CITY OF TULSA, OKLAHOMA

ANNUAL BUDGET AND CAPITAL PLAN

FISCAL YEAR 2016-2017

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CITY OF TULSA

ANNUAL BUDGET

AND

CAPITAL PLAN

FISCAL YEAR 2016 – 2017

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David Patrick, District 3
Blake Ewing, District 4
Karen Gilbert, District 5
Connie Dodson, District 6
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ANNUAL OPERATING & CAPITAL BUDGETS
FISCAL YEAR 2016 - 2017

CAPITAL IMPROVEMENTS PLAN
FISCAL YEARS 2017 - 2021

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TULSA, OK 74107

Date

May 21, 2016

TW Tulsa World TW

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05/21/2016

and that said newspaper has been continuously and uninterruptedly published in said county during the period of more than One Hundred and Four (104) weeks consecutively, prior to the first publication of said notice, or advertisement, as required by Section one, chapter four, Title 25 Oklahoma Session Laws, 1943, as amended by House Bill No. 495 22nd Legislature, and thereafter, and complies with all of the presecriptions and requirements of the laws of Oklahoma. (The advertisement above referred to is a true and printed copy. Said notice was published in all editions of said newspaper and not in a supplement thereof.)

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Karon Johnson
Legal Representative

Sworn to and subscribed before me this date: 6-29-16

Donna J. Lacy
Notary Public

DONNA J. LACY
Notary Public in and for
STATE OF OKLAHOMA
Commission #08009333
Expires: September 10, 2016

My Commission expires 9-10-16

THIS IS NOT A BILL. PLEASE PAY FROM INVOICE. THANK YOU

Published in the Tulsa World, May 21, 2016, Tulsa, OK

NOTICE OF PUBLIC HEARING

The City Council of the City of Tulsa will hold a public hearing beginning at 6:00 p.m. on May 26th in the Council Room in the C Technology Center (OTC), 175 E. 2nd St. (City Hall). The purpose of the hearing is to receive written and oral comments, to hold o discussions, and to answer questions regarding the City's proposed budget for Fiscal Year 2016-2017. The following is a summary of proposed budget by department for Fiscal Year 2016-2017. The proposed budget in its entirety is available for inspection during norr working hours in the Budget Office, fifth floor, suite 532 of City Hall, and the City Clerk's Office on the second floor of City Hall. It can also be accessed on the web at www.cityoftulsa.org.

OPERATING BUDGET

(amounts expressed in thousands)

DEPARTMENT	PLANNED BUDGET FY18	PROPOSED BUDGET FY 17	ORIGINAL BUDGET FY 16	FY16 VS FY17 DIFFERENCE AMOUNT	PERCENT
Municipal Court	$ 2,910	$ 2,910	$ 3,016	$ (106)	-3.5%
Police Department	107,694	99,721	101,156	(1,435)	-1.4%
Fire Department	72,088	70,080	70,349	(269)	-0.4%
EMSA	5,723	6,831	7,109	(278)	-3.9%
Tulsa Area Emergency Management Agency	139	144	136	8	5.9%
Park and Recreation	18,685	18,579	19,066	(487)	-2.6%
Gilcrease Museum	3,026	3,003	3,085	(82)	-2.7%
Performing Arts Center	2,847	2,948	3,374	(426)	-12.6%
River Parks Authority	675	675	676	(1)	-0.1%
Mayor's Office of Economic Development	5,872	5,920	6,577	(657)	-10.0%
Working in Neighborhoods	6,283	6,333	6,460	(127)	-2.0%
Planning and Development	6,162	7,355	6,458	897	13.9%
Engineering Services	14,896	14,762	14,884	(122)	-0.8%
Streets and Stormwater	61,880	58,824	58,769	55	0.1%
Water and Sewer	115,165	119,373	120,563	(1,190)	-1.0%
Tulsa Transit	8,666	7,536	7,711	(175)	-2.3%
Mayor's Office	932	932	983	(51)	-5.2%
City Auditor	1,122	1,122	1,050	72	6.9%
City Council	1,255	1,255	1,249	6	0.5%
Human Rights	490	490	585	(95)	-16.2%
Legal	3,432	3,426	3,625	(199)	-5.5%
Human Resources	4,069	4,056	4,148	(92)	-2.2%
Workers' Compensation	5,700	5,700	5,700	0	0.0%
Employee Insurance Administration	27,193	25,328	25,558	(230)	-0.9%
General Government	2,330	2,705	2,523	182	7.2%
Indian Nations Council of Governments (INCOG)	951	951	1,023	(72)	-7.0%
Finance	18,515	18,472	18,844	(372)	-2.0%
Information Technology	19,052	19,754	21,708	(1,954)	-9.0%
Customer Care	2,093	2,114	2,166	(52)	-2.4%
Communications	564	556	605	(49)	-8.1%
Asset Management	28,031	28,571	30,017	(1,446)	-4.8%
Transfers	64,205	61,520	49,799	11,721	23.5%
Debt Service	150,201	138,567	137,874	693	0.5%
Total ALL Funds	762,846	740,513	736,846	3,667	0.5%
Less:					
Internal Transfers	54,975	53,246	41,575	11,671	28.1%
Internal Service Funds	48,302	48,626	47,415	1,211	2.6%
OPERATING BUDGET	$ 659,569	$ 638,641	$ 647,856	$ (9,215)	-1.4%

CAPITAL BUDGET

(amounts expressed in thousands)

DEPARTMENT	PLANNED BUDGET FY18	PROPOSED BUDGET FY 17	ORIGINAL BUDGET FY 16	FY16 VS FY17 DIFFERENCE AMOUNT	PERCENT
Police	$ 1,500	$ 0	$ 0	$ 0	N/A
Fire	4,800	0	0	0	NA
Park and Recreation	3,480	8,235	8,360	(125)	-1.5%
Performing Arts Center	0	2,850	460	2,390	>500%
River Parks Authority	100	0	6,890	(6,890)	-100.0%
Tulsa City/County Library	0	0	5,000	(5,000)	-100.0%
Planning and Development	450	300	2,900	(2,600)	-89.7%
Engineering Services	105,556	108,151	66,786	41,365	61.9%
Streets and Stormwater	1,925	1,550	4,660	(3,110)	-66.7%
Water and Sewer	5,000	1,471	1,260	211	16.7%
Tulsa Transit	5,249	1,981	3,994	(2,013)	-50.4%
Information Technology	0	0	10,000	(10,000)	-100.0%
Asset Management	340	840	1,640	(800)	-48.8%
Transfers	9,600	9680	9,600	80	0.8%
Total Capital Funds	138,000	135,058	121,560	13,508	11.1%
Less:					
Transfers	9,600	9,680	9,600	80	0.8%
CAPITAL BUDGET	$ 128,400	$ 125,378	$ 111,950	$ 13,428	12.0%

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

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Oklahoma

For the Fiscal Year Beginning

July 1, 2015

Executive Director

ANNUAL BUDGET & CAPITAL PLAN
SECTION CONTENTS

Policies 1

Executive Summary 2

Funds 3

Departments 4

CIP Executive Summary 5

FY15 Capital Budget and Funded Programs 6

Constrained Capital Projects Inventory 7

FY17-21 CIP Funding Schedule 8

Appendix 9

Index 10

BUDGET HIGHLIGHTS & FIVE YEAR CAPITAL PLAN TABLE OF CONTENTS

Section One—Policies

Mayor's Budget Presentation Message 1-1
Transmittal Letter from the Mayor to the City Council 1-13
Letter from the City Council to the Citizens 1-18
Strategic Plan Initiative 1-19
Financial Policies 1-20
Ordinance Adopting the Annual Budget 1-24
Ordinance Adopting the Capital Improvements Plan 1-27

Section Two—Executive Summary

Executive Summary 2-1
City of Tulsa Organizational Chart 2-27
Budget and Planning Process 2-28
Five-Year Financial Forecast 2-29
Community Profile 2-32
Map of Tulsa 2-36

Section Three—Funds

Fund Structure by Budgetary Basis 3-1
General Fund ..... (1080) 3-3
Air Force Plant 3 Fund ..... (2240) 3-13
P.A. Law Enforcement Training Fund ..... (2320) 3-15
Juvenile Curfew Fines Fund ..... (2330) 3-17
E911 Fee Operating Fund ..... (2420) 3-19
Economic Development Commission Fund ..... (2710) 3-21
Convention & Visitors Fund ..... (2720) 3-23
Tulsa's Future Fund ..... (2730) 3-25
Public Safety Tax Fund ..... (2740) 3-27
Streets and Transit Fund ..... (2750) 3-29
Convention & Tourism Fund ..... (2810) 3-31
Short-Term Capital Fund ..... (2910) 3-33
Municipal Employees' Retirement Plan Fund ..... (3000) 3-35
One Technology Center ..... (3450) 3-37
RMUA-General Operating Fund ..... (3551) 3-39
Tulsa Authority for Recovery of Energy Fund ..... (3623) 3-41
Tulsa Stadium Improvement District Special Assessment Fund ..... (4102) 3-43
Whittier Square Improvement District Special Assessment Fund ..... (4122) 3-45
Sinking Fund ..... (4306) 3-47
Home Investment Partnership Program (HOME) ..... (5561) 3-49
Emergency Solutions Grant ..... (5563) 3-51
Community Development Block Grant (CDBG) ..... (5565) 3-53
Housing Opportunities for Person with Aids (HOPWA) ..... (5567) 3-55
P.D. Forfeiture Awards Fund ..... (5761) 3-57
Miscellaneous Capital Projects Fund ..... (6001) 3-59
2001 Five-Year Sales Tax Fund ..... (6008) 3-61

Funds—Continued

2006 Special Extended Sales Tax Fund ..... (6009) 3-63
2008 Sales Tax Special Temporary Streets Fund ..... (6011) 3-65
1985 Sales Tax Economic Development Fund ..... (6012) 3-67
2014 Sales Tax Fund ..... (6014) 3-69
2016 Tulsa Economic Vision Fund ..... (6015) 3-75
TMUA Water Capital Projects Fund ..... (6021) 3-77
TMUA Sewer Capital Projects Fund ..... (6031) 3-80
Stormwater Capital Projects Fund ..... (6041) 3-82
Stormwater Management Enterprise Fund ..... (7010) 3-84
TMUA Water Operating Fund ..... (7020) 3-87
TMUA Sewer Operating Fund ..... (7030) 3-90
Golf Course Operating Fund ..... (7050) 3-93
EMSA Enterprise Fund ..... (7060) 3-95
Office Services Internal Service Fund ..... (8011) 3-97
Worker's Compensation Service Fund ..... (8020) 3-99
Employees Insurance Service Fund ..... (8025) 3-101
Equipment Management Service Fund ..... (8030) 3-103
Completed Grants to be Closed 3-105
Closed Capital Improvement Projects to be Closed 3-107

Section Four—Departments

PUBLIC SAFETY AND PROTECTION

Municipal Court 4-3
Police Department 4-7
Fire Department 4-12
EMSA 4-17
Tulsa Area Emergency Management Agency (TAEMA) 4-20

CULTURAL DEVELOPMENT AND RECREATION

Park and Recreation 4-27
Gilcrease Museum 4-35
Performing Arts Center 4-38
River Parks Authority 4-43
BOK and Convention Centers 4-46

SOCIAL AND ECONOMIC DEVELOPMENT

Mayor's Office of Economic Development 4-51
Working in Neighborhoods (WIN) 4-55
Planning and Development 4-62

PUBLIC WORKS AND TRANSPORTATION

Engineering Services 4-71
Streets and Stormwater 4-78
Water and Sewer 4-87
Tulsa Transit 4-95

ADMINISTRATIVE AND SUPPORT SERVICES

Elected Officials 4-101
- Mayor's Office 4-103
- City Auditor 4-105
- City Council 4-107

Mayor's Office of Human Rights 4-109
Legal 4-113
Human Resources 4-117
Workers' Compensation 4-124
Employee Insurance Administration 4-126
General Government 4-128

Departments—Continued

Indian Nations Council of Governments (INCOG) 4-130
Finance 4-134
Information Technology 4-141
Customer Care 4-148
Communications 4-152
Asset Management 4-157
TRANSFERS TO OTHER FUNDS 4-163
DEBT SERVICE 4-164
Staffing Summary: All departments 4-169

Section Five—CIP Summary

Introduction 5-1
Five-Year Level of Recommended Funding 5-2
Program and Department Funding Summary 5-4
Summary of Funding Requests by Department 5-7
Summary of Funding Requests by Funding Source 5-8
Constrained v Unconstrained Inventory 5-9
Urbanization Trends 5-10

Section Six—Capital Programs

Approved Capital Programs Status and Operating Impact
Introduction 6-1
1992-2013 Oklahoma Water Resources Board Sanitary Sewer Project Loans 6-1
2005 General Obligation Bond Program 6-3
2006 Sales Tax Extension Program 6-4
2008 Street Improvement Program 6-6
2014 Sales Tax and Bond Program 6-6
FY17 Special Temporary Limited Use Sales Tax Program 6-9
FY2016-2017 Capital Budget 6-10
Sales Tax 6-17
Enterprise Funds 6-17
State Loans for Sanitary Sewers 6-18
General Obligation Bonds 6-19
Federal and State Highway Funds 6-22

Section Seven—Constrained Capital Projects Inventory

Introduction 7-1
Public Safety and Protection
Police Department 7-5
Fire Department 7-6
Cultural Development and Recreation
Park and Recreation 7-11
Tulsa Zoo 7-15
Gilcrease Museum 7-17
Cox Business Center & BOK Arena 7-18
Performing Arts Center 7-20
River Parks Authority 7-21
Public Works & Infrastructure
Streets 7-25
Water 7-35
Sanitary Sewer 7-43

Constrained Capital Projects Inventory—Continued

Flood Control 7-50
Public Facilities Maintenance 7-53
Social and Economic Development
Working In Neighborhoods (WIN) 7-57
Planning and Development 7-58
Transportation
Tulsa Transit 7-61
Administrative and Support Service
Information Technology 7-65
Asset Management 7-66
Contracted & Short Term Capital Projects 7-67

Section Eight – CIP Schedule

Five – Year Capital Plan Summary
Introduction 8-1
Five Year Level of Recommended Funding 8-2
Program and Department Fund Summary 8-4
Summary of Funding Request by Department 8-7
Summary of Funding Request by Funding Source 8-8
Constrained v Unconstrained Inventory by Department 8-9
FY13-14 Capital Improvement Funding Schedule 8-10

Section Nine – Appendix

General Information 9-1
Operating Budget 9-1
Revenues 9-1
Capital Budget and Improvements 9-4
Readers' Guide to Fund Summaries 9-6
Glossary 9-8
Abbreviations 9-18

Section Ten – Index

Index 10-1
Alphabetical Listing of Fund Summaries 10-5
Preparation Credit 10-6

Maps

Map of Tulsa 2-36
Urbanization Trends 1900-2013 5-10
Police & Fire Stations 7-7
Proposed Park Improvement Sites 7-14
Park Facilities 7-16
Expressways with Traffic Count 7-28
Overloaded Streets 7-29
Proposed Street and Expressway Improvements 7-30
Water Treatment and Distribution System 7-37
Proposed Water System Projects 7-38
Sanitary Sewage Collection and Treatment System 7-45
Proposed Sanitary Sewer Projects 7-46
Master Drainage Plans Drainage Basins 7-48
Generalized Floodplains 7-49

This section includes the Mayor's budget message; the Mayor's budget transmittal letter to the City Council; a brief explanation of the strategic planning effort, including the City Council's Strategic Priorities; the long-range Financial Policies; and the ordinances adopting the Budget and Capital Plan.

HISTORIC ARCHITECTURE
NATIONAL REGISTER OF HISTORIC PLACES

MID-CONTINENT TOWER – COSDEN BUILDING

409 SOUTH BOSTON AVENUE

ARCHITECT(S):	CLASSIFICATION:	YEAR:
HOIT, PRICE AND BARNES HTB, INC.	GOTHIC REVIVAL	1918 | 1984

Mayor Dewey F. Bartlett Jr.
Mayor's Budget Address, FY 16 – 17
April 28, 2016

I am proud to present this balanced budget that for the third time covers a two-year period of time.

Thankfully our citizens did a great job of extending our expiring sales tax by approving Vision Tulsa – to help us meet our goals and take some pressure off of the general fund. The Vision tax extension puts us on track for addressing citizen priorities – public safety, streets and economic development. It brings more police and firefighters, a new fire station, dedicated staff for ongoing street maintenance and traffic safety.

Our newly formed internal Vision steering committee is working on the plan, the process and the timeline for financing and implementing all Vision-funded projects, including the economic development and transit programs.

Throughout our several months of budget meetings, our objective has been to continue to provide our core services to our citizens while balancing the budget, and to be prepared for emergencies and economic variations. We always approach this process of budgeting the taxpayer's money conservatively. The submitted two-year budget plan is based upon sound fiscal policy to better withstand potential and unanticipated declines.

Even after numerous revenue shortfalls, our employees always stay the course and rise to the challenge, because they are **the best workforce** in this great state.

They are committed, hard-working stewards of public money. They are loyal, caring and determined to serve and to protect our citizenry. They understand and practice customer service. We are fortunate to be associated with them.

$764,019,000

BUDGET TOTAL (FY 16-17)

OPERATING BUDGET TOTAL	CAPITAL BUDGET TOTAL
$638,641,000	$125,378,000
GENERAL FUND TOTAL	**EMERGENCY RESERVE TOTAL**
$266,638,000	$17,021,000

BUDGET TOTAL OVERVIEW

Although the general fund is down three percent, the overall budget, including operating, capital and reserves, is up 4.2 percent. This is primarily due to increases in the capital program approved in Improve our Tulsa and Vision Tulsa.

The emergency operating reserve is 6.39 percent of the budget, and will hold steady at $17 million in FY 17. We've had two tornadoes in Tulsa since March 30. It is important to continue to review our reserve, as well as our rainy day fund to compensate for economic fluctuations that can occur in these types of events.

To be economically resilient, we must focus on increasing our ability to react to economic downturns. By using fund balance savings from Fiscal Year 2015, we are **adding $3.2 million** to the economic stabilization fund – also known as the rainy day fund – to make sure we have funds available for revenue downturns.

Our major concerns presently are the loss of jobs due to low pricing of crude oil as well as the instability in our economy caused by the potential dismantling of the Williams Companies headquarters. By strengthening the rainy day fund, we will be better prepared to handle future revenue and economic downturns.

Another reality is that the federal government is turning more to the cities to take care of their own emergencies. We have to do it for ourselves. It is important to me, that, in addition to public safety, we also maintain the current level of funding for the Tulsa Area Emergency Management Agency. They have the responsibility to warn Tulsans of storms, assess damage, ensure proper documentation, and for emergency response coordination among all agencies.

A positive result of the recent spring storms is help from the Tulsa Authority for the Recovery of Energy (TARE). They will fund the collection of neighborhood storm debris from the March 30 tornado.

We are working with the TARE board on a policy to fund recovery efforts in the future. The board is also participating in the funding of the permanent household pollutant collection facility that opened this year and is adding to its neighborhood dumpster program to assist with nuisance abatement and neighborhood cleanups. It has added those services in addition to the current responsibility of residential refuse and recycling services, without raising rates to its customers in FY 17 or FY18.

Our board members are all volunteers from many different walks of life, with various talents and skills. They work for the benefit of our citizens and I want to thank them all for their tremendous dedication.

The Tulsa Metropolitan Utility Authority (TMUA) has put together financial and infrastructure plans to take our water and sewer system into the future. TMUA has moved to a more self-sufficient model – assessing the entire system, and funding its own capital improvements, while keeping rates as low as possible. The water rate for FY 17 will increase by six percent to ensure adequate revenues for cost of service and system improvements for the supply, treatment and delivery of water. The bottom line is they are making an investment for safe, clean, reliable water for now and future Tulsa generations. We have an award-winning system and Tulsans get to enjoy the benefits.

The sewer-rate increase required to generate adequate revenue for FY 17 to maintain the system, meet federal regulations and eliminate overflows is nine percent. For an average residential user, the water and sewer portion of the City utility bill would increase by only 19 cents a day. The City of Tulsa water and sewer bills continue to be at the average when compared with peer cities. The stormwater fee required for maintenance and improvements to our storm system, drainage channels and associated detention ponds will remain unchanged in FY 17.

These utility funds pay a fee in lieu of taxes to the general fund. That payment will be reduced from a 6.2 percent rate to a 5.8 percent rate in FY 17 and to 5.5 percent in FY 18. A reduction of this rate over time will assist in keeping the water and sewer rate increases as low as possible.

Highlights:

Public Safety

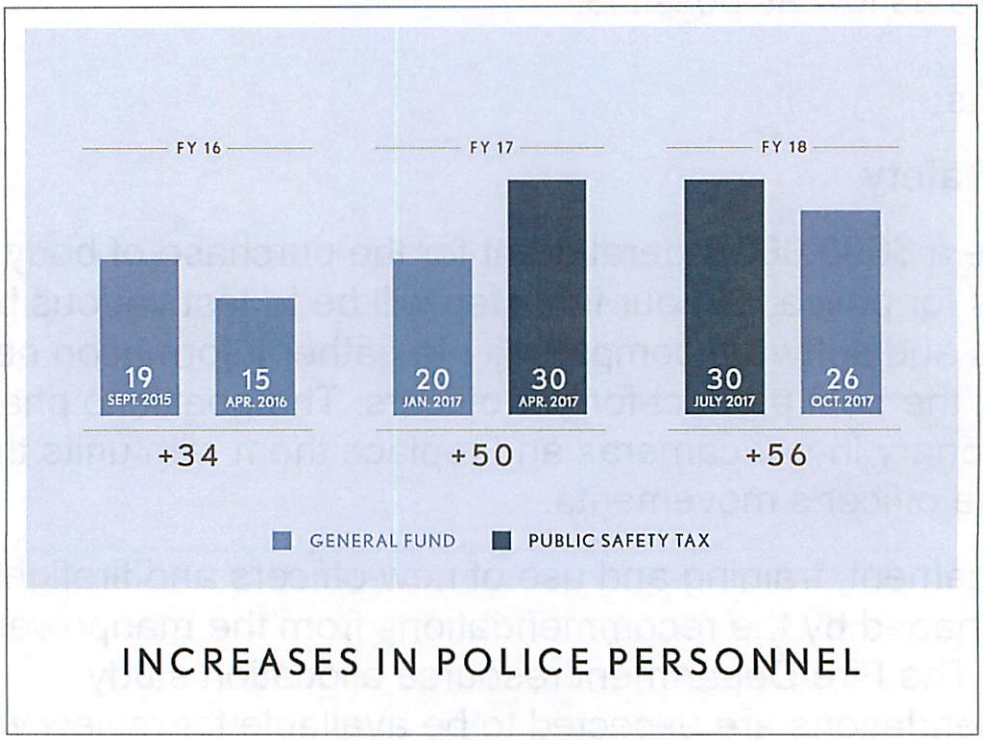
We have a $600,000 federal grant for the purchase of body cameras for police. But our first step will be to test various body cameras and software compatibility to gather information needed to select the best product for our officers. The goal is to phase out the stationary in-car cameras and replace them with units that follow the officer's movements.

The placement, training and use of new officers and firefighters will be shaped by the recommendations from the manpower studies. The Fire Department resource allocation study recommendations are expected to be available for review within a few weeks. That study will include recommendations for the location of the new East Tulsa station as well as any future fire stations and changes that may be required for existing stations.

Using general fund SAFER grant and public safety tax revenues, we will make big strides toward our goals to add police and fire personnel. We will hold eight academies over the two fiscal years – four for each department. We will recruit a total of 50 officers and 47 firefighters in FY 17. In FY 2018, we are set to add 56 additional police officers and 50 firefighters. This budget maintains our current level of general fund support for public safety.

The following slides indicate the sequence of academies, the number of recruits and the funding source.

For police, you can also see that we have already graduated 19 police cadets and have recruited 15 for an academy now underway.



FY 17: Police Academies – 20 in General Fund / Jan. 17 start – 30 from public safety tax (PST) and April 2017 start.

FY 18: Police Academies – 30 from PST /July 2017 start – 26 from GF and October 2017 start.

The above slide breaks out the sequence of Fire academies set for the next two fiscal years. As you see, 35 recruits graduated earlier this year.

FY 17: Fire Academies – 27 from SAFER grant / July 2017 start – 20 (PST) and April 2017 start.

FY 18: Fire – 20 (PST) / July 2017 start.

We will also spend $75,000 from the general fund to study and receive recommendations for the 911 Call Center and use of the Public Safety Tax for future staffing. This will give us a very clear direction and a needs assessment for proper allocation for training and recruitment.

The 911 Center has maintained a high level of vacancies for at least two years. The Police Department will carry 14 vacant 911 Center positions into the next fiscal year. When the revenue from the public safety tax begins to accumulate, six call takers will be hired in FY 17 followed by another three positions for FY 18.

We are hopeful that HB3126, the 911 Emergency Bill, will be enacted to help out our 911 funding. That bill creates needed management reforms to the statewide 911 system. As importantly, it increases the wireless line fee for 911 services that will bring it closer to the existing fee for landlines.

The FY17 general fund budget for operations is $8 million less than this year's original budget. We are planning for reductions in many general fund accounts – for example – going from seven to five right-of-way mowing cycles, abolishing 56 vacant positions, and cutting $200,000 from our $1 million nuisance abatement fund. Because we froze the hiring process for general fund positions in December, we did not fill vacant positions, therefore minimizing the need to lay off employees. Human Resources is now working with three employees to find other opportunities within the City.

Regarding Neighborhoods:

As just stated, we plan to reduce our nuisance abatement funding, but we will retain **$800,000** in that fund. Additionally, the expansion of the TARE neighborhood dumpster program will assist with cleanups and reduce the need for nuisance abatement. A new program will involve the cadets in new academies who will now receive training from Working in Neighborhoods on how to recognize and report neighborhood nuisance violations.

I am asking existing police officers and firefighters to take a more active role, to help us by being the eyes and ears of our community.

WHITESIDE	LACY
BERRY	REED

OPEN POOLS (SUMMER 17)

Our Park & Recreation pool system will build a new pool each year for the next five years, and open the other four each summer.

We will rotate the opening of the five pools as we build them.

MCCLURE POOL REHABILITATION

This year, McClure Pool will be rebuilt and replaced, and next year Lacy will have the same level of improvement.

Because of lower general fund revenues, the FY 17 budget does not propose changes to compensation. In the current fiscal year, we were able to provide eligible employees Satisfactory Performance Increases and other across-the-board wage adjustments. In addition, in the spring of 2015 we made significant and long overdue adjustments to non-sworn employee wage charts to get more in-line with current market wage scales.

As stated, Voters thankfully approved the Vision package that will help supplement our public safety and street maintenance activities.

For the first time in several years, we now have adequate funding through the new streets and transportation tax to support the existing school crossing guards program.

We can discontinue the yearly discussion we have had with our school district superintendents, who have enough to worry about right now. This took a huge issue off of all of our plates.

Also in FY 17, with street and transit tax revenues we plan to add a new full-time street maintenance crew and street striping contract, as well as six new traffic safety positions. For FY 18, the Vision revenues will provide sufficient funding to add another street maintenance crew.

Revenue Diversification

We must continue to advocate for a better municipal funding model to the Oklahoma Legislature and Governor. As City leaders, we are well aware of the constraints placed on Oklahoma cities as a result of our required reliance on sales taxes alone for general revenue purposes. We have been active at the Legislature this session and I encourage all of us to advocate for changes that will help our city move toward a more consistent funding model than what sales taxes provide presently.

Broadly speaking, we continue to work with the Oklahoma Municipal League and the City of Oklahoma City on a statewide effort to support improvements to municipal funding.
Sales tax exemptions are receiving a closer look this session, and the state budget will likely include amendments or sunsets to many sales-tax exemptions that negatively impact our local budget.

CLOSING

As you look through the budget book, please notice the page dividers. Finance Director, Mr. Mike Kier and the budget team work with Lathen Kamas of the Communications Department each year to select a theme to make this budget book a reflection of this community. This year highlights something that sets Tulsa apart from most cities – its architecture.

An excerpt reads:

"In Tulsa, architecture is part of the fabric of a culture and history that speaks to our population in many different ways. It establishes Tulsa's unique sense of place and distinguishes it from other cities across the nation...It remains long after the trends have come and gone."

Thanks to the budget team for all the long nights and endless meetings. It is an honor to be the mayor of this city – and I look forward to continuing our work together to keep moving our city forward.

I want to thank our department heads and the management team for reaching a balanced budget. I believe we have a budget that allows us to live within our means and continue to reach for the stars.

CITY OF Tulsa
A New Kind of *Energy*.

MEMORANDUM
OFFICE OF THE MAYOR

DATE: April 28, 2016

TO: Councilor Jack Henderson, Councilor Blake Ewing, Councilor Anna America, Councilor Jeannie Cue, Councilor Karen Gilbert, Councilor Phil Lakin, Jr., Councilor David Patrick, Councilor Connie Dodson, Councilor G.T. Bynum

FROM: Mayor Dewey F. Bartlett, Jr.

SUBJECT: **FY 2016-2017 Budget and Capital Improvement Plan along with a financial plan for FY 2017-2018**

The budget presented to you today has been developed with careful consideration of today's economic conditions, the City's revenues and the goal to maintain sound financial policies and reserves. It is built on the efforts of the Mayor and Council to establish joint goals and objectives. We continue to have regular meetings throughout the City; meeting with citizens in their districts to discuss significant issues, and listen to their thoughts and ideas. All of these efforts have guided the development of this proposed budget.

The total budget is $764 million. This is an increase of $4.2 million or 0.6% over FY 2015-16. The operating budget is $638.6 million, a $9.2 million decrease, or 1.4 %. The Capital Budget is $125.4 million, a $13.4 million increase, or 12%.

On the surface it doesn't appear that much has changed, but so much has. Revenue flows differ in specific funds requiring different approaches to each fund's spending plan, and three new tax proposals approved by voters on April 5, 2016 will begin providing resources during the new fiscal year. Continuing with a process that was initiated two years ago, the budget that is proposed will focus on FY 2016-17, but add a financial plan for FY 2017-18. The addition of the second year helps to judge the future position, not for just the upcoming year, but for the longer term.

Economy

Oil and gas is a significant industry within five states including the state of Oklahoma. Tulsa was once widely recognized as the oil capital of the world. It remains an important part of the Tulsa economy even though diversification has occurred over the last 30 years. The level of drilling activity tells something about the current state of the industry. The latest count shows 61 active drilling rigs within the state of Oklahoma. This is less than half (1/2) of the count one year ago and less than one-third (1/3) of the count two years ago. As noted last year oil prices had dropped from a high of $107 to $44 in the previous year. In the current year, the price dropped below $30 for a while and is currently around $45. Oil and gas production in the state directly contributes to state tax revenues, but is an indirect contributor to city economies. It is a notable contributor to employment, and influences Tulsa's local economy. It is the most significant factor in the sluggish economy.

The employment levels for the Tulsa Metropolitan Statistical Area show a decline in employment of some 1,500 jobs over the last year. Most employment declines are seen in the oil and gas and manufacturing jobs, while other sectors have grown. The unemployment rate has increased from 4.0% a year ago to 4.6% today.

In Tulsa, single-family residential construction permits declined by 12% to 349 units in calendar year 2015. Multi-family construction, which increased tenfold in 2014 to 902 permitted units, pulled back to 611 units. The value of retail, office and industrial permits declined from $163 million to $116 million, with office accounting for all of the reduction, while retail and industrial both had increases.

The sales tax is expected to produce $234.8 million in FY 2016-17, split between the General Fund and the 2014 Sales Tax Capital Fund from the existing 3.1% sales tax. Next year an additional sales tax of 0.55% will begin on January 1, 2017 from voter approved initiatives. The projection is based on technical models with adjustments for new retail incentive areas. The sales tax growth was essentially flat for the 9 months through March of 2016. It is expected to decline slightly in FY 2016-17.

General Fund

The General Fund is the principal operating fund of the City. The original FY 2015-16 resources for the fund totaled $272.3 million, but are now expected to total $266.2 million. Revenues for FY 2016-17 are expected to be $266.5 million or approximately 0.1% more than the estimate for FY 2015-16. Sales and uses tax account for two-thirds (2/3) of the total and are expected to decline by 2.5% from the original estimate for FY 2015-16. The FY 2016-17 budget balances revenues with ongoing expenses for operations.

The General Fund Emergency Operating Reserve is set at a level of 6.39 % of the budget with no change in the dollar amount. A deposit into the City Charter established Economic Stabilization Reserve (rainy day fund) is not required, and the $2 million that was reserved two years ago would be available under the charter provision to offset revenue declines. Because revenues are flat at best, it is recommended that the $3.2 million that remained after the annual audit of FY2014-15 should be added to the Economic Stabilization Reserve. One half of the amount in reserve may be used to offset revenue declines during a single fiscal year. This insurance policy against revenue declines would offset a variance of 1% from revenue declines.

The budget for the General Fund is $266.6 million, a decrease of $8 million or 2.9% from last year's original budget. Public safety receives the largest allocation of resources at 61.7% of the budget versus 60.9% in FY 2015-16 and up from FY 2012-13's 56%. A police academy of 20 is planned from this fund. No fire academy is planned from the General Fund, but an academy of 27 would be funded under a grant application. Both departments would also have academies under the newly passed public safety tax. The City continues to transition sworn employees from grants obtained during the economic downturn. There are six additional officers previously funded by grants who are being transitioned to the General Fund.

The largest category of expenditure is for payroll, which represents 75% of the budget. During FY 2015-16, the City of Tulsa reached agreements with all bargaining units and was able to provide Satisfactory Performance Increases (SPIs) to all employees at some point during the year. There was also increase in the top pay for both Police and Fire.

The proposed FY 2016-17 budget provides full year costs for the FY 2015-16 pay changes. The budget does not otherwise adjust payroll numbers except to remove positions that can no longer be financially supported. Some 56 jobs will be eliminated. The City will bargain SPI's and other compensation items with labor units. The pension rate for the various groups will remain unchanged in the upcoming budget.

If revenues perform at better levels than expected a list of items to be funded should include compensation at a minimum level of $2.5 million, additional mowing of rights of way and parks, nuisance abatement, graffiti removal and others that the Council will identify as it reviews the budget.

Utilities

Utility authorities have reviewed utility revenues, and the funding needed to support operations, maintenance, capital, and debt service costs. They have carefully looked at the maintenance of water and sewer plants, and the need for line replacements. An increase of 6% to the water rate and 9% to the sewer rate are included to address capital needs and debt service of the systems. There are no plans to change the rates for stormwater, trash service and emergency medical services.

The current transfer rate from the utility funds to the General Fund is 6.2%. The rate, which had increased from a long established rate of 5.5% to 7.5% during the recessions of the last decade, is expected to return to the lower rate over the next few years. The tight financial condition of the General Fund caused a pause in the reduction in FY 2013-14 and in FY 2014-15. A reduction in the rate back to the 5.5% level is planned out in the budget and financial plan presented. The FY 2016-17 budget reflects a rate of 5.8% and the FY 2017-18 financial plan sets the rate at 5.5%.

Capital Budget

The Capital Budget includes $83.4 million in sales tax from the 2014 Improve Our Tulsa program. The Capital Budget includes a wide variety of projects ranging from streets to the Tulsa Zoo. Police, Fire, Parks, Gilcrease Museum and the Performing Arts Center all have allocations.

will be available in FY 2019-20, and a limited amount of sales tax capital funding will be available in FY 2021-22.

The overall budget will fund many important services, but the revenue picture for the next two years indicates that substantial changes in services are very unlikely, except for the new initiatives approved by voters. We need to continue the pursuit of efficiencies and efforts, led by the Office of Maximizing and Advancing Performance (MAAP), to show the growing enthusiasm and willingness of employees to embrace change and improve our operations.

The effort to develop joint goals of the Mayor and City Council has been very successful. We worked to develop and pass an Improve Our Tulsa capital package that was well received by the citizens two years ago. Earlier this month, the citizens approved three propositions to improve public safety, streets and transit, as well as an economic development package. It will be our challenge to build the services and projects over the next several years that they expect. We still need to continue to examine our revenue sources and challenges for the longer term to assure that we can meet the essential services that we agree on. Sole reliance on sales tax with its current structure to finance local government remains problematic.

In the meantime, I welcome the Council's review of the proposed budget. I thank the Council for your suggestions and advice in developing the proposed budget. We all should thank the employees of this City who work hard to provide quality services to our citizens in changing economic conditions.

I look forward to agreeing on a budget as we strive to deliver the citizens the high level of service that they expect and deserve.

TULSA CITY COUNCIL

June 30, 2016

Dear Citizens of Tulsa:

On behalf of the entire City Council, we are pleased to present the Fiscal Year 2016-17 Budget and Capital Plan for the City of Tulsa.

In an uncertain economic climate, we were able to prioritize critical public safety functions and economic development efforts, while maintaining a conservative approach to revenue projections and expenditures.

The Council worked very hard to restore fourteen 911 call-taker positions, with the long-term goal of adding new capacity to our critical 911 operations through the Vision Tulsa sales tax. We were also able to restore funding for a Police Advisor in the Legal Department, to provide training, advice, and support to our officers.

To boost economic development activity, the Council restored staff capacity to process building permits and licenses and to manage complex real estate transactions. We were also able to maintain support of our city's two recognized Main Street programs.

We made these important changes without tapping our emergency funds, holding more than $3 million of non-recurring General Fund balance in reserve to address potential revenue declines.

The Mayor and Council will review revenues quarterly to determine if additional priorities can be funded during the fiscal year, such as restoring code enforcement capacity and mowing cycles, and providing a well-deserved stipend for non-sworn employees.

We continue to work very hard on your behalf to maintain the difficult balance of addressing important community needs, while being responsible stewards of public funds. Your elected representatives strongly encourage your feedback as we continue to address Tulsa's challenges and opportunities throughout the coming year.

Sincerely,

Jeanie Cue
Council Chair

Anna America
Council Vice-Chair

175 EAST SECOND STREET, FOURTH FLOOR • TULSA, OKLAHOMA 74103
(918) 596-1990 • FAX 596-1964 • www.tulsacouncil.org

STRATEGIC PLAN REPORT

On March 8, 2012, Mayor Dewey F. Bartlett, Jr. and the Tulsa City Council adopted shared goals, objectives, outcomes and priorities for the City of Tulsa. Goals and desirable outcomes were identified and agreed upon for five shared priorities:

- Develop the Economy
- Beautify Tulsa
- Make local government efficient and reliable
- Improve Public Safety
- Develop transportation plans for future needs

These priorities published in *2012 Goals and Objectives: The Vision and Agenda of the Mayor and Council of the City of Tulsa* are a follow-up to the strategic planning effort launched by Mayor Bartlett in November 2010 designed to:

- Improve municipal program effectiveness, efficiency and accountability by focusing on results, service quality and customer satisfaction;
- Improve the confidence of citizens of Tulsa in the capability of the municipal government by systematically holding each municipal program manager accountable for achieving program results and reporting publicly on their progress; and

Promote continuous improvement of municipal government.

Mayor Bartlett and the City Council meet annually to revise and update the status of their shared goals and objectives. The City's strategic planning effort is also guided by comprehensive citizen surveys completed in February 2011 and July 2013. The primary objective of both surveys was to measure the opinions and attitudes regarding City services of residents in the City of Tulsa. The results of the survey have been reviewed to assist City officials in allocating limited resources to services that are most beneficial to residents.

- Citizen Survey Priority

The FY2016 City of Tulsa Annual Budget incorporates Mayor, Council and Citizen Survey priorities within the Budget by delineating City department goals to the five shared elected officials' priorities and Citizen Survey priorities. Each priority is color-coded and illustrated by a corresponding symbol, as shown above. Key department level goals, objectives, performance indicators and performance targets are reported in the department budget summaries (Section Four). Goals supporting a Mayor and Council priority and/or Citizen Survey priority are identified by the corresponding priority symbol. Additionally, a Budget Strategy Overview section has been added to each Department Budget Summary to highlight how budget resources are being dedicated to achieve performance goals. Beginning in FY2014, the Constrained Capital Projects Inventory also incorporates Mayor and Council and Citizen Survey priorities by utilizing corresponding symbols.

In July 2011, the administration began tracking departments' performance indicators to measure progress in achieving Citizen Survey and elected officials' priorities. Performance indicators are published monthly on the City of Tulsa intranet site so employees can view each Department's progress in meeting these objectives.

The *FY2015 Key Performance Measures Report* will be published on the City of Tulsa website in FY2016. The 2011 and 2013 City of Tulsa Citizen Surveys are available on the City of Tulsa website as well.

CITY OF TULSA
FINANCIAL POLICIES

1. STRATEGIC PLANNING

a. All planning activities, strategies and studies should be comprehensive and integrated on a City-wide basis.

b. Plans, strategies and studies shall encompass multi-year time frames and be updated annually.

2. OPERATING BUDGET

a. The City of Tulsa shall comply with the provisions of the *Oklahoma Municipal Budget Act, 11 O.S. Supp. 1979, Sections 17-201 through 17-216.* It shall be the responsibility of the Mayor through the Department of Finance to ensure compliance and the timely preparation of the City of Tulsa's annual budget.

b. The budget will provide for adequate maintenance of the capital plant and equipment and for their orderly replacement.

c. The City will maintain a budgetary control system to help it adhere to the budget.

d. The City administration will prepare regular reports comparing actual revenues and expenditures to budgeted amounts.

e. Each year the City will update revenue and expenditure projections for the next five years. Projections will include estimated operating costs of future capital improvements that are included in the capital budget.

f. The City will integrate key performance measurement and productivity indicators within the budget.

g. The City will project its equipment replacement and maintenance needs for the next several years and will update this projection each year. From this projection a maintenance and replacement schedule will be developed and followed.

h. It shall be the goal of the City that current operating revenues will be sufficient to support current operating expenses and in no case shall more than five percent (5%) of the operating budget be supported by the use of prior year's fund balances.

i. Adjustments to Water, Sewer, Stormwater and Solid Waste Disposal service rates and fees shall be examined on an annual basis as an integral part of the City's budgetary process.

3. RISK MANAGEMENT

a. The City will operate a risk management program to provide for protection against loss and a reduction in exposure to liability. Such program shall include an employee safety training program to minimize financial losses to the City.

b. The City will establish a self-insurance program to provide for protection against major losses and will purchase excess coverage insurance to cover catastrophic losses where appropriate.

4. PROCUREMENT AND PURCHASING

a. The City of Tulsa shall operate a consolidated Purchasing and Procurement System.

b. The City's Purchasing and Procurement System shall encourage full and open competition on all purchases and sales.

c. The operation of the City's Purchasing and Procurement System and Surplus Property Disposal System shall be based upon competitive bidding whenever possible.

5. REVENUES

a. The City will estimate its annual revenues by an objective and analytical process.

b. It shall be the goal of the City that all Enterprise Funds shall be self-supporting.

c. The City will establish all user charges and fees at a level related to the cost of providing the services.

d. Credit and Collection

1. The City of Tulsa will neither begin business activity nor continue to engage in business activity with an entity that owes the City funds from a delinquent debt.
2. Extended credit may be granted by the City for certain obligations. If payment is not timely, the City reserves the right to refuse future credit as well as take necessary legal action to obtain payment of the debt and collection costs.

e. The City will try to maintain a diversified and stable revenue system to shelter it from short-run fluctuations in any one revenue source.

f. Categorical federal and state grant revenues shall only be used to finance limited-time-period operations and/or one-time capital.

g. Five and one-half percent (5½%) of Enterprise Fund revenues will be transferred annually to the General Fund for in-lieu tax payments (policy exception has been in place since 2003).

6. CAPITAL BUDGET AND IMPROVEMENTS

a. The City of Tulsa's Capital Improvements Program shall be a five-year program and shall be updated annually. All departments' needs shall be considered in the plan.

b. The City shall maintain a balanced mix of financing for funding capital projects, including pay-as-you-go, grants and debt, without excessive reliance on any one source.

c. No capital project shall be funded which does not comply with the provisions of and is not contained in the currently approved Capital Improvements Program.

d. The City will coordinate development of the capital improvement budget with development of the operating budget. Future operating costs associated with new capital improvements will be projected and included in operating budget forecasts.

e. Capital projects will be scheduled based on the following criteria:

1. The project has been certified by the Planning Commission as being in accordance with City plans.
2. The project will alleviate a service deficiency or replace a deteriorated and/or non-functioning facility.
3. Federal or state law requires it to be done.
4. Federal or state matching funds are available for the project.
5. A Federal or state agency will construct the facility at no cost to the City.
6. The project will encourage economic development.
7. The project is needed to solve an emergency situation.
8. The project will improve the quality of life in the City's neighborhoods.

f. Public hearings will be held before deciding what projects to include in any multi-year capital program which requires approval by the electorate.

g. The CIP has been developed based on Government Finance Officers Association (GFOA) recommended best practices. http://www.gfoa.ort/capital-planning-policies

h. The CIP has been coordinated with the Planning and Development Department to assess the CIP for conformance with the Comprehensive Plan and to prioritize projects which support Land Use Policies 5.5 and 13.3 in particular.

7. *LONG TERM BORROWING*

a. General Obligation and Revenue Bonds shall only be issued for capital improvements and maintenance or expenditures related thereto. Revenue bonds shall be used to finance capital improvements wherever possible. No operating expenses shall be funded using any form of long-term financing.

b. Bond borrowing shall be planned and the details of the plan shall be incorporated into the five-year Capital Improvements Program.

c. The outstanding indebtedness of the City of Tulsa shall in total not exceed such levels as to cause the City's credit rating to be impaired and in all cases the City shall take such actions and adopt such policies and procedures as necessary to maintain a rating equal to at least AA for general obligation debt. In no event shall the net general obligation debt exceed twenty-five percent (25%) of the net assessed market valuation of the taxable property of the City of Tulsa as established by the County Assessor.

d. Projects financed through the issuance of debt shall not be financed for a period that exceeds the expected useful life of the project and in no event shall the term of any debt exceed twenty-five (25) years.

e. Refunding of outstanding debt shall only be considered when present value savings of at least four percent (4%) of the principal amount of the refunded bonds are produced, unless a restructuring or bond covenant revisions are necessary in order to facilitate the ability to provide services or issue additional debt in accordance with established debt policy and limitations.

f. Bond sales shall be structured to achieve level debt service payments to the extent possible taking into consideration the costs of such financings. Either variable or fixed rate financing may be used, subject to applicable laws, depending on the cost benefit to the City of each option.

g. Interest earnings from general obligation bond proceeds shall be deposited in the General Fund.

h. Competitive sale shall be used for all general obligation debt issuances of the City of Tulsa. Negotiated or competitive sale may be used for revenue bonds.

8. *INVESTMENTS AND DEPOSITS*

a. It shall be the objective of the City of Tulsa to pool and invest public funds in accordance with current legislation and the Charter of the City of Tulsa. Criteria for investing shall adhere to the following order of priority: (1) Safety, (2) Liquidity, (3) Yield.

b. Responsibility for the investment program of the City shall be vested with the Director of Finance who shall establish an investment program consistent with an adopted investment policy.

c. The City will establish a cash flow management system which includes the preparation of a cash flow analysis of all funds on a regular basis. Disbursement, collections and deposit of all funds will be scheduled to ensure maximum investment return and cash availability subject to the City's investment policies. The cash flow management system shall ensure the City can offset significant downturns in revenues which could not have been reasonably foreseen and provide sufficient working capital and cash for daily financial needs.

d. The City will make arrangements with banks on a contractual basis for a specified period of time with specified fees for each service rendered.

9. *RESERVES*

a. The City shall establish and maintain an operating reserve in the General Fund to provide for unanticipated expenditures of a non-recurring nature or to meet unexpected increases in service delivery costs. The reserve will be budgeted at approximately six and thirty-nine (6.39) percent of the General Fund expenditures estimated for the fiscal year. Prior to allocating funds from this reserve, the Mayor shall prepare an analysis of the proposed expenditure and present it to the City Council.

b. The City may establish and maintain operating reserves in its enterprise funds to pay for expenses caused by unforeseen emergencies or shortfalls caused by revenue declines.

10. ACCOUNTING

a. The City of Tulsa's accounting systems shall be operated and maintained in accordance with generally accepted principles and standards as promulgated by the Governmental Accounting Standards Board.

b. The City's accounting and financial transactions shall be audited annually by a recognized independent certified public accounting firm and such audit results shall include a management letter detailing areas where improvement is needed. A firm to perform such audit shall be chosen not more than once every five (5) years.

c. The City shall prepare and issue an official Comprehensive Annual Financial Report no later than six (6) months following the fiscal year-end in accordance with Government Finance Officer's Association and Governmental Accounting Standards Board principles and standards.

d. The City of Tulsa shall establish and maintain an accounting control environment to help ensure proper authorization for financial transactions and proper procedures for safeguarding assets.

e. The City will comply with bonded debt covenants requiring yield restrictions on certain investments and accounts in compliance with *Internal Revenue Code, Section 148 - Arbitrage.*

11. TRUSTS AND AUTHORITIES

Unless otherwise provided by the operation of law, all Trusts and Public Authorities which receive funding from the City of Tulsa shall conform to the City's Financial Policies and procedures where applicable.

12. PENSION FUNDS

a. The pension funds of the Municipal Employees' Retirement Plan shall be managed by the Pension Board as set forth in City Ordinance and Oklahoma Statute.

b. The City's annual budget will provide for adequate funding for the Municipal Employees' Retirement System.

c. Investments shall be made in conformance with an investment policy adopted by the Municipal Employees' Pension Board.

7-T

(Published in the Tulsa World
June 24, 2016)

ORDINANCE NO. 23500

AN ORDINANCE ADOPTING THE ANNUAL BUDGET OF THE CITY OF TULSA FOR THE FISCAL YEAR 2016-2017; ORDERING THE TRANSFER OF ENTERPRISE INCOME TO THE GENERAL FUND; APPROPRIATING UNEXPENDED BALANCES FOR GRANT FUNDS AND CAPITAL PROJECT FUNDS FOR FISCAL YEAR 2015-2016; ORDERING AND DIRECTING THE COMPUTATION AND FILING OF LEVY REQUIREMENTS FOR THE 2016-2017 SINKING FUND OF THE CITY OF TULSA, OKLAHOMA; RESERVING FUND BALANCE OF SIX AND THIRTY-NINE PERCENT (6.39%) AS AN EMERGENCY OPERATING CONGTINGENCY IN THE GENERAL FUND; LEAVING THE ECONOMIC STABILIZATION RESERVE AT $2 MILLION; APPROVING AN EMERGENCY TELEPHONE FEE OF FIVE PERCENT (5%) FOR CALENDAR YEAR 2017; ORDERING THE FILING OF THE CITY OF TULSA BUDGET, FISCAL YEAR 2016-2017 WITH THE STATE AUDITOR AND INSPECTOR OF THE STATE OF OKLAHOMA; AND ORDERING THIS ORDINANCE TO TAKE EFFECT IMMEDIATELY FROM AND AFTER ITS ADOPTION AND APPROVAL.

BE IT ORDAINED BY THE CITY OF TULSA:

Section 1. That the annual budget of the City of Tulsa, Oklahoma, for Fiscal Year 2016-2017 be and is hereby adopted under the Municipal Budget Act, 11 O.S. 2001, §§ 17-201, *et seq.*, as amended.

Section 2. That the transfer of six percent (6.00%) of Water, Sewer, Stormwater, and TARE/Solid Waste rate income to the General Fund of the City of Tulsa, Oklahoma, be and is hereby approved and ordered.

Section 3. That the unexpended appropriation balances and encumbrances for grant funds and capital project funds for Fiscal Year 2015-2016 be and the same are hereby appropriated to the same funds, accounts and for the same purposes for Fiscal Year 2016-2017 unless the project is designated to be closed.

7T

Section 4. That the Mayor shall compute the levy requirements for the 2016-2017 Sinking Fund of the City of Tulsa, Oklahoma, utilizing a reserve of ten percent (10%) for delinquent taxes and cause the same to be filed with the Excise Board of Tulsa County, Oklahoma.

Section 5. That the Mayor and City Council shall reserve fund balance for Fiscal Year 2016-2017 in an amount equivalent to six and thirty-nine percent (6.39%) of projected revenues as an emergency operating contingency in the General Fund that can only be spent with Council approval.

Section 6. That the economic stabilization reserve will remain at $2 million from unassigned fund balance in accordance with the provisions of the 1989 Amended Charter, Article II, Section 7.5.

Section 7. That an Emergency Telephone Fee (E-911) of five percent (5%) of the tariff rate be and the same is hereby approved and ordered for calendar year 2017 in the City of Tulsa, Oklahoma.

Section 8. That one (1) copy of the adopted budget, being marked and designated as "City of Tulsa Budget, Fiscal Year 2016-2017" be and the same are herewith ordered to be filed in the Office of the City Clerk of the City of Tulsa, Oklahoma, on the 16 day of June, 2016, and one (1) copy with the State Auditor and Inspector of the State of Oklahoma.

Section 9. That this ordinance shall take effect immediately after its adoption and approval.

ADOPTED by the Council JUN 16 2016.
Date

Jeannie Cue
Chairman of the Council

DEO/jb

6/16/16

OFFICE OF THE MAYOR

Received by the Mayor: _____, at _____.
Date Time

Dewey F. Bartlett, Jr., Mayor

By:

_____
Secretary

APPROVED by the Mayor of the City of Tulsa, Oklahoma: JUN 20 2016,
Date

at _____.
Time

_____
Mayor

(Seal)

ATTEST:

_____
City Clerk

APPROVED:

_____
City Attorney

DEO/jb

6/16/16

7-K

(Published in the Tulsa World
June 24, 2016)

ORDINANCE NO. 23501

AN ORDINANCE APPROVING AND ADOPTING THE CAPITAL IMPROVEMENTS PLAN OF THE CITY OF TULSA, OKLAHOMA, FOR THE FISCAL YEARS 2017-2021; ORDERING THE FILING OF DOCUMENTS WITH THE CITY CLERK; AND DECLARING AN EMERGENCY.

BE IT ORDAINED BY THE CITY OF TULSA:

Section 1. That the Capital Improvements Plan of the City of Tulsa, Oklahoma, for Fiscal Years 2017-2021 be and is hereby approved and adopted in accordance with Title 4, Chapter 4, City of Tulsa, Oklahoma, Revised Ordinances.

Section 2. That one (1) copy of the approved and adopted capital plan, being marked and designated as "City of Tulsa Capital Improvements Plan, Fiscal Years 2017-2021," be and the same is herewith ordered to be filed in the Office of the City Clerk of the City of Tulsa, Oklahoma, on the 20th day of June, 2016.

Section 3. That an emergency is hereby declared to exist for the preservation of the public peace, health, and safety, by reason whereof this Ordinance shall take effect immediately upon its adoption and approval.

ADOPTED by the Council JUN 16 2016.
Date

Jeannie Cue
Chairman of the Council

ADOPTED as an emergency measure JUN 16 2016.
Date

Jeannie Cue
Chairman of the Council

DEO/jb

5/5/16

OFFICE OF THE MAYOR

Received by the Mayor: _____, at _____.
Date Time

Dewey F. Bartlett, Jr., Mayor

By:

_____
Secretary

APPROVED by the Mayor of the City of Tulsa, Oklahoma: JUN 20 2016,
Date

at _____.
Time

Dewey F. Bartlett Jr.
Mayor

(Seal)
ATTEST:

City Clerk

APPROVED:

City Attorney

DEO/jb

5/5/16

SECTION 2: EXECUTIVE SUMMARY

This section includes the Executive Summary, the Budget Planning Process, the Five-Year Financial Forecast Summary, the Community Profile, and a map showing the Corporate Boundaries and City Council Districts.

This section is for information only and is not part of the ordinances adopted by the City Council.

TULSA HARDESTY ARTS CENTER

101 EAST ARCHER STREET

ARCHITECT(S):	CLASSIFICATION:	YEAR:
SELSER SCHAEFER ARCHITECTS	CONTEMPORARY	2012

City of Tulsa 2016-2017
Budget and Capital Plan
Executive Summary

The FY17 total budget is $767,965,000 – a 1.1 percent increase from the original FY16 budget. The operating budget is $642,587,000 while the Capital Improvements budget totals $125,378,000. The operating budget is decreasing by 0.8 percent and the capital budget is increasing 12 percent from FY16 totals. FY17 revenue projections total $729,548,000; Figure 1 shows revenue by major category.

Total expenditures by major program categories are shown on Figure 2. Public Safety consumes 23 percent of total appropriations. Public Works and Transportation make up 41 percent of the budget and includes the bus system, street maintenance, water and sanitary sewer systems, storm water management, and trash pickup and disposal functions. Cultural and Recreational programs consume 5 percent of the budget, Social and Economic Development programs make up 3 percent, and Administration 10 percent. Debt service is 18 percent of the budget.

Figure 1 Major Revenue Categories (in millions)

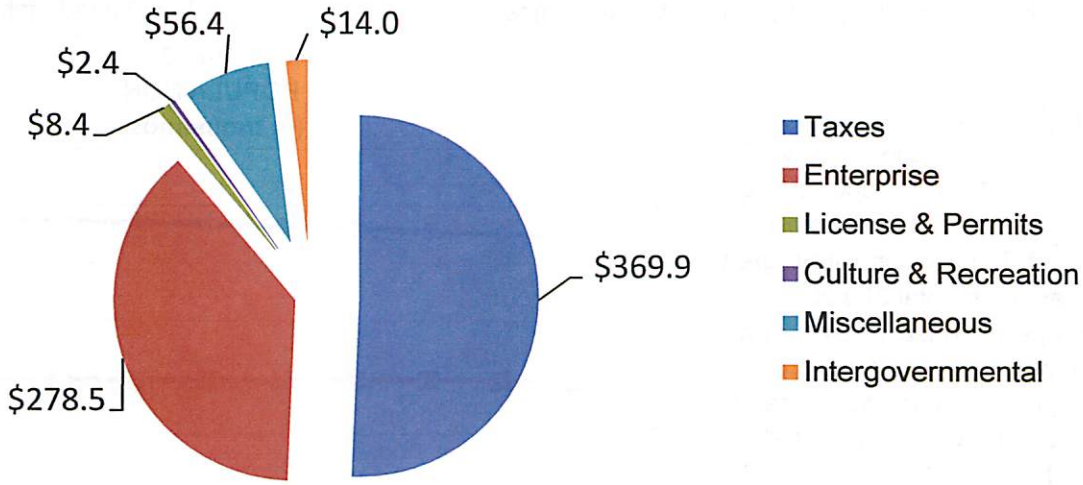
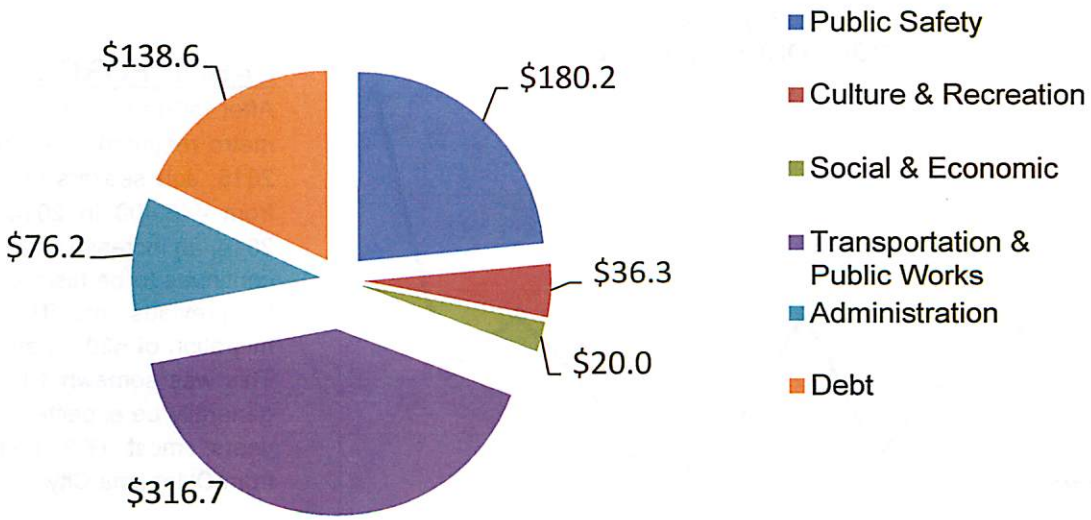


Figure 2 Major Expenditure Categories (in millions)



ECONOMIC CONDITION

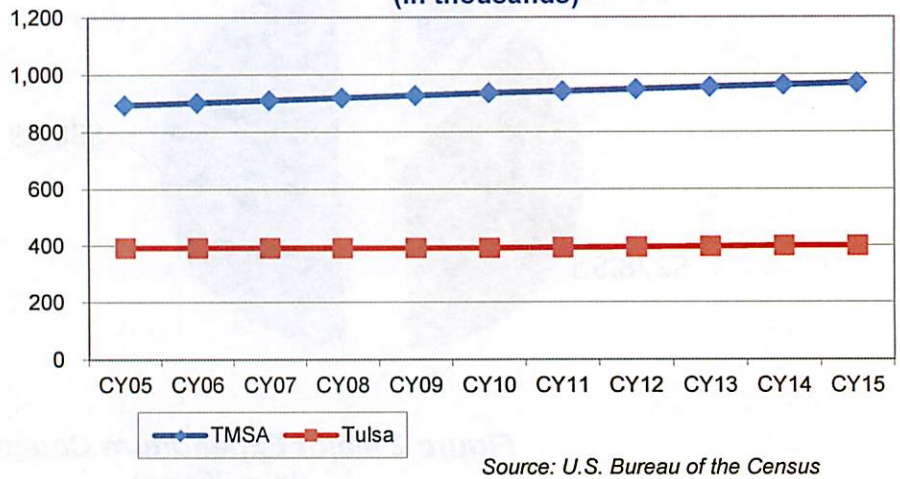
All labor figures have now regained losses sustained in the previous recession, and are currently at historic highs. The area labor force gained 28,400 new participants in 2015. This was an increase of 6.4 percent over the previous year. Wage and Salary employment reported its fifth consecutive year of growth, increasing 1.1 percent over CY14, and ended the fiscal year at a seasonally adjusted total of 443,100. The greatest relative growth was sustained in the Service sector, which increased 2.7 percent over the previous fiscal year, and at a median annual rate of 1.6 percent over the previous ten years. The larger Total Employment survey reported an increase of 6.5 percent over the previous year to total a seasonally adjusted 454,700 in CY15. As Total Employment grew faster than the labor force, the metro jobless rate fell in CY15 to 4.3 percent, a decrease of 0.5 points from CY14 (4.8 percent). After five years of growth, retail sales in the TMSA remained essentially flat in CY15. However, the Oklahoma State University Center for Applied Economic Research has forecast retail sales to grow at an annualized rate of 2.9 percent, employment at 1.2 percent, and per capita personal income at 4.2 percent over the coming 4 years.

Gross Metro Product (GMP) for the area was estimated to have remained flat over the previous year; but is forecast to resume growth at an annualized rate of 2.8 percent through CY19. Barge freight reported lower, but steady traffic despite the closure of several channels due to a large scale infrastructure improvement project, while air freight reported its highest annual total since CY09 at 59,825 tons shipped over the year. Considering the conservative growth forecast in both employment and GMP, it is expected that although the pace may be slowing, the local economy will continue to experience modest improvement and continued stability for the near future.

POPULATION

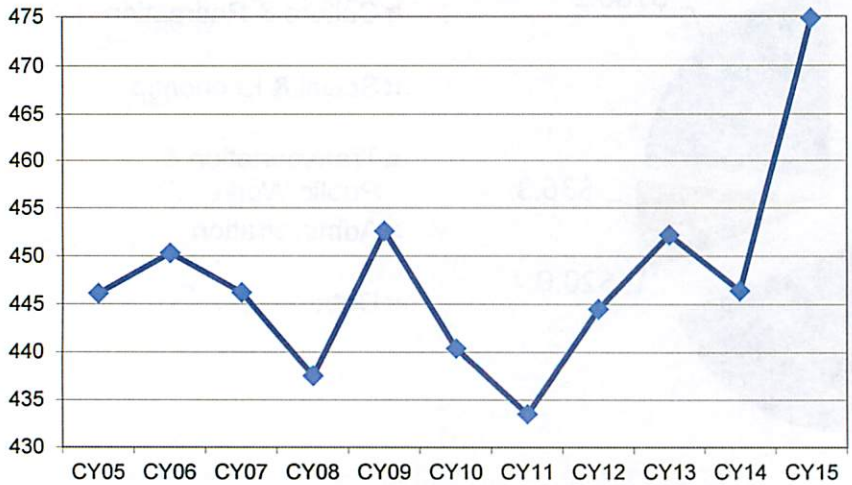
The TMSA population grew 0.7 percent in 2015 to 971,000, up from 964,300 in 2014. At the same time, the City of Tulsa's population grew by 0.1 percent to total 399,200. The median age in Tulsa is 34.8 years old, although the fastest growing demographic continues to be the 55-64 age group, which increased 30 percent between 2005 and 2015. The City may expect increasing service demands related to an aging population; such as transit, targeted recreation, and ADA infrastructure.

Figure 3
POPULATION
(in thousands)



Source: U.S. Bureau of the Census
Experian

Figure 4
LABOR FORCE (in thousands)



Source: Oklahoma Department of Commerce

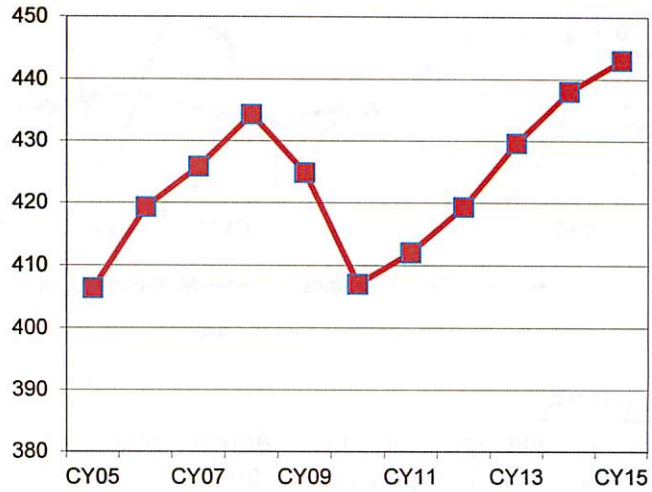
LABOR FORCE

After falling in 2014, labor force in the metro resumed its expected growth in 2015. Job seekers in the TMSA grew from 446,400 in 2014 to 474,800 in 2015, an increase of 28,400. This total continues to be historically high. Over the previous year, Tulsa had a net in-migration of 630 potential job seekers. This was somewhat lower than would generally be expected. As in previous years, most (7.2 percent) migrated from Oklahoma City.

WAGE AND SALARY EMPLOYEMENT

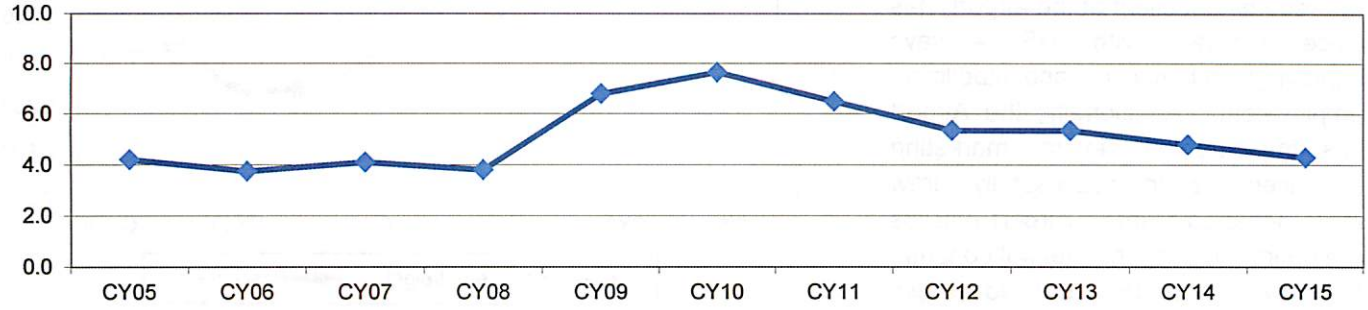
Monthly TMSA Wage and Salary employment continued the growth which began in CY11. By the end of the CY15, the twelve month moving average increased by 5,000 jobs from a year earlier. The service sector reported the greatest relative gains, growing 2.7 percent in CY15, adding 5,700 jobs over the year. Current trends indicate that the Service Sector may continue to report the strongest growth in the coming year, as its real growth outpaced all other sectors the previous five continuous months. Moody's Analytics forecasts total wage and salary employment growth of 2.0 percent in CY16 and 2.9 percent in CY17. With hiring occurring primarily in the largest subsector, Service, wage and salary employment should continue its recovery in the upcoming year. Wage and Salary has been a good indicator of revenue trends in future years.

