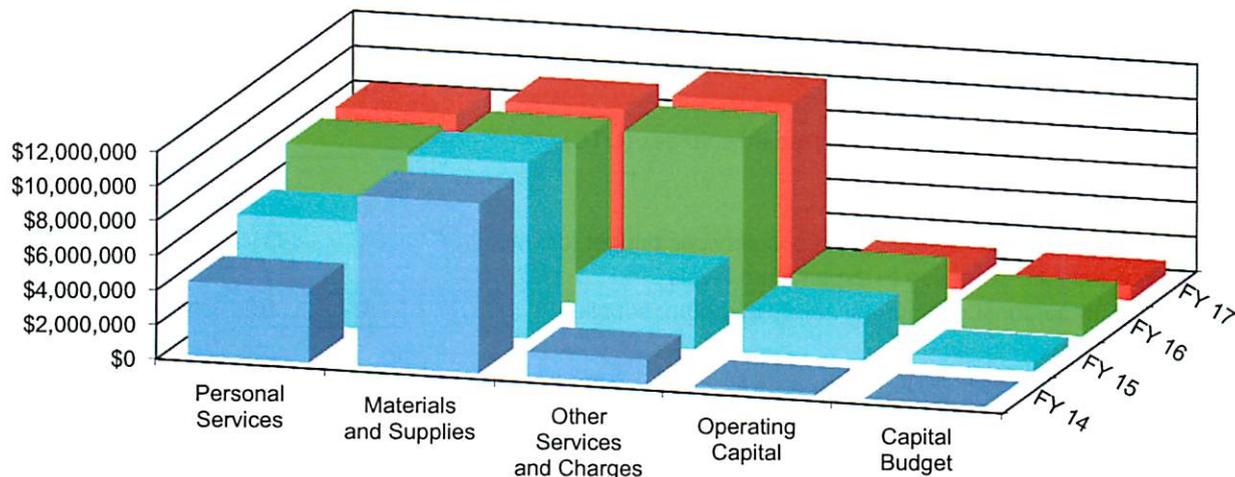
ASSET MANAGEMENT

BUDGET HIGHLIGHTS
FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	FY 14 ACTUAL	FY 15 ORIGINAL	FY 16 BUDGET	Dollar Diff. From FY 15 Orig.	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 4,295	\$ 6,076	\$ 8,201	\$ 2,125	35.0%	\$ 8,283
Materials and Supplies	9,808	10,115	9,231	(884)	-8.7%	9,210
Other Services and Charges	1,452	3,873	10,144	6,271	161.9%	10,144
Operating Capital	150	2,409	2,441	32	1.3%	914
Total Operating Budget	15,705	22,473	30,017	7,544	33.6%	28,551
Capital Budget	0	540	1,640	1,100	203.7%	840
Total Budget	\$ 15,705	\$ 23,013	\$ 31,657	\$ 8,644	37.6%	\$ 29,391

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 16 BUDGET	Percent Diff. From FY 15 Orig.	FY 17 FINANCIAL PLAN
1080 General Fund	\$ 4,292	230.7%	\$ 4,288
2240 Air Force Plant 3 Fund	1,236	4.5%	66
2420 E911 Fee Operating Fund	298	N/A	298
2910 Short-Term Capital Fund	202	-30.8%	100
3450 One Technology Center Fund	5,948	>500.0%	5,949
3623 Tulsa Authority for the Recovery of Energy Fund	660	-4.5%	618
7010 Stormwater Management Fund	413	31.1%	411
7020 TMUA - Water Operating Fund	1,093	37.1%	1,098
7030 TMUA - Sewer Operating Fund	896	36.6%	901
8030 Equipment Management Service Fund	14,979	-8.6%	14,822
6014 2014 Sales Tax Fund	1,640	203.7%	840
TOTAL	\$ 31,657		\$ 29,391

Funded positions

111

137

137

FY 16 CHANGES FOR OPERATION

	<u>AMOUNT</u>
1. Benefit and compensation adjustments	\$ 247
2. Reorganization from Streets & Stormwater	8,333
a. Building Operations	
1. Thirty positions, materials, supplies, & other services	8,333
3. FY15 Position Changes:	66
a. Abolish part-time Parking Inspectors (8)	(54)
b. Add full-time Parking Inspector	58
c. Administrative Assistant II transferred from Engineering Services	62
4. Equipment Management	(1,208)
a. Per gallon fuel cost from \$3.00 to \$2.25	(1,770)
b. FY16 Position Changes:	15
1. Add Intern automotive servicer position (2)	15
c. Safety glasses and safety shoes subsidy (per new contract)	10
d. Minor tools and computer supplies for shops	20
e. Tires and batteries replacement cost	25
f. Motor vehicle parts usage	235
g. Paint booth cleaning and outsourced motor vehicle repairs	226
h. Gas, electric, and internal utilities usage	31
5. Parking Operations	6
a. Operating supplies and training	6
6. Real Estate and Right of Way	125
a. City Medical office - property lease transferred from Human Resources	106
b. Additional maintenance costs at Air Force Plant 3	12
c. Supplies, training, memberships and cell phones	7
7. Building Operations	38
a. Janitorial services and utilities due to tenant changes (OTC)	38
8. Security and Metered Parking	(95)
a. Internal equipment management services	(40)
b. Reduce dumping fees and miscellaneous services budget for supervised litter collection to expenditure levels	(71)
c. Replacement personal computers, safety and other supplies	16
9. Capital additions/replacements:	
a. Ruggedized laptop replacements (6)	25
b. Sedans (9) and utility vehicles (1)	336
c. Diagnostic and testing software - Ford, Cummins, Int'l, Cat (EMD)	21
d. Miscellaneous shop equipment (EMD)	153
e. Replace forklift and fuel maintenance truck	86
f. Veeder-Root fuel inventory control system (EMD)	8
g. Refurbish wrecker	235
h. Building improvements at OTC	224
i. Improvements to Air Force Plant 3	1,216
j. Parking meters	137
k. Adjustments to eliminate previous year's capital	(2,409)
TOTAL OPERATING CHANGES	<u><u>\$ 7,544</u></u>

CAPITAL IMPROVEMENTS PROJECTS

1. CNG infrastructure expansion	1,600
2. Emergency generators (56th and Garnett; 1790 West Newblock)	(100)
3. Lighting systems, driveways, sidewalks, energy upgrades, HVAC, & Plumbing	140
4. Adjustment to eliminate previous year's capital projects	(540)
TOTAL CAPITAL IMPROVEMENTS PROJECT CHANGES	<u>1,100</u>
TOTAL CHANGES	<u><u>\$ 8,644</u></u>

FY 17 CHANGES FOR OPERATION

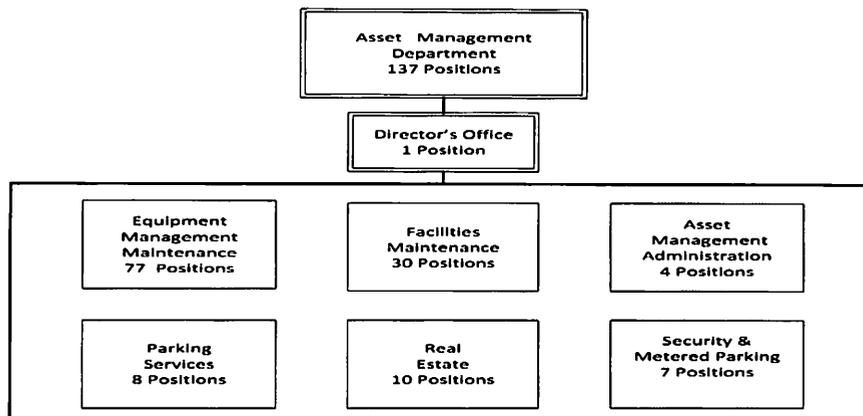
No major changes in operations expected in FY17.

ASSET MANAGEMENT

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 14	FY 15	FY 16	FY 14	FY 15	FY 16
Director's Office						
Exempt/Professional	1	1	1	1.0	1.0	1.0
Total Director's Office	<u>1</u>	<u>1</u>	<u>1</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Asset Mngt Administration						
Administrative & Technical	0	0	1	0.0	0.0	1.0
Exempt/Professional	0	0	2	0.0	0.0	2.0
Office & Technical	0	0	1	0.0	0.0	1.0
Total Asset Mngt Administration	<u>0</u>	<u>0</u>	<u>4</u>	<u>0.0</u>	<u>0.0</u>	<u>4.0</u>
Equipment Management						
Administrative & Technical	3	4	1	3.0	4.0	1.0
Exempt/Professional	10	10	9	10.0	10.0	9.0
Labor & Trades	57	57	61	57.0	57.0	59.5
Office & Technical	8	8	6	8.0	8.0	6.0
Total Equipment Management	<u>78</u>	<u>79</u>	<u>77</u>	<u>78.0</u>	<u>79.0</u>	<u>75.5</u>
Parking Services						
Exempt/Professional	0	1	1	0.0	1.0	1.0
Labor & Trades	0	2	2	0.0	2.0	2.0
Office & Technical	0	12	5	0.0	3.3	3.3
Total Parking Services	<u>0</u>	<u>15</u>	<u>8</u>	<u>0.0</u>	<u>6.3</u>	<u>6.3</u>
Real Estate						
Administrative & Technical	0	6	7	0.0	6.0	7.0
Exempt/Professional	0	3	3	0.0	3.0	3.0
Total Real Estate	<u>0</u>	<u>9</u>	<u>10</u>	<u>0.0</u>	<u>9.0</u>	<u>10.0</u>
Security Services						
Administrative & Technical	0	3	3	0.0	3.0	3.0
Exempt/Professional	0	3	2	0.0	3.0	2.0
Information Systems	0	0	1	0.0	0.0	1.0
Labor & Trades	0	0	0	0.0	0.0	0.0
Office & Technical	0	1	1	0.0	1.0	1.0
Total Security Services	<u>0</u>	<u>7</u>	<u>7</u>	<u>0.0</u>	<u>7.0</u>	<u>7.0</u>
Facilities Maintenance						
Exempt/Professional	0	0	5	0	0	5.0
Labor & Trades	0	0	22	0	0	22.0
Office & Technical	0	0	3	0	0	3.0
Total Facilities Maintenance	<u>0</u>	<u>0</u>	<u>30</u>	<u>0</u>	<u>0</u>	<u>30.0</u>
DEPARTMENT TOTAL	<u><u>79</u></u>	<u><u>111</u></u>	<u><u>137</u></u>	<u><u>79.0</u></u>	<u><u>102.3</u></u>	<u><u>133.8</u></u>

• ORGANIZATION CHART •



TRANSFERS TO OTHER FUNDS

BUDGET HIGHLIGHTS

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	<u>FY 14 ACTUAL</u>	<u>FY 15 ORIGINAL</u>	<u>FY 16 BUDGET</u>	<u>Dollar Diff. From FY 15 Orig.</u>	<u>Percent Diff. From FY 15 Orig.</u>	<u>FY 17 FINANCIAL PLAN</u>
Operating						
Operating Transfers	\$ 11,062	\$ 9,876	\$ 9,246	\$ (630)	-6.4%	\$ 9,246
Operating Capital Transfers	197	10,180	9,986	(194)	-1.9%	10,066
Debt Service Transfers	14,056	13,455	13,632	177	1.3%	13,209
Total Operating Budget	25,315	33,511	32,864	(647)	-1.9%	32,521
Capital Transfers	19,207	19,642	40,167	20,525	104.5%	40,153
Total Budget	\$ 44,522	\$ 53,153	\$ 73,031	\$ 19,878	37.4%	\$ 72,674

	<u>FY 16 BUDGET</u>	<u>Percent Diff. From FY 15 Orig.</u>	<u>FY 17 FINANCIAL PLAN</u>
TRANSFERS OUT FOR BUDGET			
<u>OPERATING TRANSFERS</u>			
1080 General Fund (Operating Transfer)	\$ 5,717	2.6%	\$ 5,641
2810 Convention Fund (Operating Transfer)	2,852	-21.9%	2,955
3623 Tulsa Authority for Recovery of Energy (Operating Transfer)	27	N/A	0
7060 EMSA Enterprise Fund (Operating Transfer)	650	0.0%	650
<u>OPERATING CAPITAL TRANSFERS</u>			
2910 Short-Term Capital Fund	386	-56.4%	386
6014 2014 Sales Tax Fund	9,600	3.3%	9,680
<u>DEBT SERVICE TRANSFERS</u>			
2810 Convention Fund (Debt Service Transfer)	1,750	2.0%	1,779
3450 One Technology Center Fund (Debt Service Transfer)	4,793	1.2%	4,862
3623 Tulsa Authority for Recovery of Energy (Debt Service Transfer)	1,605	-1.5%	1,587
4102 Tulsa Stadium Improvement District Fund (Debt Service Transfer)	2,199	1.0%	2,199
7030 TMUA-Sewer Operating Fund (Debt Service Transfer)	3,285	2.7%	2,782
<u>CAPITAL TRANSFERS</u>			
3450 One Technology Center (OTC) Fund (Capital Transfer)	276	0.0%	276
7010 Stormwater Operating Fund (Capital Transfer)	5,000	66.7%	5,000
7020 TMUA-Water Operating Fund (Capital Transfer)	25,350	105.8%	23,140
7030 TMUA-Sewer Operating Fund (Capital Transfer)	9,541	135.8%	11,737
TOTAL TRANSFERS	\$ 73,031		\$ 72,674

DEBT SERVICE

OVERVIEW

The City's debt management program states, "General obligation (GO) and revenue bonds shall be issued for capital improvements and major capital maintenance. No operating expenses shall be funded using long-term borrowing." All long-term borrowing shall be planned and incorporated into the five-year Capital Improvements Program. To date the City has only issued GO bonds. All revenue bonds have been issued by authorities for whom the City is the beneficiary. Cities in Oklahoma could not issue revenue bonds until the 1990s. Authorities are still used for revenue bond debt financing because revenue streams are pledged under master indentures that run the life of previously issued long term bonds. Any revenue bonds issued by the City would have to be subordinate to the existing debt and carry higher interest costs.

GENERAL OBLIGATION BONDS

The City's GO indebtedness is rated AA and Aa1 by Standard & Poor's and Moody's, respectively. GO indebtedness is paid from the Sinking Fund. The primary revenue sources for the Sinking Fund are property taxes, and in the case of GO bonds for sanitary sewer improvements, sanitary sewer system user fees.

The Constitution of the State of Oklahoma prohibits the City from becoming indebted in an amount exceeding the revenue to be received for any fiscal year, without the approval of the voters. GOs are required to be fully paid within 25 years from the date of issue and are backed by the full faith and credit of the City. They have been approved by the voters and issued by the City for various municipal improvements.

Article 10 of the Oklahoma Constitution contains provisions under which municipalities can issue GO bonds. Section 27, which the city uses to structure GO bond issues, does not have any limits on the amount of bonds that can be issued given approval by the local voters.

The FY16 appropriation for general obligation debt payment in the amount of \$66,808,000 provides for principal retirement of \$50,180,000 and interest expense of \$16,628,000. A schedule of annual principal and interest payments for general obligation serial bonds and a summary of general obligation bonds outstanding as of June 30, 2015 follows.

REVENUE BONDS AND OTHER LONG-TERM OBLIGATIONS

Revenue bonds and other outstanding long-term obligations consist of debt issued by several authorities and trusts of the City. The debt of these authorities and trusts does not constitute debt of the City and is payable solely from resources of the authorities and trusts.

Under an agreement between the City of Tulsa and the Tulsa Metropolitan Utility Authority (TMUA), the City prepares and adopts a budget for the Authority, which includes debt service on revenue bonds and other long-term obligations supported by revenues of the Water Operating Fund and the Sanitary Sewer Operating Fund.

A summary of revenue bonds and other long-term obligations of the authorities and trusts of the City outstanding as of June 30, 2015 follow. It should be noted that other than TMUA and the Tulsa Authority for the Recovery of Energy (TARE), the budgets for authorities and trusts are not approved by the City Council nor are their budgets prepared under the provisions of the Oklahoma Municipal Budget Act. Their debt is included in this document for information purposes only.

DEBT SERVICE

CITY OF TULSA
PRINCIPAL AND INTEREST PAYMENTS OF
GENERAL OBLIGATION INDEBTEDNESS
As of June 30, 2015

Year	Principal	Interest	Total
2016	\$ 50,180,000	\$ 16,628,000	\$ 66,808,000
2017	50,030,000	14,729,000	64,759,000
2018	47,635,000	12,875,000	60,510,000
2019	47,335,000	11,097,000	58,432,000
2020	45,240,000	9,301,000	54,541,000
2021	37,230,000	7,761,000	44,991,000
2022	27,565,000	6,603,000	34,168,000
2023	25,710,000	5,727,000	31,437,000
2024	20,520,000	4,924,000	25,444,000
2025	20,170,000	4,322,000	24,492,000
2026	17,810,000	3,727,000	21,537,000
2027	16,570,000	3,153,000	19,723,000
2028	13,155,000	2,591,000	15,746,000
2029	10,495,000	2,112,000	12,607,000
2030	8,195,000	1,732,000	9,927,000
2031	8,195,000	1,450,000	9,645,000
2032	7,845,000	1,173,000	9,018,000
2033	5,545,000	940,000	6,485,000
2034	5,545,000	747,000	6,292,000
2035	2,915,000	555,000	3,470,000
2036	2,915,000	464,000	3,379,000
2037	2,915,000	374,000	3,289,000
2038	2,915,000	283,000	3,198,000
2039	2,915,000	189,000	3,104,000
2040	2,915,000	95,000	3,010,000
Total	<u>\$ 482,460,000</u>	<u>\$113,552,000</u>	<u>\$ 596,012,000</u>

DEBT SERVICE

CITY OF TULSA GENERAL OBLIGATION BONDS OUTSTANDING As of June 30, 2015

Bond Issue	Original Amount	Principal Outstanding 30-Jun-15	Final Maturity Date	Interest Rate
General Obligation				
Series 2004-A, Refunding	\$ 28,970,000	\$ 2,570,000	May-2016	5.0%
Series 2004-B, Refunding	12,620,000	-	Feb-2015	4.0 - 5.0%
Series 2006	31,000,000	-	Mar-2026	4.0-4.5%
Series 2007	72,690,000	-	Mar-2027	4.0-4.25
Series 2008	44,510,000	30,410,000	May-2028	4.0-4.75%
Series 2009	51,800,000	38,050,000	Jun-2029	2.75-4.25%
Series 2009B	70,000,000	38,800,000	Oct-2019	5.0%
Series 2009A Refunding	14,685,000	6,220,000	Mar-2019	3.0-4.0%
Series 2009B Refunding	20,745,000	10,815,000	Mar-2021	3.0-5.0%
Series 2010	70,000,000	46,600,000	Dec-2020	4.0-5.0%
Series 2011	50,000,000	44,700,000	Dec-2031	2.0-3.5%
Series 2011A Refunding	21,105,000	12,625,000	Mar-2022	2.25-4.25%
Series 2012A Refunding	10,575,000	3,990,000	Jun-2017	4.0%
Series 2013A Refunding	32,280,000	25,955,000.00	Mar-2025	2.5%
Series 2013	45,000,000	40,000,000	Mar-2023	4.0%
Series 2014	50,000,000	50,000,000	Mar-2034	3.0-4.0%
Series 2014-A, Refunding	16,305,000	16,305,000	Sep-2025	2.0-3.0%
Series 2015-A, Refunding	45,420,000	45,420,000	Mar-2027	2.0-2.5%
Series 2015	70,000,000	70,000,000	Mar-2040	2.0-3.25%
Total	\$ 757,705,000	\$ 482,460,000		

CITY OF TULSA REVENUE BONDS OUTSTANDING As of June 30, 2015

Bond Issue	Original Amount	Principal Outstanding 30-Jun-15	Final Maturity Date	Interest Rate
Tulsa Public Facilities Authority				
Assembly Center - 1985	\$ 23,335,000	\$ -	Jul-2014	6.60%
TPFA Lease Revenue bonds - 2007A	34,620,000	34,620,000	Nov-2037	4.625 - 5.25%
TPFA Lease Revenue bonds - 2007B	33,130,000	23,925,000	Nov-2029	6.30 - 6.60%
TPFA Capital Improvements - 2008	16,000,000	10,755,000	Apr-2027	6.069%
TPFA Capital Improvements - 2012	10,900,000	6,980,000	Apr-2020	3.0 - 4.0%
TPFA Capital Improvements - Taxable Refunding 2012	9,480,000	6,860,000	Nov-2018	1.25%
Total	\$ 127,465,000	\$ 83,140,000		
Tulsa Parking Authority				
Series 2012 - Parking Systems	\$ 17,860,000	\$ 14,470,000	Jul-2028	2.00 - 4.00%
Total	\$ 17,860,000	\$ 14,470,000		

Bond Issue	Original Amount	Principal Outstanding 30-Jun-15	Final Maturity Date	Interest Rate
Tulsa Metropolitan Utility Water Fund (* principal subject to additional drawdowns)				
Series 2007 Revenue Bonds	\$ 27,815,000	\$ 10,915,000	May-2027	4.00 - 4.50%
Series 2009 Revenue Bonds	21,500,000	17,270,000	May-2029	3.00 - 4.75%
Series 2010 Revenue Bonds	14,510,000	12,825,000	Jan-2030	2.25 - 4.00%
Series 2011 Revenue Bonds	24,100,000	20,675,000	Mar-2031	2.00 - 4.375%
Series 2012 Refunding Revenue Bonds	12,685,000	9,795,000	May-2025	2.00 - 2.65%
Series 2013 Refunding Revenue Bonds	61,280,000	52,780,000	Sep-2025	2.00 - 3.00%
Series 2014 Revenue Bonds	17,825,000	17,825,000	Oct-2034	2.00 - 3.50%
Series 2008A Promissory Note *	1,250,000	-	Sep-2013	2.03%
Series 2009C Promissory Note *	5,225,000	3,163,456.91	Sep-2031	3.32%
Total	\$ 186,190,000	\$ 145,248,457		

Tulsa Metropolitan Utility Authority Sewer Fund - Promissory Notes (* principal subject to additional drawdowns)				
Series 1997A	\$ 4,035,000	\$ 309,091	Aug-2016	0.50%
Series 1998B	4,392,000	573,009	Aug-2017	0.50%
Series 2001B	4,996,000	1,314,619	Feb-2020	0.50%
Series 2002D	6,813,000	2,270,942	Aug-2021	0.50%
Series 2004B	1,560,000	680,000	Aug-2023	0.50%
Series 2005B *	7,900,000	5,252,095.98	Sep-2027	3.10%
Series 2005C	1,203,000	631,313	Sep-2025	0.50%
Series 2006	52,585,000	35,430,000.00	Sep-2025	4.15%
Series 2006A *	3,130,000	2,028,047.39	Sep-2028	3.10%
Series 2006B	835,000	105,300.00	Mar-2016	1.56%
Series 2006C *	17,825,000	13,205,215.76	Sep-2029	3.10%
Series 2007A	5,131,000	3,026,079	Sep-2026	0.50%
Series 2007B	8,365,000	5,880,000.00	Sep-2026	4.150%
Series 2009A *	11,320,000	8,310,214	Sep-2031	3.22%
Series 2009B *	7,350,000	4,643,929.22	Mar-2032	2.91%
Series 2010A *	27,757,000	21,131,165	Sep-2032	2.89%
Series 2010B	29,380,000	25,045,000.00	Sep-2030	.0645 - 5.145%
Series 2011A *	23,480,000	19,761,932	Sep-2033	3.11%
Series 2011B	14,275,000	12,750,000.00	Sep-2031	.0545 - 5.145%
Series 2011C *	16,700,000	14,829,586	Sep-2033	3.30%
Series 2012A *	4,347,000	1,450,142.14	Sep-2034	2.43%
Series 2012B	11,355,000	10,260,000.00	Sep-2032	.0545 - 3.145%
Series 2012C	2,450,000	1,490,000.00	Sep-2017	.025 - 4.00%
Series 2013A *	9,850,000	675,498	Sep-2036	3.22%
Series 2013B	27,605,000	26,250,000.00	Sep-2038	3.16%
Series 2014A	2,910,000	396,711	Sep-2039	2.58%
Series 2014B	10,180,000	9,955,000.00	Sep-2033	1.145-4.0599%
Series 2014C	17,735,000	17,735,000	Sep-2034	2.145-5.145%
Total	\$ 335,464,000	\$ 245,389,890		
Grand Total	\$ 666,979,000	\$ 488,248,347		

DEBT SERVICE

BUDGET HIGHLIGHTS

FY 2015 - 2016 & FY 2016 - 2017

(amounts expressed in thousands)

	<u>FY 14 ACTUAL</u>	<u>FY 15 ORIGINAL</u>	<u>FY 16 BUDGET</u>	<u>Dollar Diff. From FY 15 Orig.</u>	<u>Percent Diff. From FY 15 Orig.</u>	<u>FY 17 FINANCIAL PLAN</u>
Operating						
Debt Service Payments	\$ 100,191	\$ 112,967	\$ 124,242	\$ 11,275	10.0%	\$ 128,958
Total Budget	\$ 100,191	\$ 112,967	\$ 124,242	\$ 11,275	10.0%	\$ 128,958

RESOURCES FOR BUDGET	<u>FY 16 BUDGET</u>	<u>Percent Diff. From FY 15 Orig.</u>	<u>FY 17 FINANCIAL PLAN</u>
4306 Sinking Fund	\$ 83,947	12.6%	\$ 87,557
7020 TMUA-Water Operating Fund	15,907	3.7%	16,065
7030 TMUA-Sewer Operating Fund	24,388	5.7%	25,336
TOTAL	\$ 124,242		\$ 128,958

FY 15 CHANGES FOR DEBT

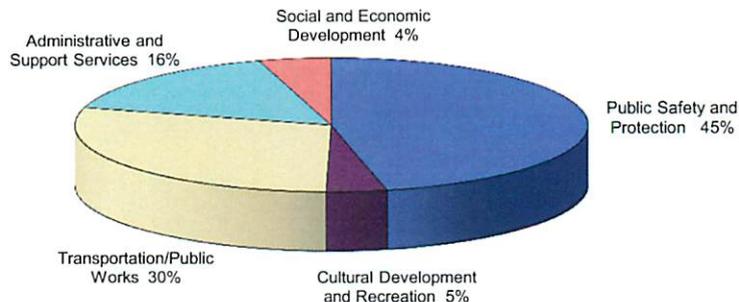
	<u>AMOUNT</u>
1. Change in Water Operating Fund	\$ 565
2. Change in Sewer Operating Fund	1,309
3. Change in Sinking Fund	9,401
TOTAL DEBT CHANGES	\$ 11,275

STAFFING SUMMARY

• ALL DEPARTMENTS •

DEPARTMENT	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 14	FY 15	FY 16	FY 14	FY 15	FY 16
Public Safety and Protection						
Municipal Court	46	41	41	39.0	33.5	34.0
Police	997	971	977	997	971	977
Fire	696	694	695	696.0	693.5	694.5
Category Total	<u>1739</u>	<u>1706</u>	<u>1713</u>	<u>1732.0</u>	<u>1698.0</u>	<u>1705.5</u>
Cultural Development and Recreation						
Park and Recreation	195	176	175	140.0	115.5	114.5
Tulsa Performing Arts Center	30	30	31	24.9	25.5	26.5
Category Total	<u>225</u>	<u>206</u>	<u>206</u>	<u>164.9</u>	<u>141.0</u>	<u>141.0</u>
Social and Economic Development						
Mayor's Office of Economic Development	0	9	11	0.0	9.0	11.0
Working in Neighborhoods	75	67	70	75.0	67.0	70.0
Planning & Economic Development	115	88	87	114.5	87.5	86.5
Category Total	<u>190</u>	<u>164</u>	<u>168</u>	<u>189.5</u>	<u>163.5</u>	<u>167.5</u>
Transportation/Public Works						
Engineering Services	162	146	145	161.3	145.3	144.3
Streets and Stormwater	375	357	312	318.0	308.0	263.0
Water and Sewer	646	648	655	646.0	648.0	655.0
Category Total	<u>1183</u>	<u>1151</u>	<u>1112</u>	<u>1125.3</u>	<u>1101.3</u>	<u>1062.3</u>
Administrative and Support Services						
Mayor's Office	10	9	9	10.0	9.0	9.0
City Auditor	13	13	13	13.0	13.0	13.0
City Council	23	23	23	23.0	23.0	23.0
Mayor's Office of Human Rights	11	9	9	11.0	9.0	9.0
Legal	32	31	32	32.0	31.0	32.0
Human Resources	44	38	38	44.0	38.0	38.0
Finance	170	157	163	169.5	156.5	162.5
Information Technology	143	119	119	143.0	119.0	119.0
Customer Care	47	46	47	45.5	44.5	45.5
Communications	9	7	7	9.0	7.0	7.0
Asset Management	79	111	137	79.0	102.3	133.8
Category Total	<u>581</u>	<u>563</u>	<u>597</u>	<u>579.0</u>	<u>552.3</u>	<u>591.8</u>
GRAND TOTAL *	<u>3918</u>	<u>3790</u>	<u>3796</u>	<u>3790.7</u>	<u>3656.1</u>	<u>3668.1</u>

FTE AUTHORIZED POSITIONS



CIP EXECUTIVE SUMMARY

FY 15 16

FY 15 16

SEC 5
SUBJECT: UNIVERSITY OF TULSA FILM STUDIES
CATEGORY: FILM
TYPE: EDUCATION





FISCAL YEARS 2016-2020 CAPITAL PLAN EXECUTIVE SUMMARY

In November of 2013, City of Tulsa voters approved the Improve Our Tulsa (IOT) capital improvements program which reauthorized the City's sales tax and general obligation bond funded capital programs. These programs will provide funding for projects during the FY15 to FY21 period with roughly \$564 million from an extension of a 1.1 percent sales tax to address citywide needs, as well as \$355 million provided from general obligation bonds to address street improvements. In FY16, the City will sell its third bond issue of \$95 million bringing total current bond appropriations to \$165 million. The shared Mayoral and City Council goal of continuing the commitment to improving the condition of our roadways and secondarily the need to provide funds for critical goals such as public safety, federal mandate, building code and short-term capital needs, and goals identified in PlaniTulsa were used to prioritize the allocation of the authorized \$918.7 million. The commitment of these resources will likely mean that any newly identified or unfunded capital improvement projects will not be funded until the conclusion of these programs.

Historically, the City of Tulsa has had an aggressive capital improvements program. The Third Penny Sales Tax program by itself has financed almost \$2.4 billion in needed projects over the last thirty years. That amount has been augmented by \$2.0 billion of additional general obligation and revenue bond dollars and millions more from federal grants and loans. In November of 2008, the City of Tulsa electorate approved a street improvement package totaling \$451.6 million. The program was comprised of \$285 million in General Obligation Bond proceeds and \$166.6 million in sales tax revenue which was derived from an extension of the third penny sales tax and a 0.167 percent increase. The program funded 128 arterial and residential street projects across the City. The bond portion of the program began in June 2009 with the \$11.1 million first issue and all subsequent issues totaling \$285 have now been completed. The 2006 Sales Tax program, approved in May of 2006, which provided \$465 million for capital projects throughout the City is in the final stage of implementation. All of the appropriations to fund these improvements are complete. Information about these programs is contained in the FY16 Capital Budget, Funded Programs Status, and Operating Impact (Section 6), of this document including a listing of the proposed funding for Fiscal Year 2016.

In the spring of 2009 and again in 2013, the City updated its Capital Improvement Project (CIP) policy and procedure. International City Managers Association (ICMA) and case study recommendations were reviewed with subsequent changes outlined in the following text. The updated policy requires departmental justification of expansion projects based on the project's potential return on investment (ROI), its potential leverage and linkages to other projects, and its contribution to the City's strategic initiatives. Additionally, all replacement and rehabilitation projects were ranked and placed in 4 distinct tiers based on their contribution to public safety, asset preservation, and core service provision. The highest priority tiered and expansion projects have been included in the Constrained Inventory of projects in Section 7. The remaining projects have been placed in the unpublished deferred unconstrained inventory of projects. A summary is on page 9 of this section. To more explicitly demonstrate the character of City spending allocations, a pie chart of the total recommended funding dedicated to the maintenance of the City's existing assets, which is defined as "renewal", in contrast to the allocation recommended for expansion or "growth" projects has been included on page 3 of this section. Additionally, the jointly identified Mayoral and City Council priorities have been added to individual projects in Section 7. These goals are identified and defined in Section 1 of the annual budget document.

CAPITAL PLAN

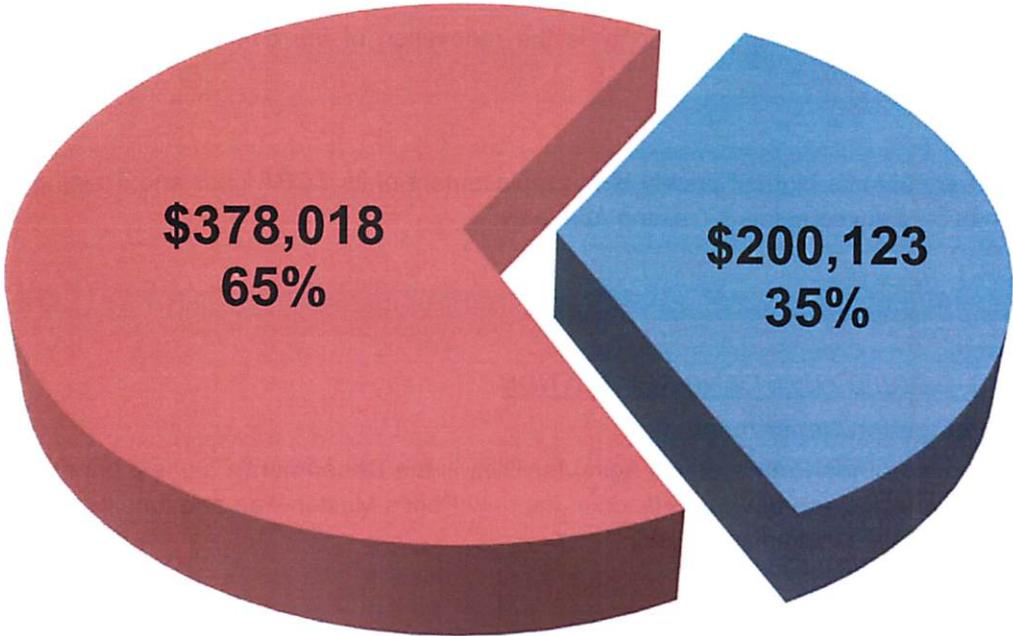
Executive Summary

FIVE-YEAR LEVEL OF RECOMMENDED FUNDING BY DEPARTMENT Fiscal Years 2016 – 2020 (amount expressed in thousands)

Project Type	Constrained Requests	FY16-20 Recommended Funding	Inventory Percent Funding	Total Percent Funding
Police Department Projects	\$ 3,382	\$ -	0%	0%
Fire Department Projects	38,887	-	0%	0%
Total Public Safety and Protection	\$ 42,269	\$ -	0%	0%
Park and Recreation Projects	19,916	-	0%	0%
Tulsa Zoo Projects	60,840	-	0%	0%
Gilcrease Museum Projects	60,382	-	0%	0%
Cox Business Center and BOK Center	49,876	-	0%	0%
Performing Arts Center	37,345	-	0%	0%
River Parks Projects	104,901	-	0%	0%
Total Cultural Development and Recreation	\$ 333,260	\$ -	0%	0%
Street and Expressway Projects	1,001,155	103,980	10%	18%
Water System Projects	1,607,870	223,180	14%	39%
Sanitary Sewer System Projects	550,763	230,481	42%	40%
Flood Control Projects	95,329	20,500	22%	4%
Facilities Maintenance Projects	165,666	-	0%	0%
Total Public Works and Development	\$ 3,420,783	\$ 578,141	17%	100%
Planning and Economic Development	33,330	-	0%	0%
Working In Neighborhoods (WIN)	5,846	-	0%	0%
Total Social and Economic Development	\$ 39,176	\$ -	0%	0%
Tulsa Transit Projects	4,940	-	0%	0%
Total Transportation	\$ 4,940	\$ -	0%	0%
Information Technology Department	7,895	-	0%	0%
Equipment Management Projects	5,600	-	0%	0%
Total Administrative and Support Services	\$ 13,495	\$ -	0%	0%
Total of All Capital Project Types	\$ 3,853,923	\$ 578,141	15%	100%

FY 2016 - 2020
RECOMMENDED CIP FUNDING
RENEWAL VS. GROWTH
(\$000)

\$578,141



■ GROWTH ■ RENEWAL

CAPITAL PLAN

Executive Summary

A SUMMARY OF THE CAPITAL BUDGET AND FIVE-YEAR CAPITAL PLAN

The following is a summary of all proposed, but unfunded capital expenditures for the next five years. It does not include project allocations in previously approved capital programs. *The amount shown does not include each department's funding from the approved 2014 Sales Tax Extension, 2014 General Obligation Bond Program, the 2008 Street Improvement Program, or the 2006 Sales Tax Extension. Information on the projects and appropriations for these programs is contained in Section 6. Due to the commitment of sales tax and bond proceeds to projects authorized in 2014, new or unfunded capital projects will likely not be funded until the conclusion of the Improve Our Tulsa program in 2021.*

<u>PROGRAM/DEPARTMENT</u>	<u>Proposed 5-Year Funding</u>
<u>PUBLIC SAFETY AND PROTECTION</u>	
Police and E-911 Department	\$0 million
The Police Department's highest priority is the renovation of the 911 Facility and it's communications hardware.	
Fire	\$0 million
The Fire Department's highest priority is the replacement of its SCBA gear and Training Props for its recently completed Training Academy.	
Total Public Safety and Protection	
	\$0 million
<u>CULTURAL DEVELOPMENT AND RECREATION</u>	
Park and Recreation Department	\$0 million
The maintenance of the Park systems aging facilities is the Department's highest priority. Park system projects have been prioritized in the new Park's Master Plan and funding has been allocated toward its implementation.	
Tulsa Zoo	\$0 million
Implementation of the Zoo Master Plan is the highest priority.	
Gilcrease Museum	\$0 million
General rehabilitation of the facility, as well as funding a Master Plan Study for future development and expansion remain the Gilcrease's highest priorities.	
Cox Business Center and BOK Center	\$0 million
Fire alarm systems at both the BOK Center and the Cox Business Center are the highest priorities. Additionally, both centers are in need of general facility rehabilitation and replacements; including electrical, security, and ADA improvements.	
Performing Arts Center	\$0 million
The highest priorities at the PAC are the replacement of the Chapman Music Hall ceiling, Doenges Theatre seating replacement and HVAC upgrades.	

CAPITAL PLAN

Executive Summary

<u>PROGRAM/DEPARTMENT</u>	<u>Proposed 5-Year Funding</u>
River Parks The Authority's highest priorities continue to be the replacement of the low water dam and the expansion of the trail system further south to serve the rapidly growing south Tulsa area.	\$0 million
<i>Total Cultural Development and Recreation</i>	\$0 million
<u>PUBLIC WORKS AND INFRASTRUCTURE</u>	
Streets and Expressways One of the top priorities of the City continues to be arterial and residential street resurfacing. Funding to match ODOT eight year plan improvements and improvements identified in the Bicycle and Pedestrian Master Plan currently underway are a high priority.	\$104 million
Water The City is currently implementing the new IMG Water System Study, which identified the most critical needs in this area, such as protecting the Spavinaw watershed from pollution and the maintenance of the existing distribution system.	\$223 million
Sanitary Sewer Although the City completed all required projects to meet the consent orders issued in the late 1990's by State and Federal regulatory authorities, additional consent orders have been issued to eliminate recent isolated incidents of residential sewage overflows. Future OWRB Loan and Enterprise Fund resources will be dedicated to the completion of these consent orders, as well as the upkeep of existing assets.	\$230 million
Flood Control The continued implementation of the Citywide Flood Control Plan is the highest priority. Floodplain acquisition, planning services for the Hazard Mitigation Program, and urgent small drainage improvements are identified as the highest priorities by the plan.	\$21 million
Facilities ADA improvements at public facilities are top priority. Additionally, sources of maintenance capital need to be identified as an inventory backlog of over \$100 million in roofing and facility maintenance needs exists.	\$0 million
<i>Total Public Works and Infrastructure</i>	\$578 million
<u>SOCIAL AND ECONOMIC DEVELOPMENT</u>	
Planning and Development Planning and Development will continue to pursue application of the Comprehensive Plan through the initial steps of implementing several small area plans.	\$0 million

CAPITAL PLAN

Executive Summary

<u>PROGRAM/DEPARTMENT</u>	<u>Proposed 5-Year Funding</u>
Working In Neighborhoods (WIN) The Animal Shelter's highest priority is completing the remaining phases of the shelter expansion. This expansion would focus on adoption and community outreach program spaces.	\$0 million
Total Social and Economic Development	\$0 million
Metropolitan Tulsa Transit Authority Projects (MTTA) MTTA's highest priorities are the continued replacement of its fleet, the acquisition of an ITS system, and the construction of additional passenger shelters.	\$0 million
Total Transportation	\$0 million
<u>ADMINISTRATIVE AND SUPPORT SERVICES</u>	
Information Technology The Information Technology Department's highest priority is the replacement and upgrade of the City's Radio System, which serves the City's Public Safety, Streets, and Enterprise Departments; as well as many other cross-jurisdictional Public Safety Units.	\$0 million
Asset Management Projects AMD's top priorities include the modification of existing maintenance facilities to perform CNG repairs, as well as expanding the City's Compressed Natural Gas Fleet Fueling Infrastructure, and the replacement of one underground fuel tank.	\$0 million
Total Administrative and Support Services	\$0 million
<u>TOTAL PROPOSED FIVE-YEAR FUNDING PROGRAM</u>	\$578 million

CAPITAL PLAN

Executive Summary

CITY OF TULSA

FISCAL YEARS 2016-2020 CAPITAL IMPROVEMENTS FUNDING SCHEDULE

SUMMARY OF HIGH PRIORITY FUNDING REQUESTS BY DEPARTMENT

Prepared by the Department of Finance in Collaboration with the Operating Departments

All Dollars in Thousands

Project Type	Est. Cost	FY16	FY17	FY18	FY19	FY20	Total
Police Department Projects	\$ 3,382	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fire Department Projects	38,887	-	-	-	-	-	-
Total Public Safety and Protection	\$ 42,269	\$ -	\$ -	\$ -	\$ -	\$ -	-
Park and Recreation Department Projects	19,916	-	-	-	-	-	-
Tulsa Zoo Projects	60,840	-	-	-	-	-	-
Gilcrease Museum Projects	60,382	-	-	-	-	-	-
CBC/BOK Projects	49,876	-	-	-	-	-	-
Performing Arts Center Projects	37,345	-	-	-	-	-	-
River Parks Projects	104,901	-	-	-	-	-	-
Total Cultural Development and Recreation	\$ 333,260	\$ -	\$ -	\$ -	\$ -	\$ -	-
Street and Expressway Projects	1,001,155	-	-	-	-	103,980	103,980
Water System Projects	1,607,870	42,790	44,840	42,550	62,820	30,180	223,180
Sanitary Sewer System Projects	550,763	47,908	49,153	30,973	48,417	54,030	230,481
Flood Control Projects	95,329	5,000	5,000	3,500	3,500	3,500	20,500
Facilities Maintenance Projects	165,666	-	-	-	-	-	-
Total Public Works	\$ 3,420,783	\$ 95,698	\$ 98,993	\$ 77,023	\$ 114,737	\$ 191,690	\$ 578,141
Planning and Economic Development	33,330	-	-	-	-	-	-
Working In Neighborhoods (WIN)	5,846	-	-	-	-	-	-
Total Social and Economic Development	\$ 39,176	\$ -	\$ -	\$ -	\$ -	\$ -	-
Metropolitan Tulsa Transit Authority Projects	4,940	-	-	-	-	-	-
Total Transportation	\$ 4,940	\$ -	\$ -	\$ -	\$ -	\$ -	-
Information Technology Department	7,895	-	-	-	-	-	-
Equipment Management Projects	5,600	-	-	-	-	-	-
Total Administrative and Support	\$ 13,495	\$ -	\$ -	\$ -	\$ -	\$ -	-
Total of All Capital Project Types	\$ 3,853,923	\$ 95,698	\$ 98,993	\$ 77,023	\$ 114,737	\$ 191,690	\$ 578,141

Amounts shown do not reflect the value of the Capital Inventory. Dollars reflect the estimated cost of those projects needed in the next five years.