Figure 5
WAGE AND SALARY EMPLOYMENT (in thousands)



Source: Oklahoma Department of Commerce

Figure 6
UNEMPLOYMENT RATE (percent)

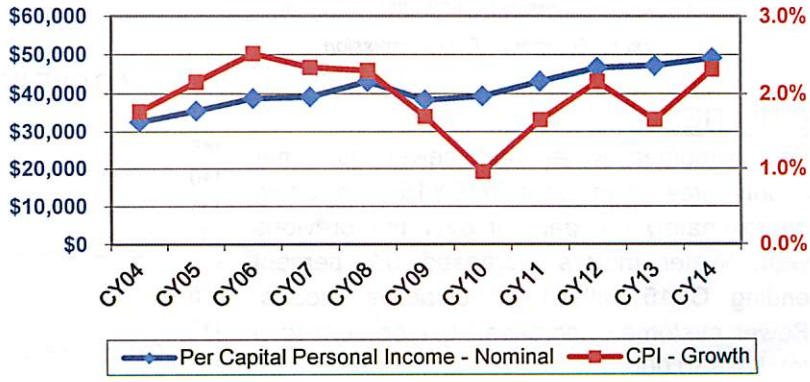


Source: Oklahoma Department of Commerce

PERSONAL INCOME

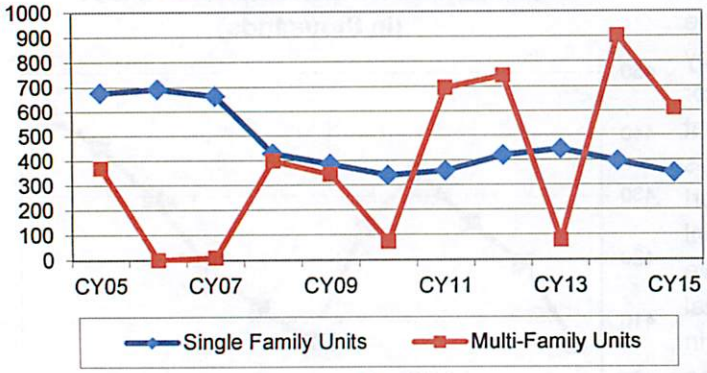
After dropping 11.2 percent in late 2009, per capita personal income has regained these losses and continues to grow. Per capita personal income grew by 2.7 percent in 2010, an even stronger 9.7 percent in 2011, and 8.2 percent in 2012. As energy prices continued to rebound and the local job market improved, per capita personal income had returned to its expected trend in 2013, and increased another 1.2 percent to $47,297. After leveling off in 2013, personal income regained momentum in 2014, increasing another 4.1 percent over the previous year. Moody's Analytics forecasts that per capita personal income will increase in calendar years 2015 and 2016 with annual increases of; 5.4 percent and 6.6 percent respectively. This would increase per capita personal income to approximately $51,901 by the end of 2015. Annual growth in per capita personal income has averaged 4.2 percent over the previous 14 years, with the median annual gain being 4.7 percent. Assuming stable savings rate trends in the future and annual growth of 4 percent or more, the City should expect to see greater activity in sales tax collections in the future.

Figure 7
PER CAPITA PERSONAL INCOME (TMSA)



Source: Bureau of Economic Analysis

Figure 8
HOUSING UNIT BUILDING PERMITS



Source: City of Tulsa

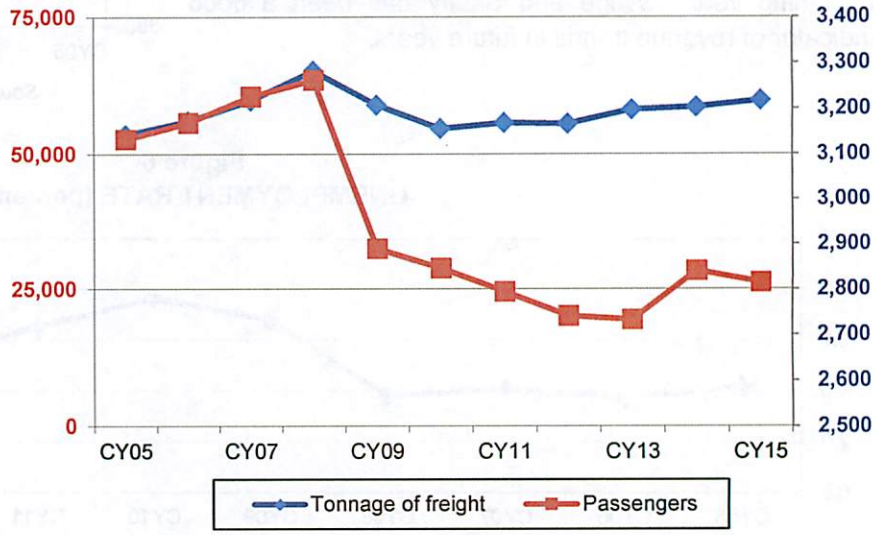
BUILDING PERMITS

Construction slowed again in 2015. The year ended with 349 single family units built and 611 multi-family units built. Combined, this was a decrease of 26.1 percent from 2014. Positive growth in commercial activity was seen in all sectors outside of Office construction; which fell 74 percent in 2015. Both Retail and Industrial construction performed well over the year, increasing 37 and 45 percent, respectively. Although construction did not perform to expectations, its decrease was not significant.

AIRPORT

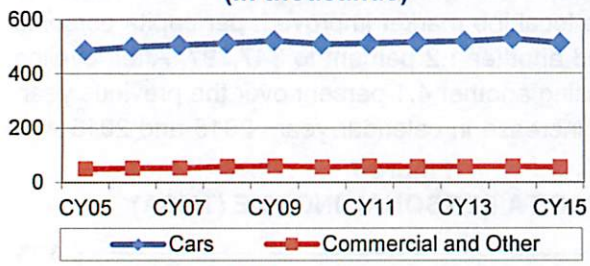
Freight tonnage at the Airport increased by 2.0 percent in 2015. However, passenger traffic fell slightly, decreasing by 27,000 passengers (0.9 percent) over 2014. After bankruptcy proceedings in 2012, American Airlines (a predominant client at the airport) has since merged with US Airways improving both service and stabilizing employment. Additionally, the Airport has implemented several marketing enhancements to successfully draw more non-stop flights. Airport officials are optimistic traffic counts will continue to grow in 2016, due to these improvements.

Figure 9
AIRPORT FREIGHT (in tons)
& PASSENGERS (in thousands)



Source: Tulsa Airport Authority

Figure 10
MOTOR VEHICLE REGISTRATION
(in thousands)



Source: Oklahoma Tax Commission

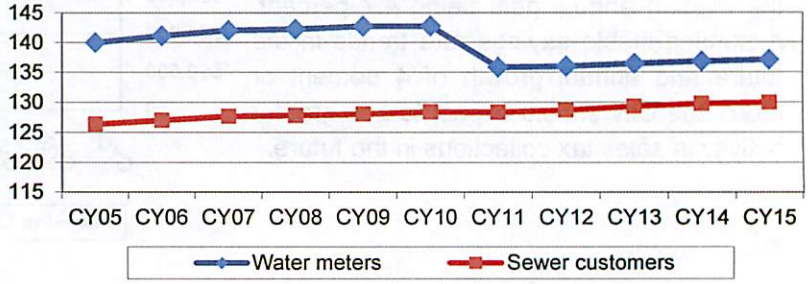
MOTOR VEHICLE REGISTRATION

After 5 years of continuous growth, vehicle registration in Tulsa County fell slightly in CY15; ending the period with an annual decrease of 3.1 percent in car registrations; and 4.6 percent in all other categories. There were 512,000 cars and 55,000 commercial trucks and other vehicles registered in CY15.

UTILITIES

The combined water and sewer customer counts grew somewhat in CY15, increasing approximately 0.2 percent over the previous year. Water meters increased 0.2 percent ending CY15 with 137,100 active meters. Sewer customers increased 0.1 percent to a total of 130,000.

Figure 11
ACTIVE WATER METER AND SEWER CUSTOMERS
(in thousands)



Source: City of Tulsa

REVENUES

WHERE THE MONEY COMES FROM

The Operating and Capital Budgets are financed by the revenue sources identified in the following figures. Total projected revenue for FY17 is $729,548,000, a 2 percent increase from the FY16 original budget. Enterprise revenues are increasing 6 percent.

Several methods are used to project the individual revenue sources used to finance Tulsa's government. The sources producing the most revenue are modeled using time series statistical programs. The results are modified based on current and projected economic trends, and views of various experts as conveyed in local, state, and national publications. When projecting the secondary sources, extrapolation of trends is used, and in the case of stable sources, the current fiscal year estimate is carried over into the next fiscal year. A final method is the "Delphi" approach. Experts (oracles if you will, hence the name "Delphi"), in most cases the City staff responsible for managing a program and/or facility that generates revenue, are asked their opinion of revenue growth rates. Often times the initial amounts are modified after discussions with the Budget and Planning staff.

LOCAL TAXES

The City has five major tax categories and collectively they will provide 51 percent of the projected revenue in FY17.

Sales Tax

The largest source of revenue for the City is sales tax and it accounts for 33 percent of the FY17 resources. In 2016, the Oklahoma State Tax Commission sales tax retention rate decreased from 1 to 0.5 percent of the amount on goods and services which are subject to this tax under State Statutes. The General Fund receives 2 cents of the City's sales tax rate for operations and with the remainder placed in capital funds. Sales tax receipts of $241,564,000 are projected in FY17, a 2 percent increase from the FY16 estimate. Also, voters authorized an additional 0.55 percent sales tax for Public Safety, Streets and Transportation, and Economic Development projects which will begin in January, 2017.

Use Tax

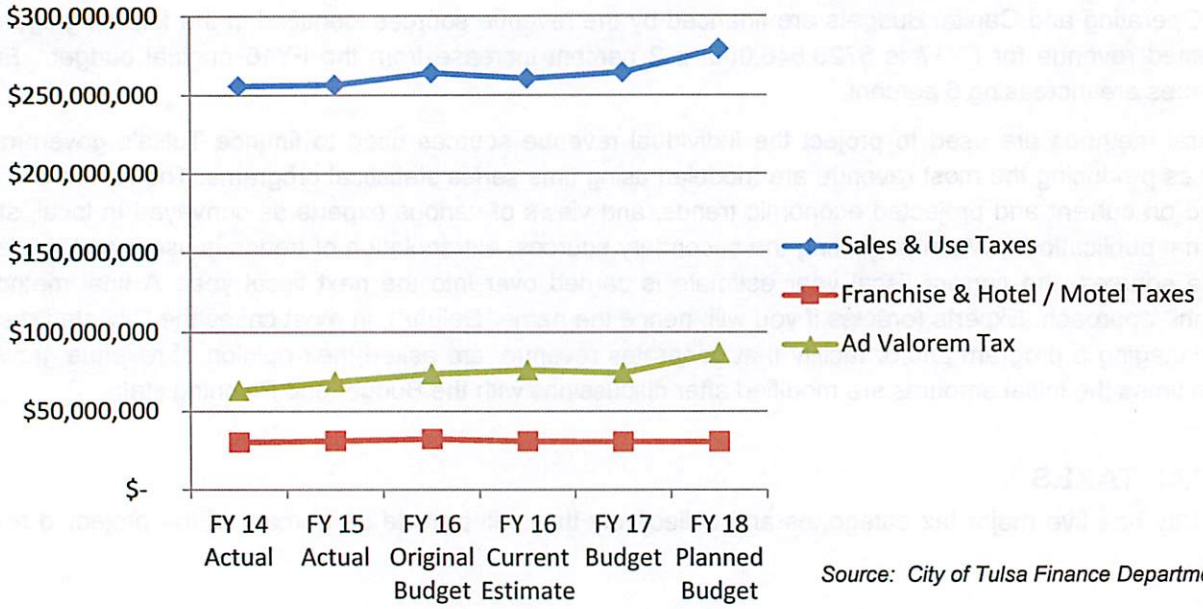
Personal property purchased outside the state and used within the City is also taxed at 3.1 percent. The FY17 original budget Use Tax projection is $23,321,000, a 4 percent decrease from the FY16 estimate of $24,293,000.

Franchise Tax/Right of Way User Fees

Franchise Tax/Right of Way (ROW) User fees are collected from Oklahoma Natural Gas (ONG), Public Service Company of Oklahoma (PSO), Cox Communications, AT&T, Valor, Trigen, and other miscellaneous users of City ROW. Collectively, ONG and PSO generate 55 percent of this category's revenue. Natural gas prices have decreased more than 85 percent since 2008 and are expected to remain at current levels. In FY17, ONG and PSO fees are projected to produce $12,204,000. Revenue has been affected by lower natural gas prices and alternatively warmer winter and cooler summer weather. FY17 revenue from all Franchise Tax/Right of Way User fees is projected to be $22,949,000.

Figure 12

TAXES



Source: City of Tulsa Finance Department

Hotel/Motel Tax

In addition to sales tax, the use of hotel and motel rooms within the City is taxed at 5 percent. Projected FY17 receipts of $7,562,000 are a 4 percent decrease from the FY16 original budget. However, the outlook for FY17 is positive as the Convention and Visitor's Bureau expects strong venue bookings.

Ad Valorem Tax

The State Constitution requires Tulsa make an annual Ad Valorem tax levy sufficient to pay for the principal and interest on bonded indebtedness and any court judgments against the City. The tax levy is approved by the County Excise Board. The tax is projected to generate $74,481,000 in FY17.

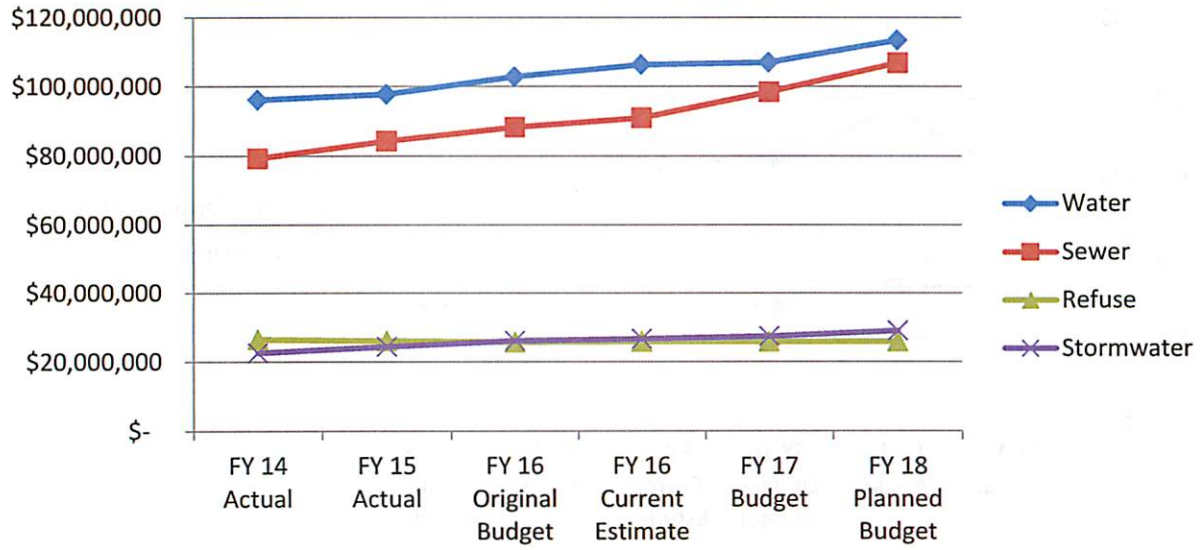
ENTERPRISE REVENUES

Charges for using utility services, emergency medical services, and golf courses are sources of revenue for the enterprise funds. Utility charges include revenues generated by the water system, the sanitary sewer system, the solid waste disposal service, and the stormwater management program. The Emergency Medical Services Authority (EMSA) fees are collected and used to help fund the operations of emergency medical services. Golf course revenue is generated from the operations of Page Belcher and Mohawk Golf Courses.

Golf Fees

The City began contracting with Billy Casper Golf, LLC of Virginia to operate Page Belcher and Mohawk Golf Courses in January 2008. All golf revenue is retained by Billy Casper Golf and used to operate the courses. Projected FY17 revenue is estimated at $2,825,000, an increase of 2 percent over the FY16 original budget.

Figure 13
MAJOR ENTERPRISE REVENUES



Source: City of Tulsa Finance Department

Water

The sale of treated water is expected to generate $106,963,000 in FY17, 4 percent higher than the FY16 original budget. Demand is expected to be lower because of the assumption that growth in the customer base will be modest and that the cooler summers experienced over recent years will continue. Additional revenue growth is assumed based on a 6 percent rate increase effective October 1.

Sewer

The treatment and disposal of wastewater is charged to both commercial and residential sewer customers. Little or no growth in the customer base is anticipated. FY17 revenue is projected to be $98,404,000, 11 percent higher than the FY16 original budget. Revenue estimate improvement is based on a 9 percent rate increase effective October 1.

Refuse

The Tulsa Authority for the Recovery of Energy (TARE) is responsible for overseeing the collection and disposal of solid waste within the City. Revenue is generated from charges on trash collection and disposal. FY17 revenue is projected to be $25,940,000. The customer base is projected to be stable.

Stormwater

City of Tulsa landowners pay for the operation and maintenance of the City's storm drainage facilities. The FY17 revenue projection is $27,369,000,. There will be no rate increase in FY17.

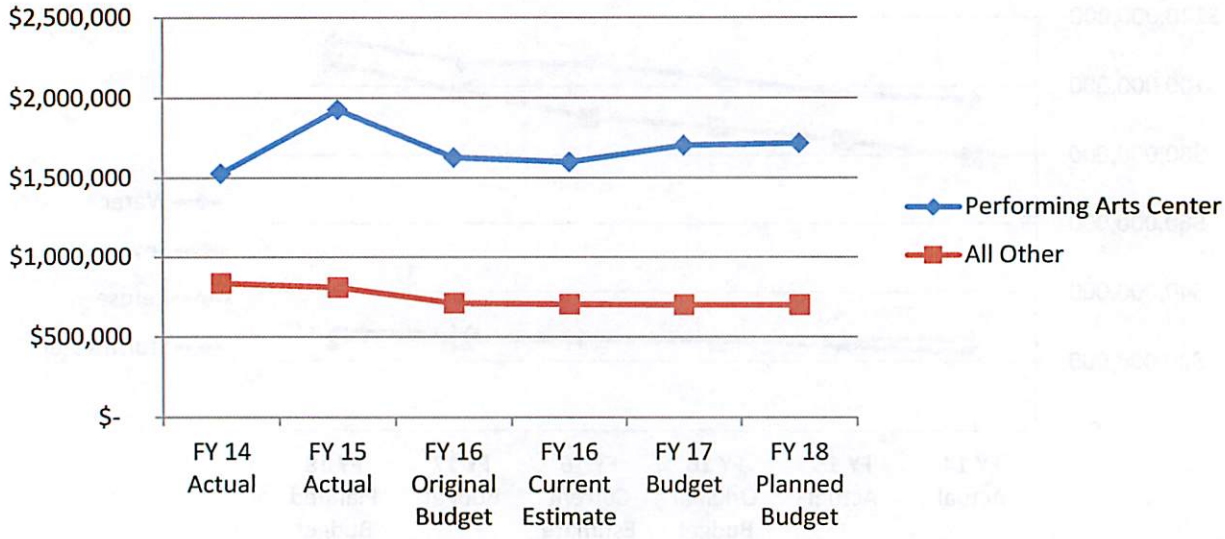
CULTURE AND RECREATION

Fees and admission charges related to the City's cultural and recreational facilities are expected to generate $2,405,000 in FY17, 3 percent more than the FY16 original budget amount.

Performing Arts Center

The Performing Arts Center (PAC) is host to many stage events in the Chapman Music Hall, John H. Williams Theatre, Liddy Doenges Theatre, Charles E. Norman Theatre, Robert J. LaFortune Studio, and Kathleen P. Westby Pavilion. FY17 revenue is projected to be $1,705,000, 5 percent more than the FY16 original budget. A facility fee increase accounts for the FY17 increase.

Figure 14
CULTURE AND RECREATION

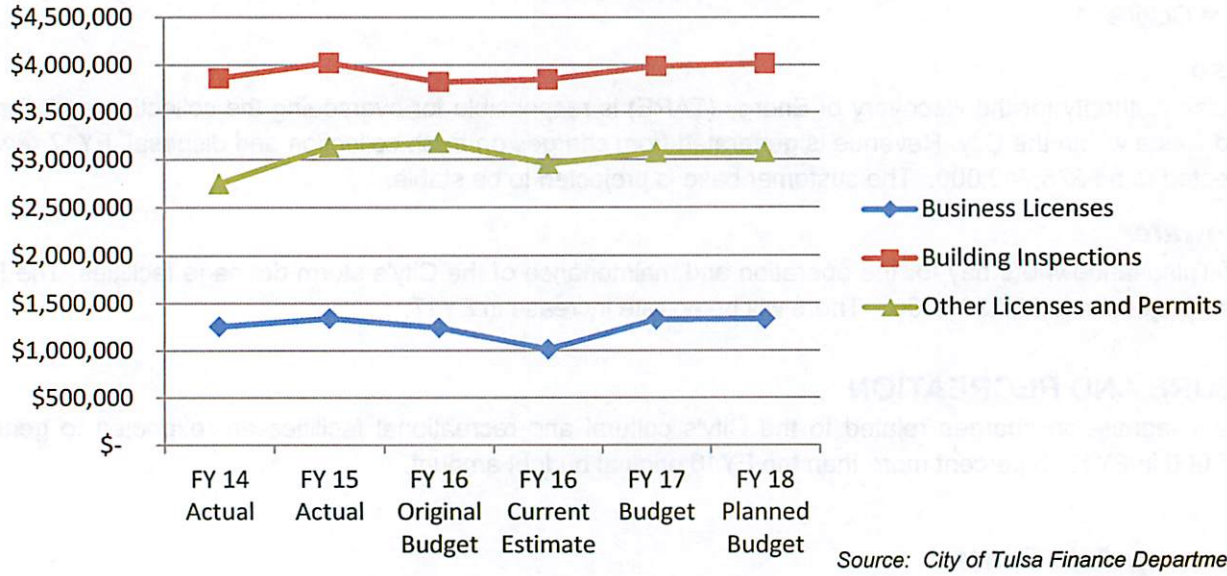


Source: City of Tulsa Finance Department

Miscellaneous Park Revenue

Park participation fees account for 52 percent of the $700,000 FY17 miscellaneous park revenue. Other revenue sources include shelter and property rentals, reimbursements, concessions, and fees from special events held at the parks. Revenues are expected to reflect the level of fee-based program offerings. Zoo revenue is now collected and used to operate the facility by the City's contracted Zoo manager, Tulsa Zoo Management Inc.

Figure 15
LICENSES AND PERMITS



Source: City of Tulsa Finance Department

LICENSES AND PERMITS

Business licenses, non-business licenses, building inspections, and permits are projected to be $8,394,000, a 2 percent increase from the FY16 original budget. The base number of businesses requiring these licenses is stable. FY17 construction activity is expected to improve and accounts for the majority of the projected increase.

Business Licenses

Occupational, taxicabs, amusement/recreation, restaurant, liquor occupation, retail liquor, and beer make up the business license categories. The FY17 projection of $1,330,000 is 8 percent greater than the FY16 original budget.

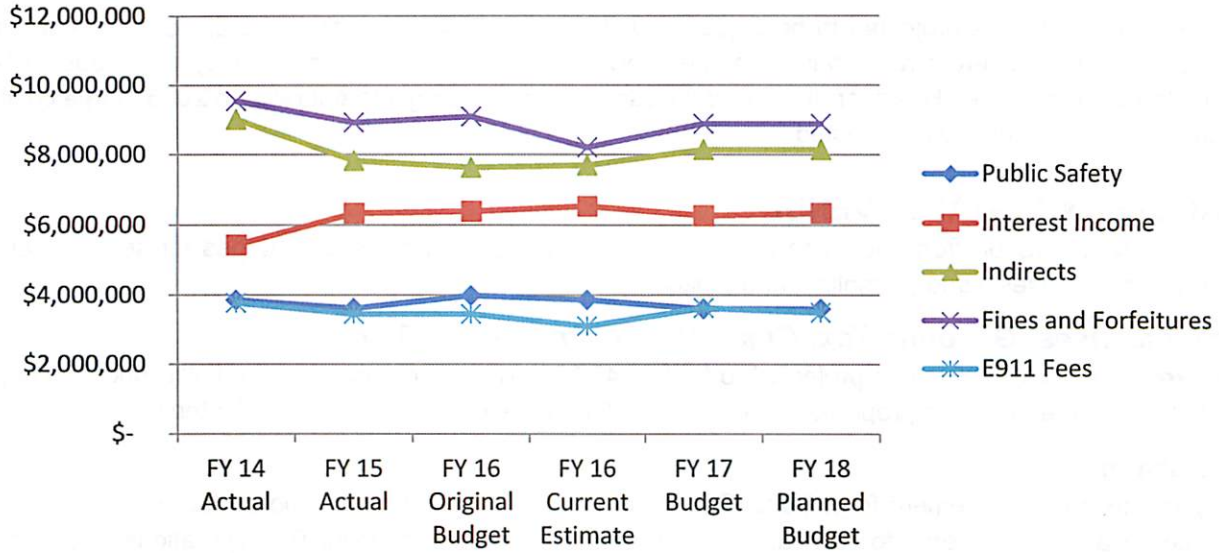
Building Inspections

Building Inspection revenue for FY17 is projected to be $3,987,000, 4 percent greater than the FY16 original budget. The residential building market in the area has stabilized and is starting to improve.

Other Licenses and Permits

Infrastructure Development Permit (IDP), Permit and Licensing System fees (PALS), records retention fees, and annual permits for industrial, plumbing, building sprinklers, sewer, water, watershed, security alarm, elevator inspections, dog licenses, fishing licenses, and several other miscellaneous sources are projected to generate $3,077,000 in FY17. This is a 3 percent decrease from the FY16 original budget.

Figure 16
MISCELLANEOUS REVENUE



Source: City of Tulsa Finance Department

MISCELLANEOUS REVENUE

The City receives revenue from numerous miscellaneous sources. Public safety, E-911 fees, direct cost for support services, street repairs, fines and forfeitures, interest, Regional Metropolitan Utility Authority shared revenue, planning and zoning fees, parking meters, and Enterprise fund fee in lieu are the primary sources of miscellaneous revenue.

Public Safety

Public safety revenue includes charges for airport fire protection, the animal shelter, weed mowing, fire protection outside the City, police special events, and hazardous material clean-up charges. FY17 public safety related revenue is projected at $3,600,000, a 7 percent decrease from the FY16 estimate. Code enforcement revenue is 12 percent less than the FY16 estimate.

E-911

Charges for the Emergency 911 system include a fixed telephone user charge and a 50 cent per month charge on cell phones. The FY17 projection of $3,296,000 is 5 percent less than the FY16 original budget. Cell phone charges reflect modest revenue growth from an anticipated increase in the surcharge on cell phones beginning November 2016. Fixed telephone user charges reflect a continued decline in land line usage.

Direct Cost for Support Services

The enterprise funds pay a cost recovery charge to the General Fund for their allocated portion of incurred common central expenses. Also included are service charges, document sales, processing fees, planning and zoning, and radio users' fees. FY17 direct costs for support service charges are projected to generate $8,145,000. The amount is 7 percent more than the FY16 original budget.

Streets and Highways

Revenue is received from both parking meters and street cut permits which are required to repair streets and highways after the pavement is broken to fix utility lines or install new lines. The revenue projected in FY17 is $6,526,000, a 6 percent decrease from the FY16 original budget.

Fines and Forfeitures

Municipal Court fines generate 94 percent of the fine and forfeiture revenue. Other sources of revenue are probationary fees, court penalty assessment fees, and the sale of stolen and confiscated property. The City is projected to receive $8,883,000 in FY17 from these sources, which is a 2 percent decrease from FY16 original budget.

Interest

FY17 interest earnings are projected to be $6,299,000. This is 1 percent less than the amount projected in the FY16 original budget. Interest rates have remained low and the spread between agency and treasury bonds continues to be compressed. However, the Federal Reserve began raising interest rates in 2015, and a change in the average length of maturity is expected.

INTERGOVERNMENTAL REVENUE

The City receives revenue from the Federal, State, and County governments for charges for services, and the taxes on vehicle licenses, liquor, gasoline, and tobacco.

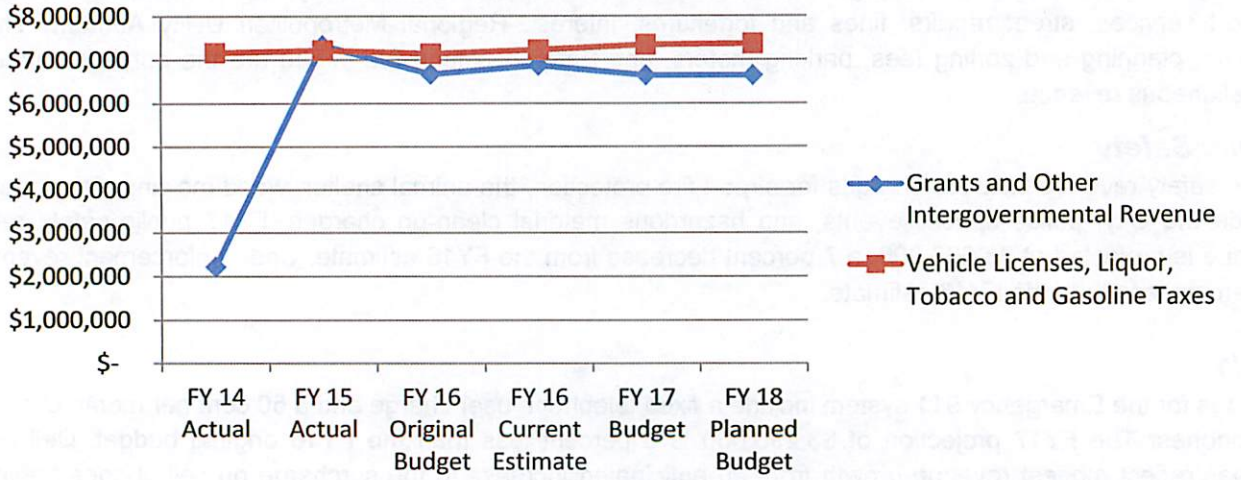
Vehicle Licenses, Gasoline Tax, Cigarette Tax and Liquor Tax

In FY17, revenue from the State is projected to be $7,345,000. This is compared to the FY16 original budget of $7,140,000. An increase in the proportional distribution of the tobacco tax is the reason for the increase.

Reimbursements

The City receives reimbursement from Tulsa County for the E911 operation and police lab work, and from the Federal and State governments for various reasons. County reimbursement for 911 operations is expected to remain the same in FY17. Total reimbursements are projected to be $1,630,000.

Figure 17
INTERGOVERNMENTAL



Source: City of Tulsa Finance Department

EXPENDITURES

WHERE THE MONEY GOES

Budgeted revenues and expenditures are largely balanced in FY17 with a small draw on fund balance expected. To achieve a balanced budget, there will be significant service level impacts across all departments. Budgeted positions will be reduced by thirty-five, affecting thirteen departments with most of these being vacant positions; however, layoffs may still occur.

The Public Safety program's appropriations supporting the Police, Fire, Municipal Court, and Emergency Management, account for 23 percent of the FY17 budget. The Administrative and Support Services category represents approximately 10 percent of the FY17 budget. As the largest recipient of capital dollars in the City, Public Works and Transportation will receive 41 percent of the budget. Cultural and Recreational activities will be allocated 5 percent of FY17 resources. The City's Economic Development and Neighborhood Services functions will consume 3 percent of the FY17 budget and the remaining 18 percent to be used to service debt and transfers.

The Police and Fire Departments' total allocations are decreasing in FY17 by 0.9 and 0.4 percent, respectively. In FY17, a January Police academy of twenty is funded and Fire Department service levels will be supported by the addition of twenty-seven cadets funded by a SAFER grant. To bolster service levels in Police and Fire, the Public Safety Tax will fund academies of thirty and twenty cadets, respectively, in FY17.

Cultural and Recreational programs will be impacted by a 3.7 percent reduction from the original FY16 budget in FY17. The majority of these reductions are by the Parks and Recreation Department. Operating hours for splash pads will be reduced, mowing cycles will be reduced from thirteen to ten, as well as the elimination of five positions.

Social and Economic Development program allocations are increasing by 0.9 percent in FY17. This is due to the Planning and Development Department receiving its first appropriations from the Streets and Transit Tax in FY17. These funds will be used to initiate the planning phase of various structured parking, transit, and public space improvement projects, as approved by voters. General Fund allocations in this department will be reduced by 2.3 percent, primarily by the elimination of eight positions. The Mayor's Office of Economic Development will see reductions of 11 percent as two positions and a one-time allocation for a strategic plan will be eliminated in FY17.

Public Works and Transportation budget will increase by 0.8 percent in FY17. Engineering Services is eliminating the update of aerial photographs, reducing consulting fees and abolishing two positions while Streets and Stormwater has reduced anticipated expenses for pavement repairs related to waterline breaks and other paving cuts as well as eliminated two positions. Likewise, the Water and Sewer Department has also reduced funding for waterline breaks and paving cuts. In FY17, the Streets and Stormwater Department will receive its first appropriation from the Streets and Transit Tax. These funds softened the total Public Works and Transportation category's overall reduction. These funds will be used to add one street crew and supervisor in the Street Maintenance Division, as well as six Engineers and Electricians in the Traffic Operations Division.

The Administrative and Support Services program's allocations are decreasing by 3.4 percent. Information Technology will eliminate two positions and make significant reductions to software maintenance and support. The Finance Department will make reductions within materials and supplies and other services.

REVENUE ESTIMATE

(amounts expressed in thousands)

RESOURCES	FY 18 PLANNED BUDGET	FY 17 ADOPTED BUDGET	FY 16 CURRENT ESTIMATE	FY 16 ORIGINAL BUDGET	FY 16 ORIG. VS. FY 17 DIFFERENCE AMOUNT	FY 16 ORIG. VS. FY 17 DIFFERENCE PERCENT
TAXES						
Sales Tax	$ 256,224	$ 241,564	$ 236,416	$ 239,451	$ 2,113	0.9%
Use Tax	23,321	23,321	24,293	24,763	(1,442)	-5.8%
Franchise Taxes	23,068	22,949	23,014	24,381	(1,432)	-5.9%
Hotel/Motel Tax	7,562	7,562	7,739	7,834	(272)	-3.5%
Ad Valorem	87,101	74,481	76,183	73,879	602	0.8%
TOTAL	**397,276**	**369,877**	**367,645**	**370,308**	**(431)**	**-0.1%**
ENTERPRISE REVENUE						
Golf	2,853	2,825	2,884	2,760	65	2.4%
Water	113,380	106,963	106,278	102,849	4,114	4.0%
Sewer	106,808	98,404	90,947	88,300	10,104	11.4%
Refuse	25,940	25,940	25,909	25,736	204	0.8%
Stormwater	29,028	27,369	26,635	26,042	1,327	5.1%
Emergency Medical Fee	7,012	7,012	7,041	7,083	(71)	-1.0%
OTC Rental Income	11,570	9,952	9,708	10,840	(888)	-8.2%
TOTAL	**296,591**	**278,465**	**269,402**	**263,610**	**14,855**	**5.6%**
CULTURAL AND RECREATION						
Performing Arts Center	1,718	1,705	1,600	1,628	77	4.7%
Other	700	700	702	710	(10)	-1.4%
TOTAL	**2,418**	**2,405**	**2,302**	**2,338**	**67**	**2.9%**
LICENSES AND PERMITS						
Business Licenses	1,334	1,330	1,293	1,233	97	7.9%
Building Inspections	4,015	3,987	3,846	3,820	167	4.4%
Other Licenses and Permits	3,077	3,077	2,955	3,179	(102)	-3.2%
TOTAL	**8,426**	**8,394**	**8,094**	**8,232**	**162**	**2.0%**
MISCELLANEOUS REVENUE						
Public Safety	3,600	3,600	3,859	3,982	(382)	-9.6%
E911 Fees	3,492	3,296	3,100	3,450	(154)	-4.5%
General Government - Indirects	8,145	8,145	7,698	7,638	507	6.6%
Streets and Highways	6,526	6,526	4,457	6,941	(415)	-6.0%
Fines and Forfeitures	8,884	8,883	8,209	9,094	(211)	-2.3%
Interest Income	6,368	6,299	6,533	6,390	(91)	-1.4%
Loan Proceeds	0	0	27,246	0	0	0%
Other Miscellaneous	18,869	19,664	23,764	18,205	1,459	8.0%
TOTAL	**55,884**	**56,413**	**84,866**	**55,700**	**713**	**1.3%**
INTERGOVERNMENTAL REVENUE						
Grants	5,013	5,019	5,012	5,012	7	0.1%
Vehicle License, Liquor, Tobacco and Gasoline Taxes	7,367	7,345	7,228	7,140	205	2.9%
Other Intergovernmental Rev	1,630	1,630	1,859	1,662	(32)	-1.9%
TOTAL	**14,010**	**13,994**	**14,099**	**13,814**	**180**	**1.3%**
GRAND TOTAL	**$ 774,605**	**$ 729,548**	**$ 746,408**	**$ 714,002**	**$ 15,546**	**2.2%**

*Charges from Internal Service Funds are excluded.

Note: Internal Transfers In are excluded from this analysis.

Historical Information has been restated. The Tulsa Airport Authority is no longer reported as City of Tulsa entity.

REVENUE ESTIMATE
(amounts expressed in thousands)

RESOURCES	FY 15 ACTUAL REVENUES	FY 14 ACTUAL REVENUES	FY 13 ACTUAL REVENUES	FY 12 ACTUAL REVENUES
TAXES				
Sales Tax	$ 232,566	$ 231,167	$ 227,137	$ 219,783
Use Tax	24,104	24,776	21,979	21,522
Franchise Taxes	23,483	23,510	21,806	21,306
Hotel/Motel Tax	7,539	6,663	6,666	6,024
Ad Valorem	68,881	63,305	65,069	62,006
TOTAL	**356,573**	**349,421**	**342,657**	**330,641**
ENTERPRISE REVENUE				
Golf	2,420	2,700	2,515	2,574
Water	97,767	96,116	95,757	94,376
Sewer	84,328	79,236	75,688	68,714
Refuse	26,050	26,528	23,596	21,476
Stormwater	24,362	22,562	22,583	22,656
Emergency Medical Fee	6,572	4,907	4,996	5,172
OTC Rental Income	9,050	9,739	10,611	9,361
TOTAL	**250,549**	**241,788**	**235,746**	**224,329**
CULTURAL AND RECREATION				
Performing Arts Center	1,929	1,528	1,410	1,146
Other	809	835	883	899
TOTAL	**2,738**	**2,363**	**2,293**	**2,045**
LICENSES AND PERMITS				
Business Licenses	1,340	1,257	1,197	1,193
Building Inspections	4,023	3,861	3,456	3,575
Other Licenses and Permits	3,128	2,748	2,614	2,831
TOTAL	**8,491**	**7,866**	**7,267**	**7,599**
MISCELLANEOUS REVENUE				
Public Safety	3,614	3,855	4,046	3,276
E911 Fees	3,450	3,775	3,648	4,165
General Government - Indirects	7,829	9,020	9,053	9,204
Streets and Highways	5,768	5,685	5,957	5,715
Fines and Forfeitures	8,922	9,541	10,653	11,721
Interest Income	6,335	5,433	5,989	8,130
Loan Proceeds	61,725	1,315	40,135	12,181
Other Miscellaneous	22,618	17,022	24,897	17,530
TOTAL	**120,261**	**55,646**	**104,378**	**71,922**
INTERGOVERNMENTAL REVENUE				
Grants	5,205	0	0	0
Vehicle License, Liquor, Tobacco and Gasoline Taxes	7,220	7,163	7,174	7,199
Other Intergovernmental Rev	2,128	2,221	2,507	2,215
TOTAL	**14,553**	**9,384**	**9,681**	**9,414**
GRAND TOTAL	**$ 753,165**	**$ 666,468**	**$ 702,022**	**$ 645,950**

*Charges from Internal Service Funds are excluded.

Note: Internal Transfers In are excluded from this analysis.
Historical Information has been restated. The Tulsa Airport Authority is no longer reported as City of Tulsa entity.

OPERATING BUDGET
by Programs and Departments
(amounts expressed in thousands)

PROGRAMS AND DEPARTMENTS	FY 18 PLANNED BUDGET	FY 17 ADOPTED BUDGET	FY 16 ORIGINAL BUDGET	FY 16 VS FY 17 DIFFERENCE AMOUNT	FY 16 VS FY 17 DIFFERENCE PERCENT
Public Safety and Protection	**$ 189,173**	**$ 180,203**	**$ 181,766**	**$ (1,563)**	**-0.9%**
Municipal Court	2,910	2,910	3,016	(106)	-3.5%
Police	108,313	100,238	101,156	(918)	-0.9%
Fire	72,088	70,080	70,349	(269)	-0.4%
Emergency Medical Services Authority	5,723	6,831	7,109	(278)	-3.9%
Tulsa Area Emergency Mgmt.	139	144	136	8	5.9%
Cultural Development And Recreation	**25,266**	**25,238**	**26,201**	**(963)**	**-3.7%**
Park and Recreation	18,718	18,612	19,066	(454)	-2.4%
Gilcrease Museum	3,026	3,003	3,085	(82)	-2.7%
Performing Arts Center	2,847	2,948	3,374	(426)	-12.6%
River Parks Authority	675	675	676	(1)	-0.1%
Social and Economic Development	**18,376**	**19,667**	**19,495**	**172**	**0.9%**
Mayor's Office of Economic Development	5,807	5,855	6,577	(722)	-11.0%
Working in Neighborhoods	6,283	6,333	6,460	(127)	-2.0%
Planning & Development	6,286	7,479	6,458	1,021	15.8%
Transportation and Public Works	**200,486**	**203,533**	**201,927**	**1,606**	**0.8%**
Engineering Services	14,896	14,762	14,884	(122)	-0.8%
Streets and Stormwater	61,759	59,108	58,769	339	0.6%
Water and Sewer	115,165	122,127	120,563	1,564	1.3%
Tulsa Transit	8,666	7,536	7,711	(175)	-2.3%
Administration	**116,036**	**115,731**	**119,784**	**(4,053)**	**-3.4%**
Mayor	932	932	983	(51)	-5.2%
City Auditor	1,122	1,122	1,050	72	6.9%
City Council	1,255	1,255	1,249	6	0.5%
Mayor's Office of Human Rights	490	490	585	(95)	-16.2%
Legal	3,653	3,647	3,625	22	0.6%
Human Resources	4,069	4,056	4,148	(92)	-2.2%
Workers' Compensation	5,700	5,700	5,700	0	0.0%
Employees Insurance Administration	27,193	25,328	25,558	(230)	-0.9%
General Government	2,330	2,700	2,523	177	7.0%
INCOG	951	951	1,023	(72)	-7.0%
Finance	18,515	18,478	18,844	(366)	-1.9%
Information Technology	19,051	19,754	21,708	(1,954)	-9.0%
Customer Care	2,180	2,191	2,166	25	1.2%
Communications	564	556	605	(49)	-8.1%
Asset Management	28,031	28,571	30,017	(1,446)	-4.8%
TRANSFERS AND DEBT	**214,406**	**200,087**	**187,673**	**12,414**	**6.6%**
Transfers - *Internal & Outside*	64,205	61,520	49,799	11,721	23.5%
Debt Service	150,201	138,567	137,874	693	0.5%
Total All Funds	**763,743**	**744,459**	**736,846**	**7,613**	**1.0%**
Less:					
Internal Transfers	54,975	53,246	41,575	11,671	28.1%
Internal Service Funds	48,302	48,626	47,415	1,211	2.6%
OPERATING BUDGET	**$ 660,466**	**$ 642,587**	**$ 647,856**	**$ (5,269)**	**-0.8%**

Note: Historical data has been restated to to reflect reorganizations and discontinued grant programs. The Tulsa Airport Authority is no longer reported as a City of Tulsa entity.

OPERATING BUDGET
by Programs and Departments
(amounts expressed in thousands)

PROGRAMS AND DEPARTMENTS	FY 15 ACTUAL EXPENDITURES	FY 14 ACTUAL EXPENDITURES	FY 13 ACTUAL EXPENDITURES	FY 12 ACTUAL EXPENDITURES
Public Safety and Protection	**$ 173,016**	**$ 170,877**	**$ 166,388**	**$ 153,461**
Municipal Court	2,177	2,333	2,949	2,868
Police	97,605	94,553	93,197	84,042
Fire	68,472	68,274	64,903	63,787
Emergency Medical Services Authority	4,626	5,566	5,182	2,610
Tulsa Area Emergency Mgmt.	136	151	157	154
Cultural Development And Recreation	**24,257**	**24,643**	**25,763**	**19,462**
Park and Recreation	17,950	18,337	19,218	13,214
Gilcrease Museum	3,002	2,919	2,866	2,791
Performing Arts Center	2,689	2,673	2,867	2,791
River Parks Authority	616	714	812	666
Social and Economic Development	**17,363**	**14,230**	**14,862**	**14,136**
Mayor's Office of Economic Development	5,020	2,818	2,734	2,134
Working in Neighborhoods	6,619	4,736	4,973	4,702
Planning & Development	5,724	6,676	7,155	7,300
Transportation and Public Works	**182,934**	**191,877**	**197,525**	**201,417**
Engineering Services	13,669	13,446	14,208	18,702
Streets and Stormwater	61,055	65,596	69,184	65,807
Water and Sewer	100,679	105,121	106,109	109,329
Tulsa Transit	7,531	7,714	8,024	7,579
Administration	**99,845**	**92,360**	**99,445**	**100,206**
Mayor	844	890	1,006	856
City Auditor	917	933	1,048	981
City Council	1,024	1,047	1,058	1,109
Mayor's Office of Human Rights	427	557	623	697
Legal	3,102	3,102	3,666	3,067
Human Resources	3,947	3,914	4,392	3,799
Workers' Compensation	5,579	5,664	7,307	9,496
Employees Insurance Administration	22,061	23,896	23,144	21,862
General Government	1,672	1,940	2,278	2,168
INCOG	1,005	1,020	1,089	948
Finance	16,661	12,284	13,876	12,671
Information Technology	20,389	18,974	22,534	24,160
Customer Care	1,836	1,785	1,694	1,382
Communications	614	649	653	576
Asset Management	19,767	15,705	15,077	16,434
TRANSFERS AND DEBT	**217,434**	**144,713**	**193,605**	**134,942**
Transfers	30,753	30,466	63,030	38,169
Debt Service	186,681	114,247	130,575	96,773
Total All Funds	**714,849**	**638,700**	**697,588**	**623,624**
Less:				
Transfers	21,812	21,964	63,030	38,316
Internal Service Funds	44,807	47,233	49,475	49,475
OPERATING BUDGET	**$ 648,230**	**$ 569,503**	**$ 585,083**	**$ 535,833**

Note: Historical data has been restated to to reflect reorganizations and discontinued grant programs. The Tulsa Airport Authority is no longer reported as a City of Tulsa entity.

OPERATING BUDGET

by Fund
(amounts expressed in thousands)

FUND NAME	FY 18 PLANNED BUDGET	FY 17 ADOPTED BUDGET	FY 16 ORIGINAL BUDGET	FY 16 VS FY 17 DIFFERENCE AMOUNT	FY 16 VS FY 17 DIFFERENCE PERCENT
OPERATING FUNDS					
1080 General Fund	$ 268,715	$ 267,483	$ 274,610	$ (7,127)	-2.6%
2240 Airforce Plant 3 Fund	20	1,305	1,236	69	5.6%
2320 P.A. Law Enforcement	70	69	90	(21)	-23.3%
2330 Juvenile Curfew Fines	14	13	17	(4)	-23.5%
2420 E911 Fee Operating	3,487	3,342	3,430	(88)	-2.6%
2710 Economic Development	358	358	356	2	0.6%
2720 Convention & Visitors Fund	3,819	3,819	3,956	(137)	-3.5%
2740 Public Safety Tax Fund	11,058	1,339	0	1,339	N/A
2750 Streets and Transit Fund	4,874	2,312	0	2,312	N/A
2810 Convention Fund	5,533	5,546	5,906	(360)	-6.1%
2910 Short Term Capital	9,553	9,923	10,150	(227)	-2.2%
3000 Municipal Employee Pension	345	345	266	79	29.7%
3450 One Technology Center Fund	10,918	10,517	11,017	(500)	-4.5%
3623 TARE	26,203	26,661	27,336	(675)	-2.5%
4102 Tulsa Stadium Improvement	3,521	3,564	3,831	(267)	-7.0%
4122 Whittier Square Improvement	20	20	20	0	0.0%
4306 Debt Service (Sinking Fund)	93,773	83,091	83,947	(856)	-1.0%
5561 Home Investment Partnership Program	1,266	1,276	1,225	51	4.2%
5563 Emergencies Solutions Grant	284	284	287	(3)	-1.0%
5565 Community Development Block Grant	3,915	4,267	4,314	(47)	-1.1%
5567 Housing Opportunities for Persons w/ AIDS	361	361	353	8	2.3%
5761 Federal Drug Forfeiture Awards	0	0	75	(75)	-100.0%
7010 Stormwater	29,102	28,910	27,748	1,162	4.2%
7020 Water Operating	118,246	123,083	119,621	3,462	2.9%
7030 Sewer Operating	109,928	106,742	98,248	8,494	8.6%
7050 Golf Course Operations	3,035	3,071	2,985	86	2.9%
7060 EMSA Enterprise Fund	7,023	8,132	8,407	(275)	-3.3%
8011 Office Services	66	991	1,178	(187)	-15.9%
8020 Workers' Compensation Fund	5,700	7,700	5,700	2,000	35.1%
8025 Employees' Benefits Fund	27,193	25,328	25,558	(230)	-0.9%
8030 Equipment Management	15,343	14,607	14,979	(372)	-2.5%
Total Operating Funds	**763,743**	**744,459**	**736,846**	**7,613**	**1.0%**
Less:					
Internal Transfers	54,975	53,246	41,575	11,671	28.1%
Internal Service Funds	48,302	48,626	47,415	1,211	2.6%
OPERATING BUDGET	**$ 660,466**	**$ 642,587**	**$ 647,856**	**$ (5,269)**	**-0.8%**

Note: Historical data has been restated to reflect reorganizations and discontinued grant programs. The Tulsa Airport Authority is no longer reported as a City of Tulsa entity.

OPERATING BUDGET

by Fund
(amounts expressed in thousands)

FUND NAME	FY 15 ACTUAL EXPENDITURES	FY 14 ACTUAL EXPENDITURES	FY 13 ACTUAL EXPENDITURES	FY 12 ACTUAL EXPENDITURES
OPERATING FUNDS				
1080 General Fund	$ 258,606	$ 257,709	$ 270,365	$ 250,688
2240 Airforce Plant 3 Fund	2	11	7	36
2320 P.A. Law Enforcement	121	117	125	115
2330 Juvenile Curfew Fines	24	20	26	29
2420 E911 Fee Operating	3,640	4,831	5,144	4,802
2710 Economic Development	335	2,610	2,760	2,156
2720 Convention & Visitors Fund	3,930	223	0	0
2740 Public Safety Tax Fund	0	0	0	0
2750 Streets and Transit Fund	0	0	0	0
2810 Convention Fund	6,144	5,586	5,786	6,033
2910 Short Term Capital	9,359	7,329	8,002	8,774
3000 Municipal Employee Pension	221	211	254	198
3450 One Technology Center Fund	10,179	10,923	9,982	8,657
3623 TARE	24,601	24,210	24,280	25,576
4102 Tulsa Stadium Improvement	3,572	3,324	3,477	3,093
4122 Whittier Square Improvement	16	20	50	20
4306 Debt Service (Sinking Fund)	136,332	65,644	97,909	71,249
5521 Home Investment Partnership Program	1,373	0	0	0
5520 Emergencies Solutions Grant	273	0	0	0
5535 Community Development Block Grant	4,629	0	0	0
5501 Housing Opportunities for Persons w/ AIDS	353	0	0	0
5761 Federal Drug Forfeiture Awards	513	243	69	111
7010 Stormwater	22,836	22,215	25,655	22,777
7020 Water Operating	92,432	99,469	109,432	87,618
7030 Sewer Operating	82,018	78,071	77,437	74,995
7050 Golf Course Operations	2,705	2,868	3,188	3,890
7060 EMSA Enterprise Fund	5,828	5,833	5,899	3,332
8011 Office Services	1,803	1,896	2,076	1,719
8020 Workers' Compensation Fund	5,579	5,724	7,307	9,496
8025 Employees' Benefits Fund	22,061	23,896	23,144	21,862
8030 Equipment Management	15,364	15,717	15,214	16,398
Total Operating Funds	**714,849**	**638,700**	**697,588**	**623,624**
Less:				
Transfers	21,812	21,964	63,030	38,316
Internal Service Funds	44,807	47,233	49,475	27,613
OPERATING BUDGET	**$ 648,230**	**$ 569,503**	**$ 585,083**	**$ 557,695**

Note: Historical data has been restated to reflect reorganizations and discontinued grant programs. The Tulsa Airport Authority is no longer reported as a City of Tulsa entity.

PUBLIC SAFETY

Police Department

The FY17 budget provides $240,000 for the transition of seven officers whose grant funding will be exhausted in FY17. Six officers from a Community Oriented Policing Services (COPS) grant and an officer from a Grant to Encourage Arrest (GTEA) grant will transition to General Fund funding in FY17. Funding is also in place for a Police academy of 20 cadets in January 2017 to help address vacancies in the department. Following the introduction of the voter approved Public Safety Tax in January 2017, a second academy of 30 cadets will be funded in April 2017. Additionally, this funding will be used to add six 911 – Telecommunicators, as well as one-time funding to begin a study on body camera implementation for officers.

Fire Department

In FY17, $125,000 has been included in the budget to continue shared funding with TCC for the Director of the TFD Fire Training Center position which was added mid-year in FY16. A SAFER (Staffing for Adequate Fire and Emergency Response) Grant is anticipated to fund the personnel cost for the July 2016 academy of 27 cadets. The permanent Public Safety Tax will fund an additional academy of 20 cadets in April 2017. Lastly, one position was abolished in FY17 due to budget reductions.

CULTURAL AND RECREATION

Park and Recreation

The Parks' FY17 budget includes funds to accommodate a contractual increase of 2.5 percent with Tulsa Zoo Management Incorporated (TZMI). An additional $87,000 is available from golf revenues for Golf Course operations to cover labor and marketing efforts. Both McClure and Lacy pools will be closed at various times for construction in FY17, as was planned in the Improve Our Tulsa capital program. FY17 reductions include the abolishment of five positions. Capital dollars have been included to continue the complete reconstruction of the Lacy and McClure pools.

Gilcrease Museum

Management of the Gilcrease Museum was contracted to the University of Tulsa in July, 2008. The FY17 Gilcrease contract is slightly higher as a result of the contractual CPI adjustment of 0.7 percent in FY17, although there will be no service levels changes included in the FY17 budget. There will be no capital equipment purchases in the current budget.

Performing Arts Center

The goal for the PAC is to continue to provide a first class facility and high quality services. The FY17 budget will decrease by 12.6 percent, largely due to operating capital reductions. General Fund resources will decrease by 1.4 percent. Even with decreased operating capital funding, there will be several capital equipment purchases planned in FY17, including: upright pianos, exterior lighting controls, tech and software for Chapman Hall audio interface, and reconfiguring the main steam reduction and hot water steam stations. Capital dollars are included in the FY17 budget for facility refurbishment, including improvements at the ticketing station, main entrance, and various stages.

River Parks

The City will be providing short-term capital funds to River Parks in order to purchase a utility vehicle, air compressor and accessories, skid steer attachment, and a pole barn extension for the maintenance shop. The FY17 River Parks operating budget will remain flat from FY16.

SOCIAL AND ECONOMIC DEVELOPMENT

Mayor's Office of Economic Development

This department was created in late FY14 from the reorganization of portions of the Mayor's Office, Finance, and Planning and Development's Economic Development Division. This department's annual budget will decrease 11 percent in FY17. The majority of this reduction is due to the absence of several one-time funds included in the FY16 budget, such as: a Strategic Plan update, various lighting improvements, and a promotional campaign for the Tulsa Stadium Improvement District. Additionally, the department will abolish two positions in the FY17 budget.

Working In Neighborhoods (WIN)

This department is responsible for operating the City's animal shelter and neighborhood inspections program, among other tasks. There are several position changes in the FY17 budget. One Sign and Site Inspector position was transferred from the Planning and Development Department, as well as the abolishment of two positions in the current budget. Lastly, a Lead Neighborhood Inspector will be transitioned to part-time. Beginning in FY15, the WIN Department began to recognize dollars from HUD grant funding within the Home Investment Partnership Program (HOME) and Community Development Block Grant (CDBG) programs as part of its departmental budget. In FY17, there will be no funding from the HOME grant, but CDBG funding will increase by 59.7 percent.

Planning and Development

The Planning and Development Department is responsible for the implementation of the City's comprehensive plan and development permitting including infrastructure and building plan review and inspection services for all private development within the City of Tulsa. Funds will be included in the FY17 budget for a Development Services Liaison, which was added mid-year in FY16. Additionally, a Site and Sign inspector will be transferred to the WIN Department in FY17, as well as eight position abolishments. As part of the Streets and Transit Tax, approved in April 2016, funding is budgeted for planning associated with several transportation and public space improvement projects. General Fund resources were reduced 2.3 percent in FY17.

PUBLIC WORKS AND TRANSPORTATION

Engineering Services

The Engineering Services Department plans, designs, and field-inspects public improvements and capital projects for the City of Tulsa. The FY17 operating budget decreased by 0.8 percent. General Fund resources decreased by 3.5 percent. This decrease reflects the abolishment of two positions, reduced consulting services, and foregoing the purchase of reference materials. There will be one position change in the budget, transferring a Writer/Editor from Communications. This will better align job duties, as the primary function of this position has been to aid Engineering in communications with the public regarding Capital and Enterprise work being done in neighborhoods. The capital budget rose by 63 percent in FY17, reflecting the greatly increased activity occurring in the City's capital program.

Streets and Stormwater

The Streets and Stormwater Department's primary responsibilities involve stormwater and land management, street maintenance, traffic control, and refuse and recycling through the Tulsa Authority for the Recovery of Energy (TARE). The FY17 budget includes monies to restore depleted salt reserves, replace and operate traffic signals, and expand the neighborhood dumpster program. Funding is also provided for contractual increases for street sweeping, and refuse and recycling services. The Stormwater Division will receive additional funding for four new positions related to vandalism repair and stormwater discharge permit reporting. The Fee in Lieu of Taxes was reduced from 6.2 percent to 6.0 percent in FY17. As part of the Streets and Transit Tax, funding will be provided for one additional street crew. Traffic Operations will receive funding for six new positions related to traffic management across the city. FY17 reductions included the abolishment of two positions, and various maintenance and graffiti abatement supplies, as well as reducing mowing cycles from 7 to 5.

Water and Sewer

The Water and Sewer Department's primary responsibilities involve managing and operating the City's water and wastewater systems. This includes two water treatment plants and four wastewater treatment plants. Funding will be put in place in FY17 for a Management Analyst Intern and a Lab Certification Coordinator in the Quality Assurance section of Water. Other funding changes include increased advertising in Quality Assurance, and increased funding for consulting services in Water. Funding for chemicals was reduced at Lower Bird Creek and Haikey Creek plant as a result of the new Ultra Violet (UV) disinfection systems recently put in place. This will be slightly offset by an increase in electrical use required by the new UV systems. The Fee in Lieu of Taxes was reduced from 6.2 percent to 6.0 percent in FY17. Lastly, the implementation of the new Utility Enterprise Initiative is expected to be completed in FY17.

MTTA

Tulsa Transit will continue to focus on its core mission of meeting local transportation needs and commitment to safe, efficient, and reliable service. The FY17 budget will include increased resources for various marketing and software maintenance. Additionally, funding is included from the Streets and Transit Fund to begin planning for the startup and expanded services approved in the April 2016 vote. Lastly, as energy costs are expected to remain low and more bus transition to CNG, funding for fuel expenses was reduced in FY17.

ADMINISTRATIVE AND SUPPORT SERVICES

Elected Officials

The City Auditor's Office will defer funding for two positions in FY17, while funding will be continued for a part-time Deputy Auditor position filled in FY16. The City Council will defer funding for two positions in FY17 while having its equipment budget increased sufficiently to replace computers. The Mayor's Office will defer funding for one position in FY17.

Asset Management (AMD)

The FY17 budget will include resources for increased security at the City's water and sewer plants, as well as additional funding for auto parts inventory and the outsourcing of automotive repairs. Fuel costs were reduced from $2.25 a gallon to $1.95 in FY17. General Fund resources will be decreased 6.5 percent in the current budget. FY17 reductions include reduced janitorial services, reduced building maintenance supplies and services, fewer parking meter parts and supplies, and the abolishment of one position. Lastly, the operating capital budget was increased in FY17 to accommodate the replacement of various capital equipment, as well as $224,000 to improve the entry doors at One Technology Center (OTC) and perform the annual assessment and repairs of OTC's accompanying garage.

Other Administrative Departments

Resources have been allocated to the Administrative Departments in accordance with the Mayor, Tulsa City Council, and Citizen Survey priorities including efficient government and public safety. As implementation of the Enterprise Resource Planning (ERP) project begins in FY17, multiple staff from the Finance and Human Resources departments will be transitioned to management and support roles for the ERP project. Once the full integration of the new financial system is complete, it will be necessary to transition these positions back to the General Fund and their respective departments. Additionally, funding is included to support the FY16 mid-year addition of a Retirement System Coordinator in the Human Resources Department. This position will be responsible for ensuring the accuracy and integrity of data pertaining to the City's Municipal Employee's Retirement Program as it coordinates between the City, its various trust and authorities, and outside actuaries. There are no further service increases anticipated within the City's remaining Administrative departments. As current service demands from General Fund departments continue to outpace revenue growth, these departments will continue to be challenged to reduce costs and enhance efficiencies in order to meet current and anticipated service levels and key performance indicators. Performance Measures will be reevaluated and adjusted as necessary for FY18.

Figure 18

CHANGES BY MAJOR EXPENDITURE CATEGORY
ALL OPERATING FUNDS
(amounts expressed in thousands)

Expenditure Category	Fiscal Year FY18 Planned	FY17 Adopted	FY16 Original	FY16 vs FY17 $ Change	FY16 vs FY17 % Change
Personal Services	$284,174	**$276,486**	$ 275,516	$970	0.4%
Materials & Supplies	32,634	31,211	32,523	(1,312)	-4.0%
Other Charges	201,300	**198,927**	202,441	(3,514)	-1.7%
Operating Capital	25,506	30,917	31,584	(667)	-2.1%
Debt Service	150,201	**138,567**	137,874	693	0.5%
Transfers Out	69,928	68,351	56,908	11,443	20.1%
	763,743	**744,459**	736,846	7,613	1.0%
Less Internal Transfers* and Internal Services	103,277	**101,872**	88,990	12,882	14.5%
Total Operating Budget	$660,466	$642,587	$647,856	($5,269)	-0.8%

CHANGES IN CAPITAL IMPROVEMENT FUNDS

The FY17 capital budget totals $125,378,000 - a $13,428,000 increase, 12 percent, from FY16. In FY09, voters approved the Fix Our Streets initiative totaling $451,628,000, of which $285,000,000 is provided by general obligation bonds. To date, all $285,000,000 has been issued. In FY14, voters approved the Improve Our Tulsa capital program to begin at the conclusion of the Fix Our Streets program in FY15. This program will provide $918,700,000, of which $355,000,000 is provided by general obligation bonds with the remaining $563,700,000 coming from the extension of a capital improvements sales tax. To date, $127,000,000 in bonds has been issued with the anticipation that another $78,000,000 will be issued in FY17. This initiative was designed primarily to address streets and transportation needs, however, notable funds have been directed towards citywide and departmental capital needs as well. In FY16, voters approved the most recent capital program, the 2016 Tulsa Economic Vision Program. The program will provide $510.6 million in funds to address economic development projects across the City. Projects in this program will receive their first appropriations in FY17 through the issuance of revenue bonds. Lastly in FY17, authorities are scheduled to finance projects totaling $74,234,000 with revenue bonds and loans.

Public Safety and Protection

FY17 appropriations in this category total $8,595,000. The Police Department will be spending $3.1 million of this on the replacement of capital equipment and squad cars, while another $1,795,000 will be appropriated towards the renovation of the Police Courts and COMPSTAT facilities. The Fire Department will spend $1.5 million on the rehabilitation of various stations, including driveways and the replacement of bay doors. Additionally, Fire will receive $2.2 million to begin construction of Fire Station 8 in southeast Tulsa.

Cultural Development and Recreation

FY17 appropriations in this category total $12,665,000. The Parks and Recreation Department will receive $3.7 million for various projects. Two million and three hundred thousand will be spent to begin construction on the Lacy Pool project, while $150,000 will be spent on design for the Whiteside Pool reconstruction. The remaining $1.25 million will be spent on the addition of two water playgrounds, safety surfaces at three sites, and repairs and security upgrades at Hicks, Whiteside, and the Mohawk Pro Shop. The Tulsa Zoo will receive $4.5 million to begin construction on the Carnivores Exhibit, as part of the Tulsa Zoo Master Plan. Another $4.4 million will be spent by the Gilcrease Museum and Performing Arts Center (PAC) for various facility repairs, including HVAC and Fire suppression improvements at the PAC.

Public Works, Transportation, and Infrastructure

FY17 total "pay as you go" appropriations in this category total $103,598,000. This total does not include $107,952,000 in general obligation and revenue bonds, which are off-cycle appropriations and not included in the annual adopted budget. Water system improvements are primarily targeted to the City's treatment and distribution systems, however as recommended by the current Water/Sewer Comprehensive Plan, the City has recently begun directing more funding towards the rehabilitation of water related facilities. These projects will receive a combined total of $31,761,000 in FY17. Sanitary sewer projects will receive a combined allocation of $42,473,000 in FY17. This year, funding is fairly evenly distributed between citywide needs and specific treatment plant and lift station improvements. There will be $4,276,000 appropriated for the replacement of concrete piping, reflecting the Tulsa Municipal Utility Authority's (TMUA) dedication to replace a dedicated percent annually. Additionally, $2,251,000 will be appropriated to provide sewer utilities to currently unsewered areas. Stormwater improvements consist of small neighborhood drainage projects and will receive $5,500,000 in FY17 allocations. There will also be $83,446,000 in allocations from the 2014 Sales Tax Fund, as well as $78,000,000 in allocations from the fourth issue of the 2014 Improve Our Tulsa Bond Program. Of these dollars, Street and Expressways will receive total appropriations of $129,766,000 for improvements including major street rehabilitation and road widening, bridge replacement and repair, and various traffic control projects. Additionally, $1,350,000 will be allocated to address facility and roofing needs citywide. This includes $375,000 to address infrastructure identified by the City's Americans With Disabilities Act (ADA) Self Evaluation.

Social and Economic Development

The Planning and Development Department will receive allocations of $2,850,000 in FY17. These funds will be directed towards infrastructure improvements in the Eugene Fields area, as well as the Corridor and Small Area Plan projects, and the Annual Economic Development Opportunities project. Lastly, $300,000 will be appropriated for the replacement of an incinerator at the Animal Shelter.

Administrative and Support Services

The Asset Management Department (AMD) will receive allocations of $840,000 in FY17. Of these appropriations, $740,000 will be used to address site and facility repairs; including sidewalks, HVAC, plumbing and energy upgrades at various AMD sites. The remainder will be used to install emergency generators necessary to continue service during inclement weather, at the Newblock and 56th and Garnett sites. Lastly, $6,580,000 will be allocated for the replacement of various citywide capital equipment, as supported by the 2012 Equipment Study.

Conclusion

As noted above, the Improve Our Tulsa capital program will provide $918,700,000 to address the City's street maintenance backlog, as well as the City's aging facilities infrastructure and departmental capital needs. This program will continue through FY21, or until all projects are complete, depending on which circumstance occurs first. Additionally, in FY16, voters approved the most recent capital program to address economic development needs across the City. This program will provide $510,600,000 and will receive its first appropriations in late FY17 through the issuance of revenue bonds. The City will continue to utilize loans and revenue bonds to finance water and wastewater treatment plant improvements to address plant maintenance backlogs. Under current policy, the majority of the enterprise capital needs will continue to be financed through user charges and revenue bonds, as these systems are self-supporting.

IMPACT OF FY16 CAPITAL IMPROVEMENTS ON THE OPERATING BUDGETS

The City of Tulsa's capital budget has a direct impact on the City's operating budget. Some improvements may reduce financial obligations on the General Fund by creating cost-saving opportunities. However, some improvements funded in the capital budget will increase the City's operating expenses. These obligations may include increased maintenance costs, janitorial services, utilities, and personnel. Therefore, as part of preparing the Capital Improvements Plan (CIP), estimates are submitted by sponsoring departments regarding future operating costs that these projects may incur. A listing of these projects is included in the Approved Capital Programs Summary in Section 6 of the Budget and Capital Plan.

The anticipated General Fund impact of recently completed capital projects is not expected to be extraordinary in FY17, however, it is possible this impact may grow in future years as more projects are completed in the Improve Our Tulsa and new 2017 Temporary Limited Use Sales Tax capital programs. The City continues its focus on renovation and rehab of existing infrastructure, began in the 2005 Capital Improvement Bond Program and as evidenced by the 2014 Improve Our Tulsa Sales Tax Program. A large number of projects in these programs focused on the rehabilitation or repair of existing assets which often have little to no additional impact on the General Fund. New construction or expansion projects will continue to be minimal in the immediate future, as most expansion projects were scheduled for funding in the later years of the program. Although, in FY17, several recently completed projects will have some impact on the operating budget.

Currently, the City's capital funding program is in transition between finalizing projects from the 2006 Sales Tax and 2008 Fix Our Streets programs and progressing into the construction phase of the 2014 Improve Our Tulsa program. The result is, outside of street rehabilitations, there are few projects anticipated to be completed in FY17 or FY18 that will impact the City's operating budget.

The Parks Department has two projects completed in FY16 which will require additional operational funding going forward: site improvements at Franklin Park will require an additional $27,000 for maintenance and lighting, and the Springdale Water Playground will require additional funding for maintenance as well as another $52,000 annually to operate and maintain the water playground. Cumulatively, the Parks Department will require an additional $106,000 in its operating budget to cover the full year costs of maintenance, water, and lighting for these assets. Per the Park's Master Plan, in an effort to minimize these operating impacts, the migration towards water parks will reduce costs in the operating budget over time as they are far less expensive to maintain than traditional pools.

The Metropolitan Tulsa Transit Authority (MTTA) will be replacing several buses in FY17 as existing vehicles reach the end of their useful life. The annual operating impact for these replacements is $42,000 and includes $29,400 in utilities and fuel with $12,600 anticipated for maintenance and materials. Overall, this impact should represent a net savings to MTTA as a result of these new CNG buses coming online and replacing the traditional diesel buses which are more expensive to operate and maintain.

Finally, as in prior years, considerable funding from the voter-approved capital packages will be appropriated for the rehabilitation of streets and expressways throughout the City of Tulsa. In FY17, street improvements will receive $129.7 million in capital allocations. As more arterial and non-arterial streets are improved, the annual maintenance costs on existing roads should lessen as the aggregate useful life of the street system rises across the city.

TOTAL BUDGET

(amounts expressed in thousands)

Fiscal Year	Operating Budget	Capital Budget	Total
Original 2015-2016	**$ 647,856**	**$ 111,950**	**$ 759,806**
Adopted 2016-2017	**$ 642,587**	**$ 125,378**	**$ 767,965**
Dollar Amount Change	**$ (5,269)**	**$ 13,428**	**$ 8,159**
Percentage Difference (%)	**-0.8%**	**12.0%**	**1.1%**
Planned 2017-2018	$ 660,466	$ 128,400	$ 788,866

Note: *The 2016 Economic Vision Fund (Fund #6015) estimated to be $8.4 million in FY17 and $23.4 million for the entirety of FY18 is not reflected in this chart. Project schedules are being finalized and will be in place prior to the sales tax assessment beginning January 1, 2017.*

FISCAL YEAR 2017
ALL FUNDS COMPARISON OF REVENUE AND EXPENDITURES

	1080 General Fund	2000 Special Revenue	4000 Special Assessment	4306 Debt Service	5000 Grants
BEGINNING BALANCE	$ 24,949	$ 2,383	$ 158	$ 69,675	$ 0
RESOURCES					
Taxes	$ 198,156	$ 14,193	$ 0	$ 74,481	$ 0
Enterprise Revenue	0	0	0	0	0
Cultural & Recreation	2,405	0	0	0	0
Licenses and Permits	8,342	0	0	0	0
Miscellaneous Revenue	32,923	5,577	3,511	0	1,169
Intergovernmental Revenue	8,965	10	0	0	5,019
GRAND TOTAL	250,791	19,780	3,511	74,481	6,188
Transfers In	16,531	9,680	10	3,492	0
Internal Service Charges	0	0	0	0	0
TOTAL REVENUE AND TRANSFERS IN	$ 267,322	$ 29,460	$ 3,521	$ 77,973	$ 6,188
EXPENDITURES/EXPENSES					
Public Safety and Protection	$ 164,948	$ 8,074	$ 0	$ 0	$ 0
Cultural Development and Recreation	20,763	1,219	0	0	0
Social and Economic Development	11,277	5,658	1,262	0	1,397
Public Works and Transportation	26,841	2,631	0	0	400
Administrative and Support Services	38,088	5,419	104	0	4,391
Transfers to Other Funds	5,566	3,246	2,218	0	0
Debt Service	0	1,779	0	83,091	0
Total	$ 267,483	$ 28,026	$ 3,584	$ 83,091	$ 6,188
RESOURCES LESS OUTLAYS	$ (161)	$ 1,434	$ (63)	$ (5,118)	$ 0
BALANCE	$ 24,788	$ 3,817	$ 95	$ 64,557	$ 0
Less:					
Operating and Other Reserves	21,642	0	0	56,874	0
END OF YEAR BALANCE	$ 3,146	$ 3,817	$ 95	$ 7,683	$ 0

* - Trust and Agency Enterprise financial data within the 3000 Fund category have been included.

FISCAL YEAR 2017
ALL FUNDS COMPARISON OF REVENUE AND EXPENDITURES

	6000 Capital Projects	7000* Trust and Enterprise	8000 Internal Service	TOTAL
BEGINNING BALANCE	**$ 16,124**	**$ 48,247**	**$ 5,326**	**$ 166,862**
RESOURCES				
Taxes	$ 83,047	$ 0	$ 0	$ 369,877
Enterprise Revenue	0	278,465	0	278,465
Cultural & Recreation	0	0	0	2,405
Licenses and Permits	0	52	0	8,394
Miscellaneous Revenue	2,979	10,057	197	56,413
Intergovernmental Revenue	0	0	0	13,994
GRAND TOTAL	86,026	288,574	197	729,548
Transfers In	49,782	417	2,294	82,206
Internal Service Charges	0	0	46,425	46,425
TOTAL REVENUE AND TRANSFERS IN	$ 135,808	$ 288,991	$ 48,916	$ 858,179
EXPENDITURES/EXPENSES				
Public Safety and Protection	$ 0	$ 7,181	$ 0	$ 180,203
Cultural Development and Recreation	11,085	3,256	0	36,323
Social and Economic Development	300	73	0	19,967
Public Works and Transportation	113,153	173,661	0	316,686
Administrative and Support Services	840	21,102	46,626	116,570
Transfers to Other Funds	9,680	50,708	2,000	73,418
Debt Service	0	51,479	0	136,349
Total	$ 135,058	$ 307,460	$ 48,626	$ 879,516
RESOURCES LESS OUTLAYS	$ 750	$ (18,469)	$ 290	$ (21,337)
BALANCE	$ 16,874	$ 29,778	$ 5,616	$ 145,525
Less Operating and Other Reserves	0	13,967	120	92,603
END OF YEAR BALANCE	**$ 16,874**	**$ 15,811**	**$ 5,496**	**$ 52,922**

* - Trust and Agency Enterprise financial data within the 3000 Fund category have been included.

Note: The 2016 Economic Vision Fund (Fund #6015) estimated to be $8.4 million in FY17 and $23.4 million for the entirety of FY18 is not reflected in this chart. Project schedules are being finalized and will be in place prior to the sales tax assessment beginning January 1, 2017.

CAPITAL BUDGET
by Fund

(amounts expressed in thousands)

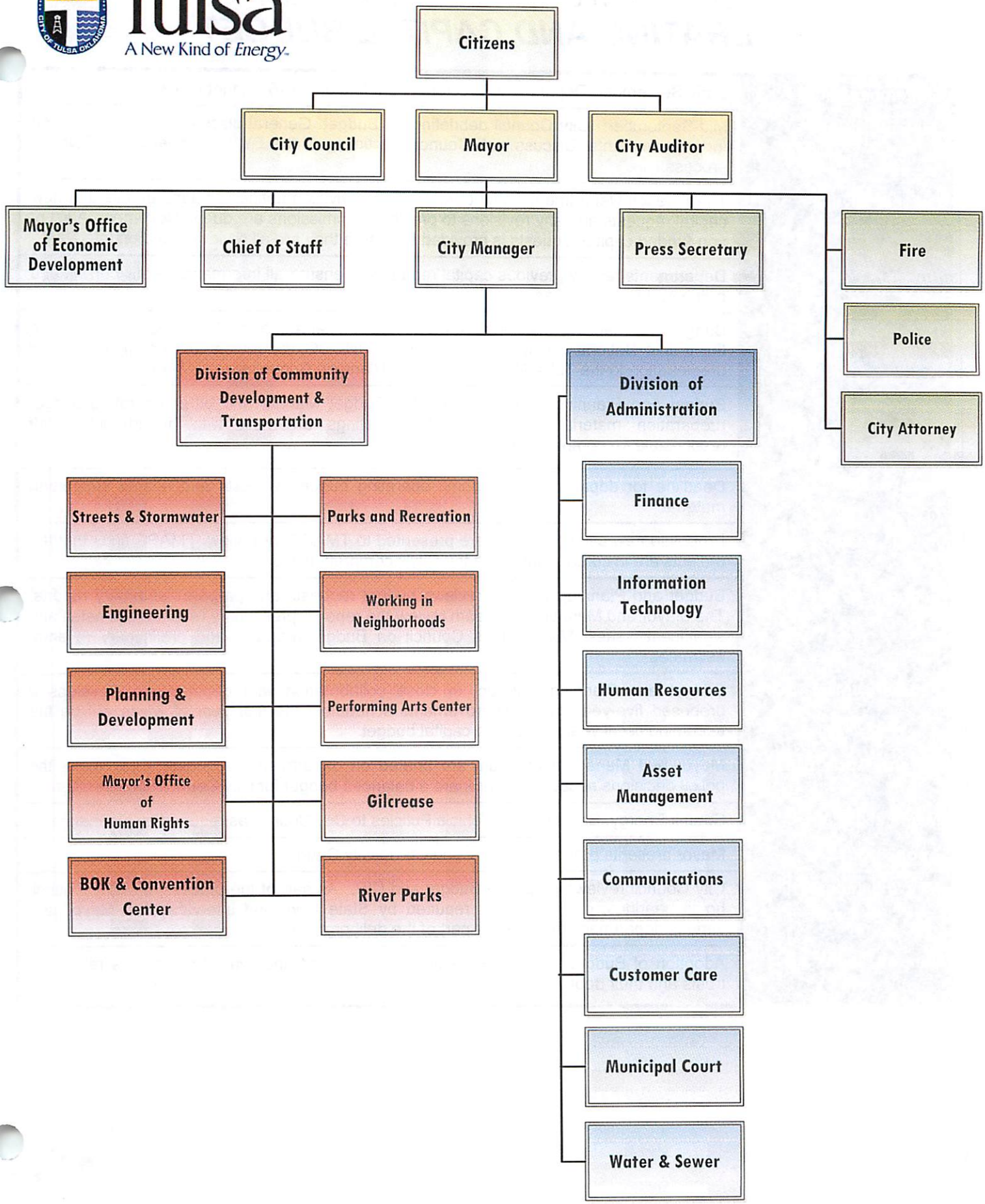
FUND NAME	FY 18 PLANNED BUDGET	FY 17 ADOPTED BUDGET	FY 16 ORIGINAL BUDGET	FY 16 VS FY 17 DIFFERENCE AMOUNT	FY 16 VS FY 17 DIFFERENCE PERCENT	FY 15 ACTUAL
CAPITAL FUNDS						
6008 2001 Sales Tax	$ 0	$ (370)	$ 0	$ (370)	N/A	$ 75
6009 2006 Special Extended Sales Tax	0	2,200	0	2,200	N/A	0
6011 2008 Special Temporary Streets Fund	0	0	0	0	N/A	10,000
6014 2014 Sales Tax Fund	84,489	83,446	81,659	1,787	2.2%	70,330
6021 TMUA Water Capital Projects	29,332	30,061	25,350	4,711	18.6%	12,320
6031 TMUA Sewer Capital Projects	19,079	14,221	9,541	4,680	49.1%	4,046
6041 Stormwater Capital Projects	5,100	5,500	5,000	500	10.0%	3,000
Total Capital Funds	**138,000**	**135,058**	**121,550**	**13,508**	11.1%	**99,771**
Less: Transfers	9,600	9,680	9,600	80	0.8%	9,295
CAPITAL BUDGET	**$ 128,400**	**$ 125,378**	**$ 111,950**	**$ 13,428**	**12.0%**	**$ 90,476**

CAPITAL BUDGET
by Department

DEPARTMENT	FY 18 PLANNED BUDGET	FY 17 ADOPTED BUDGET	FY 16 ORIGINAL BUDGET	FY 16 VS FY 17 DIFFERENCE AMOUNT	FY 16 VS FY 17 DIFFERENCE PERCENT	FY 15 ACTUAL
Police Department	$ 1,500	$ 0	$ 0	$ 0	N/A	$ 0
Fire Department	4,800	0	0	0	N/A	2,600
Park and Recreation	3,480	8,235	8,360	(125)	-1.5%	7,850
Performing Arts Center	0	2,850	460	2,390	>500%	75
River Parks Authority	100	0	6,890	(6,890)	-100.0%	1,070
Tulsa City/County Library	0	0	5,000	(5,000)	-100.0%	5,000
Planning and Development	450	300	2,900	(2,600)	-89.7%	400
Tulsa Development Authority	0	0	0	0	N/A	4,000
Engineering Services	109,224	109,062	66,786	42,276	63.3%	49,841
Streets and Stormwater	1,925	1,550	4,660	(3,110)	-66.7%	10,450
Water and Sewer	1,332	560	1,260	(700)	-55.6%	1,220
Tulsa Transit	5,249	1,981	3,994	(2,013)	-50.4%	900
Information Technology	0	0	10,000	(10,000)	-100.0%	6,530
Asset Management	340	840	1,640	(800)	-48.8%	540
TRANSFERS TO OTHER FUNDS	9,600	9,680	9,600	80	0.8%	9,295
Total Capital Funds	**138,000**	**135,058**	**121,550**	**13,508**	11.1%	**99,771**
Less: Transfers	9,600	9,680	9,600	80	0.8%	9,295
CAPITAL BUDGET	**$ 128,400**	**$ 125,378**	**$ 111,950**	**$ 13,428**	**12.0%**	**$ 90,476**

Note: The 2016 Economic Vision Fund (Fund #6015) estimated to be $8.4 million in FY17 and $23.4 million for the entirety of FY18 is not reflected in this chart. Project schedules are being finalized and will be in place prior to the sales tax assessment beginning January 1, 2017.

CITY OF Tulsa
A New Kind of Energy.



DEVELOPMENT OF THE FISCAL YEAR 2016-2017

OPERATING AND CAPITAL BUDGET

September 2015	Early September: Department Directors debriefing on FY16 Budget Process.
September 2015	Mid-September: City Council debriefing on Budget. General discussion of changes and /or improvements. Discuss with Council the timing of the FY16 Compendium of Needs process.
October 2015	The Finance Department Budget and Planning Division notifies all departments that new capital requests and any revisions to previous submissions are due in November. A list of non-funded capital requests is provided to ensure they are all reviewed and updated.
November 2015	Departments review previous capital requests to ensure all information is still current and prepares new capital requests.
December 2015 – February 2016	Budget and Planning Division reviews all new capital requests. Projects are forwarded to the Indian Nations Council of Governments (INCOG) for review and comment and for presentation to the Tulsa Metropolitan Area Planning Commission (TMAPC).
December 2015	Budget and Planning Division distributes Budget Manual and other operating budget preparation material to departments. Meetings are held with departments' staff responsible for completing budget requests.
January 2016	Deadline for departments to submit operating budget requests and related supporting material.
February 2016	Proposed new capital projects are presented to TMAPC for review. TMAPC finds that the projects are in conformance with the City's comprehensive plan.
February 2016	Budget and Planning Division reviews budget requests and prepares summary reports. The Mayor and Management Team review the reports, preliminary revenue estimates and significant issues. Mayor briefs Council on Budget requests and preliminary revenue estimates.
February - March 2016	Budget and Planning Division, in close collaboration with departments, develops a proposed five-year capital improvements schedule - the first year of which will be the upcoming fiscal year's proposed capital budget.
March - April 2016	Mayor and Management Team are briefed on departments' requests. They make the policy decisions necessary to prepare a balanced budget for City Council consideration.
March 25, 2016	Submit Energy, Security, and Vehicle Policies to City Council as required by Ordinance.
April 28, 2016	Mayor presents proposed Budget and CIP to City Council.
May and June 2016	City Council reviews proposed Budget and CIP. As part of the process, the City Council holds hearings, one official as required by State Law, and interviews the Mayor and various department directors, as part of the deliberations.
June 16, 2016	Adoption of Budget, Capital Improvements Plan, and approval of resolutions related to trusts and their debt.

FIVE YEAR FINANCIAL FORECAST
FOR FISCAL YEARS 2016-2020

INTRODUCTION

This document covers major funds for Fiscal Years (FY) 2016 through 2020, and includes each fund's original FY16 budget as adopted by the City Council and approved by the Mayor. The annual report is prepared to provide policy makers with the most current information needed to make judgments about the major financial policy issues facing the City of Tulsa. It is not a detailed line-item spending plan, service delivery plan, or budget for the next five years, but an examination of how issues will affect Tulsa's financial condition. It has been designed to meet the following objectives:

- provide the Mayor and City Council with information about potential financial changes;
- provide an updated financial base by which different financing options can be judged; and
- provide elected officials information about the long-term impacts of current and anticipated financial policies.

As with any multi-year analysis, it is based on assumptions about the future. Of particular importance to a study of this type is the performance of the national and local economies, since tax revenues and demands for services are directly related to private economic activity. As assumptions become less reliable the further out in time they are applied, it is important this type of analysis be updated annually as new data are available and new issues arise.

It begins with a review of the projected economic indicators and assumptions. This is followed by sections about the General Fund and enterprise funds.

EXECUTIVE SUMMARY

LOCAL ECONOMY

All labor figures have now regained losses sustained in the previous recession, and are currently at historic highs. The area labor force gained 28,400 new participants in 2015. This was an increase of 6.4 percent over the previous year. Wage & Salary employment reported its fifth consecutive year of growth, increasing 1.1 percent over CY14, and ended the fiscal year at a seasonally adjusted total of 443,100. The greatest relative growth was sustained in the Service sector, which increased 2.7 percent over the previous fiscal year, and at a median annual rate of 1.6 percent over the previous 10 years. The larger Total Employment survey reported an increase of 6.5 percent over the previous year to total a seasonally adjusted 454,700 in CY15. As Total Employment grew faster than the labor force, the metro jobless rate fell in CY15 to 4.3 percent, a decrease of 0.5 points from CY14 (4.8 percent). After 5 years of growth, retail sales in the TMSA remained essentially flat in CY15. However, the Oklahoma State University Center for Applied Economic Research has forecast retail sales to grow at an annualized rate of 2.9 percent, employment at 1.2 percent, and per capita personal income at 4.2 percent over the coming 4 years.

Gross Metro Product (GMP) for the area was estimated to have remained flat over the previous year; but is forecast to resume growth at an annualized rate of 2.8 percent through CY19. Barge freight reported lower but steady traffic despite the closure of several channels due to a large scale infrastructure improvement project, while air freight reported its highest annual total since CY09 at 59,825 tons shipped over the year. Considering the conservative growth forecast in both employment and GMP, it is expected that although the pace may be slowing, the local economy will continue to experience modest improvement and continued stability for the near future.

General Fund

Recent economic indicators have been stable with several demonstrating upward trends. However, growth prospects remain limited. As a result of this, budgeted revenues will remain conservative. FY16 GF revenues are projected to be $272.3 million. This is 2.6 percent higher than the FY15 Actual Budget and based on modest sales tax growth. The GF will benefit from a reduction in the Oklahoma Tax Commission retention fee from 1 percent to 0.5 percent, which will add approximately $600,000 in additional GF revenue in FY16 for the 10.5 months that the reduction will be in effect. Sales tax is forecast to grow by 1.3 percent in FY17. Beyond FY17, it is forecast that all revenue within the General Fund will grow at 1 percent thru FY20. The City will assume no service level increases in the FY16 budget. However, the FY16 budget will include compensation increases. As a result of a recent compensation study, the City will take steps to bring compensation up to market study minimums for those employees which fall below minimum identified levels. Satisfactory Performance Increases (SPI) are included in FY16 for all pay groups and personal costs are forecast to increase at 2 percent annually thru 2020. Additionally, various public safety grants will end in FY16, leaving the General Fund to absorb these additional salary costs, as well as the City is expected to hold both a Fire and Police Training Academy in FY16. Considering this and other cost increases, stress in the General Fund is expected in FY16 and beyond. Lastly, it is assumed that all other increases in materials, supplies, and other services and charges will not exceed inflation in FY16.

Solid Waste

The City's new volume based refuse collection system has now been in effect for three years. It is modeled after other utilities such as water, electricity, or gas; in that the more that is used, the more one pays. Recycling disposal is also provided, though not mandatory. The Tulsa Public Facilities Authority issued Revenue Bonds worth $10,900,000, in order to purchase trash carts which TARE then provided to customers for use. Debt service for carts, as well as operations, is financed through a Council approved service rate structure. Debt service on this issue is anticipated to end in FY21. There are no anticipated rate increases for FY's 17 through FY20.

Water

The Tulsa Metropolitan Utility Authority (TMUA) contracted with the Infrastructure Management Group (IMG) Team in 2012 to complete a new comprehensive assessment of the City's water and sewer system. The 2012 Comprehensive Water System Study (CWSS) reviewed and built on the previous comprehensive plans prepared in 2001 and updated in 2008. The study reviewed the current operation and capital needs of the water system and made recommendations for future short-term and long-term capital improvements. For the first time, in FY16, TMUA utilized the asset optimization program to better align investments with asset failure cycles. Going forward, all capital plans will be based upon this model. Current projections recommend annual 7 percent rate increases in FY's 17 through 18, 6 percent in FY19, and 5.5 percent in FY20.

Sewer

The Tulsa Metropolitan Utility Authority (TMUA) contracted with the Infrastructure Management Group (IMG) Team in 2012 to complete a new comprehensive assessment of the City's water and sewer system. The 2012 Comprehensive Water System Study (CWSS) reviewed and built on the previous comprehensive plans prepared in 2001 and updated in 2008. The study reviewed the current operation and capital needs of the wastewater system, in addition to addressing consent and administrative orders received by the Environmental Protection Agency and the Oklahoma Department of Environmental Quality. The updated CWSS makes recommendations for future short-term and long-term capital improvements. For the first time, in FY16, TMUA utilized the asset optimization program to better align investments with asset failure cycles. Going forward, all capital plans will be based upon this model. Current projections recommend annual rate increases of 9 percent for FY's 17 through FY20.

Stormwater

The stormwater program has been successful, but some physical components of the system are aging and will need renovation. A rate increase of 3 percent in FY18, and again in FY20, will provide funds to address the growing needs of small and large drainage projects and growing capital maintenance needs.

CITY OF TULSA FISCAL YEARS 2016 - 2020 FIVE-YEAR FINANCIAL FORECAST SUMMARY

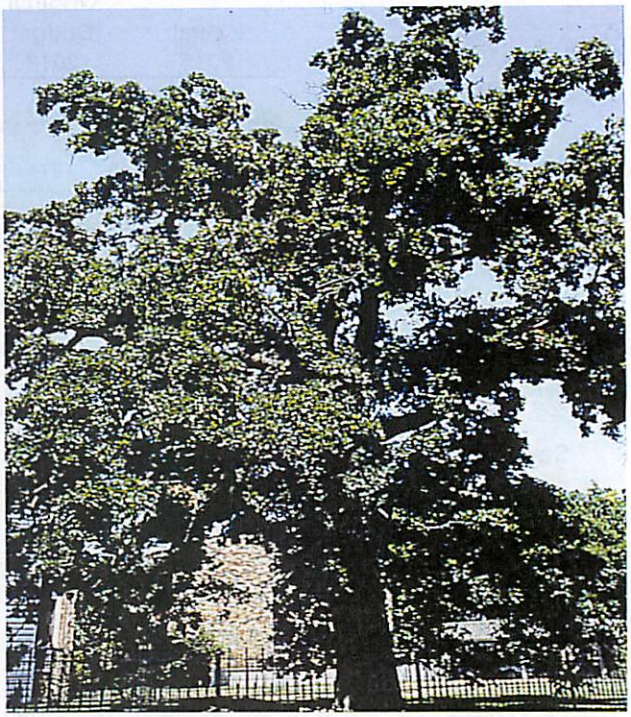
Actual Operating Results for FY 2015, Original Budget for FY 2016, Planned Budgets for FY 2017, and Forecasted Budgets for FY 2018-2020

(amounts expressed in thousands)

	Actual 2015	**Original Budget 2016**	Planned 2017	Forecast 2018	Forecast 2019	Forecast 2020
General Fund						
Revenue	$ 265,361	$ 272,331	$ 274,365	$ 277,109	$ 279,880	$ 282,679
Expenditures	$ 258,606	$ 274,610	$ 274,065	$ 274,045	$ 279,298	$ 284,854
Revenue and Expenditures	$ 6,755	$ (2,279)	$ 300	$ 3,064	$ 582	$ (2,175)
Water Fund						
Revenue	$ 103,536	$ 107,571	$ 114,328	$ 121,486	$ 128,323	$ 134,331
Expenditures	$ 92,432	$ 119,621	$ 113,898	$ 121,092	$ 128,288	$ 134,114
Revenue and Expenditures	$ 11,104	$ (12,050)	$ 430	$ 394	$ 35	$ 217
Sewer Fund						
Revenue	$ 87,627	$ 91,842	$ 99,409	$ 107,591	$ 116,469	$ 126,104
Expenditures	$ 82,018	$ 98,248	$ 98,935	$ 107,496	$ 115,813	$ 125,731
Revenue and Expenditures	$ 5,609	$ (6,406)	$ 474	$ 96	$ 656	$ 373
Stormwater Fund						
Revenue	$ 24,603	$ 26,227	$ 26,964	$ 27,513	$ 27,795	$ 28,361
Expenditures	$ 22,837	$ 27,748	$ 26,919	$ 27,362	$ 27,885	$ 28,437
Revenue and Expenditures	$ 1,766	$ (1,521)	$ 45	$ 151	$ (90)	$ (76)
TARE						
Revenue	$ 26,808	$ 26,062	$ 26,062	$ 26,062	$ 26,062	$ 26,062
Expenditures	$ 24,603	$ 27,336	$ 25,969	$ 26,596	$ 26,657	$ 25,674
Revenue and Expenditures	$ 2,205	$ (1,274)	$ 93	$ (534)	$ (595)	$ 388

CITY OF TULSA
2016 – 2017 BUDGET
COMMUNITY PROFILE

GREATER TULSA



Tulsa's first "town council" meeting in 1836, under an oak tree which still stands on a hill near the downtown area, was presided over by Archie Yahola, a full-blooded Creek Indian and chief of the Tulsa Lochapolas. The name Tulsa was derived from "tallasi", a contraction of the Creek "Tullahassee" or "Tallahassee", meaning "old town".

The town's initial growth came as a center for ranchers, farmers, and traders. When the post office was established in 1879, the name Tulsa became official. Cattle ranching became a major business in the area and led to the extension of the Frisco Railroad into the city in 1882.

Tulsa was incorporated as a municipality on January 8, 1898. With the discovery of oil in nearby Red Fork in 1901, the city grew quickly, reaching a population of 7,298 by the time of Oklahoma statehood in 1907. By 1920, the population had reached 72,075 and Tulsa soon earned the title, "Oil Capital of the World".

Although oil-related businesses remain an important part of the city's economy, Tulsa has developed a widely diversified business base which includes nationally prominent companies in; aviation and aerospace, telecommunications, data processing, manufacturing, and distribution. The community's employment base is diverse and balanced among several job sectors including; manufacturing, construction, services, high technology, health care, education, and transportation.

Today, Tulsa has grown to become a thriving community with a well-earned reputation as simply a great place to live. The original Council Oak tree spreads its branches overlooking a city park against a backdrop of high-rise buildings and expressways. It is reminder that, while the city has branched out in many directions, its roots have remained strong.

A BEAUTIFUL SITE

Tulsa is located in the northeastern quadrant of Oklahoma which is often called "green country" due to its wooded terrain in the rolling Ozark foothills. The city, which lies at an elevation of 700 feet above sea level, has a temperate climate. The average daily temperature is 61 degrees, the average rainfall is approximately 40 inches, and the city experiences continually changing conditions throughout all four seasons.

EDUCATION

The Tulsa Public School district, the second largest school district in Oklahoma, provides traditional educational settings and curricula as well as magnet and special emphasis schools that offer instruction in subjects such as languages, international studies, and health care. Tulsa Technology Center, with seven campuses, also plays a key role in the city's public secondary education portfolio. A number of excellent private schools are also available for students at both the primary and secondary levels.

In the arena of higher education, Tulsa offers a variety of options from community college and vocational studies to undergraduate, graduate, and professional degree programs at both public and private universities. These institutions include; Tulsa Community College, Oral Roberts University, University of Oklahoma, Langston University, University of Tulsa, Oklahoma State University, Spartan School of Aeronautics, Northeastern State University, the University of Phoenix, OSU Center for Health

Sciences and the OU Health Sciences Center. As of the 2016 Spring Semester, 40,295 students were enrolled in institutions of higher learning.

BUSINESS AND INDUSTRY

Tulsa has undergone a gradual metamorphosis from a cow town/rail center, to oil and gas capital, to a multi-faceted cosmopolitan business environment with international connections. Having survived the economic roller coaster of oil booms and busts, the city now enjoys a diversified business base that includes employers in; health care, aerospace, telecommunications, data processing, higher education, aircraft maintenance, manufacturing, and professional services. Tulsa is home to regional headquarters for a number of Fortune 500 companies.

As noted in the Executive Summary, wage and salary employment growth is often positively related to sales tax revenues; the largest source of revenue for the city. The health of regional companies is vital to city services.

Leading employers in the metro area include; AAON, Alorica, American Airlines, AT&T, Baker Hughes, Bank of Oklahoma, BC/BS of Oklahoma, Broken Arrow Public Schools, Cherokee Hard Rock Hotel and Casino, City Of Tulsa, Direct TV, Hillcrest Healthcare System, IC of Oklahoma, Jenks Public Schools, NORDAM Group, One Gas, ONEOK, Osage Casinos, OSU Medical Center, Owasso Public Schools, Public Service Company of Oklahoma, QuikTrip Corp, Reasor's Foods, River Spirit Casino, Saint Francis Healthcare System, St. John Medical Center, State Farm Insurance, Spirit AeroSystems, Tulsa County, Tulsa Community College, Tulsa Public Schools, US Postal Service, Union Public Schools, University of Tulsa, Verizon, Wal-Mart Stores/ Sam's Club, and Williams Companies.

SHIPPING

Tulsa offers a wide range of shipping options including rail, water, highway, and air. One unique attribute is Tulsa's Port of Catoosa, created by the completion of the McClellen-Kerr Arkansas River Navigation System. The Port of Catoosa is the westernmost port on the Inland Waterway System. Another important contributor to economic growth in Tulsa and northeast Oklahoma is the Tulsa International Airport.

PUBLIC TRANSPORTATION

The City of Tulsa provides safe and well designed streets and expressways throughout the city. The Metropolitan Tulsa Transit Authority, which constructed a new downtown terminal in 1998 and more recently a new midtown station, serves passengers throughout the metropolitan area with efficient and low-cost transportation.

1,000+ EMPLOYERS IN THE TULSA AREA

AAON
Alorica
American Airlines, Inc.
AT&T
Baker Hughes
Bank of Oklahoma
Blue Cross/Blue Shield OK
Broken Arrow Public School
Cherokee Hard Rock Hotel and Casino
City of Tulsa
Direct TV
Hillcrest Healthcare System
IC of Oklahoma
Jenks Public Schools
NORDAM Group
ONE Gas
ONEOK
Osage Casinos
OSU Medical Center
OU-Tulsa Schusterman
Owasso Public Schools
Public Service Co. of OK
Quik Trip
Reasor's
River Spirit Casino
Spirit AeroSystems
St. Francis Healthcare
St. John Health System
State Farm Insurance
Tulsa Community College
Tulsa County
Tulsa Public Schools
US Postal Service
Union Public Schools
University of Tulsa
Verizon Business
Wal-Mart Stores/ Sam's Club
Williams Companies

INSTITUTION OF HIGHER LEARNING

	Fall '15 Enrollment	Spring '16 Enrollment
Langston, Tulsa Campus	2,542	2,192
NSU, Broken Arrow	8,251	7,560
ORU	3,611	3.470
OSU, Center for Health Sciences	782	795
OSU, Tulsa	2,559	2,504
OU, Tulsa, Health Sciences Center	3,584	3,351
TCC	16.708	15.982
University of Tulsa	4,682	4,441

*Includes students enrolled in non-credit courses.
Source: Oklahoma State Regents for Higher Education

HEALTHCARE

Tulsa has a long history of outstanding health care provided by nationally recognized medical facilities. The city is home to two medical schools that offer not only state-of-the-art techniques and knowledge but also attract outstanding medical students and physicians. Beyond providing leading edge health care, the Tulsa medical community is also a major employer.

UTILITIES

Through a combination of public and private enterprises, Tulsa offers first-rate utility services. The City of Tulsa maintains an aggressive capital program to improve and maintain its facilities. Natural gas in Tulsa is provided for most residents by Oklahoma Natural Gas, and the primary provider of electricity is AEP PSO. Local telephone service is provided by 15 different providers. Due to the presence of Verizon, Level 3, and Williams; Tulsa has become a major telecommunications hub with an extensive network of digital and fiber optic links.

NEIGHBORHOODS

Tulsa's unique charm and character comes from the many different neighborhood communities which make up the metroplex. In a time when many cities are dominated by tract housing projects, Tulsans appreciate the diversity. Outlying communities include: Bixby, Broken Arrow, Catoosa, Jenks, Glenpool, Owasso, Sand Springs, Sapulpa, and Skiatook.

Importantly, Tulsa is experiencing growth in all directions. This growth is due in part to the high quality of affordability of housing, along with low interest rates for home loans. The National Association of Home Builders recently reported that nearly 75 percent of homes in Tulsa are considered affordable for the area's median income. In addition to current growth through new construction, Tulsa is committed to redevelopment of older neighborhoods to enhance both livability and property values.

By Daniel Kleefeld

GOVERNMENT

From 1909 to 1990, Tulsa was governed by a commission form of government. In 1990, the government changed to a mayor-council form under a voter-approved amended Charter. The Mayor, elected every four years, serves as the chief executive of the City and is responsible for preparing and submitting annual budgets to the City Council. The Council consists of nine members, elected every two years by geographic districts, and serves as the legislative branch under the direction of a chairman. The City Auditor, also elected biennially, and the Mayor are the only two officials elected at large by the citizens of the city.

SERVICE INFORMATION AND STATISTICS

Below are several statistics related to services provided by the City; Information and statistics on police and fire protection, streets and expressways, water, sewer, flood control, and solid water service systems are included. Parks, library, and public transit information is listed as well. Except where otherwise noted, information is for the calendar year 2015.

POLICE PROTECTION

Stations:
- Headquarters
- Three uniformed divisions
- Three support divisions
- The Police Academy
- Forensic Lab
- 911 Call Center

Traffic Accidents: 14,206
Citations: 59.362
(criminal, traffic and parking)
Total Calls for Police Service: 464,361
Employees: Sworn - 768
Non-Sworn--162

FIRE PROTECTION
Stations – 30
Employees: Sworn – 676
Non-Sworn – 19
Fire Calls – 1,911
False Alarms – 4,267
Emergency Medical Calls – 33,750
Total Responses – 57,028
Average Response Time – less than 6 minutes, 84.7% of the time
Fire Investigations – 413
Fire Hydrants – 18,298

STREETS AND EXPRESSWAYS
Expressways – 478 lane miles
Arterial Streets – 1,263 lane miles
Residential Streets – 3,038 lane miles
Central Business District – 93 lane miles
Signalized Intersections – 516

WATER SYSTEM
Connections – 148,183 (December 2015)
Average Daily Consumption – 102.5 MGD*
Treatment Capacity – 210 MGD*
Water Lines – 2,300 miles
*Million gallons per day

SEWER SYSTEM
Plants serving four major drainage basins
Nominal Treatment Capacity for all four plants – 102.6 MGD (including LBC 4.0)
FY 15 Average daily Flow – 61.3 MGD

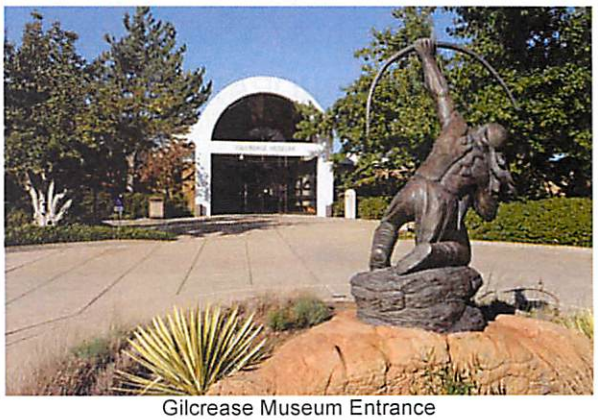
FLOOD CONTROL
Detention Facilities – 121
Improved Channels Maintained: (miles)
32.49 concrete
31.62 grass-lined

SOLID WASTE
As of January 2016
Customers Served:
Commercial – 8,854
Residential – 117,695
Collections Disposed at (in tons):
Covanta's WBH Facility – 109.376
Landfills – 4,417
Recycled – 21,408

MUNCIPAL PARKS
Parks – 143
Specialty Centers – 4
Largest – Mohawk (3,183 acres)
Playgrounds – 106
Sports Fields – 201
Tennis Courts – 103
Swimming Pools – 5
Water Playgrounds – 31
18-Hole Golf Courses – 4
Skate Parks – 2
The Tulsa Zoo – 1
Picnic Shelters – 88
Community Centers – 8

LIBRARY
Locations – 24
Bookmobile – 3
Imagination Station
Reading Roadshow
Bookmobile
Outreach Services
Adult Literacy Classes

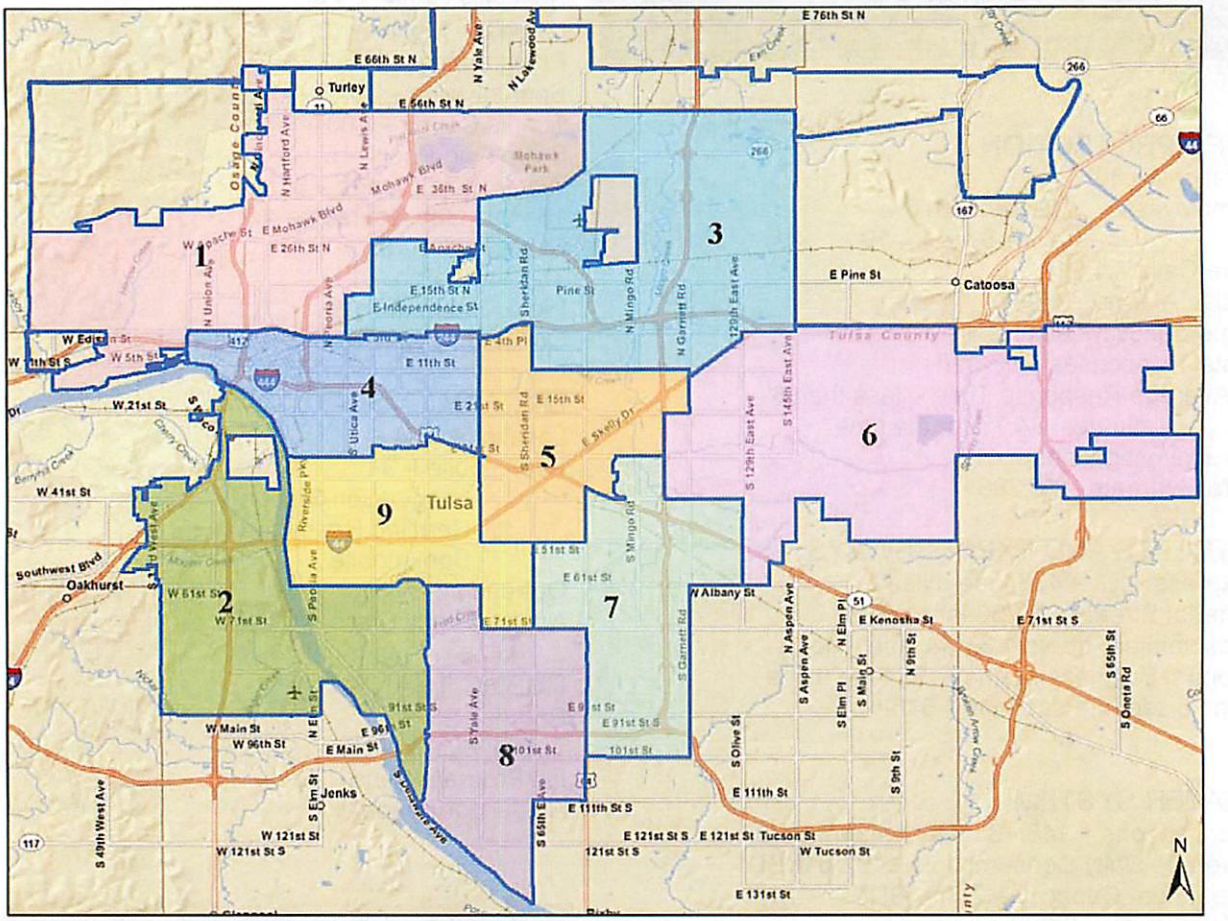
PUBLIC TRANSIT
Routes - 26
Transit buses – 65
Lift Program Vans – 48
Ambulatory Vans -1



Gilcrease Museum Entrance

CITY OF Tulsa
A New Kind of Energy.

2011 Election District Map



CORPORATE BOUNDARIES WITH COUNCIL DISTRICTS

Districts per the City of Tulsa 2011 Election District Commission based on 2010 Census Data. Adopted June 10, 2011.

SECTION 3: FUNDS

This section of the document contains the appropriations by funds, departments and expenditure classifications for operating and capital funds. It also contains the revenues projected to be received by each fund in the upcoming fiscal year.

This section is part of the ordinances adopted by the City Council.

HISTORIC ARCHITECTURE HISTORIC ARCHITECTURE

NATIONAL REGISTER OF HISTORIC PLACES

MINCKS-ADAMS HOTEL

403 SOUTH CHEYENNE AVENUE

ARCHITECT:	CLASSIFICATION:	YEAR:
R.C. STEPHENS	GOTHIC, ITALIAN RENNAISANCE AND BAROQUE	1927–1928

WHAT IS "BUDGETARY BASIS"?

Budgetary Basis refers to the basis of accounting used to estimate financing sources and uses in the budget.
Cash Basis indicates transactions are recognized only when cash is increased or decreased;
Accrual Basis indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time);
Modified Accrual Basis indicates expenditures, other than accrued interest on general long-term debt, are recorded at the time liabilities are incurred, and revenues are recorded when received in cash except for material and/or available revenues, which should be accrued to reflect properly the taxes levied and revenue earned.

Cash Basis Accrual Basis Modified Accrual Basis

Refers to chart colors on the previous page.

BUDGET METHODS

The budgets of general government type funds (General Fund, Special Revenue Funds, Governmental and Enterprise Capital Funds, Fiduciary Funds, and three enterprise funds) are prepared on a cash basis. This indicates transactions are recognized only when cash is increased or decreased. Revenue estimates and expenditures are made based on actual cash to be received and expended in the upcoming fiscal year. Encumbrances are used when calculating fund balance and cash is reserved to ensure revenue for future payments.

Most Operating Enterprise Funds and Internal Service Funds are budgeted on an accrual basis. Revenues are recorded when they are earned, whether or not cash is received at the time. Expenditures are recorded when goods and services are received, whether cash disbursements are made at the time or not. The Capital Enterprise Funds are budgeted on a cash basis as noted above.

Budgets for the Debt Service and Special Assessments funds are prepared on a modified accrual basis. Expenditures other than accrued interest on general long-term debt are recorded at the time liabilities are incurred. Revenues are accrued to reflect the taxes levied and revenue earned.

None of the Funds' budgets include appropriations for vested compensated absences or depreciation. Some appropriations related to debt service reflect money being transferred to trustee banks on a monthly basis to meet semi-annual and/or annual principal and interest payments. As the actual principal and interest payment dates are not related to the city's fiscal year, there will be a difference in debt service expense in the budget and what is reported on annual financial statements. Also in some instances, bond reserves and interest earnings at the trustee bank will be used to meet debt obligations and these resources are not reflected in the budget.

ACCOUNTING METHODS

The Comprehensive Annual Financial Report (CAFR) shows the status of the city's finances on the basis of "generally accepted accounting principles" (GAAP).

Principal payments on long-term debt within the Enterprise Funds are applied to the outstanding liability on a GAAP basis as opposed to being expended on a Budget basis. In other words it is a "balance sheet" entry and is not reflected as expenditure in the CAFR.

General staff and administrative charges are recognized as direct expenses of the Enterprise Funds on a GAAP basis as opposed to being recognized as operating transfers into the General Fund from the Enterprise Funds on the Budget basis.

Compensated absences liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees (GAAP basis) as opposed to being expended when paid (Budget basis).

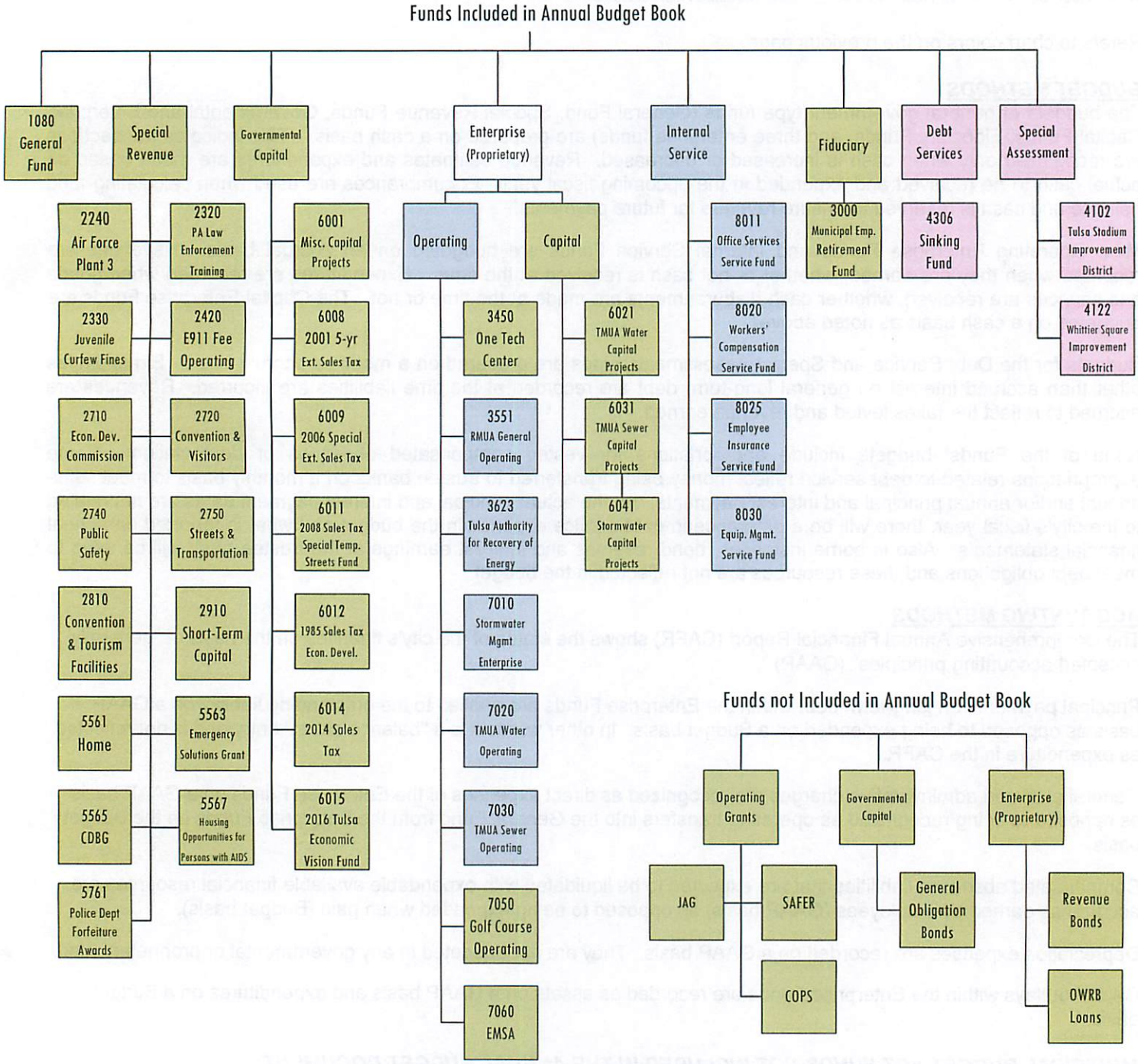
Depreciation expenses are recorded on a GAAP basis. They are not budgeted in any governmental or proprietary fund.

Capital outlays within the Enterprise Funds are recorded as assets on a GAAP basis and expenditures on a Budget basis.

MUNICIPAL BUDGET ACT FUNDS NOT INCLUDED IN THE ANNUAL BUDGET DOCUMENT

The City of Tulsa does not include all of the funds subject to the Municipal Budget Act in its Annual Budget document. Some revenues, such as General Obligation and Revenue Bonds, Community Development and Local Law Enforcement Block Grants, Homeland Security Grants, and State Loans are received in the middle months of the fiscal year and not enough information is available to estimate appropriations in a reasonable manner. The appropriation of these monies is managed by budget amendment during the year after bonds are closed or grant agreements signed. The operating funds not included in the Annual Budget Book are equal to about two percent of the City's annual operating budget.

City of Tulsa
Fund Structure
By Budgetary Basis



Accrual Basis
Cash Basis
Modified Accrual Basis
(See explanation on next page)

GENERAL FUND

FY 2016-2017 & FY 2017-2018

OPERATING FUND
1080

GOVERNMENTAL FUND BUDGETED ON A CASH BASIS

OVERVIEW

The General Fund (GF) serves as the primary operating fund for the City of Tulsa. It is the largest City fund in terms of revenues and expenditures. GF resources may be used to pay for any service the City has legal authority to provide under its charter and state laws.

BUDGET SUMMARY and FUND BALANCE

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard had no effect on the total amount reported as fund balance, it did fundamentally alter the categories and terminology used to present that amount on a governmental fund balance sheet. The unassigned fund balance is the net resources available in the GF after reserving for appropriations and encumbrances. The committed fund balance is a self-imposed limitation on funds, therefore, the emergency operating reserve is now designated as committed fund balance. With the adoption of this budget the City Council is officially committing these monies to the emergency operating reserve. It is also committing resources for a trust fund to address the City's Other Post Employment Benefits liability (OPEB). Additionally, a $2 million allocation to the City's Economic Stabilization Reserve made in FY13 is reserved by a charter provision.

In FY15, revenues continued to improve year over year and the General Fund (GF) ended the year with $7.4 million in unassigned fund balance. This is largely the result of improved sales and use tax collections which carried thru the first half of FY16. However, effects of the oil market have dampened growth prospects in the Tulsa area for the second half of FY16. This will likely continue through FY17. To balance the budget through the remainder of FY16, the City made reductions within the GF of $4.0 million and instituted a hiring freeze. The City expects service levels to remain at these reduced levels thru FY18. The measures taken during FY16 to reduce expenditures have allowed the City to maintain the emergency operating reserve at slightly higher levels in FY17 at 6.4%.

REVENUE

FY17 GF revenues are projected to be $267.3 million. This is 1.9 percent less than the FY16 Original Budget and is largely due to softening franchise fee and sales tax revenues. The GF will benefit from a reduction in the Oklahoma Tax Commission retention fee from 1 percent to 0.5 percent in the first two months of FY17 and will also benefit from the dissolution of the Blue Dome Tax Increment Financing District (TIF) providing an additional $400,000 to the GF in FY17.

EXPENDITURES

The FY17 GF budget is $267.5 million. The allocations between Personal Services, Materials and Supplies, and Other Services and Charges remain close to historical values. They make up 75 percent, 2 percent, and 21 percent of the FY17 GF budget, respectively. There are decreases within all account groups in the GF in FY17. Personal Services has been reduced by 1.1 percent while Materials and Supplies and Other Services will see 16.1 and 6.2 percent reductions, respectively. The GF will continue to absorb the costs associated with expiring Federal grants as seven (7) police officers will transition to the GF in FY17 at a partial-year cost of $240,000.

Budgeted revenues and expenditures are largely balanced in FY17 with a small draw on fund balance, for one-time expenditures. To ensure a balanced budget, there will be significant service level impacts across most City departments. The City's splash pads will see reduced hours and in some cases they will be entirely shutdown. Park mowing cycles will be reduced from thirteen cycles to ten and right of way mowing from seven to five cycles. Budgeted positions will be reduced by thirty-five (35) affecting thirteen departments (13) with most of these being vacant positions, however, layoffs may occur.

The Public Safety program's appropriations supporting the Police, Fire, Municipal Court, and Emergency Management, account for 62 percent of the FY17 budget. The Administrative and Support Services category represents approximately 14 percent of the FY17 budget. Public Works and Transportation will receive the third largest allocation at 10 percent of the budget. Cultural and Recreational activities will be allocated 8 percent of FY17 resources. The City's Economic Development and Neighborhood Services functions will consume 4 percent of the FY17 budget and the remaining 2 percent will be transferred to other funds.

The Police and Fire Departments' total allocations are decreasing in FY17 by 1.7 and 0.6 percent, respectively. However in FY17, a January Police academy of twenty (20) is funded and Fire Department service levels will be supported by the addition of twenty seven (27) cadets funded by a SAFER grant. To bolster service levels in Police and Fire the Public Safety Tax will fund academies of thirty (30) and twenty (20) cadets, respectively in FY17.

Cultural and Recreational programs will be impacted by 2.4 percent reduction from the original FY16 budget in FY17. The majority of these reductions are by the Parks and Recreation Department. As noted above, splash pad hours and mowing cycles will be reduced as well as the elimination of five (5) positions.

Social and Economic Development program allocations are decreasing by 5.8 percent in FY17. The Mayor's Office of Economic Development will see reductions of over 42 percent as two (2) positions and an one-time allocation for a strategic plan will be eliminated in FY17. Additionally, the Planning and Development Department will be reduced by 2.3 percent primarily by the elimination of eight (8) positions.

Public Works and Transportation will be reduced by 4.9 percent in FY17. Engineering Services is eliminating the update of aerial photographs, reducing consulting fees and abolishing two (2) positions while Streets and Stormwater has reduced anticipated expenses for pavement repairs related to waterline breaks and other paving cuts as well as eliminated two (2) positions.

The Administrative and Support Services program's allocations are decreasing by 5.6 percent. Information Technology will eliminate two (2) positions and make significant reductions to software maintenance and support. The Finance Department will make reductions within materials and supplies and other services.

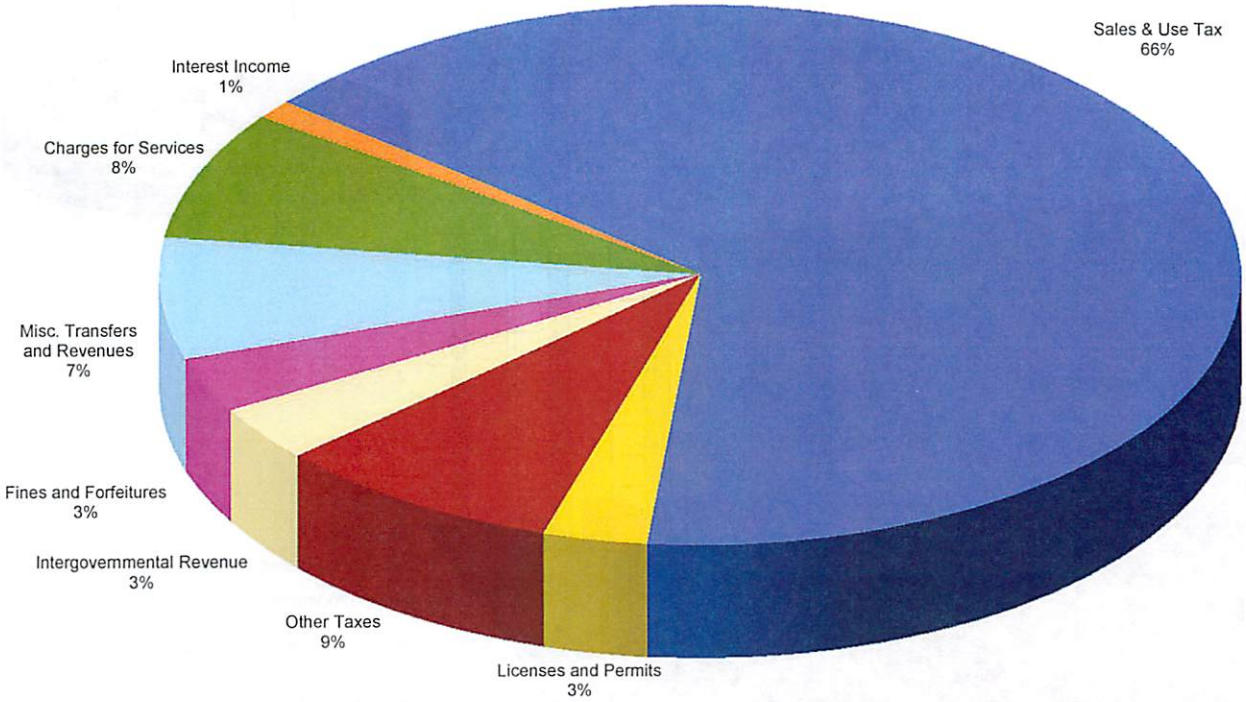
Transfers out will decrease by 2.6 percent in FY17 as a result of reduced support to the Golf Course operating fund and the satisfaction of the transfer requirement to the federal grant fund supporting Policing activities.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

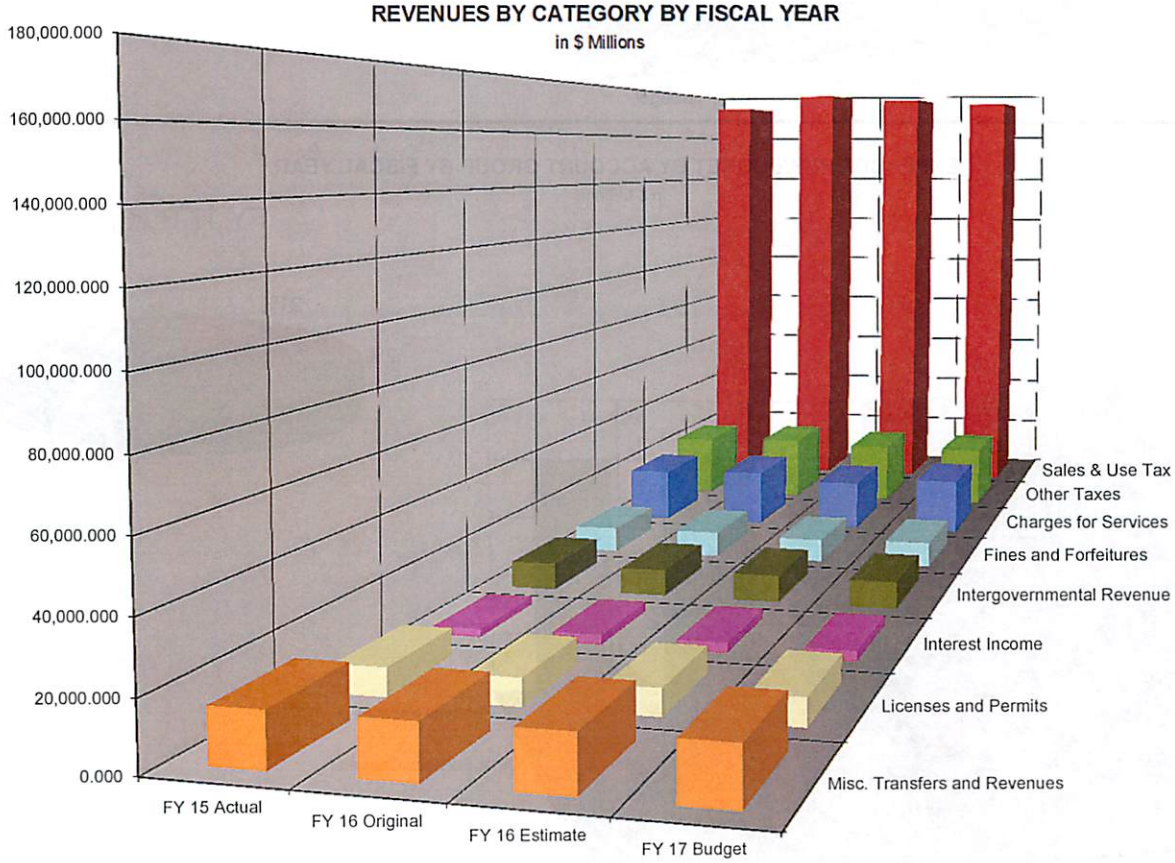
	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 249,346	$ 256,334	$ 249,839	**$ 250,791**	0.4%	$ 252,429
Transfers In	16,015	15,997	16,385	**16,531**	0.9%	16,696
Total Resources	**265,361**	**272,331**	**266,224**	**267,322**	0.4%	**269,125**
Annual Outlays						
Budget	252,684	268,893	264,540	**261,917**	-1.0%	262,649
Transfers Out	5,922	5,717	5,717	**5,566**	-2.6%	6,066
Total Outlays	**258,606**	**274,610**	**270,257**	**267,483**	-1.0%	**268,715**
Annual Resources Less Annual Outlays	**$ 6,755**	**$ (2,279)**	**$ (4,033)**	**$ (161)**		**$ 410**
FUND BALANCE						
Fund Balance						
Beginning Unassigned Fund Balance	22,227	23,886	28,982	**24,949**		24,788
Addition to/(Use of)	6,755	(2,279)	(4,033)	**(161)**		410
Total	**28,982**	**21,607**	**24,949**	**24,788**		**25,198**
Economic Stabilization Reserve	2,000	2,000	2,000	**2,000**		**2,000**
Committed Fund Balance For OPEB	2,560	2,560	2,560	**2,560**		2,560
Committed Fund Balance (6.39 percent Operating Reserve)	17,021	17,021	17,021	**17,082**		17,574
Ending Unassigned Fund Balance	**$ 7,401**	**$ 26**	**$ 3,368**	**$ 3,146**		**$ 3,064**

REVENUE ESTIMATES BY CATEGORY FY 16



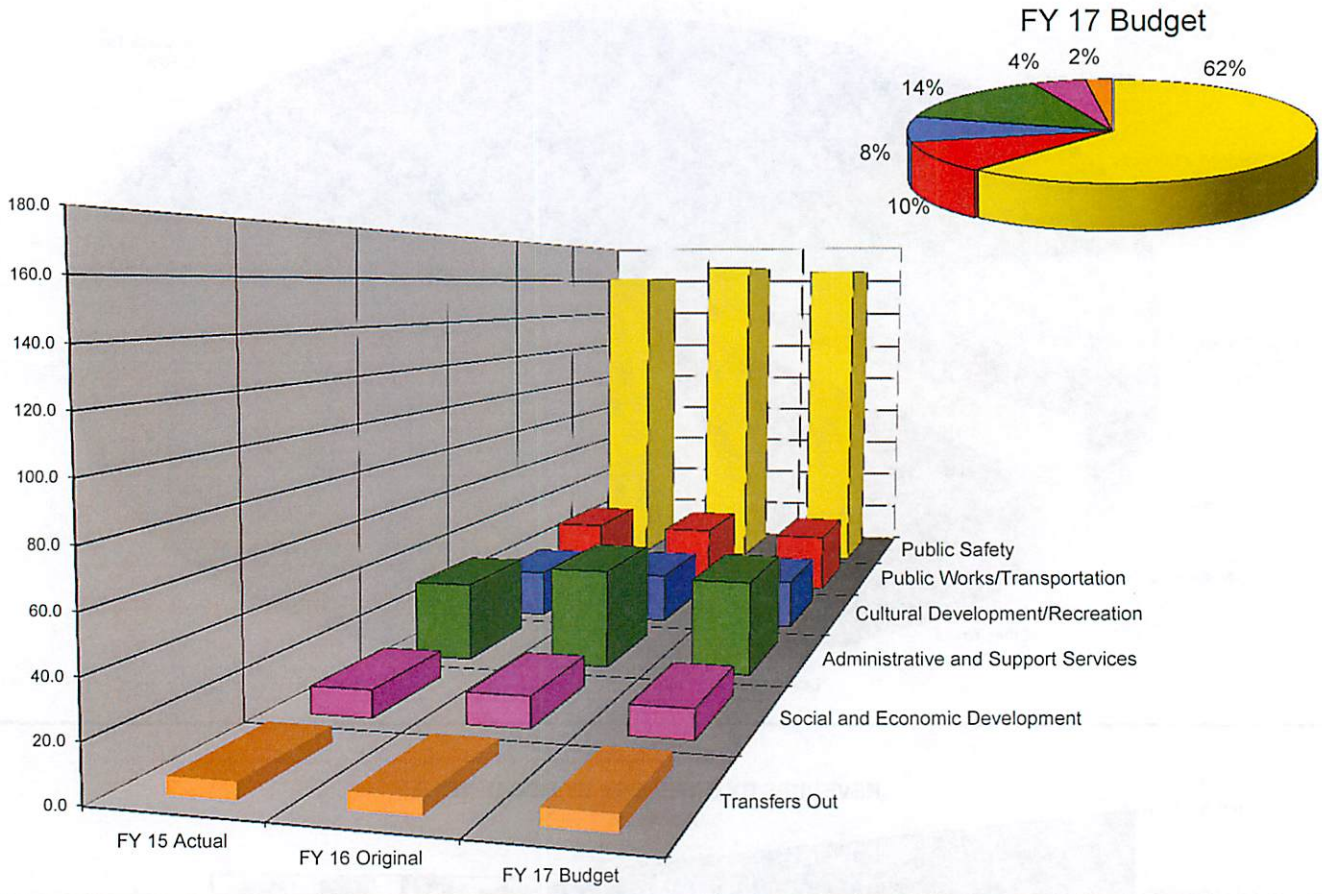
REVENUES BY CATEGORY BY FISCAL YEAR

in $ Millions



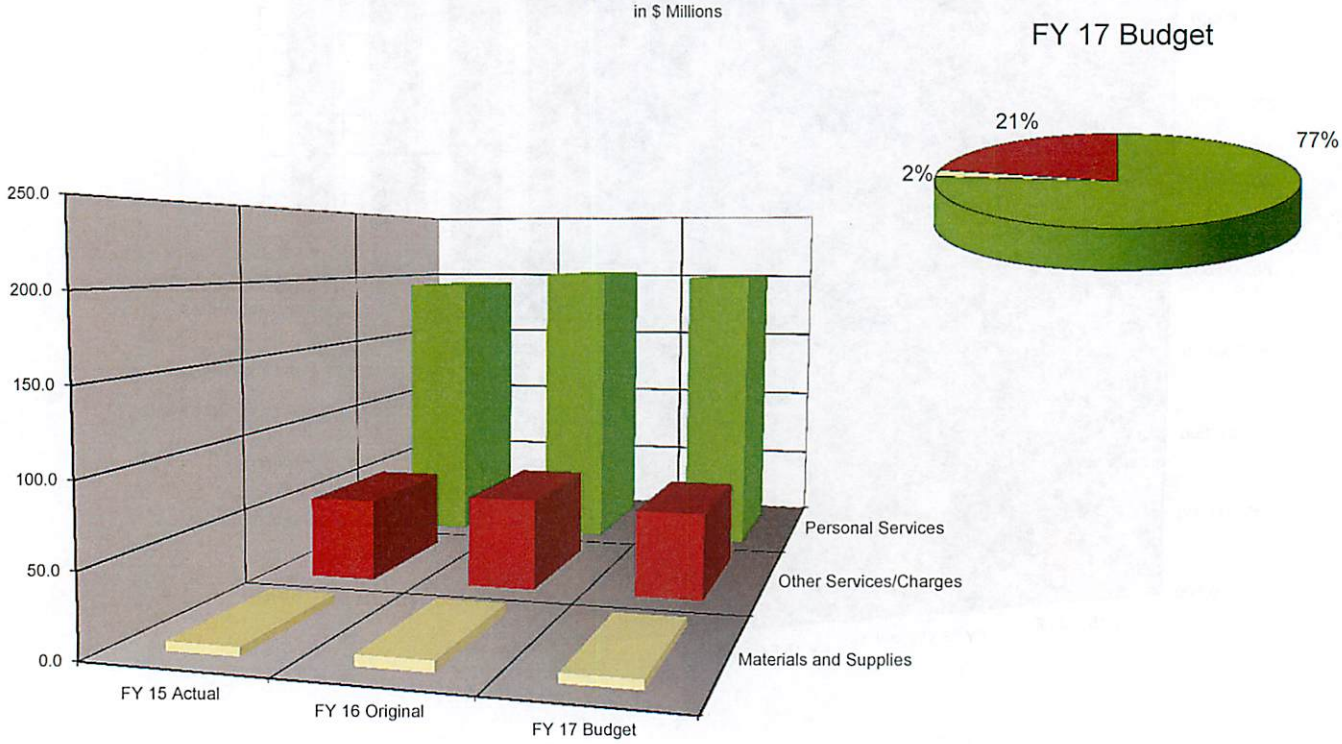
EXPENDITURES/BUDGET BY CATEGORY BY FISCAL YEAR

in $ Millions



EXPENDITURES/BUDGET BY ACCOUNT GROUP BY FISCAL YEAR

in $ Millions



ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ TAXES						
SALES	$ 149,383	$ 154,548	$ 152,892	$ 151,735	-0.8%	$ 153,187
USE	24,104	24,763	24,293	23,321	-4.0%	23,321
FRANCHISE FEES						
Oklahoma Natural Gas	4,255	4,600	3,700	3,700	0.0%	3,700
Public Service	8,703	9,000	8,771	8,504	-3.0%	8,457
Cox Communications	5,549	5,500	5,471	5,533	1.1%	5,532
Right of Way Occupancy Fee	4,976	5,281	5,072	5,212	2.8%	5,379
TOTAL FRANCHISE	23,483	24,381	23,014	22,949	-0.3%	23,068
HOTEL/MOTEL TAXES	151	157	155	151	-2.3%	151
TOTAL ALL TAXES	197,121	203,849	200,354	198,156	-1.1%	199,727
■ LICENSES AND PERMITS						
BUSINESS LICENSES	1,340	1,233	1,293	1,330	2.8%	1,334
NON-BUSINESS LICENSES AND PERMITS						
Bldg Inspections-Residential	783	800	801	896	11.9%	930
Bldg Inspections-Commercial	2,168	1,900	1,986	2,085	5.0%	2,085
Electrical Inspections	505	540	518	480	-7.4%	480
Mechanical Inspections	567	580	541	526	-2.8%	520
Other Non-Business	3,058	3,127	2,893	3,025	4.6%	3,025
Total Non-Business	7,081	6,947	6,739	7,012	4.1%	7,040
TOTAL ALL LICENSES/PERMITS	8,421	8,180	8,032	8,342	3.9%	8,374
■ INTRGVRNMNTL REVENUE						
GRANTS AND REIMBURSEMENTS	1,807	1,654	1,756	1,620	-7.8%	1,620
SHARED REVENUE						
Liquor Tax Apportionment	698	680	683	689	0.8%	689
Gasoline Tax	731	760	760	765	0.6%	766
Tobacco Tax	2,771	2,700	2,820	2,898	2.8%	2,893
Vehicle License	3,020	3,000	2,965	2,993	0.9%	3,019
Total Shared Revenue	7,220	7,140	7,228	7,345	1.6%	7,367
TOTAL ALL INTRGVRNMNTL	9,027	8,794	8,984	8,965	-0.2%	8,987
■ CHARGES FOR SERVICES						
GENERAL GOVERNMENT						
Airport Direct Cost for Support Services	0	50	102	50	-50.8%	50
TARE Direct Cost for Support Services	637	636	636	629	-1.2%	629
Water Direct Cost for Support Services	3,203	3,049	3,049	3,281	7.6%	3,281
Sewer Direct Cost for Support Services	2,542	2,446	2,446	2,599	6.3%	2,599
Stormwater Direct Cost for Support Services	952	976	976	1,061	8.7%	1,061
Other General Government	495	481	489	525	7.3%	525
TOTAL GENERAL GOVERNMENT	7,829	7,638	7,698	8,145	5.8%	8,145