CAPITAL PLAN

Executive Summary

CITY OF TULSA
FISCAL YEARS 2016-2020 CAPITAL IMPROVEMENTS FUNDING SCHEDULE
SUMMARY OF FUNDING REQUESTS BY FUNDING SOURCE *

Prepared by the Department of Finance in Collaboration with the Operating Departments
(amount expressed in thousands)

<u>Funding Source</u>	<u>Est. Cost</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>	<u>Total</u>
Future Bond Program	\$ 625,385	\$ -	\$ -	\$ -	\$ -	\$ 103,980	\$ 103,980
Future Sales Tax Program	-	-	-	-	-	-	-
Water Enterprise	693,100	25,350	23,140	17,600	19,800	19,380	105,270
Water Revenue Bond	914,770	17,440	21,700	24,950	43,020	10,800	117,910
Sewer Enterprise	177,156	9,541	11,737	15,180	19,265	24,199	79,922
State Sewer Loan Program	373,607	38,367	37,416	15,793	29,152	29,831	150,559
Storm Sewer Enterprise	54,250	5,000	5,000	3,500	3,500	3,500	20,500
Deferred Funding	1,015,655	-	-	-	-	-	-
Total Funding by Source	\$ 3,853,923	\$ 95,698	\$ 98,993	\$ 77,023	\$ 114,737	\$ 191,690	\$ 578,141

* Other Funding Sources: Existing Sales Tax Programs; Golf Course Fees; Tax Increment Financing; Equipment Management Fund; Special Purpose Revenue Bonds; and Private Matching Funding.

Amounts shown do not reflect the value of the Capital Inventory. Dollars reflect the estimated cost of those projects needed in the next five years.

CAPITAL PLAN

Executive Summary

CONSTRAINED VERSUS UNCONSTRAINED INVENTORY BY DEPARTMENT

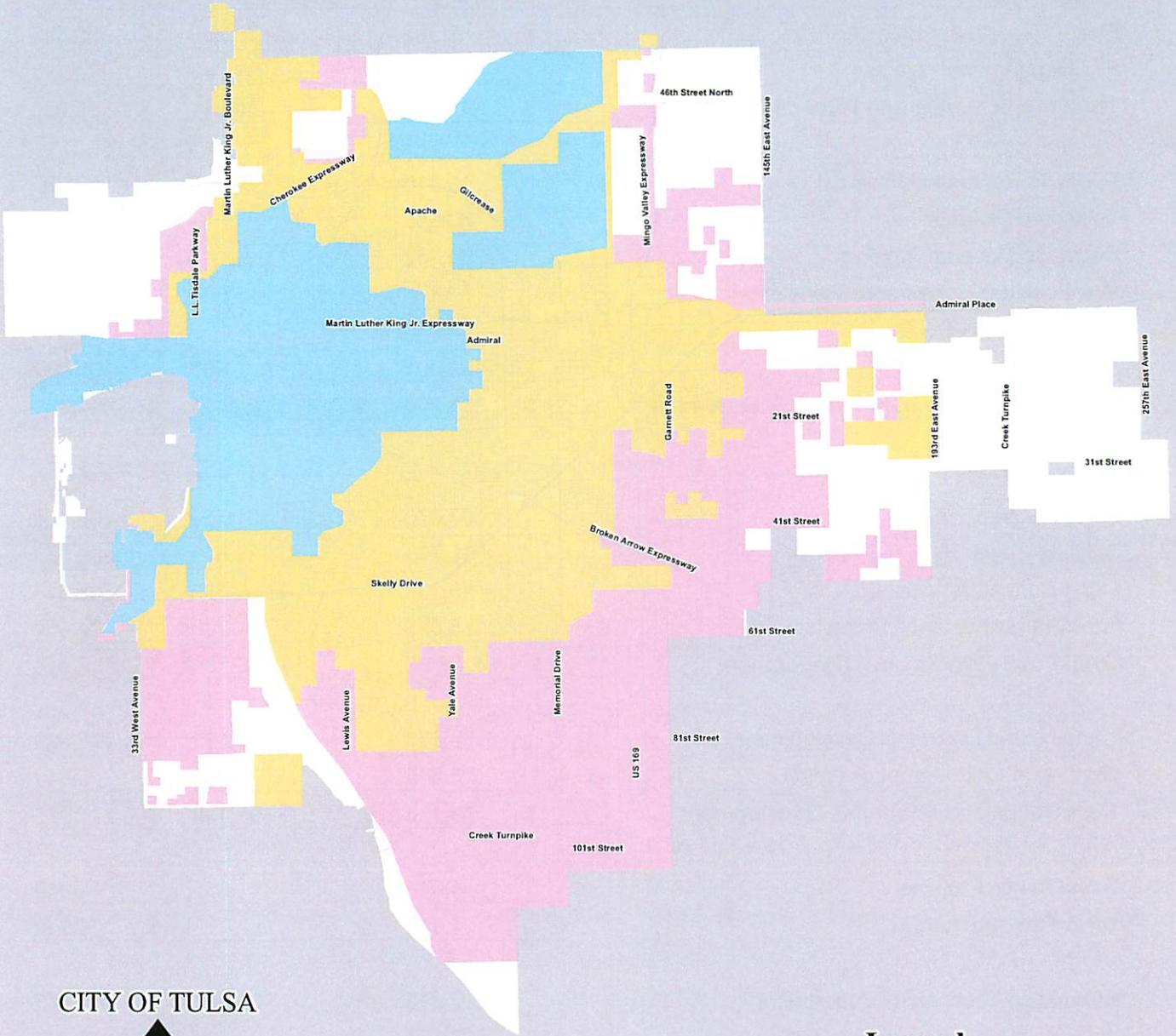
Fiscal years 2016 – 2020

(All Dollars in Thousands)

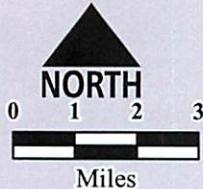
<u>Project Type</u>	<u>Constrained Inventory</u>	<u>Unconstrained Inventory</u>	<u>Total</u>
Police Department Projects	\$ 3,382	\$ 25,500	\$ 28,882
Fire Department Projects	38,887	31,311	70,198
Total Public Safety and Protection	\$ 42,269	\$ 56,811	\$ 99,080
Park and Recreation Projects	19,916	79,986	99,902
Tulsa Zoo Projects	60,840	-	60,840
Gilcrease Museum Projects	60,382	-	60,382
Cox Business Center and BOK Center	49,876	3,525	53,401
Performing Arts Center	37,345	-	37,345
River Parks Projects	104,901	900	105,801
Total Cultural Development and Recreation	\$ 333,260	\$ 84,411	\$ 417,671
Street and Expressway Projects	1,001,155	1,842,405	2,843,560
Water System Projects	1,607,870	1,401,580	3,009,450
Sanitary Sewer System Projects	550,763	737,613	1,288,376
Flood Control Projects	95,329	300,285	395,614
Facilities Maintenance Projects	165,666	314,298	479,964
Total Public Works and Development	\$ 3,420,783	\$ 4,596,181	\$ 8,016,964
Planning and Economic Development	33,330	692,199	725,529
Working In Neighborhoods (WIN)	5,846	-	5,846
Total Social and Economic Development	\$ 39,176	\$ 692,199	\$ 731,375
Tulsa Transit Projects	4,940	-	4,940
Total Transportation	\$ 4,940	\$ -	\$ 4,940
Information Technology Department	7,895	36,250	44,145
Equipment Management Projects	5,600	32,500	38,100
Total Administrative and Support Services	\$ 13,495	\$ 68,750	\$ 82,245
Total of All Capital Project Types	\$ 3,853,923	\$ 5,498,352	\$ 9,352,275

Urbanization Trends 1900 - 2014

Map 1



CITY OF TULSA



Department of Finance
Budget and Planning Division
March 2015

Legend

	1900 - 1945 Urbanization
	1946 - 1969 Urbanization
	1970 - 2014 Urbanization
	Within the City Limits (But Not Urbanized)

CAPITAL PROGRAMS AND OPERATING IMPACT

FY 15 16

SEC

6

SUBJECT:
CENTER OF THE UNIVERSE

CATEGORY:
MUSIC

TYPE:
FESTIVAL

FY 15 16



This section of the document summarizes the status of previously approved major capital programs and lists all of the capital projects scheduled for funding. It also describes the primary funding sources available to finance the City's capital needs and provides an analysis of each.

This section is for information only and is not part of the ordinances adopted by the City Council.

FILM | ART & CULTURE | MUSIC

FY 16 CAPITAL BUDGET

FUNDED PROGRAM STATUS & OPERATING IMPACT

Introduction

This section describes the status of projects financed as part of past multi-year capital funding programs and potential sources for financing future projects. Since 1980, elected officials have aggressively sought funding for a large number of capital needs. The third-penny sales tax, general obligation bonds, revenue bonds backed by user fees, and state and federal loans and grants have all been used to finance almost \$3.7 billion of capital improvements. The following text briefly describes the past programs. More detailed information is provided about the more recent programs.

In order to tie capital project funding and budgetary considerations together, a summary of any known annual operational impact has been included with the capital program summaries on the following pages. Impact is identified by project name, estimated fiscal year, and known costs. If the project represents an expansion of a current operation, then only the incremental cost above current operations is listed below.

The first four voter-approved five-year Third Penny Sales Tax Programs in 1980, 1985, 1991, 1996, 2001, and 2006 financed 503 projects costing over \$1.604 billion. All of the originally funded projects are now complete or substantially complete.

From 1983 to 1999 voters approved over \$378 million of General Obligation Bonds for streets, sanitary sewers, flood control, police and fire facilities, maintenance of city buildings, and parks. All of these projects are complete.

Since 1993, the Tulsa Metropolitan Utility Authority (TMUA) has authorized the issuance of over \$281 million in water revenue bonds. The 1993-2006 bonds financed the new Mohawk Water Treatment Plant and several other large water system projects. All have been completed and are in service except projects funded with water revenue bonds issued in the 2007 to 2014 calendar period. These bonds financed a number of new projects including water main and valve replacements, raw waterline and treatment plant improvements, and dam repairs.

1992-2015 Oklahoma Water Resources Board Loans

Since 1992, the City of Tulsa has used the Oklahoma Water Resources Board (OWRB) loan program to address sanitary sewer system high priority needs. So far, this program has provided \$455 million in loans to finance 168 projects ranging from the \$15.5 million headwork improvement project at the Northside Wastewater Treatment Plant to the \$950,000 Southside Wastewater Treatment Plant dewatering facility improvement project.

1992-2015 Oklahoma Water Resources Board Loans As of February 2015

Appropriation	Spent To Date	Obligated By Contract	Appropriation Balance*
\$455,111,000	\$375,787,903	\$21,008,560	\$58,314,536

*Reserved for Projects

Source: City of Tulsa Department of Finance

FY16 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

Status of OWRB Loan Program Projects Not Yet Finished As of February 2015

	Title and Description	Projects Financed	Estimated Completion	Original Principal Amount*
1	2010 A/B Sewer Improvements	SS WWTP Digester Gas Impr Nickel Creek Interceptor Extension	Winter 2016 Winter 2016	\$56,652,000
2	2011A/B/C Sewer Improvements	Lower Joe Relief Contract 3 Lower Bird Creek WWTP Exp	Winter 2016 Winter 2016	\$54,180,000
3	2012 A/B Sewer Improvements	Mingo, Coal and Flatrock Flow Bas. Haikey Creek Sec and Saf Improv	Summer 2015 Winter 2016	\$14,947,000
4	2013 A/B Sewer Improvements	NSWWTP Nitrification Improvements SSWWTP Odor Control Improvements Mingo, Coal, & Flatrock FEB Impr. Nickel Creek Interceptor Extension Cherry Creek FEB 5 th Cell Unsewered Areas Sewer Rehab Areawide 2008 Streets Package Sewer Rehab	Fall 2015 Summer 2015 Fall 2015 Winter 2016 Winter 2016 Winter 2016 Summer 2015 Winter 2016	\$39,266,000
5	2014 C Sewer Improvements	Concrete Pipe Replacement Sewer Rehab Areawide Unsewered Areas RL Jones/Airport Lift Station Relief SSWWTP 71 st Lift Station Expansion	Summer 2016 Winter 2017 Winter 2017 Summer 2016 Winter 2017	\$18,716,000

*Estimated Cost represents part of project funded by OWRB Loan Program. Additional funding may be provided by other programs.

2005 General Obligation Bond Program

On April 5, 2005 the voters approved the issuance of \$250 million in General Obligation Bonds. Through February 2011, all issues are complete. Outside of one half of the general obligation bonds associated with the sanitary sewer system, general obligation bond debt is retired through property tax levies. This program financed over 200 projects including arterial and residential street rehabilitation, bridge repair, expressway improvements, and engineering and right-of-way acquisition for future arterial street widening projects estimated to cost \$154 million. Over \$30 million was provided for sanitary sewers and another \$33 million for stormwater projects. The Police Forensic Lab and Property Room as well as improvements at the Uniform Divisions were financed. A major project for the Fire Department, a new \$11.1 million Regional Training Facility, and improvements to the Gilcrease Museum and Performing Arts Center were also included. Project cost savings in this program were applied to approved unfunded street improvement projects.

2005 General Obligation Bond Program As of February 2015

Appropriation**	Spent To Date	Obligated By Contract	Appropriation Balance*
\$273,800,000	\$266,868,357	\$1,678,280	\$5,253,363

*Reserved for Projects ** OSU-Tulsa share of forensics lab included.

Source: City of Tulsa Department of Finance

FY16 CAPITAL BUDGET

FUNDED PROGRAM STATUS & OPERATING IMPACT

Streets and Transportation Projects - \$154 million

Over half of the streets and transportation funds were used to rehabilitate the city's streets - \$70 million for residential streets and \$54 million for arterial streets. The repair and replacement of bridges across the City received \$10 million in funding from the program. Another \$20 million was used for expressway projects along with arterial street engineering, right-of-way acquisition, and widening. Fifteen million was later captured from savings in completed projects, to address both arterials and intersections originally scheduled for funding in sales tax programs.

Sanitary Sewer Projects - \$33 million

Funding was spent on providing sewer to unserved areas in the city. Rehabilitation and extension projects were allocated over \$20 million.

Flood Control Projects - \$33 million

This funding was spent on critical repair and replacement of flood control facilities, such as the \$15 million Fred Creek rehabilitation program.

Police Projects - \$5 million

This funding was spent on critical expansion, repair and replacement of the Police Forensic Laboratory Facility and Property Room. The Uniform Division facilities also received needed funding for rehabilitation and for expansion at the UDSW facility.

Fire Projects - \$19 million

This funding was spent on the construction of a new \$11.1 million Regional Training Facility which will soon be complete and operational. The training center is located on the North Campus of Tulsa Community College. The College, who will be a joint operator of the facility, will provide area Fire Departments training related to firefighting, hazardous incident response, emergency life support and security incident response. Funds from this allocation were also used to relocate Fire Station 16 and rehabilitate five other stations all of which are now complete and in operation.

Facilities Renovation and Capital Equipment - \$5 million

This funding was spent on critical repair and replacement of the Gilcrease Museum HVAC system to protect the multi-billion dollar collection. The stage floor at the Performing Arts Center was replaced as it was a safety issue. Major roof rehabilitation projects and security improvements citywide also received funding.

2006 Sales Tax Extension Program

To date, the tax has funded all of the original 130 projects in six broad categories. Program cost estimates refer to the part of the project funded by the 2006 Sales Tax Program - other programs may provide additional funding. The program, approved by voters on May 9, 2006, received its first sales tax revenue in September 2006. In addition to funding the shortfall in the 2001 program, \$383 million in new projects have been funded with this tax. Originally, the program was forecast to generate approximately \$463.5 million in revenue. However, current projections total \$450.2 million. This program received its final sales tax revenue in 2013. Most projects are now either complete or nearing completion.

FY16 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

**Current Projection
2006 Sales Tax Program
February 2015**
(amount expressed in thousands)

	Fiscal Year										Total
	2007 (1)	2008	2009	2010	2011	2012	2013	2014 (2)	2015 (3)	2016 (3)	
Sales Tax	\$53,066	\$69,173	\$69,827	\$64,458	\$66,171	\$70,254	\$42,111	\$0	\$0	\$0	\$435,060
Interest	751	2,628	2,658	1,906	1,606	1,526	1,269	910	691	694	\$14,639
Misc Income	0	0	0	0	0	0	0	1,037	0	0	\$1,037
TOTAL	\$53,817	\$71,801	\$72,485	\$66,364	\$67,777	\$71,780	\$43,380	\$1,947	\$691	\$694	\$450,736

(1) 9.5 months of collections in FY07

(2) FY07 thru FY14 actuals;

(3) FY15 Estimate; FY16 Budget

Public Safety - \$65 million

Funds in this category have been used to replace police cars and helicopters, and fire and emergency medical apparatus and equipment. The largest Police Department project, the \$16 million Forensic Laboratory, Research and Property Room Facility, is now complete and operational. Over \$17 million was used to keep the Police vehicle fleet up to standards. A Homeland Security Equipment Storage Facility has been funded and is currently nearing completion. The Information Technology Department continues its program of upgrading the City's computer capabilities and replacing the aging Citywide Network. A new, cost saving, state-of-the-art Voice Over Internet Protocol (VoIP) telephone system has replaced the old telephone system.

Critical Weather Alert Sirens were replaced all over the city. Repairs and modifications to the City's two communications towers and backup power protection for the City's prime communications site were also funded. As part of the program, a wireless communications system for the City will enhance all forms of critical communications between departments such as Police, Fire and Emergency Management.

Culture and Recreation - \$41 Million

Capital maintenance projects at most of the City parks and the Zoo are the largest projects in this category. Maintenance and renovation of shelters, bathrooms, irrigation systems, water lines, playground safety surfaces and walkways will serve to keep parks useful and safe. The Zoo projects included a new Asian Cat Exhibit, renovations to the North American Living Museum and the Zoo's security system.

Expansion and repairs at the sports complexes and the development of a soccer complex were included in the plan. This program has funded repairs and improvements to the Gilcrease Museum, the Convention Center and the Performing Arts Center.

River Parks received over \$16 million in funding to implement phases of the Arkansas River Corridor Master Plan. West Bank Festival Park expansion and renovation received funding as did the east bank of the river. Major trail resurfacing, widening, and maintenance were also funded in this program.

FY16 CAPITAL BUDGET

FUNDED PROGRAM STATUS & OPERATING IMPACT

Downtown, Economic and Neighborhood Development - \$24 million

Over \$13 million of the funds in this category were used to support the development of the new Bank of Oklahoma Arena. Improved streets, parking, signage and linkages were built to coincide with the Center's opening. Another \$2 million continued the downtown property acquisition program in the arts and entertainment district. Other projects were funded in the Kendall-Whittier and Dirty Butter Creek areas, as recommended in various plans. A \$3 million economic development fund to support the city's economic recovery was included in this program.

Sanitary Sewer and Flood Control - \$52 million

Twenty-eight million dollars has been used to fund sanitary sewer projects. Most of the projects involve providing service to unserved areas or newly annexed eastern areas of the city including the largest - an \$11 million expansion of the Bird Creek Plant which is now complete. In the area of flood control, a \$12.5 million program continued the 2005 General Obligation Bond's Fred Creek Drainage project. A project in the Elm Creek area along 6th Street will create sites for mixed use development near downtown and the Central Park Centennial Center. Erosion control and bank stabilization projects all over the city were also financed.

Streets and Transportation Projects - \$115 million

A significant portion of the streets and transportation funds have been used to rehabilitate the city's streets - \$26 million for residential streets and \$32 million for arterial streets. The remainder was spent on widening many of the city's overloaded major arterial streets and intersections. Streets improved included 41st, 61st, 81st, 91st, 129th E. Avenue, Peoria, Pine, Mingo, Garnett, and the Gilcrease Expressway. Five intersections were widened. Over \$12 million was spent on downtown streets around the new arena and almost \$5 million improved the Boulder Avenue Bridge. Funds were also set aside to perform street surface repairs and crack sealing; repair and replace bridges, and continue development of the Tulsa Trails. In addition, this program included money to purchase transit buses and vans to improve service to Tulsa's transit patrons.

Facilities Renovation and Capital Equipment - \$86 million

Out of the \$86 million allocated, \$58 million has been used to purchase capital equipment such as dump trucks, excavating equipment, City cars, personal computers, and mowing equipment. Another \$14 million has been spent on replacing roofs, repairing parking lots, replacing air conditioning units, Americans with Disabilities Act modifications, and other general building repairs. Additionally, \$2 million was allocated for Equipment Management facility renovation and construction.

2006 Sales Tax Program Capital Project Annual Operating Impact

Project	Impact Fiscal Year	Personnel	Utilities Fuel	Maintenance Materials Supplies	Total
Clark Water Playground	FY16	\$0	\$52,000	\$0	\$ 52,000
Manion Water Playground	FY16	0	40,000	0	40,000
Springdale Water Playground	FY16	0	20,000	0	20,000
TOTAL		\$0	\$112,000	\$0	\$112,000

Source: City of Tulsa Department of Finance

FY16 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

2008 Street Improvement Program

On November 4, 2008, the City of Tulsa electorate approved a \$451.6 million capital improvements program to rehabilitate the City's arterial and residential streets. The original program consisted of \$166.6 million in sales tax and \$285 million in General Obligation Bond proceeds to fund the construction of 152 projects throughout the city. However, due to underperformance, current sales tax projections are estimated at \$145.8 million. Cost savings in other programs have enabled the City to fund all of the original projects. The bond portion of the program encompassed seven issues scheduled from 2009 to 2015. The first issue of \$11.1 million was completed in the spring of 2009, the \$70 million second issue was completed in the fall of 2009, the \$58.9 million third issue was completed in the fall of 2010, the \$50 million fourth issue was completed in the fall of 2011, the \$45 million fifth issue was completed in January of 2013, the \$35 million sixth issue was completed in March of FY14, and the \$15 million seventh and final issue was completed in FY 15. The sales tax portion of the program was comprised of a 0.167 percent sales tax increase and an extension of the third penny sales tax.

Current Projection 2008 Street Improvement Program February 2015

(amount expressed in thousands)

	Fiscal Year								Total
	2009	2010	2011	2012 (1)	2013 (2)	2014 (3)	2015 (3)	2016 (3)	
Sales Tax	\$0	\$0	\$0	\$7,002	\$41,758	\$85,169	\$11,897	\$0	\$145,826
Interest	0	0	0	33	132	684	705	826	\$2,230
Bond Proceeds	11,100	70,000	58,900	50,000	45,000	35,000	15,000	0	\$285,000
TOTAL	\$11,100	\$70,000	\$58,900	\$57,035	\$86,890	\$120,853	\$27,602	\$826	\$433,206

(1) Assumes 7.5 months of collections for 0.167% of the dedicated sales tax in FY 12.

(2) Assumes 6 months of collections for 1% of the dedicated sales tax in FY 13.

(3) Sales Tax: FY12 thru FY14 Actual; FY5 Estimate; FY16 Budget

2014 Sales Tax & Bond Program

On November 12th, 2013, the City of Tulsa electorate approved a \$918.7 million capital improvements program to continue the rehabilitation of the City's arterial and residential streets, and address various departmental capital and infrastructure needs across the City as a whole. The program consists of \$563.7 million in sales tax and \$355 million in General Obligation Bond proceeds to fund the construction of 267 projects throughout the city. The program is currently projected to end in early FY21 once the \$563.7 million is collected.

Current Projection 2014 Sales Tax & Bond Program February 2015

(amount expressed in thousands)

	Fiscal Year								Total
	2014	2015 (2)	2016 (3)	2017 (3)	2018 (3)	2019 (3)	2020 (3)	2021 (4)	
Sales Tax	\$0	\$71,192	\$84,903	\$86,119	\$87,411	\$88,722	\$90,053	\$91,404	\$599,804
Interest (1)	0	181	723	723	874	887	901	914	\$5,203
Bond Proceeds	15,000	55,000	95,000	70,000	60,000	60,000	0	0	\$355,000
Total	\$15,000	\$126,373	\$180,626	\$156,842	\$148,285	\$149,609	\$90,954	\$92,318	\$960,007

(1) Assumption of 1% interest rate

(2) Sales Tax: FY15 Estimate

(3) Sales Tax: FY16-21 Budget

(4) Sales Tax figure reflects full year collections, however collections will cease once program has collected \$563.7 million in total.

FY16 CAPITAL BUDGET

FUNDED PROGRAM STATUS & OPERATING IMPACT

Public Safety - \$78 million

Funds in this category have been used to replace police cars and helicopters, fire apparatus and equipment, and facility repairs. The largest Police Department project, \$4 million, will go to renovation and repairs at the Police Academy, Courts, and COMPSTAT building. Over \$22 million will be used to keep the Police vehicle fleet up to standards. The Fire Department will spend the majority of its funding on apparatus replacement (\$17 million) and fire station rehabilitation (\$7 million). The Information Technology Department has funding set aside to replace the City's aging Financial System (\$10 million) and the Police Department's aging Law Enforcement Record Management System (\$7 million).

Culture and Recreation - \$83 Million

Capital maintenance projects at most of the City parks and the Zoo are the largest projects in this category. Maintenance and renovation of shelters, bathrooms, playground safety surfaces and walkways will serve to keep parks useful and safe. Additionally, 5 pools will receive a total renovation. Design has begun on the McClure pool currently. The Zoo projects include a new Tiger and Snow Leopard Exhibit, and Large Carnivores Exhibit.

This program has funded repairs and improvements to the Gilcrease Museum, safety improvements at the Performing Arts Center, and matching dollars for repairs at the City/County Library.

River Parks will receive \$4 million in funding to address facility maintenance repairs, and \$8 million to renovate a Pedestrian Bridge over the Arkansas River to complement the Gathering Place as part of the George Kaiser Family Foundation development.

Social and Economic Development - \$39 million

Four million dollars have been dedicated to the first phase of the Tulsa Animal Shelter Expansion, as well as more immediate rehabilitation projects on the facility. The expansion will focus primarily on the adoption and community outreach program spaces, creating a larger and more accommodating environment for pet adoption. Additionally, \$35 million has been dedicated to Planning and Development projects, including \$11 million for storm, sewer, and street infrastructure related to the Eugene Field Redevelopment project. Another \$6 million has been funded for the Annual Economic Development Priority Opportunities project. These tightly monitored, yet rapidly deployable funds will be available for remedial infrastructure improvements directly related to business retention expansion, and recruitment within Tulsa.

Flood Control - \$3 million

This package includes \$3 million for an engineering study of levees in Levee District 12, as well as limited and necessary improvements to the levee system.

Streets and Transportation Projects - \$655 million

A significant portion of the streets and transportation funds have been used to rehabilitate the city's streets - \$275 million for residential streets and \$208 million for arterial streets. Another \$81 million will be dedicated to widening many of the city's overloaded major arterial streets and intersections. Twenty million is dedicated to intersection improvements and another \$16 million for bridge repair and replacement. Funds were also set aside to perform street surface repairs and crack sealing, and various traffic related improvements. In addition, this program includes money to purchase transit buses and vans to improve service to Tulsa's transit patrons.

FY16 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

Facilities Renovation, Capital Equipment, and Equipment Management - \$60 million

Out of the \$60 million allocated, \$46 million has been dedicated to purchase capital equipment such as dump trucks, excavating equipment, personal computers, and mowing equipment. Another \$9 million has been reserved for replacing roofs, repairing parking lots, replacing air conditioning units, Americans with Disabilities Act modifications, and other general building repairs. Lastly, \$6 million will be appropriated to the Equipment Management Department for Compressed Natural Gas fleet fueling infrastructure expansion, which is already under design, facility maintenance and improvements, and Radio Frequency Identification Systems for use at all City fuel locations.

2014 Sales Tax Program Projected Capital Project Annual Operating Impact

Project	Impact Fiscal Year	Personnel	Utilities Fuel	Maintenance Materials Supplies	Total
Replace Aging Vehicles (33 Fixed / 39 Lift)	FY16	\$0	\$ 29,400	\$12,600	\$ 42,000
Financial System Replacement	FY17	0	0	2,700,000	\$2,700,000
Lacy Park Expansion	FY17	60,000	10,000	27,000	\$ 97,000
Law Enforcement Records Management System	FY17	0	0	30,000	\$ 30,000
Water Playgrounds (Penney, Reed, and Lacy Parks)	FY18	0	156,000	0	\$ 156,000
Animal Shelter Expansion	FY21	110,000	0	30,000	\$ 140,000
Cousins Park Improvements	FY21	0	20,000	120,000	\$ 140,000
Peoria Bus Rapid Transit	FY21	450,000	150,000	200,000	\$ 800,000
Restroom Additions (Hunter Park)	FY21	0	0	20,000	\$ 20,000
	TOTAL	\$620,000	\$365,400	\$3,139,600	\$4,125,000

Source: City of Tulsa Department of Finance

FY16 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

Fiscal Year 2015-2016 Capital Budget

As a part of the annual budget process, the Mayor and City Council determine the appropriations for approved Capital Improvement Projects. They are funded from numerous sources including Sales Tax, General Obligation Bonds, enterprise funds, water system revenue bonds, Oklahoma Water Resources Board loans, and federal transportation grants. The following is a list of capital projects, by funding source, being funded in FY 15-16.

Funding Source, Department and Project	FY15-16 Appropriations (in dollars)
Water Enterprise Capital Projects Fund (6021)	
Oologah Pump Station Rehabilitation	\$ 1,000,000
Lynn Lane & Yahola Terminal Storage Repair	1,000,000
Source Water Protection & Management Program	710,000
Eucha, Spavinaw Water Quality Court Master	550,000
Eucha Dam Rehabilitation	1,500,000
Mohawk WTP Upgrade Raw Water Pumping Station	900,000
Mohawk WTP HSPS Rehabilitation and Improvements	500,000
Mohawk WTP Structural / Architectural Rehabilitation and Repairs	100,000
Mohawk WTP Physical Security Improvements	100,000
Mohawk WTP New Emergency Generator Equipment	150,000
Mohawk WTP Maintenance Capital Improvements	120,000
AB Jewell WTP Replace East Clearwell West Clearwell Valves & Curtain Wall	300,000
AB Jewell WTP Instrumentation & Control - SCADA System	900,000
AB Jewell WTP Electrical - Upgrade TMUA - owned medium voltage switchgear	300,000
AB Jewell WTP Maintenance Capital Improvements	250,000
Water Line Relocations - Citywide	750,000
Water Mains Replacements - City Wide - Enterprise Fund	8,300,000
Water Mains Replacements - Less than 6-inches - Enterprise Fund	2,500,000
Central Business District Water Main Replacement	350,000
Dead-End 12" Distribution Mains Connections & Extensions	2,200,000
Water Vault & Large Meter Upgrades	200,000
72" Transmission Main - A.B.Jewell to 129th E. Ave - Phase 1	300,000
Large Water Valve Replacement-City Wide	100,000
Utility Bridges - Repaint/Rehabilitation	100,000
Secondary System Upgrades - Tulsa 2 Service Area	100,000
Berry Hill Waterline Extension	100,000
Pump Station Rehabilitation (Reservoir Hill PS and SSS-PS)	120,000
Economic Development Water Infrastructure	100,000
Water Distribution Security Enhancements	150,000
Transmission Line Condition Assessment-Citywide	200,000
W. 23rd St. 16" Transmission Line	150,000
W. 23rd St. 12" Waterline Installation	100,000
Southside Secondary Pump Station Improvements	100,000
23rd & Jackson Facilities Maint and Improvements	750,000
Automatic Meter Reading - City Wide	300,000
Total Water Enterprise Capital Projects	25,350,000
Water Revenue Bonds Capital Projects (Proposed)	
Raw Water Flowlines Repairs Spavinaw/Oologah	1,000,000
A.B. Jewell New Control Room Building and Mechanical HVAC Only	1,000,000
Water Mains Replacements - City Wide - Revenue Bonds	13,800,000
Tulsa County Property - 56th & Garnett	1,640,000
Total Water Revenue Bond Capital Projects	\$ 17,440,000

FY16 CAPITAL BUDGET

FUNDED PROGRAM STATUS & OPERATING IMPACT

Funding Source, Department and Project	FY15-16 Appropriations (in dollars)
Sewer Enterprise Capital Projects Fund (6031)	
Northside WWTP Pasteurization System and Digester #5 Expansion	\$ 200,000
Northside WWTP Security & Safety Improvements to Disinfection Facilities	250,000
Northside WWTP Flow Optimization and Process Modeling Study	265,000
Solids Thickening Study	175,000
Northgate LS Relief	106,000
Coal Creek 93-N Relief	469,000
Apache Lift Station Access Road	1,400,000
Lafortune Park 18, 71-S Relief	2,393,000
Southside WWTP Concrete Protective Coatings	150,000
Southside WWTP Flow Optimization and Process Modeling Study	275,000
Southside WWTP Influent Lift Station Diversion to Cherry Creek Lift Station	100,000
Southside WWTP Influent Lift Station - Replace screens with fine screens	410,000
Crow Creek 44-S Relief	160,000
Joe-LaFortune 70-S Relief	220,000
Haikey Creek SAMS Equipment Replacements	362,000
Haikey Creek Maintenance Building	40,000
Catoosa Interceptor Relief	1,140,000
Spunky Creek Grinder Addition (Screening Improvement)	235,000
Lift Station Replacements or Upgrades	863,000
Resurface WWTP & Lift Stations Roadways & Parking	328,000
Total Sewer Enterprise Capital Projects	<u>9,541,000</u>
OWRB Water Revolving Loan (Proposed)	
Northside WWTP Nitrification Improvements	3,000,000
Apache Lift Station Screening Improvements, Access Road and other Upgrades	4,500,000
Southside WWTP System Odor Control Study	2,600,000
71st Street Dewatering Facility Improvements	4,400,000
Haikey Creek Flow Equalization Basin Expansion and Plant Effluent Water Pump Station	4,030,000
Activated Sludge Diffused Aeration and Primary Sludge Handling Improvements	800,000
Rose Dew LS Relief	200,000
2008 Street Package - Sewer Rehab/Replacement	3,500,000
Concrete Pipe Replacement	4,152,000
Sewer Rehab Area Wide	6,800,000
Unsewered Areas Areawide	2,185,000
Areawide Point Repairs	2,200,000
Total OWRB Water Revolving Loan Projects	<u>38,367,000</u>
Stormwater Enterprise Fund (6041)	
Neighborhood Urgent Flood Control Projects	5,000,000
Total Stormwater Enterprise Capital Projects	<u>5,000,000</u>
2014 Sales Tax Capital Projects Fund (6014)	
Police Department	
Police Academy Renovations/Police Courts/COMPSTAT Building	225,000
Police Five-Year Capital Equipment Needs as Described in the 2012 Equipment Study	3,100,000
Total Police Department Projects	<u>3,325,000</u>
Fire Department	
Fire station generators	1,300,000
Total Fire Department Projects	<u>\$ 1,300,000</u>

FY16 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

Funding Source, Department and Project	FY15-16 Appropriations (in dollars)
Parks and Recreation Department	
Lacy - Pool Reconstruction	\$ 300,000
McClure - Pool Reconstruction	4,225,000
Safety Surfaces - Lacy	30,000
Security System Upgrades - Mohawk Pro Shop	10,000
Water Playgrounds - Penney	60,000
Water Playgrounds - Lacy	70,000
Mohawk Golf Course Club House - Flooring, Paint and HVAC Replacement	265,000
Page Belcher Club House - Flooring, Paint and HVAC Replacement	400,000
Total Parks and Recreations Department Projects	<u>5,360,000</u>
Tulsa Zoo	
Master Plan - Carnivores Exhibits	3,000,000
Total Tulsa Zoo Projects	<u>3,000,000</u>
Gilcrease Museum	
Thomas Gilcrease House roof replacement	150,000
Closed circuit TV camera upgrade	485,000
Gilcrease Library/archival storage support	255,000
Helmerich Hall floor replacement	50,000
Gallery lighting controls replacement	270,000
Galleries fire suppression systems upgrade from wet to dry pipe	100,000
Halon Fire Suppression replacement	665,000
Perimeter fence replacement	40,000
Public restrooms renovation	360,000
Total Gilcrease Museum Projects	<u>2,375,000</u>
Performing Arts Center	
Replace existing fire alarm system	75,000
Fire sprinklers	200,000
Renovations	100,000
HVAC - Fan coil replacement	65,000
HVAC - Motor replacement	20,000
Total Performing Arts Center Projects	<u>460,000</u>
River Parks	
Pedestrian Bridge	6,890,000
Total River Parks Projects	<u>6,890,000</u>
Streets	
Arterial Street Rehabilitation and Citywide Projects	
Utica Ave. - Pine St. to Admiral Blvd.	375,000
Union Ave. - W. 51st St. to W. 61st St	175,000
Sheridan Rd. - Apache St. to Pine St.	180,000
Mingo Rd. - 46th St. N. to 36th St. N.	350,000
Peoria Ave. - 11th St. to 21st St.	285,000
31st St. - Riverside Dr. to Peoria Ave.	1,255,000
Memorial Dr. - 21st St. to 31st St.	315,000
51st St. - Pittsburg Ave. to Yale Ave.	120,000
Downtown Arterial Streets	4,400,000
41st St. & Union Ave. Intersection	145,000
51st St. & Union Ave. Intersection	65,000
46th St. N. & Mingo Rd. Intersection	35,000
21st St. & Memorial Dr. Intersection	90,000
61st St. & Sheridan Rd. Intersection	\$ 1,505,000

FY16 CAPITAL BUDGET

FUNDED PROGRAM STATUS & OPERATING IMPACT

Funding Source, Department and Project	FY15-16 Appropriations (in dollars)
Widen Yale Avenue, 81st St. to 91st Street South	\$ 2,870,000
Widen 81st Street South, Sheridan Road to Memorial Drive	1,000,000
Gilcrease Expressway Local Match	1,500,000
Bridges - Replacement and Rehabilitation Programs	
Bridge No. 250 - 11200 E. 11th St.	10,000
Bridge No. 401 - 3800 S. Memorial Dr.	15,000
Bridge No. 403 - 4400 S. Memorial Dr.	15,000
Bridge No. 402 - 4200 S. Memorial Dr.	100,000
Bridge No. 262 - 19200 E. 21st St.	15,000
ODOT Rehabilitation and Replacement Program	1,500,000
Citywide guardrail replacement	650,000
Citywide traffic signalization	1,000,000
Roadway, pedestrian, and decorative lighting replacement	400,000
Signing, pavement marking and delineation	1,010,000
Traffic calming	500,000
Traffic signal installation, modification, and safety improvements	600,000
Traffic signal pole replacement	500,000
Citywide ADA Transition Plan Implementation (High/Medium Priority Needs)	1,750,000
Citywide Matching Funds	3,310,000
IDL Entrance Rehab (1st, 7th, and 8th Streets; signals at 1st and Greenwood)	475,000
Total Streets Projects	26,515,000
Citywide Public Facilities	
ADA Transition Plan - Buildings	200,000
ADA Transition Plan - Parks	175,000
Public Facilities, OTC	475,000
Public Facilities, Roofing	500,000
Total Citywide Public Facilities Projects	1,350,000
Animal Welfare	
Animal Shelter immediate improvements - ventilation system and facility improvements	550,000
Total Animal Welfare Projects	550,000
Planning and Development	
Annual Economic Development Priority Opportunities	1,000,000
Strategic Mobility Plan	1,500,000
Corridor and Small Area Planning	400,000
Phase I – Northland Strategic Acquisition and Street Improvements	1,000,000
Eugene Field Redevelopment	(1,000,000)
Route 66 Station (restrooms and short-term parking)	500,000
Total Planning and Development Projects	3,400,000
Tulsa City-County Library	
Tulsa Central Library Project	5,000,000
Total Tulsa City-County Library Projects	5,000,000
Transit	
Replace Aging Vehicles - local match (Replace 33 fixed-route & 39 LIFT program busses)	3,994,000
Total Transit Projects	3,994,000
Information Technology Department	
Financial system replacement	10,000,000
Total Information Technology Department Projects	\$ 10,000,000

FY16 CAPITAL BUDGET

FUNDED PROGRAM STATUS & OPERATING IMPACT

Funding Source, Department and Project	FY15-16 Appropriations (in dollars)
Asset Management Department	
Install two emergency generators	\$ (100,000)
Compressed natural gas (CNG) fleet fueling infrastructure expansion	1,600,000
Lighting systems, driveways, sidewalks, energy upgrades, HVAC, & Plumbing	140,000
Total Asset Management Department Projects	1,640,000
Capital Equipment	
Five-Year Capital Equipment Needs as Described in the 2012 Equipment Study (excluding Police).	6,500,000
Total Capital Equipment Projects	6,500,000
Total 2014 Sales Tax Capital Projects	81,659,000
2014 General Obligation Bond Program (Issue 3 - 6330)	
Arterial Street Rehabilitation and Citywide Projects	
21st st: Garnett to 129th E. Ave.	2,435,000
41st: Garnett - 129th E. Ave.	185,000
Sheridan: 81st to 91st	1,715,000
Apache St: Lewis to Harvard	1,860,000
Apache St: Peoria - Lewis	275,000
Intersections	
Apache & Harvard Intersection	1,775,000
21st St. - 129th E. Avenue Intersection	1,965,000
Citywide - Arterial Rehabilitation	900,000
Citywide - Arterial Sidewalk Improvements	300,000
Citywide - Arterial Routine and Preventive Maintenance	3,000,000
Citywide Matching Funds	700,000
ODOT Rehabilitation and Replacement Program	1,640,000
Non- Arterial Street Rehabilitation	
Maintenance Zone 1006: Archer St north to Pine St & MLK Jr. Blvd. east to Peoria Ave.	3,550,000
Maintenance Zone 1068: 12th St. S. north to Edison St. & 65th W. Ave. east to 25th W. Ave.	400,000
Maintenance Zone 1076: 36th St. N. north to 46th St. N & MLK Jr. Blvd. east to Peoria Ave.	2,330,000
Maintenance Zone 1153: Edison St. north to Pine St & 25th W. Ave. east to MLK Jr. Blvd.	3,610,000
Maintenance Zone 1157 (N): Apache St. north to 36th St. N. & Gilcrease Museum Rd. east to MLK Jr. Blvd.	3,635,000
Maintenance Zone 2064: 91st St. S. north to 81st St. S & Lewis Ave. east to Harvard Ave.	1,670,000
Maintenance Zone 2125: 81st St. S. north to 71st St. S & 33rd W. Ave. east to Union Ave.	2,310,000
Maintenance Zone 2130: 71st St. S. north to 61st St. S. & 33rd W. Ave. east to Union Ave.	3,495,000
Maintenance Zone 3004: Pine St. north to Apache St. & Harvard Ave. east to Yale Ave.	1,655,000
Maintenance Zone 3011: Admiral Pl. north to Pine St. & Sheridan Rd. east to Memorial Dr.	1,000,000
Maintenance Zone 3020: 11th St. S. north to Admiral Pl. & Garnett Rd. east to 129th E. Ave.	450,000
Maintenance Zone 4013: 11th St. S. north to Admiral Blvd. & Madison Ave. east to Lewis Ave.	5,990,000
Maintenance Zone 4021: 21st St. S north to 11th St. S. & Cincinnati Ave. east to Lewis Ave.	375,000
Maintenance Zone 4030: 31st St. S. north to 15th St. S. & Lewis Ave. east to Harvard Ave.	1,550,000
Maintenance Zone 4067: 21st St. S. north to 13th St. S. & Riverside Dr. east to Boston Ave.	4,370,000
Maintenance Zone 5033: 33rd St. S. north to 21st St. S. & Sheridan Rd. east to Memorial Dr.	4,380,000
Maintenance Zone 5039: 41st St. S north to 31st St. S. & Yale Ave. east to Sheridan Rd.	3,525,000
Maintenance Zone 5046: 51st St. S. north to 41st St. S. & Yale Ave. east to Sheridan Rd.	600,000
Maintenance Zone 5047: 51st St. S. north to Broken Arrow Exp. & Sheridan Rd. east to Memorial Dr.	1,100,000
Maintenance Zone 6145: 21st St. S north to 11th St. S. & 145th E. Ave. east to 161st E. Ave.	2,375,000
Maintenance Zone 7040: 41st St. S. north to 31st St. S. & 89th E. Ave. east to Mingo Rd.	350,000
Maintenance Zone 7048: 51st St. S. north to 41st St. S. & Memorial Dr. east to Mingo Rd.	1,920,000
Maintenance Zone 7060: 71st St. S. north to 61st St. S. & Memorial Dr. east to Mingo Rd.	3,055,000
Maintenance Zone 8057: 71st St. S. north to 61st St. S. & Harvard Ave. east to Yale Ave.	2,295,000
Maintenance Zone 9043: 51st St. S. north to 41st St. S. & Riverside Dr. east to Lewis Ave.	3,900,000
Maintenance Zone 9044: 51st St. S. north to 41st St. S. & Lewis Ave. east to Harvard Ave.	3,600,000
Maintenance Zone 9045: 51st St. S. north to 41st St. S. & Harvard Ave. east to Yale Ave.	3,460,000
Maintenance Zone 9050: 61st St. S. north to 51st St. S. & Lewis Ave. east to Harvard Ave.	\$ 350,000

FY16 CAPITAL BUDGET

FUNDED PROGRAM STATUS & OPERATING IMPACT

Funding Source, Department and Project	FY15-16 Appropriations (in dollars)
Maintenance Zone 9051: 61st St. S. north to 51st St. S. & Harvard Ave. east to Yale Ave.	\$ 160,000
Citywide Non-Arterial Rehabilitation	540,000
Citywide Non-Arterial Routine and Preventive Maintenance	10,000,000
Citywide Non-Arterial Sidewalk Improvements	100,000
Bridges - Replacement and Rehabilitation Programs	
Bridge No. 323B - 12000 E. 21st.	50,000
Bond Issuance Costs	100,000
Total 2014 General Obligation Bond Capital Projects	\$ 95,000,000
Total FY 2014-2015 Capital Program Appropriations	\$ 272,357,000

FY16 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

FINANCING CAPITAL PROJECTS

The City has identified a large inventory of capital needs. The primary funding sources available to finance them are:

- Third Penny Sales Tax
- Enterprise funds and related revenue bonds
- Oklahoma Water Resources Board (OWRB) State loans for sanitary sewers
- General Obligation Bonds
- Federal and state highway funds and transportation grants

Each is reviewed below and analyzed for availability and ease of use.