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
PUBLIC SAFETY						
Code Enforcement	$ 911	$ 1,500	$ 1,470	$ 1,300	-11.6%	$ 1,300
Airport Fire Reimbursement	1,990	1,900	1,855	1,600	-13.7%	1,600
Other Public Safety	713	582	534	700	31.1%	700
TOTAL PUBLIC SAFETY	3,614	3,982	3,859	3,600	-6.7%	3,600
CULTURE AND RECREATION						
Performing Arts Center	1,929	1,628	1,600	1,705	6.6%	1,718
Miscellaneous Park Revenue	809	710	702	700	-0.3%	700
TOTAL CULTURE/RECREATION	2,738	2,338	2,302	2,405	4.5%	2,418
STREETS AND HIGHWAYS						
Paving Cut Repair	5,422	6,491	3,988	6,046	51.6%	6,046
Parking Meters	346	450	469	480	2.3%	480
TOTAL STREETS/ HIGHWAYS	5,768	6,941	4,457	6,526	46.4%	6,526
TOTAL ALL SERVICES	19,949	20,899	18,316	20,676	12.9%	20,689
■ **FINES AND FORFEITURES**	8,818	9,000	8,129	8,800	8.3%	8,800
■ **MISCELLANEOUS REVENUE**	3,474	2,562	2,974	2,771	-6.8%	2,771
■ **INTEREST INCOME**	2,536	3,050	3,050	3,081	1.0%	3,081
TOTAL REVENUE	249,346	256,334	249,839	250,791	0.4%	252,429
■ **TRANSFERS IN**						
EMSA	650	650	650	650	0.0%	650
TPACT	75	75	75	75	0.0%	75
TPA General Operating Fund	211	210	210	210	0.0%	210
TDA Operating Fund	0	0	80	80	0.0%	80
TARE Fund	1,666	1,595	1,561	1,553	-0.5%	1,476
Stormwater Fund	1,577	1,615	1,615	1,641	1.6%	1,655
Water Fund	6,355	6,377	6,589	6,418	-2.6%	6,463
Sewer Fund	5,481	5,475	5,605	5,904	5.3%	6,087
TOTAL TRANSFERS IN	16,015	15,997	16,385	16,531	0.9%	16,696
TOTAL ANNUAL RESOURCES	$ 265,361	$ 272,331	$ 266,224	$ 267,322	0.4%	$ 269,125

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
BUDGET (Expenditures or appropriations)					
■ PUBLIC SAFETY AND PROTECTION					
Municipal Court					
Personal Services	$ 1,988	$ 2,116	$ **2,048**	-3.2%	$ 2,047
Materials and Supplies	10	33	**26**	-21.2%	26
Other Services/Charges	153	846	**821**	-3.0%	821
Total	**2,151**	**2,995**	**2,895**	**-3.3%**	**2,894**
Police					
Personal Services	82,590	85,478	**84,590**	-1.0%	85,265
Materials and Supplies	1,187	1,795	**1,451**	-19.2%	1,496
Other Services/Charges	7,337	7,463	**6,912**	-7.4%	6,913
Total	**91,114**	**94,736**	**92,953**	**-1.9%**	**93,674**
Fire					
Personal Services	63,343	64,435	**64,205**	-0.4%	63,870
Materials and Supplies	1,099	1,440	**1,201**	-16.6%	1,213
Other Services/Charges	3,250	3,513	**3,550**	1.1%	3,550
Total	**67,692**	**69,388**	**68,956**	**-0.6%**	**68,633**
Emergency Management					
Other Services/Charges	136	136	**144**	5.9%	139
Total	**136**	**136**	**144**	**5.9%**	**139**
Total Public Safety and Protection	**161,093**	**167,255**	**164,948**	**-1.4%**	**165,340**
■ CULTURAL DEVELOPMENT AND RECREATION					
Park and Recreation					
Personal Services	5,088	5,474	**5,460**	-0.3%	5,460
Materials and Supplies	640	806	**656**	-18.6%	659
Other Services/Charges	9,079	9,312	**8,964**	-3.7%	9,102
Total	**14,807**	**15,592**	**15,080**	**-3.3%**	**15,221**
Gilcrease Museum					
Other Services/Charges	2,959	2,982	**3,003**	0.7%	3,026
Total	**2,959**	**2,982**	**3,003**	**0.7%**	**3,026**
Performing Arts Center					
Personal Services	1,267	1,401	**1,494**	6.6%	1,494
Materials and Supplies	46	61	**61**	0.0%	61
Other Services/Charges	592	608	**486**	-20.1%	486
Total	**1,905**	**2,070**	**2,041**	**-1.4%**	**2,041**
River Parks					
Other Services/Charges	574	639	**639**	0.0%	639
Total	**574**	**639**	**639**	**0.0%**	**639**
Total Cultural Development & Recreation	**20,245**	**21,283**	**20,763**	**-2.4%**	**20,927**
■ SOCIAL AND ECONOMIC DEVELOPMENT					
Mayor's Office of Economic Development					
Personal Services	489	557	**402**	-27.8%	402
Materials and Supplies	6	4	**7**	75.0%	2
Other Services/Charges	14	156	**7**	-95.5%	7
Total	**509**	**717**	**416**	**-42.0%**	**411**
Working in Neighborhoods					
Personal Services	2,806	3,266	**3,235**	-0.9%	3,235
Materials and Supplies	226	275	**272**	-1.1%	272
Other Services/Charges	1,375	1,376	**1,159**	-15.8%	1,157
Total	**4,407**	**4,917**	**4,666**	**-5.1%**	**4,664**
Planning & Development					
Personal Services	5,335	5,921	**5,792**	-2.2%	5,792
Materials and Supplies	52	70	**58**	-17.1%	55
Other Services/Charges	337	352	**345**	-2.0%	345
Total	**5,724**	**6,343**	**6,195**	**-2.3%**	**6,192**
Total Social & Economic Development	**10,640**	**11,977**	**11,277**	**-5.8%**	**11,267**

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF FROM FY 16 ORIG	FY 18 FINANCIAL PLAN
■ PUBLIC WORKS AND TRANSPORTATION					
Engineering Services					
Personal Services	$ 2,758	$ 3,186	**$ 3,102**	-2.6%	$ 3,102
Materials and Supplies	32	39	**36**	-7.7%	36
Other Services/Charges	197	338	**300**	-11.2%	301
Total	**2,987**	**3,563**	**3,438**	**-3.5%**	**3,439**
Streets and Stormwater					
Personal Services	5,809	5,307	**5,028**	-5.3%	5,028
Materials and Supplies	1,367	686	**682**	-0.6%	682
Other Services/Charges	11,257	11,038	**10,349**	-6.2%	10,349
Total	**18,433**	**17,031**	**16,059**	**-5.7%**	**16,059**
Tulsa Transit					
Other Services/Charges	7,439	7,619	**7,344**	-3.6%	7,344
Total	**7,439**	**7,619**	**7,344**	**-3.6%**	**7,344**
Total Public Works & Transportation	**28,859**	**28,213**	**26,841**	**-4.9%**	**26,842**
■ ADMINISTRATIVE AND SUPPORT SERVICES					
Mayor's Office					
Personal Services	743	867	**811**	-6.5%	811
Materials and Supplies	5	9	**11**	22.2%	11
Other Services/Charges	96	107	**110**	2.8%	110
Total	**844**	**983**	**932**	**-5.2%**	**932**
City Auditor					
Personal Services	838	990	**1,062**	7.3%	1,062
Materials and Supplies	12	10	**10**	0.0%	10
Other Services/Charges	67	50	**50**	0.0%	50
Total	**917**	**1,050**	**1,122**	**6.9%**	**1,122**
City Council					
Personal Services	934	1,132	**1,163**	2.7%	1,163
Materials and Supplies	12	18	**12**	-33.3%	12
Other Services/Charges	78	93	**74**	-20.4%	74
Total	**1,024**	**1,243**	**1,249**	**0.5%**	**1,249**
Mayor's Office of Human Rights					
Personal Services	420	551	**468**	-15.1%	468
Materials and Supplies	0	6	**6**	0.0%	6
Other Services/Charges	7	28	**16**	-42.9%	16
Total	**427**	**585**	**490**	**-16.2%**	**490**
Legal					
Personal Services	2,819	3,258	**3,319**	1.9%	3,319
Materials and Supplies	57	81	**76**	-6.2%	74
Other Services/Charges	212	272	**238**	-12.5%	246
Total	**3,088**	**3,611**	**3,633**	**0.6%**	**3,639**
Human Resources					
Personal Services	2,639	2,768	**2,677**	-3.3%	2,748
Materials and Supplies	55	122	**112**	-8.2%	111
Other Services/Charges	957	992	**865**	-12.8%	865
Total	**3,651**	**3,882**	**3,654**	**-5.9%**	**3,724**
General Government					
Other Services/Charges	1,672	2,523	**2,700**	7.0%	2,330
Total	**1,672**	**2,523**	**2,700**	**7.0%**	**2,330**
INCOG					
Other Services/Charges	1,005	1,023	**951**	-7.0%	951
Total	**1,005**	**1,023**	**951**	**-7.0%**	**951**

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF FROM FY 16 ORIG	FY 18 FINANCIAL PLAN
Finance					
Personal Services	$ 5,536	$ 6,336	$ 5,863	-7.5%	$ 6,179
Materials and Supplies	46	111	80	-27.9%	62
Other Services/Charges	1,091	1,981	2,061	4.0%	2,068
Total	**6,673**	**8,428**	**8,004**	**-5.0%**	**8,309**
Information Technology					
Personal Services	6,693	7,231	7,271	0.6%	7,271
Materials and Supplies	403	418	315	-24.6%	315
Other Services/Charges	3,413	3,966	2,782	-29.9%	2,946
Total	**10,509**	**11,615**	**10,368**	**-10.7%**	**10,532**
Customer Care					
Personal Services	232	295	399	35.3%	399
Materials and Supplies	3	2	5	150.0%	3
Other Services/Charges	6	28	13	-53.6%	13
Total	**241**	**325**	**417**	**28.3%**	**415**
Communications					
Personal Services	597	562	519	-7.7%	519
Materials and Supplies	4	15	13	-13.3%	19
Other Services/Charges	13	28	21	-25.0%	21
Total	**614**	**605**	**553**	**-8.6%**	**559**
Asset Management					
Personal Services	604	1,728	1,722	-0.3%	1,722
Materials and Supplies	63	467	336	-28.1%	336
Other Services/Charges	515	2,097	1,957	-6.7%	1,963
Total	**1,182**	**4,292**	**4,015**	**-6.5%**	**4,021**
Total Administrative & Support Services	**31,847**	**40,165**	**38,088**	**-5.2%**	**38,273**
TOTAL BUDGET (Expenditures or appropriations)	**$ 252,684**	**$ 268,893**	**$ 261,917**	**-2.6%**	**$ 262,649**

TRANSFERS OUT

Fund #	Name	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
2420	E911 fee Operating Fund	$ 350	$ 0	$ 0	N/A	$ 0
3450	One Technology Building	5,011	5,069	5,138	1.4%	5,638
4122	Whittier Square Improvement District	10	10	10	0.0%	10
5317	Community Oriented Policing Services	120	145	0	-100.0%	0
5565	CDBG	431	343	343	0.0%	343
7050	Golf Course Operating Fund	0	150	75	-50.0%	75
	TOTAL TRANSFERS OUT	**5,922**	**5,717**	**5,566**	**-2.6%**	**6,066**
TOTAL ANNUAL OUTLAYS		**$ 258,606**	**$ 274,610**	**$ 267,483**	**-2.6%**	**$ 268,715**

SUMMARY BY PROGRAM CATEGORY

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
PUBLIC SAFETY AND PROTECTION					
Personal Services	$ 147,921	$ 152,029	$ **150,843**	-0.8%	$ 151,182
Materials and Supplies	2,296	3,268	**2,678**	-18.1%	2,735
Other Services/Charges	10,876	11,958	**11,427**	-4.4%	11,423
Total	**161,093**	**167,255**	**164,948**	**-1.4%**	**165,340**
CULTURAL DEVELOPMENT AND RECREATION					
Personal Services	6,355	6,875	**6,954**	1.1%	6,954
Materials and Supplies	686	867	**717**	-17.3%	720
Other Services/Charges	13,204	13,541	**13,092**	-3.3%	13,253
Total	**20,245**	**21,283**	**20,763**	**-2.4%**	**20,927**
SOCIAL AND ECONOMIC DEVELOPMENT					
Personal Services	8,630	9,744	**9,429**	-3.2%	9,429
Materials and Supplies	284	349	**337**	-3.4%	329
Other Services/Charges	1,726	1,884	**1,511**	-19.8%	1,509
Total	**10,640**	**11,977**	**11,277**	**-5.8%**	**11,267**
PUBLIC WORKS AND TRANSPORTATION					
Personal Services	8,567	8,493	**8,130**	-4.3%	8,130
Materials and Supplies	1,399	725	**718**	-1.0%	718
Other Services/Charges	18,893	18,995	**17,993**	-5.3%	17,994
Total	**28,859**	**28,213**	**26,841**	**-4.9%**	**26,842**
ADMINISTRATIVE AND SUPPORT SERVICES					
Personal Services	22,055	25,718	**25,274**	-1.7%	25,661
Materials and Supplies	660	1,259	**976**	-22.5%	959
Other Services/Charges	9,132	13,188	**11,838**	-10.2%	11,653
Total	**31,847**	**40,165**	**38,088**	**-5.2%**	**38,273**
TRANSFERS	5,922	5,717	**5,566**	**-2.6%**	6,066
TOTAL OUTLAYS	**$ 258,606**	**$ 274,610**	**$ 267,483**	**-2.6%**	**$ 268,715**

SUMMARY BY ACCOUNT CLASSIFICATION

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
PERSONAL SERVICES	$ 193,528	$ 202,859	$ **200,630**	-1.1%	$ 201,356
MATERIALS AND SUPPLIES	5,325	6,468	**5,426**	-16.1%	5,461
OTHER SERVICES/CHARGES	53,831	59,566	**55,861**	-6.2%	55,832
TRANSFERS	5,922	5,717	**5,566**	-2.6%	6,066
TOTAL OUTLAYS	**$ 258,606**	**$ 274,610**	**$ 267,483**	**-2.6%**	**$ 268,715**

AIR FORCE PLANT 3 FUND

FY 2016-2017 & FY 2017-2018

OPERATING FUND
2240
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

In December 1993, McDonnell-Douglas announced the cessation of operations at the Air Force facility known as Air Force Plant 3 (AFP 3), whereupon the City of Tulsa proceeded to have the United States Air Force convey AFP 3 back to the City as intended when the City deeded the 338 acres to the U. S. Government in 1941. In addition to the land and improvements, the United States gave the City $10 million to address environmental problems and make improvements to the facilities.

The Mayor's Office, the Chamber of Commerce, PSO, ONG, Asset Management, Legal, Airports and other agencies have worked together to make the property suitable for continued commercial use. The land and improved facilities have been leased to Spirit AeroSystems, Inc., (formerly Boeing Aircraft) and Navistar.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this Fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The FY17 budget will continue to provide for improvements to the facility.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 67	$ 68	$ 77	**$ 71**	-7.8%	$ 71
Transfers In	0	0	0	**0**	N/A	0
Total Resources	**67**	**68**	**77**	**71**	**-7.8%**	**71**
Annual Outlays						
Budget (Expenditures or appropriations)	2	1,236	20	**1,305**	>500%	20
Transfers Out	0	0	0	**0**	N/A	0
Total Outlays	**2**	**1,236**	**20**	**1,305**	**>500%**	**20**
Resources less Outlays	**65**	**(1,168)**	**57**	**(1,234)**		**51**
Assigned Fund Balance						
Beginning of Year	1,121	1,170	1,186	**1,243**		9
Addition to/(Use of)	65	(1,168)	57	**(1,234)**		51
End of Year	**$ 1,186**	**$ 2**	**$ 1,243**	**$ 9**		**$ 60**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ CHARGES FOR SERVICES	$ 56	$ 56	$ 58	$ 58	0.0%	$ 58
■ INTEREST INCOME	11	12	14	13	-7.1%	13
■ MISCELLANEOUS REVENUE	0	0	5	0	-100.0%	0
TOTAL ANNUAL RESOURCES	$ 67	$ 68	$ 77	$ 71	-7.8%	$ 71

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
■ ADMINISTRATIVE AND SUPPORT SERVICES					
Asset Management					
Other Services/Charges	$ 2	$ 20	$ 20	0.0%	$ 20
Capital Outlay	0	1,216	1,285	5.7%	0
Total Administrative and Support Services	**2**	**1,236**	**1,305**	**5.6%**	**20**
TOTAL BUDGET (Expenditures or appropriations)	**2**	**1,236**	**1,305**	**5.6%**	**20**
TOTAL ANNUAL OUTLAYS	**$ 2**	**$ 1,236**	**$ 1,305**	**5.6%**	**$ 20**

P.A. LAW ENFORCEMENT TRAINING FUND

FY 2016-2017 & FY 2017-2018

OPERATING FUND
2320
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

The Penalty Assessment Law Enforcement Training Fund has been established to administer revenues collected under provisions contained in Oklahoma Statutes, "Title 20 -- Courts, Section 1313.2". This law allows any municipality having a basic law enforcement academy approved by the Council of Law Enforcement Education and Training (C.L.E.E.T.) to dedicate $2.00 of each court fine over $10.00, excluding parking or standing violations, to local law enforcement training programs. While the great majority of the money is appropriated to the Police Department, the law allows up to 7 percent of the amount collected to be used for court and prosecutor training. Appropriations to the Legal and Municipal Court Departments reflect this option.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Due to declining revenues and fund balance, the FY17 budget has been reduced to align with current resources. This budget will continue to provide training for the Tulsa Police Department, Municipal Court employees and City Prosecutors.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 90	$ 78	$ 67	**$ 70**	4.5%	$ 70
Transfers In	0	0	0	**0**	N/A	0
Total Resources	**90**	**78**	**67**	**70**	**4.5%**	**70**
Annual Outlays						
Budget (Expenditures or appropriations)	121	90	87	**69**	-20.7%	70
Transfers Out	0	0	0	**0**	N/A	0
Total Outlays	**121**	**90**	**87**	**69**	**-20.7%**	**70**
Resources less Outlays	**(31)**	**(12)**	**(20)**	**1**		**0**
Assigned Fund Balance						
Beginning of Year	51	16	20	**0**		1
Addition to/(Use of)	(31)	(12)	(20)	**1**		0
End of Year	$ 20	$ 4	$ 0	**$ 1**		$ 1

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ FINES AND FORFEITURES	$ 90	$ 78	$ 67	$ 70	4.5%	$ 70
TOTAL ANNUAL RESOURCES	$ 90	$ 78	$ 67	$ 70	4.5%	$ 70

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
■ PUBLIC SAFETY AND PROTECTION					
Municipal Court					
Other Services/Charges	$ 2	$ 4	$ 2	-50.0%	$ 2
Total	2	4	2	-50.0%	2
Police					
Other Services/Charges	117	84	65	-22.6%	66
Total	117	84	65	-22.6%	66
Total Public Safety and Protection	119	88	67	-23.9%	68
■ ADMINISTRATIVE AND SUPPORT SERVICES					
Legal					
Other Services/Charges	2	2	2	0.0%	2
Total Administrative and Support Services	2	2	2	0.0%	2
TOTAL BUDGET (Expenditures or appropriations)	121	90	69	-23.3%	70
TOTAL ANNUAL OUTLAYS	$ 121	$ 90	$ 69	-23.3%	$ 70

JUVENILE CURFEW FINES

FY 2016-2017 & FY 2017-2018

OPERATING FUND
2330
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

The Juvenile Curfew Fines Fund was established by an agreement between the Tulsa County District Court and the City of Tulsa, under authority of Article 10 Oklahoma Statutes, Section 7303-1.2, Subsection F. This law authorizes municipalities to assume jurisdiction of juveniles guilty of certain misdemeanor violations. Subsection F mandates funds generated from "juvenile curfew fines" be used to fund local programs which address juvenile crime, costs related to prosecution and retention of juvenile offenders, and administrative costs for community intervention centers.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Appropriations are used to partially fund a Probation Officer in the Municipal Court department related to specialized counseling and referral support for juveniles. The position also monitors the progress of all juvenile court cases, facilitates work-in-lieu-of-fines, schedules classes and prepares pre-sentence investigations.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 14	$ 16	$ 13	**$ 13**	0.0%	$ 14
Transfers In	0	0	0	**0**	N/A	0
Total Resources	**14**	**16**	**13**	**13**	**0.0%**	**14**
Annual Outlays						
Budget (Expenditures or appropriations)	24	17	17	**13**	-23.5%	14
Transfers Out	0	0	0	**0**	N/A	0
Total Outlays	**24**	**17**	**17**	**13**	**-23.5%**	**14**
Resources less Outlays	**(10)**	**(1)**	**(4)**	**0**		**0**
Assigned Fund Balance						
Beginning of Year	15	5	5	**1**		1
Addition to/(Use of)	(10)	(1)	(4)	**0**		0
End of Year	$ 5	$ 4	$ 1	**$ 1**		$ 1

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ FINES AND FORFEITURES	$ 14	$ 16	$ 13	$ 13	0.0%	$ 14
■ INTEREST INCOME	0	0	0	0	N/A	0
TOTAL ANNUAL RESOURCES	$ 14	$ 16	$ 13	$ 13	0.0%	$ 14

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
■ PUBLIC SAFETY AND PROTECTION					
Municipal Court					
Personal Services	$ 24	$ 17	$ 13	-23.5%	$ 14
Total Public Safety and Protection	24	17	13	-23.5%	14
TOTAL BUDGET (Expenditures or appropriations)	24	17	13	-23.5%	14
TOTAL ANNUAL OUTLAYS	$ 24	$ 17	$ 13	-23.5%	$ 14

E911 FEE OPERATING FUND

FY 2015-2016 & FY 2016-2017

OPERATING FUND
2420

SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

In July 1987, Tulsa voters approved the development and implementation of an enhanced 911 system and a fee on phone service to cover its costs. The E911 Fee Operating Fund was established to account for the collection of the fee and to track the enhanced 911 service expenditures. Ordinance #16930, approved by the Mayor in December 1989, set a first-year emergency telephone user charge of five percent of the tariff rate with subsequent years set at three percent of the tariff rate. In 1994, the City Council approved raising the tariff rate back to five percent to establish an emergency communication capital equipment replacement and acquisition program. While the initial projects have been implemented, revenues from the tariff continue to provide a significant funding source for emergency dispatching. In 2006, Tulsa County voters approved a 50 cent per month user charge on cell phones. This revenue source also helps fund E911 operations.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

FY17 and FY18 revenues in the E911 Fee Operating Fund reflect passage of House Bill 3126, the "911 Reform Bill". HB3126 would increase the wireless 911 fee from $0.50 to $0.75 with $0.17 of this additional assessment being made available to municipalities to help fund 911 operations. Revenues from this fee increase are anticipated to be approximately $200,000 in FY17 and $400,000 in FY18, the first full year of collections.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 3,867	$ 3,461	$ 3,113	**$ 3,311**	6.4%	$ 3,507
Transfers In	0	0	0	**0**	N/A	0
Total Resources	**3,867**	**3,461**	**3,113**	**3,311**	**6.4%**	**3,507**
Annual Outlays						
Budget (Expenditures or appropriations)	3,640	3,430	3,018	**3,342**	10.7%	3,487
Transfers Out	0	0	0	**0**	0.0%	0
Total Outlays	**3,640**	**3,430**	**3,018**	**3,342**	**10.7%**	**3,487**
Resources less Outlays	**227**	**31**	**95**	**(31)**		**20**
Assigned Fund Balance						
Beginning of Year	(147)	4	80	**175**		144
Addition to/(Use of)	227	31	95	**(31)**		20
End of Year	**$ 80**	**$ 35**	**$ 175**	**$ 144**		**$ 164**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ INTRGVMNTL REVENUE	$ 11	$ 8	$ 10	$ 10	0.0%	$ 10
■ CHARGES FOR SERVICES	3,450	3,450	3,100	3,296	6.3%	3,492
CELL PHONES	2,029	2,000	2,000	2,196	9.8%	2,392
LAND LINE PHONES	1,421	1,450	1,100	1,100	0.0%	1,100
■ INTEREST INCOME	5	3	3	5	66.7%	5
TOTAL REVENUE	3,466	3,461	3,113	3,311	6.4%	3,507
■ TRANSFERS IN	401	0	0	0	N/A	0
TOTAL ANNUAL RESOURCES	$ 3,867	$ 3,461	$ 3,113	$ 3,311	6.4%	$ 3,507

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
■ PUBLIC SAFETY AND PROTECTION					
Police					
Personal Services	$ 1,158	$ 863	$ 804	-6.8%	$ 804
Materials and Supplies	25	47	47	0.0%	47
Other Services/Charges	1,778	1,746	1,804	3.3%	1,788
Capital Outlay	0	34	42	23.5%	200
Total Public Safety and Protection	2,961	2,690	2,697	0.3%	2,839
■ PUBLIC WORKS AND TRANSPORTATION					
Streets and Stormwater					
Personal Services	58	0	0	N/A	0
Materials and Supplies	10	0	0	N/A	0
Other Services/Charges	221	0	0	N/A	0
Total Public Works and Transportation	289	0	0	0.0%	0
■ ADMINISTRATIVE AND SUPPORT SERVICES					
Information Technology					
Personal Services	277	304	300	-1.3%	300
Materials and Supplies	8	13	9	-30.8%	9
Other Services/Charges	105	125	42	-66.4%	45
Total	390	442	351	-20.6%	354
Asset Management					
Personal Services	0	49	49	0.0%	49
Materials and Supplies	0	13	10	-23.1%	10
Other Services/Charges	0	236	235	-0.4%	235
Total	0	298	294	-1.3%	294
Total Administrative and Support Services	390	740	645	-12.8%	648
TOTAL BUDGET (Expenditures or appropriations)	3,640	3,430	3,342	-2.6%	3,487
TOTAL ANNUAL OUTLAYS	$ 3,640	$ 3,430	$ 3,342	-2.6%	$ 3,487

ECONOMIC DEVELOPMENT COMMISSION FUND

FY 2016-2017 & FY 2017-2018

OPERATING FUND
2710

SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

With approval of Ordinance #23294 on May 27, 2015, the allocation of the Hotel/Motel Tax was revised. This ordinance designates specific percentages of the tax for specific purposes. This fund is allocated 4.5 percent of the Hotel/Motel Tax collected by the City.

The fund shall be used to promote economic development activities recommended by the Economic Development Commission.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The Economic Development Commission Fund began FY16 with a fund balance of $78,000 available for appropriation. Based on current revenue and expenditure estimates, this year-end balance is expected to decrease to $70,000. In FY17, the fund will continue to promote economic development activities which are supported by the staff within the Mayor's Office of Economic Development.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 99	$ 352	$ 348	**$ 340**	-2.3%	$ 340
Transfers In	0	0	0	**0**	N/A	0
Total Resources	**99**	**352**	**348**	**340**	**-2.3%**	**340**
Annual Outlays						
Budget (Expenditures or appropriations)	78	356	356	**358**	0.6%	358
Transfers Out	0	0	0	**0**	N/A	0
Total Outlays	**78**	**356**	**356**	**358**	**0.6%**	**358**
Resources less Outlays	**21**	**(4)**	**(8)**	**(18)**		**(18)**
Assigned Fund Balance						
Beginning of Year	57	21	78	**70**		52
Addition to/(Use of)	21	(4)	(8)	**(18)**		(18)
End of Year	**$ 78**	**$ 17**	**$ 70**	**$ 52**		**$ 34**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ HOTEL/MOTEL TAX	$ 99	$ 352	$ 348	$ 340	-2.3%	$ 340
TOTAL ANNUAL RESOURCES	**$ 99**	**$ 352**	**$ 348**	**$ 340**	**-2.3%**	**$ 340**

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
■ SOCIAL AND ECONOMIC DEVELOPMENT					
Mayor's Office of Economic Development					
Personal Services	$ 53	$ 52	$ 54	3.8%	$ 54
Materials and Supplies	0	5	5	0.0%	5
Other Services/Charges	25	299	299	0.0%	299
Total	**78**	**356**	**358**	**0.6%**	**358**
TOTAL BUDGET (Expenditures or appropriations)	**78**	**356**	**358**	**0.6%**	**358**
TOTAL ANNUAL OUTLAYS	**$ 78**	**$ 356**	**$ 358**	**0.6%**	**$ 358**

CONVENTION & VISITORS FUND

FY 2016-2017 & FY 2017-2018

OPERATING FUND
2720
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

With approval of Ordinance #23112 on May 27, 2014, the Convention & Visitors Fund was created. This fund is allocated 50.5 percent of the Hotel/Motel Tax collected by the City.

The fund shall be used to market and promote tourism and the use of convention facilities within the City of Tulsa.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The Convention & Visitors Fund began FY16 with a fund balance available for appropriation of $233,000. In FY16 appropriations were increased by $185,000 to account for stronger than anticipated revenues in FY15, leaving an ending fund balance of $48,000. In FY17, the City will continue to contract with the Metropolitan Chamber of Commerce to support the Chamber's Convention and Visitors Bureau's efforts to bring convention and visitor dollars to Tulsa.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 3,807	$ 3,956	$ 3,908	**$ 3,819**	-2.3%	$ 3,819
Transfers In	0	0	0	**0**	N/A	0
Total Resources	**3,807**	**3,956**	**3,908**	**3,819**	**-2.3%**	**3,819**
Annual Outlays						
Budget (Expenditures or appropriations)	3,930	3,956	4,093	**3,819**	-6.7%	3,819
Transfers Out	0	0	0	**0**	N/A	0
Total Outlays	**3,930**	**3,956**	**4,093**	**3,819**	**-6.7%**	**3,819**
Resources less Outlays	**(123)**	**0**	**(185)**	**0**		**0**
Assigned Fund Balance						
Beginning of Year	356	108	233	**48**		48
Addition to/(Use of)	(123)	0	(185)	**0**		0
End of Year	**$ 233**	**$ 108**	**$ 48**	**$ 48**		**$ 48**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ HOTEL/MOTEL TAX	$ 3,807	$ 3,956	$ 3,908	$ 3,819	-2.3%	$ 3,819
TOTAL ANNUAL RESOURCES	$ 3,807	$ 3,956	$ 3,908	$ 3,819	-2.3%	$ 3,819

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
■ CULTURAL DEVELOPMENT AND RECREATION					
Mayor's Office of Economic Development					
Other Services/Charges	3,930	3,956	3,819	-3.5%	3,819
Total Cultural Development and Recreation	**3,930**	**3,956**	**3,819**	**-3.5%**	**3,819**
TOTAL BUDGET (Expenditures or appropriations)	**3,930**	**3,956**	**3,819**	**-3.5%**	**3,819**
TOTAL ANNUAL OUTLAYS	$ 3,930	$ 3,956	$ 3,819	-3.5%	$ 3,819

TULSA'S FUTURE FUND

FY 2016-2017 & FY 2017-2018

OPERATING FUND
2730
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

With approval of Ordinance #23294 on May 27, 2015, the allocation of the Hotel/Motel Tax was revised. This ordinance designates specific percentages of the tax for specific purposes. This fund is allocated 0.0 percent of the Hotel/Motel Tax collected by the City.

The remaining fund balance shall be used to implement strategies for long-term economic growth and business diversification within the city of Tulsa.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY17 the remaining balance will be transferred to the Economic Development Commission Fund, Fund 2710, in accordance with the approval of Ordinance #23294 eliminating the Tulsa's Future Fund.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 240	$ 0	$ 0	**$ 0**	N/A	$ 0
Transfers In	0	0	0	**0**	N/A	0
Total Resources	**240**	**0**	**0**	**0**	**N/A**	**0**
Annual Outlays						
Budget (Expenditures or appropriations)	257	0	0	**0**	N/A	0
Transfers Out	0	0	0	**0**	N/A	0
Total Outlays	**257**	**0**	**0**	**0**	**N/A**	**0**
Resources less Outlays	**(17)**	**0**	**0**	**0**		**0**
Assigned Fund Balance						
Beginning of Year	48	31	31	**31**		31
Addition to/(Use of)	(17)	0	0	**0**		0
End of Year	**$ 31**	**$ 31**	**$ 31**	**$ 31**		**$ 31**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ HOTEL/MOTEL TAX	$ 240	$ 0	$ 0	$ 0	N/A	$ 0
TOTAL ANNUAL RESOURCES	$ 240	$ 0	$ 0	$ 0	N/A	$ 0

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
■ CULTURAL DEVELOPMENT AND RECREATION					
Mayor's Office of Economic Development					
Other Services/Charges	$ 257	$ 0	$ 0	N/A	$ 0
Total Cultural Development and Recreation	**257**	**0**	**0**	**N/A**	**0**
TOTAL BUDGET (Expenditures or appropriations)	**257**	**0**	**0**	**0.0%**	**0**
TOTAL ANNUAL OUTLAYS	$ 257	$ 0	$ 0	N/A	$ 0

PUBLIC SAFETY TAX FUND

FY 2016-2017 & FY 2017-2018

OPERATING FUND
2740

GOVERMENTAL FUND BUDGETED ON A CASH BASIS

OVERVIEW

On April 5, 2016, Tulsa voters approved Ordinance #23420 setting a limited-purpose, permanent sales tax levy of sixteen one-hundredths of one percent (0.16%) to begin January 1, 2017 and continuing until July 1, 2021, on which date the said sixteen one-hundredths of one percent (0.16%) permanet sales tax shall increase to a twenty-six one-hundredths of one percent (0.26%) permanent sales tax for the purpose of providing revenue for the support of the public safety functions of the City of Tulsa as listed in detail in Title 43-I of Tulsa Revised Ordinances created with Ordinance #23423.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

With the sales tax assessment beginning January 1, 2017, the remittance by vendors to the Oklahoma Tax Commission and ultimate transfer to the City of Tulsa will not occur in full until March 2017. These partial-year resources reflected in the fund are estimated to be $4,429,000 in FY17 with outlays for approved public safety functions of $1,339,000 anticipated. The ending fund balance for FY17 of $3,090,000 shall be made available for these same approved purposes in FY18 and beyond.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 0	$ 0	$ 0	**$ 4,429**	N/A	$ 12,281
Transfers In	0	0	0	**0**	N/A	0
Total Resources	**0**	**0**	**0**	**4,429**	**N/A**	**12,281**
Annual Outlays						
Budget (Expenditures or appropriations)	0	0	0	**1,339**	N/A	11,058
Transfers Out	0	0	0	**0**	N/A	0
Total Outlays	**0**	**0**	**0**	**1,339**	**N/A**	**11,058**
Resources less Outlays	**0**	**0**	**0**	**3,090**		**1,223**
Assigned Fund Balance						
Beginning of Year	0	0	0	**0**		3,090
Addition to/(Use of)	0	0	0	**3,090**		1,223
End of Year	**$ 0**	**$ 0**	**$ 0**	**$ 3,090**		**$ 4,313**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ SALES TAX	$ 0	$ 0	$ 0	$ 4,429	N/A	$ 12,281
TOTAL ANNUAL RESOURCES	$ 0	$ 0	$ 0	$ 4,429	N/A	$ 12,281

ANNUAL OUTLAYS

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
BUDGET (Expenditures or appropriations)					
■ PUBLIC SAFETY AND PROTECTION					
Police					
Personal Services	0	0	519	N/A	4,247
Materials and Supplies	0	0	231	N/A	246
Other Services/Charges	0	0	252	N/A	336
Capital Outlay	0	0	0	N/A	3,734
Total	0	0	1,002	N/A	8,563
Fire					
Personal Services	0	0	231	N/A	2,311
Materials and Supplies	0	0	106	N/A	106
Other Services/Charges	0	0	0	N/A	78
Total	0	0	337	N/A	2,495
TOTAL BUDGET (Expenditures or appropriations)	0	0	1,339	N/A	11,058
TOTAL ANNUAL OUTLAYS	$ 0	$ 0	$ 1,339	N/A	$ 11,058

STREETS AND TRANSIT FUND

FY 2016-2017 & FY 2017-2018

OPERATING FUND
2750
GOVERMENTAL FUND BUDGETED ON A CASH BASIS

OVERVIEW

On April 5, 2016, Tulsa voters approved Ordinance #23421 setting a limited-purpose, permanent sales tax levy of eighty-five thousandths of one percent (0.085%) to begin January 1, 2017 for the purpose of providing revenue for the support of street maintenance, traffic and public transportation functions of the City of Tulsa as listed in detail in Title 43-J of Tulsa Revised Ordinances created with Ordinance #23424.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

With the sales tax assessment beginning January 1, 2017, the remittance by vendors to the Oklahoma Tax Commission and ultimate transfer to the City of Tulsa will not occur in full until March 2017. These partial-year resources reflected in the fund are estimated to be $2,353,000 in FY17 with outlays for approved street maintenance, traffic and public transportation functions of $2,312,000 anticipated. The ending fund balance for FY17 of $41,000 shall be made available for these same approved purposes in FY18 and beyond.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 0	$ 0	$ 0	**$ 2,353**	N/A	$ 6,524
Transfers In	0	0	0	**0**	N/A	0
Total Resources	**0**	**0**	**0**	**2,353**	**N/A**	**6,524**
Annual Outlays						
Budget (Expenditures or appropriations)	0	0	0	**2,312**	N/A	4,874
Transfers Out	0	0	0	**0**	N/A	0
Total Outlays	**0**	**0**	**0**	**2,312**	**N/A**	**4,874**
Resources less Outlays	**0**	**0**	**0**	**41**		**1,650**
Assigned Fund Balance						
Beginning of Year	0	0	0	**0**		41
Addition to/(Use of)	0	0	0	**41**		1,650
End of Year	**$ 0**	**$ 0**	**$ 0**	**$ 41**		**$ 1,691**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ SALES TAX	$ 0	$ 0	$ 0	$ 2,353	N/A	$ 6,524
TOTAL ANNUAL RESOURCES	$ 0	$ 0	$ 0	$ 2,353	N/A	$ 6,524

ANNUAL OUTLAYS

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
BUDGET (Expenditures or appropriations)					
■ **SOCIAL AND ECONOMIC DEVELOPMENT**					
Planning & Development					
Capital Outlay	$ 0	$ 0	$ 1,200	N/A	$ 0
Total Social & Economic Development	**0**	**0**	**1,200**	**N/A**	**0**
■ **PUBLIC WORKS AND TRANSPORTATION**					
Streets and Stormwater					
Personal Services	0	0	533	N/A	1,778
Materials and Supplies	0	0	152	N/A	834
Other Services/Charges	0	0	151	N/A	401
Capital Outlay	0	0	176	N/A	631
Total	**0**	**0**	**1,012**	**N/A**	**3,644**
Tulsa Transit					
Other Services/Charges	0	0	100	N/A	1,230
Total	**0**	**0**	**100**	**N/A**	**1,230**
Total Public Works & Transportation	**0**	**0**	**1,112**	**N/A**	**4,874**
TOTAL BUDGET (Expenditures or appropriations)	**0**	**0**	**2,312**	**N/A**	**4,874**
TOTAL ANNUAL OUTLAYS	$ 0	$ 0	$ 2,312	N/A	$ 4,874

CONVENTION & TOURISM FACILITIES FUND

FY 2016-2017 & FY 2017-2018

OPERATING FUND
2810
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

With approval of Ordinance #23112 on May 27, 2014, the allocation of the Hotel/Motel Tax was revised. The Convention Fund was renamed the Convention & Tourism Facilities Fund, and will receive 43.0 percent of the Hotel/Motel Tax levied pursuant to first chapter of Title 44, together with all income derived from the investment of the tax.

This fund shall be used to construct, reconstruct, operate, maintain, and repair buildings and facilities to foster the development of the City as a convention and tourist destination, and to acquire land in connection therewith.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The Convention & Tourism Facilities Fund began FY16 with a fund balance of $706,000. Based on current revenue and expenditure estimates, this year-end balance is expected to decrease to $252,000. In FY17, the revenue received from the Hotel/Motel Tax will continue to support the operating and capital needs of the Performing Arts Center and the Cox Business Center. The revenue received from the sale of sponsorships and naming rights for the BOK Center will be utilized for debt service payments on the bonds used for upgrades within the facility.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 5,311	$ 5,450	$ 5,410	**$ 5,371**	-0.7%	$ 5,459
Transfers In	0	0	0	**0**	N/A	0
Total Resources	**5,311**	**5,450**	**5,410**	**5,371**	**-0.7%**	**5,459**
Annual Outlays						
Budget (Expenditures or appropriations)	784	1,304	1,289	**907**	-29.6%	806
Transfers Out	5,360	4,602	4,575	**4,639**	1.4%	4,727
Total Outlays	**6,144**	**5,906**	**5,864**	**5,546**	**-5.4%**	**5,533**
Resources less Outlays	**(833)**	**(456)**	**(454)**	**(175)**		**(74)**
Assigned Fund Balance						
Beginning of Year	1,539	478	706	**252**		77
Addition to/(Use of)	(833)	(456)	(454)	**(175)**		(74)
End of Year	**$ 706**	**$ 22**	**$ 252**	**$ 77**		**$ 3**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ HOTEL/MOTEL TAX	$ 3,242	$ 3,369	$ 3,328	**$ 3,252**	-2.3%	$ 3,252
■ MISC REVENUE	2,051	2,062	2,062	**2,099**	1.8%	2,187
■ INTEREST INCOME	18	19	20	**20**	0.0%	20
TOTAL ANNUAL RESOURCES	**$ 5,311**	**$ 5,450**	**$ 5,410**	**$ 5,371**	**-0.7%**	**$ 5,459**

ANNUAL OUTLAYS

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
BUDGET (Expenditures or appropriations)					
■ **CULTURAL DEVELOPMENT AND RECREATION**					
Performing Arts Center					
Personal Services	$ 165	$ 190	**$ 184**	-3.2%	$ 184
Materials and Supplies	19	29	**29**	0.0%	29
Other Services/Charges	347	411	**533**	29.7%	533
Capital Outlay	253	674	**161**	-76.1%	60
Total Cultural Development and Recreation	**784**	**1,304**	**907**	**-30.4%**	**806**
TOTAL BUDGET (Expenditures or appropriations)	**784**	**1,304**	**907**	**-30.4%**	**806**
TRANSFERS OUT					
Fund # Name					
3003 TPFA Convention Center Operations	2,543	2,540	**2,540**	0.0%	2,540
3003 TPFA BOK Arena Sponsors/Naming Rights	1,111	312	**320**	2.6%	776
3003 TPFA BOK Arena Debt Service	1,706	1,750	**1,779**	1.7%	1,411
TOTAL TRANSFERS OUT	**5,360**	**4,602**	**4,639**	**0.8%**	**4,727**
TOTAL ANNUAL OUTLAYS	**$ 6,144**	**$ 5,906**	**$ 5,546**	**-6.1%**	**$ 5,533**

SHORT-TERM CAPITAL FUND

FY 2016-2017 & FY 2017-2018

OPERATING FUND
2910
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

The Short-Term Capital Fund was established to finance the City's short-term capital needs. For budget purposes, a short-term capital asset has a minimum value of $1,000 and a useful life of more than one year but less than ten years. Revenue is provided by the 2014 Sales Tax Fund which includes provisions for "short-term" capital improvement projects.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Since July 2014, sales tax revenue in the Short-Term Capital Fund has come from the Improve Our Tulsa funding package which was approved by voters in November 2013 and is anticipated to provide funding for capital equipment until 2021 when the package expires.

The Short-Term Capital Fund began FY16 with a fund balance available for appropriation of $447,000. The accumulated ending balance, along with sales tax revenue collected throughout the year, will be used to fund the City's capital equipment needs in FY17.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 17	$ 3	$ 27	**$ 3**	-88.9%	$ 3
Transfers In	9,295	9,600	9,600	**9,680**	0.8%	9,600
Total Resources	**9,312**	**9,603**	**9,627**	**9,683**	**0.6%**	**9,603**
Annual Outlays						
Budget (Expenditures or appropriations)	8,474	9,764	9,126	**9,537**	4.5%	9,167
Transfers Out	885	386	386	**386**	0.0%	386
Total Outlays	**9,359**	**10,150**	**9,512**	**9,923**	**4.3%**	**9,553**
Resources less Outlays	**(47)**	**(547)**	**115**	**(240)**		**50**
Assigned Fund Balance						
Beginning of Year	494	591	447	**562**		322
Addition to/(Use of)	(47)	(547)	115	**(240)**		50
End of Year	**$ 447**	**$ 44**	**$ 562**	**$ 322**		**$ 372**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ MISCELLANEOUS REVENUE	$ 17	$ 3	$ 27	$ 3	-88.9%	$ 3
TOTAL REVENUE	17	3	27	3	-88.9%	3
■ TRANSFERS IN	9,295	9,600	9,600	9,680	0.8%	9,600
TOTAL ANNUAL RESOURCES	$ 9,312	$ 9,603	$ 9,627	$ 9,683	0.6%	$ 9,603

ANNUAL OUTLAYS

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
BUDGET (Expenditures or appropriations)					
■ **PUBLIC SAFETY AND PROTECTION**					
Police	$ 2,900	$ 3,571	$ 3,521	-1.4%	$ 3,171
Fire	430	611	437	-28.5%	610
Total Public Safety and Protection	3,330	4,182	3,958	-5.4%	3,781
■ **CULTURAL DEVELOPMENT AND RECREATION**					
Park & Recreation	263	306	276	-9.8%	277
Gilcrease Museum	43	103	0	-100.0%	0
River Parks	42	37	36	-2.7%	36
Total Cultural Development and Recreation	348	446	312	-30.0%	313
■ **SOCIAL AND ECONOMIC DEVELOPMENT**					
Working In Neighborhoods	133	192	197	2.6%	197
Planning & Development	0	115	84	-27.0%	94
Total Social and Economic Development	133	307	281	-8.5%	291
■ **PUBLIC WORKS AND TRANSPORTATION**					
Engineering Services	24	0	0	N/A	0
Streets and Stormwater	1,077	1,191	1,427	19.8%	1,229
Tulsa Transit	92	92	92	0.0%	92
Total Public Works and Transportation	1,193	1,283	1,519	18.4%	1,321
■ **ADMINISTRATIVE AND SUPPORT SERVICES**					
City Council	0	6	6	0.0%	6
Legal	12	12	12	0.0%	12
Human Resources	75	0	57	N/A	0
Finance	0	9	3	-66.7%	29
Information Technology	3,249	3,317	3,315	-0.1%	3,318
Communications	0	0	3	N/A	5
Asset Management	134	202	71	-64.9%	91
Total Administrative and Support Services	3,470	3,546	3,467	-2.2%	3,461
TOTAL BUDGET (Expenditures or appropriations)	8,474	9,764	9,537	-2.3%	9,167
■ **TRANSFERS OUT**					
7050 Transfers to Golf Course Fund	90	92	92	0.0%	92
8030 Transfers To Equipment Mgmt.	795	294	294	0.0%	294
Total Transfers Out	885	386	386	0.0%	386
TOTAL ANNUAL OUTLAYS	$ 9,359	$ 10,150	$ 9,923	-2.2%	$ 9,553

MUNICIPAL EMPLOYEES' RETIREMENT FUND

FY 2015-2016 & FY 2016-2017

OPERATING FUND
3000
FIDUCIARY FUND BUDGETED ON A CASH BASIS

OVERVIEW

The Municipal Employees' Retirement Plan (MERP) Fund was established to provide special funding for expenses associated with the cost of administering the retirement benefits of employees. Most revenue is received by transfer from the Municipal Employees' Pension Trust Fund. A small amount of revenue is received from interest on investments. MERP is a defined benefit plan that pays retirees a fixed monthly income. At retirement there are a variety of monthly income options available, such as joint survivorship and level income.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The Municipal Employees' Retirement Plan Fund began FY16 with a fund balance of $191,000. It is expected that the expenditures will exceed revenues by approximately $56,000, resulting in a FY16 ending balance of $135,000.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 2	$ 2	$ 2	**$ 2**	0.0%	$ 2
Transfers In	244	200	200	**250**	25.0%	315
Total Resources	**246**	**202**	**202**	**252**	**24.8%**	**317**
Annual Outlays						
Budget (Expenditures or appropriations)	221	266	258	**345**	33.7%	345
Transfers Out	0	0	0	**0**	N/A	0
Total Outlays	**221**	**266**	**258**	**345**	**33.7%**	**345**
Resources less Outlays	**25**	**(64)**	**(56)**	**(93)**		**(28)**
Assigned Fund Balance						
Beginning of Year	166	205	191	**135**		42
Addition to/(Use of)	25	(64)	(56)	**(93)**		(28)
End of Year	**$ 191**	**$ 141**	**$ 135**	**$ 42**		**$ 14**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
■ INTEREST INCOME	$ 2	$ 2	$ 2	$ 2	0.0%	$ 2
TOTAL REVENUE	2	2	2	2	0.0%	2
■ TRANSFERS IN	244	200	200	250	25.0%	315
TOTAL ANNUAL RESOURCES	$ 246	$ 202	$ 202	$ 252	24.8%	$ 317

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ ADMINISTRATIVE AND SUPPORT SERVICES					
Human Resources					
Personal Services	$ 212	$ 230	$ 314	36.3%	$ 314
Materials and Supplies	1	3	3	16.3%	3
Other Services/Charges	8	33	28	-15.2%	28
Total Administrative and Support Services	221	266	345	29.7%	345
TOTAL BUDGET (Expenditures or appropriations)	221	266	345	29.7%	345
TOTAL ANNUAL OUTLAYS	$ 221	$ 266	$ 345	29.7%	$ 345

ONE TECHNOLOGY CENTER FUND

FY 2016-2017 & FY 2017-2018

OPERATING FUND
3450
ENTERPRISE FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

In September 2007, the Tulsa Public Facilities Authority (TPFA) purchased the 15 floor 630,000 square foot One Technology Center (OTC) from Leucedia National Corporation for $53 million. The purchase was financed by lease payment revenue bonds. TPFA leased 251,000 square feet of the building to the City of Tulsa for the relocation of the City Hall staff and the staff housed in four other City owned facilities. The remaining 379,000 square feet of the building will be leased to private sector tenants. Currently, all but one and a half floors of the remaining space has been leased to private companies and the vacant space is being actively marketed.

The One Technology Center (OTC) Fund was established to account for the revenues and expenditures associated with the operation of the 630,000 square foot facility.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY17, revenue from parking fees, rental income, interest income, a transfer from the General Fund, and other miscellaneous sources will be used to finance the operation of the facility and for increasing debt service obligations.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 4,837	$ 5,903	$ 4,746	**$ 4,958**	4.5%	$ 6,076
Transfers In	5,011	5,069	5,069	**5,138**	1.4%	5,638
Total Resources	**9,848**	**10,972**	**9,815**	**10,096**	**2.9%**	**11,714**
Annual Outlays						
Budget (Expenditures or appropriations)	5,171	5,948	5,925	**5,379**	-9.2%	5,280
Transfers Out	5,008	5,069	5,069	**5,138**	1.4%	5,638
Total Outlays	**10,179**	**11,017**	**10,994**	**10,517**	**-4.3%**	**10,918**
Resources less Outlays	**(331)**	**(45)**	**(1,179)**	**(421)**		**796**
Assigned Fund Balance						
Beginning of Year	4,058	3,133	3,727	**2,548**		2,127
Addition to/(Use of)	(331)	(45)	(1,179)	**(421)**		796
Less Cash Reserve for Debt and Payment to Capital Fund	(1,900)	(1,900)	(1,900)	**(1,900)**		(1,900)
End of Year	**$ 1,827**	**$ 1,188**	**$ 648**	**$ 227**		**$ 1,023**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ PARKING FEES	$ 797	$ 742	$ 860	$ 797	-7.3%	$ 797
■ PROPERTY RENTALS	3,242	5,029	3,779	4,017	6.3%	5,135
■ INTEREST INCOME	664	49	46	46	0.0%	46
■ MISCELLANEOUS REVENUE	134	83	61	98	60.7%	98
TOTAL REVENUE	4,837	5,903	4,746	4,958	4.5%	6,076
■ TRANSFERS IN	5,011	5,069	5,069	5,138	1.4%	5,638
TOTAL ANNUAL RESOURCES	$ 9,848	$ 10,972	$ 9,815	$ 10,096	2.9%	$ 11,714

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
■ PUBLIC WORKS AND TRANSPORTATION					
Streets and Stormwater					
Personal Services	$ 605	$ 0	$ 0	N/A	$ 0
Materials and Supplies	79	0	0	N/A	0
Other Services/Charges	3,615	0	0	N/A	0
Capital Outlay	62	0	0	N/A	0
Total	4,361	0	0	N/A	0
Asset Management					
Personal Services	139	754	764	1.3%	764
Materials and Supplies	28	191	191	0.0%	191
Other Services/Charges	643	4,779	4,200	-12.1%	4,200
Capital Outlay	0	224	224	0.0%	125
Total Public Works and Transportation	810	5,948	5,379	-9.6%	5,280
TOTAL BUDGET (Expenditures or appropriations)	5,171	5,948	5,379	-9.6%	5,280
TRANSFERS OUT					
Fund # Name					
TPFA Capital Reserve Requirement	276	276	276	0.0%	276
TPFA One Technology Center Debt Service	4,732	4,793	4,862	1.4%	5,362
TOTAL TRANSFERS OUT	5,008	5,069	5,138	1.4%	5,638
TOTAL ANNUAL OUTLAYS	$ 10,179	$ 11,017	$ 10,517	-4.5%	$ 10,918

RMUA-GENERAL OPERATING FUND

FY 2016-2017 & FY 2017-2018

OPERATING FUND
3551
FOR INFORMATION ONLY

OVERVIEW

The Regional Metropolitan Utility Authority (RMUA) was established as a Trust by Ordinance #12644 on October 10, 1972. This fund was established in order to facilitate cooperative ventures between the City of Tulsa and surrounding legal entities acting through the Trust. The purposes of RMUA, as described in its trust indenture, are to provide water supply treatment, wastewater treatment, and pollution control facilities for governmental entities that have agreed to participate. Currently, the City of Tulsa operates a sewage treatment plant with the City of Broken Arrow. Operating costs are shared by the two cities, but the City of Tulsa actually operates the plant. Costs are determined based on the flow rates into the plant from each city. RMUA's annual budget is subject to approval by the RMUA Trustees. It is being presented here for information and disclosure only. It is not subject to City Council approval under the Oklahoma Municipal Budget Act. Revenues come from Broken Arrow and Tulsa and are determined by the actual cost of operation.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY17, revenues are expected to exceed outlays by $448,000, contributing to the estimated year-end fund balance of $954,000.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

4

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 2,579	$ 3,776	$ 3,724	**$ 4,440**	19.2%	$ 3,950
Transfers In	0	0	0	**0**	N/A	0
Total Resources	**2,579**	**3,776**	**3,724**	**4,440**	**19.2%**	**3,950**
Annual Outlays						
Budget (Expenditures or appropriations)	2,924	3,356	3,323	**3,992**	20.1%	3,502
Transfers Out	0	0	0	**0**	N/A	0
Total Outlays	**2,924**	**3,356**	**3,323**	**3,992**	**20.1%**	**3,502**
Resources less Outlays	**(345)**	**420**	**401**	**448**		**448**
Assigned Fund Balance						
Beginning of Year	1,450	1,799	1,105	**1,506**		1,954
Addition to/(Use of)	(345)	420	401	**448**		448
Less Cash Operating Reserve	(1,000)	(1,000)	(1,000)	**(1,000)**		(1,000)
End of Year	**$ 105**	**$ 1,219**	**$ 506**	**$ 954**		**$ 1,402**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ CHARGES FOR SERVICES	$ 2,559	$ 3,751	$ 3,713	$ 4,429	0.0%	$ 3,939
■ INTEREST INCOME	19	24	11	11	0.0%	11
■ MISCELLANEOUS REVENUE	1	1	0	0	N/A	0
TOTAL REVENUE	2,579	3,776	3,724	4,440	19.2%	3,950
TOTAL ANNUAL RESOURCES	$ 2,579	$ 3,776	$ 3,724	$ 4,440	19.2%	$ 3,950

ANNUAL OUTLAYS

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
BUDGET (Expenditures or appropriations)					
■ PUBLIC WORKS AND TRANSPORTATION					
Regional Metropolitan Utility Authority (RMUA)					
Other Services/Charges	$ 2,224	$ 2,631	$ 2,915	10.8%	$ 2,908
Capital Outlay	0	725	1,077	48.6%	594
Total Public Works and Transportation	2,224	3,356	3,992	19.0%	3,502
TOTAL BUDGET (Expenditures and appropriations)	2,224	3,356	3,992	19.0%	3,502
TRANSFERS OUT					
Fund # Name					
6951 RMUA Capital Projects	700	0	0	N/A	0
TOTAL TRANSFERS OUT	700	0	0	N/A	0
TOTAL ANNUAL OUTLAYS	$ 2,924	$ 3,356	$ 3,992	19.0%	$ 3,502

TULSA AUTHORITY FOR RECOVERY OF ENERGY

FY 2016-2017 & FY 2017-2018

OPERATING FUND
3623
PROPRIETARY FUND BUDGETED ON AN ACCRUAL BASIS

OVERVIEW

The Tulsa Authority for the Recovery of Energy (TARE) was created November 11, 1977 as a trust of the City of Tulsa. It manages the City's solid waste pickup and disposal programs.

The TARE fund was established to account for the revenues and expenditures involved with collection and disposal of trash within the city. Revenues are derived from charges on trash collection and disposal. The solid waste service revenues are used for collection of refuse and recycling, disposal of refuse, membership in the Metropolitan Environmental Trust (Met), and the green and bulky waste program.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The Authority re-bid the residential refuse collection contract in FY12. The new system is cart based with rates set on a "pay as you throw" basis. The contractor, NewSolutions, began providing refuse and recycling collection service in October 2012. The contract for recycling processing was awarded to Tulsa Recyle & Transfer which also began service in October 2012. Beginning Spring of 2014, green waste collection transitioned from City staff to contracted services. City staff provided collection service for the bulky waste and neighborhood cleanup programs.

In FY14, TARE approved an operating reserve policy in line with Government Finance Officers Association recommendations. The policy is to maintain funds equal to two (2) months of average monthly expenditures.

TARE began FY16 with a fund balance of just over $7,087,000 after reserving for encumbrances and the operating reserve. Fund balance is being used to support operations during the refinement of the collection system.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 26,808	$ 26,062	$ 26,301	**$ 26,280**	-0.1%	$ 26,280
Transfers In	0	0	0	**0**	N/A	0
Total Resources	**26,808**	**26,062**	**26,301**	**26,280**	**-0.1%**	**26,280**
Annual Outlays						
Budget (Expenditures or appropriations)	23,206	25,704	25,511	**25,074**	-1.7%	24,642
Transfers Out	1,395	1,632	1,605	**1,587**	-1.1%	1,561
Total Outlays	**24,601**	**27,336**	**27,116**	**26,661**	**-1.7%**	**26,203**
Resources less Outlays	**2,207**	**(1,274)**	**(815)**	**(381)**		**77**
Assigned Fund Balance						
Beginning of Year	9,009	10,152	11,216	**10,401**		10,020
Committed Fund Balance For OPEB	(204)	(204)	(204)	**(204)**		(204)
Addition to/(Use of)	2,207	(1,274)	(815)	**(381)**		77
Less Cash Operating Reserve	(3,925)	(3,925)	(3,893)	**(4,096)**		(3,998)
End of Year	**$ 7,087**	**$ 4,749**	**$ 6,304**	**$ 5,720**		**$ 5,895**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ CHARGES FOR SERVICES	$ 26,050	$ 25,736	$ 25,909	$ 25,940	0.1%	$ 25,940
■ MISCELLANEOUS REVENUE	645	260	270	260	-3.7%	260
■ INTEREST INCOME	113	66	122	80	-34.4%	80
TOTAL ANNUAL RESOURCES	$ 26,808	$ 26,062	$ 26,301	$ 26,280	-0.1%	$ 26,280

ANNUAL OUTLAYS

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
BUDGET (Expenditures or appropriations)					
■ PUBLIC WORKS AND TRANSPORTATION					
Streets and Stormwater					
Personal Services	$ 2,984	$ 2,983	$ 3,322	11.4%	$ 3,322
Materials and Supplies	292	339	434	28.0%	387
Other Services/Charges	17,830	18,343	19,163	4.5%	18,868
Capital Outlay	237	2,012	363	-82.0%	279
Total	**21,343**	**23,677**	**23,282**	**-1.7%**	**22,856**
Water & Sewer					
Personal Services	11	12	12	0.0%	12
Total	**11**	**12**	**12**	**0.0%**	**12**
Total Public Works and Transportation	**21,354**	**23,689**	**23,294**	**-1.7%**	**22,868**
■ ADMINISTRATIVE AND SUPPORT SERVICES					
Finance					
Personal Services	308	337	319	-5.3%	319
Materials and Supplies	0	11	10	-9.1%	10
Other Services/Charges	184	190	177	-6.8%	177
Total	**492**	**538**	**506**	**-5.9%**	**506**
Information Technology					
Personal Services	209	225	225	0.0%	225
Materials and Supplies	12	13	10	-23.1%	10
Other Services/Charges	106	137	103	-24.8%	108
Capital Outlay	52	52	52	0.0%	52
Total	**379**	**427**	**390**	**-8.7%**	**395**
Customer Care					
Personal Services	333	354	168	-52.5%	168
Materials and Supplies	0	3	2	-33.3%	1
Other Services/Charges	35	33	5	-84.8%	5
Total	**368**	**390**	**175**	**-55.1%**	**174**
Asset Management					
Personal Services	67	79	91	15.2%	91
Materials and Supplies	24	60	59	-1.7%	59
Other Services/Charges	490	430	474	10.2%	474
Capital Outlay	32	91	85	-6.6%	75
Total	**613**	**660**	**709**	**7.4%**	**699**
Total Administrative and Support Services	**1,852**	**2,015**	**1,780**	**-11.7%**	**1,774**
TOTAL BUDGET (Expenditures or appropriations)	**$ 23,206**	**$ 25,704**	**$ 25,074**	**-2.5%**	**$ 24,642**
TRANSFERS OUT					
Fund # Name					
3001 Municipal Employees' Pension Trust Fund	0	27	0	-100.0%	0
3005 TPFA Debt Service	1,395	1,605	1,587	-1.1%	1,561
TOTAL TRANSFERS OUT	**1,395**	**1,632**	**1,587**	**-2.8%**	**1,561**
TOTAL ANNUAL OUTLAYS	**$ 24,601**	**$ 27,336**	**$ 26,661**	**-2.5%**	**$ 26,203**

TULSA STADIUM IMPROVEMENT DISTRICT

SPECIAL ASSESSMENT FUND

FY 2016-2017 & FY 2017-2018

OPERATING FUND
4102

SPECIAL ASSESSMENT FUND BUDGETED ON A MODIFIED ACCRUAL BASIS

OVERVIEW

The Tulsa Stadium Improvement District (TSID) No. 1 was created July 10, 2008 pursuant to Oklahoma Statutes Title 11, Sections 39-103 and 39-103.1.

Its purpose is to create a funding source for improvements and services within downtown Tulsa, including a funding mechanism for the construction of a multi-purpose public recreational facility with a primary purpose as a ballpark, together with its maintenance and other improvements and services.

The current boundary consists of all tracts and parcels of real property lying within Planning District No.1 of the Comprehensive Plan of the City of Tulsa, commonly known as the Inner Dispersal Loop (IDL).

The Tulsa City Council passed resolution #7571 in July 2008, to levy an annual special tax assessment which began July 1, 2009. The FY17 assessment rate per gross square footage has been set at $0.067. As assessment revenues are received, they are split between two components, capital ($0.043) and services ($0.024). District revenue also supports enhancement and redevelopment of downtown property and will increase the economic benefit derived from the downtown infrastructure and BOK Center investments.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

FY17 revenues are projected to be $3,502,000. Of this amount, $2,218,000 will be used to pay for the annual debt service and capital needs for the ballpark. Approximately $1,346,000 of remaining available resources will be used to fund downtown services such as street sweeping, landscape maintenance and capital improvements, as well as administrative services.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 3,426	$ 3,474	$ 3,434	**$ 3,502**	2.0%	$ 3,502
Transfers In	0	0	0	**0**	N/A	0
Total Resources	**3,426**	**3,474**	**3,434**	**3,502**	**2.0%**	**3,502**
Annual Outlays						
Budget (Expenditures or appropriations)	1,363	1,632	1,551	**1,346**	-13.2%	1,303
Transfers Out	2,209	2,199	2,214	**2,218**	0.2%	2,218
Total Outlays	**3,572**	**3,831**	**3,765**	**3,564**	**-5.3%**	**3,521**
Resources less Outlays	**(146)**	**(357)**	**(331)**	**(62)**		**(19)**
Assigned Fund Balance						
Beginning of Year	610	554	464	**133**		71
Addition to/(Use of)	(146)	(357)	(331)	**(62)**		(19)
End of Year	**$ 464**	**$ 197**	**$ 133**	**$ 71**		**$ 52**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ INTEREST INCOME	$ 13	$ 18	$ 14	$ 16	14.3%	$ 16
■ SPECIAL ASSESSMENT	3,413	3,456	3,420	3,486	1.9%	3,486
TOTAL ANNUAL RESOURCES	$ 3,426	$ 3,474	$ 3,434	$ 3,502	2.0%	$ 3,502

ANNUAL OUTLAYS

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
BUDGET (Expenditures or appropriations)					
■ CULTURAL DEVELOPMENT AND RECREATION					
Mayor's Office of Economic Development					
Personal Services	$ 159	$ 255	$ 305	19.6%	$ 305
Materials and Supplies	0	130	56	-56.9%	56
Other Services/Charges	77	1,013	864	-14.7%	858
Capital Outlay	10	150	37	-75.3%	0
Total Cultural Development and Recreation	**246**	**1,548**	**1,262**	**-18.5%**	**1,219**
■ PUBLIC WORKS AND TRANSPORTATION					
Streets and Stormwater					
Personal Services	65	0	0	N/A	0
Materials and Supplies	89	0	0	N/A	0
Other Services/Charges	729	0	0	N/A	0
Capital Outlay	182	0	0	N/A	0
Total Public Works and Transportation	**1,065**	**0**	**0**	**N/A**	**0**
■ ADMINISTRATIVE AND SUPPORT SERVICES					
Finance					
Personal Services	48	68	68	0.0%	68
Materials and Supplies	1	6	6	0.0%	6
Other Services/Charges	3	10	10	0.0%	10
Total Administrative and Support Services	**52**	**84**	**84**	**0.0%**	**84**
TOTAL BUDGET (Expenditures or appropriations)	**1,363**	**1,632**	**1,346**	**-17.5%**	**1,303**
TRANSFERS OUT					
Tulsa Stadium Trust	2,209	2,199	2,218	0.9%	2,218
TOTAL TRANSFERS OUT	**2,209**	**2,199**	**2,218**	**0.9%**	**2,218**
TOTAL ANNUAL OUTLAYS	$ 3,572	$ 3,831	$ 3,564	-7.0%	$ 3,521

WHITTIER SQUARE IMPROVEMENT DISTRICT

SPECIAL ASSESSMENT FUND
FY 2016-2017 & FY 2017-2018

OPERATING FUND
4122

SPECIAL ASSESSMENT FUND BUDGETED ON A MODIFIED ACCRUAL BASIS

OVERVIEW

The Whittier Square Improvement District (WSID) was created pursuant to Oklahoma Statutes, Title 11, Article 39, Sections 101-121. The district provides enhanced street, alley and sidewalk cleaning, parking lot maintenance, and landscaping maintenance at a service level higher than normal City standards. The increased services help ensure a more pleasing and convenient business environment for customers, property owners and businesses in the area. The district is comprised of all property fronting South Lewis Avenue, from the Martin Luther King, Jr. Memorial Expressway to East 11th Street South and along East Admiral Boulevard, from the east line of Zunis Avenue to a point approximately 100 feet west of South Atlanta Avenue and along East 1st Street South, from the alley approximately 150 feet west of South Lewis Avenue to the west line of South Lewis Avenue.

The City provides approximately 50 percent of the revenue required to provide these services with a transfer from the General Fund. The City has contracted with a non-profit corporation, Whittier Square Improvement District, Inc., which was formed by owners of the properties, to collectively manage the daily affairs of the district and oversee the service providers.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The FY17 budget reflects $20,000 in the service accounts which will provide for the management contract between the City and the Whittier Square Improvement District, Inc.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 9	$ 9	$ 10	**$ 9**	-10.0%	$ 9
Transfers In	10	10	10	**10**	0.0%	10
Total Resources	**19**	**19**	**20**	**19**	**-5.0%**	**19**
Annual Outlays						
Budget (Expenditures or appropriations)	16	20	20	**20**	0.0%	20
Transfers Out	0	0	0	**0**	N/A	0
Total Outlays	**16**	**20**	**20**	**20**	**0.0%**	**20**
Resources less Outlays	**3**	**(1)**	**0**	**(1)**		**(1)**
Assigned Fund Balance						
Beginning of Year	22	19	25	**25**		24
Addition to/(Use of)	3	(1)	0	**(1)**		(1)
End of Year	**$ 25**	**$ 18**	**$ 25**	**$ 24**		**$ 23**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ SPECIAL ASSESSMENT	$ 9	$ 9	$ 10	$ 9	-10.0%	$ 9
TOTAL REVENUE	9	9	10	9	-10.0%	9
■ TRANSFERS IN	10	10	10	10	0.0%	10
TOTAL ANNUAL RESOURCES	$ 19	$ 19	$ 20	$ 19	-5.0%	$ 19

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
■ ADMINISTRATIVE AND SUPPORT SERVICES					
Finance					
Other Services/Charges	$ 16	$ 20	$ 20	0.0%	$ 20
Total Administrative and Support Services	16	20	20	0.0%	20
TOTAL BUDGET (Expenditures or appropriations)	16	20	20	0.0%	20
TOTAL ANNUAL OUTLAYS	$ 16	$ 20	$ 20	0.0%	$ 20

SINKING FUND

FY 2016-2017 & FY 2017-2018

OPERATING FUND
4306

DEBT SERVICE FUND BUDGETED ON A MODIFIED ACCRUAL BASIS

OVERVIEW

The Sinking Fund is not subject to the Municipal Budget Act and is not part of the adopted budget. It is included here for informational purposes only. The Sinking Fund (a Debt Service Fund) accounts for the accumulation of financial resources for the payment of interest and principal on the City's general long-term debt. Ad Valorem taxes are used for the payment of principal, interest and commissions to fiscal agents on the City's general obligation bonds and judgments which are recorded in the General Long-Term Debt Account Group.