Sales Tax

The City has used a temporary Third-Penny Sales Tax for capital improvements since 1981. This tax has provided over \$2.4 billion for all types of capital projects. The voters again approved the extension of this tax in November 2013 along with an accompanying 0.1 percent increase to generate \$564 million thru 2021 to address both street improvements throughout the city as well as citywide departmental capital needs.

Enterprise Funds

Enterprise funds are used to finance operations in the city that are similar to private utilities. The intent is to recover the costs of providing these services by charging the persons using them. The City and its trusts have used this method of financing capital improvements and operations in a variety of areas including water, sanitary sewer, stormwater management, parking facilities, solid waste disposal, golf courses, and emergency medical services.

There are two ways capital facilities can be financed through user fees:

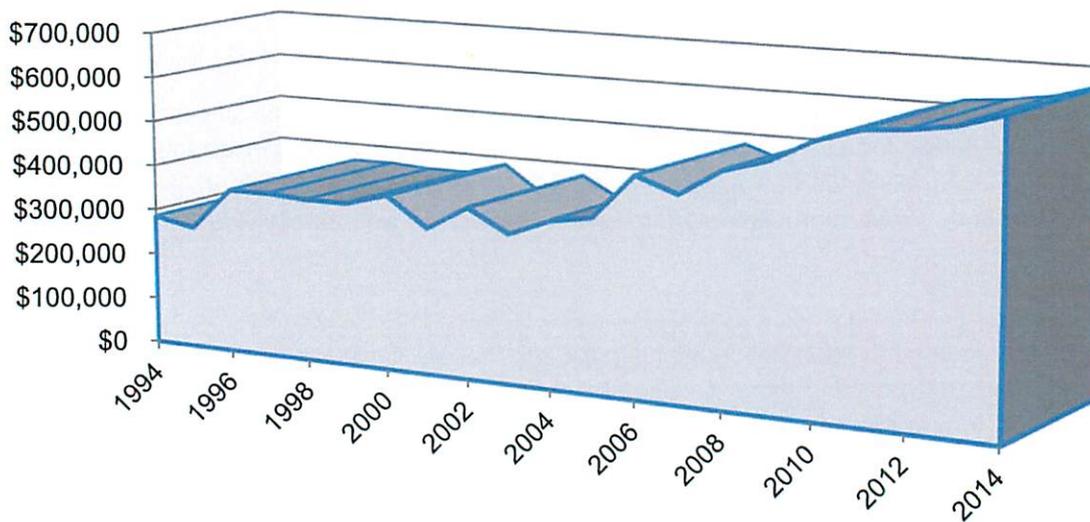
- 1) On an annual basis from collections (pay as you go), and
- 2) Revenue Bonds

It has been the policy of elected officials to finance all water, and solid waste disposal improvements with enterprise funds. Sanitary sewers, golf courses and flood-control facilities are not totally self-supporting and, barring a policy change, it is not contemplated they will be during the five-year time frame of this plan. Parking facilities are normally self-supporting, but two parking projects were included in the 2006 Sales Tax Proposal in support of downtown development.

FY16 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

The total revenue bond debt for the City's authorities from FY94 through FY14 and the outstanding revenue bond debt by category at the end of FY14 are shown below.

**Revenue Bond Debt
City of Tulsa Authorities
FYs 1994 - 2014
As of June 30**
(amount expressed in thousands)



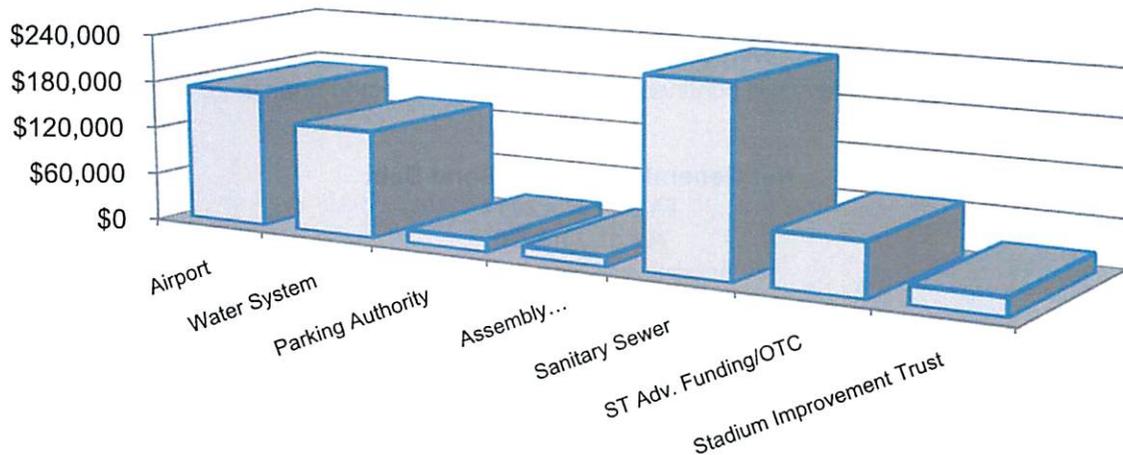
Source: City of Tulsa Department of Finance

State Loans for Sanitary Sewers

As part of the 1972 Clean Water Act, the Federal government provided municipalities with grants to construct sanitary sewer improvements needed to meet the new water quality standards. During the 1980s the grants became loans and the State was placed in charge of administering the loan program. The program is an attractive financing tool, as the interest rates are lower than can be achieved through traditional bonds. The City has used this program to finance over \$455 million in sanitary sewer projects and will continue to do so as long as it is financially advantageous.

FY16 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

Revenue Bond Debt By Type of Issue
City of Tulsa Authorities
As of June 30, 2014
 (amount expressed in thousands)



Source: City of Tulsa Department of Finance

The estimated amounts of annual discretionary capital funds that will be available from the Water, Sewer, and Stormwater Funds from projected revenues in these funds are shown below. Any remaining water system needs will be financed with revenue bonds, while sales tax, general obligation bonds or OWRB loans will be used for sanitary sewer and, excepting OWRB loans, stormwater projects.

Projected Discretionary Annual Capital Funds
Selected Enterprise Funds
City of Tulsa FYs 2016 - 2020
 (in 000s)

Fund	2016	2017	2018	2019	2020
Water	\$25,350	\$23,140	\$17,600	\$19,800	\$19,380
Sewer	\$9,541	\$11,737	\$15,180	\$19,265	\$24,199
Stormwater	\$5,000	\$5,000	\$3,500	\$3,500	\$3,500

Source: City of Tulsa Department of Finance

General Obligation Bonds

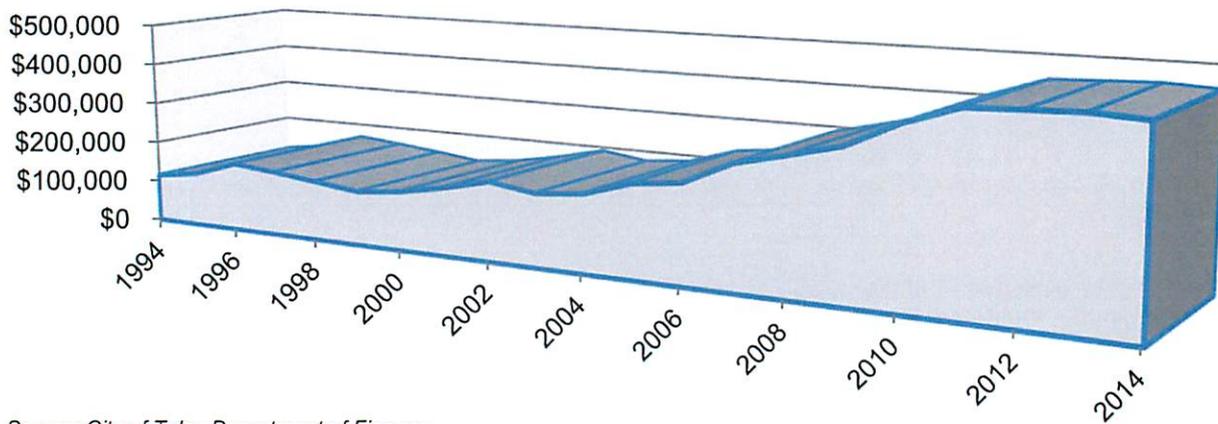
General Obligation (GO) Bonds can be issued by an Oklahoma municipality only upon the consent of the voters in the jurisdiction. They are retired with a dedicated annual levy on property. There are several ways to judge the appropriate level of a municipality's GO debt. One of the most common is the ratio between the jurisdiction's annual net assessed value and the amount of outstanding obligations. Tulsa's Net General Obligation Bond Debt was \$445 million on June 30, 2014. This is 14.1 percent of the City's net assessed valuation, well below the 25 percent used by bond underwriters as an indicator of fiscal prudence. Using the 25 percent limitation as a standard, the City has an additional \$346 million in general obligation bonding capacity.

FY16 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

Per capita debt is another measure of appropriate debt levels widely used by bond rating agencies and other financial firms. In FY14, Tulsa's per capita debt was \$1,118.

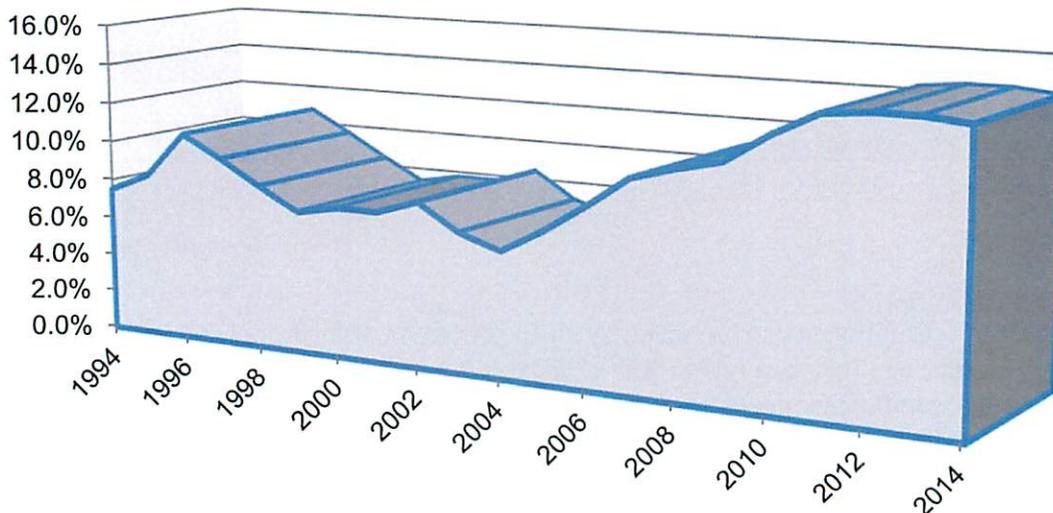
A final measurement is the mill levy required each year to retire maturing obligations. As shown below, the property tax levies in Tulsa increased as each bond issue was sold. The levy amount actually declined when the bonds authorized in 1999 were issued, with the last bonds being sold in February, 2002. The increase in the assessed valuation, along with low interest rates, caused this fortunate outcome. With the approval of the 2005 General Obligation Bonds, the required levy began increasing in FY07 and is currently 21.46 mills. With the approval of the 2008 General Obligation Bonds and 2014 General Obligation Bonds, the levy will continue to increase to a projected peak in 2019 of 22.5 mills.

Net General Obligation Bond Debt
FYs 1994 - 2014
As of June 30
(amount expressed in thousands)



Source: City of Tulsa Department of Finance

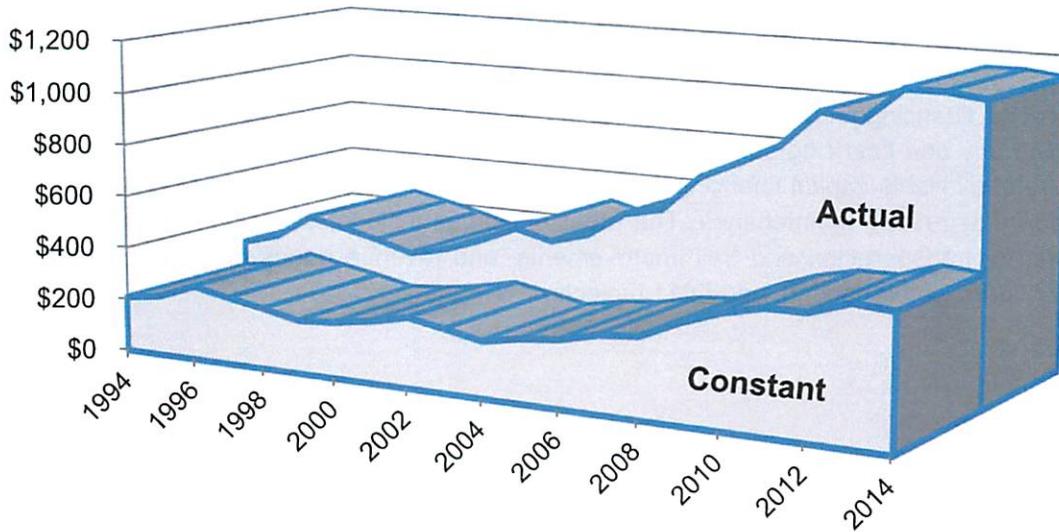
Ratio of Net General Obligation Debt to Assessed Value of the City of Tulsa
FYs 1994 - 2014
As of June 30



Source: City of Tulsa Department of Finance

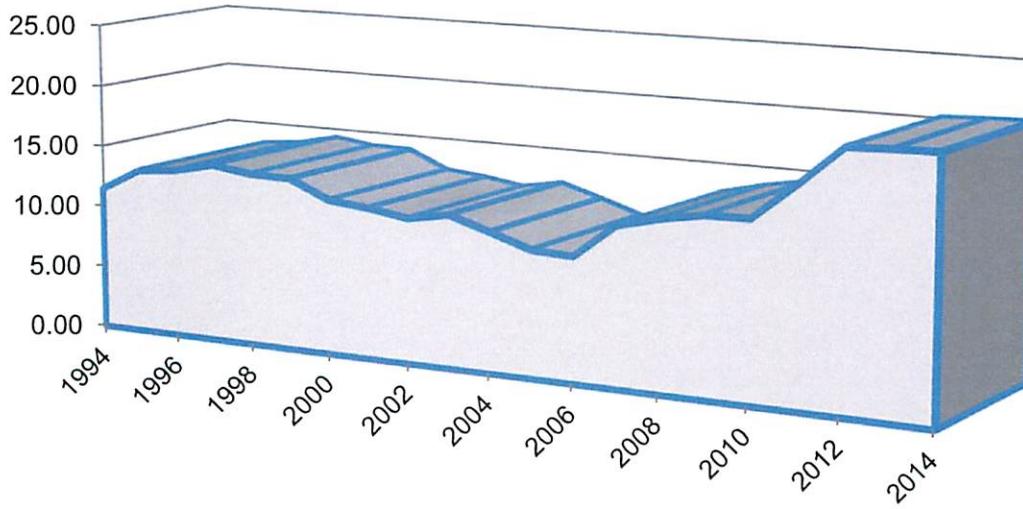
FY16 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

**Per Capita
General Obligation Bond Debt
(Actual and Constant=1982/84)
FYs 1994 – 2014
As of June 30**



Source: City of Tulsa Department of Finance

**Historic Property Tax Levy Amount
FYs 1994 - 2014
(in Mills)**



Source: City of Tulsa Department of Finance

FY16 CAPITAL BUDGET

FUNDED PROGRAM STATUS & OPERATING IMPACT

Federal and State Highway Funds and Federal Aviation Administration Grants

Federal and state gasoline and diesel tax collections are used to maintain and build transportation facilities. Most of the Federal funds are granted to state departments of transportation for administration at the state level. Some of the money comes earmarked for interstate highways, some for other federal highways, some for local streets, and some for roads in rural areas. During the time frame of this plan, most of the money from this source will be needed to construct the Gilcrease Expressway, make improvements to I-44 and other area expressways, and provide matching funds for approved street projects; however, other arterial widening projects will utilize this funding source to a limited extent.

Conclusion

The City's capital financing programs will continue to utilize a uniform approach for meeting needs without overburdening any one financing source or segment of the city. This program continues the policy of a balanced use of available capital financing sources and proposing bond financing to continue systematic programmed infrastructure maintenance. The other resources include; state loans for sanitary sewers, federal funds for transportation and trail improvements, and revenue bonds and enterprise funding for water, sewer, stormwater, parking, and E911 projects.

CAPITAL INVENTORY

FY 15 16

SEC

7

SUBJECT:
TO THE WONDER

CATEGORY:
FILM

TYPE:
MOVIE

FY 15 16



This section of the document provides information about the capital projects requested by the City departments. The projects are listed by department with cost estimates and an indication of the Council district(s) they would serve.

This section is for information only and is not part of the ordinances adopted by the City Council.

FILM | ART & CULTURE | MUSIC



INTRODUCTION

The structure of the CIP project inventory and funding table reflects future funding constraints and the impact of capital projects on the operating budget. CIP projects classified as expansion must be justified based on three business case criteria. These criteria are;

- Return on Tax Dollars/Investment (ROI)
 - Factors being considered;
 - Cost avoidances
 - Payback period
 - Effects on; efficiency, social conditions, service delivery and/or internal processes
 - Potential new revenues
- Linkages and Leveraging
 - Factors being considered;
 - Coordination and incorporation of projects which span multiple departments
 - Coordination with county, state or federal governments
 - Priority in adopted comprehensive or designated master plans
 - Relation to an existing or uncompleted capital project
- Alignment with the City's Strategic Initiatives
 - Relation to;
 - Economic Development
 - Enterprising Local Government
 - Community Development
 - Public Safety
 - Energy Innovation

In addition, all projects will be categorized into tiers based on the following priority definitions:

- **Tier I**

Tier I represents projects that have pressing funding needs. These include projects that address one or more of the following categories;

 - Health and Safety: A project that address' an *immediate* major health or safety hazard in the City.
 - Emergency Capital Replacement: A project that address' an *immediate* degradation of the structural integrity to a City asset.
 - Mandates: A project *required* by a binding commitment (legal, contractual, or regulatory).
 - Matching Requirements: A failure to fund the project will result in a loss of funds committed to the City for a specific purpose.
 - Economic Development
- **Tier II**

Tier II projects may not address an immediate need. If an expansion project, it should address the City's Strategic Initiatives, have a clearly defined return on the City's tax dollars and show an effort was made to identify linkages and leverages. Rehab and replacement projects should

promote continued economic development, improve the integrity of a capital asset or promote service improvements.

➤ **Tier III**

Tier III projects may only address one or a couple of the business case criteria and/or City Strategic Initiatives and may not have an extraordinary identified need. The project may support continued growth or service improvements.

➤ **Tier IV**

Tier IV projects may address City strategic initiatives and have business case justifications, but may not be a necessity and potential alternatives may exist to supplement the projects' purpose. These projects may not be essential to the City's short term operations and/or goals, therefore may be deferred.

➤ **Expansion**

The expansion tier recognizes proposed projects that have a net financial benefit. The expansion tier represents 10% of the total unfunded inventory and consists of the top projects that have identified the most potential net financial return to the City.

The Constrained Capital Projects Inventory includes identified unfunded projects that fall within the priorities and estimated resources of the City for the next five years. This inventory totals \$3.9 billion. Water, sewer, and some stormwater projects will receive funding within the next 5 years, and all other departments will be reviewed for funding in the next five years. Projects which fall outside this timeframe have been deferred and placed in the unconstrained inventory. A summary can be found on page 9 of Section 5. Projects scheduled for funding in FY 16 will be enterprise funded projects only. Upon the implementation of a new capital program, it is likely that Sales Tax proceeds will be allocated to projects beginning in FY 22, while General Obligation Bond proceeds could begin to be allocated to projects as early as FY 20. It is expected the majority of the bond proceeds would be dedicated to the major rehabilitation of streets, in order to meet the Pavement Condition Index (PCI) of 65 by FY 21.

The constrained inventory of capital needs is organized according to major program categories and departments. Each year elected officials decide which projects in the inventory should be funded. In many instances, the costs of the high priority projects are great enough to justify a sales tax or bond proposal. The following section lists the capital requests by department. Virtually all of the projects have been identified in various long-range plans adopted or approved by a board, an authority, or elected officials. They also have been reviewed by the Tulsa Metropolitan Area Planning Commission and judged to be in accordance with the City's Comprehensive Plan.

Projects that do not have a basis in adopted planning documents or have undocumented operating impacts are not considered for inclusion in the constrained inventory or funding table.

In addition to the project inventory, this section contains information about the origin of the projects, cost estimates, and an indication of the City Council Districts they serve. In most cases, the Council District number(s) correspond to the actual district(s) served, but in instances involving a facility with a citywide service area, the district served is represented by "Citywide". Projects listed in bold letters are new additions to the existing inventory since the last adoption of the Capital Improvements Plan by the City Council.

**Designations have been added to projects that are identified goals within the City's Strategic Plan. A summary of the strategic planning goals is included in section 1 of the Annual Budget and Capital Plan.*

TOTAL CAPITAL
PROJECT REQUESTS
(IN MILLIONS)

READER'S GUIDE TO CONSTRAINED CAPITAL PROJECTS INVENTORY

\$42.3

PUBLIC SAFETY AND PROTECTION

YOU ARE HERE

Police
Fire

\$333.3

CULTURAL DEVELOPMENT AND RECREATION

Park and Recreation
Tulsa Zoo
Gilcrease Museum
Tulsa Convention Center and BOK Arena
Performing Arts Center
River Parks Authority

\$3,420.8

PUBLIC WORKS AND INFRASTRUCTURE

Streets
Water
Sanitary Sewer
Flood Control
Public Facilities Maintenance

\$39.2

SOCIAL AND ECONOMIC DEVELOPMENT

Working in Neighborhoods
Planning and Development

\$4.9

TRANSPORTATION

Tulsa Transit

\$13.5

ADMINISTRATIVE AND SUPPORT SERVICES

Information Technology
Asset Management

\$3,854

CONSTRAINED CAPITAL PROJECTS INVENTORY TOTAL

POLICE DEPARTMENT

CONSTRAINED CAPITAL PROJECTS INVENTORY

The majority of the Police Department's existing capital needs have been included in the voter approved Improve Our Tulsa Capital Program. They will continue to receive funding in the coming year. These projects include improvements at various Police facilities, as well as the replacement of their existing helicopter.

Of the remaining unfunded needs, the Police Department's highest priority is the 911 Facility. This building houses, among others, the City's 911 Emergency Call Center. Improvement projects have been submitted for the general rehabilitation of the building, as well as to replace large equipment used by the Call Center.

The Police Department's unfunded request is listed below. Existing and proposed police and fire facilities are shown on *Map 2*.

	Project Title	Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
1	911 Facilities Renovations		313	Citywide
2	Helicopter FLIR		900	Citywide
3	911 Emergency Operations Projects		669	Citywide
4	911 MCC7500 Motorola Consolettes		1,200	Citywide
5	911 Mobile Dispatch and Radio Vehicle Class C RV and Equipment		300	Citywide
POLICE PROJECTS TOTAL			3,382	

Projects listed in bold are FY 16 additions to the inventory.

FIRE DEPARTMENT

CONSTRAINED CAPITAL PROJECTS INVENTORY

The continuing replacement of apparatus and the Department's self-contained breathing apparatus units (SCBA) remain to be the Fire Department's highest priorities. Although both were addressed in the Improve Our Tulsa Capital Package; they are ongoing needs. It will be necessary to carry these projects forward so they may continue to be addressed upon the end of the current capital package.

The Department's highest unfunded priorities include; replacing the existing Fire Station Dispatch Program, as well as installing MDT's (mobile computers) in fire apparatus and equipment. This is necessary to bring the current system up-to-date; as well as increase the effectiveness and reliability of Fire Department's responses.

The Department's remaining needs include: training props for the Regional Fire Training Academy, and storage for both fire equipment and apparatus

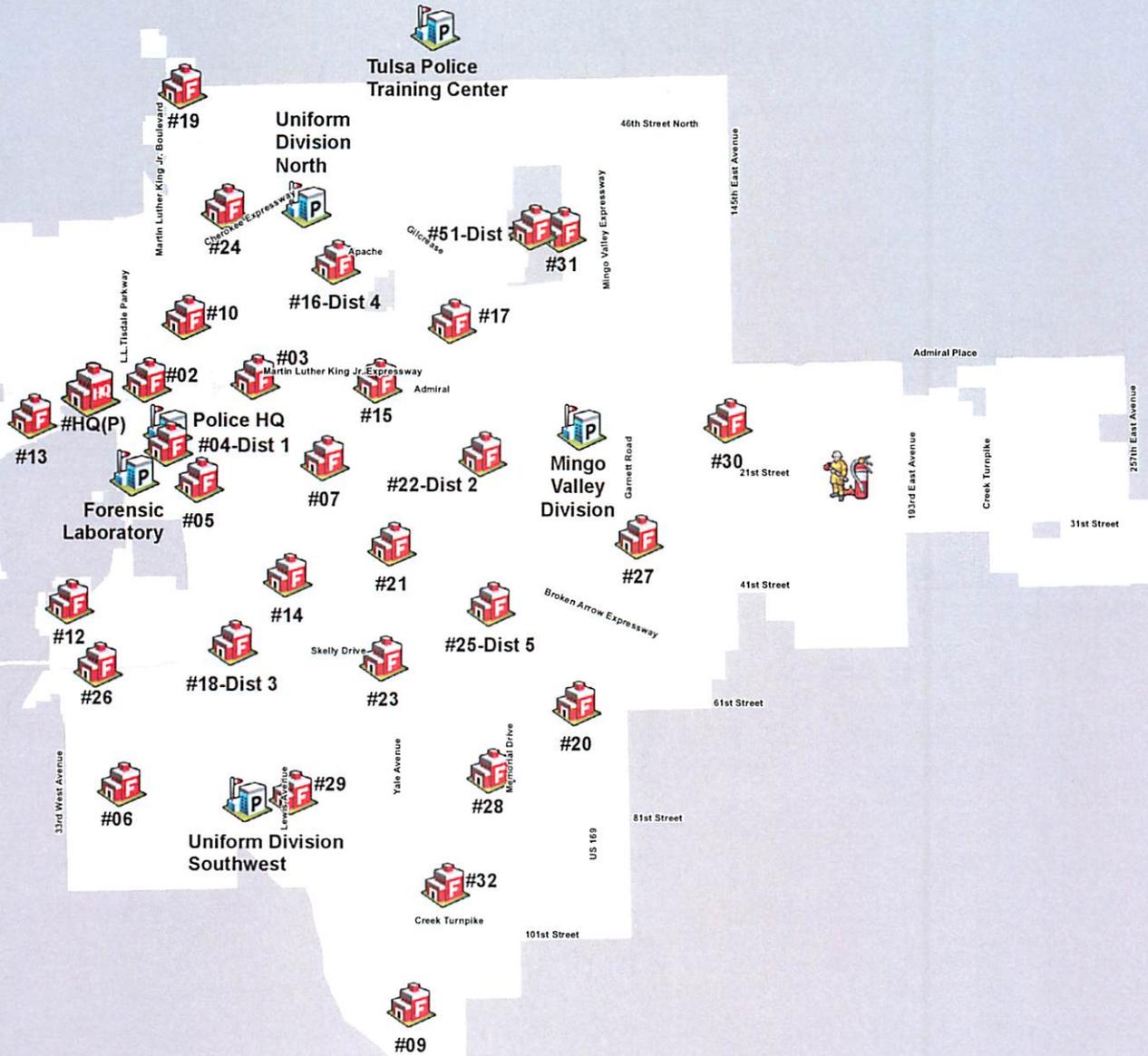
Fire Department capital improvement requests are listed below. Existing and proposed police and fire facilities are shown on **Map 2**.

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
1	Station Generator Replacement	 	1,500	Citywide
2	Regional Fire Training Props	  	7,000	Citywide
3	Storage Facility		1,995	Citywide
4	Fire Station Dispatch Program	 	2,000	Citywide
5	Apparatus storage	 	4,662	Citywide
6	Mobile Data Computer Programs	 	500	Citywide
7	SCBA Replacement	 	2,600	Citywide
8	Apparatus Replacement	 	18,630	Citywide
FIRE PROJECTS TOTAL			38,887	

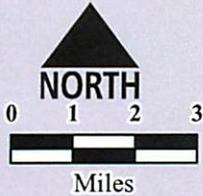
Projects listed in bold are FY 16 additions to the inventory.

Police and Fire Stations

Map 2



CITY OF TULSA



Department of Finance
Budget and Planning Division
March 2015

Legend

-  Fire Stations
-  Police Stations
-  Proposed Fire Stations
-  Proposed Fire Headquarters

TOTAL CAPITAL
PROJECT REQUESTS
(IN MILLIONS)

READER'S GUIDE TO CONSTRAINED CAPITAL PROJECTS INVENTORY

\$42.3 PUBLIC SAFETY AND PROTECTION

Police
Fire

\$333.3

CULTURAL DEVELOPMENT AND RECREATION

YOU ARE HERE

Park and Recreation
Tulsa Zoo
Gilcrease Museum
Tulsa Convention Center and BOK Arena
Performing Arts Center
River Parks Authority

\$3,420.8 PUBLIC WORKS AND INFRASTRUCTURE

Streets
Water
Sanitary Sewer
Flood Control
Public Facilities Maintenance

\$39.2 SOCIAL AND ECONOMIC DEVELOPMENT

Working in Neighborhoods
Planning and Development

\$4.9 TRANSPORTATION

Tulsa Transit

\$13.5 ADMINISTRATIVE AND SUPPORT SERVICES

Information Technology
Asset Management

\$3,854 CONSTRAINED CAPITAL PROJECTS INVENTORY TOTAL

PARKS

CONSTRAINED CAPITAL PROJECTS INVENTORY

The Park and Recreation Department's remaining unfunded high priority projects are related to system maintenance.

Parks Department Master Plan

The Park Department is involved in the implementation of the Park's Master Plan. The intention of the plan is to prioritize capital projects within the City's parks system which is made up of 143 parks covering roughly 8,035 acres. This includes nature centers, golf courses, 5 community centers, WaterWorks Art Studio, 5 swimming pools, 134 sports fields, 106 playgrounds, 103 tennis courts, 12 water playgrounds, 19 splashpads, 2 Skate Parks, 5 disc golf courses, 79 picnic shelters, fitness facilities, gymnasiums, meeting rooms and 64 miles of trails.

The Master Plan has integrated information from additional planning efforts for the City of Tulsa that have helped inform the planning process. These include:

- ❖ Summary of recent ten-year plan updates for Tulsa Neighborhood Implementation Plan Studies
- ❖ Downtown Tulsa Master Plan
- ❖ Brady Village Trail Plan
- ❖ Strategic Plan for the City of Tulsa Parks and Recreation Department
- ❖ Aquatics Inventory Analysis

Capital Project Inventory

While Tulsa is typical of many mid-sized cities in the United States with relatively low population densities, it nonetheless has a robust park system, with over 8,000 acres of parkland in the inventory, or about 23 acres per 1,000 persons. This is a healthy ratio and a satisfactory one that does not call for any major adjustments. The focus is on what is offered within this acreage and how it meets the needs of Tulsans.

A critical issue is the condition and configuration of the parks. Tulsa has many parks of approximately the same age that are reaching a point in their life cycle where repair and/or re-purposing is required. The plan calls for a new strategy. Tulsa's parks are looked at closely to determine what things within them are timeless, and what things are no longer relevant. Strategic prioritization is needed to determine if elements should be removed, replaced, or repurposed when funds become available. This strategy for addressing the repair and/or re-purposing of low-functioning components is included in the final Park's Master Plan.

As the Park's Department considers its existing infrastructure and resources, it has begun monitoring various trends so that preliminary strategies reflect them. Popularity has been growing in various specializations of parks, including; dog parks, skate parks, and water playgrounds. Conversely, with concern for more traditional parks, citizens are expressing a renewed desire for greater integration of nature into their parks. The desire is to create more natural areas to serve as a refuge from more urban landscapes. Additionally, demand for more educational opportunities is growing. As such, new focus is being directed at designing parks to encourage discovery, nature, adventure, and art play. Lastly, citizens are expressing desire for more events at local parks, in order to help serve as an anchor with which to build a sense of community.

PARKS

CONSTRAINED CAPITAL PROJECTS INVENTORY

The Park and Recreation Department's Master Plan capital improvement strategy is organized around these functional areas.

- ❖ Update parks and facilities to address changing needs and desires
 - Improve existing parks to meet community standards
 - Utilize an inventory analysis of existing pools to determine which pools are functional, which need repairs, and which should be replaced or decommissioned.
 - Improve water playgrounds.
 - Increase access to natural areas and open space
 - Create a series of destination parks throughout Tulsa
 - Achieve and maintain an appropriate level of service for all parts of Tulsa

- ❖ Maximize recreation program management
 - Enhance recreation program planning method
 - Conduct a program life cycle analysis
 - Implement new programs based on research and feedback
 - Assess services to determine the City's responsibility for the provision of each type of service offered
 - Develop procedures and policies to accurately track program participation and drop-in facility use
 - Create and implement a cost recovery philosophy and policy
 - Track performance measures for all park and recreation services.

Conclusion

The Park Board's highest priority continues to be the maintenance of the existing system. The needs range from roof repairs to air conditioning. They also include remodeling existing facilities to more closely match the needs of today's users and adding storage to protect valuable equipment. The following is a listing of the unfunded needs identified for the park system. The programs are listed by functional category. The parks where improvements total over \$100,000 are shown on **Map 4**.

	Project Title	Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
1	Add Restroom Facility (Zink, Pielsticker, Helmerich @ averaging \$400,000 each)		1,200	1,2
2	Pond Dredging (Hunter, Leake, Minshall, Owen @ \$200,000 each)	 	875	4,8
3	Fred Johnson Park Rehabilitation	 	2,750	9
4	Hick Park Site Improvements		1,150	7
5	Lacy Tennis Expansion		825	1
6	New Playground Equipment and Safety Surfaces	 	1,525	Citywide
7	Reed Community Center Rehabilitation		1,700	2

PARKS

CONSTRAINED CAPITAL PROJECTS INVENTORY

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
8	Security System Upgrades (Henthorne, Hicks, McClure, Newblock, North Tulsa Sports Complex, Skate North, Waterworks, Whiteside @ \$76,500 each)	 	612	1,3,4,7,9
9	Tennis Court Rehabilitation and Lighting (Florence, Heller, Hicks, Highland, Leake, West Highlands, Whiteside @ \$275,000 each)	 	1,925	2,4,5,7,8,9
10	Water Playgrounds (Archer, Carbondale, Dawson, Highs, Highland, Turner, Zink @ \$500,000 each)	 	3,500	1,2,3,4,5,7,9
11	Whiteside Park Weight Room and Multi-Purpose Room		3,854	9
PARKS PROJECTS TOTAL			19,916	

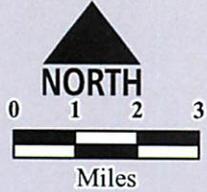
Projects listed in bold are FY 16 additions to the inventory.

Park Sites and Improvements

Map 4



CITY OF TULSA



Department of Finance
Budget and Planning Division
March 2015

Legend



Parks with Projects that Total
More than \$100,000

TULSA ZOO

CONSTRAINED CAPITAL PROJECTS INVENTORY

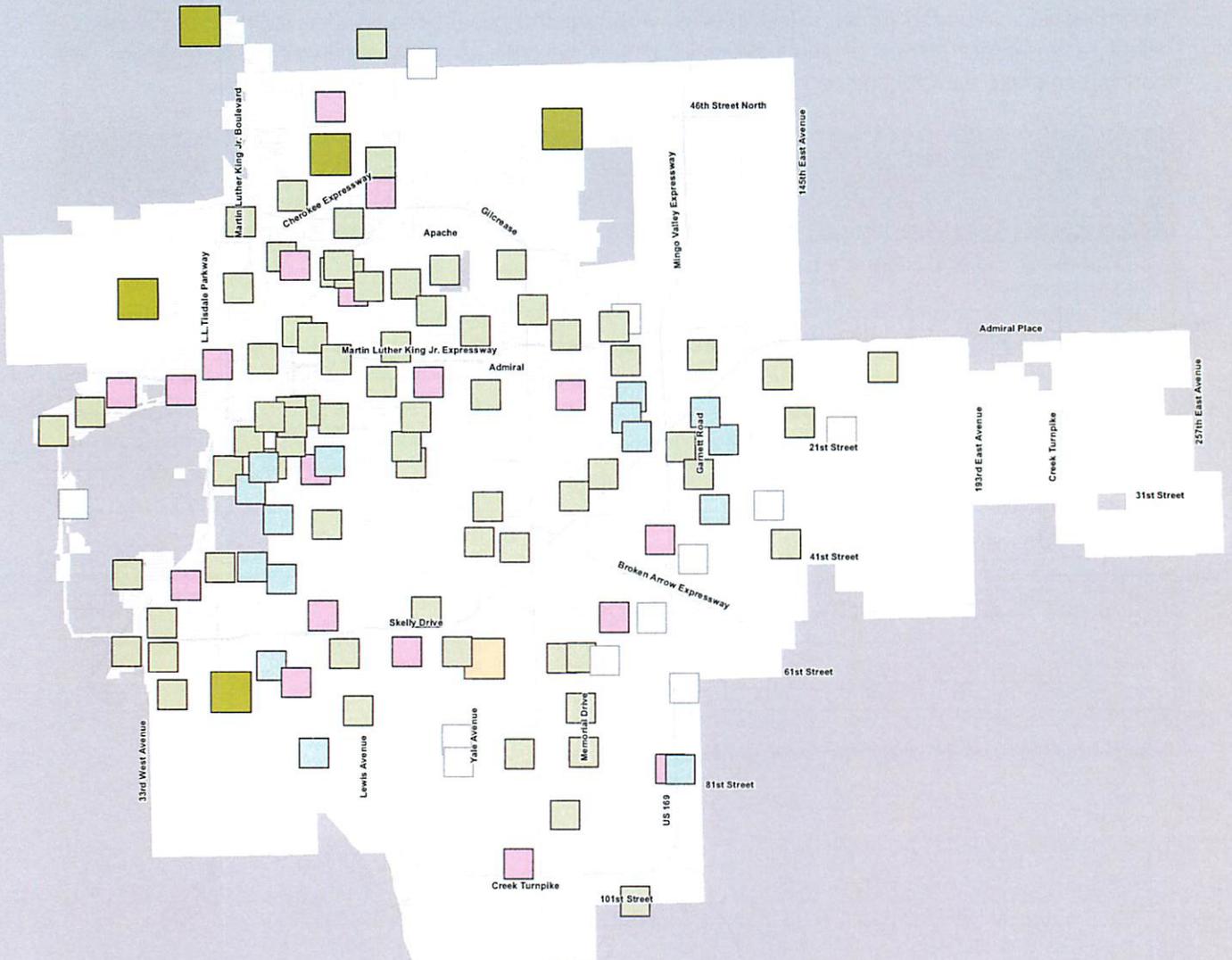
In 2010, the City of Tulsa transferred maintenance and operations to the private company Tulsa Zoo Management Incorporated (TZMI). Through a comprehensive facility evaluation completed in 2010, and the Tulsa Zoo Master Plan completed in 2012; TZMI has identified \$60.84 million in necessary improvements for failing exhibits and buildings. In 2013 voters approved the Improve Our Tulsa Capital Program, of which \$11.75 million would go to address the *Carnivores* and *Tiger & Snow Leopard* Exhibits. The remaining unfunded projects listed below were targeted because they address the general safety, health, and welfare issues of zoo patrons, staff and animals as well as deferred maintenance. By focusing on these exhibits, the zoo will continue to make progress on its 20-year master plan.

	Project Title	Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
1	Renovate/Expand Elephant Exhibit and rename Lost Kingdom		10,000	Citywide
2	Replace Chimpanzee Exhibit with New Chimpanzee Exhibit		20,000	Citywide
3	Tulsa Zoo Deferred Maintenance		2,840	Citywide
4	Lemur Grotto (Wild Islands) & Conservation Building		14,000	Citywide
5	Bear Grottos (Realm of Jaguar)		4,000	Citywide
6	African Village & Giraffe (The Village & Giraffe Celebration)		10,000	Citywide
ZOO PROJECTS TOTAL			60,840	

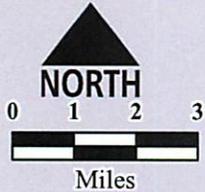
Projects listed in bold are FY 16 additions to the inventory.

Park and Zoo Facilities

Map 3



CITY OF TULSA



Department of Finance
Budget and Planning Division
March 2015

Legend

	Neighborhood Park
	Community Park
	Area Park
	Conservation Area
	Special Purpose Park
	City Owned Tract

GILCREASE MUSEUM

CONSTRAINED CAPITAL PROJECTS INVENTORY

The majority of the Gilcrease Museum's capital needs were addressed in the most recent voter approved, Improve Our Tulsa Capital Program. These improvements will include facility upgrades and repairs, as well as roof rehabilitation. Projects in the Improve Our Tulsa Program began receiving funding in the previous year. Of the museum's remaining unfunded priorities, the highest priority is the construction of a roadway from Stuart Park to the Museum. This project would be addressed in the Gilcrease Grounds Landscape Master Plan. At a future date, the Gilcrease Museum desired to expand their facilities through the construction of additional space. This expansion would be utilized for a variety of functions including exhibits and education. The remaining projects address general repairs of the Museum itself, such as replacing steam boilers, air handlers, and lighting upgrades.

	Project Title	Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
1	Exterior Plaster Panels/Retrofit with new stainless steel anchors/paint panels and dormers		170	Citywide
2	Parking Garage and Access Road		9,230	Citywide
3	Remodeling Office Space		587	Citywide
4	Museum Master Plan		5,680	Citywide
5	LED Lighting Upgrade		694	Citywide
6	Install DAS Cellular Reception Booster		426	Citywide
7	Replace two electric steam boilers at Gilcrease Museum		142	Citywide
8	Replace Air handler Unit #10 at Gilcrease Museum		284	Citywide
9	Expand Facilities at Gilcrease Museum		40,000	Citywide
10	Gilcrease Grounds Landscape Master Plan		1,519	Citywide
11	Create Roadway to Stuart Park and Construct Pavilion		1,650	Citywide
GILCREASE PROJECTS TOTAL			60,382	

Projects listed in bold are FY 16 additions to the inventory.

COX BUSINESS CENTER & BOK ARENA

CONSTRAINED CAPITAL PROJECTS INVENTORY

Vision 2025 funded the ballroom/meeting rooms and minor interior renovations to the public gallery areas and convention center arena. The Ballroom opened in January of 2010. Updating and renovating other areas of the facility are now the top priorities for future funding. The Sports Management Group's (SMG) highest priorities include replacing the now obsolete fire alarm systems located both at the BOK and at the Cox Business Center (CBC). Additionally, SMG staff desire to replace and upgrade various telecommunications, marquee, and video display units in order to remain competitive in attracting large performances and conventions to Tulsa. All remaining projects will address general facility repairs at both the BOK Arena and the Cox Business Center; such as plumbing, electrical, and exterior improvements.

	Project Title	Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
1	CBC - Vertical Transport		2,772	Citywide
2	CBC - Security System Improvements		339	Citywide
3	CBC - Plumbing Improvements		675	Citywide
4	CBC - Mechanical Improvements		3,518	Citywide
5	CBC - IT/AV/Tel-Com Improvements		1,515	Citywide
6	CBC - General Building and Maintenance Improvements		126	Citywide
7	CBC - Food & Beverage Improvements		7,349	Citywide
8	CBC - Fire/Life Safety Improvements		69	Citywide
9	CBC - Furniture, Fixtures, and Equipment Improvements		184	Citywide
10	CBC - Exterior Improvements		2,653	Citywide
11	CBC - Event Related Improvements		1,226	Citywide
12	CBC - Electrical Improvements		2,846	Citywide
13	CBC - ADA Improvements		39	Citywide
14	BOK - Specialty Systems Improvements		3,389	Citywide

COX BUSINESS CENTER & BOK ARENA

CONSTRAINED CAPITAL PROJECTS INVENTORY

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
15	BOK - Telecommunications Improvements		222	Citywide
16	BOK - Security Improvements		42	Citywide
17	BOK - Plumbing Improvements		1,050	Citywide
18	BOK - Life & Safety/Fire Improvements		551	Citywide
19	BOK - General Building Improvements		1,344	Citywide
20	BOK - Food & Beverage Improvements		441	Citywide
21	BOK - Electrical Improvements		2,431	Citywide
22	BOK - Furniture, Fixtures, and Equipment Improvements		3,754	Citywide
23	BOK - HVAC/Mechanical Improvements		567	Citywide
24	BOK - Audio/Visual Improvements		10,343	Citywide
25	BOK - Electrical Improvements		2,431	Citywide
COX BUSINESS CENTER AND BOK ARENA PROJECTS TOTAL			49,876	

Projects listed in bold are FY 16 additions to the inventory.

PERFORMING ARTS CENTER

CONSTRAINED CAPITAL PROJECTS INVENTORY

The Performing Arts Center’s (PAC) most pressing needs were approved for funding in the Improve Our Tulsa Capital Program. With the exception of the HVAC Upgrade project, each of the PAC’s remaining needs address interior finishes and repairs within the facility. As more patrons continue to utilize the PAC, staff has expressed interest in adding a 2 ½ story space along the west wall; abutting 3rd Street. Additionally, this will create new foyers outside the existing front wall. This would provide a central lobby where individuals may congregate between shows, or the PAC may use for special event seating. Various interior finishing projects remain a priority as well, including; seat replacement in the Liddy Doenges Theater, repair of the Chapman ceiling and lighting units, and concrete repair of the loading docks.

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
1	TPAC Loading Dock and perimeter concrete repair		150	Citywide
2	TPAC Facility wide HVAC upgrade		250	Citywide
3	Chapman Ceiling / Lighting unit		300	Citywide
4	PAC Expansion	 	7,980	Citywide
5	Doenges Theater entrance and seating retrofit. Upgrade seating and restore theater entrance to preferred configuration.		265	Citywide
6	New mid-sized theatre for Tulsa Performing Arts Center		28,400	Citywide
PARKS PROJECTS TOTAL			37,345	

Projects listed in bold are FY 16 additions to the inventory.

RIVER PARKS

CONSTRAINED CAPITAL PROJECTS INVENTORY

In 2007, the River Parks Authority, City, County and INCOG, along with the Corps of Engineers, completed a \$500,000 River Corridor Development Study. The study identified a number of projects throughout the River Parks system including the renovation of the River West Festival Park, improvements on the east bank between 11th and 21st streets, including a Route 66 center and commercial facilities at 19th and Riverside, and resurfacing and widening of the trails. These were the highest priorities of the Authority and proceeds from the 2006 Sales Tax Extension Program and Vision 2025 have been allocated for them.

The remaining unfunded high priorities in the River Park's capital project inventory are the acquisition of additional land in the 101st – 121st & Sheridan area, the maintenance of existing facilities, the Turkey Mountain Land Acquisition, and the total renovation of the deteriorating Zink Dam. It is anticipated that outside funding sources will be sought for these acquisitions which may be matched with funding from a future bond or sales tax program.

	Project Title	Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
1	Replacement Of Zink Dam		41,000	Citywide
2	West Tulsa Sports Complex	 	900	1,2,4,8,9
3	Expanded Parking Solutions	 	3,578	2,4,9
4	River Bank Stabilization		5,008	Citywide
5	Trail Renovation - East Bank Joe Creek to 101st	 	5,652	2
6	Renovate "Turkey Leg" Trail: I-44 to Turkey Mountain	 	2,746	2
7	West Bank Trail Extension - 71st to Jenks	 	7,489	2
8	M.K. & T. (Katy Trail) - Resurfacing, erosion control, bridge repair/replacement	 	5,440	1
9	East Bank Acquisition and Development - 121st & Delaware	 	14,500	Citywide
10	Turkey Mountain Urban Wilderness (Master Plan)	 	4,860	2
11	East Bank Acquisition and Development - 101st to 121st	 	12,100	2,8
12	Upgrade Park Maintenance Facility	 	1,628	1,2,4,8,9
RIVER PARKS PROJECTS TOTAL			104,901	

Projects listed in bold are FY 16 additions to the inventory.

TOTAL CAPITAL
PROJECT REQUESTS
(IN MILLIONS)

READER'S GUIDE TO CONSTRAINED CAPITAL PROJECTS INVENTORY

\$42.3 PUBLIC SAFETY AND PROTECTION

Police
Fire

\$333.3 CULTURAL DEVELOPMENT AND RECREATION

Park and Recreation
Tulsa Zoo
Gilcrease Museum
Tulsa Convention Center and BOK Arena
Performing Arts Center
River Parks Authority

\$3,420.8

PUBLIC WORKS AND INFRASTRUCTURE

YOU ARE HERE

Streets
Water
Sanitary Sewer
Flood Control
Public Facilities Maintenance

\$39.2 SOCIAL AND ECONOMIC DEVELOPMENT

Working in Neighborhoods
Planning and Development

\$4.9 TRANSPORTATION

Tulsa Transit

\$13.5 ADMINISTRATIVE AND SUPPORT SERVICES

Information Technology
Asset Management

\$3,854 CONSTRAINED CAPITAL PROJECTS INVENTORY TOTAL

STREETS

CONSTRAINED CAPITAL PROJECTS INVENTORY

The top priority for this area of the City's Capital Improvements Program continues to be Arterial and Residential Street rehabilitation and resurfacing. Since 1996, GO Bond and Sales Tax programs have provided \$661 million for street construction and rehabilitation. In 2008, voters approved a \$452 million streets package to repair Arterial and Residential streets and Bridges throughout the City of Tulsa over five years. In 2013, voters approved another \$624.9 million in general obligation bonds and dedicated sales tax; to repair Arterial and Residential streets throughout the City.

Planning Background

Two transportation-planning instruments are used to determine street and expressway projects in the Tulsa area. The Tulsa Metropolitan Area Transportation Study (TMATS) is the State-mandated planning program used to determine regional transportation funding priorities. The other planning tool, the Major Street and Highway Plan (MSHP) which was updated recently to reflect new cross sections developed for the City's updated comprehensive plan, has been in existence for over 50 years and delineates the routes and widths of street right-of-way and the suggested number of lanes that should be constructed when arterial streets are improved. All proposed expressway and street improvements are based on these plans. For arterial streets included in the 2013 funding program, a new planning tool called an Multimodal Mobility Study has been introduced as part of the City's ongoing commitment to planning, designing and constructing Complete Streets. The Complete Streets Procedural Manual has been developed to assist staff and design consultant engineers to develop street projects that serve the needs of all users including automobile, transit, bicycle and pedestrian. This analysis is utilized to determine alternative lane configurations and roadway cross sections that are viable to serve all modes of travel as best as possible, and inform final decisions in developing project plans.

Expressways and Highways

Since World War II, the federal government has collected and distributed tax revenue for the construction of highways, expressways and, to a lesser extent, streets in urban areas. The money is generated by taxes on gasoline and disbursed back to the states and local areas under a variety of programs. With the passage of the Economic Recovery Act in 2009, additional funds were available in FY 10 to address street needs. The formula used to determine each state's annual allocation is based on population, road mileage, and physical size.

The Tulsa area's share of federal and state highway funds varies from year to year. Most funds are used for the construction of expressways and other federal and state highways that serve the area, but some of the money is also used to improve local arterial streets. From FY 82 through FY 14, over \$1.6 billion was used to construct portions of Tulsa's expressway system and major streets, and make improvements to the U.S. and state highways that pass through the city. Tulsa only received \$8.6 million in 2008 which was used on a number of projects throughout the city; however, it received over \$95 million in 2007 and with emergency relief and stimulus funds combined received over \$195 million in 2009. In 2011, construction was completed on the stimulus package rehabilitation of the Inner Dispersal Loop (IDL). In 2012, construction continued on I-44 from Yale Avenue to the Arkansas River, and the southbound span of the I-244 bridge over the Arkansas River. In 2014, ODOT completed its final and largest segment of Tulsa's portion of I-44; at the surrounding interchange of South Lewis and I-44.

The local expressway system plan was originally developed in the 1950s. While it was designed as a regional network, the City later annexed most of the area it served. The plan shows 107 miles of expressways inside the city limits and/or annexation fence line. To date, 94 miles have been constructed. One segment of the expressway system remains incomplete: the Gilcrease expressway extending from the Tisdale Parkway west and south to I-44. The Gilcrease project has been defined in segments: Gilcrease North - U.S. 75 west to the Tisdale Parkway, Gilcrease West - Edison Street to I-44, and Gilcrease Northwest - Tisdale Parkway to Edison Street. Construction of the Gilcrease North has been completed. Gilcrease West is under design and right-of-way acquisition is ongoing. The environmental

STREETS

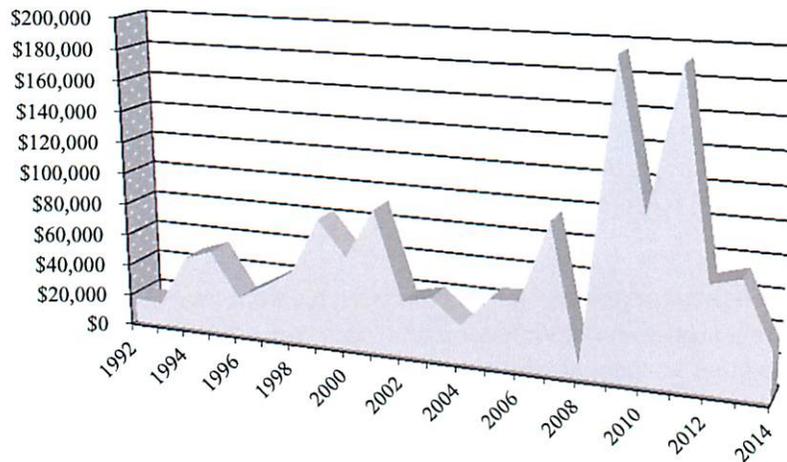
CONSTRAINED CAPITAL PROJECTS INVENTORY

clearance has been granted for that segment extending south of Edison Street to I-44. A Finding of No Significant Impact (FONSI) was issued in October of 2005 for the Gilcrease Northwest segment. Construction was completed on the section of Gilcrease Northwest between the Tisdale Parkway and 41st West Avenue in 2013.

In addition to the sections proposed for new construction, several of the existing expressways are overloaded (Map 5): I-44 west of Sheridan and U.S. 169 between I-244 and I-44. The 2013 traffic counts show the portion of I-44 at Yale Avenue carries 80,900, down slightly from 91,800 vehicles per day in 2000. U.S. 169 between I-244 and I-44 carries over 87,000 vehicles per day and has been widened to 6 lanes. US-169 has also been widened to 6 lanes between I-244 and the Tulsa city limits at 56th Street North.

The Oklahoma Department of Transportation (ODOT) is addressing the congestion problem on the state highway system. It began widening I-44 from four to six lanes between I-244 and the Arkansas River in the early 1990s. The segment between I-244 and the Arkansas River has been recently completed. In FY11, \$192 million of State and Federal Highway monies were awarded to Tulsa County for distribution among all entities within the County. This amount was significantly higher than the funding allocated in previous years. The spike in allocations was the result of receiving a TIGER grant award of \$60 million to be used at I-244 over the Arkansas River. Tulsa County was allocated \$30.98 million in 2014.

Tulsa County Allocations
 State and Federal Highway Money
 FY 1992 - FY 2014
 (in 000s)



Source: Oklahoma Department of Transportation

Local Arterials

While some federal monies are used to improve local arterial streets, most of the existing major streets were financed with local funds. There are 346 miles of designated arterial streets in the city. Seven miles are improved to six lanes; nineteen miles are five lanes; 146 are four-lanes; and the remaining are two lanes.

TMATS uses the “Level C Service Volume” as the standard to gauge the adequacy of the street system. Generally, if a two-lane road carries over 11,900 vehicles a day or a four-lane carries more than 23,800 vehicles, it is not meeting this standard and needs to be analyzed for possible widening to four, five, or six lanes depending upon whether it is a secondary or primary arterial, or reconfiguration of the street cross

STREETS

CONSTRAINED CAPITAL PROJECTS INVENTORY

section due to a multimodal analysis. As shown on **Map 6**, the problem areas at this time are generally located south of 21st Street between 145th East Avenue and the Arkansas River.

Because urban street projects are complex and time consuming to implement, the City historically advance funds engineering under one capital financing program and then finances construction from a following program. For example, the 1994 Bond Issue and 1996 Sales Tax programs financed the engineering of more than a dozen street projects. Funds for the construction of some of these projects were contained in the 2001 Sales Tax Extension and for others in the 2006 Sales Tax program. Design of fourteen street projects has been funded in the 2005 Bond Issue and the 2006 Sales Tax. Construction of these and other previously designed projects began in the Fix Our Streets sales tax program in 2008. Currently, the 2014 Improve Our Tulsa capital program will fund the construction of four widening projects; as well as two widening design projects; which will be constructed in a future capital program.

Arterial and Residential Street Maintenance and Replacement

The City started using the pavement management system for management of street maintenance and replacement, in 1988. Each street in Tulsa is now examined periodically to determine its current condition and useful life, using the Pavement Management System (PMS). According to the Engineering Department PMS calculations, the City needs to spend over \$790 million on arterial and residential street rehabilitation to bring the City's average Pavement Condition Index (PCI) up to 70. The City has begun to address this issue with the passage of the 2008 Fix Our Streets Improvement Program in November 2008, which dedicated \$452 million toward improving the overall residential and arterial street conditions across the City. Continuing on this progress, voters approved another capital program in November, 2013. The new program dedicates \$486.9 million to Arterial and Residential repair.

Conclusion

Transportation related improvements are among the most expensive capital projects. They also require a comparatively long time to design and construct. Following is the current list of street and expressway capital improvements needs. **Map 7** indicates the sites of the major capacity enhancement projects. Cost estimates are based on five year increments except where otherwise noted.

Project Title	Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
<u>Expressways and Parkways</u>			
1	Gilcrease Expressway Project (Local Match - 20%) ¹	59,715	Citywide
2	Tisdale Parkway - Gilcrease Expressway to 56th Street	16,640	1
<u>Arterial Widening</u>			
3	Admiral Place - Sheridan Road to Mingo Road	26,480	3,5
4	129th E. Ave. - Pine Street to Admiral Place	18,560	3
5	25th West Avenue (Gilcrease Museum Road) - Edison	30,060	1
6	129th E. Ave from 51st St. S. to 61st St. S. Widening	11,670	6
7	Harvard Avenue - 61st Street South to 71st Street	17,660	2,7,8
8	Pine Street Mingo Road to U.S. 169	7,860	6

STREETS

CONSTRAINED CAPITAL PROJECTS INVENTORY

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
9	41st Street South - Garnett Road to 129th East Ave	JAA	12,140	6
10	91st Street South - Harvard Avenue to Yale Avenue	JAA	17,650	8
11	51st Street South - Garnett Road to Broken Arrow Expressway	JAA	8,830	6
12	81st Street South - Harvard Avenue to Yale Avenue	JAA	920	8
13	61st Street South - Peoria Avenue to Lewis Avenue	JAA	13,530	2,9
14	Delaware Avenue - 81st Street South to 91st Street	JAA	9,930	2
15	Peoria Avenue - 61st Street South to Riverside Drive	JAA	19,300	2
<u>Intersections</u>				
16	Peoria Avenue and 46th Street North Intersection	JAA	7,060	1
17	Peoria Avenue and 56th Street North Intersection	JAA	7,730	1
18	Pine Street and Yale Avenue Intersection	JAA	9,380	3
19	Yale Avenue and 111th Street South Intersection	JAA	7,730	8
20	Yale Avenue and Creek Turnpike Intersection	JAA	2,200	8
21	101st St. S. and Louisville Ave. Intersection Improvements	JAA	10,400	8
22	101st St. S. and Mingo Rd. Intersection Improvements	JAA	6,660	8
23	101st St. S. and Sheridan Rd. Intersection Improvements	JAA	6,660	8
24	91st St. S. - Delaware Avenue to Harvard Ave - Intersection	JAA	11,670	2
25	Lewis Avenue and 15th St. S. Intersection Improvements	JAA	5,300	4
26	11th and Denver Intersection	JAA	5,300	4
27	11th and Elgin Intersection	JAA	6,370	4
28	11th and Lewis Intersection	JAA	6,790	4
29	11th and Peoria Intersection	JAA	6,790	4
30	4th Place and South Yale Intersection Improvements	JAA	5,300	4

STREETS

CONSTRAINED CAPITAL PROJECTS INVENTORY

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
31	4th Place and Sheridan Rd. Intersection Improvements		5,300	3,4
<u>Traffic Engineering</u>				
32	23rd Street South Bridge Lighting Project		550	4
33	City Wide Guardrail Replacement		2,000	Citywide
34	City Wide Traffic Signalization and Synchronization		2,000	Citywide
35	Citywide Matching Funds ²	 	7,000	Citywide
36	Citywide Median and Curb Return Improvements	 	2,500	Citywide
37	Roadway, Pedestrian, and Decorative Lighting Replacement	 	1,000	Citywide
38	Matching Funds for ODOT Traffic Projects	 	4,000	Citywide
39	Pavement Marking & Delineation		7,000	Citywide
40	Traffic Calming		2,000	Citywide
41	Traffic Sign Inventory		1,000	Citywide
42	Traffic Signal Head Upgrades		800	Citywide
43	Traffic Signal Installation and Modification		3,000	Citywide
44	Traffic Signal Pole Replacements		1,500	Citywide
45	Citywide Extruded Panel Sign Replacement		3,500	Citywide
46	Upgrade School Flashing Beacon System	 	1,700	Citywide
<u>Rehabilitation Programs</u>				
47	Arterial Streets, Major Rehabilitation - PCI of 65 (Including sidewalks and preventative maintenance) ²		195,000	Citywide
48	Residential Streets, Major Rehabilitation - PCI of 65 (Including sidewalks and preventative maintenance) ²		275,000	Citywide
<u>Bridges</u>				
49	Bridge Repair, Citywide ²		3,000	Citywide
50	Bridge Replacement, Citywide ²		17,000	Citywide

STREETS

CONSTRAINED CAPITAL PROJECTS INVENTORY

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
51	ODOT Bridge Rehabilitation and Replacement Program	 	12,000	Citywide
52	Hunter Park Pedestrian and Maintenance Bridge		690	8
53	Creek Turnpike Trail Pedestrian Bridge over Memorial	 	1,930	8
Other Projects				
54	Citywide ADA ¹	 	68,670	Citywide
55	Hudson Ave. - 51st to 61st St. S. Pedestrian Sidewalk	 	350	5
56	Edison Street Sidewalk - 38th W. Ave. to 33rd W. Ave	 	310	1
57	71st St. S. and Riverside Dr. - Eastbound Right Turn lane	 	550	Citywide
58	71st St. S. and U.S. 169 Lane Modifications	 	1,100	7
59	Riverside Drive and Boulder Avenue - Traffic Signals	 	1,670	4
60	E. Seminole Street - Widening and Improvements westbound	 	550	3
61	19th St. S. Extension - Midland Valley Trail to Boston	  	2,200	4
STREETS PROJECTS TOTAL			1,001,155	

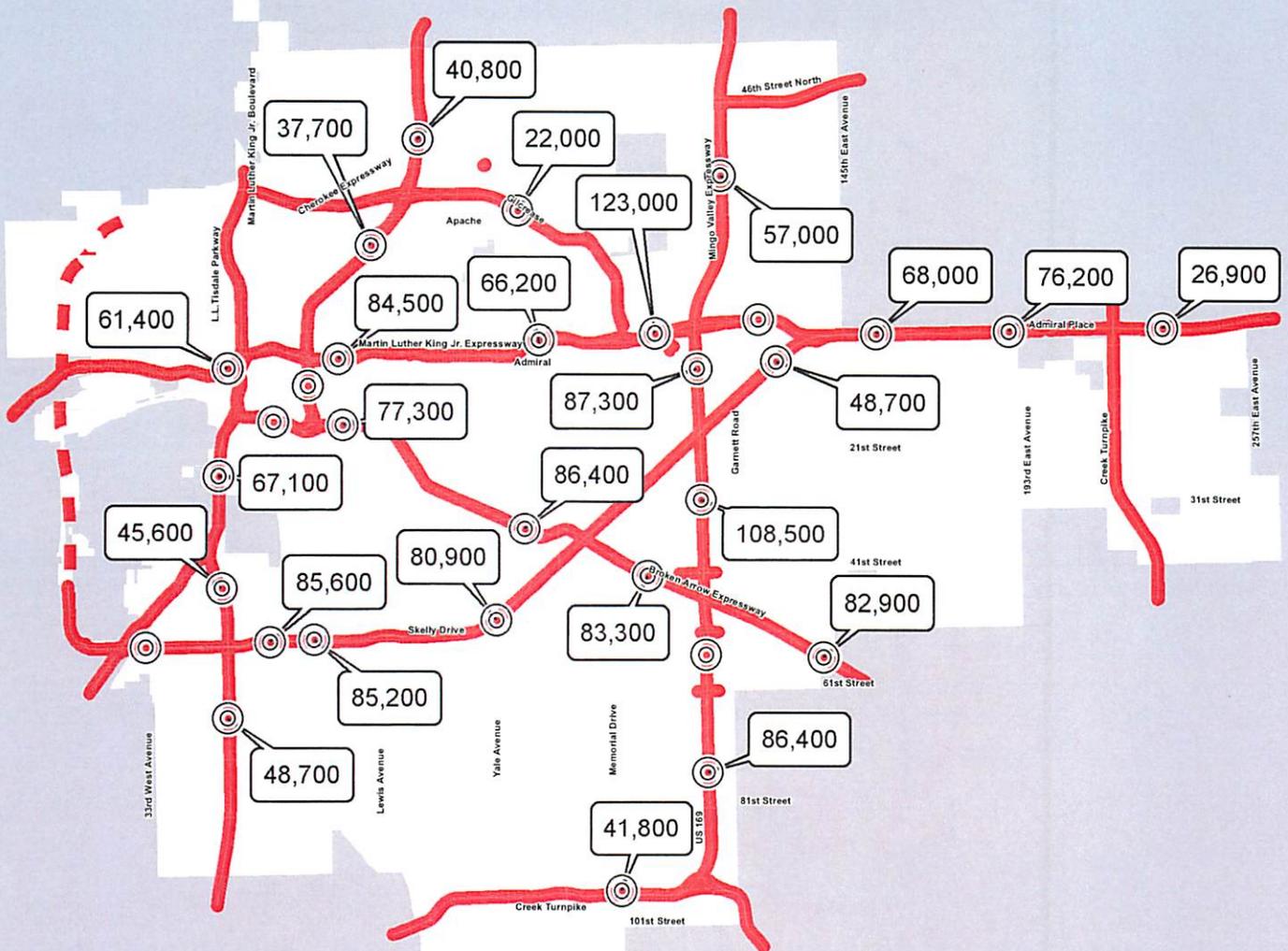
Projects listed in bold are FY 16 additions to the inventory.

- 1) Cost Estimate - Complete cost of project implementation
- 2) Cost Estimate - Five year allocation of an on-going project with no pre-defined completion date

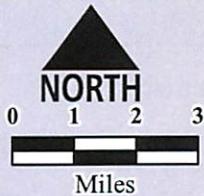
Expressways with Traffic Counts

Based on 2013 Oklahoma Department of Transportation Traffic Counts

Map 5



CITY OF TULSA



Department of Finance
Budget and Planning Division
March 2015

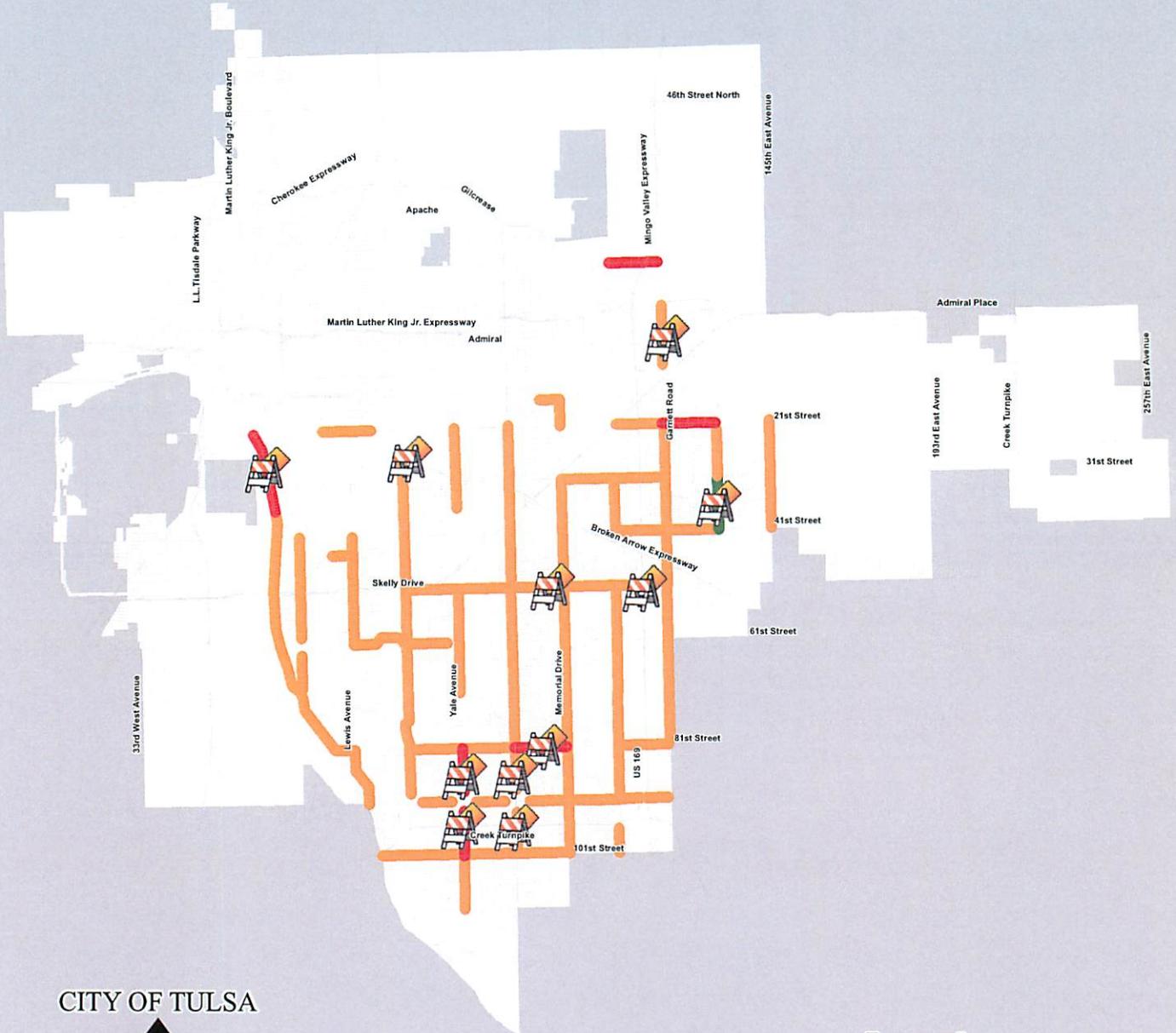
Legend

- Vehicles per Day
- Proposed Expressways
- Expressways

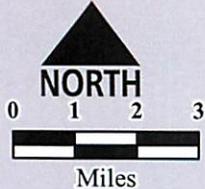
Overloaded Streets

Based on 2013 Oklahoma Department of Transportation Traffic Counts

Map 6



CITY OF TULSA



Department of Finance
Budget and Planning Division
March 2015

Legend

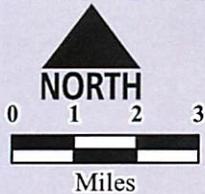
- Over Capacity 1 - 99%
- Over Capacity 100 - 199%
- Funded Overloaded Streets
- Under Design Construction

Proposed Street and Expressway Improvements

Map 7



CITY OF TULSA



Department of Finance
Budget and Planning Division
March 2015

Legend

-  Widen 2 Lane Streets
-  Expressways and Parkways
-  Upgrade 4 Lane Street
-  Reopen 2 Lane Street

WATER

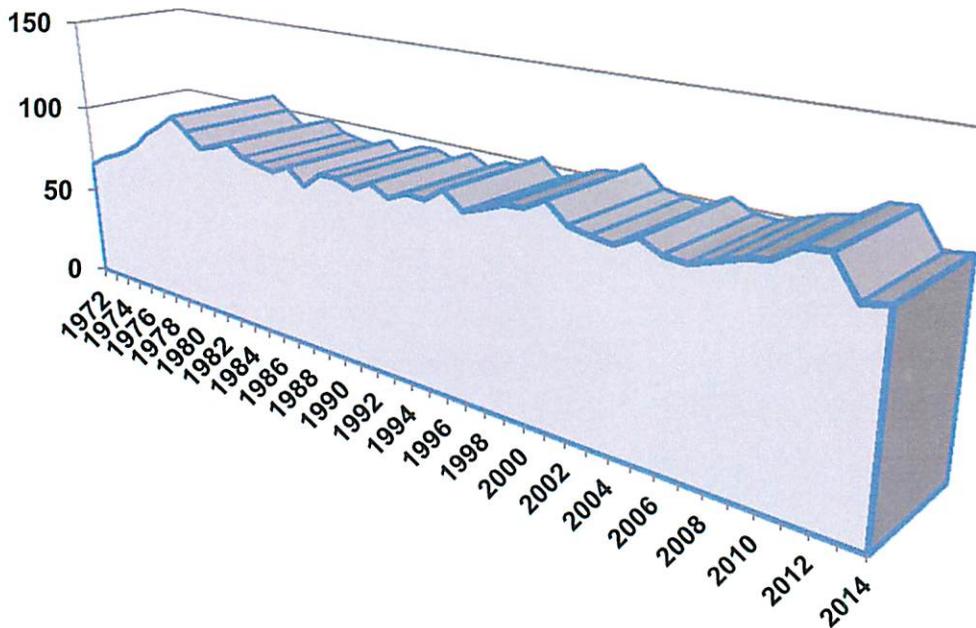
CONSTRAINED CAPITAL PROJECTS INVENTORY

The goal of the water system is to provide clean water at adequate pressures for the health and safety of the citizens in accordance with all State and Federal regulations. The system has three components: (1) supply, (2) treatment, and (3) distribution. All must be capable of providing adequate amounts of water to meet customer demands. The Tulsa Metropolitan Utility Authority contracted with the Infrastructure Management Group (IMG) Team to complete a new comprehensive assessment of the City of Tulsa's water and sewer systems. The 2012 Comprehensive Water System Study (CWSS) reviews and builds on the previous comprehensive plans prepared in 2001 and updated in 2005. The study, which was completed in July 2012, reviews the current operation and capital needs of the water system and makes recommendations for future short-term and long-term capital improvements needed to meet the strategic objectives and priorities of Tulsa water system.

Historic and Projected Demand

The historic demand for water in Tulsa is documented in the following graph. Tulsa used a record volume of water during the summer of 2011. On August 1, 2011, Tulsa used 207 MGD of treated water; 94% of the City's current production capacity. As part of the new CWSS, historical population data and available growth projections were reviewed and an overall future growth rate for the Tulsa Metropolitan Statistical Area (TMSA) was selected. The data is then used to estimate future population and water demand for TMUA's service area over the next 50 years. Water demand is discussed in terms of system-wide max day projections. In addition to population, weather has a significant impact on the amount of water that is used. Hot, dry summers like the one Tulsa experienced in 2011 significantly increase the overall demand for treated water. The current maximum day demand for Tulsa without drought is 156.8 MGD. The CWSS provides a projection of the water system demand, with and without drought, through 2060. Future water demand projections will be used to determine the timing for water system improvements and future water system expansion.

City of Tulsa
Average Daily Water Demand 1972-2014
(in Millions of Gallons)



Source: Water and Sewer Department

WATER

CONSTRAINED CAPITAL PROJECTS INVENTORY

2014 to 2030 Projected Water Demand (In Millions of Gallons per Day)

Year	Average	Maximum Day	Maximum Day with Drought
2014	101	157	
2015	110	185	210
2020	115	197	224
2025	123	210	239
2030	131	223	254

Source: CWSS 2012

Maximum Day (MGD) equals 1.78 times the Average Day (MGD)
14 percent increase in Maximum Day (MGD) for drought conditions

Since 2000, the average day water demand for the City of Tulsa has ranged from 98 to 115 MGD. The ratio between the average day and the maximum day over the last ten years ranged from 1.28 to 1.60. The variations in the average day and maximum day demands are primarily dependent on summer weather conditions, which ranged from cool and wet during the summer of 2004 to hot and dry during the summers of 2011 and 2012. However, in 2013 and 2014, the temperature trended towards cool and dry.

Supply

Tulsa has two sources of raw water: Spavinaw Creek (Spavinaw and Eucha Lakes) and the Verdigris River (Oologah Lake). They are supplemented by an emergency connection to Lake Hudson. Spavinaw and Eucha Lakes can provide an average annual yield of 59 million gallons per day (MGD) of untreated water under drought conditions; the City has water rights to 128 MGD from Oologah Lake; and Lake Hudson can provide 31 MGD in emergencies. In addition, a third permanent supply source has been obtained from the Grand River Dam Authority (GRDA).

In 1986, Tulsa contracted with GRDA to obtain additional raw water from the Grand River Salina Pumped Storage Project, which is owned by the GRDA. Tulsa entered into a contract to use up to 80 MGD from this source; however, there is currently no flowline conveyance system in place to bring this water to Tulsa. The 2012 CWSS reviewed the need to develop this source of water based on water demand projections and makes recommendations regarding the need and timing for the completion of the Third Raw Water Flowline. The construction of the Third Flowline may have a significant impact on the water system capital plan. While there are no immediate threats to the rights, the construction of a portion of the pipeline would solidify the city's rights under the beneficial use provisions of pertinent case law.

Over the last 10 years, there has been a steady decline in the quality of water drawn from the Spavinaw Creek watershed. Increasing levels of phosphorus have caused algae blooms in the lakes. The algae blooms have led to taste and odor problems in the water. While some tastes and odors can be removed at the plant, some remain. The sources of the phosphorus pollution are dozens of large-scale chicken farms that have been constructed in this watershed. Intensive efforts are continuing to preserve water quality in Spavinaw and Eucha Lakes.

WATER

CONSTRAINED CAPITAL PROJECTS INVENTORY

Water System Capacities

Supply Storage Allocation in Billions of Gallons		Annual Supply Dry Weather Yield		Flowline Capacity MGD		Treatment Capacity	
Eucha	25.9	Lake Hudson	31	Spavinaw #1	38	Mohawk WTP	100
Oologah	67.3	Oologah	128	Spavinaw #2	56	AB Jewell WTP	120
Spavinaw	9.0	Spavinaw/Eucha	59	Oologah #1	40		
				Oologah #2	80		
TOTAL	102.2		218	TOTAL	214		220

Source: Water and Sewer Department

Treatment

Water from the Spavinaw system is treated at the Mohawk Water Treatment Plant. The Mohawk WTP was returned to full service in 1999 and has a daily treatment capacity of 100 MGD. The A. B. Jewell plant normally treats water from Lake Oologah. The original A. B. Jewell Plant was completed in 1972. It has been expanded twice and is now capable of treating a maximum volume of 120 MGD. Expansion of the water treatment plant capacity will be required to meet future growth demands. The 2012 CWSS projected maximum day water demands through 2060 with and without drought. The treatment capacity needs of the A. B. Jewell Plant were evaluated and the need and timing for system capacity expansions are addressed in the Capital Improvement Plan. Options to provide increased capacity at A.B. Jewell in the most cost effective and efficient manner will be evaluated prior to plant expansion.

Asset Management is also a high priority for the water system. Continued maintenance and rehabilitation of existing plant infrastructure is required on an ongoing basis for both the A.B. Jewell and Mohawk WTP to replace equipment and infrastructure as it reaches the end of its service life.

Distribution

The distribution system is made up of water lines, pumps, hydrants, meters, and storage facilities. As of June 2012, there are 2,304 miles of water lines, 16,865 fire hydrants, and 141,235 service meters. The system is designed to provide water to customers in accordance with Oklahoma Department of Environmental Quality standards. Tulsa distribution system meets or exceeds performance criteria for water quality, pressure and flow.

While current pipe size and construction standards are adequate, numerous parts of the distribution system are old and/or were built in areas previously outside the city limits and do not meet today's standards. The present distribution system contains over 300 miles of waterline that is more than 70 years old, including 100 plus miles of 2-inch diameter waterline and over 1,200 miles of water line that is more than 40 years old. Approximately half of the Tulsa water system consists of cast iron piping. Although distribution system integrity is adequate, a disproportionate number of breaks and leaks occur in the legacy 2-inch and 6-inch waterline systems.

Distribution system priorities include maintenance of existing infrastructure and replacement and rehabilitation of aging waterlines. Water main replacement is coordinated with street rehabilitation projects to maximize efficiency and minimize disruption to neighborhoods and businesses. Additionally, an ongoing replacement program is underway to upgrade undersized waterlines to improve the level of

WATER

CONSTRAINED CAPITAL PROJECTS INVENTORY

service, reliability, and fire protection to areas served by legacy systems. The major lines in the distribution system and the location of plants are shown on **Map 8**.

Conclusion

Providing high quality water service, protecting the Spavinaw Creek watershed and the City's other raw water supplies from further pollution, replacing and rehabilitating aging infrastructure, planned system expansion to meet future growth, and security are ongoing priorities. Continued investment in infrastructure is required to insure that Tulsa's goals are met. The current water system capital project requests are listed in the following table. Those that can be shown on a city map are on **Map 9**. The following inventory contains the 30 year cost estimates for all projects which shall receive funding within the next 5 years, per the TMUA capital plan.