The Oklahoma Constitution requires the City make an annual Ad Valorem tax levy for the sinking fund which, along with cash and investments in the fund, is sufficient to pay interest and principal on bonded indebtedness and judgments, as the City is by law required to pay.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The estimated FY16 reserved ending fund balance that will carry over to FY17 is $12,801,000. Previous judgments being paid over a multi-year period are known and included in the fund balance reserve.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 132,620	$ 73,879	$ 107,442	**$ 74,481**	-30.7%	$ 87,101
Transfers In	3,198	3,285	3,285	**3,492**	6.3%	2,500
Total Resources	**135,818**	**77,164**	**110,727**	**77,973**	**-29.6%**	**89,601**
Annual Outlays						
Budget (Expenditures or appropriations)	136,332	83,947	97,003	**83,091**	-14.3%	93,773
Transfers Out	0	0	0	**0**	N/A	0
Total Outlays	**136,332**	**83,947**	**97,003**	**83,091**	**-14.3%**	**93,773**
Resources less Outlays	**(514)**	**(6,783)**	**13,724**	**(5,118)**		**(4,172)**
Restricted Fund Balance						
Beginning of Year Assets	56,465	68,137	55,951	**69,675**		64,557
Addition to/(Use of)	(514)	(6,783)	13,724	**(5,118)**		(4,172)
Reserve for Bond Maturities, Interest, and Judgments	(47,769)	(50,923)	(56,874)	**(56,874)**		(56,671)
Restricted Balance	**$ 8,182**	**$ 10,431**	**$ 12,801**	**$ 7,683**		**$ 3,714**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ AD VALOREM TAXES	$ 68,881	$ 73,879	$ 76,183	**$ 74,481**	-2.2%	$ 87,101
■ REFINANCING PROCEEDS	61,725	0	27,246	**0**	-100.0%	0
■ MISCELLANEOUS REVENUE	2,014	0	4,013	**0**	-100.0%	0
TOTAL REVENUE	**132,620**	**73,879**	**107,442**	**74,481**	**-30.7%**	**87,101**
■ TRANSFERS IN	3,198	3,285	3,285	**3,492**	6.3%	2,500
TOTAL ANNUAL RESOURCES	**$ 135,818**	**$ 77,164**	**$ 110,727**	**$ 77,973**	**-29.6%**	**$ 89,601**

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
■ DEBT SERVICE	$ 136,332	$ 83,947	**$ 83,091**	-1.0%	$ 93,773
TOTAL ANNUAL OUTLAYS	**$ 136,332**	**$ 83,947**	**$ 83,091**	**-1.0%**	**$ 93,773**

HOME INVESTMENT PARTNERSHIP PROGRAM (HOME)

FY 2016-2017 & FY 2017-2018

OPERATING FUND
5561
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

The HOME program was created by the National Affordable Housing Act of 1990 and has been amended several times by subsequent legislation, the most recent in August 2013. The objectives of the HOME program are to: 1) Provide decent affordable housing to lower-income households; 2) Expand the capacity of non-profit housing partners; 3) Strengthen the ability of state and local governments to provide housing; and 4) Leverage private-sector participation.

Allocations of the Housing and Urban Development (HUD) grants are governed by Ordinance 22813. Applications for grant funding are received, reviewed, and scored by five independent reviewers. The HUD Community Development Committee comprised of mayoral, council, INCOG, and City staff appointees assesses the compiled scores and makes funding recommendations. Recommendations are presented to the Mayor and City Council for further review and discussion. A Resolution with final funding awards is executed by the City Council and Mayor and submitted to HUD with the Annual Action Plan.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this Fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

All FY17 appropriations consist of administrative costs in the Finance Department and allocation to eligible program activities. Any unspent balance is reserved for eligible program activities.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 1,373	$ 1,225	$ 1,225	**$ 1,276**	4.2%	$ 1,266
Transfers In	0	0	0	**0**	N/A	0
Total Resources	**1,373**	**1,225**	**1,225**	**1,276**	**4.2%**	**1,266**
Annual Outlays						
Budget (Expenditures or appropriations)	1,373	1,225	1,225	**1,276**	4.2%	1,266
Transfers Out	0	0	0	**0**	N/A	0
Total Outlays	**1,373**	**1,225**	**1,225**	**1,276**	**4.2%**	**1,266**
Resources less Outlays	**0**	**0**	**0**	**0**		**0**
Assigned Fund Balance						
Beginning of Year	0	0	0	**0**		0
Addition to/(Use of)	0	0	0	**0**		0
End of Year	**$ 0**	**$ 0**	**$ 0**	**$ 0**		**$ 0**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ GRANTS	$ 1,359	$ 1,219	$ 1,219	$ 1,266	3.9%	$ 1,260
■ PROGRAM INCOME	0	6	6	10	66.7%	6
■ INTEREST INCOME	14	0	0	0	N/A	0
TOTAL ANNUAL RESOURCES	$ 1,373	$ 1,225	$ 1,225	$ 1,276	4.2%	$ 1,266

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
■ SOCIAL AND ECONOMIC DEVELOPMENT					
Working in Neighborhoods					
Other Services/Charges	$ 975	$ 400	$ 0	-100.0%	$ 0
Total Social and Economic Development	**975**	**400**	**0**	**-100.0%**	**0**
■ ADMINISTRATIVE AND SUPPORT SERVICES					
Finance					
Personal Services	120	122	121	-0.8%	121
Materials and Supplies	2	0	1	N/A	1
Other Services/Charges	276	703	1,154	64.2%	1,144
Total Administrative and Support Services	**398**	**825**	**1,276**	**54.7%**	**1,266**
TOTAL BUDGET (Expenditures or appropriations)	**398**	**825**	**1,276**	**54.7%**	**1,266**
TOTAL ANNUAL OUTLAYS	$ 1,373	$ 1,225	$ 1,276	4.2%	$ 1,266

EMERGENCY SOLUTIONS GRANT

FY 2016-2017 & FY 2017-2018

OPERATING FUND
5563
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

The Homeless Emergency Investment Assistance and Rapid Transition to Housing Act of 2009 (HEARTH Act) amended the McKinney-Vento Homeless Assistance Act, revising the Emergency Shelter Grants Program in significant ways and renaming it the Emergency Solutions Grants (ESG) program. The ESG Interim Rule took effect on January 4, 2012.

Allocations of the Housing and Urban Development (HUD) grants are governed by Ordinance 22813. Applications for grant funding are received, reviewed, and scored by five independent reviewers. The HUD Community Development Committee comprised of mayoral, council, INCOG, and City staff appointees assesses the compiled scores and makes funding recommendations. Recommendations are presented to the Mayor and City Council for further review and discussion. A Resolution with final funding awards is executed by the City Council and Mayor and submitted to HUD with the Annual Action Plan.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this Fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

All FY17 appropriations consist of administrative costs in the Finance Department and allocation to eligible program activities. Any unspent balance is reserved for eligible program activities.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 273	$ 287	$ 287	**$ 284**	-1.0%	$ 284
Transfers In	0	0	0	**0**	N/A	0
Total Resources	**273**	**287**	**287**	**284**	**-1.0%**	**284**
Annual Outlays						
Budget (Expenditures or appropriations)	273	287	287	**284**	-1.0%	284
Transfers Out	0	0	0	**0**	N/A	0
Total Outlays	**273**	**287**	**287**	**284**	**-1.0%**	**284**
Resources less Outlays	**0**	**0**	**0**	**0**		**0**
Assigned Fund Balance						
Beginning of Year	0	0	0	**0**		0
Addition to/(Use of)	0	0	0	**0**		0
End of Year	**$ 0**	**$ 0**	**$ 0**	**$ 0**		**$ 0**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ GRANTS	$ 273	$ 287	$ 287	$ 284	-1.0%	$ 284
■ INTEREST INCOME	0	0	0	0	N/A	0
TOTAL ANNUAL RESOURCES	$ 273	$ 287	$ 287	$ 284	-1.0%	$ 284

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
■ ADMINISTRATIVE AND SUPPORT SERVICES					
FINANCE					
Personal Services	$ 21	$ 20	$ 20	0.0%	$ 20
Other Services/Charges	252	267	264	-1.1%	264
Total Administrative and Support Services	273	287	284	-1.0%	284
TOTAL BUDGET (Expenditures or appropriations)	273	287	284	-1.0%	284
TOTAL ANNUAL OUTLAYS	$ 273	$ 287	$ 284	-1.0%	$ 284

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)

FY 2016-2017 & FY 2017-2018

OPERATING FUND
5565
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

Title 1 of the Housing and Community Development Act of 1974 authorized the creation of the Community Development Block Grant (CDBG) program. The goals of the program are to: 1) Provide decent, safe and sanitary housing; 2) Provide a suitable living environment; and 3) Expand economic opportunities. Activities funded under CDBG must meet one of three National Objectives: 1) Provide a benefit to low and moderate income persons; or 2) Prevent or eliminate slum and blight; or 3) Meet an urgent community need that threatens the health and/or welfare of residents.

Allocations of the Housing and Urban Development (HUD) grants are governed by Ordinance 22813. Applications for grant funding are received, reviewed, and scored by five independent reviewers. The HUD Community Development Committee comprised of mayoral, council, INCOG, and City staff appointees assesses the compiled scores and makes funding recommendations. Recommendations are presented to the Mayor and City Council for further review and discussion. A Resolution with final funding awards is executed by the City Council and Mayor and submitted to HUD with the Annual Action Plan.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this Fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

All FY17 appropriations consist of administrative costs in the Finance Department and allocation to eligible program activities. Any unspent balance is reserved for eligible program activities.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 4,629	$ 4,314	$ 4,314	**$ 4,267**	-1.1%	$ 3,915
Transfers In	0	0	0	**0**	N/A	0
Total Resources	**4,629**	**4,314**	**4,314**	**4,267**	**-1.1%**	**3,915**
Annual Outlays						
Budget (Expenditures or appropriations)	4,629	4,314	4,314	**4,267**	-1.1%	3,915
Transfers Out	0	0	0	**0**	N/A	0
Total Outlays	**4,629**	**4,314**	**4,314**	**4,267**	**-1.1%**	**3,915**
Resources less Outlays	**0**	**0**	**0**	**0**		**0**
Assigned Fund Balance						
Beginning of Year	0	0	0	**$ 0**		$ 0
Addition to/(Use of)	0	0	0	**$ 0**		$ 0
End of Year	**$ 0**	**$ 0**	**$ 0**	**$ 0**		**$ 0**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ GRANTS	$ 3,220	$ 3,153	$ 3,153	$ 3,108	-1.4%	$ 3,108
■ PROGRAM INCOME	307	157	157	459	192.4%	107
■ PROGRAM INCOME - Rev Loan	1,014	1,004	1,004	700	-30.3%	700
TOTAL REVENUE	4,541	4,314	4,314	4,267	-1.1%	3,915
■ TRANSFER IN	88	0	0	0	N/A	0
TOTAL ANNUAL RESOURCES	$ 4,629	$ 4,314	$ 4,314	$ 4,267	-1.1%	$ 3,915

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
■ SOCIAL AND ECONOMIC DEVELOPMENT					
Working in Neighborhoods					
Personal Services	$ 393	$ 497	$ 475	-4.4%	$ 475
Other Services/Charges	638	378	$ 922	143.9%	$ 874
Total Social and Economic Development	1,031	875	1,397	59.7%	1,349
■ PUBLIC WORKS AND TRANSPORTATION					
Streets and Stormwater					
Other Services/Charges	0	462	400	-13.4%	350
Total Public Works and Transportation	0	462	400	-13.4%	350
■ ADMINISTRATIVE AND SUPPORT SERVICES					
Finance					
Personal Services	595	580	579	-0.2%	579
Materials and Supplies	3	6	6	0.0%	6
Other Services/Charges	3,000	2,391	1,885	-21.2%	1,631
Total Administrative and Support Services	3,598	2,977	2,470	-17.0%	2,216
TOTAL BUDGET (Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	$ 4,629	$ 4,314	$ 4,267	-1.1%	$ 3,915

HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS (HOPWA)

FY 2016-2017 & FY 2017-2018

OPERATING FUND
5567
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

The AIDS Housing Opportunity Act was enacted in 1990, and amended in 1992, to provide States and localities with the resources and incentives to devise long-term comprehensive strategies for meeting the housing needs of persons with acquired immunodeficiency syndrome and families of such persons.

Allocations of the Housing and Urban Development (HUD) grants are governed by Ordinance 22813. Applications for grant funding are received, reviewed, and scored by five independent reviewers. The HUD Community Development Committee comprised of mayoral, council, INCOG, and City staff appointees assesses the compiled scores and makes funding recommendations. Recommendations are presented to the Mayor and City Council for further review and discussion. A Resolution with final funding awards is executed by the City Council and Mayor and submitted to HUD with the Annual Action Plan.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this Fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

All FY17 appropriations consist of administrative costs in the Finance Department and allocation to eligible program activities. Any unspent balance is reserved for eligible program activities.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 353	$ 353	$ 353	**$ 361**	2.4%	$ 361
Transfers In	0	0	0	**0**	N/A	0
Total Resources	**353**	**353**	**353**	**361**	**2.4%**	**361**
Annual Outlays						
Budget (Expenditures or appropriations)	353	353	353	**361**	2.3%	361
Transfers Out	0	0	0	**0**	N/A	0
Total Outlays	**353**	**353**	**353**	**361**	**2.3%**	**361**
Resources less Outlays	**0**	**0**	**0**	**0**		**0**
Assigned Fund Balance						
Beginning of Year	0	0	0	**0**		0
Addition to/(Use of)	0	0	0	**0**		0
End of Year	**$ 0**	**$ 0**	**$ 0**	**$ 0**		**$ 0**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ GRANTS	$ 353	$ 353	$ 353	$ 361	2.4%	$ 361
TOTAL ANNUAL RESOURCES	$ 353	$ 353	$ 353	$ 361	2.4%	$ 361

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
■ ADMINISTRATIVE AND SUPPORT SERVICES					
Finance					
Personal Services	$ 11	$ 11	$ 11	0.0%	$ 11
Other Services/Charges	342	342	350	2.3%	350
Total Administrative and Support Services	353	353	361	2.3%	361
TOTAL BUDGET (Expenditures or appropriations)	353	353	361	2.3%	361
TOTAL ANNUAL OUTLAYS	$ 353	$ 353	$ 361	2.3%	$ 361

P.D. FORFEITURE AWARDS FUND

FY 2016-2017 & FY 2017-2018

OPERATING FUND
5761
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

The Police Department Forfeiture Awards Fund, created by Ordinance #16712 in October 1986, accounts for all cash proceeds received by the City from federal law enforcement activities. The actual use of this fund is limited to law enforcement and drug education purposes. Revenue to this fund is unpredictable and seldom estimated unless official word is received from the U.S. Justice Department about money Tulsa can expect as its share of forfeited proceeds and property.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The ending fund balance for FY15 was $128,000 and is estimated to be fully appropriated by the end of FY16. Any future forfeiture awards received within this fund shall be made available for eligible law enforcement purposes through established processes for approval.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 318	$ 10	$ 100	**$ 0**	-100.0%	$ 0
Transfers In	0	0	0	**0**	N/A	0
Total Resources	**318**	**10**	**100**	**0**	**-100.0%**	**0**
Annual Outlays						
Budget (Expenditures or appropriations)	513	75	250	**0**	-100.0%	0
Transfers Out	0	0	0	**0**	N/A	0
Total Outlays	**513**	**75**	**250**	**0**	**-100.0%**	**0**
Resources less Outlays	**(195)**	**(65)**	**(150)**	**0**		**0**
Assigned Fund Balance						
Beginning of Year	395	343	200	**0**		0
Addition to/(Use of)	(195)	(65)	(150)	**0**		0
Reserved for Carry Over Appropriations and Enc.	(72)	0	(50)	**0**		0
End of Year	**$ 128**	**$ 278**	**$ 0**	**$ 0**		**$ 0**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ GRANTS	$ 310	$ 0	$ 93	$ 0	-100.0%	$ 0
■ INTEREST INCOME	8	10	7	0	-100.0%	0
TOTAL ANNUAL RESOURCES	**$ 318**	**$ 10**	**$ 100**	**$ 0**	**-100.0%**	**$ 0**

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
■ PUBLIC SAFETY AND PROTECTION					
Police					
Materials and Supplies	$ 105	$ 0	$ 0	N/A	$ 0
Other Services/Charges	70	50	0	-100.0%	0
Capital Outlay	338	25	0	N/A	0
Total Public Safety and Protection	**513**	**75**	**0**	**-100.0%**	**0**
TOTAL BUDGET (Expenditures or appropriations)	**513**	**75**	**0**	**-100.0%**	**0**
TOTAL ANNUAL OUTLAYS	**$ 513**	**$ 75**	**$ 0**	**-100.0%**	**$ 0**

MISCELLANEOUS CAPITAL PROJECTS FUND

FY 2016-2017 & FY 2017-2018

CAPITAL FUND
6001
GOVERNMENTAL CAPITAL FUND BUDGETED ON A CASH BASIS

OVERVIEW

This fund is used to account for miscellaneous capital projects that are not financed by previously approved sales tax or general obligation bond programs. Interest earnings are credited to the General Fund.

The revenue and appropriations in this fund reflect continued implementation of improvements to the City's permit & licensing system (PALS) programs. Equipment and systems are being installed that will allow internet access to the building permit and licensing systems, as well as bar coding plans to allow real time tracking through the approval process. As the implementation of these and other related systems takes several years, the project has been established in a non-lapsing fund.

In 2009, the Tulsa City Council adopted ordinance #22169 which amended Title 11, Section 1220 of Chapter 12 of the municipal code regarding "Rights-Of-Way Occupancy Management" and established an educational and governmental access capital contribution fee to be assessed on video service providers utilizing the City's rights-of-way. The collected fees shall be used to support governmental public information and educational cable television broadcasts.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY17 and FY18, there are no planned appropriations. The estimated FY16 fund balance will be held for future public access television and permit and licensing system improvements (PALS). Approximately $937,000 will be held for PALS related improvements and $2,260,000 will be held for public access television improvements.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 905	$ 840	$ 787	$ 840	6.7%	$ 840
Transfers In	0	0	0	0	N/A	0
Total Resources	**905**	**840**	**787**	**840**	**6.7%**	**840**
Annual Outlays						
Budget (Expenditures or appropriations)	0	0	0	0	N/A	0
Transfers Out	0	0	0	0	N/A	0
Total Outlays	**0**	**0**	**0**	**0**	**N/A**	**0**
Resources less Outlays	**905**	**840**	**787**	**840**		**840**
Assigned Fund Balance						
Beginning of Year	1,505	102	2,410	3,197		4,037
Addition to/(Use of)	905	840	787	840		840
End of Year	$ 2,410	$ 942	$ 3,197	$ 4,037		$ 4,877

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ SYSTEM DEVELOPMENT FEE	$ 348	$ 340	$ 326	$ 340	4.3%	$ 340
■ CAPITAL CONTRIBUTION FEE	557	500	461	500	8.5%	500
TOTAL ANNUAL RESOURCES	$ 905	$ 840	$ 787	$ 840	6.7%	$ 840

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
TOTAL ANNUAL OUTLAYS	$ 0	$ 0	$ 0	N/A	$ 0

2001 FIVE-YEAR SALES TAX FUND

FY 2016-2017 & FY 2017-2018

CAPITAL FUND
6008

GOVERNMENTAL CAPITAL FUND BUDGETED ON A CASH BASIS

OVERVIEW

This fund was established by City Ordinance to account for the 2001 Third Penny Sales Tax program. The sales tax under this program lasted five years, but completion of the projects is taking somewhat longer. The fund began receiving sales tax revenue in September 2001 and received its last allocation in September 2006. Budgeting is done on a cash basis for this Governmental Capital Fund.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Original revenue estimates for the program were $390 million, but approximately $325 million has been collected. The projects not fully funded were included in the 2006 Sales Tax Extension program. The FY17 and FY18 fund balance will be reserved for projects identified by the Mayor and City Council. Completed projects will be closed in FY17 to cure this funds negative cash position.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 46	$ 27	$ 36	**$ 35**	-2.8%	$ 35
Transfers In	0	0	0	**0**	N/A	0
Total Resources	**46**	**27**	**36**	**35**	**-2.8%**	**35**
Annual Outlays						
Budget (Expenditures or appropriations)	75	0	0	**(370)**	N/A	0
Transfers Out	0	0	0	**0**	N/A	0
Total Outlays	**75**	**0**	**0**	**(370)**	**N/A**	**0**
Resources less Outlays	**(29)**	**27**	**36**	**405**		**35**
Assigned Fund Balance						
Beginning of Year	(370)	90	(399)	**(363)**		42
Addition To/Use of	(29)	27	36	**405**		35
End of Year	**$ (399)**	**$ 117**	**$ (363)**	**$ 42**		**$ 77**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ INTEREST INCOME	$ 40	$ 22	$ 29	$ 29	0.0%	$ 29
■ MISCELLANEOUS REVENUE	6	5	7	6	-14.3%	6
TOTAL ANNUAL RESOURCES	$ 46	$ 27	$ 36	$ 35	-2.8%	$ 35

ANNUAL OUTLAYS

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
BUDGET (Expenditures or appropriations)					
■ CULTURAL DEVELOPMENT AND RECREATION					
Tulsa Performing Arts Center					
Capital Outlay	$ 75	$ 0	$ 0	N/A	$ 0
Total Culture and Recreation	75	0	0	N/A	0
■ PUBLIC WORKS AND TRANSPORTATION					
Engineering Services					
Capital Outlay	0	0	(370)	N/A	0
Total Public Works and Transportation	0	0	(370)	N/A	0
TOTAL BUDGET (Expenditures or appropriations)	75	0	(370)	N/A	0
TOTAL ANNUAL OUTLAYS	$ 75	$ 0	$ (370)	N/A	$ 0

2006 SPECIAL EXTENDED SALES TAX FUND

FY 2016-2017 & FY 2017-2018

CAPITAL FUND
6009

GOVERNMENTAL CAPITAL FUND BUDGETED ON A CASH BASIS

OVERVIEW

This fund was established by City Ordinance to account for the 2006-2012 Third Penny Sales Tax capital projects. The May 9, 2006 vote provides funding for this program. All projects total $463.5 million. The fund began receiving sales tax revenue in September 2006. Budgeting is done on a cash basis for this Governmental Capital Fund.

A revenue bond was issued in June 2006 to finance the uncompleted projects in the 2001 Sales Tax program. Fund 6010 is being used to account for the related revenues and expenditures.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Revenues from the Third Penny Sales Tax are normally used in the year received to fund capital and capital maintenance projects. This fund is projected to receive interest earnings in FY17.

All appropriations for the original projects outlined in title 43-F of the City of Tulsa Revised Ordinances have been made. In FY17, an additional $2.2 million will be appropriated from fund balance and interest income to the East Tulsa Fire Station project in order to complete the project as originally proposed. All remaining fund balance in FY17 and FY18 will be reserved for projects identified by the Mayor and City Council.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 674	$ 694	$ 557	**$ 625**	12.2%	$ 625
Transfers In	0	0	0	**0**	N/A	0
Total Resources	**674**	**694**	**557**	**625**	**12.2%**	**625**
Annual Outlays						
Budget (Expenditures or appropriations)	0	0	0	**2,200**	N/A	0
Transfers Out	0	0	0	**0**	N/A	0
Total Outlays	**0**	**0**	**0**	**2,200**	**N/A**	**0**
Resources less Outlays	**674**	**694**	**557**	**(1,575)**		**625**
Assigned Fund Balance						
Beginning of Year	428	716	1,102	**1,659**		84
Addition To/Use of	674	694	557	**(1,575)**		625
End of Year	**$ 1,102**	**$ 1,410**	**$ 1,659**	**$ 84**		**$ 709**

ANNUAL RESOURCES

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ INTEREST INCOME	$ 674	$ 694	$ 557	$ 625	12.2%	$ 625
TOTAL ANNUAL RESOURCES	$ 674	$ 694	$ 557	$ 625	12.2%	$ 625

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
■ PUBLIC WORKS AND TRANSPORTATION					
Engineering Services					
Facilities/Facilities Maintenance					
Capital Outlay	0	0	2,200	N/A	0
Total Public Works And Transportation	$ 0	$ 0	$ 2,200	N/A	$ 0
TOTAL BUDGET (Expenditures or appropriations)	0	0	2,200	N/A	0
TOTAL ANNUAL OUTLAYS	$ 0	$ 0	$ 2,200	N/A	$ 0

PROJECT APPROPRIATIONS

FY 2016-2017 & FY 2017-2018

	FY 17 BUDGET	FY 18 FINANCIAL PLAN
■ FIRE		
East Tulsa Fire Station - Construction	$ 2,200	$ 0
Fire Total	2,200	0
Total	$ 2,200	$ 0

2008 SALES TAX
SPECIAL TEMPORARY STREETS FUND

FY 2016-2017 & FY 2017-2018

CAPITAL FUND
6011

GOVERNMENTAL CAPITAL FUND BUDGETED ON A CASH BASIS

OVERVIEW

This fund was established as part of the Fix Our Streets Program authorized by the electorate in November of 2008. This authorized temporary increase in the sales tax levy of one and two-twelfths percent (1.167%) was to be used for the repair, construction and reconstruction of streets, bridges and related infrastructure as outlined in the applicable ordinance. The authorized tax levy expired June 30, 2014.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The FY 14 Budget was reduced by $5.0 million to offset underperforming sales tax revenue. In FY15, the last $10.0 million in sales tax revenue pledged to this program was appropriated for street maintenance and repair projects. There will be no budget cycle appropriations in FY17. The FY17 and FY18 fund balance will be reserved to complete projects within the originial program in the event of cost overruns. There are thirteen (13) projects which have yet to begin construction.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 12,758	$ 826	$ 726	**$ 794**	9.4%	$ 794
Transfers In	0	0	0	**0**	N/A	0
Total Resources	**12,758**	**826**	**726**	**794**	**9.4%**	**794**
Annual Outlays						
Budget (Expenditures or appropriations)	10,000	0	5,500	**0**	-100.0%	0
Transfers Out	0	0	0	**0**	N/A	0
Total Outlays	**10,000**	**0**	**5,500**	**0**	**-100.0%**	**0**
Resources less Outlays	**2,758**	**826**	**(4,774)**	**794**		**794**
Assigned Fund Balance						
Beginning of Year	6,445	5,760	9,203	**4,429**		5,223
Addition to/(Use of)	2,758	826	(4,774)	**794**		794
End of Year	**$ 9,203**	**$ 6,586**	**$ 4,429**	**$ 5,223**		**$ 6,017**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ SALES TAX	$ 11,897	$ 0	$ 0	$ 0	N/A	$ 0
■ INTEREST INCOME	861	826	726	794	9.4%	794
TOTAL ANNUAL RESOURCES	$ 12,758	$ 826	$ 726	$ 794	9.4%	$ 794

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
■ PUBLIC WORKS AND TRANSPORTATION					
Engineering Services					
Capital Outlay	$ 0	$ 0	$ 0	N/A	$ 0
Total	**0**	**0**	**0**	**N/A**	**0**
Streets and Stormwater Department					
Capital Outlay	10,000	0	0	N/A	0
Total	**10,000**	**0**	**0**	**N/A**	**0**
Total Public Works and Transportation	**10,000**	**0**	**0**	**N/A**	**0**
TOTAL BUDGET (Expenditures or appropriations)	**10,000**	**0**	**0**	**N/A**	**0**
TOTAL ANNUAL OUTLAYS	$ 10,000	$ 0	$ 0	N/A	$ 0

1985 SALES TAX
ECONOMIC DEVELOPMENT FUND

FY 2016-2017 & FY 2017-2018

CAPITAL FUND
6012
GOVERNMENTAL CAPITAL FUND BUDGETED ON A CASH BASIS

OVERVIEW

This fund was established in 1991 with a $1,500,000 transfer from the 1985 Third Penny Sales Tax program. It is used to finance economic development projects in areas designated by the City Council. Budgeting is done on a cash basis for this Governmental Capital Fund.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

There will be no budget cycle appropriations in FY17. The FY17 and FY18 fund balance will be reserved for projects identified by the City Council. This fund will be closed in FY17.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 3	$ 2	$ 3	$ **2**	-33.3%	$ 0
Transfers In	0	0	0	**0**	N/A	0
Total Resources	**3**	**2**	**3**	**2**	**-33.3%**	**0**
Annual Outlays						
Budget (Expenditures or appropriations)	0	0	0	**0**	N/A	0
Transfers Out	0	0	0	**0**	N/A	0
Total Outlays	**0**	**0**	**0**	**0**	**N/A**	**0**
Resources less Outlays	**3**	**2**	**3**	**2**		**0**
Assigned Fund Balance						
Beginning of Year	10	11	13	**16**		18
Addition to/(Use of)	3	2	3	**2**		0
End of Year	$ **13**	$ **13**	$ **16**	$ **18**		$ **18**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ INTEREST INCOME	$ 3	$ 2	$ 3	$ 2	-33.3%	$ 0
TOTAL ANNUAL RESOURCES	$ 3	$ 2	$ 3	$ 2	-33.3%	$ 0

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
TOTAL ANNUAL OUTLAYS	$ 0	$ 0	$ 0	N/A	$ 0

2014 SALES TAX FUND

FY 2016-2017 & FY 2017-2018

CAPITAL FUND
6014

PROPRIETARY CAPITAL FUND BUDGETED ON A CASH BASIS

OVERVIEW

This fund was established by City Ordinance to account for the 2014-2021 Third Penny Sales Tax capital projects. In November 2013, the electorate approved the extension of a 1.1 percent sales tax which will provide funding for this program. The fund began receiving sales tax revenue in July 2014. Budgeting is done on a cash basis for this Governmental Capital Fund. The total program estimate is $563.7 million and will include projects from across the City including roadways, parks, public safety, and economic development.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Revenues from the Third Penny Sales Tax are normally used in the year received to fund capital and capital maintenance projects. Total appropriations in FY17 total $83.4 million and planned appropriations in FY18 total $84.5 million. Any fund balance will be used to support current and future appropriations in accordance with the 2014 Sales Tax Ordinance.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 71,548	$ 85,626	$ 84,175	**$ 83,730**	-0.5%	$ 84,982
Transfers In	0	0	0	**0**	-100.0%	0
Total Resources	**71,548**	**85,626**	**84,175**	**83,730**	**-0.5%**	**84,982**
Annual Outlays						
Budget (Expenditures or appropriations)	64,310	75,159	75,159	**76,866**	2.3%	77,989
Transfers Out	6,020	6,500	6,500	**6,580**	1.2%	6,500
Total Outlays	**70,330**	**81,659**	**81,659**	**83,446**	**2.2%**	**84,489**
Resources less Outlays	**1,218**	**3,967**	**2,516**	**284**		**493**
Assigned Fund Balance						
Beginning of Year	0	1,043	1,218	**3,734**		4,018
Addition to/(Use of)	1,218	3,967	2,516	**284**		493
End of Year	**$ 1,218**	**$ 5,010**	**$ 3,734**	**$ 4,018**		**$ 4,511**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ TAXES	$ 71,286	$ 84,903	$ 83,524	$ 83,047	-0.6%	$ 84,232
■ INTEREST INCOME	262	723	651	683	4.9%	750
TOTAL ANNUAL RESOURCES	$ 71,548	$ 85,626	$ 84,175	$ 83,730	-0.5%	$ 84,982

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
■ PUBLIC SAFETY AND PROTECTION					
Police Department					
Capital Outlay	$ 3,275	$ 3,100	$ 3,100	0.0%	$ 4,600
Total	**3,275**	**3,100**	**3,100**	**0.0%**	**4,600**
Fire					
Capital Outlay	2,600	0	0	N/A	4,800
Total	**2,600**	**0**	**0**	**N/A**	**4,800**
Total Public Safety and Protection	**5,875**	**3,100**	**3,100**	**0.0%**	**9,400**
■ CULTURAL DEVELOPMENT AND RECREATION					
Parks and Recreation					
Capital Outlay	7,850	8,360	8,235	-1.5%	3,480
Total	**7,850**	**8,360**	**8,235**	**-1.5%**	**3,480**
Tulsa Performing Arts Center					
Capital Outlay	0	460	2,850	>500%	0
Total	**0**	**460**	**2,850**	**>500%**	**0**
River Parks Authority					
Capital Outlay	1,070	6,890	0	-100.0%	100
Total	**1,070**	**6,890**	**0**	**-100.0%**	**100**
Tulsa City/County Library					
Capital Outlay	5,000	5,000	0	-100.0%	0
Total	**5,000**	**5,000**	**0**	**-100.0%**	**0**
Total Cultural Development/Recreation	**13,920**	**20,710**	**11,085**	**-46.5%**	**3,580**

BUDGET (Expenditures or appropriations)	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
■ PUBLIC WORKS AND TRANSPORTATION					
Engineering Services					
Streets					
Capital Outlay	29,355	21,255	**50,235**	136.3%	43,375
Total	**29,355**	**21,255**	**50,235**	**136.3%**	**43,375**
Facilities/Facilities Maintenance					
Capital Outlay	2,340	6,900	**7,075**	2.5%	12,580
Total	**2,340**	**6,900**	**7,075**	**2.5%**	**12,580**
Stormwater Design					
Capital Outlay	0	0	**700**	N/A	1,090
Total	**0**	**0**	**700**	**N/A**	**1,090**
Streets and Stormwater					
Capital Outlay	450	4,660	**1,550**	-66.7%	1,925
Total	**450**	**4,660**	**1,550**	**-66.7%**	**1,925**
Tulsa Transit					
Capital Outlay	900	3,994	**1,981**	-50.4%	5,249
Total	**900**	**3,994**	**1,981**	**-50.4%**	**5,249**
Total Public Works And Transportation	**33,045**	**36,809**	**61,541**	**67.2%**	**64,219**
■ SOCIAL AND ECONOMIC DEVELOPMENT					
Planning and Development					
Planning and Development					
Capital Outlay	400	2,900	**300**	-89.7%	450
Total	**400**	**2,900**	**300**	**-89.7%**	**450**
Tulsa Development Authority					
Capital Outlay	4,000	0	**0**	N/A	0
Total	**4,000**	**0**	**0**	**N/A**	**0**
Total Social and Economic Development	**4,400**	**2,900**	**300**	**-89.7%**	**450**
■ ADMINISTRATIVE AND SUPPORT SERVICES					
Asset Management					
Capital Outlay	540	1,640	**840**	-48.8%	340
Total	**540**	**1,640**	**840**	**-48.8%**	**340**
Information Technology					
Capital Outlay	6,530	10,000	**0**	-100.0%	0
Total	**6,530**	**10,000**	**0**	**-100.0%**	**0**
Total Administrative & Support Services	**7,070**	**11,640**	**840**	**-92.8%**	**340**
TOTAL BUDGET (Expenditures or appropriations)	**64,310**	**75,159**	**76,866**	**2.3%**	**77,989**
TRANSFERS OUT					
Fund # Name					
2910 Short-Term Capital Fund	6,020	6,500	**6,580**	1.2%	6,500
TOTAL TRANSFERS OUT	**6,020**	**6,500**	**6,580**	**1.2%**	**6,500**
TOTAL ANNUAL OUTLAYS	**$ 70,330**	**$ 81,659**	**$ 83,446**	**2.2%**	**$ 84,489**

PROJECT APPROPRIATIONS

(amounts expressed in thousands)

FY 2016-2017 & FY 2017-2018

	FY 17 BUDGET	FY 18 FINANCIAL PLAN
■ POLICE		
Replace helicopter	$ 0	$ 1,500
Police Academy renovations/Police Courts/COMPSTAT Building	1,795	0
Police Five-Year Capital Equipment Needs	3,100	3,100
Police Total	**4,895**	**4,600**
■ FIRE		
Apparatus replacement	0	4,800
Fire Station Rehabiitation	1,500	1,500
Fire Total	**1,500**	**6,300**
■ PARKS		
Security System Upgrades - Mohawk Pro Shop	70	0
Hicks Park Improvements	75	0
Water Playgrounds - Penney	440	0
Water Playgrounds - Lacy	510	0
Whiteside - Upgrade and repair plumbing in community center	40	0
Pool Reconstruction - Lacy	2,340	0
Pool Construction - Whiteside	150	1,200
New Playground and Safety Surface - Crawford	30	245
New Playground and Safety Surface - Helmerich	30	745
New Playground and Safety Surface - Hunter	50	425
New Playground and Safety Surface - Lacy	0	245
New Playground and Safety Surface - Langenheim	0	30
New Playground and Safety Surface - Minshall	0	30
New Playground and Safety Surface - Patrick	0	30
New Playground and Safety Surface - Plaza	0	30
Parks Total	**3,735**	**2,980**
■ TULSA ZOO		
Master Plan - Carnivores Exhibits	4,500	500
Tulsa Zoo Total	**4,500**	**500**
■ GILCREASE		
Helmerich Hall floor replacement	305	0
Galleries fire suppression systems upgrade from wet to dry pipe	635	0
Perimeter fence replacement	295	0
North parking restoration	120	865
HVAC steam humidification upgrade	150	870
Chilled water system install variable frequency drives	25	130
HVAC controls: pneumatic to electric conversion	50	350
Gilcrease Total	**1,580**	**2,215**
■ PERFORMING ARTS CENTER		
Replace existing fire alarm system	445	0
Fire sprinklers	940	0
Renovations	820	0
HVAC - Fan coil replacement	490	0
HVAC - motor replacement	155	0
Performing Arts Center Total	**2,850**	**0**
■ RIVER PARKS AUTHORITY		
Park Facilities Refurbishment	0	100
River Parks Authority Total	**0**	**100**
■ FLOOD CONTROL		
Levee District #12 rehabilitation	700	1,090
Flood Control Total	**700**	**1,090**

■ STREETS AND EXPRESSWAYS	FY 17 BUDGET	FY 18 FINANCIAL PLAN
Arterial Street Rehabilitation and Citywide Projects		
Charles Page Blvd. - 33rd W. Ave. to 25th W. Ave.	$ 1,555	$ 0
49th W. Ave. - Edison St. to Charles Page Blvd.	0	195
Utica Ave. - Pine St. to Admiral Blvd.	0	3,200
Lewis Ave. - 36th St. N. to Apache St.	0	160
Southwest Blvd. - W. 23rd St. to W. 31st St.	260	0
Southwest Blvd. - W. 31st St. to W. 40th St.	460	0
Union Ave. - Southwest Blvd. to W. 41st St.	935	0
Union Ave. - W. 51st St. to W. 61st St	0	1,530
Riverside Dr. - Joe Creek to 81st St.	70	0
Pine St. - Harvard Ave. to Yale Ave.	0	250
Admiral Pl. - Lewis Ave. to Harvard Ave.	0	225
Admiral Pl. - Harvard Ave. to Yale Ave.	370	0
Sheridan Rd. - Apache St. to Pine St.	0	1,570
Mingo Rd. - 46th St. N. to 36th St. N.	0	3,080
Mingo Rd. - 36th St. N. to Pine St.	0	530
Mingo Rd. - Admiral Blvd. to 11th St.	0	150
11th St. - 89th E. Ave. to Mingo Rd.	1,515	0
15th St. - Peoria Ave. to Lewis Ave.	2,690	0
15th St. - Lewis Ave. to Harvard Ave.	335	3,000
Peoria Ave. - Admiral Blvd. to 11th St.	0	215
Peoria Ave. - 11th St. to 21st St.	0	2,575
Utica Ave. - 11th St. to 15th St.	155	0
Harvard Ave. - 21st St. to 31st St.	0	320
21st St. - Yale Ave. to Sheridan Rd.	0	300
41st St. - Sheridan Rd. to Memorial Dr.	0	260
Memorial Dr. - 21st St. to 31st St.	0	3,315
51st St. - Mingo Rd. to Garnett Rd.	0	180
71st St. - Memorial Dr. to Mingo Rd.	0	160
Memorial Dr. - 81st St. to 91st St.	200	0
Memorial Dr. - 91st St. to Creek Tpk.	835	0
Sheridan Rd. - 91st St. to 101st St.	0	150
51st St. - Pittsburg Ave. to Yale Ave.	0	1,070
Harvard Ave. - 41st St. to 51st St.	0	235
36th. St. N. - Mingo Rd. to Hwy 169	0	200
Downtown Arterial Streets	3,900	0
Intersections		
Pine St. & MLK Jr. Blvd Intersection	0	175
Pine St. & Peoria Ave. Intersection	200	0
Pine St. & Lewis Ave. Intersection	1,230	0
41st St. & Union Ave. Intersection	1,365	0
51st St. & Union Ave. Intersection	0	585
46th St. N. & Mingo Rd. Intersection	0	315
36th St. N. & Mingo Rd. Intersection	85	0
Admiral Blvd. & Lewis Ave. Intersection	0	60
11th St. & Utica Ave. Intersection	100	0
21st St. & Peoria Ave. Intersection	115	0
21st St. & Memorial Dr. Intersection	0	890
51st St. & Mingo Rd. Intersection	0	170
71st St. & Sheridan Rd. Intersection	125	0
71st St. & Memorial Dr. Intersection	0	100
81st St. & Memorial Dr. Intersection	75	0
61st St. & Yale Ave. Intersection	160	0
Widen Yale Avenue, 81st St. to 91st Street South	7,780	2,500
Widen 81st Street South, Sheridan Road to Memorial Drive	800	10,200
Widen Yale Avenue, 96th St. South to 101st St. South	17,000	0
Gilcrease Expressway Local Match	1,500	1,500
Bridges - Replacement and Rehabilitation Programs		
Bridge No. 275 - 10100 E. 36th St. N.	0	320
Bridge No. 185 - 4000 N. Hartford Ave.	0	50
Bridge No. 285 - 1900 W. 43rd St.	0	10
Bridge No. 232 - 3600 S. Southwest Blvd.	10	0
Bridge No. 181 - 300 N. Garnett Rd.	20	0
Bridge No. 204A - 200 S. Mingo Rd.	0	30
Bridge No. 250 - 11200 E. 11th St.	0	90
Bridge No. 247 - 9200 E. 11th St.	135	0

	FY 17 BUDGET	FY 18 FINANCIAL PLAN
Bridges - Replacement and Rehabilitation Programs (Continued)		
Bridge No. 239 - 2600 S. Yorktown Ave.	0	10
Bridge No. 311 - 3900 S. 90th E. Ave.	$ 0	$ 10
Bridge No. 401 - 3800 S. Memorial Dr.	0	135
Bridge No. 310 - 2750 S. 90th E. Ave.	0	20
Bridge No. 254 - 8330 E. 14th St.	0	10
Bridge No. 403 - 4400 S. Memorial Dr.	0	135
Bridge No. 402 - 4200 S. Memorial Dr.	0	900
Bridge No. 307 - 2900 S. 87th E. Ave.	0	5
Bridge No. 266 - 13700 E. 28th St.	0	5
Bridge No. 262 - 19200 E. 21st St.	0	115
Bridge No. 333 - 1300 S. 177th E. Ave.	140	0
Bridge No. 209 - 3000 N. Mingo Rd.	250	0
Bridge No. 352 - 12300 E. State Farm Blvd.	0	25
Bridge No. 226 - 8200 S. Pittsburg Ave.	0	10
Bridge No. 222 - 3200 S. Peoria Ave.	0	320
Bridge No. 166 - 3200 S. Cincinnati Ave.	0	50
Bridge No. 210 - 5600 S. Harvard Ave.	45	0
Bridge No. 194 - 5300 S. Louisville Ave.	0	5
Bridge No. 217 - 5300 S. New Have Ave.	0	5
ODOT Rehabilitation and Replacement Program	1,700	0
Citywide traffic signalization	0	500
Roadway, pedestrian, and decorative lighting replacement	500	0
Signing, pavement marking and delineation	0	500
Traffic calming	0	425
Traffic signal installation, modification, and safety improvements	550	500
Traffic signal pole replacement	500	0
Citywide ADA Transition Plan Implementation (High/Medium Priority Needs)	1,620	1,750
Bicycle/Pedestrian Master Plan Implementation	500	0
Streets and Expressways Total	**49,785**	**45,300**
■ FACILITIES MAINTENANCE		
ADA Transition Plan - Buildings	200	200
ADA Transition Plan - Parks	175	190
Public Facilities, OTC	475	475
Public Facilities, Roofing	500	500
Facilities Maintenance Total	**1,350**	**1,365**
■ WORKING IN NEIGHBORHOODS		
Animal Shelter Expansion - Phase 1 (Incinerator)	300	0
Working in Neighborhoods Total	**300**	**0**
■ PLANNING AND DEVELOPMENT		
Annual Economic Development Priority Opportunities	550	750
Corridor and Small Area Planning	300	450
Eugene Field Redevelopment	2,000	0
Phase I – Northland Strategic Acquisition and Street Improvements	0	3,750
Phase I – Pearl District Flood Control and Redevelopment	0	3,000
Planning and Economic Development Total	**2,850**	**7,950**
■ TULSA TRANSIT		
Replace Aging Vehicles -33 fixed-route and 39 LIFT program busses	1,981	5,249
Tulsa Transit Total	**1,981**	**5,249**
■ ASSET MANAGEMENT		
Install two emergency generators	100	0
EMD Facilities Maintenance	280	140
Lighting systems, driveways, sidewalks, energy upgrades, HVAC, & plumbing	460	200
Asset Management Total	**840**	**340**
■ CAPITAL PLANNING AND EQUIPMENT		
Replace Capital Equipment	6,580	6,500
Capital Planning and Equipment Total	**6,580**	**6,500**
Fund Total	**$ 83,446**	**$ 84,489**

2016 TULSA ECONOMIC VISION FUND

FY 2016-2017 & FY 2017-2018

CAPITAL FUND
6015

PROPRIETARY CAPITAL FUND BUDGETED ON A CASH BASIS

OVERVIEW

On April 5, 2016, Tulsa voters approved Ordinance #23422 setting a limited-purpose, temporary sales tax levy of three hundred five thousandths of one percent (0.305%) to begin January 1, 2017 for the purpose of providing revenue for the support of economic development projects across the City of Tulsa as listed in detail in Title 43-K of Tulsa Revised Ordinances created with Ordinance #23425.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

With the sales tax assessment beginning January 1, 2017, the remittance by vendors to the Oklahoma Tax Commission and ultimate transfer to the City of Tulsa will not occur in full until March 2017. These partial-year resources reflected in the fund are estimated to be $8.4 million in FY17 and $23.4 million for the entirety of FY18. As project schedules are developed, these resources will be utilized to support debt service and debt issance costs for a planned revenue bond sale in calendar year 2017. A limited number of pay-as-go appropriations will also be scheduled depending on engineering and cash flow considerations.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 0	$ 0	$ 0	**$ 8,444**	N/A	$ 23,411
Transfers In				**0**	N/A	0
Total Resources	**0**	**0**	**0**	**8,444**	**N/A**	**23,411**
Annual Outlays						
Budget (Expenditures or appropriations)	0	0	0	**0**	N/A	0
Transfers Out	0	0	0	**0**	N/A	0
Total Outlays	**0**	**0**	**0**	**0**	**N/A**	**0**
Resources less Outlays	**0**	**0**	**0**	**8,444**		**23,411**
Assigned Fund Balance						
Beginning of Year	0	0	0	**0**		8,444
Addition to/(Use of)	0	0	0	**8,444**		23,411
End of Year	**$ 0**	**$ 0**	**$ 0**	**$ 8,444**		**$ 31,855**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ TAXES	$ 0	$ 0	$ 0	$ 8,444	N/A	$ 23,411
TOTAL ANNUAL RESOURCES	$ 0	$ 0	$ 0	$ 8,444	N/A	$ 23,411

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
TOTAL ANNUAL OUTLAYS	$ 0	$ 0	$ 0	N/A	$ 0

TMUA-WATER
CAPITAL PROJECTS FUND

FY 2016-2017 & FY 2017-2018

CAPITAL FUND
6021
PROPRIETARY CAPITAL FUND BUDGETED ON A CASH BASIS

OVERVIEW

This fund allows for the separate accounting of capital projects that are financed with revenue generated within the TMUA-Water Operating Fund (Fund 7020). The fund receives a transfer from the TMUA-Water Operating Fund each fiscal year to provide financing for capital projects, and since the fund is a capital projects fund, appropriations do not lapse at the end of each fiscal year as they do in operating funds. Interest revenue is credited to the TMUA-Water Operating Fund. Most of the time, transfers are fully appropriated, but a fund balance available for appropriation can be generated when projects are constructed for less than original estimates.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY17 and FY18, a transfer from the TMUA-Water Operating Fund will finance needed water system improvement projects. All of the projects are contained in the TMUA/City Council adopted Capital Improvements Plan. They are listed at the end of this fund summary.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 0	$ 0	$ 0	**$ 0**	N/A	$ 0
Transfers In	12,320	25,350	25,350	**30,061**	18.6%	29,332
Total Resources	**12,320**	**25,350**	**25,350**	**30,061**	**18.6%**	**29,332**
Annual Outlays						
Budget (Expenditures or appropriations)	12,320	25,350	25,350	**30,061**	18.6%	29,332
Transfers Out	0	0	0	**0**	N/A	0
Total Outlays	**12,320**	**25,350**	**25,350**	**30,061**	**18.6%**	**29,332**
Resources less Outlays	**0**	**0**	**0**	**0**		**0**
Assigned Fund Balance						
Beginning of Year	2,623	1,334	2,623	**2,623**		2,623
Addition to/(Use of)	0	0	0	**0**		0
End of Year	**$ 2,623**	**$ 1,334**	**$ 2,623**	**$ 2,623**		**$ 2,623**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ TRANSFERS IN	$ 12,320	$ 25,350	$ 25,350	$ 30,061	18.6%	$ 29,332
TOTAL ANNUAL RESOURCES	$ 12,320	$ 25,350	$ 25,350	$ 30,061	18.6%	$ 29,332

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
■ PUBLIC WORKS AND TRANSPORTATION					
Engineering Services					
Capital Outlay	$ 11,100	$ 24,090	$ 29,501	22.5%	$ 28,000
Total	11,100	24,090	29,501	22.5%	28,000
Water and Sewer					
Capital Outlay	1,220	1,260	560	-55.6%	1,332
Total	1,220	1,260	560	-55.6%	1,332
Total Public Works and Transportation	12,320	25,350	30,061	18.6%	29,332
TOTAL BUDGET (Expenditures or appropriations)	12,320	25,350	30,061	18.6%	29,332
TOTAL ANNUAL OUTLAYS	$ 12,320	$ 25,350	$ 30,061	18.6%	$ 29,332

PROJECT APPROPRIATIONS

(amounts expressed in thousands)

FY 2016-2017 & FY 2017-2018

	FY 17 BUDGET	FY 18 FINANCIAL PLAN
72"Transmission Main-A.B.Jewell to 129th E. Ave - Phase 1	$ 700	$ 0
A.B. Jewell WTP Electrical - Upgrade TMUA-owned medium voltage switchgear	300	2,600
A.B. Jewell WTP Instrumentation & Control - SCADA System	900	0
A.B. Jewell WTP Replace East Clearwell West Clearwell Valves & Curtain Wall	4,120	0
A.B. Jewell WTP Residuals Handling, Thickening and Dewatering Improvements	3,000	0
Berry Hill Waterline Extension	0	1,030
Central Bus.Dist. Water Main Replacement	581	350
Dead-End 12" Distribution Mains Connections & Extensions	350	350
Eucha Dam Anchoring	900	0
Eucha Dam Radial Gates Rehabilitation	500	5,000
Eucha, Spavinaw Water Quality Court Master	560	580
Lake Yahola Terminal Storage Repair	200	2,000
Large Water Valve Replacement - City Wide	100	100
Modify Spavinaw/Oologah Intertie near Bird Creek Pump Station	0	102
Raw Water Flowlines Repairs Oologah	100	250
Raw Water Flowlines Repairs Spavinaw	250	250
Raw Water Flowlines Repairs Tiawah Tunnel	500	1,000
Secondary System Upgrades - Tulsa 2 Service Area	971	0
Source Water Protection & Management Program	0	752
Spavinaw Pump Station Rehab & New Flowmeter	150	750
Transmission Line Condition Assessment - Citywide	0	200
Unruh Terminal Storage Repair	75	350
Unserved Areas	100	0
Utility Bridges - Repaint/Rehabilitation	100	100
W. 23rd St. 16" Transmission Line	0	1,236
Water Line Relocations-Citywide	1,560	800
Water Mains Replacements - City Wide	8,300	5,800
Water Mains Replacements - Less than 6-inches	4,244	2,732
Water Tanks - Repaint/Rehabilitation	1,500	3,000
Total	$ 30,061	$ 29,332

TMUA-SEWER
CAPITAL PROJECTS FUND

FY 2016-2017 & FY 2017-2018

CAPITAL FUND
6031
PROPRIETARY CAPITAL FUND BUDGETED ON A CASH BASIS

OVERVIEW

This fund allows for the separate accounting of capital projects that are financed with revenue generated within the TMUA-Sewer Operating Fund (Fund 7030). The fund receives a transfer from the TMUA-Sewer Operating Fund each fiscal year to provide financing for capital projects, and since the fund is a capital projects fund, appropriations do not lapse at the end of each fiscal year as they do in operating funds. Interest revenue is credited to the TMUA-Sewer Operating Fund. Most of the time, transfers are fully appropriated, but a fund balance available for appropriation can be generated when projects are constructed for less than original estimates.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY17 and FY18, a transfer from the TMUA-Sewer Operating Fund will finance needed sanitary sewer system improvement projects. All of the projects are contained in the TMUA/City Council adopted Capital Improvements Plan. They are listed at the end of this fund summary.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 0	$ 0	$ 0	**$ 0**	N/A	$ 0
Transfers In	4,046	9,541	9,541	**14,221**	49%	19,079
Total Resources	**4,046**	**9,541**	**9,541**	**14,221**	**49.1%**	**19,079**
Annual Outlays						
Budget (Expenditures or appropriations)	4,046	9,541	8,746	**14,221**	62.6%	**19,079**
Transfers Out	0	0	0	**0**	N/A	0
Total Outlays	**4,046**	**9,541**	**8,746**	**14,221**	**62.6%**	**19,079**
Resources less Outlays	**0**	**0**	**795**	**0**		**0**
Assigned Fund Balance						
Beginning of Year	19	198	19	**814**		814
Addition to/(Use of)	0	0	795	**0**		0
End of Year	**$ 19**	**$ 198**	**$ 814**	**$ 814**		**$ 814**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ TRANSFERS IN	$ 4,046	$ 9,541	$ 9,541	$ 14,221	49.1%	$ 19,079
TOTAL ANNUAL RESOURCES	$ 4,046	$ 9,541	$ 9,541	$ 14,221	49.1%	$ 19,079

ANNUAL OUTLAYS

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
BUDGET (Expenditures or appropriations)					
■ PUBLIC WORKS AND TRANSPORTATION					
Engineering Services					
Capital Outlay	$ 4,046	$ 9,541	$ 14,221	49.1%	$ 19,079
TOTAL BUDGET (Expenditures or appropriations)	4,046	9,541	14,221	49.1%	19,079
TOTAL ANNUAL OUTLAYS	$ 4,046	$ 9,541	$ 14,221	49.1%	$ 19,079

PROJECT APPROPRIATIONS

FY 2016-2017 & FY 2017-2018

	FY 17 BUDGET	FY 18 FINANCIAL PLAN
2008 Street Package - Sewer Rehab/Replacement	$ 3,500	$ 0
71st Street Dewatering Conveyor	840	0
71st Street Dewatering Facility - Storage Tank Repair	0	206
71st Street Drying Bed Modifications	200	1,000
93-N Relief	497	0
Areawide Point Repairs	2,200	2,200
Catoosa Interceptor Relief	1,136	0
Concrete Pipe Replacement	0	4,405
Crow Creek 44-S Relief	140	0
Crow Creek East 62-S Relief	0	0
FEB Joint & Crack Repairs	100	0
Flatrock West (9-N) Relief	0	512
Grit Facility Rehabilitation	150	0
Haikey Creek SAMS Equipment Replacements	505	520
Haikey Creek Maintenance Building	360	0
Joe-LaFortune 70-S Relief	219	0
Jones Creek Relief (91-N)	351	0
Lift Station Replacements or Upgrades	1,275	569
Northside WWTP Security & Safety Improvements to Disinfection Facilities	750	0
Resurface WWTP & Lift Stations Roadways & Parking	0	347
RL Jones Riverside Airport - Sewer Eastside	265	0
Sewer Rehab Area Wide	0	7,400
Solids Facility Plan and Improvements	200	0
Southside Clarifier Testing/Mod's	81	0
Southside WWTP Concrete Protective Coatings	170	170
Southside WWTP Influent Lift Station Diversion to Cherry Creek Lift Station	807	0
Southside WWTP System Odor Control Study	225	1,750
Spunky Creek Main Stem South Contract 1	250	0
Total	$ 14,221	$ 19,079

STORMWATER
CAPITAL PROJECTS FUND

FY 2016-2017 & FY 2017-2018

CAPITAL FUND
6041
PROPRIETARY CAPITAL FUND BUDGETED ON A

OVERVIEW

This fund allows for the separate accounting of capital projects that are financed with revenue generated within the Stormwater Operating Fund (Fund 7010). The fund receives a transfer from the Stormwater Operating Fund each fiscal year to provide financing for capital projects, and since the fund is a capital projects fund, appropriations do not lapse at the end of each fiscal year as they do in operating funds. Interest revenue is credited to the Stormwater Operating Fund. Most of the time, transfers are fully appropriated, but a fund balance available for appropriation can be generated when projects are constructed for less than original estimates.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Appropriations in the FY17 and FY18 budget will be for flood control projects recommended by the Stormwater Drainage and Hazard Mitigation Advisory Board, neighborhood groups, staff, elected officials, and the general public.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 0	$ 0	$ 0	**$ 0**	N/A	$ 0
Transfers In	3,000	5,000	5,000	**5,500**	10.0%	5,100
Total Resources	**3,000**	**5,000**	**5,000**	**5,500**	**10.0%**	**5,100**
Annual Outlays						
Budget (Expenditures or appropriations)	3,000	5,000	5,000	**5,500**	10.0%	5,100
Transfers Out	0	0	0	**0**	N/A	0
Total Outlays	**3,000**	**5,000**	**5,000**	**5,500**	**10.0%**	**5,100**
Resources less Outlays	**0**	**0**	**0**	**0**		**0**
Assigned Fund Balance						
Beginning of Year	16	80	16	**16**		16
Addition to/(Use of)	0	0	0	**0**		0
End of Year	$ 16	$ 80	$ 16	**$ 16**		$ 16

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ TRANSFERS IN	$ 3,000	$ 5,000	$ 5,000	$ 5,500	10.0%	$ 5,100
TOTAL ANNUAL RESOURCES	$ 3,000	$ 5,000	$ 5,000	$ 5,500	10.0%	$ 5,100

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
■ PUBLIC WORKS AND TRANSPORTATION					
Engineering Services					
Capital Outlay	$ 3,000	$ 5,000	$ 5,500	10.0%	$ 5,100
TOTAL BUDGET (Expenditures or appropriations)	3,000	5,000	5,500	10.0%	5,100
TOTAL ANNUAL OUTLAYS	$ 3,000	$ 5,000	$ 5,500	10.0%	$ 5,100

PROJECT APPROPRIATIONS

FY 2016-2017 & FY 2017-2018

	FY 17 BUDGET	FY 18 FINANCIAL PLAN
Citywide Flood Control		
a. Critical Projects Design - Citywide Engineering	$ 600	$ 500
b. Fred Creek Tributary Drainage Improvements	200	0
c. Fred Creek - Phase 3D - Guier Woods/Pebble Creek	3,500	0
d. South Tulsa - 116th & Hudson Pond	1,000	0
e. Jones Creek - 73rd E Ave (13th - 15th) Drainage	200	0
f. Mingo Road Widening Drainage Improvements (71st - 81st)	0	1,000
g. Proj 144202 - Dirty Butter - Apache Crossing & Channel Imp	0	250
h. Peoria Ave (61st St - Riverside Dr) Widening - Drainage Design	0	200
i. MZ 1068 - Stormsewer Extension	0	180
j. MZ 4040 Stormsewer Extension	0	100
k. MZ 5046 Stormsewer Extension	0	400
l. MZ 9050 Stormsewer Extension	0	50
m. Mingo & Perryman Ditch - Small Critical Drainage Projects	0	480
n. Upper Joe Creek - 31st & New Haven Storm Sewer	0	200
o. South Tulsa - 105th & Yale Drainage and Roadway Improvements	0	700
p. Jones Creek - Channel Rehabilitation - Contemprea Apartments	0	590
q. Coal Creek & Fry Ditch 2 - Small Critical Drainage Projects	0	450
Fund Total	$ 5,500	$ 5,100

STORMWATER MANAGEMENT ENTERPRISE FUND

FY 2016-2017 & FY 2017-2018

OPERATING FUND
7010

PROPRIETARY FUND BUDGETED ON AN ACCRUAL BASIS

OVERVIEW

The Stormwater Management Enterprise Fund was established by Ordinance #17285 in January 1985. It is "for the purpose of identifying and controlling all revenues and expenses attributable to stormwater drainage services." The primary revenue source for the fund is the Stormwater Management Fee. This is a fee collected from residents and businesses within the city. The fee provides funds for "operating, constructing, equipping, maintaining, acquiring and owning within the city a stormwater drainage system." In addition to financing the development and maintenance of facilities, the fee also provides funds for studying and mapping the city's drainage system in order to identify and assess flood-prone areas. The Stormwater Drainage and Hazard Mitigation Advisory Board (SDMH) was established to oversee stormwater policy, hear policy appeals and oversee the budget.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

This fund began FY16 with a fund balance of $2,585,000 after reserving for encumbrances. The fund has an informal policy of maintaining an operating reserve of 5 percent of revenues. For FY17, the reserve would be $1,368,000. The FY17 estimated outlays are expected to exceed revenues for the fiscal year resulting in a use of fund balance. This use of fund balance will be for capital drainage improvements throughout the City.

The Stormwater Drainage & Hazard Mitigation Advisory Board has identified a need for additional capital improvement funds. The transfer to capital projects is $5,500,000 in FY17 and $5,100,000 in the FY18 financial plan. The five year plan proposes no rate increase in FY17 and a 9% increase for FY18.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 24,603	$ 26,227	$ 26,920	**$ 27,536**	2.3%	$ 29,195
Transfers In	0	0	0	0	N/A	0
Total Resources	**24,603**	**26,227**	**26,920**	**27,536**	**2.3%**	**29,195**
Annual Outlays						
Budget (Expenditures or appropriations)	19,836	22,748	22,612	**23,410**	3.5%	24,002
Transfers Out	3,000	5,000	5,000	**5,500**	10.0%	5,100
Total Outlays	**22,836**	**27,748**	**27,612**	**28,910**	**4.7%**	**29,102**
Resources less Outlays	**1,767**	**(1,521)**	**(692)**	**(1,374)**		**93**
Assigned Fund Balance						
Beginning of Year	2,297	3,726	4,064	**3,372**		1,998
Committed Fund Balance For OPEB	(177)	(177)	(177)	**(177)**		(177)
Addition to/(Use of)	1,767	(1,521)	(692)	**(1,374)**		93
Less 5% Cash Operating Reserve	(1,302)	(1,302)	(1,368)	**(1,368)**		(1,451)
End of Year	**$ 2,585**	**$ 726**	**$ 1,827**	**$ 453**		**$ 463**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ CHARGES FOR SERVICES	$ 24,362	$ 26,042	$ 26,635	$ 27,369	2.8%	$ 29,028
■ MISCELLANEOUS REVENUE	139	147	146	129	-11.6%	129
■ INTEREST INCOME	102	38	139	38	-72.7%	38
TOTAL ANNUAL RESOURCES	$ 24,603	$ 26,227	$ 26,920	$ 27,536	2.3%	$ 29,195

ANNUAL OUTLAYS

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
BUDGET (Expenditures or appropriations)					
■ CULTURAL DEVELOPMENT AND RECREATION					
Park and Recreation					
Personal Services	$ 94	$ 102	$ 107	4.9%	$ 107
Materials and Supplies	11	15	15	0.0%	15
Other Services/Charges	70	66	63	-4.5%	63
Total	175	183	185	1.1%	185
Total Cultural Development and Recreation	175	183	185	1.1%	185
■ PUBLIC WORKS AND TRANSPORTATION					
Engineering Services					
Personal Services	1,972	2,239	2,200	-1.7%	2,200
Materials and Supplies	27	30	28	-6.7%	28
Other Services/Charges	1,793	1,995	2,030	1.8%	2,033
Capital Outlay	0	38	0	-100.0%	0
Total	3,792	4,302	4,258	-1.0%	4,261
Streets and Stormwater					
Personal Services	4,776	5,584	5,986	7.2%	5,986
Materials and Supplies	762	833	863	3.6%	861
Other Services/Charges	7,761	8,625	9,223	6.9%	9,157
Capital Outlay	666	1,004	439	-56.3%	1,200
Total	13,965	16,046	16,511	2.9%	17,204
Water & Sewer					
Personal Services	392	426	435	2.1%	432
Materials and Supplies	60	92	91	-1.1%	91
Other Services/Charges	82	105	107	1.9%	107
Capital Outlay	38	42	138	228.6%	66
Total	572	665	771	15.9%	696
Total Public Works and Transportation	18,329	21,013	21,540	2.5%	22,161
■ ADMINISTRATIVE AND SUPPORT SERVICES					
Finance					
Personal Services	292	314	358	14.0%	358
Materials and Supplies	5	13	14	7.7%	14
Other Services/Charges	172	173	195	12.7%	195
Capital Outlay	0	2	0	-100.0%	0
Total	469	502	567	12.9%	567
Information Technology					
Personal Services	245	261	262	0.4%	262
Materials and Supplies	11	12	9	-25.0%	9
Other Services/Charges	115	155	112	-27.7%	117
Capital Outlay	36	36	36	0.0%	36
Total	407	464	419	-9.7%	424

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
■ ADMINISTRATIVE AND SUPPORT SERVICES					
Customer Care					
Personal Services	130	157	189	20.4%	189
Materials and Supplies	0	1	2	100.0%	1
Other Services/Charges	13	15	6	-60.0%	6
Total	**143**	**173**	**197**	**13.9%**	**196**
Asset Management					
Personal Services	149	217	199	-8.3%	199
Materials and Supplies	4	21	20	-4.8%	20
Other Services/Charges	160	175	215	22.9%	215
Capital Outlay	0	0	68	N/A	35
Total	**313**	**413**	**502**	**21.5%**	**469**
Total Administrative and Support Services	**1,332**	**1,552**	**1,685**	**8.6%**	**1,656**
TOTAL BUDGET (Expenditures or appropriations)	**19,836**	**22,748**	**23,410**	**2.9%**	**24,002**

TRANSFERS OUT

Fund #	Name					
6041	Stormwater Capital Projects	3,000	5,000	5,500	10.0%	5,100
	TOTAL TRANSFERS OUT	**3,000**	**5,000**	**5,500**	**10.0%**	**5,100**
TOTAL ANNUAL OUTLAYS		**$ 22,836**	**$ 27,748**	**$ 28,910**	**4.2%**	**$ 29,102**

TMUA-WATER OPERATING FUND

FY 2016-2017 & FY 2017-2018

OPERATING FUND
7020
PROPRIETARY FUND BUDGETED ON AN ACCRUAL BASIS

OVERVIEW

The Tulsa Metropolitan Water Authority was established as a Trust on April 5, 1957 (Ordinance #8113) for the purpose of maintaining the City's water and wastewater systems. The name was changed August 23, 1989 to the Tulsa Metropolitan Utility Authority (TMUA). A lease agreement and operation and maintenance contract dated February 1, 1984 were entered into between the City and TMUA specifying the City would lease to TMUA the water and sewer system assets, and the City would operate and maintain them. Two operating funds were established to account for these activities - one for water services and one for sanitary sewer services. Within the Water Operating Fund, the City records all revenues and expenditures generated by the water supply system's operations. Over 90 percent of the revenue in the fund is derived from the sale of treated water.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY98, the TMUA Board decided to establish an operating reserve totaling 5 percent of projected revenues from annual water sales. TMUA established two other reserves in FY08, a rate stabilization reserve and a capital projects reserve. Those reserves will be funded over time as resources are available. The FY16 beginning fund balance of $22,770,000 reflects the cash balance in the fund after reserving for encumbrances and the 5 percent operating reserve.