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
<u>Supply</u>				
1	Raw Water Flowlines Repairs Spavinaw/Oologah		79,250	Citywide
2	Oologah Pump Station Rehabilitation		2,000	Citywide
3	Lynn Lane & Yahola Terminal Storage Repair		3,350	Citywide
4	Source Water Protection & Management Program	 	72,820	Citywide
5	Eucha, Spavinaw Water Quality Court Master	 	56,050	Citywide
6	Eucha Dam Rehabilitation		22,400	Citywide
7	Modify Spavinaw/Oologah Intertie near Bird Creek Pump Station		8,950	Citywide
8	Spavinaw Pump Station Rehab & New Flowmeter		9,800	Citywide
9	Mohawk Pump Stations 1 & 2 Rehabilitation		13,280	Citywide
10	Bird Crk No. 1 Pump Station Refurbishment		3,930	Citywide
11	Canyon Lake Pump Station Refurbishment		4,590	Citywide
<u>Treatment & Pumping</u>				
12	A.B. Jewell Improvements-150 MGD Expansion (Phase I)		29,200	Citywide
13	A.B. Jewell Clarifier Upgrades/Rehabilitation		22,300	Citywide
14	A.B. Jewell -Chemical Feed Facilities Improvements		2,900	Citywide
15	Mohawk WTP Upgrade Raw Water Pumping Station		7,500	Citywide

WATER

CONSTRAINED CAPITAL PROJECTS INVENTORY

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
16	Mohawk WTP HSPS Rehabilitation and Improvements		8,200	Citywide
17	Mohawk WTP Structural / Architectural Rehabilitation and Repairs		2,600	Citywide
18	Mohawk WTP Upgrade/replacement of existing proprietary I&C		4,780	Citywide
19	Mohawk WTP Physical Security Improvements		2,650	Citywide
20	Mohawk WTP New Emergency Generator Equip	 	4,500	Citywide
21	Mohawk WTP Maintenance Capital Improvements		35,950	Citywide
22	A.B. Jewell New Control Room Building and Mechanical HVAC Only		1,000	Citywide
23	AB Jewell WTP Replace East Clearwell West Clearwell Valves & Curtain Wall		4,800	Citywide
24	AB Jewell WTP Residuals Handling, Thickening and Dewatering Improvements		7,150	Citywide
25	AB Jewell WTP Instrumentation & Control - SCADA System		4,610	Citywide
26	AB Jewell WTP Electrical - Upgrade TMUA-owned medium voltage switchgear		1,400	Citywide
27	A.B. Jewell WTP Physical Security Imprv		2,750	Citywide
28	A.B. Jewell WTP New Emergency Generator Equip	 	2,550	Citywide
29	AB Jewell WTP Maintenance Capital Improvements		40,950	Citywide
<u>Transmission & Distribution</u>				
30	Water Line Relocations - Citywide		52,000	Citywide
31	Water Mains Replacements - City Wide-Rev. Bonds		787,600	Citywide
32	Water Mains Replacements - City Wide-Enterprise Fund		50,800	Citywide
33	Water Mains Replacements - Less than 6-inches-Enterprise		19,000	Citywide
34	Water Mains Replacements - Less than 6-inches-Revenue		26,500	Citywide
35	Central Bus.Dist. Water Main Replacement		4,550	Citywide
36	Dead-End 12" Distribution Mains Connections & Extensions		4,900	Citywide

WATER

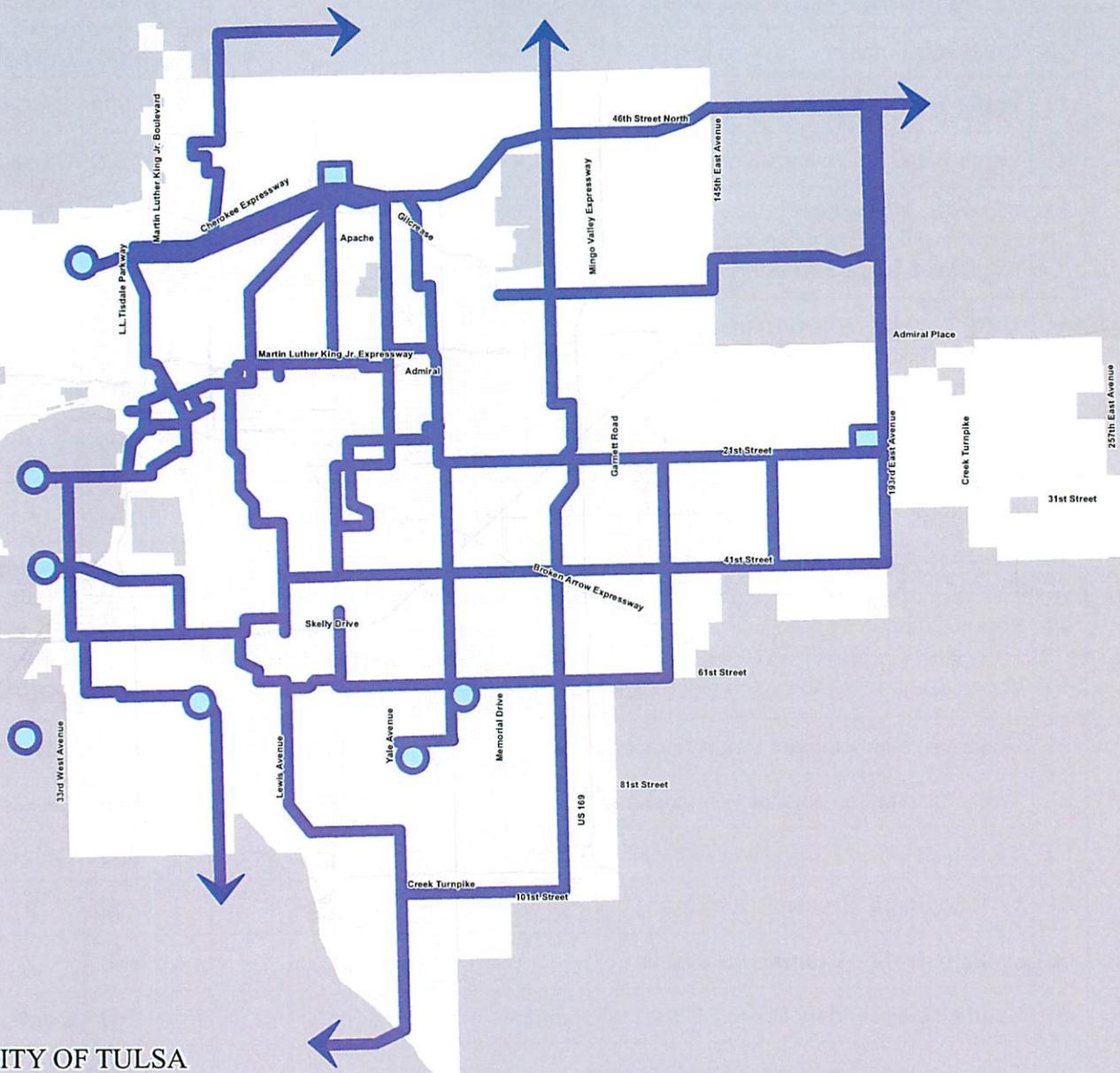
CONSTRAINED CAPITAL PROJECTS INVENTORY

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
37	Water Vault & Large Meter Upgrades		1,000	Citywide
38	72"Transmission Main-A.B.Jewell to 129th E. Ave - Phase 1		48,100	6,7,8
39	Unserved Areas		2,200	Citywide
40	Water Tanks - Repaint/Rehabilitation		87,000	Citywide
41	Large Water Valve Replacement-City Wide		1,300	Citywide
42	Cherokee Water Line		18,720	Citywide
43	Northwest Tulsa Secondary Service Area		16,700	2
44	Utility Bridges - Repaint/Rehabilitation		1,500	Citywide
45	Secondary System Upgrades-Tulsa 2 Service Area		1,100	Citywide
46	Berry Hill Waterline Extension		4,600	2
47	Okmulgee #6 and Bixby Connection Improvements		4,300	8
48	Spunky Creek Waterline		2,000	Citywide
49	Nickel Creek Waterline		1,000	Citywide
50	Pump Station Rehabilitation (Reservoir Hill PS and SSS-PS)		1,200	Citywide
51	Economic Development Water Infrastructure		300	Citywide
52	Water Distribution Security Enhancements		450	Citywide
53	Transmission Line Condition Assessment-Citywide		600	Citywide
54	W. 23rd St. 16" Transmission Line		1,350	2
55	W. 23rd St. 12" Waterline Installation		850	2
56	Southside Secondary Pump Station Improvements		100	Citywide
57	Tulsa County Property - 56th & Garnett		1,640	Citywide
<u>Areawide</u>				
58	23rd & Jackson Facilities Maint and Improvements		1,000	Citywide
59	Automatic Meter Reading - City Wide		3,300	Citywide
WATER PROJECTS TOTAL			1,607,870	

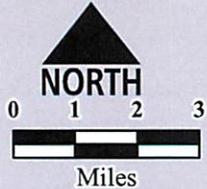
Projects listed in bold are FY 16 additions to the inventory.

Water Treatment and Distribution System

Map 8



CITY OF TULSA



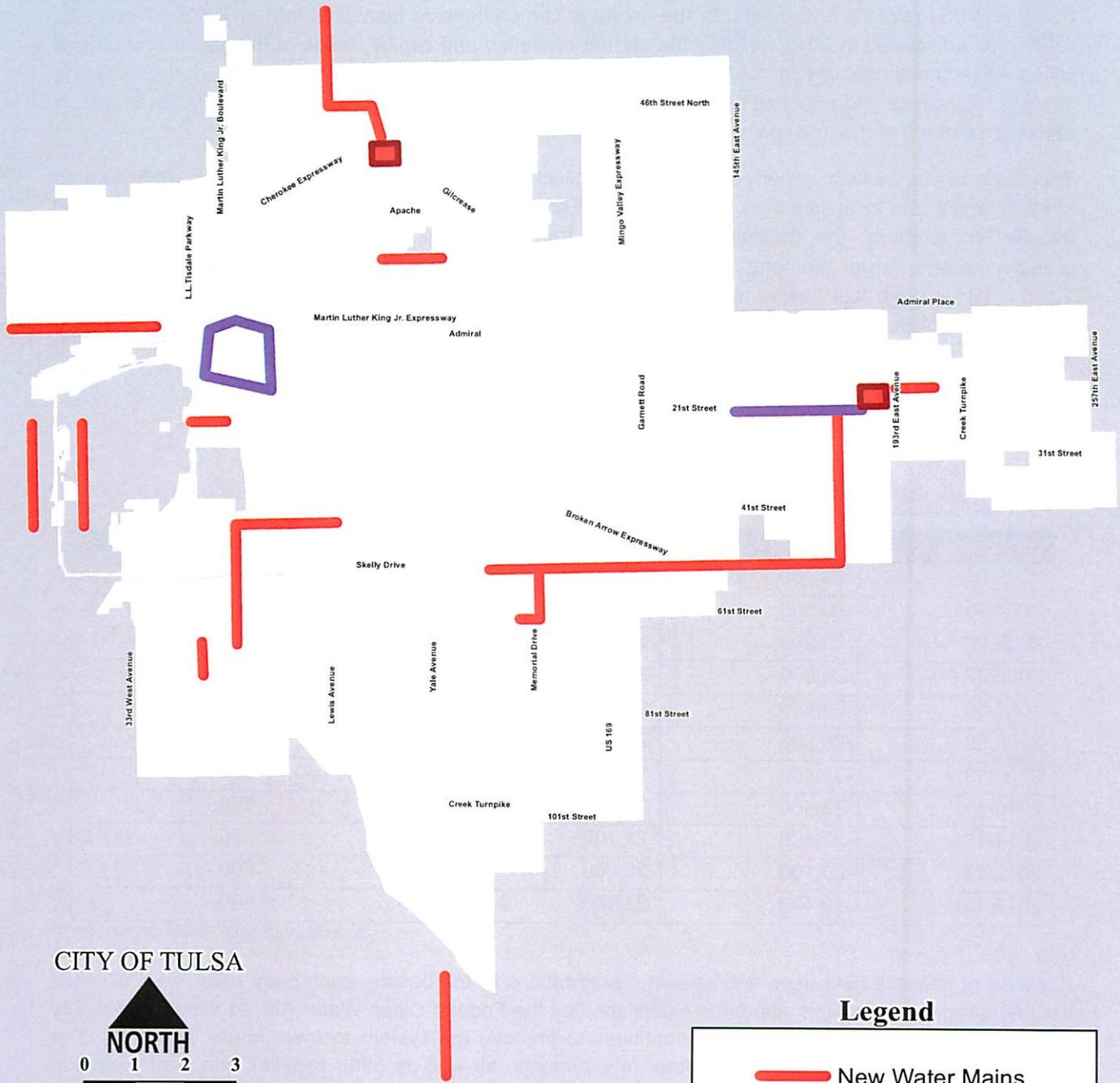
Department of Finance
Budget and Planning Division
March 2015

Legend

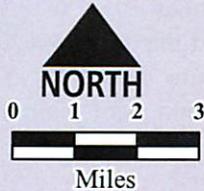
- 24" Mains and Larger
- Water Tanks
- ▭ Treatment Plants

Proposed Water Systems Projects

Map 9



CITY OF TULSA



Department of Finance
Budget and Planning Division
March 2015

Legend

-  New Water Mains
-  Rehab Old Mains
-  Treatment Plant Improvements

SANITARY SEWER

CONSTRAINED CAPITAL PROJECTS INVENTORY

Between 1992 and 2008, over \$240.1 million in General Obligation (GO) Bond proceeds and Sales Tax funds were allocated for sewer system improvements. These programs, along with state revolving loans, provide funding for critical projects. Even with this high level of funding, the inventory of needed sanitary sewer projects still exceeds \$228 million in the next five years. The Tulsa Metropolitan Utility Authority contracted with the Infrastructure Management Group (IMG) to complete a new comprehensive assessment of the City of Tulsa's water and sewer systems. The 2012 Comprehensive Sewer System Study (CWSS) reviews and builds on the previous comprehensive plan prepared in 2003. The study, which was completed in 2012, reviews the current operation and capital needs of the sewer system and will make recommendations for future short-term and long-term capital improvements needed to meet the strategic objectives and priorities of the Tulsa sewer system. The projects appearing within the inventory below are a result of the most pressing needs identified by IMG over the next 5 years.

The City's sanitary sewer system is designed to collect and treat sewage and return clean water to area streams and rivers in accordance with State and Federal standards. The sewer system can be divided into two components, the collection system and treatment plants. The collection system consists of collector sewers, larger diameter "interceptors," along with lift stations and force (pressurized) mains. Tulsa is divided into four basins each served by a treatment plant: Northside, Southside, Haikey Creek, and Lower Bird/Spunky Creek. **Map 10** shows the locations of the large interceptors in the collection system and the plants.

Average Daily Flows
Tulsa Sanitary Sewer Plants
FY 2004 – FY 2014
(in Thousands of Gallons)

Fiscal Year	Northside	Southside	Haikey	Lower Bird
2003/04	29,400	30,200	10,200	300
2004/05	29,500	29,000	10,600	300
2005/06	23,200	25,900	10,100	300
2006/07	28,000	29,600	11,200	300
2007/08	23,870	22,111	8,241	324
2008/09	28,500	29,300	11,000	300
2009/10	31,600	30,100	11,700	500
2010/11	23,400	24,500	10,800	500
2011/12	22,400	21,700	9,500	700
2012/13	20,700	20,900	10,400	900
2013/14	19,400	21,100	9,700	800

Source: Water and Sewer Department

Because of different land uses and stream classifications in the basins, each plant must meet different treatment requirements and standards established by the Federal Clean Water Act. At this time, the City is meeting all of these standards, but continues to improve the system to meet future standards. The projects needed to meet state and federal requirements, as well as other facilities needed to improve service, are documented in various inflow and infiltration studies conducted over the last fifteen years.

Northside Service Area

The Northside Wastewater Treatment Plant is located at the confluence of Bird and Mingo Creeks. This plant can treat 42 mgd to advanced secondary treatment levels.

Many of the previously identified repairs in the Northside Service Area are complete.

SANITARY SEWER

CONSTRAINED CAPITAL PROJECTS INVENTORY

Southside Service Area

The Southside Wastewater Treatment Plant, located at West 51st Street and the Arkansas River, also has a treatment capacity of 42 mgd. The plant is undergoing a \$12 million improvement program to address UV Disinfection and Anaerobic Digester repairs, and should be complete by October 2015. In 2013 another \$4.5 million in OWRB loan funds were appropriated to address odor control improvements. The final odor control project is now finishing design.

Like the Northside Basin, the City has identified and fixed numerous overflow problems in this basin.

Haikey Creek Service Area

The Haikey Creek Treatment Plant serves south Tulsa and the western portion of Broken Arrow, a high-growth area in the MSA. For this reason the plant was doubled in size and is now capable of treating 16 mgd per day. Tulsa and Broken Arrow jointly funded the plant expansion.

Spunky Creek/Port of Catoosa Service Area

Lower Bird Creek Treatment Plant and attendant pump stations were built to serve the Port of Catoosa. The construction of this plant allowed the closing of the lagoons that previously served the Port. This was particularly important to the future development of the Port, as the lagoons were at capacity and additional industrial development could not occur until this plant was in service. Additionally, the City of Catoosa was under a consent order to close and abandon their lagoons and replace them with a new treatment plant, or instead divert the flow to the Lower Bird Creek. The plant is currently undergoing an expansion from 2.0 mgd to 4.0 mgd which will allow future growth at the Port, the City of Catoosa, and other potential users in the area. TMUA also needed a site for a Lift Station to pump flow from the Hard Rock Casino and the Spunky Creek drainage area South of Interstate 44 / Highway 412. An agreement was made with Catoosa to build a Lift Station at Catoosa's lagoons and pump all of Catoosa's flow including the Hard Rock Casino to the Lower Bird Plant for treatment. (approximately 800 mgd.) Catoosa also agreed to allow TMUA to share their main Spunky Creek Interceptor for flow coming from Rolling Hills and the rest of the Lower Bird Creek basin. Flow meters were installed to keep track of amount of flow treated of each Catoosa and TMUA. TMUA will design and build a parallel sewer along Catoosa 's main interceptor to serve the remaining Spunky Creek Basin in the City of Tulsa.

Other than the Port, most of this basin is being served by septic tanks. There are two subdivisions (Rose Dew and Rolling Hills) whose sewage is pumped out of this basin and treated at the Northside Treatment Plant, however, completed and planned improvements will allow provision of service to this entire basin.

Conclusion

The City's sewage treatment plants now have sufficient capacity to serve the city well into the future. In previous years, stringent federal and state regulations forced the City to allocate significant resources to collection system problems. Almost \$582 million of sales tax and debt have been allocated since 1990 to build projects required by administrative orders and consent decrees and to improve critical parts of the system. Although the City has completed the requirements stipulated by the administrative orders and consent decrees issued in the late 1990's, additional consent orders have been issued to eliminate recent isolated incidents of residential sewage overflows. Debt used to finance these improvements has been or will be repaid with a combination of enterprise funds and property taxes. The Sanitary Sewer needs for the next 15 years are listed below and shown on **Map 11**.

SANITARY SEWER

CONSTRAINED CAPITAL PROJECTS INVENTORY

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
<u>Northside</u>				
1	Northside WWTP Pasteurization System and Digester #5 Expansion		6,580	1,3,4,5,6
2	Jones Creek Relief (91-N)		351	7
3	30-N Relief		385	3
4	Northside WWTP Nitrification Improvements		3,000	1,3,4,5,6
5	Northside WWTP Security & Safety Improvements to Disinfection Facilities		1,000	1,3,4,5,6
6	Apache Lift Station Screening Improvements, Access Road and other Upgrades		4,500	6
7	Northside Interceptor Lift Station Screening Improvements and Upgrades		3,650	1,3,4,5,6
8	Northside WWTP Flow Optimization and Process Modeling Study		265	1,3,4,5,6
9	Solids Thickening Study		175	1,3,4,5,6
10	Northgate LS Relief		1,302	1
11	93-N Relief		5,838	1
12	Flatrock FEB Storage Enhancements (Ph 1)		30,410	Citywide
13	Flatrock West (9-N) Relief		7,776	1
14	Apache Lift Station Access Road		1,400	6
<u>Southside</u>				
15	Lafortune Park 18, 71-S Relief		2,587	7
16	West Tulsa 39, 40, 41-S Relief		24,528	2
17	Southside WWTP Concrete Protective Coatings		2,936	1,2,4,7,8,9
18	Southside WWTP System Odor Control Study		4,575	1,2,4,7,8,9
19	Solids Facility Plan and Improvements		3,337	1,2,4,7,8,9
20	Southside WWTP Flow Optimization and Process Modeling Study		275	1,2,4,7,8,9
21	Southside WWTP Influent Lift Station Diversion to Cherry Creek Lift Station		907	1,2,4,7,8,9

SANITARY SEWER

CONSTRAINED CAPITAL PROJECTS INVENTORY

	Project Title	Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
22	71st Street Dewatering Facility Improvements		4,800	1,2,4,7,8,9
23	Southside WWTP Influent Lift Station- Replace screens with fine screens		4,235	1,2,4,7,8,9
24	Crow Creek 44-S Relief		2,000	7
25	Crow Creek East 62-S Relief		2,593	7
26	Joe-LaFortune 70-S Relief		3,222	7
<u>Haikey Creek</u>				
27	Haikey WWTP Primary Clarifier Addition		8,600	2,8
28	Haikey WWTP Anaerobic Digester Addition		15,350	2,8
29	Haikey Crk Lift Station Improvements - Phase 2, 3 and 4		6,592	2,8
30	Haikey Creek Flow Equalization Basin Expansion and Plant Effluent Water Pump Station		4,030	2,8
31	Activated Sludge Diffused Aeration and Primary Sludge Handling Improvements		8,600	2,8
32	Grit Facility Rehabilitation		1,650	2,8
33	Dewatering Facility		3,300	2,8
34	Haikey Creek SAMS Equipment Replacements		7,301	2,8
35	Hailey Creek Maintenance Building		400	2,8
<u>Bird Creek</u>				
36	Spunky Creek Main Stem South Contract 1		3,150	6
37	Spunky Creek Main Stem South Contract 2		21,950	6
38	Catoosa Interceptor Relief		16,810	6
39	Spunky Creek Grinder Addition		463	6
40	Excess Flow Line from LBCWWTP to Port South		5,499	6
41	Rose Dew LS Relief		8,800	6

SANITARY SEWER

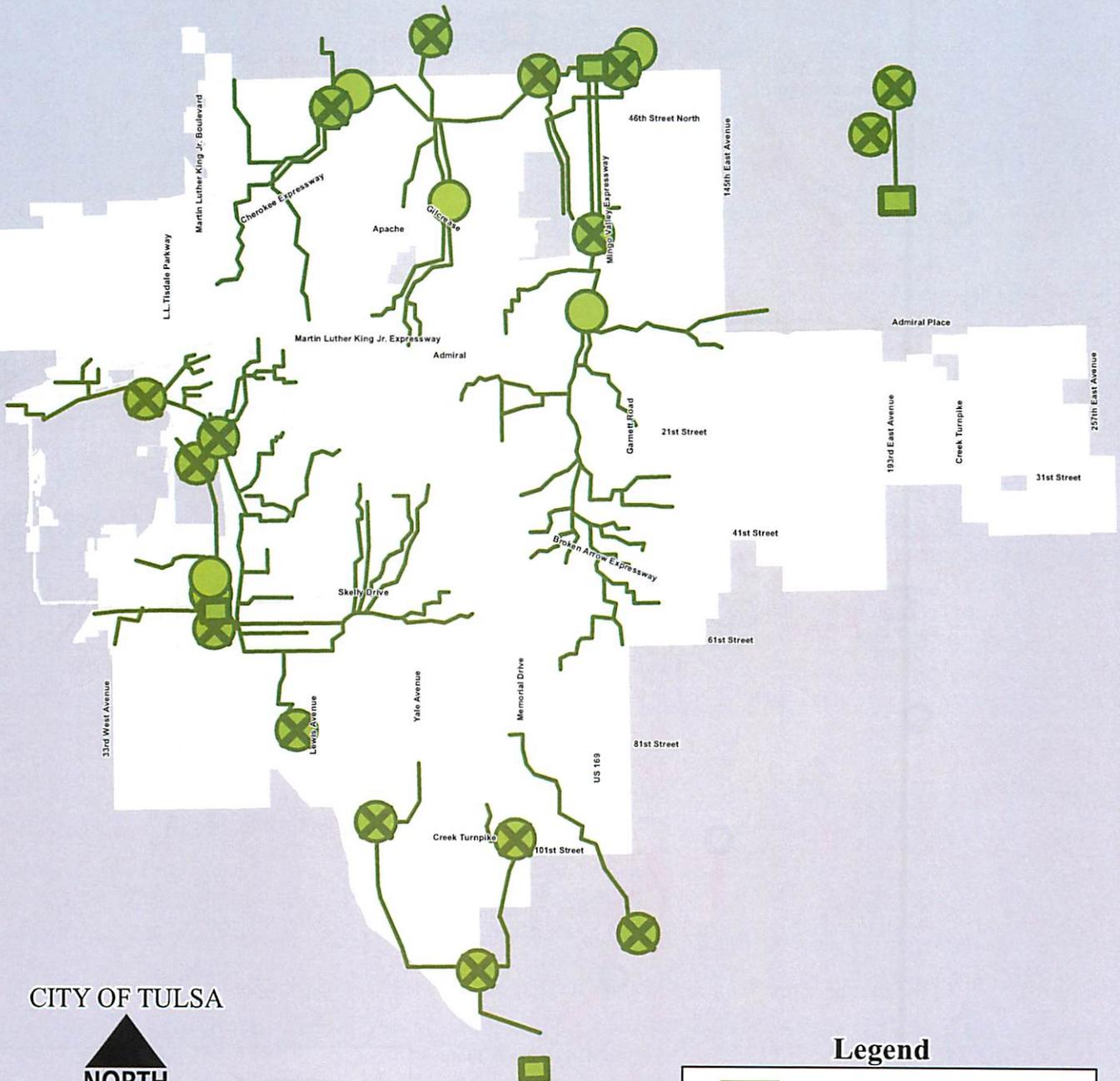
CONSTRAINED CAPITAL PROJECTS INVENTORY

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
<u>Wastewater System Site Improvements</u>				
42	Lift Station Replacements or Upgrades		19,922	Citywide
43	Resurface WWTP & Lift Stations Roadways & Parking		975	Citywide
44	2008 Street Package - Sewer Rehab/Replacement		21,000	Citywide
45	Concrete Pipe Replacement		46,384	Citywide
<u>Area wide Projects</u>				
46	Sewer Rehab Area Wide		172,093	Citywide
47	Unsewered Areas Areawide		39,342	Citywide
48	Areawide Point Repairs		15,925	Citywide
SEWER PROJECTS TOTAL			550,763	

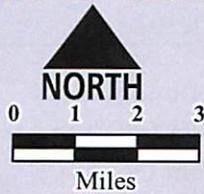
Projects listed in bold are FY 16 additions to the inventory.

Sanitary Sewer Collection and Treatment System

Map 10



CITY OF TULSA



Legend

	Treatment Plants
	Excess Flow Facility
	Major Lift Stations
	15" and Larger Interceptors and Force Mains

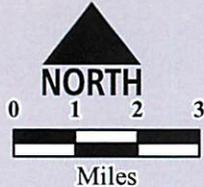
Department of Finance
Budget and Planning Division
March 2015

Proposed Sanitary Sewer Projects

Map 11



CITY OF TULSA



Department of Finance
Budget and Planning Division
March 2015

Legend



FLOOD CONTROL

CONSTRAINED CAPITAL PROJECTS INVENTORY

Based on citizen and neighborhood input the top priority projects are “small drainage projects” and “channel erosion control” throughout the city. While immediate priorities in the area of flood control may change slightly from year to year, the overall direction of the program was established more than 20 years ago. Between 1970 and 1990, Tulsa County was declared a federal flood disaster area nine times. During that period, floods resulted in the loss of life and caused more than \$300 million in damage to homes and businesses. As a result, elected officials passed watershed-development ordinances, established development fees dedicated to the construction of flood-control facilities, approved a monthly charge for maintenance of the drainage system, and allocated millions of capital dollars to new flood-control projects. Due to these efforts, the city has seen no major damage from flood events since 1987.

Master Drainage Plans (MDPs) were also funded for each creek basin in the city, the boundaries of which are shown on **Map 12**. These plans analyze the unique hydrological characteristics of each creek basin and recommend solutions to correct existing problems and prevent future trouble. The approximate boundaries of existing flood plains are shown on **Map 13**. Official maps found on the City website should be used to judge the status of any individual piece of property.

The Engineering Services Department, working in conjunction with the Stormwater Drainage and Hazard Mitigation Advisory Board and numerous citizen groups, developed the “Flood and Stormwater Management Plan 1999-2014,” a phased implementation program for the projects identified in the Master Drainage Plans. The plan was adopted by TMAPC and the City Council and became part of the City's official Comprehensive Plan. An update to the Citywide Master Drainage Plan is currently being finalized for approval, but will continually be updated as projects are added. The Plan prioritizes the projects based on selected criteria including project cost, reducing flooding of buildings, reducing economic flood damages, reducing overtopping of streets, reducing erosion and nuisance flooding, rehabilitating existing structures, and providing regional detention in-lieu of on-site detention.

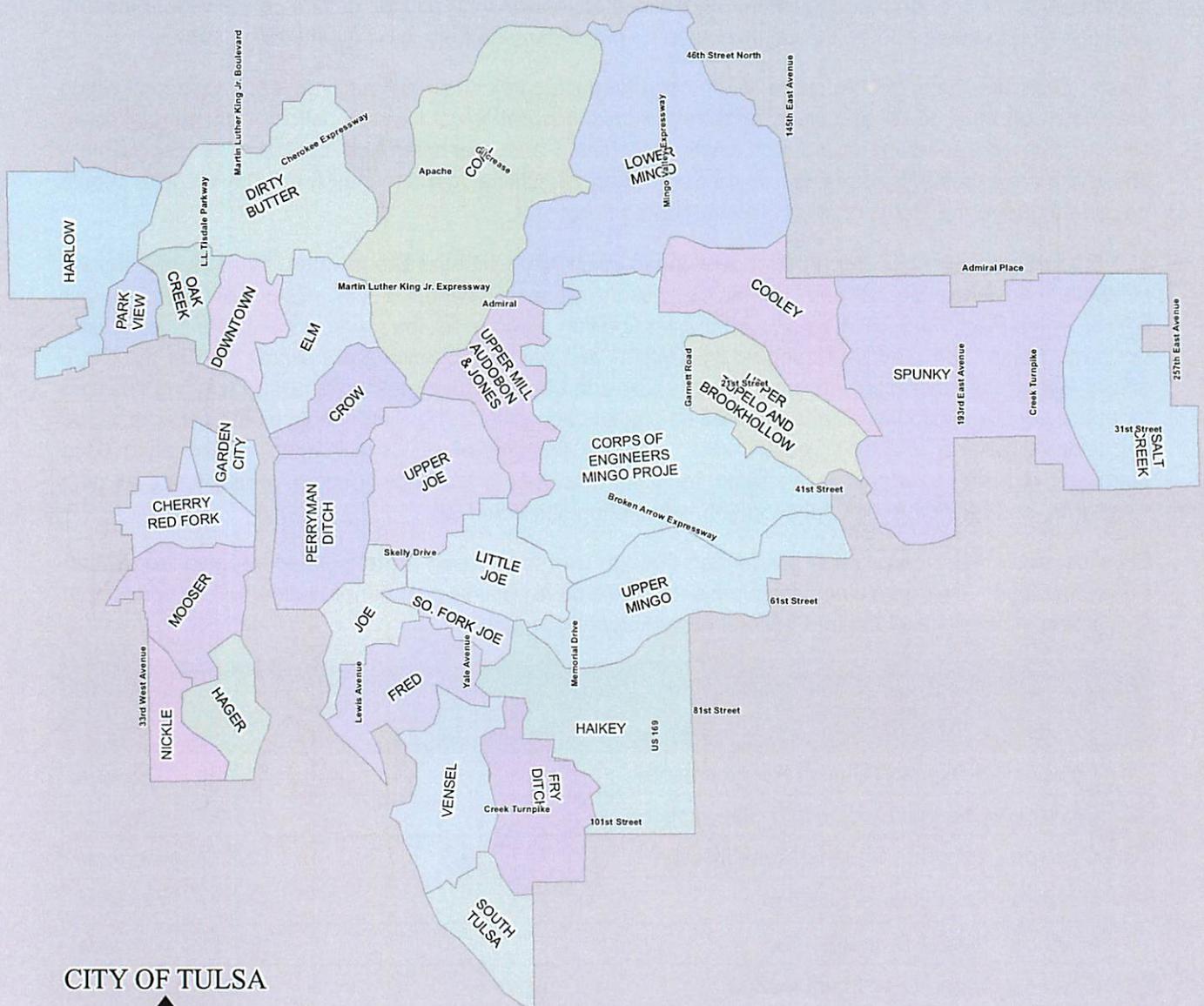
Citywide small drainage projects are funded through user fees which are deposited into the Stormwater Enterprise fund. The remaining, larger projects, which have positive cost benefit ratios, will be considered for funding in future sales tax and general obligation bond programs.

	Project Title	Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
1	Citywide - Bridge and Culvert Replacements		10,448	Citywide
2	Citywide - Channel Erosion and Stabilization		17,000	Citywide
3	Citywide - Concrete Channel Rehabilitation		12,750	Citywide
4	Citywide - Floodplain Acquisition		14,000	Citywide
5	Citywide - Master Drainage Plan		16,000	Citywide
6	Citywide - Urban Lake Maintenance		2,500	Citywide
7	Citywide - Urgent Small Drainage Projects		8,500	Citywide
8	Citywide Stormwater Facility Repair and Construction		8,235	Citywide
9	Construct Household Hazardous Waste Collection Facility		4,000	Citywide
10	Bell Creek Channel Repair and Improvements		1,310	5,6
11	Jones Creek Trib. Channel Repair and Improvements		586	5,7
FLOOD CONTROL PROJECTS TOTAL			95,329	

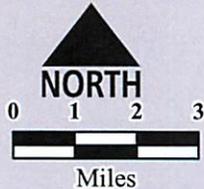
Projects listed in bold are FY 16 additions to the inventory.

Master Drainage Plans Drainage Basins

Map 12



CITY OF TULSA



Department of Finance
Budget and Planning Division
March 2015

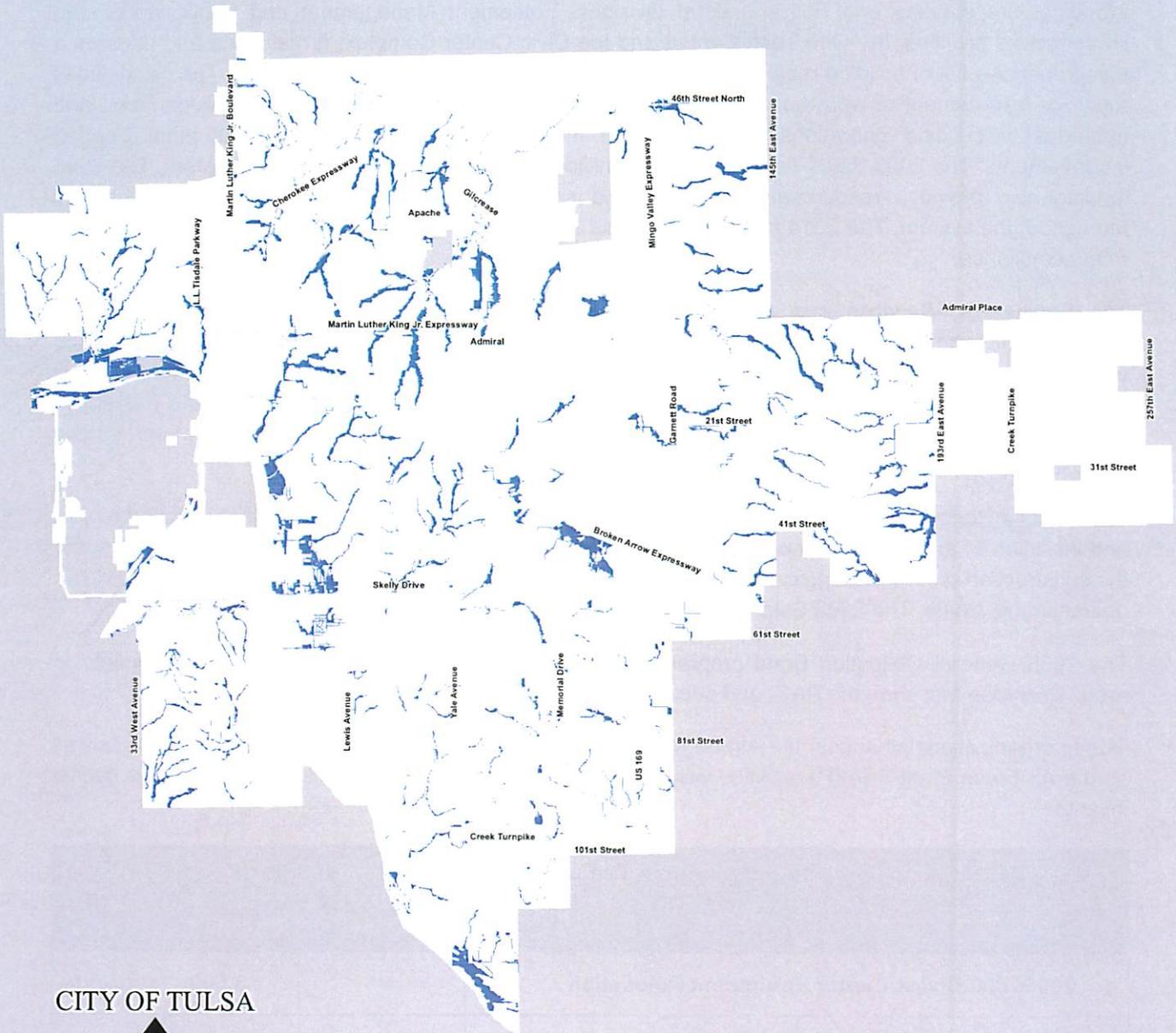
Legend



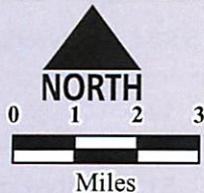
Basin boundary
and name

Generalized Floodplains

Map 13



CITY OF TULSA



Legend



Floodplain

This map gives a general idea of where flood plains are located. It should not be used to judge the status of an individual parcel of property. Official maps are located in the Engineering Services Department.

Department of Finance
Budget and Planning Division
March 2015

PUBLIC FACILITIES MAINTENANCE

CONSTRAINED CAPITAL PROJECTS INVENTORY

Public Facilities Maintenance's highest priority project is to address ADA compliance issues across all City facilities. The remaining priorities are to continue the maintenance program on an even and annual basis, a scheduled repair and replacement program for roofs on City buildings, and security improvements for public facilities.

Public Facilities Maintenance

The Asset Management Department is responsible for the maintenance of nearly 100 City buildings including Fire stations and Police uniform divisions, Equipment Management and public works and infrastructure facilities, the One Tech Center, and the Civic Center Complex. It maintains and updates a comprehensive list of building repairs and modifications needed over the next five years. The list includes repair or replacement of worn-out heating and cooling systems, roofs, driveways and parking lots, and upgrades to building operational systems to be more energy efficient, as well as other needed improvements. The 2006 Sales Tax provided \$11 million to continue the maintenance program. The 2006 funding also provides resources for security and safety improvements and carpeting replacement throughout the system. The 2014 Improve Our Tulsa Sales Tax program provided \$2.4 million to address ADA compliance.

The Engineering Services and Asset Management Departments oversee a citywide maintenance management program for roofing systems. This program entails inspections to identify deficiencies, engineering and architectural solutions to correct the problems, and repairs and/or replacement of roofs on City owned or operated facilities. It also includes an element for scheduling routine and preventive maintenance. The 2006 Sales Tax provides some funding for this program as does the 2014 Improve Our Tulsa Sales Tax Program.

The Mayor's Performance Review Team, in 2003, issued a list of recommendations that included review and inclusion of energy efficient components in the design of major renovations to existing facilities and the construction of new buildings. Other energy saving strategies can be implemented in existing building operational systems. The 2006 Sales Tax allocates \$2.1 million for these improvements.

The 2005 General Obligation Bond program provided funding for over \$5 million in improvements to roofs, Gilcrease Museum, the PAC, and security systems.

Due to organizational changes, the Airport Maintenance, Repair, and Operations (MRO) facilities; as well as the Air Force Plant 3 (AFP) facilities will now be included in the Public Facilities Maintenance capital inventory.

	Project Title	Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
1	200 & 600 Civics Center Equipment Relocation		3,500	Citywide
2	OTC - Maintenance and Rehabilitation		5,964	Citywide
3	Page Belcher Alternate Water Source Study		120	Citywide
4	Police Courts Building Elevator Modernization		515	Citywide
5	Replace Fire Alarm - Compstat and Police Courts building		200	Citywide

PUBLIC FACILITIES MAINTENANCE

CONSTRAINED CAPITAL PROJECTS INVENTORY

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
6	ADA Improvements for City Facilities		1,275	Citywide
7	ADA Improvements for City Parks		1,430	Citywide
8	City Facilities Roofing - Major Renovation		7,625	Citywide
9	Citywide Public Facilities Maintenance - Major Renovation		107,587	Citywide
10	AFP - Electrical Infrastructure		4,750	Citywide
11	AFP - Exterior and Parking Lot Rehabilitation		1,100	Citywide
12	AFP - Roof Replacement for AFP#3		10,900	Citywide
13	AFP -Air Handler, Chiller, HVAC System Replacement		6,400	Citywide
14	MRO - Boiler Replacement, asbestos and equipment removal		1,700	Citywide
15	MRO - Electrical Infrastructure - Circuits		3,200	Citywide
16	MRO - Metasys Conversions		900	Citywide
17	MRO - Roof Replacement - PALM		8,500	Citywide
FACILITIES PROJECTS TOTAL			165,666	

Projects listed in bold are FY 16 additions to the inventory.

TOTAL CAPITAL
PROJECT REQUESTS
(IN MILLIONS)

READER'S GUIDE TO CONSTRAINED CAPITAL PROJECTS INVENTORY

\$42.3 PUBLIC SAFETY AND PROTECTION

Police
Fire

\$333.3 CULTURAL DEVELOPMENT AND RECREATION

Park and Recreation
Tulsa Zoo
Gilcrease Museum
Tulsa Convention Center and BOK Arena
Performing Arts Center
River Parks Authority

\$3,420.8 PUBLIC WORKS AND INFRASTRUCTURE

Streets
Water
Sanitary Sewer
Flood Control
Public Facilities Maintenance

\$39.2 SOCIAL AND ECONOMIC DEVELOPMENT

YOU ARE HERE

Working in Neighborhoods
Planning and Development

\$4.9 TRANSPORTATION

Tulsa Transit

\$13.5 ADMINISTRATIVE AND SUPPORT SERVICES

Information Technology
Asset Management

\$3,854 CONSTRAINED CAPITAL PROJECTS INVENTORY TOTAL

WORKING IN NEIGHBORHOODS

CONSTRAINED CAPITAL PROJECTS INVENTORY

The Working In Neighborhoods Department (WIN) was formed in FY 07 to help Tulsa neighborhoods in their efforts to remain vibrant and attractive places to live. The WIN Department is composed of Neighborhood Inspections, Animal Welfare, Housing, and Community Services. WIN's current top priority is the expansion of the Animal Shelter. The first phase of this expansion was funded in the 2013 Improve Our Tulsa Capital program. Additionally, the need for backup power during severe weather conditions has been identified.

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
1	Backup Generators at Animal Shelter		96	Citywide
2	Animal Shelter Expansion Phase II		3,000	Citywide
3	Animal Shelter Expansion Phase III		2,750	Citywide
WIN PROJECTS TOTAL			5,846	

Projects listed in bold are FY 16 additions to the inventory.

PLANNING AND DEVELOPMENT

CONSTRAINED CAPITAL PROJECTS INVENTORY

In January of 2008, the City Tulsa Planning Department began the process of updating the City's Comprehensive Plan which had not been updated since 1978. The Comprehensive Plan provides policy guidance regarding land use, transportation, service delivery and major capital improvement projects. A nationally recognized consulting firm was contracted to lead the formulation of the new plan.

The City engaged over 2,500 citizens thru a number of citywide and neighborhood visioning workshops and presentations during plan development. The workshops and presentations focused on gathering resident preferences on how they want the city to grow, look, and feel. A number of scenarios were presented to citizens with regards to the future of the City's transportation options and land use configurations. The plan was formally adopted by Tulsa Metropolitan Area Planning Commission (TMAPC) and the City in the summer of 2010.

The highest priority projects from the PlaniTulsa process and existing small area plans have been added to the CIP Inventory. These projects include the implementation of a small area plan at the Redfork Campus, the design and implementation of a downtown public transportation circulator, and the second phase of the downtown railway quiet zone.

	Project Title	Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
1	DAM PLAN - Downtown Circulation	 	27,330	4
2	DAM PLAN - Sealed Corridor Phase II	 	4,000	4
3	SOUTHWEST PLAN - The Redfork Campus Plan (Webster, Clinton, Pleasant Porter)	  	2,000	2
PLANNING PROJECTS TOTAL			33,330	

Projects listed in bold are FY 16 additions to the inventory.

TOTAL CAPITAL
PROJECT REQUESTS
(IN MILLIONS)

READER'S GUIDE TO CONSTRAINED CAPITAL PROJECTS INVENTORY

\$42.3 PUBLIC SAFETY AND PROTECTION

Police
Fire

\$333.3 CULTURAL DEVELOPMENT AND RECREATION

Park and Recreation
Tulsa Zoo
Gilcrease Museum
Tulsa Convention Center and BOK Arena
Performing Arts Center
River Parks Authority

\$3,420.8 PUBLIC WORKS AND INFRASTRUCTURE

Streets
Water
Sanitary Sewer
Flood Control
Public Facilities Maintenance

\$39.2 SOCIAL AND ECONOMIC DEVELOPMENT

Working in Neighborhoods
Planning and Development

\$4.9	TRANSPORTATION	YOU ARE HERE
--------------	-----------------------	---------------------

Tulsa Transit

\$13.5 ADMINISTRATIVE AND SUPPORT SERVICES

Information Technology
Asset Management

\$3,854 CONSTRAINED CAPITAL PROJECTS INVENTORY TOTAL

TULSA TRANSIT

CONSTRAINED CAPITAL PROJECTS INVENTORY

Tulsa Transit provides public bus services in Tulsa, as well as in Jenks, Sand Springs, and Broken Arrow through joint funding agreements. Tulsa Transit's bus fleets consist of 64 fixed route vehicles and 46 Para-transit vehicles. When these vehicles reach the end of their useful lives, they will need to be replaced in order to keep maintenance costs under control. All rolling fleet needs have been met for the next 7 years in the current 2013 Improve Our Tulsa capital program. The remaining list of projects address needs regarding the effectiveness and efficiency of Tulsa's bus system at large.

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
1	Transit Buses		2,850	Citywide
2	Computerized Fleet Maintenance system		30	Citywide
3	Purchase computerized intelligent transit system	 	300	Citywide
4	MMS Building		1,500	Citywide
5	Utility Vehicles		100	Citywide
6	Passenger Shelters		160	Citywide
TULSA TRANSIT PROJECTS TOTAL			4,940	

Projects listed in bold are FY 16 additions to the inventory.

TOTAL CAPITAL
PROJECT REQUESTS
(IN MILLIONS)

READER'S GUIDE TO CONSTRAINED CAPITAL PROJECTS INVENTORY

\$42.3 PUBLIC SAFETY AND PROTECTION

Police
Fire

\$333.3 CULTURAL DEVELOPMENT AND RECREATION

Park and Recreation
Tulsa Zoo
Gilcrease Museum
Tulsa Convention Center and BOK Arena
Performing Arts Center
River Parks Authority

\$3,420.8 PUBLIC WORKS AND INFRASTRUCTURE

Streets
Water
Sanitary Sewer
Flood Control
Public Facilities Maintenance

\$39.2 SOCIAL AND ECONOMIC DEVELOPMENT

Working in Neighborhoods
Planning and Development

\$4.9 TRANSPORTATION

Tulsa Transit

\$13.5

ADMINISTRATIVE AND SUPPORT SERVICES

YOU ARE HERE

Information Technology
Asset Management

\$3,854

CONSTRAINED CAPITAL PROJECTS INVENTORY TOTAL

INFORMATION TECHNOLOGY CONSTRAINED CAPITAL PROJECTS INVENTORY

The Information Technology Department's highest priority need is the upgrade of the City's Public Safety Radio System from analog to the Department of Homeland Security's digital standard. Manufacturer's support for the City's existing system ends in FY16. After this, the Department has identified the need for a more rigorous backup and recovery application for the City's server and enterprise systems. Lastly, the Information Technology Department has identified the need to expand its current email record retention capabilities in order to better conform to public record policies.

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
1	Courtroom Automation		550	Citywide
2	Fire Station Alerting System	  	450	Citywide
3	E-Mail Record Retention		525	Citywide
4	Enterprise Backup		750	Citywide
5	Radio System Upgrade	  	4,870	Citywide
6	Business Continuity and Disaster Recovery		750	Citywide
INFORMATION TECHNOLOGY PROJECTS TOTAL			7,895	

Projects listed in bold are FY 16 additions to the inventory.

ASSET MANAGEMENT

CONSTRAINED CAPITAL PROJECTS INVENTORY

The Asset Management Department (AMD) is responsible for the maintenance of the City's fleet of vehicles and equipment and providing operational services that includes fuel, vehicle wash facilities, motor pool and fleet management. The current requests address needs for expansion, enhancements and security as well as replacing fuel storage tanks that will soon no longer be serviceable. The 2006 Sales Tax Extension Program provided \$2 million for the upgrading and improvement of Asset Management facilities taking care of many of the backlogged needs. The 2014 Improve Our Tulsa Capital Program provided \$6 million for facilities maintenance, emergency generators, and CNG fueling infrastructure. AMD's highest remaining departmental priority is the continuation of the CNG fleet fueling infrastructure expansion and gradual conversion of much of the City's fleet to compressed natural gas.

	Project Title	Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
1	Replace Existing Compressed Natural Gas (CNG) Infrastructure		500	Citywide
2	Compressed Natural Gas (CNG Fleet Fueling Infrastructure)		2,000	Citywide
3	Replace Roofing at Newblock Facilities, Westyard Facilities, and Eastyard Facilities		800	Citywide
4	Expansion of AMD Body Shop's Fabrication Shop for Sandblasting Projects		850	Citywide
5	Remodel Office & Breakroom Area, Create Storage Area Above Offices		350	Citywide
6	Replace Underground Fuel Tank		800	Citywide
7	Modify Maintenance Facilities to Perform CNG Repairs		300	Citywide
ASSET MANAGEMENT PROJECTS TOTAL			5,600	

Projects listed in bold are FY 16 additions to the inventory.

CIP SCHEDULE

FY 15 16

SEC

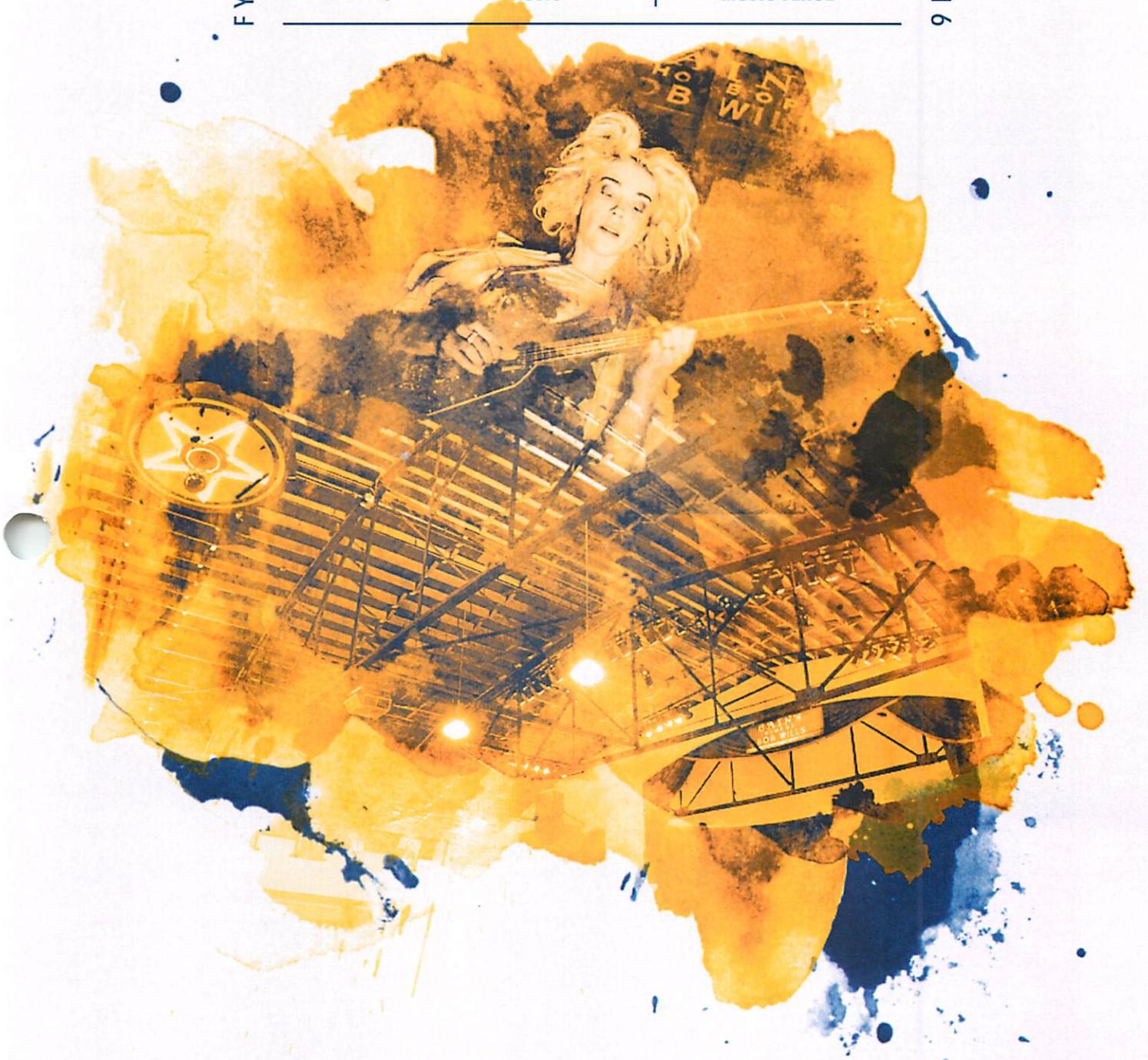
8

SUBJECT:
THE CAIN'S BALLROOM

CATEGORY:
MUSIC

TYPE:
MUSIC VENUE

FY 15 16



This section of the document summarizes the departments' capital needs and provides funding and scheduling recommendations. The Capital Improvements Plan (CIP) ordinance adopted by the City Council includes the five-year schedule.

FILM | ART & CULTURE | MUSIC



FISCAL YEARS 2016-2020 CAPITAL PLAN

In November of 2013, City of Tulsa voters approved the Improve Our Tulsa (IOT) capital improvements program which reauthorized the City's sales tax and general obligation bond funded capital programs. These programs will provide funding for projects during the FY15 to FY21 period with roughly \$564 million from an extension of a 1.1 percent sales tax to address citywide needs, as well as \$355 million provided from general obligation bonds to address street improvements. In FY16, the City will sell its third bond issue of \$95 million bringing total current bond appropriations to \$165 million. The shared Mayoral and City Council goal of continuing the commitment to improving the condition of our roadways and secondarily the need to provide funds for critical goals such as public safety, federal mandate, building code and short-term capital needs, and goals identified in PlaniTulsa were used to prioritize the allocation of the authorized \$918.7 million. The commitment of these resources will likely mean that any newly identified or unfunded capital improvement projects will not be funded until the conclusion of these programs.

Historically, the City of Tulsa has had an aggressive capital improvements program. The Third Penny Sales Tax program by itself has financed almost \$2.4 billion in needed projects over the last thirty years. That amount has been augmented by \$2.0 billion of additional general obligation and revenue bond dollars and millions more from federal grants and loans. In November of 2008, the City of Tulsa electorate approved a street improvement package totaling \$451.6 million. The program was comprised of \$285 million in General Obligation Bond proceeds and \$166.6 million in sales tax revenue which was derived from an extension of the third penny sales tax and a 0.167 percent increase. The program funded 128 arterial and residential street projects across the City. The bond portion of the program began in June 2009 with the \$11.1 million first issue and all subsequent issues totaling \$285 have now been completed. The 2006 Sales Tax program, approved in May of 2006, which provided \$465 million for capital projects throughout the City is in the final stage of implementation. All of the appropriations to fund these improvements are complete. Information about these programs is contained in the FY16 Capital Budget, Funded Programs Status, and Operating Impact (Section 6), of this document including a listing of the proposed funding for Fiscal Year 2016.

In the spring of 2009 and again in 2013, the City updated its Capital Improvement Project (CIP) policy and procedure. International City Managers Association (ICMA) and case study recommendations were reviewed with subsequent changes outlined in the following text. The updated policy requires departmental justification of expansion projects based on the project's potential return on investment (ROI), its potential leverage and linkages to other projects, and its contribution to the City's strategic initiatives. Additionally, all replacement and rehabilitation projects were ranked and placed in 4 distinct tiers based on their contribution to public safety, asset preservation, and core service provision. The highest priority tiered and expansion projects have been included in the Constrained Inventory of projects in Section 7. The remaining projects have been placed in the unpublished deferred unconstrained inventory of projects. A summary is on page 9 of this section. To more explicitly demonstrate the character of City spending allocations, a pie chart of the total recommended funding dedicated to the maintenance of the City's existing assets, which is defined as "renewal", in contrast to the allocation recommended for expansion or "growth" projects has been included on page 3 of this section. Additionally, the jointly identified Mayoral and City Council priorities have been added to individual projects in Section 7. These goals are identified and defined in Section 1 of the annual budget document.

CAPITAL PLAN

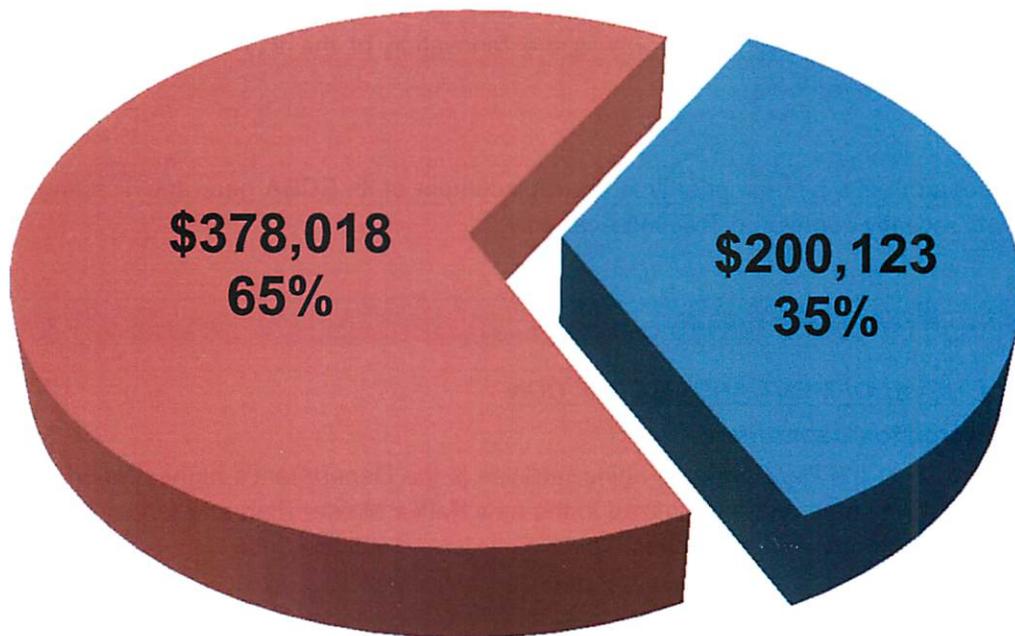
FIVE-YEAR LEVEL OF RECOMMENDED FUNDING BY DEPARTMENT Fiscal Years 2016 – 2020 (amount expressed in thousands)

Project Type	Constrained Requests	FY16-20 Recommended Funding	Inventory Percent Funding	Total Percent Funding
Police Department Projects	\$ 3,382	\$ -	0%	0%
Fire Department Projects	38,887	-	0%	0%
Total Public Safety and Protection	\$ 42,269	\$ -	0%	0%
Park and Recreation Projects	19,916	-	0%	0%
Tulsa Zoo Projects	60,840	-	0%	0%
Gilcrease Museum Projects	60,382	-	0%	0%
Cox Business Center and BOK Center	49,876	-	0%	0%
Performing Arts Center	37,345	-	0%	0%
River Parks Projects	104,901	-	0%	0%
Total Cultural Development and Recreation	\$ 333,260	\$ -	0%	0%
Street and Expressway Projects	1,001,155	103,980	10%	18%
Water System Projects	1,607,870	223,180	14%	39%
Sanitary Sewer System Projects	550,763	230,481	42%	40%
Flood Control Projects	95,329	20,500	22%	4%
Facilities Maintenance Projects	165,666	-	0%	0%
Total Public Works and Development	\$ 3,420,783	\$ 578,141	17%	100%
Planning and Economic Development	33,330	-	0%	0%
Working In Neighborhoods (WIN)	5,846	-	0%	0%
Total Social and Economic Development	\$ 39,176	\$ -	0%	0%
Tulsa Transit Projects	4,940	-	0%	0%
Total Transportation	\$ 4,940	\$ -	0%	0%
Information Technology Department	7,895	-	0%	0%
Equipment Management Projects	5,600	-	0%	0%
Total Administrative and Support Services	\$ 13,495	\$ -	0%	0%
Total of All Capital Project Types	\$ 3,853,923	\$ 578,141	15%	100%

CAPITAL PLAN

FY 2016 - 2020 RECOMMENDED CIP FUNDING RENEWAL VS. GROWTH (\$000)

\$578,141



■ GROWTH ■ RENEWAL

CAPITAL PLAN

A SUMMARY OF THE CAPITAL BUDGET AND FIVE-YEAR CAPITAL PLAN

The following is a summary of all proposed, but unfunded capital expenditures for the next five years. It does not include project allocations in previously approved capital programs. *The amount shown does not include each department's funding from the approved 2014 Sales Tax Extension, 2014 General Obligation Bond Program, the 2008 Street Improvement Program, or the 2006 Sales Tax Extension. Information on the projects and appropriations for these programs is contained in Section 6. Due to the commitment of sales tax and bond proceeds to projects authorized in 2014, new or unfunded capital projects will likely not be funded until the conclusion of the Improve Our Tulsa program in 2021.*

<u>PROGRAM/DEPARTMENT</u>	<u>Proposed 5-Year Funding</u>
<u>PUBLIC SAFETY AND PROTECTION</u>	
Police and E-911 Department	\$0 million
The Police Department's highest priority is the renovation of the 911 Facility and it's communications hardware.	
Fire	\$0 million
The Fire Department's highest priority is the replacement of its SCBA gear and Training Props for its recently completed Training Academy.	
Total Public Safety and Protection	\$0 million
<u>CULTURAL DEVELOPMENT AND RECREATION</u>	
Park and Recreation Department	\$0 million
The maintenance of the Park systems aging facilities is the Department's highest priority. Park system projects have been prioritized in the new Park's Master Plan and funding has been allocated toward its implementation.	
Tulsa Zoo	\$0 million
Implementation of the Zoo Master Plan is the highest priority.	
Gilcrease Museum	\$0 million
General rehabilitation of the facility, as well as funding a Master Plan Study for future development and expansion remain the Gilcrease's highest priorities.	
Cox Business Center and BOK Center	\$0 million
Fire alarm systems at both the BOK Center and the Cox Business Center are the highest priorities. Additionally, both centers are in need of general facility rehabilitation and replacements; including electrical, security, and ADA improvements.	
Performing Arts Center	\$0 million
The highest priorities at the PAC are the replacement of the Chapman Music Hall ceiling, Doenges Theatre seating replacement and HVAC upgrades.	

CAPITAL PLAN

<u>PROGRAM/DEPARTMENT</u>	Proposed 5-Year Funding
River Parks The Authority's highest priorities continue to be the replacement of the low water dam and the expansion of the trail system further south to serve the rapidly growing south Tulsa area.	\$0 million
<i>Total Cultural Development and Recreation</i>	\$0 million
<u>PUBLIC WORKS AND INFRASTRUCTURE</u>	
Streets and Expressways One of the top priorities of the City continues to be arterial and residential street resurfacing. Funding to match ODOT eight year plan improvements and improvements identified in the Bicycle and Pedestrian Master Plan currently underway are a high priority.	\$104 million
Water The City is currently implementing the new IMG Water System Study, which identified the most critical needs in this area, such as protecting the Spavinaw watershed from pollution and the maintenance of the existing distribution system.	\$223 million
Sanitary Sewer Although the City completed all required projects to meet the consent orders issued in the late 1990's by State and Federal regulatory authorities, additional consent orders have been issued to eliminate recent isolated incidents of residential sewage overflows. Future OWRB Loan and Enterprise Fund resources will be dedicated to the completion of these consent orders, as well as the upkeep of existing assets.	\$230 million
Flood Control The continued implementation of the Citywide Flood Control Plan is the highest priority. Floodplain acquisition, planning services for the Hazard Mitigation Program, and urgent small drainage improvements are identified as the highest priorities by the plan.	\$21 million
Facilities ADA improvements at public facilities are top priority. Additionally, sources of maintenance capital need to be identified as an inventory backlog of over \$100 million in roofing and facility maintenance needs exists.	\$0 million
<i>Total Public Works and Infrastructure</i>	\$578 million
<u>SOCIAL AND ECONOMIC DEVELOPMENT</u>	
Planning and Development Planning and Development will continue to pursue application of the Comprehensive Plan through the initial steps of implementing several small area plans.	\$0 million

CAPITAL PLAN

<u>PROGRAM/DEPARTMENT</u>	Proposed 5-Year Funding
<p>Working In Neighborhoods (WIN) The Animal Shelter's highest priority is completing the remaining phases of the shelter expansion. This expansion would focus on adoption and community outreach program spaces.</p>	\$0 million
Total Social and Economic Development	\$0 million
<p>Metropolitan Tulsa Transit Authority Projects (MTTA) MTTA's highest priorities are the continued replacement of its fleet, the acquisition of an ITS system, and the construction of additional passenger shelters.</p>	\$0 million
Total Transportation	\$0 million
<u>ADMINISTRATIVE AND SUPPORT SERVICES</u>	
<p>Information Technology The Information Technology Department's highest priority is the replacement and upgrade of the City's Radio System, which serves the City's Public Safety, Streets, and Enterprise Departments; as well as many other cross-jurisdictional Public Safety Units.</p>	\$0 million
<p>Asset Management Projects AMD's top priorities include the modification of existing maintenance facilities to perform CNG repairs, as well as expanding the City's Compressed Natural Gas Fleet Fueling Infrastructure, and the replacement of one underground fuel tank.</p>	\$0 million
Total Administrative and Support Services	\$0 million
<u>TOTAL PROPOSED FIVE-YEAR FUNDING PROGRAM</u>	\$578 million

CAPITAL PLAN

CITY OF TULSA

FISCAL YEARS 2016-2020 CAPITAL IMPROVEMENTS FUNDING SCHEDULE

SUMMARY OF HIGH PRIORITY FUNDING REQUESTS BY DEPARTMENT

Prepared by the Department of Finance in Collaboration with the Operating Departments

All Dollars in Thousands

Project Type	Est. Cost	FY16	FY17	FY18	FY19	FY20	Total
Police Department Projects	\$ 3,382	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fire Department Projects	38,887	-	-	-	-	-	-
Total Public Safety and Protection	\$ 42,269	\$ -	\$ -	\$ -	\$ -	\$ -	-
Park and Recreation Department Projects	19,916	-	-	-	-	-	-
Tulsa Zoo Projects	60,840	-	-	-	-	-	-
Gilcrease Museum Projects	60,382	-	-	-	-	-	-
CBC/BOK Projects	49,876	-	-	-	-	-	-
Performing Arts Center Projects	37,345	-	-	-	-	-	-
River Parks Projects	104,901	-	-	-	-	-	-
Total Cultural Development and Recreation	\$ 333,260	\$ -	\$ -	\$ -	\$ -	\$ -	-
Street and Expressway Projects	1,001,155	-	-	-	-	103,980	103,980
Water System Projects	1,607,870	42,790	44,840	42,550	62,820	30,180	223,180
Sanitary Sewer System Projects	550,763	47,908	49,153	30,973	48,417	54,030	230,481
Flood Control Projects	95,329	5,000	5,000	3,500	3,500	3,500	20,500
Facilities Maintenance Projects	165,666	-	-	-	-	-	-
Total Public Works	\$ 3,420,783	\$ 95,698	\$ 98,993	\$ 77,023	\$ 114,737	\$ 191,690	\$ 578,141
Planning and Economic Development	33,330	-	-	-	-	-	-
Working In Neighborhoods (WIN)	5,846	-	-	-	-	-	-
Total Social and Economic Development	\$ 39,176	\$ -	\$ -	\$ -	\$ -	\$ -	-
Metropolitan Tulsa Transit Authority Projects	4,940	-	-	-	-	-	-
Total Transportation	\$ 4,940	\$ -	\$ -	\$ -	\$ -	\$ -	-
Information Technology Department	7,895	-	-	-	-	-	-
Equipment Management Projects	5,600	-	-	-	-	-	-
Total Administrative and Support	\$ 13,495	\$ -	\$ -	\$ -	\$ -	\$ -	-
Total of All Capital Project Types	\$ 3,853,923	\$ 95,698	\$ 98,993	\$ 77,023	\$ 114,737	\$ 191,690	\$ 578,141

Amounts shown do not reflect the value of the Capital Inventory. Dollars reflect the estimated cost of those projects needed in the next five years.

CAPITAL PLAN

CITY OF TULSA
FISCAL YEARS 2016-2020 CAPITAL IMPROVEMENTS FUNDING SCHEDULE
SUMMARY OF FUNDING REQUESTS BY FUNDING SOURCE *

Prepared by the Department of Finance in Collaboration with the Operating Departments
(amount expressed in thousands)

<u>Funding Source</u>	<u>Est. Cost</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>	<u>Total</u>
Future Bond Program	\$ 625,385	\$ -	\$ -	\$ -	\$ -	\$ 103,980	\$ 103,980
Future Sales Tax Program	-	-	-	-	-	-	-
Water Enterprise	693,100	25,350	23,140	17,600	19,800	19,380	105,270
Water Revenue Bond	914,770	17,440	21,700	24,950	43,020	10,800	117,910
Sewer Enterprise	177,156	9,541	11,737	15,180	19,265	24,199	79,922
State Sewer Loan Program	373,607	38,367	37,416	15,793	29,152	29,831	150,559
Storm Sewer Enterprise	54,250	5,000	5,000	3,500	3,500	3,500	20,500
Deferred Funding	1,015,655	-	-	-	-	-	-
Total Funding by Source	\$ 3,853,923	\$ 95,698	\$ 98,993	\$ 77,023	\$ 114,737	\$ 191,690	\$ 578,141

* Other Funding Sources: Existing Sales Tax Programs; Golf Course Fees; Tax Increment Financing; Equipment Management Fund; Special Purpose Revenue Bonds; and Private Matching Funding.

Amounts shown do not reflect the value of the Capital Inventory. Dollars reflect the estimated cost of those projects needed in the next five years.

CAPITAL PLAN

CONSTRAINED VERSUS UNCONSTRAINED INVENTORY BY DEPARTMENT

Fiscal years 2016 – 2020
(All Dollars in Thousands)

Project Type	Constrained Inventory	Unconstrained Inventory	Total
Police Department Projects	\$ 3,382	\$ 25,500	\$ 28,882
Fire Department Projects	38,887	31,311	70,198
Total Public Safety and Protection	\$ 42,269	\$ 56,811	\$ 99,080
Park and Recreation Projects	19,916	79,986	99,902
Tulsa Zoo Projects	60,840	-	60,840
Gilcrease Museum Projects	60,382	-	60,382
Cox Business Center and BOK Center	49,876	3,525	53,401
Performing Arts Center	37,345	-	37,345
River Parks Projects	104,901	900	105,801
Total Cultural Development and Recreation	\$ 333,260	\$ 84,411	\$ 417,671
Street and Expressway Projects	1,001,155	1,842,405	2,843,560
Water System Projects	1,607,870	1,401,580	3,009,450
Sanitary Sewer System Projects	550,763	737,613	1,288,376
Flood Control Projects	95,329	300,285	395,614
Facilities Maintenance Projects	165,666	314,298	479,964
Total Public Works and Development	\$ 3,420,783	\$ 4,596,181	\$ 8,016,964
Planning and Economic Development	33,330	692,199	725,529
Working In Neighborhoods (WIN)	5,846	-	5,846
Total Social and Economic Development	\$ 39,176	\$ 692,199	\$ 731,375
Tulsa Transit Projects	4,940	-	4,940
Total Transportation	\$ 4,940	\$ -	\$ 4,940
Information Technology Department	7,895	36,250	44,145
Equipment Management Projects	5,600	32,500	38,100
Total Administrative and Support Services	\$ 13,495	\$ 68,750	\$ 82,245
Total of All Capital Project Types	\$ 3,853,923	\$ 5,498,352	\$ 9,352,275

CITY OF TULSA
FISCAL YEARS 2016-2020 CAPITAL IMPROVEMENTS FUNDING SCHEDULE
 Prepared by the Department of Finance in Collaboration with the Operating Departments
 All Dollars in Thousands. Projects Shown in Boldface Type are New Requests
 Priority Indicated Represents Department's Rating

Ref.	Project	Est. Cost	FY16	FY17	FY18	FY19	FY20	Total
PUBLIC SAFETY & PROTECTION								
Police Department								
1	Future Unfunded Projects	3,382						-
	Total Police Department Projects	\$ 3,382	\$ -	\$ -				
Fire Department								
2	Future Unfunded Projects	38,887						-
	Total Fire Department Projects	\$ 38,887	\$ -	\$ -				
TOTAL PUBLIC SAFETY AND PROTECTION PROJECTS								
\$ 42,269 \$ - \$ - \$ - \$ - \$ - \$ -								
CULTURAL DEVELOPMENT & RECREATION								
Park And Recreation Department								
3	Future Unfunded Projects	19,916						-
	Total Parks And Recreation Department Projects	\$ 19,916	\$ -	\$ -				
Tulsa Zoo								
4	Future Unfunded Projects	60,840						-
	Total Zoo Projects	\$ 60,840	\$ -	\$ -				
Gilcrease Museum								
5	Future Unfunded Projects	60,382						-
	Total Gilcrease Projects	\$ 60,382	\$ -	\$ -				
Convention Center								
6	Future Unfunded Projects	49,876						-
	Total Convention Center	\$ 49,876	\$ -	\$ -				
Performing Arts Center Department								
7	Future Unfunded Projects	37,345						-
	Total Performing Arts Center Department Projects	\$ 37,345	\$ -	\$ -				
River Parks								
8	Future Unfunded Projects	104,901						-
	Total River Parks Projects	\$ 104,901	\$ -	\$ -				
TOTAL CULTURAL DEVELOPMENT & RECREATION PROJECTS								
\$ 333,260 \$ - \$ - \$ - \$ - \$ - \$ -								
PUBLIC WORKS AND INFRASTRUCTURE								
Expressways, Streets, Bridges And Trails Projects								
9	Gilcrease Expressway Local Match (20% of Total)	59,715					1,500	1,500
10	City Match For Federal, State Or County Projects (Ongoing)	7,000					1,400	1,400
11	ADA Improvements - Citywide (Roadways)	68,670					3,080	3,080
12	Bridge Replacement Citywide (Ongoing)	17,000					3,400	3,400
13	Bridge Rehabilitation/Repair, Citywide (Ongoing)	3,000					600	600
	Total Express, Streets, Bridges, Trails	\$ 155,385	\$ -	\$ -	\$ -	\$ -	\$ 9,980	\$ 9,980
Major Rehabilitation								
14	Arterial Street Rehabilitation Including Routine and Preventative (PCI 65 By 2020) (Ongoing)	195,000					39,000	39,000
15	Residential Street Rehabilitation Including Routine and Preventative (PCI 65 By 2020) (Ongoing)	275,000					55,000	55,000
16	Future Unfunded Projects	375,770						-
	Total Major Rehabilitation	\$ 845,770	\$ -	\$ -	\$ -	\$ -	\$ 94,000	\$ 94,000
	Total Streets And Expressway Projects	\$ 1,001,155	\$ -	\$ -	\$ -	\$ -	\$ 103,980	\$ 103,980
Water System Supply								
17	Raw Water Flowlines Repairs- Spavinaw/Oologah	76,250		750		800		1,550
	Raw Water Flowlines Repairs- Spavinaw/Oologah	3,000	1,000		2,000		900	3,900
18	Oologah Pump Station Rehabilitation	2,000	1,000					1,000

CITY OF TULSA
FISCAL YEARS 2016-2020 CAPITAL IMPROVEMENTS FUNDING SCHEDULE
 Prepared by the Department of Finance in Collaboration with the Operating Departments
 All Dollars In Thousands. Projects Shown in Boldface Type are New Requests
 Priority Indicated Represents Department's Rating

Funding Source	Priority		Comments	Ref.
FY16	FY15			
PUBLIC SAFETY & PROTECTION				
Police Department				
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY16-20 timeframe.	1
Fire Department				
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY16-20 timeframe.	2
CULTURAL DEVELOPMENT & RECREATION				
Park And Recreation Department				
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY16-20 timeframe.	3
Tulsa Zoo				
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY16-20 timeframe.	4
Gilcrease Museum				
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY16-20 timeframe.	5
Convention Center				
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY16-20 timeframe.	6
Performing Arts Center Department				
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY16-20 timeframe.	7
River Parks				
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY16-20 timeframe.	8
PUBLIC WORKS AND INFRASTRUCTURE				
<u>Expressways, Streets, Bridges And Trails Projects</u>				
Future Bond Program	High	High	Provide local match for Gilcrease construction grants.	9
Future Bond Program	High	High	Provide matching funds for Federal and ODOT programs such as STP (Gilcrease Expressway), TIGER Grants, TCSP, Safe Routes to Schools, the Transportation Enhancement Program, Railway improvements, Scenic Byways and other funding opportunities for the next 20 years. The 5-year projected need for local matching funds is \$22 million, assuming that these Federal grant programs are continually reauthorized. This amount is based on current availability of Federal and State grant funding.	10
Future Bond Program	High	High	Improve accessibility for disabled citizens of Tulsa at various identified locations citywide by improving sidewalks, curb ramps and signalized intersections to minimum Americans with Disabilities Act (ADA) standards.	11
Future Bond Program	High	High	Replace functionally obsolete, structurally deficient and or load posted bridges citywide.	12
Future Bond Program	High	High	Provide major repairs to functional bridges in the City of Tulsa to stop deterioration.	13
<u>Major Rehabilitation</u>				
Future Bond Program	High	High	Perform necessary rehabilitation on arterial streets as indicated through the Pavement Management System.	14
Future Bond Program	High	High	Perform necessary rehabilitation on non-arterial streets as indicated through the Pavement Management System.	15
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY16-20 timeframe.	16
Water System				
<u>Supply</u>				
Water Enterprise	High	High	Ongoing projects to assess, rehabilitate, and repair raw water flowlines and associated facilities.	17
Water Revenue Bond	High	High	Ongoing projects to assess, rehabilitate, and repair raw water flowlines and associated facilities.	17
Water Enterprise	High	High	Rehabilitation of the Oologah Pump Station. Including mechanical, structural and electrical improvements.	18

Ref.	Project	Est. Cost	FY16	FY17	FY18	FY19	FY20	Total
19	Oologah Flowlines Capacity Increase (Modify Bird Creek Spavinaw/Oologah Inter-connect)	5,500				5,500		5,500
	Oologah Flowlines Capacity Increase (Modify Bird Creek Spavinaw/Oologah Inter-connect)	3,450		1,000	2,450			3,450
20	Lynn Lane and Yahola Terminal Storage Repair	3,350	1,000			200	900	2,100
21	Source Water Protection and Management Program	72,820	710	730	750	780	800	3,770
22	Eucha, Spavinaw Water Quality Court Master	56,050	550	560	580	600	610	2,900
23	Eucha Dam Rehabilitation	20,900		900	10,000	10,000		20,900
	Eucha Dam Rehabilitation	1,500	1,500					1,500
25	Spavinaw Pump Station Rehabilitation	9,800				120	1080	1,200
25	Mohawk Pump Stations 1 & 2 Rehabilitation	13,280				90	810	900
26	Bird Creek No. 1 Pump Station Refurbishment	3,930					30	30
27	Canyon Lake Pump Station Refurbishment	4,590					50	50
	Total Supply	\$ 276,420	\$ 5,760	\$ 3,940	\$ 15,780	\$ 18,090	\$ 5,180	\$ 48,750

Treatment & Pumping

28	Mohawk WTP Upgrade Raw Water Pumping Station	7,500	900				100	1,000
29	Mohawk WTP HSPS Rehabilitation and Improvements	7,000	500		1,200		200	1,900
	Mohawk WTP HSPS Rehabilitation and Improvements	1,200		1,200				1,200
30	Mohawk WTP Structural / Architectural Rehabilitation and Repairs	2,600	100	100	100	100	100	500
31	Mohawk WTP Upgrade/replacement of existing proprietary I&C/SCADA System.	4,180					1400	1,400
	Mohawk WTP Upgrade/replacement of existing proprietary I&C/SCADA System.	600			200	400		600
32	Mohawk WTP Physical Security Improvements	2,650	100	100				200
33	Mohawk WTP New Emergency Generator Equipment	4,500	150	450				600
34	Mohawk WTP Maintenance Capital Improvements	35,950	120	120	120	120	120	600
35	A.B. Jewell New Control Room Building and Mechanical HVAC Only	1,000	1,000					1,000
36	A.B. Jewell Capacity Expansion to 150 MGD	29,200				1,200	2000	3,200
37	A.B. Jewell WTP Clarifier Upgrades/Rehabilitation	22,300		7,200		7,300		14,500
38	A.B. Jewell Chemical Feed Facilities Improvements	2,900				500		500
39	A.B. Jewell WTP Replace East Clearwell West Clearwell Valves & Curtain Wall	300		3,000				3,000
	A.B. Jewell WTP Replace East Clearwell West Clearwell Valves & Curtain Wall	4,500	300		1,000			1,300
40	A.B. Jewell WTP Residuals Handling, Thickening and Dewatering Improvements	4,850		3,000				3,000
	A.B. Jewell WTP Residuals Handling, Thickening and Dewatering Improvements	2,300			300	2,000		2,300
41	A.B. Jewell WTP Instrumentation & Control - SCADA System	3,710	900			10	10	920
	A.B. Jewell WTP Instrumentation & Control - SCADA System	900		900				900

<u>Funding Source</u>	<u>FY16</u>	<u>FY15</u>	<u>Comments</u>	<u>Ref.</u>
Water Enterprise	High	High	Complete piping modifications at the Bird Creek pump station to allow transfer of Oologah water to Mohawk WTP and Spavinaw water to AB Jewel WTP, install new 48-inch to parallel existing Oologah 42-inch from Bird Creek Pump Station to 1.5 miles east to connect to the Oologah 72-inch flowline. Connection will increase the Oologah flowline capacity to 125 MGD.	19
Water Revenue Bond	High	High	Complete piping modifications at the Bird Creek pump station to allow transfer of Oologah water to Mohawk WTP and Spavinaw water to AB Jewel WTP, install new 48-inch to parallel existing Oologah 42-inch from Bird Creek Pump Station to 1.5 miles east to connect to the Oologah 72-inch flowline. Connection will increase the Oologah flowline capacity to 125 MGD.	
Water Enterprise	High	High	Rehabilitation and repair of the Lynn Lane reservoir and drainage channel improvements to address OWRB requirements.	20
Water Enterprise	High	High	Ongoing program to protect and preserve the quality and integrity of the City's water supply, implement TMUA Policy for Land Acquisition, monitor water quality in the Spavinaw/Eucha and Oologah watersheds, identify and mitigate encroachments to the Spavinaw and Oologah flowlines, protect city assets and landowner rights, maintain water system security and provide surveying (as required) along the flowlines.	21
Water Enterprise	High	High	Implementation of the Court Master Agreement for the Spavinaw/Eucha watershed.	22
Water Revenue Bond	High	High	Rehabilitation and repair of the Eucha Dam and surface facilities to meet OWRB dam safety requirements.	23
Water Enterprise	High	High	Rehabilitation and repair of the Eucha Dam and surface facilities to meet OWRB dam safety requirements.	
Water Enterprise	High	High	Rehabilitation of the Spavinaw Pump Station to include butterfly valve replacement.	25
Water Enterprise	High	High	Replace roof on Mohawk Pump Station No. 2.	25
Water Enterprise	High	High	Rehabilitation of the Bird Creek No. 1 Pump Station pumps, motors and drives.	26
Water Enterprise	High	High	Rehabilitation of the Canyon Lake Pump Station pumps, motors and drives.	27
<u>Treatment & Pumping</u>				
Water Enterprise	High	High	Provide a building to enclose, protect and ventilate/cool pumping equipment. Detailed evaluation of hydraulic limitations. Install anti-vortex devices. Periodic rebuilding and maintenance of existing pumping equipment including pumps, motors and valves.	28
Water Enterprise	High	High	Detailed evaluation of VFD requirements; Replace one (1) 60-inch Check Valve; Replace one (1) 30-inch and one (1) 36-inch isolation valve; Install two (2) New VFDs on Pump 9-P-6 & 9-P-10 with new motors.	29
Water Revenue Bond	High	High	Detailed evaluation of VFD requirements; Replace one (1) 60-inch Check Valve; Replace one (1) 30-inch and one (1) 36-inch isolation valve; Install two (2) New VFDs on Pump 9-P-6 & 9-P-10 with new motors.	
Water Enterprise	High	High	Repair cracks in concrete walls and slabs with epoxy injection; Patch spalls, scaling and pop outs in the concrete walls and floors; Re-point veneer brick joints and clean brick surfaces; General pressure cleaning and repainting of CMU walls; Replace the joint material, the sealant and water stops at concrete joints; Seal cracks in CMU with epoxy injection; Clean efflorescence at concrete joints and pipe penetrations; Repair or replace the existing window frames with gaps in chemical building.	30
Water Revenue Bond	High	High	Convert the existing DCS control system hardware to a PLC-based control system .	31
Water Enterprise	High	High	Convert the existing DCS control system hardware to a PLC-based control system .	
Water Enterprise	High	High	Physical Security Improvements and upgrades, including video surveillance, security fence, motion detectors and other detection systems.	32
Water Enterprise	High	High	Expanded and improved standby power generator if two separate metered utility sources can not be obtained from PSO. Provide ability to pump and treat up to 30 MGD in the event PSO power is lost.	33
Water Enterprise	High	High	Ongoing program (existing TMUA CIP).	34
Water Revenue Bond	High	High	Construct new ABJ Control Room above the North end of the upper Filter gallery. Costs to not include new SCADA or I&C equipment.	35
Water Enterprise	High	High	Provide a firm treatment capacity of 150 MGD, including new raw water junction chamber.	36
Water Revenue Bond	High	High	Clarifier upgrades include retrofitting each existing basin to increase capacity to 40 MGD. Replacement of existing rapid mix, flocculation, and sludge collection equipment is included, as well as new inclined plate settlers equipment in each basin. Baffle upgrades, valve and gate replacements are also included.	37
Water Enterprise	High	High	Facilities identified for rehabilitation or replacement by EMA study. Includes PAC slurry system, chlorine system, chlorine scrubbers, and various chemical storage tanks and feed systems. Replace obsolete PAC with Silo style storage located closer to point of application; Upgrade chemical feed systems to coordinate with 30 MGD expansion.	38
Water Revenue Bond	High	High	Replace East Clearwell including influent valves; cross-over valves; perimeter drain system; pressure relief system; and eliminate roof penetrations where possible.	39
Water Enterprise	High	High	Replace East Clearwell including influent valves; cross-over valves; perimeter drain system; pressure relief system; and eliminate roof penetrations where possible.	
Water Revenue Bond	High	High	Add at least two additional thickeners; new backwash waste water equalization tanks; upgrades to sludge pump station #1 and #2; modify belt filter press (BFP) sump drainage system piping; Provide increased capacity for production increases.	40
Water Enterprise	High	High	Add at least two additional thickeners; new backwash waste water equalization tanks; upgrades to sludge pump station #1 and #2; modify belt filter press (BFP) sump drainage system piping; Provide increased capacity for production increases.	
Water Enterprise	High	High	Design, programming and installation of a new PLC based SCADA system for the plant processes. Upgraded fiber optic backbone to handle SCADA, security, and additional monitoring and control of plant processes not currently integrated to the network. Integrate HSPS pump controls and sensors into SCADA; Integrate 30 MGD expansion equipment into SCADA.	41
Water Revenue Bond	High	High	Design, programming and installation of a new PLC based SCADA system for the plant processes. Upgraded fiber optic backbone to handle SCADA, security, and additional monitoring and control of plant processes not currently integrated to the network. Integrate HSPS pump controls and sensors into SCADA; Integrate 30 MGD expansion equipment into SCADA.	