A six percent rate increase is projected for FY17 and the FY18 financial plan. The increase is needed to support operations, maintenance, and the Authority's goal of funding more capital projects from cash rather that debt. In FY17, outlays are expected to exceed revenues and the year-end balance after reserving for the 5 percent cash operating reserve is estimated to be positive.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 103,537	$ 107,571	$ 112,533	**$ 112,690**	0.1%	$ 118,588
Transfers In	0	0	0	**0**	N/A	0
Total Resources	**103,537**	**107,571**	**112,533**	**112,690**	**0.1%**	**118,588**
Annual Outlays						
Budget (Expenditures or appropriations)	80,112	94,271	88,583	**93,022**	5.0%	88,914
Transfers Out	12,320	25,350	34,904	**30,061**	-13.9%	29,332
Total Outlays	**92,432**	**119,621**	**123,487**	**123,083**	**-0.3%**	**118,246**
Resources less Outlays	**11,105**	**(12,050)**	**(10,954)**	**(10,393)**		**342**
Assigned Fund Balance						
Beginning of Year	17,429	18,856	28,534	**17,580**		7,187
Committed Fund Balance For OPEB	(622)	(622)	(622)	**(622)**		(622)
Addition to/(Use of)	11,105	(12,050)	(10,954)	**(10,393)**		342
Less 5% Cash Operating Reserve	(5,142)	(5,142)	(5,348)	**(5,348)**		(5,669)
End of Year	**$ 22,770**	**$ 1,042**	**$ 11,610**	**$ 1,217**		**$ 1,238**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ LICENSES AND PERMITS	$ 20	$ 11	$ 15	$ **11**	-26.7%	$ 11
■ CHARGES FOR SERVICES	97,767	102,849	106,278	**106,963**	0.6%	113,380
■ OTHER CHARGES	4,195	4,050	4,233	**3,989**	-5.8%	4,014
■ MISCELLANEOUS REVENUE	968	161	1,334	**1,227**	-8.0%	683
■ INTEREST INCOME	587	500	673	**500**	-25.7%	500
TOTAL ANNUAL RESOURCES	**$ 103,537**	**$ 107,571**	**$ 112,533**	**$ 112,690**	**0.1%**	**$ 118,588**

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
■ PUBLIC WORKS AND TRANSPORTATION					
Engineering Services					
Personal Services	$ 2,442	$ 2,595	$ **2,670**	2.9%	$ 2,670
Materials and Supplies	23	25	**23**	-8.0%	23
Other Services/Charges	677	705	**618**	-12.3%	619
Capital Outlay	192	0	**30**	N/A	120
Total	**3,334**	**3,325**	**3,341**	**0.5%**	**3,432**
Streets and Stormwater					
Personal Services	332	322	**330**	2.5%	330
Materials and Supplies	10	0	**0**	N/A	0
Other Services/Charges	63	18	**13**	-27.8%	13
Total	**405**	**340**	**343**	**0.9%**	**343**
Water & Sewer					
Personal Services	18,959	20,516	**21,053**	2.6%	21,008
Materials and Supplies	7,242	9,948	**9,838**	-1.1%	9,834
Other Services/Charges	25,549	30,541	**29,160**	-4.5%	29,267
Capital Outlay	4,536	6,954	**7,771**	11.7%	2,855
Total	**56,286**	**67,959**	**67,822**	**-0.2%**	**62,964**
Total Public Works and Transportation	**60,025**	**71,624**	**71,506**	**-0.2%**	**66,739**
■ ADMINISTRATIVE AND SUPPORT SERVICES					
Finance					
Personal Services	1,553	1,660	**1,718**	3.5%	1,718
Materials and Supplies	110	187	**186**	-0.5%	186
Other Services/Charges	756	736	**752**	2.2%	752
Capital Outlay	0	56	**30**	-46.4%	0
Total	**2,419**	**2,639**	**2,686**	**1.8%**	**2,656**
Information Technology					
Personal Services	1,233	1,327	**1,323**	-0.3%	1,322
Materials and Supplies	49	62	**47**	-24.2%	47
Other Services/Charges	547	762	**602**	-21.0%	626
Capital Outlay	208	208	**208**	0.0%	208
Total	**2,037**	**2,359**	**2,180**	**-7.6%**	**2,203**

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
BUDGET (Expenditures or appropriations)					
■ ADMINISTRATIVE AND SUPPORT SERVICES					
Customer Care					
Personal Services	521	590	**692**	17.3%	692
Materials and Supplies	0	4	**8**	100.0%	5
Other Services/Charges	53	55	**22**	-60.0%	22
Total	**574**	**649**	**722**	**11.2%**	**719**
Asset Management					
Personal Services	254	385	**336**	-12.7%	336
Materials and Supplies	12	52	**37**	-28.8%	37
Other Services/Charges	403	542	**514**	-5.2%	514
Capital Outlay	68	114	**0**	-100.0%	75
Total	**737**	**1,093**	**887**	**-18.8%**	**962**
Total Administrative and Support Services	**5,767**	**6,740**	**6,475**	**-3.9%**	**6,540**
■ DEBT SERVICE	14,320	15,907	**15,041**	-5.4%	15,635
Total	**14,320**	**15,907**	**15,041**	**-5.4%**	**15,635**
TOTAL BUDGET (Expenditures or appropriations)	**80,112**	**94,271**	**93,022**	**-1.3%**	**88,914**
TRANSFERS OUT					
Fund # Name					
6021 TMUA-Water Capital Projects	12,320	25,350	**30,061**	18.6%	29,332
TOTAL TRANSFERS OUT	**12,320**	**25,350**	**30,061**	**18.6%**	**29,332**
TOTAL ANNUAL OUTLAYS	**$ 92,432**	**$ 119,621**	**$ 123,083**	**2.9%**	**$ 118,246**

TMUA-SEWER OPERATING FUND

FY 2016-2017 & FY 2017-2018

OPERATING FUND
7030

PROPRIETARY FUND BUDGETED ON AN ACCRUAL BASIS

OVERVIEW

The Tulsa Metropolitan Water Authority was established as a Trust on April 5, 1957 (Ordinance #8113) for the purpose of maintaining the City's water and wastewater systems. The name was changed August 23, 1989 to the Tulsa Metropolitan Utility Authority (TMUA). A lease agreement and operation and maintenance contract dated February 1, 1984 were entered into between the City and TMUA specifying the City would lease to TMUA the water and sewer system assets and the City would operate and maintain the assets. Operating funds were established to account for these activities - one for water services and one for sanitary sewer services. Within the Sanitary Sewer Operating Fund, the City records all revenues and expenditures generated by the sanitary sewer system's operations. The major portion of the revenues are generated by fees charged for disposing of wastewater.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY98, the TMUA Board decided to establish an operating reserve totaling 5 percent of projected annual sanitary sewer service charges. They established two other reserves in FY08, a rate stabilization reserve and a capital projects reserve. Those reserves will be funded over time as resources are available. The FY16 beginning fund balance of $12,547,000 reflects the cash balance in the fund after reserving for encumbrances and the 5 percent operating reserve.

A nine percent rate increase is projected for FY17 and FY18 financial plan. The increase is needed to support debt service and the Authority's goal of funding more capital projects from cash rather that debt. In FY17, outlays are projected to exceed revenues and the year-end balance after reserving for the 5 percent cash operating reserve is estimated to be positive.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 87,627	$ 91,842	$ 94,418	**$ 102,118**	8.2%	$ 110,515
Transfers In	0	0	0	**0**	N/A	0
Total Resources	**87,627**	**91,842**	**94,418**	**102,118**	**8.2%**	**110,515**
Less:						
Annual Outlays						
Budget (Expenditures or appropriations)	74,774	85,422	86,266	**89,029**	3.2%	88,349
Transfers Out	7,244	12,826	14,678	**17,713**	20.7%	21,579
Total Outlays	**82,018**	**98,248**	**100,944**	**106,742**	**5.7%**	**109,928**
Resources less Outlays	**5,609**	**(6,406)**	**(6,526)**	**(4,624)**		**587**
Assigned Fund Balance						
Beginning of Year	12,120	12,423	17,729	**11,203**		6,579
Committed Fund Balance For OPEB	(767)	(767)	(767)	**(767)**		(767)
Addition to/(Use of)	5,609	(6,406)	(6,526)	**(4,624)**		587
Less 5% Cash Reserve	(4,415)	(4,415)	(4,920)	**(4,920)**		(5,340)
End of Year	**$ 12,547**	**$ 835**	**$ 5,516**	**$ 892**		**$ 1,059**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ LICENSES AND PERMITS	$ 50	$ 41	$ 47	**$ 41**	-12.8%	$ 41
■ CHARGES FOR SERVICES	84,328	88,300	90,947	**98,404**	8.2%	106,808
■ OTHER SERVICES	2,472	2,742	2,908	**3,039**	4.5%	3,032
■ MISCELLANEOUS REVENUE	483	542	185	**416**	124.9%	415
■ INTEREST INCOME	294	217	331	**218**	-34.1%	219
TOTAL ANNUAL RESOURCES	**$ 87,627**	**$ 91,842**	**$ 94,418**	**$ 102,118**	**8.2%**	**$ 110,515**

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
■ PUBLIC WORKS AND TRANSPORTATION					
Engineering Services					
Personal Services	$ 2,219	$ 2,414	**$ 2,468**	2.2%	$ 2,468
Materials and Supplies	24	25	**23**	-8.0%	23
Other Services/Charges	1,251	1,255	**1,234**	-1.7%	1,235
Capital Outlay	38	0	**0**	N/A	38
Total	**3,532**	**3,694**	**3,725**	**0.8%**	**3,764**
Streets and Stormwater					
Personal Services	70	11	**11**	0.0%	11
Materials and Supplies	11	0	**8**	N/A	8
Other Services/Charges	36	11	**55**	400.0%	55
Total	**117**	**22**	**74**	**236.4%**	**74**
Water & Sewer					
Personal Services	15,778	17,394	**17,750**	2.0%	17,707
Materials and Supplies	3,763	5,041	**4,982**	-1.2%	5,048
Other Services/Charges	20,136	21,427	**22,248**	3.8%	22,731
Capital Outlay	4,122	8,053	**8,530**	5.9%	5,995
Total	**43,799**	**51,915**	**53,510**	**3.1%**	**51,481**
Total Public Works and Transportation	**47,448**	**55,631**	**57,309**	**3.0%**	**55,319**

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
■ ADMINISTRATIVE AND SUPPORT SERVICES					
Finance					
Personal Services	1,165	1,279	**1,326**	3.7%	1,326
Materials and Supplies	58	110	**109**	-0.9%	109
Other Services/Charges	609	619	**633**	2.3%	633
Capital Outlay	0	30	**0**	-100.0%	0
Total	**1,832**	**2,038**	**2,068**	**1.5%**	**2,068**
Information Technology					
Personal Services	1,051	1,125	**1,129**	0.4%	1,129
Materials and Supplies	41	46	**35**	-23.9%	35
Other Services/Charges	459	671	**512**	-23.7%	531
Capital Outlay	64	64	**64**	0.0%	64
Total	**1,615**	**1,906**	**1,740**	**-8.7%**	**1,759**
Customer Care					
Personal Services	434	511	**587**	14.9%	587
Materials and Supplies	0	4	**7**	75.0%	4
Other Services/Charges	44	48	**19**	-60.4%	19
Total	**478**	**563**	**613**	**8.9%**	**610**
Asset Management					
Personal Services	233	349	**316**	-9.5%	316
Materials and Supplies	10	45	**33**	-26.7%	33
Other Services/Charges	336	437	**453**	3.7%	453
Capital Outlay	33	65	**0**	-100.0%	50
Total	**612**	**896**	**802**	**-10.5%**	**852**
Total Administrative and Support Services	**4,537**	**5,403**	**5,223**	**-3.3%**	**5,289**
■ DEBT SERVICE	22,789	24,388	**26,497**	8.6%	27,741
Total	**22,789**	**24,388**	**26,497**	**8.6%**	**27,741**
TOTAL BUDGET (Expenditures or appropriations)	**74,774**	**85,422**	**89,029**	**4.2%**	**88,349**
TRANSFERS OUT					
Fund # Name					
4306 Sinking Fund	3,198	3,285	**3,492**	6.3%	2,500
6031 TMUA-Sewer Capital Projects	4,046	9,541	**14,221**	49.1%	19,079
TOTAL TRANSFERS OUT	**7,244**	**12,826**	**17,713**	**38.1%**	**21,579**
TOTAL ANNUAL OUTLAYS	**$ 82,018**	**$ 98,248**	**$ 106,742**	**8.6%**	**$ 109,928**

GOLF COURSE OPERATING FUND

FY 2016-2017 & FY 2017-2018

OPERATING FUND
7050
PROPRIETARY FUND BUDGETED ON A CASH BASIS

OVERVIEW

The Golf Course Operating Fund was created for the purpose of accounting for the operations of the City's golf courses located at Mohawk and Page Belcher Parks. To comply with the Governmental Accounting Standards Board's (GASB) Statement No. 34, the City began accounting for all golf operating revenues and expenditures in this separate fund, beginning July 1, 2000. Enterprise funds are used to report activity for which a fee is charged to users for goods or services.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

On January 1, 2008, Billy Casper Golf began managing and staffing the four golf courses at Page Belcher and Mohawk Park.

The Golf Course Operating Fund will receive a transfer for operations from the General Fund in FY17 in the amount of $75,000 and funds will be transferred from the Third Penny Sales Tax Fund for equipment purchases.

FY17 outlays are projected to exceed resources by $77,000 resulting in an estimated year-end fund balance of $290,000. Financial performance could improve or decline dependent upon the number of days with playable weather conditions at the golf courses throughout the year.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed on thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 2,428	$ 2,762	$ 2,889	**$ 2,827**	-2.1%	$ 2,855
Transfers In	90	242	242	**167**	-31.0%	167
Total Resources	**2,518**	**3,004**	**3,131**	**2,994**	**-4.4%**	**3,022**
Less:						
Annual Outlays						
Budget (Expenditures or appropriations)	2,705	2,985	3,066	**3,071**	0.2%	3,035
Transfers Out	0	0	0	**0**	N/A	0
Total Outlays	**2,705**	**2,985**	**3,066**	**3,071**	**0.2%**	**3,035**
Resources less Outlays	**(187)**	**19**	**65**	**(77)**		**(13)**
Assigned Fund Balance						
Beginning of Year	489	193	302	**367**		290
Addition to/(Use of)	(187)	19	65	**(77)**		(13)
End of Year	$ 302	$ 212	$ 367	**$ 290**		$ 277

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ GOLF COURSE FEES AND CHARGES	$ 2,420	$ 2,760	$ 2,884	$ 2,825	-2.0%	$ 2,853
■ MISCELLANEOUS REVENUE	5	0	3	0	-100.0%	0
■ INTEREST INCOME	3	2	2	2	0.0%	2
TOTAL REVENUE	2,428	2,762	2,889	2,827	-2.1%	2,855
■ TRANSFERS FROM GENERAL FUND	0	150	150	75	-50.0%	75
■ TRANSFERS FROM CAPITAL FUND	90	92	92	92	0.0%	92
TOTAL TRANSFERS IN	90	242	242	167	-31.0%	167
TOTAL ANNUAL RESOURCES	$ 2,518	$ 3,004	$ 3,131	$ 2,994	-4.4%	$ 3,022

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
■ CULTURAL DEVELOPMENT AND RECREATION					
Park and Recreation					
Other Services/Charges	$ 2,620	$ 2,893	$ 2,979	3.0%	$ 2,943
Capital Outlay	85	92	92	0.0%	92
TOTAL BUDGET (Expenditures or appropriations)	2,705	2,985	3,071	2.9%	3,035
TOTAL ANNUAL OUTLAYS	$ 2,705	$ 2,985	$ 3,071	2.9%	$ 3,035

EMSA ENTERPRISE FUND

FY 2016-2017 & FY 2017-2018

OPERATING FUND
7060
PROPRIETARY FUND BUDGETED ON A CASH BASIS

OVERVIEW

The Emergency Management Services Authority (EMSA) Fund was created to support the operations of EMSA Eastern Division. However, a small amount pays EMSA's share of the City's utility billing system costs, a position to oversee certain compliance issues with the fee and an additional amount is used to defray some of the operational costs for the Fire Department's first responders. In December 2011, Ordinance #22596 was approved establishing a rate stabilization fund equal to 10 percent of EMSA's annual budget for the Eastern Division. This fund is to be retained by the City and shall be funded from revenues received from the emergency medical fee. Uses for the rate stabilization fund are limited to the provision of Medical Service Program services and related City administrative costs and services. In June 2014, the City Council passed Ordinance #23133 increasing the monthly emergency medical fee from $3.64 to $5.45 per month which will continue to be used for previously established purposes.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Emergency medical fee revenues are estimated to be $7,025,000 in FY17 and most will be transferred to EMSA. A $650,000 transfer to the General Fund to support the Fire Department's first responder program is included as well as $350,000 for the department's purchase of supplies and equipment related to that program.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 6,580	$ 7,092	$ 7,056	**$ 7,025**	-0.4%	$ 7,025
Transfers In	0	0	0	**0**	N/A	0
Total Resources	**6,580**	**7,092**	**7,056**	**7,025**	**-0.4%**	**7,025**
Less:						
Annual Outlays						
Budget (Expenditures or appropriations)	552	648	637	**651**	2.2%	650
Transfers Out	5,276	7,759	6,261	**7,481**	19.5%	6,373
Total Outlays	**5,828**	**8,407**	**6,898**	**8,132**	**17.9%**	**7,023**
Resources less Outlays	**752**	**(1,315)**	**158**	**(1,107)**		**2**
Assigned Fund Balance						
Beginning of Year	224	1,342	976	**1,134**		27
Addition to/(Use of)	752	(1,315)	158	**(1,107)**		2
End of Year	$ 976	$ 27	$ 1,134	**$ 27**		$ 29

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ EMERGENCY MEDICAL FEE	$ 6,572	$ 7,083	$ 7,041	$ 7,012	-0.4%	$ 7,012
■ INTEREST INCOME	8	9	15	13	-13.3%	13
TOTAL ANNUAL RESOURCES	$ 6,580	$ 7,092	$ 7,056	$ 7,025	-0.4%	$ 7,025

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
■ PUBLIC SAFETY AND PROTECTION					
Fire					
Materials and Supplies	$ 171	$ 175	$ 175	0.0%	$ 175
Other Services/Charges	110	120	120	0.0%	120
Capital Outlay	69	55	55	0.0%	55
Total Public Safety and Protection	**350**	**350**	**350**	**0.0%**	**350**
■ SOCIAL AND ECONOMIC DEVELOPMENT					
Working in Neighborhoods					
Personal Services	73	76	73	-3.9%	73
Total Social and Economic Development	**73**	**76**	**73**	**-3.9%**	**73**
■ PUBLIC WORKS AND TRANSPORTATION					
Water & Sewer					
Personal Services	11	12	12	0.0%	12
Total Public Works and Transportation	**11**	**12**	**12**	**0.0%**	**12**
■ ADMINISTRATIVE AND SUPPORT SERVICES					
Finance					
Personal Services	56	90	94	4.4%	94
Materials and Supplies	0	2	2	0.0%	2
Other Services/Charges	30	52	53	1.9%	53
Total	**86**	**144**	**149**	**3.5%**	**149**
Customer Care					
Personal Services	29	59	63	6.8%	63
Materials and Supplies	0	1	1	0.0%	1
Other Services/Charges	3	6	3	-50.0%	2
Total	**32**	**66**	**67**	**1.5%**	**66**
Total Administrative and Support Services	**118**	**210**	**216**	**2.9%**	**215**
TOTAL BUDGET (Expenditures or appropriations)	**552**	**648**	**651**	**0.5%**	**650**

TRANSFERS OUT

Fund #	Name					
1080	General Fund	650	650	650	0.0%	650
EMSA	EMSA Trust	4,626	7,109	6,831	-3.9%	5,723
	TOTAL TRANSFERS OUT	**5,276**	**7,759**	**7,481**	**-3.6%**	**6,373**
TOTAL ANNUAL OUTLAYS		**$ 5,828**	**$ 8,407**	**$ 8,132**	**-3.3%**	**$ 7,023**

OFFICE SERVICES INTERNAL SERVICE FUND

FY 2016-2017 & FY 2017-2018

OPERATING FUND
8011

INTERNAL SERVICE FUND BUDGETED ON AN ACCRUAL BASIS

OVERVIEW

The Office Services Internal Service Fund is used to manage the City's chargeback system for postage, certain office supplies, printing and reproduction expenses. This fund was established in FY01 to clearly identify these costs at the department level. After this fund was established, funding for postage, certain office supplies, printing and reproduction expenses was appropriated in the Office Services budget, and funding was increased or decreased based on departments' requests. The goal of the chargeback system is to better manage expenditures and reduce costs.

While this fund is supported primarily by the General Fund, approximately one-fourth of its services are charged to the Enterprise Funds. Some revenue is also received from other outside agencies that acquire forms and business cards from Office Services, and utilize City mail and copying services.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Given the function of the Office Services Internal Service Fund, a large fund balance should not materialize. The FY17 budget is set at $991,000 and includes charges for internal office services for all City departments. Reimbursement for these services will be made in the same manner as other charge back expenditures. Revenue received from charge backs to the user departments is based on actual expenditures for convenience copier rental, printing services and wireless device charges. The Finance Department-Accounting Section will make monthly journal entries to reduce each department's budget for actual expenses incurred, and will book revenue in the Office Services Internal Service Fund to match expenditures.

Changes were made to the Office Services chargeback system in FY15 and are expected to continue in FY17 and beyond. These changes will shift the expenditures that occur in the fund out to the user departments directly. It is expected that this change will ultimately result in closer monitoring of charges by the departments and would eventually eliminate the need for this Internal Service fund.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 1,544	$ 1,178	$ 1,182	**$ 992**	-16.1%	$ 67
Transfers In	0	0	0	**0**	N/A	0
Total Resources	**1,544**	**1,178**	**1,182**	**992**	**-16.1%**	**67**
Annual Outlays						
Budget (Expenditures or appropriations)	1,803	1,178	1,125	**991**	-11.9%	66
Total Outlays	**1,803**	**1,178**	**1,125**	**991**	**-11.9%**	**66**
Resources less Outlays	**(259)**	**0**	**57**	**1**		**1**
Assigned Fund Balance						
Beginning of Year	259	0	0	**57**		58
Addition to/(Use of)	(259)	0	57	**1**		1
End of Year	$ 0	$ 0	$ 57	$ 58		$ 59

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ OTHER SERVICES	$ 1,542	$ 1,178	$ 1,181	$ 991	-16.1%	$ 66
■ INTEREST INCOME	2	0	1	1	0.0%	1
TOTAL ANNUAL RESOURCES	$ 1,544	$ 1,178	$ 1,182	$ 992	-16.1%	$ 67

ANNUAL OUTLAYS

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
BUDGET (Expenditures or appropriations)					
■ ADMINISTRATIVE AND SUPPORT SERVICES					
Information Technology					
Materials and Supplies	$ 124	$ 27	$ 0	-100.0%	$ 0
Other Services/Charges	1,679	1,151	991	-13.9%	66
Total Administrative and Support Services	1,803	1,178	991	-15.9%	66
TOTAL BUDGET (Expenditures or appropriations)	1,803	1,178	991	-15.9%	66
TOTAL ANNUAL OUTLAYS	$ 1,803	$ 1,178	$ 991	-15.9%	$ 66

WORKERS' COMPENSATION SERVICE FUND

FY 2015-2016 & FY 2016-2017

OPERATING FUND
8020
INTERNAL SERVICE FUND BUDGETED ON AN ACCRUAL

OVERVIEW

This fund was established in FY84 as a means to account for the cost of insurance plans for City employees. Prior to the establishment of this Internal Service Fund, insurance was accounted for through a series of trust funds. In FY17 the insurance provided for workers compensation and employee insurance plans will be separated into two separtate internal service funds. The workers compensation insurance will continue to be accounted for in fund 8020 and the employee insurance plan will be accounted for in fund 8025.

The City of Tulsa is self-insured for Workers' Compensation. Contributions to this fund are transferred monthly from each City department with salary accounts. The transfer is based on a department's historical claims experience percentage that reflects the relationship between administrative workers' compensation costs to salaries.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In 2013, the City launched our Safety Culture Transformation Project aimed at improving the safety culture and ultimately reducing our workers' compensation costs. Through this project we have implemented several new programs including safety committees, job hazard analysis procedures and a robust injury investigation process. In just three years, the results are showing great success with the reduction of our OSHA recordable injuries reduced by 42% and injury costs of by 21%.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 28,330	$ 32,103	$ 29,830	**$ 5,723**	-80.8%	$ 5,724
Transfers In	0	0	0	**0**	N/A	0
Total Resources	**28,330**	**32,103**	**29,830**	**5,723**	**-80.8%**	**5,724**
Annual Outlays						
Budget (Expenditures or appropriations)	27,640	31,258	29,815	**5,700**	-80.9%	5,700
Transfers Out	0	0	0	**2,000**	N/A	0
Total Outlays	**27,640**	**31,258**	**29,815**	**7,700**	**-74.2%**	**5,700**
Resources less Outlays	**690**	**845**	**15**	**(1,977)**		**24**
Assigned Fund Balance						
Beginning of Year	4,230	2,687	4,920	**4,935**		2,958
Reserves	0	0	0	**0**		0
Addition to/(Use of)	690	845	15	**(1,977)**		24
End of Year	**$ 4,920**	**$ 3,532**	**$ 4,935**	**$ 2,958**		**$ 2,982**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ MISCELLANEOUS REVENUE	$ 28,220	$ 31,975	$ 29,709	$ 5,700	-80.8%	$ 5,700
■ INTEREST INCOME	110	128	121	23	-81.0%	24
TOTAL ANNUAL RESOURCES	$ 28,330	$ 32,103	$ 29,830	$ 5,723	-80.8%	$ 5,724

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 16 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ ADMINISTRATIVE AND SUPPORT SERVICES					
Employees' Insurance Administration					
Other Services/Charges	$ 22,061	$ 25,558	$ 0	-100.0%	$ 0
Total	**22,061**	**25,558**	**0**	**-100.0%**	**0**
Workers' Compensation					
Materials and Supplies	33	33	33	0.0%	33
Other Services/Charges	5,546	5,667	5,667	0.0%	5,667
Total	**5,579**	**5,700**	**5,700**	**0.0%**	**5,700**
TOTAL BUDGET (Expenditures or appropriations)	**27,640**	**31,258**	**5,700**	**-81.8%**	**5,700**
TRANSFERS OUT					
Fund # Name					
8025 Employee Insurance Fund	0	0	2,000	N/A	0
TOTAL TRANSFERS OUT	**0**	**0**	**2,000**	**N/A**	**0**
TOTAL ANNUAL OUTLAYS	$ 27,640	$ 31,258	$ 7,700	-75.4%	$ 5,700

EMPLOYEE INSURANCE SERVICE FUND

FY 2015-2016 & FY 2016-2017

OPERATING FUND
8025
INTERNAL SERVICE FUND BUDGETED ON AN ACCRUAL

OVERVIEW

This fund was established in FY17 as a means to account for the cost of insurance plans for City employees. Prior to the establishment of this Fund, insurance and workers' compensation were accounted for through fund 8020.

The City continues to offer its employees and various agencies insurance plans covering health, dental, life, and long-term disability. The health plan will be offered through Community Care of Oklahoma. Providing only one health provider has allowed a firmer control of escalating health insurance costs while still providing complete insurance coverage.

In FY95, the Firefighters' Union opted out of the City's dental, health, and life plans and now procures separate coverage for its members. In FY08, the Police Officers' Union opted out of the City's dental, health, and life plans and now procures separate coverage for its members.

The City will continue to pay a major portion of insurance costs for its employees. Additional resources required to finance the insurance costs are obtained through the payroll process with charges to departments' budgets and deductions from employee paychecks. City agencies with employees participating in the programs make payments directly to the Employees' Insurance Service Fund.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY16, the City transitioned from a defined benefit plan to a defined contribution plan, as well as, transitioning from a fiscal year enrollment period to calendar year. With this change, employees are empowered to make choices as to the level of health and dental care coverage required for their life situation.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 0	$ 0	$ 0	**$ 25,439**	N/A	$ 27,294
Transfers In	0	0	0	**2,000**	N/A	0
Total Resources	**0**	**0**	**0**	**27,439**	**N/A**	**27,294**
Annual Outlays						
Budget (Expenditures or appropriations)	0	0	0	**25,328**	N/A	27,193
Transfers Out	0	0	0	**0**	N/A	0
Total Outlays	**0**	**0**	**0**	**25,328**	**N/A**	**27,193**
Resources less Outlays	**0**	**0**	**0**	**2,111**		**101**
Assigned Fund Balance						
Beginning of Year	0	0	0	**0**		2,111
Reserves	0	0	0	**0**		0
Addition to/(Use of)	0	0	0	**2,111**		101
End of Year	**$ 0**	**$ 0**	**$ 0**	**$ 2,111**		**$ 2,212**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ MISCELLANEOUS REVENUE	$ 0	$ 0	$ 0	$ 25,334	N/A	$ 27,187
■ INTEREST INCOME	0	0	0	105	N/A	107
TOTAL REVENUE	0	0	0	25,439	N/A	27,294
■ TRANSFERS IN	0	0	0	2,000	N/A	0
TOTAL ANNUAL RESOURCES	$ 0	$ 0	$ 0	$ 27,439	N/A	$ 27,294

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
■ ADMINISTRATIVE AND SUPPORT SERVICES					
Employees' Insurance Administration					
Other Services/Charges	$ 0	$ 0	$ 25,328	N/A	$ 27,193
Total	0	0	25,328	N/A	27,193
Total Administrative and Support Services	0	0	25,328	N/A	27,193
TOTAL BUDGET (Expenditures or appropriations)	0	0	25,328	N/A	27,193
TOTAL ANNUAL OUTLAYS	$ 0	$ 0	$ 25,328	N/A	$ 27,193

EQUIPMENT MANAGEMENT SERVICE FUND

FY 2015-2016 & FY 2016-2017

OPERATING FUND
8030

INTERNAL SERVICE FUND BUDGETED ON AN ACCRUAL BASIS

OVERVIEW

The Equipment Management Service Fund is used to account for the centralized maintenance program for all City vehicles. Each year a rate structure is established for the specific services provided by the Equipment Management Division of the Asset Management Department. These services include vehicle repairs, regular preventive maintenance, body shop repairs, fuel for on-road and off-road vehicles, car wash, and a motor pool of vehicles available for City business. Rates are set to recover only funds needed to support operations. Monthly billing for services rendered are charged through the department's Equipment Management Information System.

While this fund is supported primarily by the General Fund, approximately forty percent of its services are charged to the Enterprise Funds. Some revenue is also received from other outside agencies that use the City's facilities for vehicle maintenance and fuel.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The Equipment Management Service Fund began FY16 with a fund balance of $438,000. The estimated year-end fund balance for FY17 will be $369,000. This balance is maintained for cash flow needs.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
Annual Resources						
Revenue	$ 14,193	$ 14,595	$ 13,004	**$ 14,468**	11.3%	$ 15,137
Transfers In	795	294	294	**294**	0.0%	294
Total Resources	**14,988**	**14,889**	**13,298**	**14,762**	**11.0%**	**15,431**
Annual Outlays						
Budget (Expenditures or appropriations)	15,364	14,979	13,522	**14,607**	8.0%	15,343
Transfers Out	0	0	0	**0**	N/A	0
Total Outlays	**15,364**	**14,979**	**13,522**	**14,607**	**8.0%**	**15,343**
Resources less Outlays	**(376)**	**(90)**	**(224)**	**155**		**88**
Assigned Fund Balance						
Beginning of Year	934	623	558	**334**		489
Committed Fund Balance For OPEB	(120)	(120)	(120)	**(120)**		(120)
Addition to/(Use of)	(376)	(90)	(224)	**155**		88
End of Year	**$ 438**	**$ 413**	**$ 214**	**$ 369**		**$ 457**

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 15 ACTUAL	FY 16 ORIGINAL	FY 16 ESTIMATE	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 EST.	FY 18 FINANCIAL PLAN
■ CHARGES FOR SERVICES	$ 13,877	$ 14,535	$ 12,903	**$ 14,400**	11.6%	$ 15,069
■ MISCELLANEOUS REVENUE	311	60	94	**65**	-30.9%	65
■ INTEREST INCOME	5	0	7	**3**	-58.8%	3
TOTAL REVENUE	**14,193**	**14,595**	**13,004**	**14,468**	**11.3%**	**15,137**
■ TRANSFERS IN	795	294	294	**294**	0.0%	294
TOTAL ANNUAL RESOURCES	**$ 14,988**	**$ 14,889**	**$ 13,298**	**$ 14,762**	**11.0%**	**$ 15,431**

ANNUAL OUTLAYS

	FY 16 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	PERCENT DIFF. FROM FY 16 ORIG.	FY 18 FINANCIAL PLAN
BUDGET (Expenditures or appropriations)					
■ ADMINISTRATIVE AND SUPPORT SERVICES					
Asset Management					
Personal Services	$ 4,263	$ 4,640	**$ 4,688**	1.0%	$ 4,688
Materials and Supplies	8,948	8,382	**7,829**	-6.6%	8,515
Other Services/Charges	1,656	1,428	**1,796**	25.8%	1,846
Capital Outlay	497	529	**294**	-44.4%	294
TOTAL BUDGET (Expenditures or appropriations)	**15,364**	**14,979**	**14,607**	**-2.5%**	**15,343**
TOTAL ANNUAL OUTLAYS	**$ 15,364**	**$ 14,979**	**$ 14,607**	**-2.5%**	**$ 15,343**

Fiscal Year 2016 - 2017
Completed Grants and Projects to be Closed

The following grants and/or projects have been reviewed by the responsible departments and have been completed or will be completed during FY17. Completed grants and/or projects will be closed and any project appropriations closed to fund balance. If a six-digit project number is identified, only the project will be closed, not the entire fund.

Fund	Project Number	Project Name
5105	040003	TDA *TU PHASE II
5105	068015	TDA *KENDALL WHITTIER WEST PARK
5105	941044	TDA *KENDALL WHITTIER 3
5105	960101	TDA *TDA-REPLACE LITTLE REED PA
5105	970130	TDA *KENDALL WHITTIER PARK SITE
5110	075012	TRANS. TO OTHER FUNDS - RES.EQUITY TRA
5204	040710	ENGR SERV- *DOWNTOWN CENTENNIAL WALK
5204	077006	PARK-EXPAND*PARKS - TASK GRANT YEAR 2
5204	087003	PARK-EXPAND*ROUND 3 - TASK PROGRAM
5204	110003	ENGR SERV- *W&S LINES BOTANICAL GARDEN
5205	217016	GRANTS ADMN*ARRA - EECBG ADMINISTRATIO
5205	217017	GRANTS ADMN*ARRA - OSU MEDICAL CTR RET
5205	217018	GRANTS ADMN*ARRA - TRAFFIC SIGNAL RETR
5205	217020	GRANTS ADMN*ARRA - RENEW ENERGY STUDY
5205	217023	GRANTS ADMN*ARRA - LONGTERM EES PLAN D
5310	066015	POL FD SUPP*FY06 FAA K9 GRANT
5310	076014	POL FD SUPP*FY08 K9 GRANT-DTSA2003H010
5310	086006	POL FD SUPP*FY09 K9 GRNT-HSTS0208HCAN4
5311	014057	ENGR SERV- *CREEK TURNPIKE TRAIL EXT.
5311	014059	ENGR SERV- *RIVER PARKS WEST BANK TRAI
5311	014060	ENGR SERV- *I-44 PEDESTRIAN TRAIL
5311	018100	ENGR SERV- *BRADY VILLAGE PLAN IMPL.
5311	024010	ENGR SERV- *CHERRY CREEK TRAIL PROJECT
5311	040430	ENGR SERV- *ROUTE 66 IMPROVEMENTS
5311	041001	ENGR SERV- *UTILITY RELOC-US75 @ 81ST
5311	045003	ENGR SERV- *UTIL REL-US169 I-44 TO I-2
5311	064006	PW PFAC.M&O*BIKEWAY SIGNALS - CITYWIDE
5311	070001	EMD ADMIN *ODOT CMAQ GRANT PROJECT CO
5311	074003	ENGR SERV- *MINGO TRAIL 61 ST S-81 ST
5311	074004	ENGR SERV- *MINGO TRAIL 41 ST S-51 ST
5311	074005	ENGR SERV- *MINGO TRAIL 11 ST S-MINGO
5311	074006	ENGR SERV- *MINGO TRAIL 71 ST S-81 ST
5311	084005	ENGR SERV- *MINGO TRAIL ADMIRAL TO I-2
5311	084010	ENGR SERV- *MINGO TRAIL MINGO RD-ADMIR
5311	085002	ENGR SERV- *JOHN HOPE FRANKLIN MEMORIA
5311	085003	P.W. ADMIN.*CNG REFUSE TRUCK
5311	094002	ENGR SERV- *MIDLAND VALLEY TRAIL IMPRO
5311	094003	ENGR SERV- *BIKE RACK PROJECT
5311	120004	EMD ADMIN *DOT/CNG VEHICLE CONVERSION
5312	000023	POLICE DEPT*PY00 BULLETPROOF VEST GRAN
5312	010064	POLICE DEPT*FY02 BULLETPROOF VEST GRAN
5312	010065	POLICE UD-N*FY01-02 TRAFFIC ENFORCEMEN
5312	026126	POLICE UD-N*FY03 TULSA TRAFFIC ENFOR
5312	036017	POLICE UD-N*FY04 TRAFFIC ENFORCEMENT
5312	046006	POLICE-LAB *NSFIA PY02-FS D 02-005
5312	046007	POLICE-LAB *NSFIA PY02-FS F 02-008
5312	046008	POLICE-LAB *NSFIA PY03-FS D 03-007
5312	046010	POLICE *FY04 COPS 2003CKWX0461
5312	046017	POLICE-LAB *FY05 PROJ SAFE NEIGHBORHOO
5312	046019	POLICE-LAB *FY05 ENHNCMNT-FORENSIC LAB
5312	046024	POLICE-LAB *NSFIA PY04 FSF04-007
5312	056009	POLICE *COPS IN SCHOOL
5312	056014	POLICE UD-N*FY06 TRAFFIC & ALCOHOL ENF
5312	066017	POLICE *METH 360 PROGRAM
5312	066022	POLICE-LAB *FY06 NFSIA LAB FSFD06-002
5312	076015	POLICE *VIOLENT CRIME I 2007DDBX06
5312	076018	POLICE-LAB *FORNSIC SCE IMPRV FSFD0700
5312	076019	POLICE UD-N*TF&ALC PT08033012/K8080307
5312	086009	POLICE UD-N*OHSO PT09033013/K809031302
5312	086017	POLICE DET.*V08-026 STOP VAWA
5312	086018	POLICE DET.*V08-037 VAWA SANE EDUCATIO
5312	086019	POLICE UD-N*FYO8 BULLETPROOF VEST PRTN
5312	086020	POLICE-LAB *FSF08-005 FORNSIC SCINCE S
5312	096006	POLICE DET.*2008-MC-CX-K022 ICAC
5312	096012	POLICE DET.*ARRA VR09-019 VAWA
5312	096031	POLICE-LAB *2009-DN-BX-K090 DNA BACKLO
5312	096043	POLICE UD-N*OHSO K8-10-03-10-03 TRAFFI
5312	096045	POLICE-LAB *FSF09-005 FORNSIC SCINCE S
5312	106004	POLICE UD-N*FY09 BULLETPROOF VEST PRTN
5312	106005	POLICE DET.*VR09-036 VAWA SANE
5312	106012	POLICE DET.*10-090 VOCA SANE COORDINAT
5312	106013	POLICE UD-N*PT-11-03-28-04 OHSO
5312	106015	POLICE-LAB *2010-DN-BX-K079 DNA BACKLO
5312	106023	POLICE-LAB *FSF10-005-2010 FS IMPROVEM
5312	116001	POLICE DET.*VR10-035 VAWA SANE
5312	116004	POLICE DET.*11-099 VOCA SANE COORD
5312	116007	POLICE UD-N*PT-12-03-29-05 OHSO
5312	116008	POLICE-LAB *DNA BACKLOG 2011-DN-BK-K40
5312	116011	POLICE-LAB *FSF11-002-2010 FS IMPROVEM
5312	116021	POLICE DET.*2011-WR-0026 SANE COORD
5312	126001	POLICE DET.*V11-033 VAWA SANE
5312	126002	POLICE DET.*VR11-034 VAWA SANE ED
5312	126009	POLICE-LAB *DNA BACKLOG 2012-DN-BX-001
5312	126021	POLICE-LAB *FSF12-002 FS IMPROVEMENT
5312	126022	POLICE DET.*VAWA-2012-TULSA-PD-0016
5312	136005	POLICE-LAB *FSF 13-002 FS IMPROVEMENT
5312	146001	POLICE DET.*VAWA-2013-TULSA-PD-0011
5312	146002	POLICE DET.*VAWA-2013-TULSA-PD-0012
5315	931113	PLANNING *HISTORICAL PRESERVATION
5316	036015	POLICE *FY04 GANG TASK FORCE
5316	046016	POLICE *FY05 MULTI JURIS GANG TASK
5316	056012	POLICE *FY06 MULTI-JURIS GANG TASK
5316	076017	POLICE *FY08 GANG GRANT AGN07002
5316	086008	POLICE *FY09 GANG PSNN08-002
5316	096011	POLICE *ARRA 09 JAG/DAC GNG JR09-0
5316	106001	POLICE *PSNN09-002 GANG UNIT OT
5316	106021	POLICE *PSNN10-002 GANG UNIT OT
5316	116003	POLICE *2011 JAG/DAC GANG J09-10-0
5316	116020	POLICE *PSNN11-002 GANG UNIT OT
5316	126003	POLICE *SURPLUS PROCEEDS-FY02 GANG
5316	126008	POLICE *2012-JAG-TULSA-CI-024 GANG
5317	096030	POLICE *ARRA COPS
5317	106020	POLICE *COPS 2010 ULWX0019 23NEWOF
5451	115100	EMD OP FUEL*DOE CNG INFRASTRUCTURE PRO
5451	217001	UD TRAINING*ADMINISTRATION
5451	218001	UD TRAINING*TRAINING
5451	220030	HS BRANCH *ADULT-REMEDIAL EDUCATION
5451	220040	HS BRANCH *ADULT-CLASSROOM TRAINING
5451	220050	HS TULSA CO*ADULT-ON-THE-JOB TRAINING
5451	220151	HS TULSA CO*ADULT-WORK EXPERIENCE
5451	222020	HS TULSA CO*DWA-RETRAINING
5451	230030	HS BRANCH *RELATED-A-REM.ED.& ENRICHM
5451	230040	HS BRANCH *RELATED-A-INST. SKILL TRNG
5451	230050	HS TULSA CO*RELATED-A-ON THE JOB TRNG
5451	230080	HS TRAINING*RELATED-A-OUTREACH
5451	990037	UD TRAINING*WIA TRANSITION
5501	008013	FI-GRTS-ADM*GENERAL ADMINISTRATION
5501	098005	FI-GRTS-ADM*TULSA CARES HOUSING PRO
5520	008013	FI-GRTS-ADM*GENERAL ADMINISTRATION
5520	128008	FI-GRTS-ADM*HMIS DATA COLLECTION
5520	128010	FI-GRTS-ADM*PREVENTION - RESTO
5520	138013	FI-GRTS-ADM*RR - TULSA DAY CEN
5520	138014	FI-GRTS-ADM*SHELTER - DVIS
5520	138015	FI-GRTS-ADM*SHELTER - PARENT C
5520	138017	FI-GRTS-ADM*SHELTER - TULSA DAY CENTER
5520	138018	FI-GRTS-ADM*SHELTER - YOUTH SERVICES
5521	008013	FI-GRTS-ADM*GENERAL ADMINISTRATION
5521	078019	GRANTS ADMN*BUILDING TULSA BUILDING LI
5521	088003	
5521	108009	WIN RHB AST*WIN-REHAB LOAN PROGRAM
5521	128005	
5521	148008	FI-GRTS-ADM*CHEROKEE MEADOW
5521	756050	FI-GRTS-ADM*GENERAL ADMINISTRATION
5535	008013	FI-GRTS-ADM*GENERAL ADMINISTRATION
5535	020013	GRANTS ADMN*KENDALL WHITTIER MINISTRY
5535	028005	GRANTS ADMN*PREVENTION PROJ FOR HIGH R
5535	058002	FI-GRTS-ADM*MULTIDISC CHILD ABUSE TEAM
5535	058005	FI-GRTS-ADM*CAMP FIRE US GC COM BUILD
5535	068023	FI-GRTS-ADM*YOUTH SERV-TRANS LIVING PR
5535	068024	FI-GRTS-ADM*RESONANCE SUPPORT CENTER
5535	068026	GRANTS ADMN*GIRL SCOUTS PROJECT MEND
5535	078012	GRANTS ADMN*TCC-PHYS EXP EARLY CHILD S
5535	088003	FI-GRTS-ADM*HSNG PTNRS TULSA SUBRECI
5535	088006	GRANTS ADMN*POCKET FULL HOPE CREAT. EY

Fiscal Year 2016 - 2017
Completed Grants and Projects to be Closed

The following grants and/or projects have been reviewed by the responsible departments and have been completed or will be completed during FY17. Completed grants and/or projects will be closed and any project appropriations closed to fund balance. If a six-digit project number is identified, only the project will be closed, not the entire fund.

Fund	Project Number	Project Name
5535	088015	GRANTS ADMN*THA-APACHE MANOR PLAYGROUN
5535	088016	GRANTS ADMN*TCC-MCCLURE EXPANSION
5535	098006	GRANTS ADMN*CAN - FACILITY EXPANSION
5535	098009	GRANTS ADMN*THA YOUTH RECREATION
5535	098013	GRANTS ADMN*TULSA EDUCARE
5535	098014	FI-GRTS-ADM*DAY CENTER-HOMELESS CLINIC
5535	098016	FI-GRTS-ADM*YWCA-NO. CHILD CARE CTR
5535	108009	WIN RHB AST*WIN-REHAB LOAN PROGRAM
5535	108012	WIN - NI *WIN - CITY WIDE DEEMOLITIO
5535	128005	FI-GRTS-ADM*HPT-HOMEOWENER REHAB
5535	128015	WIN-HOUSING*HOMEOWNER REHABILITATION
5535	128017	FI-GRTS-ADM*A WAY HOME FOR TULSA
5535	128021	FI-GRTS-ADM*211 HELP LINE
5535	128023	FI-GRTS-ADM*COURT ADVOCACY
5535	138001	FI-GRTS-ADM*CAR CARE - AUTO REPAIR
5535	138002	FI-GRTS-ADM*CEO - N TULSA EMPLY REENTRY
5535	138007	FI-GRTS-ADM*HABITAT - BRUSH W/ KINDNES
5535	138008	FI-GRTS-ADM*THA-PUBLIC FACILITIES IMPR
5535	138010	FI-GRTS-ADM*TCC-FROST PARKING LOT
5535	138011	FI-GRTS-ADM*TOUCH - THE ZONE
5535	148004	FI-GRTS-ADM*CAPTC - CAREER ADVANCE
5535	148005	FI-GRTS-ADM*SA-HOMELESS SHELTER
5535	148007	FI-GRTS-ADM*TCC-MCCLURE PARKING LOT
5535	148017	FI-GRTS-ADM*DAY CENTER - ROOF REPAIR
5535	736150	GRANTS ADMN*SUBSTANDARD STRUCT CLEARAN
5535	737551	FI-GRTS-ADM*MORTON TRANSPORTATION PRGM
5535	746605	FI-GRTS-ADM*ACCA-NEIGHBOOHOOD EXT REPA
5535	751460	FI-GRTS-ADM*TEDC,INC-SMALL BUSI LOAN F
5535	756050	FI-GRTS-ADM*GENERAL ADMINSTRATION
5535	941047	GRANTS ADMN*12 & 12 HOMELESS DAY CENTE
5535	941048	GRANTS ADMN*PEORIA NEIGHBORHOOD ACTION
5535	941049	GRANTS ADMN*GREENWOOD BUS. RESOUR.CENT
5539	098001	TDA L-I A *HOME LOAN PROGRAM
5539	840040	TULSA DEVELOPMENT AUTHORITY
5539	941002	TDA L-I A *FY94> TDA HOME LOAN PROGRA
5550	217003	GRANTS ADMN*ARRA - DAY CTR PREVENTION
5550	217005	GRANTS ADMN*ARRA - DAY CTR DATA COLLEC
5550	217006	GRANTS ADMN*ARRA - DAY CTR REHOUSING
5598	128015	TRANSFERS *HOMEOWNER REHABILITATIONS
5598	746150	TDA L-I A *"0" INTEREST LOAN PROJECT
5598	746154	TDA L-I A *HOUSING REHAB. LOANS
5598	746603	TDA L-I A *RENTAL REHAB. DEMONSTRATIO
5665	076003	POLICE *ONLINE POLICY/DOCUMENT MGM
5665	076005	POLICE UDSW*DIRECTED PATROL
5665	076006	POLICE UD-N*INTOXILYZER 8000
5665	076008	POLICE-LAB *FORENSIC LAB TRAINING
5665	086001	POLICE UDSW*GIS/COMPSTAT
5665	096008	POLICE *2006-DJBX0562-INVESTIGATIO
5666	086010	POLICE *2007DJBX0794-HOMELESS PROJ
5666	086011	POLICE *2007DJBX0794-COMPSTAT
5666	086012	POLICE UD-E*2007DJBX0794-DIRECTED PATR
5666	086013	POLICE UD-N*2007DJBX0794-DIRECTED PATR
5666	086014	POLICE UD-N*2007DJBX0794-WEAPONS
5666	086015	POLICE UDSW*2007DJBX0794-DIRECTED PATR
5666	106010	POLICE *2007-DJBX0794-METH
5667	090001	GRANTS ADMN*TULSA CO SHERIF OFF
5667	096001	POLICE DET.*2008DJBX0634-PROACTIVE INV
5667	096002	POLICE *2008DJBX0634-FIREARM ENFOR
5667	096003	POLICE *2008DJBX0634-METH INVESTIG
5667	096004	POLICE UD-N*2008DJBX0634-WEAPONS & EQU
5667	116006	POLICE DET.*2008DJBX0634-CDR INTEREST
5668	096015	POLICE *ARRA JAG 09SBB93102 CIC
5668	096016	POLICE *ARRA JAG 09SBB93102 SS PD
5668	096017	POLICE *ARRA JAG 09SBB93102 OWASO
5668	096019	POLICE *ARRA JAG 09SBB93102 BIXBY
5668	096022	POLICE DET.*ARRA JAG 09SBB93102 SANE
5668	106002	POL FD SUPP*ARRA JAG 09SBB93102 RECALL
5669	106003	POLICE UD-E*2009-DJ-BX-1222 RECALL OF
5670	106018	POLICE *2010-DJ-BX-0680 CRIMEANALY
5670	106019	POLICE *2010-DJ-BX-0680 TCSO
5670	136001	POLICE SOD *BJA GRANT 2010-DJ-BX-0680
5680	128024	FI-GRTS-ADM*FAMILY SAFETY CENTER
5680	128025	FI-GRTS-ADM*DVIS
5680	128026	FI-GRTS-ADM*TULSA COUNTY DA
5680	128027	FI-GRTS-ADM*TULSA POLICE
5680	148010	FI-GRTS-ADM*TPD 2014-WE-AX-0013
5680	217001	GA FISC AG*ADMINISTRATION
5717	020005	TRANSFERS *ALL HAZARDS MITIGATION PLA
5717	032043	FIRE DEPT.- STATION & EMERGENCY SERVIC
5717	036014	FIRE DEPT. *FEMA GRANT-TFD'S RISK WATC
5717	036018	ITD *FEMA-INTROPERABLE COMM EQU
5717	116009	FIRE FAC. *ASSISTANCE TO FIRE FIGHTER
5740	030112	FIRE HAZMAT*FD-HOMELANDSECRTY-OKFREP11
5740	030172	FIRE HAZMAT*HOMELANDSECRTY-OKFREP17-2
5740	030402	ITD *TD-HOMELANDSECRTY-OKFREP4-
5740	030403	FIRE HAZMAT*FD-HOMELANDSECRTY-OKFREP4-
5740	030607	FIRE HAZMAT*FD-HOMELANDSECRTY-OKFREP6-
5740	036010	FIRE HAZMAT*HOMELAND SECURITY PHASE 1
5740	076010	POLICE *INTEL ANALYSTS OKLETP#77-0
5740	076012	FIRE HAZMAT*SEARCH&RESCUEOK-SHSP#78.00
5740	086002	POL FD SUPP*HOMELAND SECURITY KEY SITE
5740	086004	POL FD SUPP*HOME SECUR TERROR PREV PRO
5740	086016	POLICE *LETP FUSION CENTER 102.005
5740	096007	POLICE *CRIME & INTEL ANALYSTS -FY
5740	106007	POLICE *144.004 CRIME&INTEL ANALYS
5740	116002	POLICE *240.013 CRIME&INTEL ANALYS
5740	126005	POLICE *340.013 CRIME&INTEL ANALYS
5740	136020	POLICE *540.013 CRIME&INTEL ANALYS
5740	146005	POLICE *440.013 CRIME&INTEL ANALYS
5740	146014	POLICE *640.013 CRIME&INTEL ANALYS
5740	148001	FIRE HAZMAT*HOMELAND SEC STRUC COL COU
5761	000001	TRANSFERS *JUV ACCT INCENTIVE BLCK GR
5761	000013	POLICE DEPT*TPD FORFEITURE AWARDS
5761	056013	POLICE *INTELLIGENCE NETWORK SOFTW
5809	000036	TRANSFERS *FY00 GANG TASK FORCE PROJE
5809	010061	TRANSFERS *MULTI JURIS GANG TASK FORC
5809	026111	TRANSFERS *FY02 MULTI JURIS GANG TASK
5809	031038	POLICE - SUPPORT - LABORATORY SERVICES
5809	032011	FIRE DEPT.- EXECUTIVE - ADMINISTRATION
5809	034030	ITD - OPERATIONS AND SUPPORT
5809	040430	ENGR SERV- *ROUTE 66 IMPROVEMENTS
5809	046016	TRANSFERS *FY05 MULTI JURIS GANG TASK
5809	046021	WIN *DONATION-HUMANE SOC OF US
5809	070006	UD DIRECTOR*OKLAHOMA COMMUNITY INST.
5809	075011	TRANSFERS
5809	970142	TRANSFERS *MULTI-JURIS GANG TASK FORC
5809	980112	UD DIRECTOR*HOME OWNERSHIP TULSA

Fiscal Year 2016 – 2017

The following projects have been reviewed by the responsible departments and have been completed or will be completed during FY 17. These projects will be closed. Any remaining appropriations will be closed to fund balance.

Fund	Project #
6001	**Long Range Capital Projects**
104032	BARTLETT FOUNTAIN REPAIR
966120	GILCREAS EXP: OSAGE EXP-41ST
6008	**2001 Sales Tax Fund**
012110	NORTHSLOPE WWTP IMPR.
012130	CENTRAL PARK INTCEPT. RELOC.
013180	SOUTH FORK JOE CREEK CH. 2
013210	PERRYMAN DITCH PLAN C, PH. 1
015110	MAINTAIN CITY FACILITIES
016200	APPARATUS REPLACEMENT
017110	GENERAL PARK IMPROVEMENTS
018120	CHAS. PAGE BLVD. PLAN IMPL.
018150	OSU CAMPUS ACQ./HOUSING PRG.
962301	TULSA CONVENTION CENTER IMPR
966108	81ST:DELAWARE TO HARVARD
6009	**2006 Special Extended Sales Tax**
017100	AQUATICS FACIL. & POOLS DEV.
062110	RL JONES LS & FORCE MAIN
063102	LOWER MINGO FLOOD CNTRL
063107	CITYWIDE MDP UPDATES
063108	CHANNL EROS & STABILIZATION
064061	BOULDER AVE BRIDGE REPLACE
064112	APACHE/TISDALE INTERCHANGE
065200	TRAFFIC ENGR MAINT FACIL
065321	GILCREASE MUSEUM EXPANSION
066360	800 MHZ EST TULSA REVR SITE
066380	WIRELESS DATA COMM SYSTEM
067110	NORTH TULSA SPORTS COMPLEX
137500	ZINK LAKE DAM REPAIR
961410	REPLACE EMS CAPITAL EQUIPMNT
961510	PUBLIC SAFETY CAPITAL EQUIP.
6010	**2006 Extended Sales Tax Advance**
013210	PERRYMAN DITCH PLAN C, PH. 1
014150	LEWIS: 61ST - 75TH
014160	ARTERIAL STREET REHAB.
015110	MAINTAIN CITY FACILITIES
016220	HAZARDOUS MATERIALS COMPLEX
016300	UPGRADE CITY COMPUTERS
017110	GENERAL PARK IMPROVEMENTS
017140	TULSA ZOO DEPARTMENT
017160	SPORTS FACILITIES DEVELOP.
019120	TRANSIT COACHES (31)
914411	TULSA TRAILS
962301	TULSA CONVENTION CENTER IMPR
6021	**TMUA - Water Capital Projects**
041002	OWASSO WATER LINE
041004	LYNN LANE/YAHOLA IMPR
041140	23RD & JACKSON FAC RENOV
051002	WATER SYSTEM LAND MANAGEMENT
081009	MTR & MTR TEST EQP STRG BLDG
6023	**2013 Water Revenue Bond**
001010	LARGE VALVE REPLACEMENT
011100	JEWELL PLANT MAINT & IMPR
021110	SPAVINAW & EUCHA DAM REPAIRS
031038	WATER VAULT & METER RPLCMNTS

Fund	Project #
6023	**2013 Water Revenue Bond**
031100	E TULSA WTRLN LOOP-FAIR OAKS
031110	ECON DEV WTR INFRASTRUCTURE
041004	LYNN LANE/YAHOLA IMPR
041100	SPAV RAW WATER FLOWLINE RPRS
6026	**TMUA - 2009 Water Revenue Bond**
091039	WATER LINE RELOCATINS CITYWI
091043	CEN BUS DIS WAT MAIN REPLACE
6028	**TMUA - 2010 Water Revenue Bond**
101038	ABJEWELL/MOHAWK DISINFECT BY
6029	**TMUA - 2011 Water Revenue Bond**
111014	WATER TANK REPAINT/REHA
111110	EUCHA DAM REPAIRS
6031	**TMUA - Sewer Capital Projects**
022110	WASTEWATER PLANT SECURITY
072007	SSWTP ODOR CONTROL STUDY
092008	CHERRY CRK FLOW EQUAL FAC BA
122002	FORCE MAIN PIGGING STATIONS
990047	SANITARY SEWER FLOW MONITORS
6032	**TMUA - Sewer Capital Projects**
102007	NS WWTP NONPOTABLE WATR CHLO
142027	SSWWTP 71ST LS EXPN/SCRN IMP
6033	**TMUA - Sewer Capital Projects**
102022	LOWER JOE RELIEF
6037	**OWRB 2002 Loan Fund**
122005	HC WWTP LIFT STATIOM IMPR.
6041	**Stormwater Capital Projects**
013120	CITYWIDE FLOOD CONTROL
033043	CRITICAL NGHBRHD FLOOD CONTR
128014	FEMA 1970-#6-HAGER CREEK ACQ
963208	FLOOD HAZ MITIGATION CITYWDE
6054	**TMUA - OWRB 2009 Loan Fund**
092002	NS WWTP ANAER DIGEST #3 & #4
092003	UPPER MINGO/BROOKHOLL RELIEF
092004	COAL CREEK 20-N / 94-N RELIE
092005	NORTHSIDE WWTP HEADWORKS IMP
092006	NORTHSIDE WWTP SEC & SAFE IM
092007	NORTH WWTP PRIM GRAV SLUD TH
092008	CHERRY CRK FLOW EQUAL FAC BA
092009	NICKEL CRK INTERCEPTOR EXTEN
092011	SOUTH WWTP ACTIV SLUD IM 3&4
092012	ARRA -SS WWTP SYS ODOR CONTR
092013	53RD & RIVERSIDE RE ENG ONLY
092015	HAIKEY WWTP ANA DIGEST ADDIT
092016	LOWER BIRD CREEK PLANT EXPAN
092018	SANITARY SEWER FLOW MONITORI
6055	**TMUA - OWRB 2010 A Loan Fund**
102005	NS WWTP SEC&SAFETY IMP TO DI
102006	SS WWTP SEC&SAFETY IMP TO DI
102007	NS WWTP NONPOTABLE WATR CHLO

Fiscal Year 2016 – 2017

The following projects have been reviewed by the responsible departments and have been completed or will be completed during FY 17. These projects will be closed. Any remaining appropriations will be closed to fund balance.

Fund	Project #
6055	**TMUA - OWRB 2010 A Loan Fund**
102008	SS WWTP SYSTM ODOR CONTR STU
102010	SS WWTP CONCRETE PROTECT COA
102013	53RD & RIVERSIDE RELIEF PH 1
102014	53RD & RIVERSIDE RELIEF PH 2
102015	METRING FLW EQUAL FAC BAS IM
102016	HAIKEY CRK LIFT STATION IMPR
102018	CHERRYCRK FLOW EQUA FAC BA I
6056	**TMUA - OWRB 2010 B Loan Fund**
102019	UPPER MINGO/BROOKHOLLOW RELI
102027	NEWBLOCK RELIEF LINE LS & FS
102028	BOTANTICAL GARDEN LS & FM
6312	**1999 GO Bond - Issue 2**
990033	FLAT ROCK WEST INTERCEPTOR
6315	**2005 GO Bond - Issue 1**
052104	WEST TULSA
053001	STORMWATER GEN ENGR/INSP
054005	11TH-GARNETT TO MINGO
054028	LEWIS-I-244 TO PINE ST.
055101	POLICE PROPERTY ROOM FACIL
055104	UDN RENOVATION
055200	FIRE TRNG CTR/RELOC STA 16
055310	CITY ADMIN OFFICE RENOV-NWBL
059000	BOND ISSUANCE COSTS
6316	**2005 GO Bond - Issue 2**
054001	RES RD GENRL ENGR/INSP SVCS
054041	CITYWIDE PREVENTIVE REHAB
055103	UDE RENOVATION
055104	UDN RENOVATION
059000	BOND ISSUANCE COSTS
104019	21ST ST, PEORIA TO LEWIS
104023	LEWIS AVE, 21ST TO 11TH
104025	SHERIDAN RD, 61ST TO 51ST
104034	ADMIRIAL & MEMORIAL INTERSEC
6317	**2005 GO Bond - Issue 3**
053101	FRED CRK IMPR-LEWIS TO EVANS
053106	JONES CREEK-S 71ST E
054008	41ST-RIVERSIDE TO LEWIS AVE
054014	81ST-HARVARD TO YALE
054035	SHERIDAN-11TH TO ADMIRAL PL
054039	YALE 31ST TO 36TH
054040	YALE-ADMIRAL PL TO PINE
054317	MAINTENANCE ZONE 3017 (A)
059000	BOND ISSUANCE COSTS
104027	YALE AVE, 11TH TO ADMIRAL
6318	**2005 GO Bond - Issue 4**
052101	JONES/DOUGLAS CREEK
052105	UPPER FLATROCK
052203	BARRINGTON PLACE
052207	FOREST TRAILS-PHASE 3
052208	EAST 107TH AND OSWEGO AVE
052211	HUNTER'S POINTE
053103	FRY DITCH 2/MILL CRK PND CHN
053105	JOE CRK-53RD ST AND LEWIS
053204	SUGAR CREEK
053205	AUDUBON CREEK
053206	JOE CREEK
053207	LITTLE JOE CREEK (MAINSTEM)
054001	RES RD GENRL ENGR/INSP SVCS

Fund	Project #
6318	**2005 GO Bond - Issue 4**
054003	SIDEWALK REPAIR/CONST
054004	TRAFFIC CALMING DEVICES
054021	ADMIRAL PLACE-161 E TO 177 E
054022	ADMIRAL PL-177 E TO 193 E
054041	CITYWIDE PREVENTIVE REHAB
054094	W 31ST-53RD W TO 41ST W
054095	APACHE/YOUNG-TISDALE TO 41ST
054096	41ST W-YOUNG TO W 31ST ST N
054097	GILCREASE PHL-TISDALE TO 41S
054262	MAINTENANCE ZONE 2062
054318	MAINTENANCE ZONE 3017 (B)
054949	MAINTENANCE ZONE 9049W
055200	FIRE TRNG CTR/RELOC STA 16
059000	BOND ISSUANCE COSTS
064103	91ST & HARVARD INTERSECTION
070007	TPFA/OTC BUILDING
104030	61ST & MEMORIAL INTERSECTION
6319	**2005 GO Bond - Issue 5**
052103	JOE CREEK/LAFORTUNE PARK
052214	COUNCIL OAK ESTATES
053105	JOE CRK-53RD ST AND LEWIS
053204	SUGAR CREEK
053205	AUDUBON CREEK
053206	JOE CREEK
054003	SIDEWALK REPAIR/CONST
054014	81ST-HARVARD TO YALE
054018	145TH E. AVE-31ST TO 41ST
054041	CITYWIDE PREVENTIVE REHAB
054043	81ST AND HARVARD AVE
054051	61ST-PEORIA&RVRSD TO PEO ED
054541	MAINTENANCE ZONE 5041
054804	MAINTENANCE ZONE 8103 (B)
064061	BOULDER BRIDGE
064103	91ST & HARVARD INTERSECTION
064105	61ST ST RIVERSIDE TO PEORIA
104019	21S, PEORIA TO LEWIS
104022	GARNETT RD, APACHE TO 36TH N
104024	MEMORIAL, 11TH TO ADMIRAL
104025	SHERIDAN RD, 61ST TO 51ST
104026	YALE AVE, 31ST TO 21ST
104027	YALE AVE, 11TH TO ADMIRAL
104028	11TH AND YALE INTERSECTION
104033	61ST & MEMORIAL INTERSECTION
6320	**2005 GO Bond - Issue 6**
059000	BOND ISSUANCE COSTS
6321	**2008 GO Bond - Issue 1**
104000	BOND ISSUANCE COSTS
104001	MOHAWK BLVD-CINCI TO GARRISO
104006	101ST S-HARVARD AVE TO YALE
104007	111TH ST S-YALE TO SHERIDAN
104020	ADMIRAL, MINGO TO GARNETT
104066	BRIDGE 166A-4200 N CINCINNAT
104067	BRIDGE 196 - 900 S MEMORIAL
104068	BRIDGE 198 - 1500 S MEMORIAL
104069	BRIDGE 248A- 9400 E 11 ST WB
104070	BRIDGE 248B- 9400 E 11 ST EB
104071	BRIDGE 274 - 5700 E 36 ST N
104072	BRIDGE 300A- 100 W 71ST ST
104073	BRIDGE 346- 10300 S 76 E AV
104178	MAINTENANCE ZONE 1078
104265	MAINTENANCE ZONE 2065

Fiscal Year 2016 – 2017

The following projects have been reviewed by the responsible departments and have been completed or will be completed during FY 17. These projects will be closed. Any remaining appropriations will be closed to fund balance.

Fund	Project #
6321	**2008 GO Bond - Issue 1**
104414	MAINTENANCE ZONE 4014
104431	MAINTENANCE ZONE 4031
104539	MAINTENANCE ZONE 5039
104644	MAINTENANCE ZONE 6144
104745	MAINTENANCE ZONE 7045 (A)
104943	MAINTENANCE ZONE 9043
6322	**2008 GO Bond - Issue 2**
104000	BOND ISSUANCE COSTS
104004	71ST S-HWY 75 TO ARKANSAS RI
104008	129TH E AVE-21ST S TO 11TH
104011	CITYWIDE TRAILS
104014	CITYWIDE GENERAL ENG/TEST/IN
104015	CITYWIDE NONARTERIAL REH&RE
104016	CITYWIDE NONARTERIAL SIDEWLK
104061	BRIDGE 163-100 S BOULDER AVE
104066	BRIDGE 166A-4200 N CINCINNAT
104067	BRIDGE 196 - 900 S MEMORIAL
104068	BRIDGE 198 - 1500 S MEMORIAL
104069	BRIDGE 248A- 9400 E 11 ST WB
104070	BRIDGE 248B- 9400 E 11 ST EB
104071	BRIDGE 274 - 5700 E 36 ST N
104230	MAINTENANCE ZONE 2130
104267	MAINTENANCE ZONE 2065 (S)
104310	MAINTENANCE ZONE 3010
104416	MAINTENANCE ZONE 4016
104421	MAINTENANCE ZONE 4021
104423	MAINTENANCE ZONE 4023
104628	MAINTENANCE ZONE 6028
104644	MAINTENANCE ZONE 6144
104745	MAINTENANCE ZONE 7045(A)
104803	MAINTENANCE ZONE 8103
104930	MAINTENANCE ZONE 9030
104936	MAINTENANCE ZONE 9036
6323	**2008 GO Bond - Issue 3**
104000	BOND ISSUANCE COSTS
104010	CITYWIDE-ARTERIAL SIDEWALK R
104011	CITYWIDE - TRAILS
104013	CITYWIDE - LOCAL MATCH
104016	CITYWIDE NONARTERIAL SIDEWLK
104048	YALE AVE-111TH ST S TO 101ST
6324	**2008 GO Bond - Issue 4**
104009	CITYWIDE-ARTERIAL REHAB&CONS
104010	CITYWIDE-ARTERIAL SIDEWALK R
104013	CITYWIDE - LOCAL MATCH
104015	CITYWIDE NONARTERIAL REH&RE
104016	CITYWIDE NONARTERIAL SIDEWLK
104266	MAINTENANCE ZONE 2065 C
6325	**2008 GO Bond - Issue 5**
104010	CITYWIDE-ARTERIAL SIDEWALK R
104013	CITYWIDE - LOCAL MATCH
104064	BRIDGE 290-200 N 49TH WE AVE
6326	**2008 GO Bond - Issue 6**
104012	CITYWIDE-RAILROAD CROSSINGS
104013	CITYWIDE - LOCAL MATCH
104064	BRIDGE 290-200 N 49TH WE AVE
104107	MAINTENANCE ZONE 1007
104651	MAINTENANCE ZONE 6151
104931	MAINTENANCE ZONE 9031
104937	MAINTENANCE ZONE 9037

Fund	Project #
6326	**2008 GO Bond - Issue 6**
104938	MAINTENANCE ZONE 9038
104944	MAINTENANCE ZONE 9044
6328	**2014 GO Bond - Issue 1**
144199	MAINTENANCE ZONE 1099
144203	W 41ST ST S: 41ST W-S 33RD W
144205	APACHE ST: LEWIS TO HARVARD
144216	41ST ST: LEWIS TO HARVARD
6951	**RMUA - Capital Projects**
022001	AUTOMATIC SWITCH CABINET
042015	HAIKEY CREEK 24" FM REPARI
092014	HAIKEY CRK WWTP IMPROVEMENTS
102029	HAIKEY WWTP CHLORINE SYSTEM
102030	HAIKEY WWTP FLOW EQUAL BASIN
132002	LIFT STATION IMP - PHASE 2
132004	SCADA IMPROVEMENTS STUDY
132005	ELECTRICAL LOAD STUDY & IMP
132006	ROOF REHAB/REPL
142018	DEMLSH TRK FIL PLNT & SW IMP
152019	ACT SLUDGE DIFFUSED AERATION
990041	LIFT STATION/PLANT IMPROVMNT
6961	**Central Park TIF**
038001	COMMUNITY CTR-CENTENNIAL PRK
048001	TIF ADMINISTRATION
120003	METRO BRADY LOFTS STREETSCAP
6963	**Brady Village TIF**
034006	N MAIN SIDEWLK STREETSCAPING
048001	TIF ADMINISTRATION
100001	CONTINGENCY
120003	METRO BRADY LOFTS STREETSCAP
120008	GRANT #2 GRIFFIN MEDIA STSCP
130001	GRANT #5 GKFF/GUTHRIE GRN SC
138004	GRANT #6 BAIRD MFG
990075	TULSA TECHNOLOGY TIF
6964	**Tulsa Technology TIF**
024008	NORTH GARAGE - PARKING AREA
034008	STREETSCAPING
048001	TIF ADMINISTRATION
048002	GREEN & SOUTH GARAGE REPAIR
120001	TECHNOLOGY TIF
990075	TULSA TECHNOLOGY TIF
6965	**TDA-Sales Tax / Vision Projects**
068019	MAYO BUILDING
068020	1ST STREET LOFTS
108003	DETROIT LOFTS
6966	**North Peoria TIF**
020007	NORTH PEORIA TIF
048001	TIF ADMINISTRATION
048003	PEORIA STREETSCAPING
048004	BOOKER T WASHINGTON
090002	CONTINGENCY
6967	**Blue Dome TIF**
038003	BLUE DOME TIF
038007	CAREER DEVELOPMENT PROJ

SECTION 4: DEPARTMENTS

This section of the document contains a brief description of each department, mission statements, objectives, key performance indicators, a budget summary, an organization chart and a staffing summary.