Ref.	Project	Est. Cost	FY16	FY17	FY18	FY19	FY20	Total
42	A.B. Jewell WTP Electrical - Upgrade TMUA-owned medium voltage switchgear	1,400	300		200		200	700
43	A.B. Jewell WTP Physical Security Improvements	2,750		100		50		150
44	A.B. Jewell WTP New Emergency Generator Equipment	2,550		500				500
45	A.B. Jewell WTP Maintenance Capital Improvements	40,950	250	250	250	250	250	1,250
Total Treatment And Pumping		\$ 185,790	\$ 4,620	\$ 16,920	\$ 3,370	\$ 11,930	\$ 4,380	\$ 41,220
Transmission & Distribution								
46	Water Line Relocations-Citywide	52,000	750	800	800	850	850	4,050
47	Water Mains Replacements - City Wide	787,600	13,800	4,500	1,000	6,000	4,200	29,500
	Water Mains Replacements - City Wide	50,800	8,300	4,700	7,000	1,000	800	21,800
48	Water Mains Replacements - Less than 6-inch	19,000	2,500	4,000	2,500	500		9,500
	Water Mains Replacements - Less than 6-inch	26,500				3,500	2,500	6,000
49	Central Bus.Dist. Water Main Replacement	4,550	350	350	350	350	350	1,750
50	Dead-End Distribution Mains Connections	4,900	2,200	350	350	350	350	3,600
51	Water Vault & Large Meter Upgrades	1,000	200		200		200	600
52	Transmission Main from A.B. Jewell - Phase 1	48,100	300	700				1,000
53	Unserved Areas	2,200		100		100		200
54	Water Tanks - Repaint/Rehabilitation	87,000		3,000		3,000		6,000
55	Large Water Valve Replacement-City Wide	1,300	100	100	100	100	100	500
56	Economic Development Water Infrastructure	300	100		100		100	300
57	Cherokee Waterlines	18,720			9,500	9,220		18,720
58	Northwest Tulsa Secondary Service Area	16,000				7,000		7,000
	Northwest Tulsa Secondary Service Area	700			700			700
59	Utility Bridges - Repaint/Rehabilitation	1,500	100	100	100	100	100	500
60	Water Distribution Security Enhancements	450	150				300	450
61	Secondary System Upgrades - Tulsa 2 Service Area	1,100	100	1,000				1,100
62	23rd and Jackson Facilities Maintenance and Improvements	1,000	750	250				1,000
63	Automatic Meter Reading - City Wide	3,300	300		500		500	1,300
64	Berry Hill Waterline Extension	4,600	100	1,000			3,500	4,600
65	Okmulgee #6 and Bixby Connection Improvements	3,870				430	3,870	4,300
66	Spunky Creek Waterline	1,800					1,800	1,800
	Spunky Creek Waterline	200				200		200
67	Nickel Creek Waterline	1,000				100	900	1,000
68	Transmission Line Condition Assessment	600	200		200		200	600
69	W. 23rd St. 16" Transmission Line Rehabilitation	1,350	150	1,200				1,350
70	W. 23rd St. 12" Waterline Installation	850	100	750				850
71	Pump Station Rehabilitation (Reservoir Hill PS and SSS-PS)	1,200	120	1,080				1,200
72	South Side Secondary Pump Station Improvements	100	100					100

<u>Funding Source</u>	<u>FY16</u>	<u>FY15</u>	<u>Comments</u>	<u>Ref.</u>
Water Enterprise	High	High	Reconfigure automatic transfer switch for two independent power sources; Replace 13.2 KV Distribution switchgear; Install transient voltage surge suppression for added protection of VFDs and sensitive electrical equipment.	42
Water Enterprise	High	High	Physical Security Improvements and upgrades, including video surveillance, security fence, motion detectors and other detection systems.	43
Water Enterprise	High	High	Expanded and improved Standby power generator. Provide ability to pump and treat up to 30 MGD in the event PSO power is lost.	44
Water Enterprise	High	High	Ongoing program - End of service life improvements as identified in the EMA study. Current needs include: rehabilitation of main switchgear building and switches, main circuit breakers, main transformer, and associated controllers; rehabilitate of raw water junction chamber including pumps, valves, and screens; rehabilitate of filter control systems; replace backwash pumps; correct ponding on clearwell roofs; install cranes to facilitate maintenance; provide equipment storage, and evaluate plant yard piping.	45
<u>Transmission & Distribution</u>				
Water Enterprise	High	High	Provide funding for ongoing program to relocate water lines associated with other City improvement projects.	46
Water Revenue Bond	High	High	Replace water lines that meet the replacement criteria and/or have excessive break histories. Priorities will be determined based on line condition, age, type of materials, and coordination with other infrastructure improvements in the area to maximize efficiency and minimize the impact to customers and businesses.	47
Water Enterprise	High	High	Replace water lines that meet the replacement criteria and/or have excessive break histories. Priorities will be determined based on line condition, age, type of materials, and coordination with other infrastructure improvements in the area to maximize efficiency and minimize the impact to customers and businesses.	
Water Enterprise	High	High	Replace all waterline that are less than 6-inch in diameter on an established schedule to improve service and provide fire protection. The City currently has approximately 124 miles of 2-inch and smaller lines in service.	48
Water Revenue Bond	High	High	Replace all waterline that are less than 6-inch in diameter on an established schedule to improve service and provide fire protection. The City currently has approximately 124 miles of 2-inch and smaller lines in service.	
Water Enterprise	High	High	Replace waterlines in the Central Business District.	49
Water Enterprise	High	High	Elimination of dead end mains.	50
Water Enterprise	High	High	Ongoing program to replace water meters citywide to support revenue assurance policies.	51
Water Enterprise	High	High	Construct large waterline from AB Jewell to 51st St. and 129th East Ave.	52
Water Enterprise	High	High	Provide water service to unserved, developed areas in response to citizen petitions.	53
Water Enterprise	High	High	Program to maintain and rehabilitate above ground treated water storage tanks. Funding may also be used to modify tanks to improve circulation for chloramine disinfection.	54
Water Enterprise	High	High	Replace large water valves throughout water system.	55
Water Enterprise	High	High	Provide capital funding to assist economic development and coordinate with other City Departments.	56
Water Revenue Bond	High	High	Construct waterline to increase transmission and distribution capacity in North Tulsa and Cherokee Industrial Park. First project consists of approximately 5 miles of large diameter water line to serve current maximum day demands. Preliminary design is completed and final design and right-of-way acquisition are underway. Second phase of the project includes 12-inch between Sheridan and Yale along 96th North, 12-inch between 96th and 106th North along Yale, and 24-inch from 66th North and Harvard to 106th North and Sheridan. 2012 Comprehensive Plan indicates Phase 1 will not be needed until 2020.	57
Water Revenue Bond	High	High	Secondary system to serve Northwest Area (Persimmon Ridge and Botanical Gardens). Future funding includes upgrades to primary distribution system and expansion of secondary system to serve the Northwest Area.	58
Water Enterprise	High	High	Secondary system to serve Northwest Area (Persimmon Ridge and Botanical Gardens). Future funding includes upgrades to primary distribution system and expansion of secondary system to serve the Northwest Area.	
Water Enterprise	High	High	Program to maintain utility bridges.	59
Water Enterprise	High	High	Provide funding for ongoing security upgrades within the water distribution system.	60
Water Enterprise	High	High	Upgrade pump station and modify distribution system to improve service in the former Tulsa-2-area.	61
Water Enterprise	High	High	Ongoing program to maintain City-owned facilities located at 23rd and Jackson.	62
Water Enterprise	High	High	Install AMR at new meter installations.	63
Water Enterprise	High	High	New 12-inch along 49th and 65th West Avenue between 21st and 41st.	64
Water Enterprise	High	High	16-inch waterline West of Yale between 131st and 151st.	65
Water Revenue Bond	High	High	12-inch waterline East of AB Jewel plant.	66
Water Enterprise	High	High	12-inch waterline East of AB Jewel plant.	
Water Enterprise	High	High	12-inch waterline south west of Turkey Mountain.	67
Water Enterprise	High	High	Monitor and evaluate transmission lines citywide. Funding may also be used to modify and improve entry for testing and monitoring.	68
Water Enterprise	High	High	Rehabilitate 3,100 LF of 16-inch transmission along W. 23rd St between S. Jackson Ave and S. Rosedale Ave.	69
Water Enterprise	High	High	Install 2,200 LF 12-inch waterline along W. 23rd St. S. between S. Jackson Ave and Southwest Blvd.	70
Water Enterprise	High	High	Rehabilitation of the Reservoir Hill PS building and replacement of pumps and drives; piping modification and addition of a pump at the SSS-PS.	71
Water Enterprise	High	High	Improvements to South Side Secondary Pump Station's pumps and drives; the addition of a pump (east station); and adding an emergency generator.	72

Ref.	Project	Est. Cost	FY16	FY17	FY18	FY19	FY20	Total
73	Tulsa County Property - 56th & Garnett	1,640	1,640					1,640
	Total Transmission And Distribution	\$ 1,145,660	\$ 32,410	\$ 23,980	\$ 23,400	\$ 32,800	\$ 20,620	\$ 133,210
	Total Water System Projects	\$ 1,607,870	\$ 42,790	\$ 44,840	\$ 42,550	\$ 62,820	\$ 30,180	\$ 223,180
	Sanitary Sewer System							
	Northside Plant							
74	Apache Lift Station Screening Improvements, Access Road and other Upgrades	4,500	4,500					4,500
75	Northside Interceptor Lift Station Screening Improvements and Upgrades	3,650		3,300				3,300
76	Solids Thickening Study	175	175					175
77	Northside WWTP Flow Optimization and Process Modeling Study	265	265					265
78	NSWWTP Pasteurization System and Digester #5 Expansion	6,580	200					200
79	Northside WWTP Security and Safety Improvements	1,000	250	750				1,000
80	Northside Nitrification Improvements	3,000	3,000					3,000
	Total Northside Plant	\$ 15,170	\$ 8,390	\$ 4,050	\$ -	\$ -	\$ -	\$ 12,440
	Northside Collection System							
81	Jones Creek Relief (91-N)	351		351				351
82	Coal Creek 30-N Relief	385			385			385
83	Northgate LS Relief	1,302	106		1,093			1,199
84	93-N Relief	5,838	469	498		4,871		5,838
85	Flatrock FEB Storage Enhancements	30,410				1,370	12,330	13,700
86	Flatrock West 9-N Relief	7,232			512			512
	Flatrock West 9-N Relief	544				544		544
87	Apach Lift Station Access Road	1,400	1,400					1,400
	Total Northside Collection System	\$ 47,462	\$ 1,975	\$ 849	\$ 1,990	\$ 6,785	\$ 12,330	\$ 23,929
	Southside Plant							
88	SS WWTP Concrete Protective Coatings	2,936	150	170	170	180	184	854
89	Southside WWTP System Odor Control Study	2,600	2,600					2,600
	Southside WWTP System Odor Control Study	1,975		225	1,750			1,975
90	Solids Facility Plan and Improvements	3,337		200			563	763
91	71st Street Dewatering Facility Improvements (Includes line numbers 79, 85 and 86)	4,800	4,400					4,400
92	Southside WWTP Influent Lift Station- Replace screens with fine screens	4,235	410	3,825				4,235
93	Southside WWTP Flow Optimization and Process Modeling Study	275	275					275
94	Southside Influent Lift Station Diversion to Cherry Creek Lift Station	907	100	807				907
	Total Southside Plant	\$ 21,085	\$ 7,935	\$ 5,227	\$ 1,920	\$ 180	\$ 747	\$ 16,009
	Southside Collection System							
95	Lafortune Park 18, 71-S Relief	2,587	2,393					2,393
96	West Tulsa 39, 40, 41-S Relief	24,528			300		1,600	1,900
97	Crow Creek 44-S Relief	1,700				1,700		1,700
	Crow Creek 44-S Relief	300	160	140				300
98	Crow Creek 62-S Relief	2,593					176	176
99	Joe-LaFortune 70-S Relief	3,222	220	219		2,783		3,222
	Total Southside Collection System	\$ 34,930	\$ 2,773	\$ 359	\$ 300	\$ 4,483	\$ 1,776	\$ 9,691

<u>Funding Source</u>	<u>FY16</u>	<u>FY15</u>	<u>Comments</u>	<u>Ref.</u>
Water Revenue Bond	High		Purchase vacated Tulsa County facility located at 56th Street South and South Garnett, for use of water administration.	73
Sanitary Sewer System				
<u>Northside Plant</u>				
Slate Sewer Loan Program	High	High	Replace large spaced bar screens with mechanical fine screens. Install variable frequency drives.	74
Sewer Enterprise	High	High	Place Rip Rap or other protection along Bird Creek to stop erosion of the adjacent sludge lagoon dike.	75
Sewer Enterprise	High	High	Evaluate existing DAF units and compare with cost of installing rotary drum thickeners (RDTs).	76
Sewer Enterprise	High	High	Replace existing variable frequency drive.	77
Sewer Enterprise	High	High	The Pasteurization Facility is operating at a reduced capacity and does not have redundancy. The expansion will provide redundancy and allow for higher sludge flows to be treated. This project will start in 2016.	78
Sewer Enterprise	High	High	Enclose the chlorine and sulfur dioxide storage and replace with non gas system	79
Slate Sewer Loan Program	High	High	Improve treatment process at the Northside WWTP. Replace final clarifiers launder covers. Replace mud valves, aeration train (AT) gate valves, waste pumps, and waste return pumps. Blower cooling jackets and bioselector mixers.	80
<u>Northside Collection System</u>				
Slate Sewer Loan Program	High	High	Provide additional capacity of Upper Mingo/Jones Creek Interceptor.	81
Sewer Enterprise	High	High	Post SSES rehab report: Provide additional capacity for Coal Creek 30-N and 94-N maintenance areas.	82
Sewer Enterprise	High	High	Construct 6,000 lf of 10-inch pipe to relieve the Northgate Lift Station.	83
Sewer Enterprise	High	High	Provide additional capacity to the interceptors serving area 93-N.	84
Slate Sewer Loan Program	High	High	Construct additional storage at the Flatrock FEB.	85
Sewer Enterprise	High	High	Provide added capacity to overloaded lines.	86
Slate Sewer Loan Program	High	High	Provide added capacity to overloaded lines.	87
Sewer Enterprise	High	High	Raise access road.	87
<u>Southside Plant</u>				
Sewer Enterprise	High	High	Concrete structure repair due to H2S corrosion.	88
Slate Sewer Loan Program	High	High	Construct projects recommended in Odor Control Study. Top priorities are odor and corrosion protection for diversion structure at 53rd and Riverside, Kensington LS and force main, SSWWTP digester sludge transfer box, & 1st Street Dewatering facility, Intermediate Pump Station and upgrades of WWTP main odor control.	89
Sewer Enterprise	High	High	Construct projects recommended in Odor Control Study. Top priorities are odor and corrosion protection for diversion structure at 53rd and Riverside, Kensington LS and force main, SSWWTP digester sludge transfer box, & 1st Street Dewatering facility, Intermediate Pump Station and upgrades of WWTP main odor control.	90
Sewer Enterprise	High	High	Modify existing dechlorination building to store new ferric chloride and polymer feed systems for Chemically Enhanced Primary Thickening. Construct rapid mix chamber for ferric chloride addition and polymer addition and mixing equipment to existing primary clarifier.	90
Slate Sewer Loan Program	High	High	Replace Mixing system in sludge holding tanks at dewatering facility. Replace chemical pumps and local controls for each press and polymar system.	91
Sewer Enterprise	High	High	Replace screens at Influent LS with fine screens to better protect the pumps.	92
Sewer Enterprise	High	High	Detailed biological modeling and computational fluid dynamic (CFD) modeling to determine the maximum amount of wet weather flow and biological load that can be treated through the WWTP.	93
Sewer Enterprise	High	High	Provide piping and valving off of the Southside influent lift station forcemain to provide connection to and allow bi-directional flow in the existing Cherry Creek lift station forcemain.	94
<u>Southside Collection System</u>				
Sewer Enterprise	High	High	Post SSES rehab report: Provide additional capacity to the Joe Creek/LaFortune Park area.	95
Sewer Enterprise	High	High	Provide additional capacity and rehab for the West Tulsa area. Original scope was for replacement of 10-inch line on surface. Scope and budget subject to SRP for SSOs in 39-S and 40-S.	96
Slate Sewer Loan Program	High	High	Provide added capacity to overloaded lines.	97
Sewer Enterprise	High	High	Provide added capacity to overloaded lines.	98
Slate Sewer Loan Program	High	High	Provide added capacity to overloaded lines.	98
Sewer Enterprise	High	High	Provide added capacity to overloaded lines.	99

Ref.	Project	Est. Cost	FY16	FY17	FY18	FY19	FY20	Total
<u>Haikey Creek Plant</u>								
100	Haikey WWTP Primary Clarifier Addition	800			800			800
	Haikey WWTP Primary Clarifier Addition	7,800				7,800		7,800
101	Haikey WWTP Anaerobic Digester Addition	14,000					14,000	14,000
	Haikey WWTP Anaerobic Digester Addition	1,350				1,350		1,350
102	Activated Sludge Diffused Aeration	8,600	800	7,800				8,600
103	Haikey Crk Lift Station Improvements - Phase 2, 3 and 4	6,592		6,592				6,592
104	Haikey Crk Dewatering Facility	3,300					250	250
105	Haikey Crk Flow Equalization Basin Expansion	4,030	4,030					4,030
106	Grit Facility Rehabilitation	1,650		150	1,500			1,650
107	Haikey Crk SAMS Equipment Replacement	7,301	362	505	520	536	552	2,475
108	Haikey Creek Maintenance Building	400	40	360				400
	Total Haikey Creek Plant	\$ 55,823	\$ 5,232	\$ 15,407	\$ 2,820	\$ 9,686	\$ 14,802	\$ 47,947
<u>Lower Bird Creek Plant</u>								
109	Excess Flow Line From LBCWWTP To Port South	4,399				4,399		4,399
	Excess Flow Line From LBCWWTP To Port South	1,100			1,100			1,100
110	Spunky Creek Grinder Addition	463	235					235
	Total Lower Bird Creek Plant	\$ 4,399	\$ 235	\$ -	\$ 1,100	\$ 4,399	\$ -	\$ 5,734
<u>Lower Bird Creek Collection System</u>								
111	Rose Dew LS Relief	8,800	200	1,000				1,200
112	Catoosa Interceptor Relief	15,640	1,140					1,140
	Catoosa Interceptor Relief	1,170		1,170				1,170
113	Spunky Creek Main Stem South Contract 1	3,150		250	2,450			2,700
114	Spunky Creek Main Stem South Contract 2	21,950					1,599	1,599
	Total Lower Bird Creek Collection System	\$ 50,710	\$ 1,340	\$ 2,420	\$ 2,450	\$ -	\$ 1,599	\$ 7,809
<u>Wastewater System Misc. Improvements</u>								
115	Resurface WWTP & Lift Stations Roadways & Parking	975	328	338				666
	Total Wastewater System Misc. Imp	\$ 975	\$ 328	\$ 338	\$ -	\$ -	\$ -	\$ 666
<u>Areawide Collection System</u>								
116	Sewer Rehab Area Wide	164,093	6,800	7,000	7,400	7,800		29,000
	Sewer Rehab Area Wide	8,000					8,000	8,000
117	Unsewered Areas Areawide	36,882	2,185	2,251	2,319	2,388		9,143
	Unsewered Areas Areawide	2,460					2,460	2,460
118	Concrete Pipe Replacement	37,173	4,152	4,277	4,405			12,834
	Concrete Pipe Replacement	9,211				4,537	4,674	9,211
119	Areawide Point Repairs	2,200			2,200			2,200
	Areawide Point Repairs	13,725	2,200	2,200		4,050	3,075	11,525
120	Lift Station Replacements or Upgrades	18,078	863			609	1067	2,539
	Lift Station Replacements or Upgrades	1,844		1,275	569			1,844
121	2008 Street Package - Sewer Rehab/Replacement	14,000	3,500	3,500		3,500		10,500
	2008 Street Package - Sewer Rehab/Replacement	7,000			3,500		3,500	7,000
	Total Areawide Collection System	\$ 314,666	\$ 19,700	\$ 20,503	\$ 20,393	\$ 22,884	\$ 22,776	\$ 106,256
	Total Sanitary Sewer System Projects	\$ 550,763	\$ 47,908	\$ 49,153	\$ 30,973	\$ 48,417	\$ 54,030	\$ 230,481

<u>Funding Source</u>	<u>FY16</u>	<u>FY15</u>	<u>Comments</u>	<u>Ref.</u>
				<u>Halkey Creek Plant</u>
Sewer Enterprise	High	High	Addition of primary clarifiers to increase plant capacity and improve sludge handling.	100
State Sewer Loan Program	High	High	Addition of primary clarifiers to increase plant capacity and improve sludge handling.	
State Sewer Loan Program	High	High	Addition of anaerobic digesters to improve sludge handling.	101
Sewer Enterprise	High	High	Addition of anaerobic digesters to improve sludge handling.	
State Sewer Loan Program	High	High	Installation of membrane disc diffused aeration in existing oxidation ditches plus new blower building, equipment, and piping.	102
State Sewer Loan Program	High	High	Multi-phase project to improve pumping and force main capacity. Costs are derived from the 2012 study (RMUA Project No. ES-2009-10). Phase 1 is complete and Phase 3 is covered under project HCT001. Phase 2 - New screening structure, screening equipment.	103
State Sewer Loan Program	High	High	Addition of 3rd belt press, electrical improvements, conveyor extension and improvement, and improvements to the air handling unit. Remove and replace polymer feed system, existing conveyor system, two sludge grinders, three BFP feed pumps, two belt presses.	104
State Sewer Loan Program	High	High	Expand flow equalization basin to a total capacity of 30 million gallons and expand plant effluent water pumping station.	105
Sewer Enterprise	High	High	Replace the influent bar screens and improve grit processing and headworks.	106
Sewer Enterprise	High	High	Output from the Strategic Asset Management System (SAMS) database indicates an annual recommended investment to support operational repair and replacement needs for the Halkey Creek WWTP.	107
Sewer Enterprise	High	High	Roof Replacement.	108
				<u>Lower Bird Creek Plant</u>
Sewer Enterprise	High	High	Addition of 48 inch gravity line to Port South to allow increase excess flow from LBCWWTP to discharge to Port South.	109
State Sewer Loan Program	High	High	Addition of 48 inch gravity line to Port South to allow increase excess flow from LBCWWTP to discharge to Port South.	
Sewer Enterprise	High	High	Addition of an in-channel grinder.	110
				<u>Lower Bird Creek Collection System</u>
State Sewer Loan Program	High	High	Provide sewer to unserved area around Lynn Lane and Rose Dew area. Relief of Rose Dew Lift Station.	111
Sewer Enterprise	High	High	Provide additional capacity. Provide relief line to add capacity adjacent to 30 inch Catoosa Main interceptor. North of 412.	112
State Sewer Loan Program	High	High	Provide additional capacity. Provide relief line to add capacity adjacent to 30 inch Catoosa Main interceptor. North of 412.	
Sewer Enterprise	High	High	Provide sewer to unserved area. Includes Easements, Engineering and construction of 3,950' of 36" Interceptor.	113
Sewer Enterprise	High	High	Provide sewer to unserved area.	114
				<u>Wastewater System Misc. Improvements</u>
Sewer Enterprise	High	High	Resurface of roadways at identified locations.	115
				<u>Areawide Collection System</u>
State Sewer Loan Program	High	High	Project reflects funds not allocated to a specific I&I Abatement project.	116
Sewer Enterprise	High	High	Project reflects funds not allocated to a specific I&I Abatement project.	
State Sewer Loan Program	High	High	Unserved area projects.	117
Sewer Enterprise	High	High	Unserved area projects.	
State Sewer Loan Program	High	High	Reflects estimate of need for short term infrastructure reinvestment.	118
Sewer Enterprise	High	High	Reflects estimate of need for short term infrastructure reinvestment.	
Sewer Enterprise	High	High	Reflects estimate of need for short term infrastructure reinvestment.	119
State Sewer Loan Program	High	High	Reflects estimate of need for short term infrastructure reinvestment.	
Sewer Enterprise	High	High	Annual repairs, pump replacements, etc. to the collection system lift stations.	120
State Sewer Loan Program	High	High	Annual repairs, pump replacements, etc. to the collection system lift stations.	
State Sewer Loan Program	High	High	Annual rehab and replacement of sewer areas.	121
Sewer Enterprise	High	High	Annual rehab and replacement of sewer areas.	

Ref.	Project	Est. Cost	FY16	FY17	FY18	FY19	FY20	Total
Flood Control								
122	Citywide - Urgent Small Drainage, Channel Erosion, Channel Rehabilitation, and Master Drainage Plans	54,250	5,000	5,000	3,500	3,500	3,500	20,500
123	Future Unfunded Projects	41,079						-
	Total Flood Control Projects	\$ 95,329	\$ 5,000	\$ 5,000	\$ 3,500	\$ 3,500	\$ 3,500	\$ 20,500
Public Facilities Maintenance								
124	Future Unfunded Projects	165,666						-
	Total Public Facilities Maintenance Projects	\$ 165,666	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL PUBLIC WORKS AND INFRASTRUCTURE PROJECTS								
		\$ 3,420,783	\$ 95,698	\$ 98,993	\$ 77,023	\$ 114,737	\$ 191,690	\$ 578,141
SOCIAL AND ECONOMIC DEVELOPMENT								
Working In Neighborhoods (Win)								
125	Future Unfunded Projects	5,846						-
	Total Working In Neighborhoods Projects	\$ 5,846	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Planning And Economic Development								
126	Future Unfunded Projects	33,330						-
	Total Planning And Economic Development Projects	\$ 33,330	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL SOCIAL AND ECONOMIC DEVELOPMENT PROJECTS								
		\$ 39,176	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TRANSPORTATION								
Metropolitan Tulsa Transit Authority								
127	Future Unfunded Projects	4,940						-
	Total Metropolitan Tulsa Transit Authority Projects	\$ 4,940	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL TRANSPORTATION PROJECTS								
		\$ 4,940	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ADMINISTRATIVE AND SUPPORT SERVICES								
Information Technology Department								
128	Future Unfunded Projects	7,895						-
	Total Information Technology Department Projects	\$ 7,895	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment Management Department								
129	Future Unfunded Projects	5,600						-
	Total Equipment Management Projects	\$ 5,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL ADMINISTRATIVE AND SUPPORT SERVICES PROJECTS								
		\$ 13,495	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL PROJECTS INVENTORY								
		\$ 3,853,923	\$ 95,698	\$ 98,993	\$ 77,023	\$ 114,737	\$ 191,690	\$ 578,141

<u>Funding Source</u>	<u>FY16</u>	<u>FY15</u>	<u>Comments</u>	<u>Ref.</u>
				Flood Control
Storm Sewer Enterprise	High	High	Design and Construct projects for drainage problems located at various sites throughout the City.	122
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY16-20 timeframe.	123
				Public Facilities Maintenance
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY16-20 timeframe.	124
				SOCIAL AND ECONOMIC DEVELOPMENT
				Working In Neighborhoods (Win)
Deferred Funding	High	High	Future projects identified within Constrained Inventory, but not funded within FY16-20 timeframe.	125
				Planning And Economic Development
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY16-20 timeframe.	126
				TRANSPORTATION
				Metropolitan Tulsa Transit Authority
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY16-20 timeframe.	127
				ADMINISTRATIVE AND SUPPORT SERVICES
				Information Technology Department
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY16-20 timeframe.	128
				Equipment Management Department
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY16-20 timeframe.	129

APPENDIX

FY 15 16

SEC

9

SUBJECT:
TULSA PERFORMING ARTS CENTER

CATEGORY:
ART & CULTURE

TYPE:
THEATER

FY 15 16



This section is for information only and is not part of the ordinances adopted by City Council.

PHOTOS COURTESY OF TULSA PERFORMING ARTS CENTER

FILM | ART & CULTURE | MUSIC

GENERAL INFORMATION ABOUT THE CITY OF TULSA BUDGET

The word "budget" originated from bougette which was a leather bag carried by the monarch's treasurer to the medieval English Parliament. It contained documents surveying the kingdom's needs and listed the realm's resources. Today's budgets are an annual plan for financial operations and incorporate an estimate of proposed expenditures and revenues. The budget represents the process through which policy is made and implemented.

• BUDGETING •

BUDGET

There are two annual budgets in the City of Tulsa - the Operating Budget and the Capital Budget.

Operating Budget: This sets the plan for the day-to-day operations of the City. The City's annual operating budget is based on historical expenditures, priorities set forth by the elected officials and available revenues. Sales tax and utility billing charges provide the majority of resources used in the Operating Budget.

Capital Budget: The City's Capital Improvements budget is the first year of its Five Year Capital Plan. The Plan is updated annually to include new requests and to reflect ever-changing field and financing conditions. The Third Penny Sales Tax and Bonds finance nearly all of the City's major capital needs.

• LEGISLATION •

MUNICIPAL BUDGET ACT

Since FY81, the City has produced its budget under the provisions of the *Oklahoma Municipal Budget Act, 11 O.S. Supp. 1979, Sections 17-201 through 17-216*. Municipal governments can use it to write their annual budgets. The Act establishes fiscal procedures, requirements for financial disclosure and generally accepted standards for financial management.

The Act is more flexible than the old law and imposes fewer restrictions on municipalities when they estimate revenues, appropriate money and make expenditures. The Act also provides for greater financial disclosure and for the implementation of generally accepted accounting principles. Both of these provisions increase the City's ability to obtain a favorable bond rating, give the City a better investment position and improve compliance with federal grant requirements.

The Act stipulates time deadlines for submitting budget requests, holding public hearings and filing adopted budgets. It also prescribes the general content of the budget and requires expenditures to be grouped into five categories:

- Personal Services
- Materials and Supplies
- Other Services and Charges
- Capital Outlays
- Debt Service

OPEN RECORDS ACT

The *Oklahoma Open Records Act 501.S, 1985 Section 24A*, became effective November 1, 1985. Section 24A.9 states:

"Prior to taking action, including making a recommendation or issuing a report, a public official may keep confidential his or her personal notes and personally created materials other than departmental budget requests of a public body. . ."

This means that individual budget requests are public information, including any notes or other materials used for budget preparation or budget recommendation.

• REVENUE •

Revenue is the yield from sources of income (such as taxes, licenses, fines, user fees, etc.) that the City collects for public use. Revenues increase the assets of a fund, while not increasing a liability or representing a repayment of expenditure, a cancellation of a liability or an increase in contributed capital.

TYPES AND SOURCES

The City classifies its 200 plus sources of income into nine revenue categories. (For more information, see the Fund Summaries section, and City of Tulsa Revenue Sources.)

PROJECTING INCOME

The Budget and Planning Division of the Finance Department is responsible for estimating the City's yearly income and monitoring actual collections on a monthly basis. Annual estimates of collections from the various sources are made using time series and deterministic methodologies. Departments whose activities generate income may be asked by the Budget and Planning Division to help make estimates or explain differences between estimates and actual collections.

• GOVERNMENTAL FUNDS •

The *Oklahoma Municipal Budget Act* defines a **fund** as:

"an independent fiscal and accounting entity with a self-balancing set of accounts to record cash and other financial resources, together with all liabilities, which are segregated for the purpose of carrying on specific activities or attaining certain objectives."

In other words, separate records of all income and expenditures are maintained for each fund. They are analogous to individual checking accounts. Income and expenditures are recorded and it is illegal to spend more than has been authorized by the City Council. The "fund balance" within the fund would be similar to a savings account with money set aside for the future and not currently appropriated.

TYPES OF FUNDS

The eight major fund types used by the City are described below along with examples of some of the individual funds within each type.

General Fund - In conformance with the *Oklahoma Municipal Budget Act*, the General Fund is the City's principal operating fund. Approximately two-thirds of its revenue comes from sales and use taxes. All of the revenue derived from the City's permanent two percent sales tax is credited to this fund. With franchise and other taxes, the percentage of income from taxes for this fund is 74 percent. The remaining 26 percent comes from user charges, license fees, intergovernmental shared revenue, fines from court operations and interest income.

General Fund resources may be used to provide any service that the City has legal authority to provide under its charter and state laws. All general operations not accounted for otherwise are financed from this primary operating fund. It finances numerous and diverse activities such as police and fire protection, street maintenance, park operations, event facilities and administrative services.

Special Revenue Funds - These funds are used to account for certain specific revenue sources for which expenditures are legally restricted to a specific function or activity of the City.

Examples of Special Revenue Funds:

- The Short-Term Capital Fund (ordinance dedicated revenue from the Third Penny Sales Tax designated for "short-term" capital improvements, consisting of assets having a useful life of ten years or less);
- The Convention and Tourism Facilities Fund (ordinance dedicated revenue from the Hotel/Motel Tax); and
- Federal and State Grant Funds (accounts for financial assistance received from Federal and State agencies.)

Debt Service Fund - The Debt Service or Sinking Fund is used to account for the payment of principal, interest and other related costs of the City's general obligation bonds and certain other long-term debt.

Capital Projects Funds - A Capital Project Fund accounts for all resources used for the acquisition and/or construction of permanent facilities other than those financed by a special assessment or operating enterprise funds. The various sales tax funds, bond funds and the Capital Cost Recovery Fund are Capital Projects Funds.

Special Assessment Funds - This type of fund is used to account for revenues received for financing public improvements or services deemed to benefit the specific properties against which special assessments are levied. The Tulsa Stadium Improvement District Fund is a Special Assessment Fund.

Enterprise Funds (Proprietary Funds) - Enterprise Funds are established to account for the acquisition, operation and maintenance of governmental facilities and services that are entirely or predominantly supported by user charges. Enterprise Funds are similar to private business enterprises in that they are accounted for in a manner as to show profit or loss. Examples of Enterprise Funds include the:

- Stormwater Enterprise Fund;
- TMUA-Water Operating Fund;
- TMUA-Sewer Operating Fund;
- TARE-Refuse Operating Fund; and
- Golf Course Operating Fund.

Internal Service Funds - An Internal Service Fund is used to account for the financing of goods or services provided by one department or agency of the City to other departments or agencies on a cost reimbursement basis. The Employees' Insurance Service Fund, Equipment Management Service Fund, and Office Services Internal Service Fund are the City's Internal Service Funds.

Trust and Agency Fund (Fiduciary Funds) - These funds are used to account for assets held by the City in a trustee capacity or as an agency for individuals, private organizations and other governmental units, entities or funds. Examples of trust and agency funds are:

- The Tulsa Performing Arts Center Trust Fund;
- Municipal Employees Retirement Plan Fund; and
- The Employee Deferred Compensation Plan Fund.

FUND CATEGORIES

<u>Fund #</u>	<u>Fund Name</u>
1080	General Fund
2000	Special Revenue
3000	Trust & Agency Enterprise
4100	Special Assessment
4306	Debt Service
5000	Special Revenue (Grants)
6000	Capital Projects
7000	Enterprise
8000	Internal Service

• CITY ORGANIZATIONAL STRUCTURE •

The City has five divisions within its Chief Executive Office: Administration; Public Safety; Community Development; Public Facilities and Transportation; and Economic Development. All City departments report to one of these officers, with notable exceptions of Fire and Police. The Chiefs of Fire and Police departments report to the Mayor. All other departments report to one of the officers, all of whom report to the City Manager. All Authorities, Boards and Commissions report to the Mayor directly. Listed below are the five divisions and corresponding departments assigned to them.

ADMINISTRATION

- Finance
- Legal
- Information Technology
- Human Resources
- Human Rights
- Asset Management
- Communications
- Customer Care
- Municipal Court

PUBLIC SAFETY

EMSA
Fire
Police
TAEMA

COMMUNITY DEVELOPMENT

Parks and Recreation
Working in Neighborhoods
Performing Arts Center
Gilcrease
BOK and Convention Centers
River Parks
Planning and Development

PUBLIC FACILITIES AND TRANSPORTATION

Engineering Services
Streets and Stormwater
Water and Sewer
Tulsa Transit

ECONOMIC DEVELOPMENT

Mayor's Office of Economic Development
Tulsa Industrial Authority

• CAPITAL IMPROVEMENTS •

A **Capital Improvement Project** is any significant acquisition, construction, replacement, or improvement to a City service delivery system that has a cost greater than \$100,000 and a minimum useful life of five years. To be funded, a project must be part of the City's Five Year Capital Improvements Plan (CIP). The **Capital Plan** is a five-year schedule of specific projects and accompanying revenue allocations. The plan is updated annually through the **Capital Budget**. The **Capital Improvements Program** incorporates the planning, monitoring, programming, and budgeting processes used to allocate the City's capital moneys.

CAPITAL BUDGET PROCESS

Capital projects are processed through the Capital Improvements Program which is managed by the Budget and Planning Division. Specific policies for this program are included in the Finance Department's *Financial Policies* under the heading "Capital Budget and Improvements" section.

Budget and Planning coordinates the budgeting of capital improvement projects included in the upcoming fiscal year's budget. A list of the new and active capital improvement projects is reviewed and scheduled in the updated five-year Capital Improvements Plan. Any project receiving increases or decreases in funding, and projects slated for closure during the upcoming fiscal year are also listed.

• BUDGET REVIEW •

Upon receipt of departmental and agency budget requests, the Budget and Planning Division budget analysts begin the review process for their assigned departments and agencies and develop recommendations for the elected officials. Several factors influence the review and recommendation process. Some of the questions examined include:

1. Does the request meet established guidelines?
2. Are the requested allocations in line with providing the associated service?
3. Does the request fall within the inflationary parameters expected in the upcoming fiscal year?
4. Does the current level request seem reasonable compared to historical expenditures?
5. How does the expansion request compare to the anticipated increase in service?
6. Does the request meet City policies and priorities?
7. What amount of revenue is expected within the next fiscal year?
8. What are the departments' internal priorities for providing proper service levels?

Analysts meet with the Budget and Planning Division Manager and Finance Director to receive specific instructions for developing their departmental and agency budget recommendations. The analysts also meet with their assigned departments and agencies during the process to obtain clarifications and further information as needed.

Each department makes a presentation to the Budget and Planning Division Manager, Director of Finance and/or Mayor to provide additional information or clarification or to discuss service levels.

The Mayor begins the formal budget review process and develops a proposed budget for the next fiscal year operations. The City Charter requires the proposal be submitted to the City Council by May 1. The Council further reviews, refines, changes, and adopts it according to the policies and priorities it wishes to have implemented during the next fiscal year. State law requires the budget be adopted by the City Council seven days before the end of the City's fiscal year, which is June 30.

• BUDGET ADOPTION •

The Oklahoma Municipal Budget Act, states:

“ . . . At least seven (7) days prior to the beginning of the budget year, the governing body shall adopt the budget by resolution, or as any charter may require, at the level of classification as defined in Section 17-213. . . . The governing body may add or increase items or delete or decrease items in the budget. In all cases the proposed expenditures shall not exceed the estimated revenues for any fund.”

• BUDGET CHANGES •

There are two methods of changing the adopted budget during the course of the fiscal year: **Budgetary Transfers** and **Budget Ordinances**. Most often these actions originate in the departments and are sent to Budget and Planning for review, approval, and processing to the Mayor and/or Council.

BUDGETARY TRANSFERS

The Oklahoma Municipal Budget Act, Section 17-215 states:

“The chief executive officer, or designee, as authorized by the governing body, may transfer any unexpended and unencumbered appropriation or any portion thereof from one account to another within the same department or from one department to another within the same fund; except that no appropriation for debt service or other appropriation required by law or ordinance may be reduced below the minimums required.”

An **Administrative Transfer (AT)** is a transfer of funds within the same expenditure account group, department, fund and project. The Mayor allows the Budget and Planning Division Manager to approve or deny Administrative Transfers.

Currently, the City Council has given the Mayor the authority to approve or deny requests to transfer funds totaling less than one hundred thousand dollars from one expenditure account group to another account group or from one project to another project within the same department and fund. This type of transfer is known as a **Mayoral Transfer (MT)**.

The third type of transfer is a **Council Transfer (CT)**. The Council has reserved the right to approve or deny the transfer of funds from one department to another for the establishment of a new capital project or transfers in excess of one hundred thousand dollars between account groups in a department. This type of action requires a budget ordinance.

BUDGET ORDINANCES

A **Budget Ordinance** is the legal means to amend the adopted budget through recognizing revenue increases or decreases; transferring appropriations from one department to another; establishing new capital projects; decreasing appropriations in a fund or department; or providing supplemental appropriations to a department.

The Oklahoma Municipal Budget Act, Sections 17-206, 17-215 and 17-216 allows for the City Council to transfer funds or to make supplemental appropriations. The last paragraph of section 17-216 provides the legal framework to amend budgets, stating:

“A budget amendment as provided in this section authorizing supplemental appropriations or a decrease or change in appropriation or funds shall be adopted at a meeting of the governing body and filed with the municipal clerk and the State Auditor and Inspector.”