This section is for information only and is not part of the ordinance adopted by the City Council.

WARREN PETROLEUM EXECUTIVE HEADQUARTERS

1350 SOUTH BOULDER AVENUE

ARCHITECT(S):	CLASSIFICATION:	YEAR:
BRUCE GRAHAM (SKIDMORE, OWEN AND MERRILL)	INTERNATIONAL	1957

TOTAL OPERATING
AND CAPITAL BUDGET
(IN MILLIONS)
FY 16–17

READER'S GUIDE TO DEPARTMENTAL HIGHLIGHTS

$180.2 PUBLIC SAFETY AND PROTECTION

YOU ARE HERE

Municipal Court
Police
Fire
EMSA
Tulsa Area Emergency Management Agency

$36.3 CULTURAL DEVELOPMENT AND RECREATION

Park and Recreation
Gilcrease Museum
Performing Arts Center
River Parks Authority
BOK and Convention Centers

$20.0 SOCIAL AND ECONOMIC DEVELOPMENT

Mayor's Office of Economic Development
Working in Neighborhoods
Planning and Development

$316.7 PUBLIC WORKS AND TRANSPORTATION

Engineering Services
Streets and Stormwater
Water and Sewer
Tulsa Transit

$116.6 ADMINISTRATIVE AND SUPPORT SERVICES

Elected Officials
- Mayor's Office
- City Auditor
- City Council

Mayor's Office of Human Rights
Legal
Human Resources
Workers' Compensation
Employee Insurance Administration
General Government
Indian Nations Council of Governments (INCOG)
Finance
Information Technology
Customer Care
Communications
Asset Management

$73.4 TRANSFERS TO OTHER FUNDS

$136.3 DEBT SERVICE

Municipal Court

Department Budget Summary **FY 2016-2017**

Mission Statement

To provide justice to the public through fair, responsive and courteous services as defined by law.

Overview of Services

The Municipal Court of Tulsa is one of two municipal courts of record in Oklahoma. The Court adjudicates City ordinance violations, traffic cases and misdemeanor offenses. The Municipal Court is comprised of five divisions:

- Administrative Services – provides support to the Court by setting administrative policy, fiscal management, personnel management and strategic planning;
- Court Operations – responsible for the issuance and recall of warrants, booking and releasing offenders and entering, filing, maintaining and retrieving court files and documents;
- Public Defender – provides defense counsel to indigent persons charged with municipal ordinance violations;
- Court Services – includes the Judicial and Probation sections which are responsible for dispensing justice to persons charged with Municipal Court violations, monitoring those sentenced to incarceration and providing an alternative to imprisonment and/or fines through performance of community service.

Goals

1. Enhance enforcement of Municipal Court judgments.

Objective 1.1: Complete Expunges within 30 days of the order date signed by the judge.

Objective 1.2: Minute clerk entries for daily court will be entered within 24 hours of court appearance. Entries for Specialty Courts, ex: Juvenile Court & Special Service Court, will be entered within 48 hours of court appearance.

Objective 1.3: All hand written citations will be data entered within 24 hours of receipt from the prosecutor's office.

Municipal Court

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
1.1.1: % of Expunges completed within 30 days of the order date signed by the judge.	New Measure	80%	60%	80%
1.2.1: : % Minute clerk entries for daily court entered within 24 or 48 hours (depending upon the type as described in the objective)	New Measure	80%	70%	80%
1.3.1: % of hand written citations entered within 24 hours of receipt from the prosecutor's office	New Measure	80%	50%	80%

Budget Strategy Overview

Resources allocated to Municipal Court will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including public safety. Due to budget reductions realized in the General Fund in FY 2016-2017, the department will be challenged to reduce costs and enhance efficiencies in order to meet current service levels and performance metrics listed above. Performance Measures will be reevaluated and adjusted as necessary for FY 2017-2018.

MUNICIPAL COURT

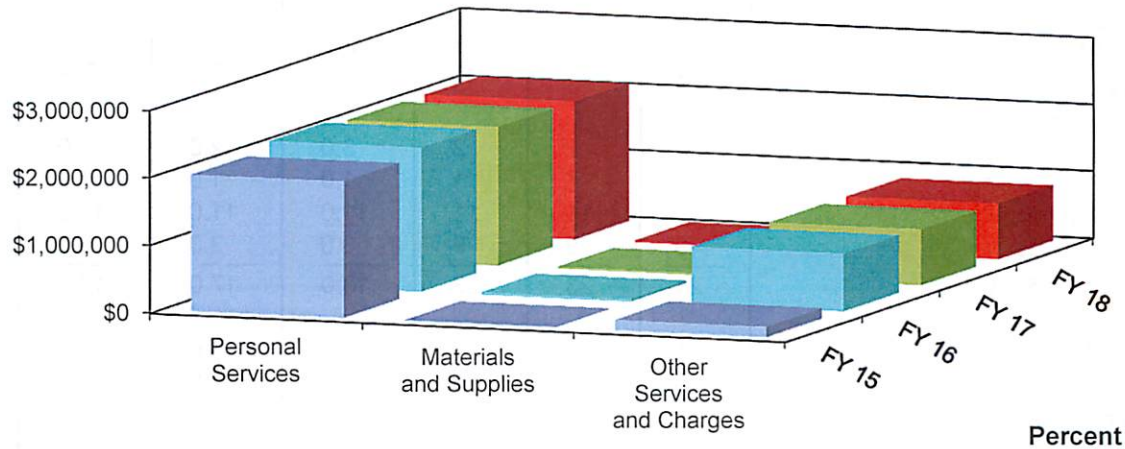
BUDGET HIGHLIGHTS

FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating Budget						
Personal Services	$ 2,012	$ 2,133	**$ 2,061**	$ (72)	-3.4%	$ 2,061
Materials and Supplies	10	33	**26**	(7)	-21.2%	26
Other Services and Charges	155	850	**823**	(27)	-3.2%	823
Total Budget	**$ 2,177**	**$ 3,016**	**$ 2,910**	**$ (106)**	-3.5%	**$ 2,910**

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
1080 General Fund	**$ 2,895**	-3.3%	$ 2,894
2320 P.A. Law Enforcement Training Fund	**2**	-50.0%	2
2330 Juvenile Curfew Fines	**13**	-23.5%	14
TOTAL	**$ 2,910**		**$ 2,910**

FY 17 CHANGES FOR OPERATION		AMOUNT
1. Benefit and compensation adjustments		$ 34
2. Office chair replacements (one-time cost in FY16)		(5)
3. Eliminate data entry and microfilm service contracts		(34)
4. Materials, supplies, and other service adjustments		7
5. FY17 Reductions		(108)
a. Office supplies	(2)	
b. Abolish Office Administrator II	(47)	
c. Abolish Probation Officer/Counselor	(59)	
TOTAL OPERATING CHANGES		**$ (106)**

FY 18 CHANGES FOR OPERATION

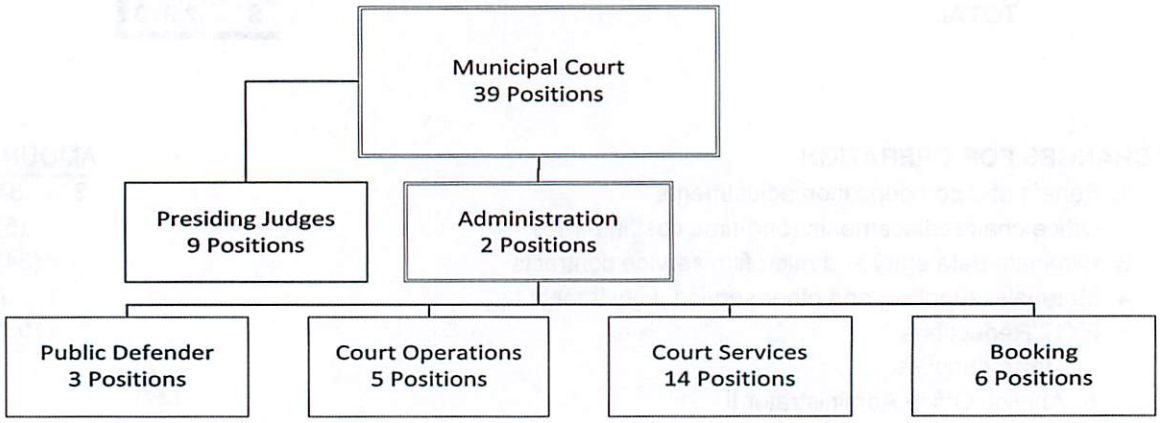
No major changes in operations expected in FY18.

MUNICIPAL COURT

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 16	FY 17	FY 18	FY 16	FY 17	FY 18
Administration						
Exempt/Professional	1	1	1	1.0	1.0	1.0
Office & Technical	1	1	1	1.0	1.0	1.0
Total Administration	2	2	2	2.0	2.0	2.0
Court Operations						
Office & Technical	6	5	5	6.0	5.0	5.0
Total Court Operations	6	5	5	6.0	5.0	5.0
Public Defender						
City Attorney	3	3	3	2.0	2.0	2.0
Total Public Defender	3	3	3	2.0	2.0	2.0
Court Services						
Administrative & Technical	3	2	2	3.0	2.0	2.0
Exempt/Professional	1	1	1	1.0	1.0	1.0
Office & Technical	11	11	11	11.0	11.0	11.0
Presiding Judge	9	9	9	3.0	3.0	3.0
Total Court Services	24	23	23	18.0	17.0	17.0
Booking						
Exempt/Professional	1	1	1	1.0	1.0	1.0
Office & Technical	5	5	5	5.0	5.0	5.0
Total Booking	6	6	6	6.0	6.0	6.0
TOTAL	**41**	**39**	**39**	**34.0**	**32.0**	**32.0**

• ORGANIZATION CHART •



Police

Department Budget Summary **FY 2016-2017**

Mission Statement

To apply all knowledge, skills and available resources by working in partnership with our community to provide quality service, protect life and property, prevent crime and resolve problems so people can live without fear in a safe environment.

Overview of Services

The Police are granted authority primarily through state and federal statutes. The mission of the Police is to prevent crime and disorder in the City of Tulsa by the use of problem solving, citizen partnership, proactive patrol techniques and a high standard of professional courtesy and ethics. Priorities for the department include:

- Apprehending criminal offenders;
- Placing value on the preservation of human life;
- Recognizing that prevention of crime and reducing fear are operational priorities;
- Involving the community in the delivery of law enforcement services;
- Making the Department accountable to the community it serves;
- Committing to professionalism in all aspects of Department operations;
- Maintaining the highest standards of integrity; and
- Developing technology to create efficiencies of service;
- E-911 call handling and dispatching functions for the City, County and nearby jurisdictions.

Goals

1. Enhance public safety by enforcing federal, state and local laws.

   Objective 1.1: Reduce Part One crimes (homicide, burglary, rape, etc.) 3% over previous year.

   Objective 1.2: Reduce number of fatality/high injury collisions 3% over previous year.

2. Decrease response time to priority one calls.

   Objective 2.1: Increase Priority One calls responded to in three minutes or less by 5% over previous year.

Police

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
1.1.1: % reduction in Part One crimes over previous year	3.6% decrease	3% decrease	12% increase	3% decrease
1.1.2: # of Part I crimes reported	23,556	22,378	24,216	23,005
1.1.3: Part I Property crime rate per 1,000 population	50.25	47.74	51.66	47.74
1.1.4: Part I Violent crime rate per 1,000 population	8.69	8.25	8.88	8.25
1.2.1: % reduction in fatality/high injury collisions over previous year	13.9% decrease	3% decrease	20% decrease	3% decrease
1.2.2: # of sworn officers dedicated to traffic patrol	38	40	38	45
2.1.1: % increase of Priority One calls responded to in three minutes or less	0.3% increase	5% increase	0%	5% increase

Budget Strategy Overview:

Resources allocated to Police will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including public safety. Budget allocations prioritize public safety; however, due to reductions realized in the General Fund in FY 2016-2017, the department may be challenged to reduce costs and enhance efficiencies in order to meet current service levels and performance metrics listed above. Performance measures will be reevaluated and adjusted as necessary for FY 2017-2018.

A permanent Public Safety Sales Tax program approved by voters in April 2016 will provide additional funding in the Police Department, beginning with the FY 2016-2017 budget, for additional Police Officers, equipment and operating costs. The anticipated staffing increases are to be fully phased in over five years. The program also includes resources for additional 911 operator staff.

POLICE

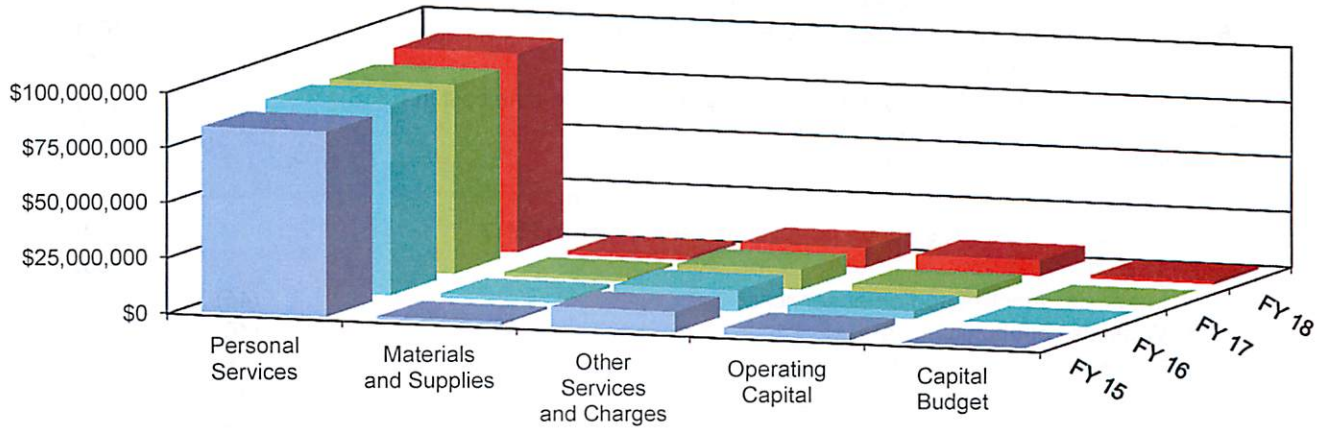
BUDGET HIGHLIGHTS

FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating Budget						
Personal Services	$ 83,748	$ 86,341	**$ 85,913**	$ (428)	-0.5%	$ 90,316
Materials and Supplies	1,317	1,842	**1,729**	(113)	-6.1%	1,789
Other Services and Charges	9,302	9,343	**9,033**	(310)	-3.3%	9,103
Operating Capital	3,238	3,630	**3,563**	(67)	-1.8%	7,105
Total Operating Budget	**97,605**	**101,156**	**100,238**	**(918)**	-0.9%	**108,313**
Capital Budget	0	0	**0**	0	N/A	1,500
Total Budget	**$ 97,605**	**$ 101,156**	**$ 100,238**	**$ (918)**	-0.9%	**$ 109,813**

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET		FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
1080	General Fund	**$ 92,953**	-1.9%	$ 93,674
2320	P.A. Law Enforcement Training Fund	**65**	-22.6%	66
2420	E911 Fee Operating Fund	**2,697**	0.3%	2,839
2740	Public Safety Tax Fund	**1,002**	N/A	8,563
2910	Short-Term Capital Fund	**3,521**	-1.4%	3,171
5761	Police Department Forfeiture Awards Fund	**0**	-100.0%	0
6014	2014 Sales Tax Fund	**0**	N/A	1,500
	TOTAL	**$ 100,238**		**$ 109,813**

FY 17 CHANGES FOR OPERATION		AMOUNT
1. Benefit and compensation adjustments		$ 708
2. Salaries and benefits for Officers transitioning from COPS (6) and GTEA (1) Grants		240
3. Net change in estimated Police Officer vacancies		268
4. Civilianization - Phase I (6 positions) full year cost above FY16 budget		65
5. Academy, September 2015, 30 cadets		(1,751)
a. Salaries and benefits	(1,524)	
b. Equipment and supplies	(218)	
c. Services, rentals, certifications	(9)	

FY 17 CHANGES FOR OPERATION (Continued)		AMOUNT
6. Academy, January 2017, 20 cadets		$ 761
a. Salaries and benefits	610	
b. Equipment and supplies	146	
c. Services, rentals, certifications	5	
7. Public Safety Sales Tax		927
1. Academy, April 2017, 30 cadets		
a. Salaries and benefits	454	
b. Equipment and supplies	221	
c. Services, rentals, certifications	2	
2. Body Camera project study (one-time)	250	
8. Public Safety Sales Tax - 911 Telecommunicator (6), April 2017		75
a. Salaries and benefits	65	
b. Equipment and supplies	10	
9. Gas mask replacement (450) (one-time cost in FY16)		(150)
10. Rifle barrel replacement (30) (one-time cost in FY16)		(20)
11. Hazmat coveralls replacement (30) (one-time cost in FY16)		(5)
12. Lighting for new patrol motorcycles (8) (one-time cost in FY16)		(5)
13. EMT medical supplies		3
14. Psychological and chaplain services		4
15. Community Intervention Center funding change (one-time cost in FY16)		(16)
16. Internal wireless communications and equipment management services		(264)
17. Alarm monitoring services		(3)
18. Reconfigure TriTech CAD system for backup 911 site (one-time cost in FY16)		(10)
19. Text-to-911 network line (one-time)		15
20. Telephone system charges for 911		42
21. Training allocation in PA Law Enforcement Training Fund		(19)
22. Police Forfeiture Awards Fund - no revenues anticipated in FY17		(50)
23. FY17 Reductions		(1,666)
a. Materials, supplies and other services	(45)	
b. Wireless communications	(40)	
c. Crime Commission grant	(15)	
d. Property insurance reduced to actual cost	(10)	
e. Printing, maintenance and consulting	(30)	
f. Reduce helicopter flight hours (360)	(180)	
g. Overtime reduction target	(949)	
h. Internal wireless communications services	(32)	
i. Abolish Forensic Technical Leader	(80)	
j. Abolish Office Assistant II (2), Office Administrator II	(121)	
k. Abolish Public Safety Comm. Training & Employee Dev Coordinator	(62)	
l. Public Safety Telecommunicator I (14) partial year vacancy savings	(102)	
24. Capital additions/replacements:		
a. Marked police vehicles (79)		2,721
b. Motorcycles (5)		29
c. Body worn camera grant match		300
d. Body worn camera equipment (carried over from FY16)		350
e. K-9 animals (3)		21
f. Gas chromatograph mass spectrometer		100
g. Uninterrupted Power Supply - 911		42
h. Adjustment to eliminate previous year's capital		(3,630)
TOTAL OPERATING CHANGES		**$ (918)**

FY 18 CHANGES FOR OPERATION

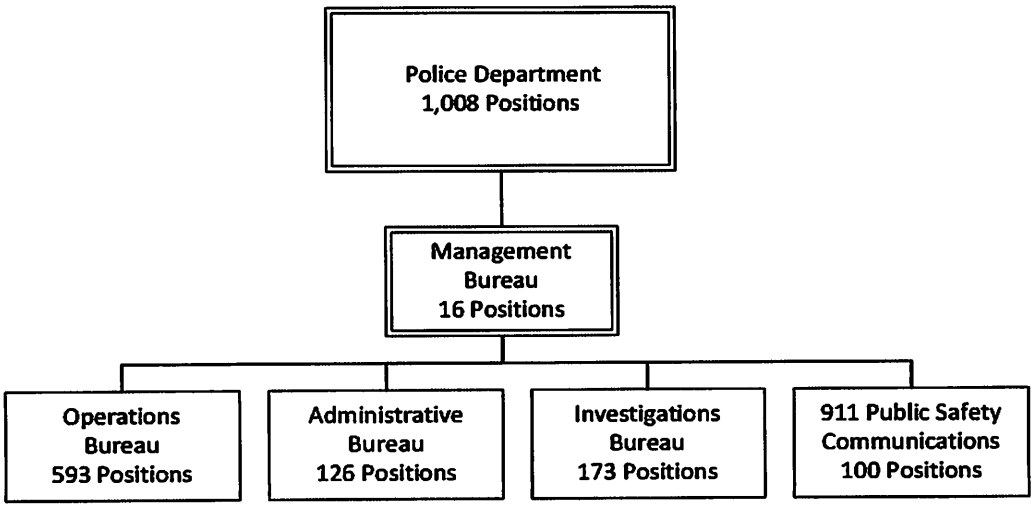
The Public Safety Tax will provide for an academy of 30 cadets in July 2017 in addition to other personnel, equipment and operating costs. Additional 911 staff will also be supported. A General Fund academy of 26 cadets in October 2017 is also anticipated. One helicopter is scheduled for replacement in FY18 from funding provided by the 2014 Sales Tax package.

POLICE

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 16	FY 17	FY 18	FY 16	FY 17	FY 18
Administrative & Support Staff						
Administrative & Technical	15	15	15	15.0	15.0	15.0
Exempt/Professional	10	10	10	10.0	10.0	10.0
Office & Technical	49	46	46	49.0	46.0	46.0
Police Chief	1	1	1	1.0	1.0	1.0
Total Administrative & Support Staff	75	72	72	75.0	72.0	72.0
Laboratory Services						
Administrative & Technical	1	1	1	1.0	1.0	1.0
Artistic & Creative	1	1	1	1.0	1.0	1.0
Scientific & Technical	21	20	20	21.0	20.0	20.0
Office & Technical	1	1	1	1.0	1.0	1.0
Total Laboratory Services	24	23	23	24.0	23.0	23.0
911 Public Safety Communications						
Administrative and Technical	3	2	2	3.0	2.0	2.0
Emergency Communications	90	96	99	90.0	96.0	99.0
Exempt/Professional	2	2	2	2.0	2.0	2.0
Total 911 Public Safety Communications	95	100	103	95.0	100.0	103.0
Total Civilian Positions	194	195	198	194.0	195.0	198.0
Sworn Police Officers						
Police Officer	583	613	643	583.0	613.0	643.0
Police Corporal	82	82	82	82.0	82.0	82.0
Police Sergeant	83	83	83	83.0	83.0	83.0
Police Captain	23	23	23	23.0	23.0	23.0
Police Major	9	9	9	9.0	9.0	9.0
Police Deputy Chief	3	3	3	3.0	3.0	3.0
Total Sworn Police Officers	783	813	843	783.0	813.0	843.0
DEPARTMENT TOTAL	977	1,008	1,041	977	1,008	1,041

• ORGANIZATION CHART •



Fire

Department Budget Summary **FY 2016-2017**

Mission Statement

The Tulsa Fire department is dedicated to the protection of life, health, property and the environment by delivering quality life and fire safety services.

Overview of Services

It is the Fire department's goal to emphasize fire prevention and public education of a comprehensive community fire safety program as well as provide progressive emergency medical services. Because total success in preventing all fires is unrealistic, The Fire department remains unwavering in operations to minimize the impact of fires when they do occur. The department is committed to reducing, as much as possible, the impact of environmental damage from hazardous material incidents, along with meeting the needs of other calls for service from the community.

Tulsa Fire's service strategies are:

- Aggressively deliver life and fire safety education to the community;
- Aggressively work to prevent hazardous conditions;
- Respond promptly to rescues, fires, medical emergencies and natural disasters;
- Ensure actions are safe, professional and in harmony with the needs of the environment and the demands of the community; and
- Actively coordinate fire services with other agencies in the region.

Goals

1. Continue to deliver the highest quality emergency services.

Objective 1.1: Safely respond to all emergency incidents in a timely manner.

Objective 1.2: Provide a healthy work environment.

2. Prevent fire, loss of life, and loss of property.

Objective 2.1: Inspect buildings regularly to ensure the structures remain compliant with City of Tulsa Fire Code.

Objective 2.2: Inspect building applications to ensure planned development complies with City of Tulsa Fire Code.

Objective 2.3: Engage in regular community outreach to educate citizens on fire safety.

Fire

Objective 2.4: Provide thorough investigation services to prosecutors, property owners, and property insurers.

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
1.1.1: % of arrival on scene within six minutes from receipt of call	85.5%	90%	85%	90%
1.1.2: Total # of incidents responded to	56,053	57,000	57,000	57,000
1.1.3: # of fire fatalities as a result of accidental fires	9	0	5	0
1.1.4: % of property value saved (value of building compared to the total damage)	92.7%	95%	93%	95%
1.2.1: % of reduction of firefighter injuries from previous year	33%	5%	5%	5%
2.1.1: # of building inspections completed	7,450	7,000	7,000	7,000
2.2.1: % of fire protection system plan reviews completed within 10 business days of receipt	100%	90%	90%	90%
2.3.1: # of public education events	974	1,000	1,000	1,000
2.3.2: # public safety education participants served	139,282	140,000	140,000	140,000
2.3.4: # of free smoke alarms installed	557	600	600	600
2.4.1: % of arson cases cleared by arrest	17%	15%	15%	15%

Budget Strategy Overview

Resources allocated to Fire will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including public safety. FY 2016-2017 budget allocations prioritize public safety; however, due to reductions realized in the General Fund in FY 2016-2017, the department will be challenged to reduce costs and enhance efficiencies in order to meet current service levels and performance metrics listed above.

A SAFER (Staffing for Adequate Fire and Emergency Response) Grant is anticipated to fund the personnel cost for the July 2016 academy of 27 cadets. The grant will provide resources totaling $1,314,000 in FY17 and $1,467,000 in FY18 with costs expected to shift to the General Fund following the two year grant period.

A permanent Public Safety Sales Tax program approved by voters in April 2016 will provide additional funding in the Fire Department, beginning with the FY 2016-2017 budget, for additional Firefighters, capital and operating costs.

FIRE

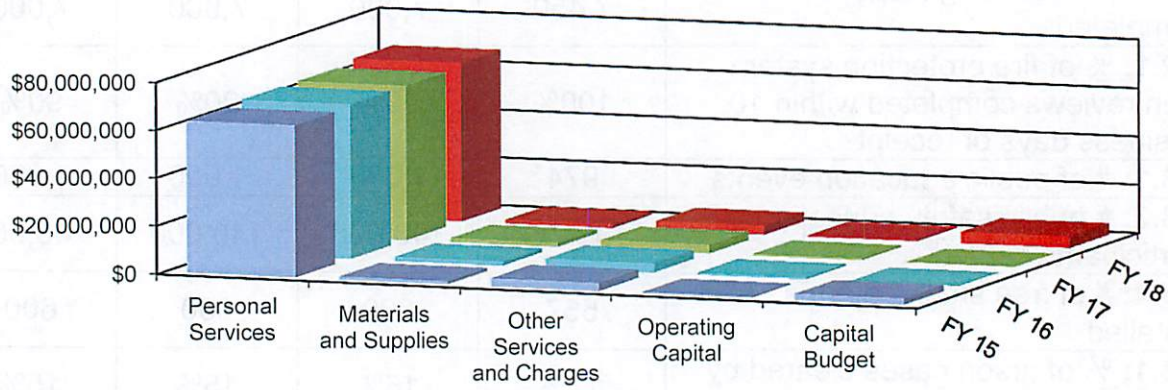
BUDGET HIGHLIGHTS

FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating Budget						
Personal Services	$ 63,343	$ 64,435	$ 64,436	$ 1	0.0%	$ 66,181
Materials and Supplies	1,270	1,615	1,482	(133)	-8.2%	1,494
Other Services and Charges	3,360	3,633	3,670	37	1.0%	3,748
Operating Capital	499	666	492	(174)	-26.1%	665
Total Operating Budget	**68,472**	**70,349**	**70,080**	**(269)**	-0.4%	**72,088**
Capital Budget	2,600	0	0	0	N/A	4,800
Total Budget	**$ 71,072**	**$ 70,349**	**$ 70,080**	**$ (269)**	-0.4%	**$ 76,888**

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET		FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
1080	General Fund	$ 68,956	-0.6%	$ 68,633
2740	Public Safety Tax Fund	337	N/A	2,495
2910	Short-Term Capital Fund	437	-28.5%	610
6014	2014 Sales Tax Fund	0	N/A	4,800
7060	EMSA Enterprise Fund	350	0.0%	350
	TOTAL	**$ 70,080**		**$ 76,888**

FY 17 CHANGES FOR OPERATION		AMOUNT
1. Benefit and compensation adjustments		$ 1,336
2. FY16 Position Changes		125
a. Mid-year add - Director - TFD Training Center	125	
3. Net change in estimated Firefighter vacancies		461

FY 17 CHANGES FOR OPERATION (continued)

		AMOUNT
4. Academy, July 2015, 30 cadets		$ (1,693)
a. Salaries and benefits	(1,573)	
b. Equipment and supplies	(120)	
5. SAFER Grant - Academy, July 2016, 27 cadets		108
a. Salaries and benefits	0	
b. Equipment and supplies	108	
6. Public Safety Sales Tax		337
1. Academy, April 2017, 20 cadets		
a. Salaries and benefits	231	
b. Equipment and supplies	80	
2. Operating cost	26	
7. Computer replacements (8)		(12)
8. Hazmat suits (5) (one-time cost in FY16)		(5)
9. Resource allocation study (one-time cost in FY16)		(75)
10. Internal office, equipment management and wireless communications services		112
11. FY17 Reductions		(789)
a. Bunker gear appropriations to match actual usage	(185)	
b. Propane for props at Training Academy	(10)	
c. Miscellaneous materials, equipment and supplies	(15)	
d. Abolish Fire Planner	(79)	
e. Overtime reduction target	(500)	
12. Capital additions/replacements		
a. Pickup (2), 3/4 ton extended cab, 1/2 ton crew cab		87
b. Cargo van, 1/2 ton		41
c. LED scene lights with tripod stand (10)		30
d. Breathing air compressor system for Station 4		60
e. Breathing air trailer for Fire Training Center		10
f. Thermal image camera (6)		99
g. Camper top for pickup (2)		6
h. Vehicle stabilization strut kits for hydraulic rescue tool extractions (13)		33
i. HazMat monitoring equipment		45
j. Rescue equipment		26
k. EMSA utility fee capital		55
l. Adjustment to eliminate previous year's capital		(666)
TOTAL OPERATING CHANGES		**$ (269)**

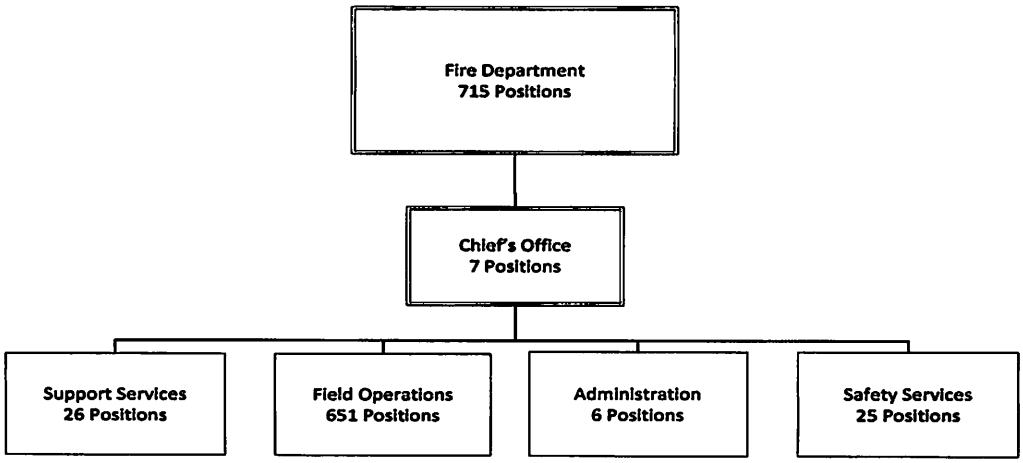
FY 18 CHANGES FOR OPERATION

The Public Safety Tax will provide for an academy of 20 cadets in July 2017 in addition to other personnel, equipment and operating costs. A General Fund academy of 30 cadets in October 2017 is also anticipated. SAFER Grant funding continues in FY18 to support the personnel cost for the FY17 academy of 27 firefighters. Apparatus replacement is scheduled in FY18 from funding provided by the 2014 Sales Tax package.

FIRE
STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 16	FY 17	FY 18	FY 16	FY 17	FY 18
Administrative & Support Staff						
Administrative & Technical	7	5	5	6.5	5.0	5.0
Exempt/Professional	3	4	4	3.0	4.0	4.0
Labor & Trades	3	3	3	3.0	3.0	3.0
Office & Technical	6	6	6	6.0	6.0	6.0
Total Administrative & Support Staff	19	18	18	18.5	18.0	18.0
FD Classified Positions						
Firefighter	318	338	358	318.0	338.0	358.0
Fire Equipment Operator	156	156	156	156.0	156.0	156.0
Fire Captain	136	136	136	136.0	136.0	136.0
Administrative Officer	3	3	3	3.0	3.0	3.0
EMS Officer	3	3	3	3.0	3.0	3.0
Fire Prevention Inspector	23	23	23	23.0	23.0	23.0
Director of Training Center	0	1	1	0.0	1.0	1.0
Director of Emergency Medical Services	1	1	1	1.0	1.0	1.0
Fire Deputy Marshall	1	1	1	1.0	1.0	1.0
Fire District Chief	19	19	19	19.0	19.0	19.0
Fire Administrative Chief	1	1	1	1.0	1.0	1.0
Fire Assistant Chief	3	3	3	3.0	3.0	3.0
Fire Deputy Chief	2	2	2	2.0	2.0	2.0
Loss Control Officer	8	8	8	8.0	8.0	8.0
Physical Resource Officer	1	1	1	1.0	1.0	1.0
Technical Rescue Coordinator	1	1	1	1.0	1.0	1.0
Total FD Classified Positions	676	697	717	676.0	697.0	717.0
TOTAL	**695**	**715**	**735**	**694.5**	**715.0**	**735.0**

• ORGANIZATION CHART •



Emergency Medical Services Authority

Department Budget Summary **FY 2016-2017**

Mission Statement

To provide ambulance service to 1,000 square miles and meet the highest standards of pre-hospital care.

Overview of Services

A public trust of the City of Tulsa and City of Oklahoma City governments, the Emergency Medical Services Authority (EMSA) is Oklahoma's largest provider of emergency medical services.

EMSA provides advanced life support medical care to patients who suffer injuries and illnesses and transports patients to and from the hospital by ambulance. The Authority provides oversight and ensures quality compliance of the contracted ambulance services provider, and conducts billing, accounting, purchasing and other business functions. The Medical Director provides medical oversight of the contracted provider and reports to the Medical Control Board. The contracted provider is held to a performance-based contract that includes strict service standards and financial penalties for non-compliance.

In 1977, EMSA was established in Tulsa. Today, EMSA is the exclusive ambulance provider for 16 Oklahoma cities. EMSA has two divisions, the eastern division, with Tulsa as the major city, and the western division centered around Oklahoma City.

Goals

1. Provide the highest quality emergency response and pre-hospital care.

   Objective 1.1: Meet or exceed professionally recognized standards for emergency response.

2. Provide efficient and reliable services at a reasonable cost to consumers.

   Objective 2.1: Meet or exceed budgeted number of transports per year.

Emergency Medical Services Authority

3. Process billing accounts in a timely fashion.

Objective 3.1: Meet or exceed budgeted patient service revenue by processing bills and collecting fees timely.

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
1.1.1: % of emergency responses that meet or exceed standards	91%	90%	90%	90%
2.1.1: % of budgeted transports completed	98.7%	100%	100%	100%
2.1.2: Total # of transports completed	69,105	69,000	69,000	69,000
3.1.1: % of budgeted patient service revenue collected	100%	100%	103%	100%
3.1.2: Revenue collected per patient transport	349.35	349.00	355.00	351.00
3.1.3: Average bill processing time	8 days	12 days	8 days	8 days

Budget Strategy Overview

Resources allocated to Emergency Medical Services Authority will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including efficient government, public safety and quality of ambulance service

EMERGENCY MEDICAL SERVICES AUTHORITY

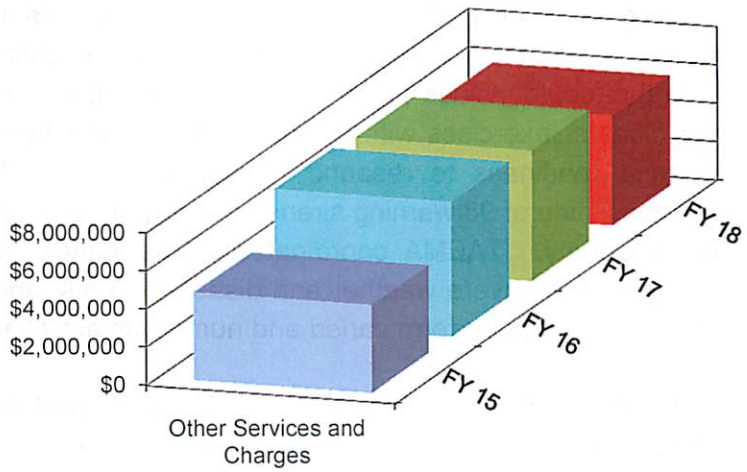
BUDGET HIGHLIGHTS

FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating Budget						
Other Services and Charges	$ 4,626	$ 7,109	$ 6,831	$ (278)	-3.9%	$ 5,723
Total Budget	**$ 4,626**	**$ 7,109**	**$ 6,831**	**$ (278)**	-3.9%	**$ 5,723**

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
RESOURCES FOR BUDGET			
7060 EMSA Enterprise Fund	$ 6,831	-3.9%	$ 5,723
TOTAL	**$ 6,831**		**$ 5,723**

FY 17 CHANGES FOR OPERATION	**AMOUNT**
1. Appropriations reflect anticipated cash available for transfer to EMSA	$ (278)
TOTAL OPERATING CHANGES	**$ (278)**

Tulsa Area Emergency Management Agency

Department Budget Summary **FY 2016-2017**

Mission Statement

TAEMA is dedicated to the protection of the citizens of Tulsa and Tulsa County from all emergencies and disasters.

Overview of Services

The Tulsa Area Emergency Management Agency (TAEMA) is responsible for the coordination of preparing for, responding to, recovering from and mitigation of major emergencies and disasters. TAEMA collaborates with City and County departments and various other agencies to ensure readiness to manage response to emergencies and disasters. This includes naturally occurring events such as tornadoes, straight line winds, floods, winter storms, wild fires, drought, extreme heat, earthquakes and pandemics. Planning is also done for man-made events that may involve acts of terrorism or accidents that could include plane crashes or hazardous chemical releases. TAEMA conducts numerous disaster exercises with the response community each year to test emergency plans and enhance readiness to respond to disasters. TAEMA manages the Community Warning System consisting of 98 warning sirens covering the City and portions of the unincorporated area of Tulsa County. TAEMA coordinates with volunteer groups, including amateur radio clubs who assist during severe weather and disaster events, and other volunteer agencies active in disasters (VOADs) that perform varied and numerous activities after disasters.

TAEMA is jointly funded with the City of Tulsa and Tulsa County each contributing 40 percent and the federal government contributing 20 percent of operational revenue.

Goals

1. Manage the Community Warning System and activate the 98 warning sirens appropriately for tornado warnings, 80 mile per hour straight line winds, major floods and nuclear attacks.

   Objective 1.1: TAEMA personnel will test the warning sirens at least once each week with the live test being done on Wednesdays at noon, weather permitting.

2. Manage the Emergency Operations Center emergency communications systems and maintain system readiness by servicing radio equipment and taking part in regularly scheduled radio tests.

   Objective 2.1: TAEMA personnel will take part in all Oklahoma Department of Emergency Management Op-Secure (high frequency) and 800 MHz weekly radio tests.

Objective 2.2: TAEMA, in coordination with the Oklahoma Department of Emergency Management, will conduct Bi-monthly Northeast Region radio tests for primary users of the 800 MHz 6A TAEMA talk group, along with a Northeast Regional Mutual Aid talk group (NERMA).

3. Improve preparedness measures by reaching more citizens through social media, Facebook and Twitter.

Objective 3.1: TAEMA personnel will post preparedness measures weekly to Twitter and Facebook to actively increase preparedness in citizens.

4. TAEMA personnel will monitor emergency or disaster situation and activate the Emergency Operations Center as appropriate to provide public warning functions and assistance to Incident Command

Objective 4.1: TAEMA will activate Emergency Operations Center per Standard Operating Guidelines for weather or other response activities.

Objective 4.2: As the designated point of contact for the National Weather Service, TAEMA will monitor weather events to determine if EOC activation is warranted.

5. TAEMA will ensure that Jurisdictional Emergency Operations Plans and Hazard Mitigation Plans are reviewed and updated per Federal and State requirements.

Objective 5.1: TAEMA will maintain a record of all School System Emergency Plans, ensure that they are reviewed in a timely manner, and on file for current year.

Objective 5.2: TAEMA will provide timely updates and reviews of all emergency plans for the City of Tulsa.

6. To ensure understanding and proper implementation of the Emergency Operations Plan, TAEMA will plan or facilitate emergency exercises with area response agencies. TAEMA will complete After Action Reports and Improvement plans as document of record regarding these exercises.

Objective 6.1: TAEMA will conduct a minimum of 4 emergency exercises of any type with complete after action reports and improvement plans

Objective 6.2.: TAEMA will conduct 1 full scale exercise each year with completed after action report and improvement plan.

7. TAEMA is mandated under Title III SARA by Region 6 Environmental Protection Agency and the Oklahoma Department of Environmental Quality to participate and take a leadership role in the Local Emergency Planning Committee (LEPC) alongside local Hazardous Materials Experts and members of the First Responder Community

Objective 7.1: TAEMA will participate in the Quarterly LEPC meeting.

Objective 7.2: TAEMA will maintain an active role in the LEPC by serving on the LEPC Board.

8. TAEMA will actively participate and ensure that the City of Tulsa maintains its certification in the National Weather Service StormReady Community Program.

Objective 8.1: Maintain 4 methods for EOC to receive information from the National Weather Service

Objective 8.2: Maintain and Operate an Emergency Operations Center that will service as the Point of Contact for weather related events.

Objective 8.3: Maintain and Utilize 4 methods for dissemination of local warnings

Objective 8.4: Host Annual Storm spotter training seminar in coordination with the National Weather Service office in Tulsa.

Objective 8.5: Utilize at least 4 methods for gathering and monitoring hydro-meteorological data.

Objective 8.6: Annually meet with Meteorologists from the National Weather Service

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
1.1.1: # of weekly warning siren tests conducted per year	46	49	49	49
2.1.1: # of weekly OK Dept. of Emergency Management radio tests participated in per year	88	98	94	96
2.2.1: # of Bimonthly regional radio tests conducted per year	12	12	6	6
3.1.1: # of Likes on Facebook	650	800	900	1100

Tulsa Area Emergency Management Agency

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
3.1.2: # of Followers on Twitter	80	175	120	140
4.1.1: # of times EOC staffed for weather or other response activities	New Measure	No Target	19	No Target
4.2.1: # of total weather events monitored	New Measure	No Target	36	No Target
5.1.1: # of School System EOP reviewed and on file for current year	33	33	33	33
5.2.1: Is the City of Tulsa Emergency Operations Plan Current and in keeping with state and federal guidelines	Yes	Yes	Yes	Yes
6.1.1: # of Emergency Exercises conducted	10	4	8	4
6.2.1: # of Full Scale Exercises conducted	2	1	2	1
7.1.1: # of LEPC meetings attended	6	4	4	4
7.2.1: Does TAEMA have a staff member serving on the LEPC Board	Yes	Yes	Yes	Yes
8.1.1: # of methods for EOC to receive information from NWS	4	4	4	4
8.2.1: Does TAEMA staff and operate the Emergency Operations Center and act as point of contact for NWS	Yes	Yes	Yes	Yes
8.3.1: # of methods for dissemination of local warnings	4	4	4	4
8.4.1: Has TAEMA offered a storm spotter training seminar with the weather service this year	Yes	Yes	Yes	Yes
8.5.1: # of methods available for TAEMA to gather hydro-meteorological data	4	4	4	4
8.6.1: Has TAEMA held a meeting with the National Weather Service this year?	Yes	Yes	Yes	Yes

[1] "No Target" indicates that the metric depends entirely upon elements out of the group's control so there is no way to establish realistic targets.

Budget Strategy Overview

Resources allocated to Tulsa Area Emergency Management Agency will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including public safety.

TULSA AREA EMERGENCY MANAGEMENT AGENCY

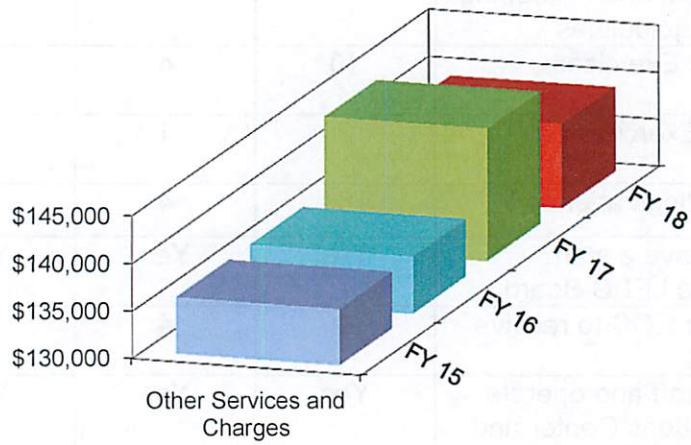
BUDGET HIGHLIGHTS

FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating Budget						
Other Services and Charges	$ 136	$ 136	$ 144	$ 8	5.9%	$ 139
Total Budget	**$ 136**	**$ 136**	**$ 144**	**$ 8**	5.9%	**$ 139**

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
1080 General Fund	$ 144	5.9%	$ 139
TOTAL	$ 144		$ 139

FY 17 CHANGES FOR OPERATION	AMOUNT
1. Benefit and compensation adjustments	$ 3
2. Computer replacements (3), software maintenance and supplies	4
3. Electrical cost increase for emergency sirens added in FY16	1
TOTAL OPERATING CHANGES	$ 8

TOTAL OPERATING AND CAPITAL BUDGET (IN MILLIONS) FY 16-17

READER'S GUIDE TO DEPARTMENTAL HIGHLIGHTS

$180.2 PUBLIC SAFETY AND PROTECTION

Municipal Court
Police
Fire
EMSA
Tulsa Area Emergency Management Agency

$36.3 CULTURAL DEVELOPMENT AND RECREATION

YOU ARE HERE

Park and Recreation
Gilcrease Museum
Performing Arts Center
River Parks Authority
BOK and Convention Centers

$20.0 SOCIAL AND ECONOMIC DEVELOPMENT

Mayor's Office of Economic Development
Working in Neighborhoods
Planning and Development

$316.7 PUBLIC WORKS AND TRANSPORTATION

Engineering Services
Streets and Stormwater
Water and Sewer
Tulsa Transit

$116.6 ADMINISTRATIVE AND SUPPORT SERVICES

Elected Officials
- Mayor's Office
- City Auditor
- City Council

Mayor's Office of Human Rights
Legal
Human Resources
Workers' Compensation
Employee Insurance Administration
General Government
Indian Nations Council of Governments (INCOG)
Finance
Information Technology
Customer Care
Communications
Asset Management

$73.4 TRANSFERS TO OTHER FUNDS

$136.3 DEBT SERVICE

Park and Recreation

Department Budget Summary **FY 2016-2017**

Mission Statement

The mission of the Tulsa Park and Recreation Department is to provide and preserve quality parks and recreation opportunities for all.

Overview of Services

With oversight from the Park Board, the City of Tulsa manages 143 parks covering roughly 8,035 acres. This includes 2 nature centers, 5 community centers, WaterWorks Art Studio, 64 miles of walking trails, 2 skate parks, 2 dog parks and 5 swimming pools. In addition, there are 186 sports fields, 106 playgrounds, 103 tennis courts, 12 water playgrounds, 19 splash pads as well as 79 picnic shelters, 4 golf courses and 5 disc golf courses.

The Department's primary focus is to provide a variety of recreational opportunities to the public. The Park Master Plan, adopted in February 2010, guides future planning with oversight from the Master Plan Citizen's Committee.

Goals

1. Work in partnership with other City of Tulsa departments and volunteer groups to mobilize citizen engagement, human investment, neighborhood vitality, public safety and sustainability.

   Objective 1.1: Provide a quarterly newsletter to the public.

   Objective 1.2: Communicate effectively with the public regarding the Oxley Nature Center services and the availability for volunteer assistance.

2. Provide Parks and Recreation development programs to increase available of recreation opportunities to citizens of the City of Tulsa.

   Objective 2.1: Open all Recreation Centers (Central, Hicks, Lacy, Oxley, Reed, Waterworks and Whiteside) for a minimum of 65 hours per week.

   Objective 2.2: Provide a wide variety of aquatic activities to the public.

   Objective 2.3: Provide youth sports recreational activities to City of Tulsa youth.

Park and Recreation

Objective 2.4: Charge appropriate fees for rental of facilities for special events to ensure that the department has sufficient revenues to continue to provide quality facilities to the general public.

3. Provide Parks and Recreation facilities maintenance, landscape maintenance, and emergecy response so that City of Tulsa residents and visitors have safe parks and trails.

Objective 3.1: Plant 75-100 trees per year, water and mulch young trees to decrease tree loss.

Objective 3.2: Respond to structural repair requests for all park facilities and amenities within 7 calendar days.

Objective 3.3: Perform routine preventative maintenance on park lighting, restroom facilities, park buildings, pools and detention ponds.

Objective 3.4: Perform graffiti abatement in all City of Tulsa parks within 24 hours of being notified.

Objective 3.5: Perform monthly playground inspections for all playground structures.

Objective 3.6: Install Park Rules Signs and Park ID Signs.

Objective 3.7: Fertilize park greenery, oversee mowing contractors for parks and sports complexes, clean out creek banks within parks, perform field maintenance of sports fields in sports complexes, clean outdoor restrooms, and clean shelters prior to each confirmed rental.

Performance Metrics	**FY 14-15 Actual**	**FY 15-16 Target**	**FY 15-16 Estimate**	**FY 16-17 Target**
1.1.1: # of "Purely Parks" Newsletters distributed quarterly by all centers	New Measure	300	6,400	7,000
1.2.1: % increase in paper distribution of the bi-monthly Oxley Nature Center newsletter	New Measure	10%	20%	30%
1.2.2: # of new volunteers recruited for Oxley Nature Center	New Measure	10	12	15
Performance Metrics	**FY 14-15 Actual**	**FY 15-16 Target**	**FY 15-16 Estimate**	**FY 16-17 Target**

Park and Recreation

2.1.1: Average # of hours Recreation Centers were open on a weekly basis	New Measure	65	65	55[1]
2.1.2: Total revenue generated by all Recreation Centers	New Measure	$505,000	$505,000	$510,000
2.2.1: # of attendees to City of Tulsa pools	New Measure	36,900	25,000	27,000
2.2.2: Revenue generated by pools	New Measure	$33,400	$22,000	$24,000
2.3.1: Revenue generated by Youth Sports activities	New Measure	$56,320	$57,000	$60,000
2.3.2: # of attendees at Youth Sports healthy activities	New Measure	4,510	6,500	8,000
2.4.1: $ value of rental fees collected for events or activities held at parks	New Measure	$35,540	$37,000	$40,000
2.4.2: A minimum of 5 family, culturally, healthy, nutritional oriented exercise programs held per quarter at each Recreation Center.	New Measure	New Measure	25	35
3.1.1: # of trees planted	New Measure	75	135	100
3.1.2: % of young trees (planted in previous 5 years) that are lost due to lack of care	New Measure	0	2	2
3.2.1: Average time to respond (in days) to structural repair requests	New Measure	7	7	7
3.3.1: % of preventative maintenance inspections needed that were performed on City Park facilities	New Measure	100%	100%	100%
3.4.1: Average time to respond (in hours) to graffiti abatement requests	New Measure	24	16	16
3.5.1: % of playground structures which received a monthly playground inspection	New Measure	100%	100%	100%
3.6.1: # of Parks Rules Signs and Park ID signs installed	New Measure	55	55	55
3.7.1: % of citizens surveyed who indicate they are "Very Satisfied" or "Somewhat Satisfied" with the cleanliness and maintenance of park facilities	New Measure	75%	75%	80%

[1] The department's goal is to remain open 65 hours/week as indicated on Objective 2.1. However, due to anticipated budget cuts for FY 2016-2017, the department estimates that we will only be able to be open 55 hours/week. This target will be re-adjusted when funding is back to levels that can meet the long term goal.

Park and Recreation

Budget Strategy Overview

Resources allocated to Park and Recreation will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including efficient government and quality of City parks and recreation. Due to budget reductions realized in the General Fund, the department is challenged to reduce costs and enhance efficiencies in order to meet current service levels and performance metrics listed above. Performance Measures will be reevaluated and adjusted as necessary for FY 2017-2018.

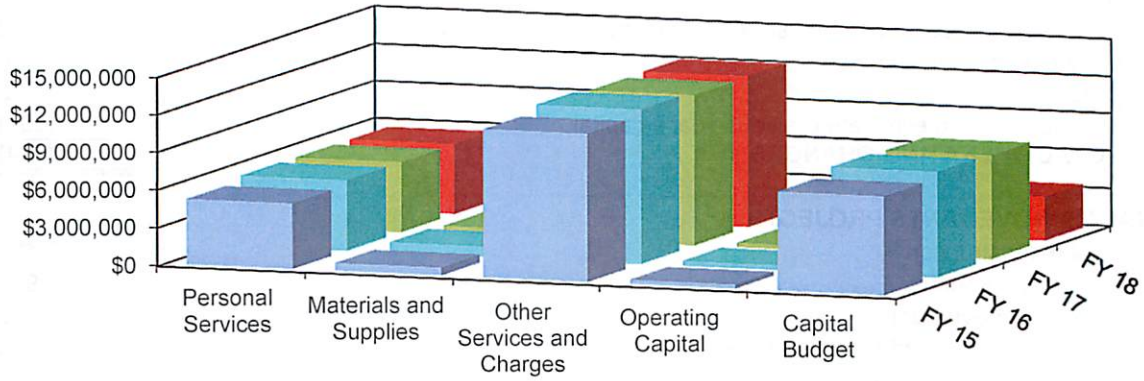
PARK AND RECREATION

BUDGET HIGHLIGHTS
FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating Budget						
Personal Services	$ 5,182	$ 5,576	**$ 5,567**	$ (9)	-0.2%	$ 5,567
Materials and Supplies	651	821	**671**	(150)	-18.3%	674
Other Services and Charges	11,769	12,271	**12,006**	(265)	-2.2%	12,108
Operating Capital	348	398	**368**	(30)	-7.5%	369
Total Operating Budget	**17,950**	**19,066**	**18,612**	**(454)**	-2.4%	**18,718**
Capital Budget	7,850	8,360	**8,235**	(125)	-1.5%	3,480
Total Budget	**$ 25,800**	**$ 27,426**	**$ 26,847**	**$ (579)**	-2.1%	**$ 22,198**

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
1080 General Fund	**$ 15,080**	-3.3%	$ 15,221
2910 Short-Term Capital	**276**	-9.8%	277
7010 Stormwater Management Enterprise Fund	**185**	1.1%	185
7050 Golf Course Operating Fund	**3,071**	2.9%	3,035
6014 2014 Sales Tax Fund	**8,235**	-1.5%	3,480
TOTAL	**$ 26,847**		**$ 22,198**

FY 17 CHANGES FOR OPERATION		AMOUNT
1. Benefit and compensation adjustments		$ 233
2. FY17 Position Changes: Recreation Coordinator (2)		33
3. Materials, supplies and other services adjustments		3
4. Commission for Accreditation of Park and Recreation Agencies accreditation fees and review expenses (one-time cost in FY16)		(9)
5. Zoo management contract (contractual increase 2.5%)		$ 129
a. Management Fees	121	
b. Maintenance Fees	8	
6. Golf Course operations		87
a. Event sales and marketing	57	
b. Maintenance fees	30	

FY 17 CHANGES FOR OPERATION (continued)		AMOUNT
7. FY17 Reductions		(900)
a. McClure Pool closed for construction (July-Aug, 2016)	(51)	
b. Lacy Pool closed for construction (May-June, 2017)	(21)	
c. Splash pads - reduced hours	(85)	
d. Abolish Administrative Assistant I, Horticulturalist, Welder and two Parks Utility Worker I	(238)	
e. Swimming pool chemicals, equipment and maintenance	(114)	
f. Adult and youth sports supplies and services	(15)	
g. Mowing reductions from 13 to 10 cycles	(200)	
h. Security for pools under construction	(33)	
i. Playground parts	(35)	
j. Outside equipment repairs	(30)	
k. Material, supplies and other services	(78)	
8. Capital additions/replacements:		
a. Pick-up (2)		103
b. Boiler system for Woodward Conservatory		50
c. Skid steer loader		75
d. Gymnastics floor carpet		8
e. Floor scrubber		3
f. Treadmills(2) and rowing machine		18
g. Volleyball system		3
h. Hydraulic breaker and industrial grapple attachments for skid steer		12
i. Snow plow for skid steer		4
j. Golf capital		92
k. Adjustment to eliminate previous year's capital		(398)
TOTAL OPERATING CHANGES		**$ (454)**

CAPITAL IMPROVEMENTS PROJECTS	
1. Pool reconstruction	2,490
2. Water playgrounds	950
3. Facility improvements	115
4. New playground and safety surface	110
5. Security system upgrades	70
6. Tulsa Zoo	4,500
7. Adjustment to eliminate previous year's capital projects	(8,360)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	**(125)**
TOTAL CHANGES	**$ (579)**

FY 18 CHANGES FOR OPERATION

A 2.5% contract increase for management of the Zoo. Continuation of Lacy Pool closure due to construction July-Aug, 2017 and Whiteside Pool May-June, 2018

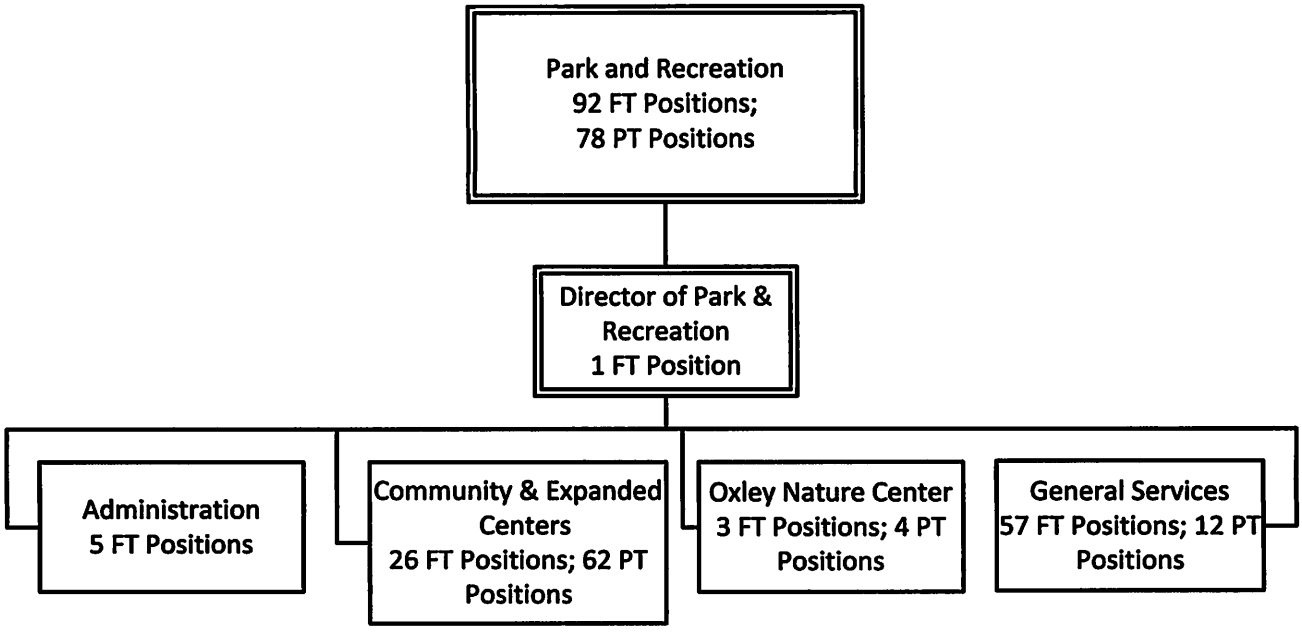
PARK AND RECREATION

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 16	FY 17	FY 18	FY 16	FY 17	FY 18
Administration						
Administrative & Technical	1	0	0	1.0	0.0	0.0
Exempt/Professional	3	3	3	3.0	3.0	3.0
Office & Technical	3	3	3	3.0	3.0	3.0
Total Administration	7	6	6	7.0	6.0	6.0
General Services						
Administrative & Technical	2	1	1	2.0	1.0	1.0
Exempt/Professional	6	5	5	6.0	5.0	5.0
Labor & Trades	52	50	50	52.0	50.0	50.0
Office & Technical	1	1	1	1.0	1.0	1.0
Seasonal Labor	11	12	12	4.0	6.0	6.0
Total	72	69	69	65.0	63.0	63.0
Community & Expanded Centers						
Administrative & Technical	14	15	15	13.0	14.5	14.5
Exempt/Professional	6	6	6	6.0	6.0	6.0
Labor & Trades	7	6	6	7.0	6.0	6.0
Seasonal Labor	60	61	61	13.0	13.0	13.0
Total Community & Expanded Centers	87	88	88	39.0	39.5	39.5
Oxley Nature Center Operations						
Administrative & Technical	2	2	2	2.0	2.0	2.0
Exempt/Professional	1	1	1	1.0	1.0	1.0
Seasonal Labor	4	4	4	1.5	2.0	2.0
Total Oxley Nature Center Operations	7	7	7	4.5	5.0	5.0
DEPARTMENT TOTAL	**173**	**170**	**170**	**115.5**	**113.5**	**113.5**

PARK AND RECREATION

STAFFING SUMMARY



Gilcrease Museum

Department Budget Summary **FY 2016-2017**

Mission Statement

Gilcrease Museum, through its collections, is dedicated to bringing art, history and people together to research, discover, enjoy and understand the diverse heritage of the Americas.

Overview of Services

The Thomas Gilcrease Institute of American History and Art, better known as Gilcrease Museum, was gifted to the City of Tulsa in 1954 by Mr. Gilcrease with the stipulation that the City would (1) make payment on his debts; (2) preserve, protect, and display his collection of art, artifacts, documents, and books; and (3) care for his facility. The collection includes paintings by well-known artists such as George Catlin, Thomas Moran, Charles Russell and bronzes by Frederic Remington. Documents include one of the earliest extant letters from the Western Hemisphere, a letter dated 1512 from Diego Columbus (Christopher's son) and the only certified copy of the Declaration of Independence. Among the artifact collection is a Bedford Mound beaver pipe, dated to 200 A.D., that is considered the finest Hopewell effigy pipe known to be in existence. The collection of more than 400,000 items is one of international significance. Gilcrease is fortunate to have a state-of-the-art conservation laboratory, 203 seat auditorium, restaurant, Museum store, rental facilities, and 23 acres of formal gardens within its 460 acre property.

Based on the management agreement with City of Tulsa, The University of Tulsa (TU) assumed operation of the Gilcrease Museum as of July 1, 2008. TU has made several capital improvements to the facility and continues to expand the collections by donations and purchases.

2015-16 has been another successful year for Gilcrease Museum on many fronts including the hiring of a new Executive Director, James Pepper Henry who assumed the role in March 2015. TU has diligently worked with the City of Tulsa to facilitate the capital improvement projects as part of the Improve our Tulsa funding package.

Exhibitions for the coming fiscal year include the continuation of *On Common Ground* and *Focus on Favorites: Masterworks from the Gilcrease Collection;* new exhibitions – *Showing the Hand of the Artist: The Draftsmanship of William R. Leigh, West Mexico: Ritual and Identity, Frida Kahlo: Through the Lens of Nikolas Muray, Chocolate,* and *Artists and Artistry of Plains Indian Communities.*

Gilcrease Museum

Goals:

1. Continue to expand educational programming opportunities and outreach programs.

   Objective 1.1: Provide educational services to at least 20,000 school-aged children per year.

2. Increase community interest and attendance to museum and exhibits.

   Objective 2.1: Attract 100,000 visitors per year.

Performance Metrics	FY 13-14 Actual	FY 14-15 Actual	FY 15-16 Estimate	FY 16-17 Target
1.1.1: # of school-aged children receiving services per year	29,936	35,326	15,504*	20,000
2.1.1: # of visitors attracted annually	78,144	81,384	38,537**	100,000

* As of January 22, 2016 ** As of December 31, 2015

Budget Strategy Overview:

The annual appropriation request from The University of Tulsa to the City for FY 2016-2017 is $3,003,272.

Pursuant to the management agreement, The University of Tulsa will provide an annual report to the Gilcrease Board of Trustees and elected officials documenting the management activities at the museum.

GILCREASE MUSEUM

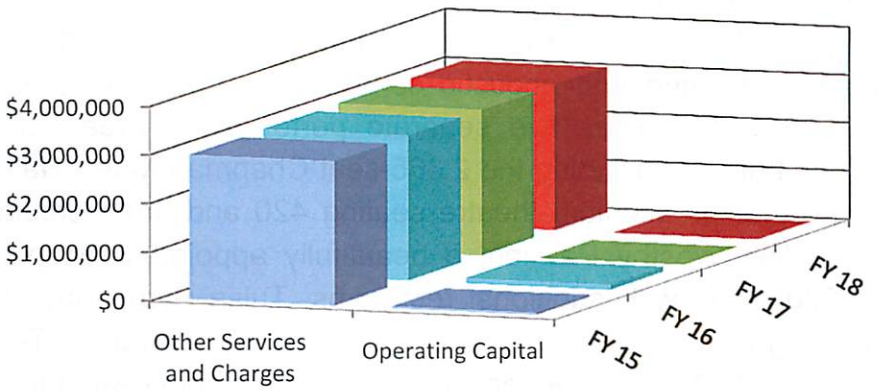
BUDGET HIGHLIGHTS

FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating Budget						
Other Services and Charges	$ 2,959	$ 2,982	$ 3,003	$ 21	0.7%	$ 3,026
Operating Capital	43	103	0	(103)	-100.0%	0
Total Budget	**$ 3,002**	**$ 3,085**	**$ 3,003**	**$ (82)**	-2.7%	**$ 3,026**

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
1080 General Fund	$ 3,003	0.7%	$ 3,026
2910 Short-Term Capital	0	-100.0%	0
TOTAL	**$ 3,003**		**$ 3,026**

FY 17 CHANGES FOR OPERATION	AMOUNT
1. Contractual increase (0.7% CPI adjustment)	$ 21
2. Capital additions/replacements:	
a. Adjustment to eliminate previous year's capital	(103)
TOTAL OPERATING CHANGES	**$ (82)**

FY 18 CHANGES FOR OPERATION

Anticipated 0.8% contract increase with the University of Tulsa for management of the museum.

Performing Arts Center

Department Budget Summary **FY 2016-2017**

Mission Statement

Maintain a safe, attractive and inclusive facility that serves the public and in which can be provided a wide range of enlightening and engaging arts and entertainment in a comfortable setting, thereby contributing to the vitality of the City and its neighboring communities.

Overview of Services

Opened in 1977, the Performing Arts Center (PAC) was designed with a special emphasis on staging, lighting and acoustic conductivity. The PAC is known as the cultural apex of Tulsa. It houses five separate performance areas and one large reception hall in one building including the 2,365-seat Chapman Music Hall with seating on three levels, another proscenium theatre seating 420 and three studio theatres of varying capacities. The Westby Pavilion, a beautifully appointed reception hall, was added in June 2000 along with additional restrooms. Tulsa Symphony, Tulsa Opera, Tulsa Ballet, Choregus Productions, American Theatre Company, Theatre Tulsa, Playhouse Tulsa, Theatre North, Chamber Music Tulsa, Celebrity Attractions and Tulsa Town Hall all call the PAC home. National touring companies and other local community groups use the facilities as well.

Goals

1. Continue the Performing Art Center's commitment to a quality arts and entertainment experience.

   Objective 1.1: Host a minimum of 500 performances each year.

2. Offer marketing services that make the Performing Arts Center attractive to user groups, and effectively assist touring promoters.

   Objective 2.1: Annually achieve a minimum of $7 million per year in gross ticket sales at the Performing Arts Center.

   Objective 2.2: Provide a venue and services that contribute a $23 million economic impact to the City of Tulsa and surrounding businesses downtown.

Performing Arts Center

Objective 2.3: Annually attract 225,000 people to attend Performing Arts Center events and generate revenue that can better support the facility's expenses.

3. Effectively manage the calendar of available performance dates to ensure maximum utilization of the facility.

Objective 3.1: Achieve a 40% utilization rate of available days for non-performance activities.

Objective 3.2: Achieve a 30%utilization rate of available days for performance activities.