READER'S GUIDE
TO
FUND SUMMARIES

The Operating Fund Summary section and the Capital Fund Summary section are the only sections of the Budget document that are adopted by ordinance by the City Council. A numerical listing of the funds and their names can be found in the Table of Contents; an alphabetical listing is located in the Index. Each Fund summary contains the following information:

A box in the upper corner indicates the fund number and the Basis of Budgeting. The **Basis of Budgeting** refers to the basis of accounting used to estimate financing sources and uses in the budget.

This generally takes on of three forms:

- GAAP—uniform standards for financial accounting and recording;
- Cash Basis—transactions are recognized only when cash is increased or decreased; or
- Modified accrual basis—expenditures other than accrued interest on general long-term debt are recorded at the time liabilities are incurred and revenues are recorded when received in cash except for material and/or available revenues, which should be accrued to reflect properly the taxes levied and revenue earned.

The **Budget Overview** provides general information on the purpose of the fund and the fund's basis for budgeting. Information in the **Budget Summary** is specific to the proposed or adopted budget. Where appropriate, charts and graphs visually enhance the reader's understanding of each fund's revenue and expenditure characteristics, and supporting tables follow.

Below is a general outline of the revenue and expenditure categories included in the budget and reflected in the Fund Summaries. Not all funds will utilize each type of revenue, and expenditure types will vary by fund.

REVENUES BY CATEGORY

The revenue types supporting the funds are divided into nine categories as follows:

Taxes	These revenues represent franchise, sales and use taxes. The primary contributor to this category is sales tax, which generates a majority of this category's revenue in the General Fund.
Licenses and Permits	These revenues come from the City's efforts to provide licenses to business and inspection services to enforce compliance with minimum code requirements for building and operating safety.
Intergovernmental Revenue	This category represents grants from other governmental entities.
Shared Revenue	Taxes collected by the state are distributed, in part, back to the cities within the state in proportion to their population. This apportionment is determined by the census conducted every ten years.
Charges for Services	These revenues represent revenue received for services performed by the City. Some services are performed for governmental entities, including the City, and some are performed for the private sector.
Fines and Forfeits	This source consists primarily of fines from the Municipal Court, but also includes utility penalties and other smaller penalty revenues.
Miscellaneous Revenue	This category is comprised of revenue sources that do not fit the other categories.
Interest Income	This category represents the interest generated by the City's pooled portfolio. Also included is interest earned on an interim basis from money that is the City's, but is delayed in remittance.
Transfers In	Amounts transferred from another fund to assist in financing the services for the recipient fund.

EXPENDITURES BY CATEGORY

The categories of expenditures group departments with similar function and/or customers. They are as follows:

Public Safety and Protection	This category contains Municipal Court, Police, Fire, Emergency Management, Emergency Medical and Tulsa Area Emergency Management Agency. Police has the largest budget in this category, followed by Fire.
Cultural Development/Recreation	Park and Recreation, Gilcrease Museum, Performing Arts Center, River Parks, and BOK and Convention Centers make up the departments in this category.
Social/Economic Development	Mayor's Office of Economic Development, Working in Neighborhoods, and Planning and Development are included in this category.
Public Works/Transportation	Engineering Services, Streets and Stormwater, Water and Sewer and Tulsa Transit comprise this category.
Administrative/Support Services	This category contains the budgets for the City's elected officials: the Mayor, City Auditor and City Council. Human Rights, Legal, Human Resources, Workers' Compensation, Employee Insurance Administration, General Government, Indian Nations Council of Governments (INCOG), Finance, Information Technology, Customer Care, Communications and Asset Management make up the remainder of the departments within this category.
Transfers to Other Funds	Amounts transferred to another fund to assist in financing the services for the recipient fund.

EXPENDITURES CLASSIFICATIONS

Each fund is made up of accounts for classifying expenditures, as follows:

Personal Services	Includes expenses for salaries and related employee benefits paid to employees for services rendered.
Materials and Supplies	Used to account for the purchase of commodities which are consumed or materially altered when used, such as office supplies, operating supplies, repair and maintenance supplies, and all items of expense to any person, firm or corporation rendering a service in connection with repair, sale or trade of such articles or commodities.
Other Services and Charges	Used to account for the purchase of contractual services and other intangible products such as security, temporary employment, professional and landscaping services, leases, utilities and employee training and travel.
Capital Outlays	Fixed assets which have a value of \$1,000 or more and have a useful economic lifetime of more than one year or assets of any value if the nature of the item is such that it must be controlled for custody purposes as a fixed asset.
Debt Service	The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.
Fund Transfers	Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

GLOSSARY

—A—

Account

An entity for recording specific revenues or expenditures, or for grouping related or similar classes of revenues and expenditures and recording them within a fund or department.

Accounting System

The total set of records and procedures that are used to record, classify and report information on the financial status and operations of the entity. (Also see Accrual Basis, Modified Accrual Basis and Cash Basis).

Accrual Basis

The method of accounting under which revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not).

Activity

Departmental efforts which contribute to the achievement of a specific set of program objectives; the smallest unit of the program budget.

Administrative Transfer (AT)

A Budgetary Transfer that allows for the movement of funds within the same expenditure account group within the same department, same fund and same project. This action requires Budget and Planning Division Manager approval.

Ad Valorem Taxes

Commonly referred to as property taxes, levied on both real and personal property according to the property's valuation and the tax rate.

Annualize

Taking changes that occurred mid-year and calculating their cost for a full year for the purpose of preparing an annual budget.

Appropriation

An authorization or allocation made by the legislative body that permits officials to incur obligations against, and to make expenditures of governmental resources (revenues).

Appropriation Balance

A balance in which the available appropriation remaining after expenditures, encumbrances and commitments has been subtracted from the appropriation.

Assessed Valuation

The valuation set upon real estate and certain personal property by the Assessor as a basis for levying property taxes.

Assessment Ratio

The ratio at which the tax rate is applied to the tax base.

Asset

Resources owned or held by a government which has monetary value.

Attrition

A method of achieving a reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement or means other than layoffs.

Authorized Positions

Employee positions which are authorized in the adopted budget to be filled during the year.

Available (Undesignated and Unreserved) Fund Balance

This refers to the funds remaining from the prior year, after reserves and designations are made, which are available for appropriation and expenditure in the current year.

Balance Budget

The use of resources for operating purposes does not exceed available resources over a defined budget period.

Base Budget

Cost of continuing the existing levels of service in the current budget year.

Bond

A long-term IOU or promise to pay; it is a promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds are primarily used to finance capital projects.

General Obligation (G.O.) Bond - This type of bond is backed by the full faith, credit and taxing power of the government.

Revenue Bond – This type of bond is backed only by the revenues from a specific enterprise or project, such as a golf course or water system.

Bond Refinancing

The payoff and re-issuance of bonds to obtain better interest rates and/or bond conditions.

Budget

A plan of financial activity for a fiscal year indicating all planned revenues and expenses for the budget period. The City of Tulsa's fiscal year is July 1 through June 30.

Budget Amendment

Legal means by which an adopted estimated revenue or expenditure authorization limit is increased or decreased.

Budgetary Basis

This refers to the basis of accounting used to estimate financing sources and uses in the budget. It is different from GAAP basis of accounting.

Budget Calendar

The schedule of key dates which a government follows in the preparation and adoption of the budget.

Budgetary Control

The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

Budget Ordinance

The legal means to amend the adopted budget through recognizing revenue increases or decreases; transferring funding from one department to another from an existing capital project to a new capital project; decreasing funding of a fund or department or providing supplemental funding to a fund or department or establishing a new capital project. The City Council adopts or rejects all budget ordinances.

Budgetary Transfer

One of two means of amending the budget during the course of the fiscal year. The other means is a budget ordinance. Three types of budgetary transfers exist:

Administrative Transfer (AT)—allows for the movement of funds within the same expenditure account group (i.e. moving funds from #5313101 to #5315501) within the same department, same fund, and same project. This action only requires Budget and Planning Division Manager approval.

Mayoral Transfer (MT)—allows for the movement of up to \$100,000 from one expenditure account group to another account group (i.e. moving funds from #5222101 to #5311103) or from one current project to another current project within the same department and fund. This action requires approval by the Mayor.

Council Transfer (CT)—allows for movement of money from one department to another, or for the establishment of a new capital project. A budget ordinance accompanies this kind of transfer and this requires approval by the City Council.

Capital Assets

Assets of significant value and having a useful life greater than one year. Capital assets are also called fixed assets.

Capital Budget

The appropriation of bonds or other revenue for improvements to facilities and other infrastructure. The City budgets for Capital based on a Five-Year Capital Plan and updates, the Plan annually to include expanded capital projects or new capital projects. Approval of capital projects through the Capital Improvements Programs. The Third Penny Sales Tax and Bonds account for the majority of financing resources of capital projects.

Capital Improvement

Any significant physical acquisition, construction, replacement or improvement to a City service delivery system that has a cost greater than \$100,000 and a minimum useful life of five years.

Capital Improvements Program (CIP)

The process of planning, monitoring, programming and budgeting over a multi-year period used to allocate the City's capital monies.

Capital Outlay

One of five expenditure account categories used to account for the purchase of any item whose value exceeds \$1,000 with a useful life greater than one year, but generally less than ten years. Included are vehicles, heavy equipment, other equipment, personal computers and some office furniture. These purchases are typically funded through the Short-Term Capital Fund which receives revenue from the Third Penny Sales Tax designated for short-term capital improvements. The costs of capital projects are also reflected in the Capital Outlay account category.

Capital Plan

The adopted Capital Improvements Plan that is based on a five-year schedule of specific projects and accompanying revenue allocations. The Plan is updated annually through the Capital Budget.

Capital Project

Major construction, acquisition or renovation activities which add value to a government's physical assets or significantly increase their useful lives. Also called capital improvements, each individually funded capital improvement request has to be part of the City of Tulsa Five-Year Capital Improvements Plan.

Capital Reserve

An account used to segregate a portion of the government's equity to be used for future capital program expenditures. The amount of capital reserve is roughly equal to the government's annual equipment depreciation and an amount identified as being needed for future capital acquisitions.

Carryover

Appropriated funds that are encumbered at the end of a fiscal year are allowed to be retained in the budget to be expended in the next fiscal year for the purpose designated.

Cash Basis

A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Charges for Services

Revenues received for services performed by the City. Some services are performed for governmental entities, including the City, and some are performed for the private sector.

Collective Bargaining Agreement

A legal contract between the employer and a verified representative of a recognized bargaining unit for specific terms and conditions of employment (e.g., hours, working conditions, salary, fringe benefits and matters affecting health and safety of employees).

Commodities

Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline, minor equipment and road salt.

Constant or Real Dollars

The presentation of dollar amounts adjusted for inflation to reflect the real purchasing power of money when compared to a certain point of time in the past.

Consumer Price Index (CPI)

A statistical description of price levels provided by the U. S. Department of Labor. The index is used as a measure of the increase/decrease in the cost of living (i.e., economic inflation/deflation).

Contingency

A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services

Services rendered to a government by private firms, individuals or other governmental agencies. Examples include utilities, rent, maintenance agreements and professional consulting services.

Cost-of-Living Adjustment (COLA)

An increase in salaries to offset the adverse effect of inflation on compensation.

Council Transfer (CT)

A Budgetary Transfer that allows for movement of money from one department to another or for the establishment of a new capital project. A budget ordinance accompanies this kind of transfer and requires approval by the City Council.

Current Budget

The original budget as approved by the City Council, along with any carryover encumbrances from the prior fiscal year, and any transfers or amendments that have been made since July 1.

—D—**Debt Service**

The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Dedicated Tax

A tax levied to support a specific government program or purpose.

Deficit

The excess of an entity's liabilities over its assets or the excess of expenses over revenues during a single accounting period.

Department

The basic organizational unit of government which is functionally unique in its delivery of services.

Depreciation

Expiration in the service life of capital assets, attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Development Related Fees

Those fees and charges generated by building, development and growth in a community. Included are building and street permits, development review fees and zoning, platting and subdivision fees.

Disbursement

The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program

A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Division

A sub-unit of a department which encompasses a substantial portion of the duties assigned to a department. May consist of several activities.

—E—**Employee Benefits**

Contributions made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and the various pensions, medical and life insurance plans.

Encumbrance

Obligations in the form of purchase orders or contracts that are chargeable to an appropriation and for which a part of the appropriation is reserved. These cease to be encumbrances once the obligations are paid or otherwise liquidated.

Enterprise Funds

Established to account for revenues and expenditures generated by City functions for which customers are charged a fee. Used for seven service areas: Solid waste management through the Tulsa Authority for Recovery of Energy (TARE); Tulsa Metropolitan Utility Authority (TMUA) Water Utility; TMUA Sanitary Sewer Utility; Stormwater; Airport Operations; and Golf Operations.

Entitlements

Payments to which local governmental units are entitled, pursuant to an allocation formula determined by the agency providing the monies, usually the state or the federal government.

Expenditure

The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss. Where accounts are kept on the accrual or modified accrual basis of accounting, the cost of goods received or services rendered whether cash payments have been made or not. Where accounts are kept on a cash basis, expenditures are recognized only when the cash payments for the above purposes are made.

Expense

Charges incurred whether paid immediately or unpaid for operations, maintenance, interest or other charges.

—F—**Fines and Forfeitures**

A revenue source that consists primarily of fines from the Municipal Court and also includes utility penalties and other smaller penalty revenues.

Fiscal Policy

A government's policies with respect to revenues, spending and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year

A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City of Tulsa's fiscal year is July 1 through June 30.

Fixed Assets

Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture and other equipment. Capital assets are also called fixed assets.

Full Faith and Credit

A pledge of a government's taxing power to repay debt obligations.

Full-time Equivalent Position (FTE)

A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time position working for 20 hours per week would be the equivalent to .5 of a full-time position.

Function

A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g., public safety).

Fund

An independent accounting entity with a self-balancing set of accounts for recording all revenues and all related liabilities and residual equities or balances, along with any changes to the above. In other words, each fund is separate from every other fund and maintains records of all income and expenditures for the fund. By law, expenditures cannot exceed the revenues. As an example, a fund is like an individual checking account. Income is recorded in, expenditures are recorded out, and one cannot spend more than one has available in the account.

Fund Balance

The excess of the assets of a fund over its liabilities, reserves and carryover. The following fund balance distinctions are in accordance with Governmental Accounting Standards Board (GASB) #54 guidelines.

Assigned Fund Balance - refers to the funds intended use of resources. Such intent has to be established by the governing body itself or by a body or official delegated by the governing body.

Committed Fund Balance - reflects the amount of the fund balance that is constrained by limitations that the government imposes upon itself at its highest level of decision making and that remain binding unless removed in the same manner.

Non-Spendable Fund Balance - represents resources that are not in spendable form or are legally or contractually required to be maintained intact. Non-Spendable fund balance may include but is not limited to: supplies inventories and prepaid items, the long-term portion of loans receivable and nonfinancial assets held for resale. Legal or contractual requirements may include but are not limited to: the principal of an endowment or a revolving loan fund.

Restricted Fund Balance - resources of a fund that are subject to externally enforceable legal restrictions. Such restrictions can be externally imposed by creditors, grantors, contributors or laws of other governments, or imposed by law through constitutional provisions or enabling legislation.

Unassigned Fund Balance - total fund balance in the general fund in excess of non-spendable, restricted, committed, and assigned fund balance.

—G—

GAAP

Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

General Fund

Serves as the primary operating fund for the City of Tulsa. All general operations that are not accounted for otherwise are financed from this primary operating fund.

Goal

A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

Grants

A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital depending upon the grantee.

—H—

Hourly

An employee who fills a temporary or short-term position. Such employees provide contingency staffing for government operations during peak workloads or to address temporary staffing needs. Hourly employees are paid on a per-hour basis and receive limited benefits.

—I—

Indirect Cost

A cost necessary for the functioning of the organization as a whole, but cannot be directly assigned to one service.

Infrastructure

The physical assets of a government (streets, waterlines, sewers, public buildings, parks, etc.).

Interest Income

Revenue generated by the City's pooled portfolio.

Interfund Transfer

The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue

Funds received from federal, state and other local government sources in the form of grants, shared revenues and payments in lieu of taxes.

Internal Service Charges

The charges to user departments for internal services provided by another government agency, such as equipment management, or insurance funded from a central pool.

Internal Service Funds

Funds used to account for Internal Service charges and expenditures.

—J—

—K—

—L—

Lapsing Appropriation

An appropriation made for a certain period of time, generally for the budget year. At the end of the specified period, any unexpected or unencumbered balance lapses or ends unless otherwise provided by law. Most operating funds are lapsing funds.

Levy

To impose taxes for the support of government activities.

Licenses and Permits

Revenues that come from the City's efforts to provide licenses to business and inspection services to enforce compliance with minimum code requirements for building and operating safety.

Line-item Budget

A budget prepared along departmental lines that focuses on what is to be bought.

Longevity

Employee compensation payments made in recognition of a certain minimum number of years employed full time with the same entity.

Long-term Debt

Debt with a maturity of more than one year after the date of issuance.

—M—

Materials and Supplies

May include articles and commodities which are consumed or materially altered when used, such as office supplies, operating supplies, repair and maintenance supplies, and all items of expense to any person, firm or corporation rendering a service in connection with repair, sale or trade of such articles or commodities.

Mayoral Transfer (MT)

A Budgetary Transfer that allows for the movement of up to \$100,000 from one expenditure account group to another account group (i.e. moving funds from #5222101 to #5311103) or from one current project to another current project within the same department and fund. This action requires approval by the Mayor.

Mill

The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of net assessed property valuation.

Miscellaneous Revenue

A revenue category that is comprised of revenue sources that do not fit the other categories of Taxes, Licenses and Permits, Intergovernmental Revenue, Shared Revenue, Charges for Services, Fines and Forfeits or Interest Income.

Modified Accrual Basis of Accounting

The method of accounting under which expenditures other than accrued interest on general long-term debt are recorded at the time liabilities are incurred and revenues are recorded when received in cash except for material and/or available revenues. These should be accrued to reflect properly the taxes levied and revenue earned.

—N—

Net Budget

The legally adopted budget less all interfund transfers and inter-departmental charges.

Nominal Dollars

The presentation of dollar amounts not adjusted for inflation. Adjusting for inflation is done to reflect the real purchasing power of money today.

Non-Lapsing Fund

A fund whose unencumbered appropriation balance remains available for expenditure after the end of the fiscal year. A non-lapsing fund remains open and available for use until all appropriations are expended, transferred or closed by budgetary action. Grants and Capital Funds normally operate as non-lapsing funds.

—O—

Object of Expenditure

An expenditure classification referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt and furniture.

Objective

Something to be accomplished in specific, well-defined and measurable terms that is achievable within a specific time-frame.

Obligations

Amounts which a government may be legally required to pay out of its resources. They include actual liabilities but also encumbrances not yet paid.

Operating Budget

This sets the plan for the day-to-day operations of the City. The City budgets operating funds annually, based on historical expenditures, priorities set forth by the elected officials, and economic conditions. Sales Tax Revenues and Utility Billing Charges provide the majority of the resources available for use within the Operating Budget.

Operating Expenses

The cost of personnel, materials and equipment required for a department to function.

Operating Revenue

Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings and grant revenues. Operating revenues are used to pay for day-to-day services.

Operating Transfer

Part of the Other Services and Charges expenditure account category used to account for the transfer of funds within the primary government, to component units and to primary government. This is typically budgeted in the Transfers to Other Funds organizational unit.

Original Budget

The adopted budget as approved by the City Council before the start of a new fiscal year.

Other Services and Charges

One of five expenditure account categories used to account for the purchase of contractual services and other intangible products such as security, temporary employment, professional and landscaping services, leases, utilities and employee training and travel.

Output Indicator

A unit of work accomplished without reference to the resources required to do the work (e.g., number of permits issued, number of refuse collections made or number of burglary arrests made). Output indicators do not reflect the effectiveness or efficiency of the work performed.

—P—

Pay-as-you-go Basis

A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.

Performance Budget

A budget wherein expenditures are based primarily upon measurable performance of activities and work programs.

Performance Indicators

Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Performance Measures

Data collected to determine how effective or efficient a program is in achieving its objectives.

Permit and Licensing System (PALS)

A subsidiary system of the City's General Ledger system. It tracks building/construction permits and licenses issued by the City.

Personal Computer

Any computer workstation, terminal, or laptop with components.

Personal Services

One of five expenditure account categories used to account for all cost related to compensating employees, including employee benefits such as pension, social security, uniform allowance, long-term disability, insurance, workers' compensation, etc.

Prior-Year Encumbrances

Obligations from previous fiscal years in the form of purchase orders or contracts which are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

Program

A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the government is responsible.

Program Budget

A budget which allocates money to the functions or activities of a government rather than to specific items of cost or to specific departments.

Program Performance Budget

A method of budgeting whereby the services provided to the residents are broken down in identifiable service programs or performance units. A unit can be a department, a division or a workgroup. Each program has an identifiable service or output and objectives to effectively provide the service. The effectiveness and efficiency of providing the service by the program is measured by performance indicators.

Program Revenue (Income)

Revenues earned by a program including fees for services, license and permit fees and fines.

Project Number

Used to identify any special activity, especially where specific reporting requirements exist regarding the activity. These numbers are always used with capital projects and grants.

Purpose

A broad statement of the goals, in terms of meeting public service needs, that a department is organized to meet.

—Q—

—R—

Reserve

A portion of fund equity legally restricted for a specific purpose or not available for appropriation and subsequent spending. It is funds set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Resolution

A special or temporary order of a legislative body requiring less legal formality than an ordinance or statute.

Resources

Total amounts available for appropriation including estimated revenues, fund transfers and beginning balances.

Revenue

The yield from sources of income, such as taxes, licenses, fines, etc., that the City collects and receives into the treasury for public use. Revenue increases the assets of a fund, while not increasing a liability or representing a repayment of expenditure, a cancellation of a liability or an increase in contributed capital.

Revenue Estimates

Projected revenue using both time series analysis and deterministic methods.

—S—

Service Lease

A lease under which the lessor maintains and services the asset.

Service Level

Services or products which comprise an actual or expected output of a given program. Focus is on results rather than measures of workload.

Shared Revenue

Taxes collected by the state are distributed, in part, back to the cities within the state in proportion to their population. This apportionment is determined by the census conducted every ten years.

Sinking Fund

Established to pay for General Obligation Bond debt and judgments against the City.

Site-Based Budgeting

A decentralized budget process whereby budget preparation and development are based on individual departmental sites.

Source of Revenue

Revenues are classified according to their source or point of origin.

Supplemental Appropriation

An additional appropriation made by the governing body after the budget year has started.

Supplemental Requests

Programs and services which departments would like to have added, in priority order, over their target budget, or if revenue received is greater than anticipated.

—T—

Target Budget

Desirable expenditure levels provided to departments in developing the coming year's recommended budget. It is based on the prior year's adopted budget, excluding one-time expenditures, projected revenues and reserve requirements.

Tax Levy

The resultant product when the tax rate per one hundred dollars is multiplied by the tax base.

Tulsa Metropolitan Statistical Area (TMSA)

An area made up of Creek, Okmulgee, Osage, Pawnee, Rogers, Tulsa, and Wagoner counties. It is often used for analysis for the number of persons and the amount of income in the Tulsa labor market.

Taxes

Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit such as special assessments. Examples of tax revenues to the City of Tulsa are franchise, sales and use taxes.

Transfers In/Out

Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

—U—

Unencumbered Balance

The amount of an appropriation that is neither expended nor encumbered. It is the amount of money still available for future purposes.

User Charges

The payment of a fee for direct receipt of a public service by the party who benefits from the service.

—V—

Variable Cost

A cost that increases/decreases with increases/decreases in the amount of service provided.

—W—

Working Cash

Excess of readily available assets over current liabilities or cash on hand equivalents which may be used to satisfy cash flow needs.

Workload Indicator

A unit of work to be done (e.g., number of permit applications received, the number of households receiving refuse collection service or the number of burglaries to be investigated).

—X—

—Y—

—Z—

APPENDIX OF ABBREVIATIONS

AAP	Affirmative Action Plan
ADA	Americans with Disabilities Act
AFP3	Air Force Plant 3
AMR	Automated Meter Reading
ARRA	American Recovery and Reinvestment Act
AT	Administrative Transfer
BDP	Basin Drainage Plans
BOK	Bank of Oklahoma Arena
BNSF	Burlington Northern Santa Fe
CAER	Center for Applied Economic Research
CAFR	Comprehensive Annual Financial Report
CALEA	Commission on Accreditation for Law Enforcement
CBD	Central Business District
CCC	Customer Care Center
CDBG	Community Development Block Grant
CIP	Capital Improvements Plan
City	(When capitalized) City of Tulsa, Oklahoma Municipal Government
C.L.E.E.T.	Council of Law Enforcement Education and Training
COPS	Community Oriented Policing Services
CNG	Compressed Natural Gas
CPI	Consumer Price Index
CT	Council Transfer
CTAG	Coalition of Tulsa Area Governments
CW	City Wide
CWSS	City Wide Sewer System
CY	Calendar Year
DEQ	Oklahoma Department of Environmental Quality
Diff.	Difference
E-911	Enhanced 911 emergency telephone number system (Police, Fire and Ambulance services)
EDC	Economic Development Commission
EEO/AA	Equal Employment Opportunity and Affirmative Action
EMD	Equipment Management Department
EMS	Emergency Medical Services
EMSA	Emergency Medical Services Authority
EPA	U.S. Environmental Protection Agency
ESG	Emergency Solutions Grant
EST.	Estimates
FAA	Federal Aviation Agency
FEMA	Federal Emergency Management Agency

APPENDIX OF ABBREVIATIONS

(continued)

FLSA	Fair Labor Standards Act
FM	Force Main
FMLA	Family and Medical Leave Act
FONSI	Finding of No Significant Impact
FY	Fiscal Year (July 1 through June 30)
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GF	General Fund
GFOA	The Government Finance Officers Association of the U.S. and Canada
GIS	Geographical Information System
GO	General Obligation Bonds
GRDA	Grant River Dam Authority
HOME	Home Investment Partnership Program
HOPWA	Housing Opportunities for Persons with AIDS
HR	Human Resources
HRIS	Human Resources Information System
HSPS	High Service Pumps
HUD	Department of Housing & Urban Development
HVAC	Heating, ventilation and air-conditioning
INCOG	Indian Nation Council of Governments
IDL	Inner Dispersal Loop (circle of highways around downtown Tulsa)
IT	Information Technology
IVR	Interactive Voice Response
JAG	Justice Assisted Grant
LS	Lift Station
KPI	Key Performance Indicators
MAAP	Maximizing and Advancing Performance
MDT's	Mobile Data Terminals
MERP	Municipal Employees Retirement Plan
Met	Metropolitan Environmental Trust
MGD	Millions of Gallons per Day
MHz	Megahertz - one MHz represents one million cycles per second
M K & T	Missouri, Kansas and Texas Railroad (River Parks Trail)
MRO	Management Review Office
MSA	Metropolitan Statistical Area
MT	Mayoral Transfer
MTTA	Metropolitan Tulsa Transit Authority
NFPA	National Fire Protection Association

APPENDIX OF ABBREVIATIONS

(continued)

NSWWTP	North Side Waste Water Treatment Plant
ODOT	Oklahoma Dept of Transportation
ONG	Oklahoma Natural Gas
OPEB	Other Post Employment Benefits
ORIG	Original
OSU	Oklahoma State University
OTC	One Technology Center
OWRB	Oklahoma Water Resource Board
PAC	Performing Arts Center (of Tulsa)
P.A. Law	Penalty Assonet Law Enforcement
PALS	Permit and Licensing System
PCI	Pavement Condition Index
PFPI	Privately Financed Public Improvements
PSO	Public Service Company of Oklahoma
RFP	Request for Proposal
ROI	Return on Investment
ROW	Right of Way
RVS	R. L. Jones Airport
RMUA	Regional Metropolitan Utility Authority
SAFER	Staffing for Adequate Fire & Emergency Response Grants
SCBA	Self Contained Breathing Apparatus
SPI	Satisfactory Performance Increase
ST	Sales Tax
SSWWTP	South Side Waste Water Treatment Plant
TAA	Tulsa Airport Authority
TAEMA	Tulsa Area Emergency Management Agency
TAIT	Tulsa Airports Improvement Trust
TARE	Tulsa Authority for Recovery of Energy
TCC	Tulsa Convention Center
TCWSS	Tulsa Comprehensive Water System Study
TGOV	Tulsa's Government Cable Access Television Station
TIF	Tax Increment Financial
TMATS	Tulsa Metropolitan Area Transportation Study
TMAPC	Tulsa Metropolitan Area Planning Commission
TMCC	Tulsa Metropolitan Chamber of Commerce
TMSA	Tulsa Metropolitan Statistical Area
TMUA	Tulsa Metropolitan Utility Authority

APPENDIX OF ABBREVIATIONS

(continued)

TPA	Tulsa Parking Authority
TPACT	Tulsa Performing Arts Center Trust
TPFA	Tulsa Public Facilities Authority
TSID	Tulsa Stadium Improvement District
TSA	Transportation Security Administration
TU	University of Tulsa
TUL	Tulsa International Airport
TZMI	Tulsa Zoo Management, Inc.
UDSW	Uniform Division South West
VoIP	Voice Over Internet Protocol
WIN	Working In Neighborhoods
WSID	Whittier Square Improvement District
WTP	Water Treatment Plant
WWTP	Waste Water Treatment Plant

INDEX

FY 15 16

SEC
10

SUBJECT:
BRADY THEATER

CATEGORY:
MUSIC

TYPE:
MUSIC VENUE/THEATER

FY 15 16



This section is for information only and is not part of the ordinances adopted by City Council.

FILM | ART & CULTURE | MUSIC

PHOTOS COURTESY OF CASEY HANSON, CASEY HANSON PHOTOGRAPHY

INDEX

A

Abbreviations • 9-19
Administrative and Support Service • 7-61
Asset Management • 7-63
 Budget Highlights • 4-135
 Department Budget Summary • 4-133
 Staffing Summary • 4-137
Appendix • 9-1

B

BOK and Convention Center
 Budget Highlights • 4-41
 Department Budget Summary • 4-40
Bonds
 General Obligation • 6-2, 6-6, 6-17
 Revenue and Other Long Term
 Obligations • 4-140
Budget Process • 2-28
Budgeting • 9-1

C

Capital Budget by Department • 2-26
Capital Budget by Fund • 2-26
Capital Plan • 5-1, 8-1
Capital Programs Status, Approved
 1992 - 2015 Water Resources Board Loans
 Sewer Project Loans • 6-1
 2005 General Obligation Bonds • 6-2
 2006 Sales Tax Extension • 6-3
 2008 Sales Tax Street Improvement Program
 • 6-6
 2014 Sales Tax Program • 6-6
Capital Project Financing • 6-15
Capital Project Funding, FY15-16 • 6-9
Capital Projects Five-Year Plan • 5-1, 8-1
Capital Projects Funding Summaries
 Department Summary • 5-2, 8-2
 Funding Schedules • 5-7, 8-7
 Funding Source Summary • 5-8, 8-8
 Recommended Funding Levels • 5-2, 8-2
Capital Projects Inventory • 7-1
 Administrative and Support Services • 7-63
 Asset Management • 7-66
 Information Technology • 7-65
 Cultural Development and Recreation • 7-9
 Gilcrease Museum • 7-17
 Park and Recreation • 7-11
 Performing Arts Center • 7-20
 River Parks • 7-21
 Tulsa Convention Center • 7-18
 Tulsa Zoo • 7-15
Public Safety and Protection • 7-3

Fire • 7-6
Police • 7-5
Public Works & Infrastructure • 7-23
 Flood Control • 7-49
 Public Facilities Maintenance • 7-52
 Sanitary Sewer • 7-42
 Streets • 7-25
 Water • 7-34
Social and Economic Development • 7-55
 Planning and Development • 7-58
 Working In Neighborhoods (WIN) • 7-57
Transportation • 7-59
 Tulsa Transit • 7-61

City Auditor

Budget Highlights • 4-90
Staffing Summary • 4-91

City Council

Budget Highlights • 4-92
Staffing Summary • 4-93

City Council letter to the Citizens • 1-13

Closed Capital Improvement Projects • 3-98

Closed Grants • 3-97

Communications

Budget Highlights • 4-131
Department Budget Summary • 4-129
Staffing Summary • 4-132

Community Profile • 2-31

Customer Care Center

Budget Highlights • 4-127
Department Budget Summary 4-126
Staffing Summary 4-128

D

Debt Service

Budget Highlights • 4-143
Budget Summary • 4-139

E

Economic Development and Demographic Trends • 2-2

Elected Officials

Budget Summary • 4-87

Emergency Medical Services Authority

Budget Highlights • 4-17
Department Budget Summary • 4-16

Employee Insurance Administration

Budget Highlights • 4-108
Department Budget Summary • 4-107

Engineering Services

- Budget Highlights • 4-65
- Department Budget Summary • 4-63
- Staffing Summary • 4-67
- Asset Management
 - Budget Highlights • 4-135
 - Capital Projects • 7-66
 - Department Budget Summary • 4-133
 - Staffing Summary • 4-137
- Executive Summary • 2-1
- Expenditure Summary • 2-11

F

- Finance
 - Budget Highlights • 4-117
 - Department Budget Summary • 4-114
 - Staffing Summary • 4-119
- Financial Policies • 1-15
- Fire
 - Budget Highlights • 4-13
 - Capital Projects • 7-6
 - Department Budget Summary • 4-11
 - Staffing Summary • 4-15
- Flood Control Capital Projects • 7-49
- Franchise Tax • 2-5
- Fund Summaries • Section 3, 9-6
- Fund Structure - Budgetary Basis Chart • 3-1
- Funding Sources, Capital Improvements Plan • 6-9,
Sales Tax • 6-3, 6-6, 6-15
- Enterprise Funds and Revenue Bonds • 6-1, 6-15
- Federal and State Highway Funds • 6-20
- General Obligation Bonds • 6-17
- State Loans for Sanitary Sewers • 6-16

G

- General Fund Summary • 3-3
- General Government
 - Budget Highlights • 4-110
 - Department Budget Summary • 4-109
- Gilcrease Museum
 - Budget Highlights • 4-31
 - Capital Projects • 7-17
 - Department Budget Summary • 4-30
- Glossary • 9-8

H

- Highway Funding, State and Federal • 6-20
- Human Resources
 - Budget Highlights • 4-102
 - Department Budget Summary • 4-100
 - Staffing Summary • 4-103

I

- INCOG
 - Budget Highlights • 4-113
 - Department Budget Summary • 4-111
- Information Technology
 - Budget Highlights • 4-123
 - Department Budget Summary • 4-120
 - Capital Projects • 7-65
 - Staffing Summary • 4-125
- Interest Income • 2-10

J

K

L

- Legal Department
 - Budget Highlights • 4-98
 - Department Budget Summary • 4-97
 - Staffing Summary • 4-99
- Licenses and Permits • 2-8

M

- Mayor's Budget Presentation Message •
- Mayor's Office
 - Budget Highlights • 4-88
 - Staffing Summary • 4-89
- Mayor's Office of Economic Development
 - Budget Highlights • 4-47
 - Department Summary • 4-45
 - Staffing Summary • 4-49
- Mayor's Office of Human Rights
 - Budget Highlights • 4-95
 - Department Budget Summary • 4-94
 - Staffing Summary • 4-96
- Mayor's Transmittal Letter to the
City Council • 1-7
- Maps
 - Expressways with Traffic Count • 7-31
 - Master Drainage Plans Drainage Basins • 7-50
 - Generalized Floodplains • 7-51
 - Park Sites and Improvements • 7-14
 - Park and Zoo Facilities • 7-16
 - Police and Fire Stations • 7-7
 - Sanitary Sewer Capital Projects • 7-48
 - Sanitary Sewer System • 7-47
 - Street and Expressway Projects • 7-33
 - Streets, Overloaded • 7-32
 - Urbanization Trends • 5-10
 - Water System Capital Projects • 7-41
 - Water Treatment & Dist. System • 7-40
- Miscellaneous Revenue • 2-9

Municipal Court

- Budget Highlights • 4-4
- Department Budget Summary • 4-3
- Staffing Summary • 4-5

N

O

- Operating Budget by Fund • 2-16
- Operating Budget by Programs and Department • 2-14
- Operating Funds • 3-1
- Ordinance
 - Annual Budget • 1-19
 - Capital Improvement Plan • 22

P

- Park and Recreation
 - Budget Highlights • 4-26
 - Capital Projects • 7-11
 - Department Budget Summary • 4-23
 - Staffing Summary • 4-28
- Performing Arts Center
 - Budget Highlights • 4-34
 - Department Budget Summary • 4-32
 - Capital Projects • 7-20
 - Staffing Summary • 4-36
- Planning and Development
 - Budget Highlights • 4-57
 - Capital Projects • 7-58
 - Department Budget Summary • 4-55
 - Staffing Summary • 4-59
- Police
 - Budget Highlights • 4-8
 - Capital Projects • 7-5
 - Department Budget Summary • 4-6
 - Staffing Summary • 4-10
- Priority Statements
 - City Councils •
 - Mayor's •
- Property Tax Levy Graph, Historic • 6-19
- Public Events (See Tulsa Convention Center & Performing Arts Center)

Q

R

- Reader's Guide to Fund Summaries • 9-6
- Revenue Estimate • 2-12
- Revenue Sources • 2-5
- River Parks Authority
 - Budget Highlights • 4-39
 - Department Budget Summary • 4-37
 - Capital Projects • 7-21

S

- Sales Tax • 2-5, 6-15
- Sales Tax Programs Status, Approved • 6-3, 6-6, 6-15
- Sanitary Sewer System, Daily Flows • 7-42
- Sanitary Sewer Capital Projects • 7-44, 8-16
- Staffing Summary, All Departments • 4-144
- Strategic Plan Initiative • 1-14
- Streets and Stormwater
 - Budget Highlights • 4-71
 - Department Budget Summary • 4-69
 - Capital Projects • 7-27, 8-10
 - Staffing Summary • 4-73
- Streets and Expressways Projects • 7-27, 8-10

T

- Transfers to Other Funds
 - Budget Highlights • 4-138
- Tulsa Area Emergency Management Agency (TAEMA)
 - Budget Highlights • 4-20
 - Department Budget Summary • 4-18
- Tulsa Authority for Recovery of Energy (TARE) Budget Fund • 3-37
- Tulsa Convention Center
 - Capital Projects • 7-18
- Tulsa Transit (MTTA)
 - Budget Highlights • 4-83
 - Department Budget Summary • 4-82
 - Capital Projects • 7-61

U

- Urbanization Trends Map • 5-10
- Use Tax • 2-5

V

W

- Water and Sewer
 - Budget Highlights • 4-77
 - Capital Projects • 7-37, 7-44
 - Department Budget Summary • 4-75
 - Staffing Summary • 4-80
- Water Demand, Average and Projected • 7-35
- Water System Capital Projects • 7-37, 8-10
- Water System Capacities • 7-36
- Working in Neighborhoods
 - Budget Highlights • 4-52
 - Capital Projects • 7-57

Department Budget Summary • 4-50
Staffing Summary • 4-54
Workers' Compensation
Budget Highlights • 4-106
Department Budget Summary • 4-105

X

Y

Z



FUND SUMMARIES

ALPHA LISTING

1985 Sales Tax Economic Development Fund	(6012)	3-63
2001 Five Year Sales Tax Fund	(6008)	3-57
2006 Special Extended Sales Tax Fund	(6009)	3-59
2008 Sales Tax Special Temporary Streets	(6011)	3-61
2014 Sales Tax Fund	(6014)	3-65
Air Force Plant 3	(2240)	3-13
Community Development Block Grant (CDBG)	(5565)	3-49
Convention Tourism Facilities Fund	(2810)	3-27
Convention and Visitors Fund	(2720)	3-23
E911 Fee Operating Fund	(2420)	3-19
Economic Development Commission Fund	(2710)	3-21
Emergency Solutions Grants	(5563)	3-47
Employees' Insurance Service Fund	(8020)	3-93
EMSA Enterprise Fund	(7060)	3-89
Equipment Management Service Fund	(8030)	3-95
General Fund	(1080)	3-3
Golf Course Operating Fund	(7050)	3-87
Home Investment Partnership Program (HOME)	(5561)	3-45
Housing Opportunities for Persons with AIDS (HOPWA)	(5567)	3-51
Juvenile Curfew Fines Fund	(2330)	3-17
Miscellaneous Capital Projects Fund	(6001)	3-55
Municipal Employees' Retirement Plan Fund	(3000)	3-31
Office Services Internal Service Fund	(8011)	3-91
One Technology Center	(3450)	3-33
P.A. Law Enforcement Training Fund	(2320)	3-15
P.D. Forfeiture Awards Fund	(5761)	3-53
RMUA General Operating Fund	(3551)	3-35
Short-Term Capital Fund	(2910)	3-29
Sinking Fund	(4306)	3-43
Stormwater Capital Projects Fund	(6041)	3-76
Stormwater Management Enterprise Fund	(7010)	3-78
TMUA Sewer Capital Projects Fund	(6031)	3-74
TMUA Sewer Operating Fund	(7030)	3-84
TMUA Water Capital Projects Fund	(6021)	3-71
TMUA Water Operating Fund	(7020)	3-81
Tulsa Authority for Recovery of Energy Fund	(3623)	3-37
Tulsa's Future Fund	(2730)	3-25
Tulsa Stadium Improvement District Special Assessment Fund	(4102)	3-39
Whittier Square Improvement District Special Assessment Fund	(4122)	3-41

PREPARATION CREDIT



Dewey F. Bartlett, Jr.
Mayor

DEPARTMENT DIRECTORS

Chief of Staff
Jarred Brejcha

City
Manager
Jim Twombly

Division of Community
Development/
Working in Neighborhoods
Dwain Midget

Police
Chuck Jordan, Chief

Mayor's Office of Economic
Development
Clay Bird

Director of
Finance
Michael P. Kier, CPFO

Customer Care
Michael Radoff

Fire
Ray Driskell, Chief

Municipal Courts
Kelly Brader

Chief Technology Officer
Michael Dellinger

Park & Recreation
Lucy Dolman

Performing Arts Center
John E. Scott

Streets & Public Facilities
Terry Ball

Planning & Development
Dawn Warrick

Communications
Kimberly MacLeod

City Attorney
David E. O'Meilia

Water & Sewer
Clayton Edwards

City Council
Drew Rees

Internal Auditing
Ron Maxwell

Mayor's Office of Human Rights
Jackson Landrum, Acting

Engineering Services
Paul Zachary

Asset Management
Mark Hogan

Human Resources
Erica Felix-Warwick

Department of Finance

Budget and Planning Division Staff

**Budget and Planning
Administration**

Keith Eldridge, Manager

Budget Operations & Systems Section

Tammy Pitts, Manager

Matthew Cooper, Financial Forecast Analyst

Alan Rowland, Financial Planning Manager

Diana D'Souza, Budget Analyst

David West, Comp. Supp/LAN Sr. Analyst

Larry Riddle, Accountant II

Capital Planning Section

Gary Hamer, Manager

Jarrod Moore, Financial Analyst

Tom Dapice, Financial Forecast Analyst

Anne Boyd, Office Administrator