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
1.1.1: # of performances per year	505	500	485	500
1.2.1: User group survey rating	9.72	9.7	9.8	9.7
2.1.1: $ amount of gross ticket sales	$7,969,494	$7M	$7M	$7M
2.2.1 Estimated economic impact	New Measure	$23.1M	$23M	$23M
2.3.1 Total annual attendance	237,387	225,000	220,000	225,000
3.1.1 % of available days utilized for non-performance event activities	New Measure	40%	60%	40%
3.1.2 % of available days utilized for performance activities	New Measure	30%	50%	30%

Budget Strategy Overview

The FY 2016-2017 Performing Arts Center budget is being set to maintain existing service levels and meet the performance metrics above.

Resources dedicated to the Performing Arts Center will provide funding to address Mayor and City Council priorities including efficient and reliable government and economic development. Funding will also be allocated for capital equipment and capital improvements in order to maintain the facility and allow the building to run more efficiently while maintaining a high level of service.

PERFORMING ARTS CENTER

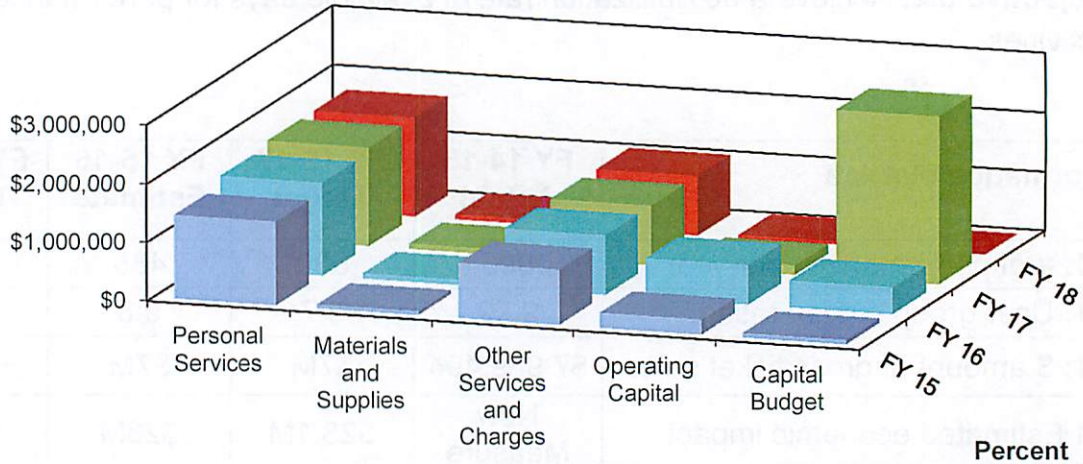
BUDGET HIGHLIGHTS

FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating Budget						
Personal Services	$ 1,432	$ 1,591	**$ 1,678**	$ 87	5.5%	$ 1,678
Materials and Supplies	65	90	**90**	0	0.0%	90
Other Services and Charges	939	1,019	**1,019**	0	0.0%	1,019
Operating Capital	253	674	**161**	(513)	-76.1%	60
Total Operating Budget	**2,689**	**3,374**	**2,948**	**(426)**	**-12.6%**	**2,847**
Capital Budget	75	460	**2,850**	2,390	>500.0%	0
Total Budget	**$ 2,764**	**$ 3,834**	**$ 5,798**	**$ 1,964**	51.2%	**$ 2,847**

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
1080 General Fund	**$ 2,041**	-1.4%	$ 2,041
2810 Convention Fund	**907**	-30.4%	806
6014 2014 Sales Tax Fund	**2,850**	>500.0%	0
TOTAL	**$ 5,798**		**$ 2,847**

FY 17 CHANGES FOR OPERATION	AMOUNT
1. Benefit and compensation adjustments	$ 87
2. Capital additions/replacements:	
a. Administrative office reconfiguration	35
b. Upright pianos (3)	30
c. Exterior lighting control	8
d. Inspection of stage rigging systems	7
e. Computer, peripherals, software for Chapman audio interface	18
f. Williams Theatre stage rigging	13
g. Reconfigure main steam reduction station and hot water steam	8
h. Hot water tank/vessel	12
i. Audio monitors	30
j. Adjustment to eliminate previous year's capital	(674)
TOTAL OPERATING CHANGES	**$ (426)**

CAPITAL IMPROVEMENTS PROJECTS

1. Facilities refurbishment	2,850
2. Adjustment to eliminate previous year's capital projects	(460)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	**2,390**
TOTAL CHANGES	**$ 1,964**

FY 18 CHANGES FOR OPERATION

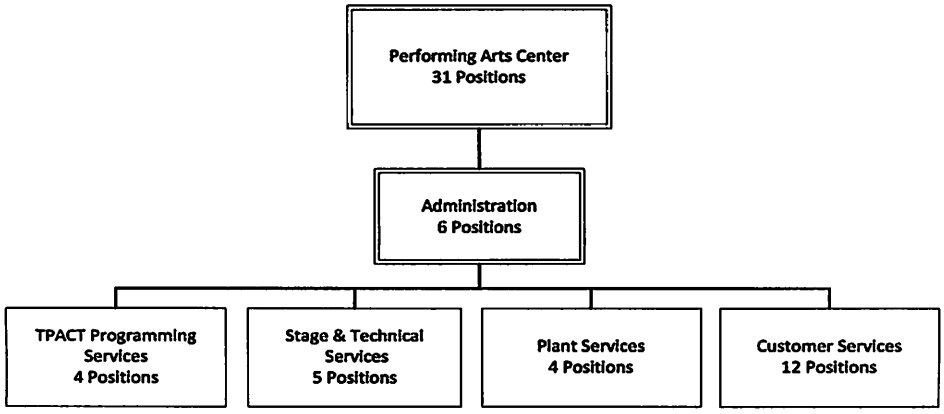
No major changes in operations expected in FY18.

PERFORMING ARTS CENTER

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 16	FY 17	FY 18	FY 16	FY 17	FY 18
Administration						
Administrative & Technical	2	2	2	2.0	2.0	2.0
Exempt/Professional	4	4	4	4.0	4.0	4.0
Total Administration	6	6	6	6.0	6.0	6.0
Stage & Technical Serv.						
Artistic & Creative	5	5	5	5.0	5.0	5.0
Total Stage & Technical Serv.	5	5	5	5.0	5.0	5.0
Customer Services						
Administrative & Technical	4	5	5	4.0	4.5	4.5
Exempt/Professional	1	1	1	1.0	1.0	1.0
Office & Technical	7	6	6	3.4	3.0	3.0
Total Customer Services	12	12	12	8.4	8.5	8.5
Plant Services						
Labor & Trades	3	3	3	3.0	3.0	3.0
Exempt/Professional	1	1	1	1.0	1.0	1.0
Total Plant Services	4	4	4	4.0	4.0	4.0
TPACT Programming Serv.						
Administrative & Technical	3	3	3	2.1	2.0	2.0
Exempt/Professional	1	1	1	1.0	1.0	1.0
Total TPACT Programming Serv.	4	4	4	3.1	3.0	3.0
TOTAL	31	31	31	26.5	26.5	26.5

• ORGANIZATION CHART •



River Parks Authority

Department Budget Summary **FY 2016-2017**

Mission Statement

To maintain, preserve, develop and promote the Arkansas River and adjacent land areas under the Authority's jurisdiction within Tulsa County for the economic and cultural benefit of the community. Vision: to be the region's premier park, recreation and entertainment destination.

Overview of Services

River Parks is unique among Tulsa's public spaces because of its location on the banks of the Arkansas River. The river corridor offers opportunities and challenges to blend preservation and enhancement of green space and wildlife habitat with select commercial development such as the Blue Rose Café, and family destination attractions such as the 41st Street Plaza, River West Festival Park, and Turkey Mountain.

Goals

1. **Development and Preservation:** To provide safe, attractive, and well-maintained park facilities for public use, year-round.

   Objective 1.1: Make River Parks' trails and facilities available year-round, to serve an estimated 1 million visitors' outdoor recreational, fitness and entertainment interests.

2. **Funding:** River Parks supplements it's funding from Tulsa County and the City of Tulsa with private fundraising for operations, programming and capital improvements.

   Objective 2.1: Raise at least $1,300,000 in private fundraising.

3. **Community Relations:** Web-based communications are easy to navigate, providing useful and timely information about all facets of River Parks, including its outdoor events and entertainment.

   Objective 3.1: Increase usage numbers for websites and social media managed by River Parks by showing regular and ongoing communications and allowing ease of inquiry.

4. **Programming:** Major events are hosted by River Parks, primarily for earned revenues; minor events are facilitated by River Parks' staff for various user groups.

River Parks Authority

Objective 4.1: Attract at least 9 major events and 75 minor events per year.

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
1.1.1: Estimated number of annual visits to River Parks	1,025,800	1,035,000	1,040,000	1,100,000
2.1.1: City & County operating support; private contributions for capital, operating, and programming	$1,292,500 $1,384,765	$1,352,500 $1,300,000	$1,354,500 $1,320,000	$1,356,500 $1,325,000
3.1.1: Number of homepage visitors and Facebook fans	116,765 & 25,541	118,000 & 26,500	122,000 & 27,000	126,000 & 27,500
4.1.1: Number of major and minor events available to the public	7 major 75 minor	8 major 75 minor	9 major 75 minor	9 major 75 minor

Budget Strategy Overview

River Parks Authority serves its customers and stakeholders by pursuing a mix of public and private funding, including in-kind resources. Networking with local government officials and the broader community of businesses and charitable foundations helps to provide outstanding public-use facilities for Tulsa-area citizens. The Authority's relationship network is engaged by the Board and managerial staff, using a team approach in identifying park development and fundraising opportunities.

River Parks' staff of 13 full-time employees and part-time events and Park Patrol employees, is the principal resource through which the citizens are served. Staffing is supplemented by contractors to reduce costs for services like mowing, restroom cleaning, and licensed plumbing and electrical work. In July 2015, the Authority began contracting with The Center for Employment Opportunities (CEO) for much-needed supplemental maintenance manpower. The program's annual cost is paid by $12,500 in public funds and a $50,000 private grant.

RIVER PARKS AUTHORITY

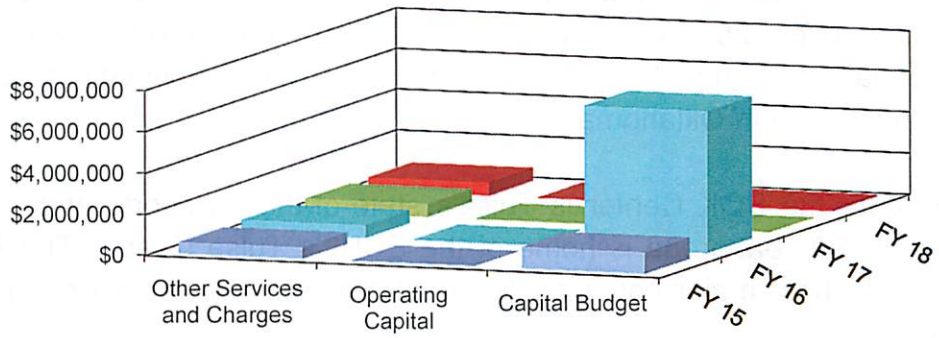
BUDGET HIGHLIGHTS

FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating Budget						
Other Services and Charges	$ 574	$ 639	**$ 639**	$ 0	0.0%	$ 639
Operating Capital	42	37	**36**	(1)	-2.7%	36
Total Operating Budget	**616**	**676**	**675**	**(1)**	-0.1%	**675**
Capital Budget	1,070	6,890	**0**	(6,890)	-100.0%	100
Total Budget	**$ 1,686**	**$ 7,566**	**$ 675**	**$ (6,891)**	-91.1%	**$ 775**

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
1080 General Fund	**$ 639**	0.0%	$ 639
2910 Short-Term Capital Fund	**36**	-2.7%	36
6014 2014 Sales Tax Fund	**0**	-100.0%	100
TOTAL	**$ 675**		**$ 775**

FY 17 CHANGES FOR OPERATION	AMOUNT
1. Capital additions/replacements:	
a. Utility vehicle	$ 24
b. Air compressor and accessories	2
c. Skid steer attachment, 3-pt. adapter and pallet forks	3
d. Pole barn extension at maintenance shop	7
e. Adjustment to eliminate previous year's capital	(37)
TOTAL OPERATING CHANGES	**$ (1)**
CAPITAL IMPROVEMENTS PROJECTS	
1. Adjustment to eliminate previous year's capital projects	(6,890)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	**(6,890)**
TOTAL CHANGES	**$ (6,891)**

BOK Arena & Cox Business Center

Department Budget Summary **FY 2016-2017**

Mission Statement

To provide professional management to administer, operate, market and maintain the Cox Business Center and BOK Arena for the presentation and enjoyment of events involving entertainment, education and cultural, sports, religion, banquets, dances and conventions.

Overview of Services

Opened in 1964, the Cox Business Center (formerly the Tulsa Convention Center) has accommodated over 25 million people and more than 20,000 events. With an impressive expansion completed in January 2010, the Tulsa Convention Center's Tulsa Ballroom is the largest in Oklahoma.

Opened in 2008, the BOK Center is Tulsa's state-of-the-art sports and entertainment venue. The 19,199 seat arena is home of the ECHL's Tulsa Oilers. The BOK Center was designed to host major concerts, family shows, ice shows and other world-class entertainment.

The 565,000 square-foot BOK Center and the 227,000 square-foot Tulsa Convention Center make a huge impact on the community and the events they attract to Tulsa.

Goals

1. Welcome patrons to City of Tulsa event centers and the downtown Tulsa area.

   Objective 1.1: Welcome a minimum of 950,000 attendees to event centers per year.

2. Maintain an active schedule of performances and other events.

   Objective 2.1: Gross a minimum of $22 million in ticket sales per year.

   Objective 2.2: Schedule and service a minimum of 550 event days/performances annually.

BOK Arena & Cox Business Center

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
1.1.1: # of attendees to event centers per year	1,126,758	900,000	950,000	950,000
2.1.1: Gross ticket sales per year	$25,212,936	$21,000,000	$21,000,000	$22,000,000
2.2.1: # of attended events scheduled and serviced annually	600	525	550	550

Budget Strategy Overview

The FY 2016-2017 BOK Arena and Cox Business Center budget is set to meet the service levels and performance metrics outlined above. Resources allocated will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including economic development.

BOK ARENA & COX BUSINESS CENTER

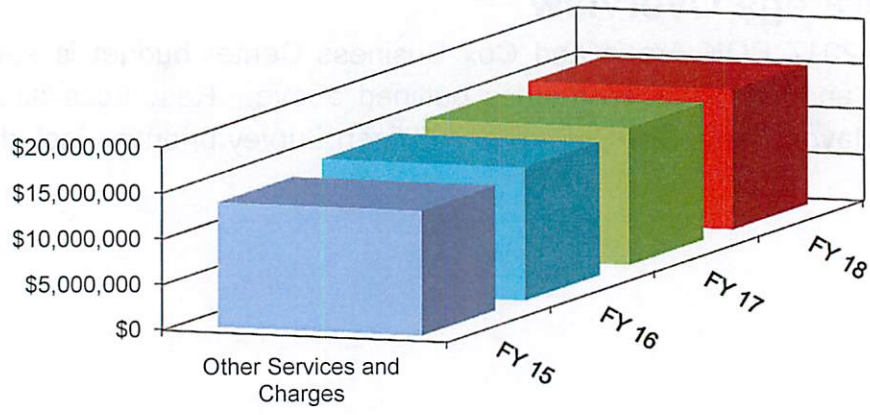
BUDGET HIGHLIGHTS

FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating Budget						
Other Services and Charges	$ 13,684	$ 14,512	$ 14,915	$ 403	2.8%	$ 15,239
Total Budget	**$ 13,684**	**$ 14,512**	**$ 14,915**	**$ 403**	**2.8%**	**$ 15,239**

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Event Income	8,896	1.5%	9,065
Other Operating Income	3,479	8.6%	3,634
2810 Convention Fund	2,540	0.0%	2,540
TOTAL	**$ 14,915**		**$ 15,239**

FY 17 CHANGES FOR OPERATION	AMOUNT
1. Changes in operation	$ 403
TOTAL OPERATING CHANGES	**$ 403**

TOTAL OPERATING
AND CAPITAL BUDGET
(IN MILLIONS)
FY 16-17

READER'S GUIDE TO DEPARTMENTAL HIGHLIGHTS

$180.2 PUBLIC SAFETY AND PROTECTION

Municipal Court
Police
Fire
EMSA
Tulsa Area Emergency Management Agency

$36.3 CULTURAL DEVELOPMENT AND RECREATION

Park and Recreation
Gilcrease Museum
Performing Arts Center
River Parks Authority
BOK and Convention Centers

$20.0 SOCIAL AND ECONOMIC DEVELOPMENT

YOU ARE HERE

Mayor's Office of Economic Development
Working in Neighborhoods
Planning and Development

$316.7 PUBLIC WORKS AND TRANSPORTATION

Engineering Services
Streets and Stormwater
Water and Sewer
Tulsa Transit

$116.6 ADMINISTRATIVE AND SUPPORT SERVICES

Elected Officials
- Mayor's Office
- City Auditor
- City Council

Mayor's Office of Human Rights
Legal
Human Resources
Workers' Compensation
Employee Insurance Administration
General Government
Indian Nations Council of Governments (INCOG)
Finance
Information Technology
Customer Care
Communications
Asset Management

$73.4 TRANSFERS TO OTHER FUNDS

$136.3 DEBT SERVICE

Mayor's Office of

Economic Development

Department Budget Summary **FY 2016-2017**

Mission Statement

To work proactively to promote, encourage and facilitate the development of responsible and properly planned business growth within the community in order to expand and strengthen the local economy and to diversify the community's tax base.

Overview of Services

The Mayor's Office of Economic Development was created in March 2014 to prioritize economic development and streamline efforts including film and music initiatives. Services include management of Brownfields Program grant funds to assist in redevelopment of brownfield sites, retail marketing, impact analysis for economic development incentive applications, and staffing for the Economic Development Commission. Historically, this Department contracts with Tulsa Regional Chamber to provide coordination of economic development (Tulsa Future) and tourist (VisitTulsa) efforts. Additionally, the Department provides staffing, street sweeping and maintenance services to the Stadium Improvement District Trust within the Inner Dispersal Loop (IDL).

Goals

1. Proactively market Tulsa as an attractive and business friendly city for retail development.

   Objective 2.1: Generate 312 Buxton Reports, including grant applications, economic development and educational information, per year.

   Objective 2.2: Market City of Tulsa to twelve new retailers per year.

   Objective 2.3: Market City of Tulsa to 25 new commercial broker/developers located outside of Tulsa per year.

2. Promote City of Tulsa as a tourist center, encourage use of convention facilities and increase sales tax revenue for City.

   Objective 3.1: Achieve level revenue in the Lodging tax over current year.

Mayor's Office of

Economic Development

3. Provide professional expertise, technical analysis and data requests related to key economic development initiatives that support the Tulsa community including incentives for business and development to strengthen the overall economic climate.

Objective 4.1: Develop at least 25 investment models, feasibility and impact analysis reports for various projects including Tax Increment Financing, Tax Abatement and other department administered incentives.

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
1.1.1: # of Buxton Reports generated per year	New Measure	312	350	350
1.2.1: # of new retail contacts per year	New Measure	12	12	12
1.2.2: # of retail business that chose to locate in Tulsa through Economic Development efforts	New Measure	New Measure	1-2	2
1.3.1: # of new commercial broker/developers located outside Tulsa per year	New Measure	25	25	25
2.1.1: % increase in lodging tax revenue year over year	12%	4%	-2%	2.8%
2.1.2: Total Lodging Tax Collected	$7.5mm	$7.8mm	$7.2mm	$7.4mm
3.1.1: # analyses developed	New Measure	25	25	26

Budget Strategy Overview

Resources allocated to Mayor's Office of Economic Development will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including economic development and public safety. Due to budget reductions realized in the General Fund in FY 2016-2017, the department will be challenged to reduce costs and enhance efficiencies in order to meet current service levels and performance metrics listed above. Performance measures will be reevaluated and adjusted as necessary for FY 2017-2018.

MAYOR'S OFFICE OF ECONOMIC DEVELOPMENT

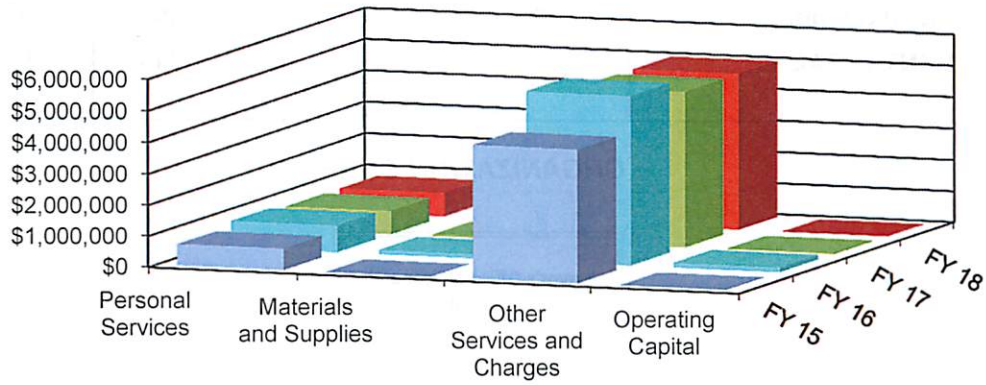
BUDGET HIGHLIGHTS

FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating Budget						
Personal Services	$ 701	$ 864	$ **761**	$ (103)	-11.9%	$ 761
Materials and Supplies	6	139	**68**	(71)	-51.1%	63
Other Services and Charges	4,303	5,424	**4,989**	(435)	-8.0%	4,983
Operating Capital	10	150	**37**	(113)	-75.3%	0
Total Budget	**$ 5,020**	**$ 6,577**	**$ 5,855**	**$ (722)**	-11.0%	**$ 5,807**

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
1080 General Fund	$ **416**	-42.0%	$ 411
2710 Economic Development Commission Fund	**358**	0.6%	358
2720 Convention & Visitors Fund	**3,819**	-3.5%	3,819
4102 Tulsa Stadium Improvement District	**1,262**	-18.5%	1,219
TOTAL	**$ 5,855**		**$ 5,807**

FY 17 CHANGES FOR OPERATION		AMOUNT
1. Benefit and compensation adjustments		$ 57
2. FY17 Reductions		(160)
a. Abolish Director of Sustainability position	(95)	
b. Abolish Film and Music position	(65)	
3. Economic model software update		4
4. Strategic Plan update (one-time cost in FY16)		(150)
5. Convention and Visitor's Fund		(137)
6. Tulsa Stadium Improvement District		(223)
a. Downtown pedestrian lighting retrofit (one-time cost in FY16)	(75)	
b. Downtown promotion campaign (one-time cost in FY16)	(125)	
c. Maintenance service reduction to reflect actual usage	(23)	
6. Capital additions/replacements:		
a. Sport utility vehicle		37
b. Adjustment to eliminate previous year's capital		(150)
TOTAL OPERATING CHANGES		**$ (722)**

FY 18 CHANGES FOR OPERATION

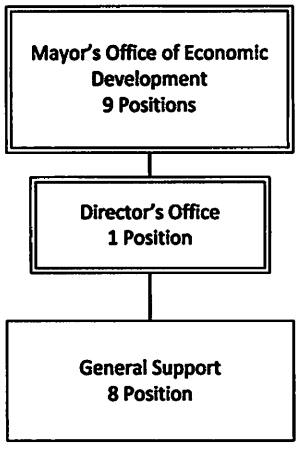
No major changes in operation expected in FY18.

MAYOR'S OFFICE OF ECONOMIC DEVELOPMENT

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 16	FY 17	FY 18	FY 16	FY 17	FY 18
Director's Office						
Unclassified	1	1	1	1.0	1.0	1.0
Total Director's Office	1	1	1	1.0	1.0	1.0
General Support						
Administrative & Technical	3	4	4	3.0	4.0	4.0
Exempt/Professional	6	3	3	6.0	3.0	3.0
Office & Technical	1	1	1	1.0	1.0	1.0
Total General Support	10	8	8	10.0	8.0	8.0
DEPARTMENT TOTAL	**11**	**9**	**9**	**11.0**	**9.0**	**9.0**

• ORGANIZATION CHART •



Working in Neighborhoods

Department Budget Summary **FY 2016-2017**

Mission Statement

To promote community education, develop and sustain private-public partnerships that enhance public safety, neighborhood revitalization and the quality of life of all residents within the City of Tulsa.

Overview of Services

The Working in Neighborhoods (WIN) department was created in October 2006 to focus on the following areas: Housing, Neighborhood Services, Neighborhood Investigations (Code Enforcement) and Animal Welfare. Primary functions of the department include:

- Providing housing programs that maintain the City's affordable housing stock by: assisting homeowners with emergency housing repairs and rehabilitation; preventing early institutionalization of the elderly; creating incentives for development of affordable housing in partnership with other neighborhood revitalization initiatives; and revitalizing neighborhoods by addressing substandard housing.
- Increasing opportunities for neighborhood reinvestment by: developing database and mapping system to identify and prioritize neighborhood needs; serving as the contact between residents and the City in coordinating the delivery of public/private resources and services to benefit neighborhoods; and establishing neighborhood associations and/or block groups to stabilize and improve neighborhood environments.
- Promote voluntary compliance and enforcement of City nuisance codes by: assisting residents wanting to voluntarily correct code violations; providing a fair and unbiased enforcement program to correct nuisance violations and land use requirements; providing opportunities to residents and neighborhood groups wanting to participate in neighborhood clean-up initiatives.
- Providing for the efficient and effective operation of the animal shelter and animal services in the field by: providing a safe, healthy environment for companion animals in the community; supporting and educating neighborhood residents on animal control codes, rules and recommendations; and providing increased opportunities for adoption of animals.

Goals

1. Continue to work toward the elimination of substandard housing in Tulsa.

Objective 1.1: Reduce the number of substandard, vacant and abandoned housing in Tulsa.

Working in Neighborhoods

2. Increase opportunities for public/private re-investment to stabilize and improve neighborhoods.

Objective 2.1: Utilize a neighborhood-mapping database to prioritize the delivery of public resources and planning efforts for at least 4 neighborhoods per year.

Objective 2.2: Facilitate monthly clean-up initiatives for City neighborhoods.

3. Implement a proactive education program designed to enhance code compliance, collaboration and coordination of public/private services throughout the City's neighborhoods.

Objective 3.1: Educate residents and commercial property owners on prevention of code violations and ways to promote the public safety of Tulsa neighborhoods by bringing 1100 code violations to voluntary compliance per month.

Objective 3.2 Investigate Code Compliance complaints efficiently and effectively.

4. Implement a proactive education program designed to promote spaying and neutering of animals.

Objective 4.1: Reduce the number of animals euthanized at Tulsa Animal Welfare by 5%.

Objective 4.2: Increase the number of live exits of animals from Tulsa Animal Welfare by 10%

Objective 4.3: Reduce animal intake at Tulsa Animal Welfare by 5%.

Working in Neighborhoods

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
1.1.1: Average # of housing rehabilitations per month		23	27	27
1.1.2: Average # of housing demolitions per month		32	25	25
1.1.3: Total # of substandard and/or dangerous structure cases investigated per month	New Measure	52	45	45
1.1.4: Total # of EMSA Opt Out reviews performed	New Measure	20	20	20
2.1.1: Number of neighborhoods that have undergone a mapping process per year		4	3	4
2.2.1: Number of neighborhoods clean-up initiative per year		20	20	25
3.1.1: Average # of voluntary compliance of code violations per month		1,100	1,000	1,000
3.1.2: Total # of code violation cases investigated per month	New Measure	700	700	700
3.1.3: Total # of summary abatement cases investigated per month	New Measure	100	100	100
4.1.1: % reduction of animals euthanized at TAW		15% reduction	13% reduction	15% reduction
4.1.2: Average length of stay a. before live exit b. before euthanasia	New Measure	a. -13% b. +17%	a. -11% b. +10%	a. -12% b. +15%
4.2.1: % of live exits of animals from TAW		10% increase	8% Increase	10% Increase
4.3.1: % reduction of animal intake at TAW		5% Reduction	5% Reduction	5% Reduction

Working in Neighborhoods

Budget Strategy Overview

Resources allocated to Working in Neighborhoods will be dedicated to Mayor, Tulsa City Council and Citizen priorities including economic development, beautification, public safety, neighborhood stabilization and enforcement of City codes. Due to budget reductions realized in the General Fund in FY 2016-2017, the department will be challenged to reduce costs and enhance efficiencies in order to meet service levels and performance metrics listed above. Performance measures will again be evaluated and adjusted as necessary for FY 2017-2018.

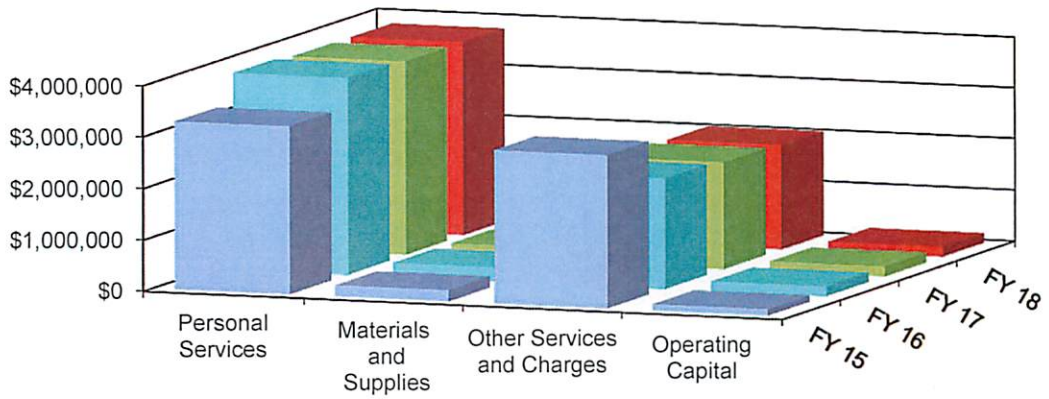
WORKING IN NEIGHBORHOODS

BUDGET HIGHLIGHTS
FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating Budget						
Personal Services	$ 3,272	$ 3,839	**$ 3,783**	$ (56)	-1.5%	$ 3,783
Materials and Supplies	226	275	**272**	(3)	-1.1%	272
Other Services and Charges	2,988	2,154	**2,081**	(73)	-3.4%	2,031
Operating Capital	133	192	**197**	5	2.6%	197
Total Budget	**$ 6,619**	**$ 6,460**	**$ 6,333**	**$ (127)**	-2.0%	**$ 6,283**

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
1080 General Fund	**$ 4,666**	-5.1%	$ 4,664
2910 Short-Term Capital Fund	**197**	2.6%	197
5561 Home Investment Partnership Program	**0**	-100.0%	0
5565 Community Development Block Grant Fund	**1,397**	59.7%	1,349
7060 EMSA Enterprise Fund	**73**	-3.9%	73
TOTAL	**$ 6,333**		**$ 6,283**

FY 17 CHANGES FOR OPERATION		AMOUNT
1. Benefit and compensation adjustments		$ 4
2. Transfer from Planning and Development		50
a. Sign and Site Inspector	50	
3. HUD Grants		144
a. Home Investment Partnership Program (HOME)	(400)	
b. Community Development Block Grant (CDBG)	544	
4. FY17 Reductions		(330)
a. Abolish Animal Control Officer II	(45)	
b. Abolish Kennel Maintenance Worker	(37)	
c. Change Lead Neighborhood Inspector to part-time	(28)	
d. Materials, supplies, and other services	(20)	
e. Nuisance Abatement	(200)	

FY 17 CHANGES FOR OPERATION (continued)

	AMOUNT
5. Capital additions/replacements:	
a. Car, SUV (3), 3/4 ton truck (2)	$ 197
b. Adjustment to eliminate previous year's capital	(192)
TOTAL OPERATING CHANGES	**$ (127)**

FY 18 CHANGES FOR OPERATION

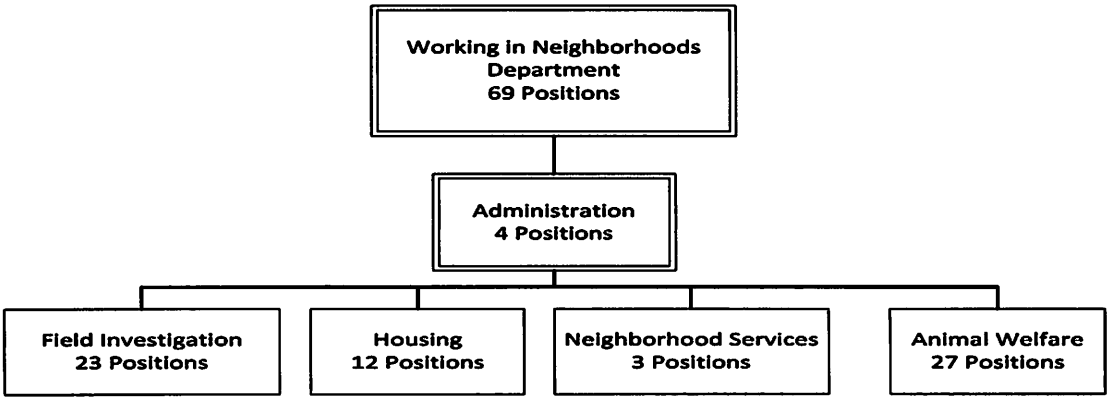
Anticipated reduction in FY18 CDBG funding for service projects.

WORKING IN NEIGHBORHOODS

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 16	FY 17	FY 18	FY 16	FY 17	FY 18
Administration						
Exempt/Professional	2	3	3	2.0	3.0	3.0
Office & Technical	0	1	1	0.0	1.0	1.0
Total Administration	2	4	4	2.0	4.0	4.0
Field Investigations						
Administrative & Technical	2	2	2	2.0	2.0	2.0
Exempt/Professional	3	3	3	3.0	3.0	3.0
Office & Technical	17	18	18	17.0	18.0	18.0
Total Field Investigations	22	23	23	22.0	23.0	23.0
Neighborhood Services						
Administrative & Technical	3	3	3	3.0	3.0	3.0
Total Neighborhood Services	3	3	3	3.0	3.0	3.0
Animal Welfare						
Administrative & Technical	3	3	3	3.0	3.0	3.0
Exempt/Professional	4	4	4	4.0	4.0	4.0
Labor & Trades	19	17	17	19.0	17.0	17.0
Office & Technical	2	3	3	2.0	3.0	3.0
Total Animal Welfare	28	27	27	28.0	27.0	27.0
Housing						
Administrative & Technical	3	3	3	3.0	3.0	3.0
Exempt/Professional	2	2	2	2.0	2.0	2.0
Office & Technical	7	7	7	7.0	6.5	6.5
Total Housing	12	12	12	12.0	11.5	11.5
TOTAL	**67**	**69**	**69**	**67.0**	**68.5**	**68.5**

• ORGANIZATION CHART •



Planning & Development

Department Budget Summary **FY 2016-2017**

Mission Statement

To assist Tulsans in improving their lives, neighborhoods and community by planning for efficient and sustainable development and providing dependable, cost effective, high-quality customer services while assisting the public in achieving their development goals without compromising the ordinances of the City of Tulsa.

Overview of Services

The Planning and Development department was created by the Mayor in April 2011. The department is responsible for the implementation of the City's comprehensive plan and development permitting including infrastructure and building plan review and inspection services for all private development within the City of Tulsa.

The department coordinates current planning services through the Indian Nations Council of Governments (INCOG) and supports development-related authorities, boards and commissions including the Tulsa Development Authority, Tulsa Parking Authority, Tulsa Metropolitan Planning Commission, City of Tulsa Board of Adjustment and others.

Goals

1. Implement PLANiTULSA, the City of Tulsa's comprehensive plan.

   Objective 1.1: Complete or update small area plans for at least two key areas to jump-start priority projects and initiatives.

   Objective 1.2: Implement tools, programs and regulations recommended in the comprehensive plan and subsequent small area plans.

   Objective 1.3: Conduct education and outreach activities to inform the community about PLANiTULSA.

2. Promote economic development while protecting public safety.

   Objective 2.1: Issue permits and conduct inspections for customers within established timeframes.

3. Efficiently facilitate required historic preservation review processes to support both public and private investment in historic properties and districts citywide, in accordance with the Comprehensive Plan and the goals of Chapter 10A of the zoning code.

Planning & Development

Objective 3.1: Assist Working in Neighborhoods and Grants Administration efforts by processing at least 250 applications under Section 106 Review for federally-funded actions.

Objective 3.2: Assist owners of historic properties by facilitating 60 applications for Certificates of Appropriateness in Historic Preservation Zoning Districts.

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
1.1.1: # of small area plans created or updated by 6/30/16	4	2	3	2
1.2.1: # of tools, programs and regulations created that were recommended in the comprehensive plan and subsequent small area plans.	New Measure	5	5	5
1.2.2: # of housekeeping amendments initiated by staff to reflect legislative actions (zoning changes, adopted plans, etc.)	New Measure	5	4	5
1.3.1: # of education and outreach activities conducted to inform the community about PLANiTULSA	New Measure	3	4	3
2.1.1: Average # of working days for plans review	8.8	10	8	14
2.1.2: Average # of calendar days to issue permits for commercial projects under $1 million	41	30	43	45
2.1.3: Average # of working days to complete IDP reviews	7.45	7	7	10
2.1.4: Average # of inspections performed per day per inspector	12	15	12	10
3.1.1: # of Historic Preservation Section 106 applications processed annually	New Measure	260	330	250
3.2.1: # of permits granted for Historic Preservation work under Certificate of Appropriateness processed annually	New Measure	60	70	60

Planning & Development

Budget Strategy Overview

Resources allocated to Planning and Development will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including economic development, beautification, public safety and enforcement of City codes. Due to budget reductions realized in the General Fund in FY 2016-2017, the department will be challenged to reduce costs and enhance efficiencies in order to meet service levels and performance metrics listed above. Performance measures will again be evaluated and adjusted as necessary for FY 2017-2018.

PLANNING AND DEVELOPMENT

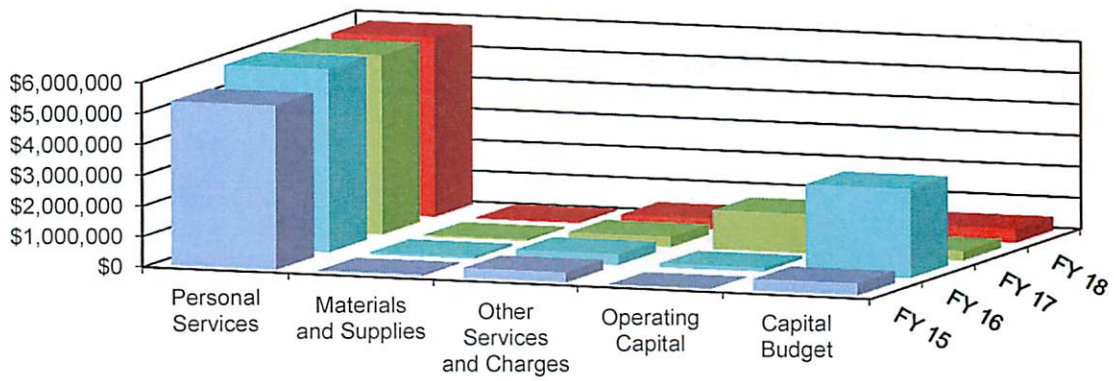
BUDGET HIGHLIGHTS

FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating Budget						
Personal Services	$ 5,335	$ 5,921	**$ 5,792**	$ (129)	-2.2%	$ 5,792
Materials and Supplies	52	70	**58**	(12)	-17.1%	55
Other Services and Charges	337	352	**345**	(7)	-2.0%	345
Operating Capital	0	115	**1,284**	1,169	>500.0%	94
Total Operating Budget	**5,724**	**6,458**	**7,479**	**1,021**	15.8%	**6,286**
Capital Budget	400	2,900	**300**	(2,600)	-89.7%	450
Total Budget	**$ 6,124**	**$ 9,358**	**$ 7,779**	**$ (1,579)**	-16.9%	**$ 6,736**

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
1080 General Fund	**$ 6,195**	-2.3%	$ 6,192
2750 Streets and Transit Fund	**1,200**	N/A	0
2910 Short-Term Capital Fund	**84**	-27.0%	94
6014 2014 Sales Tax Fund	**300**	-89.7%	450
TOTAL	**$ 7,779**		**$ 6,736**

FY 17 CHANGES FOR OPERATION		AMOUNT
1. Benefit and compensation adjustments		$ 205
2. FY16 Position Changes		84
a. Mid-year add - Development Services Liaison	84	
3. Transfer to Working in Neighborhoods		(50)
a. Site and Sign inspector	(50)	

FY 17 CHANGES FOR OPERATION (Continued)

4. Zoning code update (one-time cost in FY16)		(30)
5. Internal equipment management services and office services		25
6. Street Maintenance and PublicTransportation Sales Tax		1,200
a. Structured Parking Study	300	
b. Public Space and Streetscape	150	
c. Transit System Study and Traffic Plan	750	
7. FY17 Reductions		(382)
a. Abolish Data Coordinator, Office Asst (3), Mechanical Inspector, Electrical Inspector, Elevator Inspector, Inspection Services Supervisor	(368)	
b. Materials, supplies and other services	(14)	
8. Capital additions/replacements:		
a. Utility Vehicle (3)		84
b. Adjustment to eliminate previous year's capital		(115)
TOTAL OPERATING CHANGES		**$ 1,021**

CAPITAL IMPROVEMENTS PROJECTS

1. Projects in 6014 2014 Sales Tax Fund	
a. Eugene Field Redevelopment	300
2. Adjustment to eliminate previous year's capital projects	(2,900)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	**(2,600)**
TOTAL CHANGES	**$ (1,579)**

FY 18 CHANGES FOR OPERATION

No major changes in operations expected in FY18.

PLANNING AND DEVELOPMENT

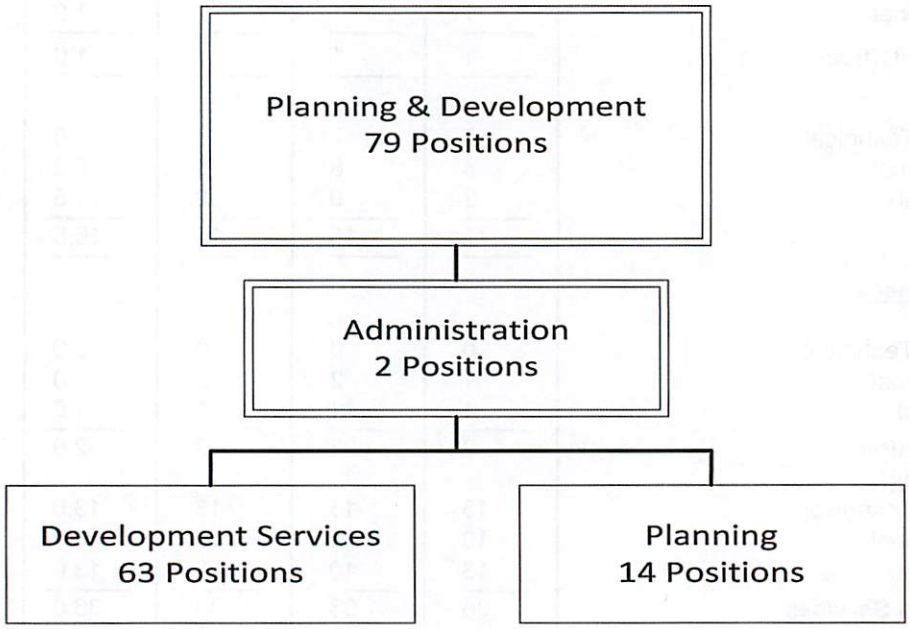
STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 16	FY 17	FY 18	FY 16	FY 17	FY 18
Director's Office						
Exempt/Professional	1	1	1	1.0	1.0	1.0
Total Director's Office	1	1	1	1.0	1.0	1.0
Planning						
Administrative & Technical	7	7	7	7.0	7.0	7.0
Exempt/Professional	8	8	8	8.0	8.0	8.0
Office & Technical	2	0	0	1.5	0.0	0.0
Total Planning	17	15	15	16.5	15.0	15.0
Development Services						
Administration						
Administrative & Technical	0	0	0	0.0	0.0	0.0
Exempt/Professional	1	2	2	1.0	2.0	2.0
Office & Technical	1	1	1	1.0	1.0	1.0
Total Administration	2	3	3	2.0	3.0	3.0
Permitting Services						
Administrative & Technical	13	13	13	13.0	13.0	13.0
Exempt/Professional	10	10	10	10.0	10.0	10.0
Office & Technical	13	10	10	13.0	10.0	10.0
Total Permitting Services	36	33	33	36.0	33.0	33.0
Inspection Services						
Administrative & Technical	7	6	6	7.0	6.0	6.0
Exempt/Professional	5	4	4	5.0	4.0	4.0
Office & Technical	19	17	17	19.0	17.0	17.0
Total Inspection Services	31	27	27	31.0	27.0	27.0
Total Development Services	69	63	63	69.0	63.0	63.0
TOTAL	**87**	**79**	**79**	**86.5**	**79.0**	**79.0**

PLANNING AND DEVELOPMENT

STAFFING SUMMARY

• ORGANIZATION CHART •



TOTAL OPERATING AND CAPITAL BUDGET (IN MILLIONS) FY 16-17

READER'S GUIDE TO DEPARTMENTAL HIGHLIGHTS

$180.2 PUBLIC SAFETY AND PROTECTION

Municipal Court
Police
Fire
EMSA
Tulsa Area Emergency Management Agency

$36.3 CULTURAL DEVELOPMENT AND RECREATION

Park and Recreation
Gilcrease Museum
Performing Arts Center
River Parks Authority
BOK and Convention Centers

$20.0 SOCIAL AND ECONOMIC DEVELOPMENT

Mayor's Office of Economic Development
Working in Neighborhoods
Planning and Development

$316.7 PUBLIC WORKS AND TRANSPORTATION

YOU ARE HERE

Engineering Services
Streets and Stormwater
Water and Sewer
Tulsa Transit

$116.6 ADMINISTRATIVE AND SUPPORT SERVICES

Elected Officials
- Mayor's Office
- City Auditor
- City Council

Mayor's Office of Human Rights
Legal
Human Resources
Workers' Compensation
Employee Insurance Administration
General Government
Indian Nations Council of Governments (INCOG)
Finance
Information Technology
Customer Care
Communications
Asset Management

$73.4 TRANSFERS TO OTHER FUNDS

$136.3 DEBT SERVICE

Engineering Services

Department Budget Summary **FY 2016-2017**

Mission Statement

To provide our customers dependable, cost effective, high-quality services in the area of engineering and architectural services. Build a strong, positive public image, create and promote a safe, productive workforce and work environment by efficiently using all financial, human and material resources.

Overview of Services

The Engineering Services department plans, designs and field-inspects public improvement and capital projects for the benefit of the City of Tulsa. Engineering Services provides and/or administers planning, engineering/architectural design and construction quality assurance services for projects involving water systems, wastewater systems, transportation, stormwater, parks and all City departments.

Goals

1. Manage the planning, design and construction of public improvement and capital projects so that projects are completed on schedule and within budget, while ensuring engineering/architectural integrity and meeting all applicable local, state and federal rules and regulations.

   Objective 1.1: Capital projects will be designed and right-of-way/easements acquired within the scheduled time frame.

   Objective 1.2: Capital projects will be constructed within the scheduled time frame.

   Objective 1.3: Capital projects will be completed within appropriated budgets.

   Objective 1.4: Capital projects will be performed with the change order amounts at or less than the amounts allowed by state statutes.

   Objective 1.5: Design agreements will be executed within five months for projects funded for design in the fiscal year.

   Objective 1.6: Capital project will pass one year maintenance period without major issues.

Engineering Services

2. Increase efficiency of public construction projects bidding process.

Objective 2.1: Maintain current postings for all public construction projects' bid advertisement information on the City of Tulsa website, in local newspapers and in designated plan room locations.
Objective 2.2: Contracts will be executed within four months of award of bid.

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
1.1.1: % of capital projects designed, right-of-way easements acquired and utilities relocated within scheduled time frames	62%	80%	45%	80%
1.2.1: % of capital projects constructed within scheduled time frames	95%	90%	98%	90%
1.3.1: % of capital projects completed within appropriated budgets	100%	95%	100%	95%
1.4.1: Change order % for capital projects (State statute: Projects valued at: a) $1,000,000 or less: 15% maximum; b) Above $1,000,000: 10% maximum	4%	7%	6.5%	7%
1.5.1: % of design agreements that are executed within five months after funding is available.	New Measure	100%	84.5%	100%
1.6.1: % of capital projects that pass the one year maintenance period without major issues.	New Measure	100%	100%	100%
2.1.1: % of bid advertisements posted and updated in all locations	100%	95%	100%	95%
2.2.1: % of contracts executed within four months of the date a bid is awarded.	New Measure	100%	100%	100%

Engineering Services

Budget Strategy Overview

Resources allocated to Engineering Services will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including efficient government, public safety and capital maintenance and improvements to City infrastructure. City infrastructure programs / projects involve: transportation, water and sewer, stormwater, cultural and recreational facilities, public safety, public facilities, and economic development. Engineering Services is funded by General and Enterprise funds.

In FY 2016-2017, Engineering Services will administer and manage approximately $215 million in new funding for capital projects, from design to completion, for street improvements, rehabilitation and repairs, water and sewer system improvements, stormwater flood control and improvements to public facilities. The major funding sources for FY 2016-2017 are: Improve Our Tulsa Sales Tax and Bond Issues: $136 million; Water Enterprise and Bonds: $32 million; Sewer Enterprise, Bonds, and Loans: $42 million; and Stormwater Enterprise: $5 million.

The Vision renewal program, approved April 2016, will require project management and oversight responsibilities from Engineering Services for projects exceeding $422 million. The program will continue over a period of 15 years. Projects will be funded both on a "pay as you go" basis, and advance funding through the issuance of revenue bonds. These bonds are anticipated to be issued sometime in mid-to-late FY 2016-2017. The debt will be serviced through revenue collected by the 2017 Special Temporary Limited Use Economic Development Sales Tax.

ENGINEERING SERVICES

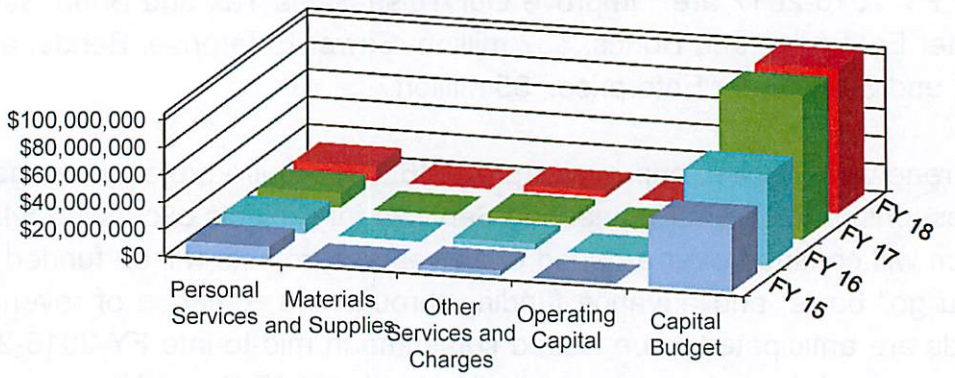
BUDGET HIGHLIGHTS

FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating Budget						
Personal Services	$ 9,391	$ 10,434	$ 10,440	$ 6	0.1%	$ 10,440
Materials and Supplies	106	119	110	(9)	-7.6%	110
Other Services and Charges	3,918	4,293	4,182	(111)	-2.6%	4,188
Operating Capital	254	38	30	(8)	-21.1%	158
Total Operating Budget	**13,669**	**14,884**	**14,762**	**(122)**	-0.8%	**14,896**
Capital Budget	49,841	66,786	109,062	42,276	63.3%	109,224
Total Budget	**$ 63,510**	**$ 81,670**	**$ 123,824**	**$ 42,154**	51.6%	**$ 124,120**

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
1080 General Fund	$ 3,438	-3.5%	$ 3,439
7010 Stormwater Management Enterprise Fund	4,258	-1.0%	4,261
7020 TMUA-Water Operating Fund	3,341	0.5%	3,432
7030 TMUA-Sewer Operating Fund	3,725	0.8%	3,764
6008 2001 Five-Year Sales Tax Fund	(370)	N/A	0
6009 2006 Special Extended Sales Tax Fund	2,200	N/A	0
6014 2014 Sales Tax Fund	58,010	106.0%	57,045
6021 TMUA-Water Capital Projects Fund	29,501	22.5%	28,000
6031 TMUA-Sewer Capital Projects Fund	14,221	49.1%	19,079
6041 Stormwater Capital Projects Fund	5,500	10.0%	5,100
TOTAL	**$ 123,824**		**$ 124,120**

FY 17 CHANGES FOR OPERATION		AMOUNT
1. Benefit and compensation adjustments		$ 96
2. Transfer from Communications		69
a. Writer/Editor I	69	
3. Area wide aerial photography for map updates, consulting fees		(128)
4. Internal equipment management services, office services, and wireless devices		(60)
5. Charges for support services to enterprise (utility) funded functions		82

FY 17 CHANGES FOR OPERATION (Continued)		AMOUNT
6. CAD and GIS Mapping Software fees		4
7. FY17 Reductions		(177)
a. Abolish Sr. Engineers (2)	(144)	
b. Reference materials	(8)	
c. Consulting services	(5)	
d. Internal equipment management services	(5)	
e. Overtime	(15)	
8. Capital additions/replacements:		
a. Crew cab pickup		30
b. Adjustment to eliminate previous year's capital		(38)
TOTAL OPERATING CHANGES		**$ (122)**

CAPITAL IMPROVEMENTS PROJECTS	
1. 2001 Five-Year Sales Tax Fund - completed land acquistion project	(370)
2. 6009 Special Extended Sales Tax Fund	2,200
3. 2014 Sales Tax Fund	58,010
4. Water Capital Fund 6021 projects	29,501
5. Wastewater Capital Fund 6031 projects	14,221
6. Stormwater Management Fund 6041 projects	5,500
7. Adjustment to eliminate previous year's capital projects	(66,786)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	**42,276**
TOTAL CHANGES	**$ 42,154**

FY 18 CHANGES FOR OPERATION

No major changes in operations expected in FY18.

ENGINEERING SERVICES

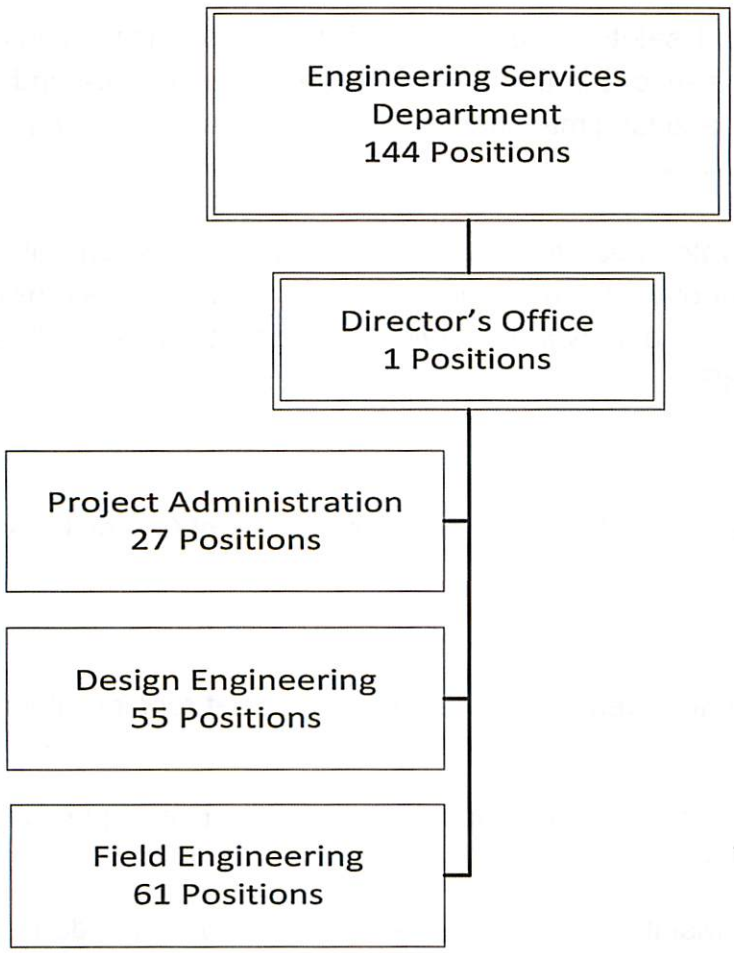
STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
ENGINEERING SERVICES	**FY 16**	**FY 17**	**FY 18**	**FY 16**	**FY 17**	**FY 18**
Admin. - Director						
Exempt/Professional	1	1	1	1.0	1.0	1.0
Total Admin. - Director	1	1	1	1.0	1.0	1.0
Design Engineering:						
Administrative & Technical	9	10	10	9.0	10.0	10.0
Exempt/Professional	28	26	26	28.0	26.0	26.0
Office & Technical	18	18	18	18.0	18.0	18.0
Seasonal Labor	1	1	1	0.3	0.3	0.3
Total Design Engineering:	56	55	55	55.3	54.3	54.3
Field Engineering						
Administrative & Technical	3	3	3	3.0	3.0	3.0
Exempt/Professional	12	12	12	12.0	12.0	12.0
Office & Technical	46	46	46	46.0	46.0	46.0
Total Field Engineering	61	61	61	61.0	61.0	61.0
Project Administration						
Administrative & Technical	13	14	14	13.0	14.0	14.0
Exempt/Professional	11	11	11	11.0	11.0	11.0
Office & Technical	3	2	2	3.0	2.0	2.0
Total Project Administration	27	27	27	27.0	27.0	27.0
DEPARTMENT TOTAL	**145**	**144**	**144**	**144.3**	**143.3**	**143.3**

ENGINEERING SERVICES

STAFFING SUMMARY

• ORGANIZATION CHART •



Streets & Stormwater

Department Budget Summary **FY 2016-2017**

Mission Statement

Improve quality of life and safety for citizens of Tulsa by providing consistent, cost-effective and high quality services in the areas of streets maintenance and inspections, traffic control, stormwater and land management, and refuse and recycling.

Overview of Services

The Streets and Stormwater department's primary areas of responsibility are street maintenance and right-of-way inspections, traffic control, stormwater, land management, and refuse and recycling service through the Tulsa Authority for the Recovery of Energy (TARE).

Goals

1. Maintain and improve the safety, quality and appearance of City of Tulsa streets and right-of-ways.

   Objective 1.1: Respond to requests for emergency street repairs within one hour of notification.

   Objective 1.2: Monitor mowing and landscape maintenance of public right-of-ways to ensure grass height is compliant with City of Tulsa ordinance.

   Objective 1.3: Maintain clean arterial and residential streets.

2. Maintain and improve the safety and efficiency of movement of traffic within City of Tulsa.

   Objective 2.1: Review, modify and update traffic signal timing and synchronization plans.

   Objective 2.2: Maintain well-marked, highly visible pavement markings to ensure efficient traffic operations and public safety.

   Objective 2.3: Maintain a safe and efficient transportation system by improving, reviewing and implementing new traffic signs.

Streets & Stormwater

3. Maintain and improve the safety, quality and appearance of the City of Tulsa stormwater facilities.

Objective 3.1: Respond to requests for stormwater emergencies within 60 minutes of notification.

Objective 3.2: Maintain channel and detention pond capacity to prevent flooding and improve stormwater quality.

Objective 3.3: Protect creek and channel integrity, protect infrastructure and improve stormwater quality.

Objective 3.4: Maintain good drainage along streets for public safety and infrastructure protection.

Objective 3.5: Prevent the discharge of pollutants to the stormwater collection system.

Objective 3.6: Provide citizens the opportunity to dispose of household hazardous waste in an environmentally safe manner.

4. Provide timely collection of residential refuse and recycling services.

Objective 4.1: Provide residential collection services on the scheduled collection day(s).

Objective 4.2: Respond to requests and notifications of illegally dumped items on public right of ways and city properties.

Objective 4.3: Respond to requests and notifications of dead animals on rights of ways and public streets.

Objective 4.4: Provide the citizens and other local government agencies with an area to drop off green waste and pick up mulch and firewood.

Streets & Stormwater

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
1.1.1: Average # of minutes it takes to respond to emergency street repair requests	34	25	39	60
1.1.2:% of safety critical potholes reported by citizens addressed within 24 hours	New Measure	100%	N/A	100%
1.2.1: % of compliance with City grass height ordinance	New Measure	100%	N/A	100%
1.2.2: # of confirmed citizen mowing complaints received on City ROW and City property excluding parks and enterprise funded sites.	New Measure	New Measure	New Measure	No Target[1]
1.3.1: % of lane miles swept per cycle within target date	New Measure	New Measure	New Measure	100%
2.1.1: Average response time to traffic signal trouble calls	New Measure	New Measure	New Measure	45
2.2.1: # miles of lane marking striped yearly	New Measure	New Measure	New Measure	250
2.2.2: Linear feet of crosswalks & stop bars striped	New Measure	New Measure	New Measure	35,000
2.3.1: Signs fabricated yearly	New Measure	New Measure	New Measure	6000
2.3.2: Signs installed yearly	New Measure	New Measure	New Measure	1600
3.1.1: Average # of minutes it takes to respond to stormwater emergencies	32	60	53	60
3.2.1: Cubic yards of siltation removed from creek and detention ponds	New Measure	65,000	61,000	65,000
3.3.1: Square yards of erosion control work performed along creeks & channels	New Measure	55,000	54,000	55,000
3.4.1: Linear feet of roadside ditch cleaned per year	New Measure	New Measure	New Measure	30,000
3.5.1: Conduct storm water quality inspections	New Measure	New Measure	New Measure	1,200
3.6.1: Number of customers served by the Household Pollutant Collection Facility	New Measure	New Measure	New Measure	2,400
4.1.1: % of verified missed collections of residential refuse services.	<1%	≤5%	0.1%	≤5%

Streets & Stormwater

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
4.1.2: % of verified missed collections of recycling services	<1%	≤5%	0.2%	≤5%
4.2.1 Illegal dumping requests responded to within 48 hours.	New Measure	New Measure	New Measure	100%
4.3.1 Dead animal pickup requests responded to within 24 hours.	New Measure	New Measure	New Measure	100%
4.4.1 Number of customers served by the mulch site	New Measure	New Measure	New Measure	22,000

[1]"No Target" has been input because the department has not historically tracked this metric. During FY 2016-2017 the Department will gather the data and based upon the information learned will be able to set a realistic target for FY 2017-2018.

Budget Strategy Overview

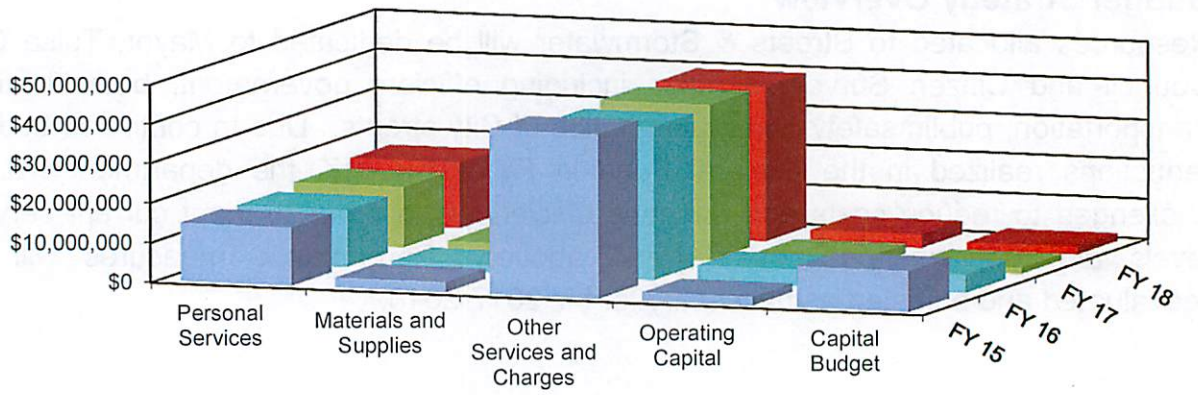
Resources allocated to Streets & Stormwater will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including efficient government, beautification, transportation, public safety and maintenance of City streets. Due to continued budget reductions realized in the General Fund in FY 2016-2017, the department will be challenged to reduce costs and enhance efficiencies in order to meet current service levels and performance metrics listed above. Performance measures will be reevaluated and adjusted as necessary for FY 2017-2018.

STREETS AND STORMWATER

BUDGET HIGHLIGHTS
FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating Budget						
Personal Services	$ 14,699	$ 14,207	**$ 15,210**	$ 1,003	7.1%	$ 16,455
Materials and Supplies	2,620	1,858	**2,139**	281	15.1%	2,772
Other Services and Charges	41,512	38,497	**39,354**	857	2.2%	39,193
Operating Capital	2,224	4,207	**2,405**	(1,802)	-42.8%	3,339
Total Budget	**61,055**	**58,769**	**59,108**	**339**	0.6%	**61,759**
Capital Budget	10,450	4,660	**1,550**	(3,110)	-66.7%	1,925
Total Budget	**$ 71,505**	**$ 63,429**	**$ 60,658**	**$ (2,771)**	-4.4%	**$ 63,684**



RESOURCES FOR BUDGET	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
1080 General Fund	**$ 16,059**	-5.7%	$ 16,059
2750 Streets and Transit Fund	**1,012**	N/A	3,644
2910 Short-Term Capital Fund	**1,427**	19.8%	1,229
3623 Tulsa Authority for Recovery of Energy Fund	**23,282**	-1.7%	22,856
5565 Community Development Block Grant (CDGB)	**400**	-13.4%	350
7010 Stormwater Management Enterprise Fund	**16,511**	2.9%	17,204
7020 TMUA-Water Operating Fund	**343**	0.9%	343
7030 TMUA-Sewer Operating Fund	**74**	236.4%	74
6014 2014 Sales Tax Fund	**1,550**	-66.7%	1,925
TOTAL	**$ 60,658**		**$ 63,684**

FY 17 CHANGES FOR OPERATION			AMOUNT
1. Benefit and compensation adjustments			$ 375
2. Street Maintenance operational changes			(401)
a. Salt purchase to restore depletion		150	
b. Paving cut repairs estimate		(489)	
c. CBDG - Sidewalks		(62)	
3. Traffic Operations operational changes			(13)
a. Electric costs for traffic signals and six new signals		27	
b. Guardrail repairs		(40)	
4. Stormwater operational changes			658
a. Streets & Stormwater Supervisor - Storm Sewer Maintenance		56	
b. Vandalism Repair Crew - Crew Leader (1) & Crew Worker (1) - Stormwater Detention, Ditch and Concrete Channel		85	
c. Stormwater Quality GIS analyst (1) and Sr. Environmental Monitoring tech (1) - Stormwater discharge permit reporting requirements		116	
d. Operation of household pollutant collection program		44	
e. Increased stormwater quality advertising - discharge permit		25	
f. Independent employment services in Stormwater Quality section		(25)	
g. Street sweeping - contract price increase		257	
h. Lucity maintenance management software		100	
5. Refuse operational changes			1,440
a. Operation of household pollutant collection program		10	
b. Refuse and recycling service - CPI increase		486	
c. Dumping fees - CPI increase		75	
d. Increased neighborhood dumpster program - City forces		334	
1. Equipment Operator II	44		
2. Dumping fees and equipment maintenance	85		
3. Roll-off truck and 14 dumpsters	205		
e. The Metropolitan Environmental Trust		(95)	
f. Recycling containers		30	
g. Lucity maintenance management software		100	
h. Emergency reponse for storms		500	
6. Internal equipment management services			244
7. Fee in Lieu of Taxes - fee reduced from 6.2% to 5.8%			(35)
8. Materials, supplies and other services adjustments			76
9. Operation of household pollutant collection program - sanitary sewer			57
10. Street Maintenance and Public Transportation Sales Tax			652
a. Street Maintenance		76	
1. Streets & Stormwater Supervisor	18		
2. Street Maintenance Crew (5 positions)	58		
b. Traffic Operations		576	
1. Engineer	22		
2. Engineering Tech II	18		
3. Electrician III	18		
4. Electrician II (3)	46		
5. Traffic signal materials	32		
6. Striping materials	110		
7. Street striping contract	151		
8. Laptops (6)	29		
9. Bucket truck	150		
11. FY17 Reductions			(531)
a. Abolish Office Administrator (2)		(103)	
b. Street maintenance supplies		(3)	
c. Graffiti abatement supplies		(50)	
d. Traffic Operations supplies		(92)	
e. Traffic Operations mowing and miscellaneous services		(20)	
f. Reduce mowing cycles from 7 to 5		(263)	

FY 17 CHANGES FOR OPERATION (continued)	AMOUNT
12. Capital additions/replacements:	
Streets Maintenance and Traffic Operations Capital	
a. Dump truck (4), crew truck (1), pickup truck (3)	$ 845
b. Bucket truck (2)	260
c. Trailer (2), backhoe hammer & broom attachment, forklift, snow plow	122
d. Salt brine system	180
e. Replace salt dome cover	20
Stormwater Capital	
a. Dump truck, flat bed truck, pickup (2)	376
b. Loader	50
c GIS Workstations (3)	12
Solid Waste Capital	
a. Vehicle	25
b. Trailer, water trailer, radial stacker	108
c Ruggedized laptops (6)	26
d Adjustment to eliminate previous year's capital	(4,207)
TOTAL OPERATING CHANGES	**$ 339**

CAPITAL IMPROVEMENTS PROJECTS	
1. 2014 Sales Tax Fund 6014	$ 1,550
2. Adjustment to eliminate previous year's capital projects	(4,660)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	**(3,110)**
TOTAL CHANGES	**$ (2,771)**

FY 18 CHANGES FOR OPERATION

An additional Street crew and Traffic Operations positions are scheduled to be added in FY18. They will be funded by the Street Maintenance and Public Transportation tax.

STREETS AND STORMWATER

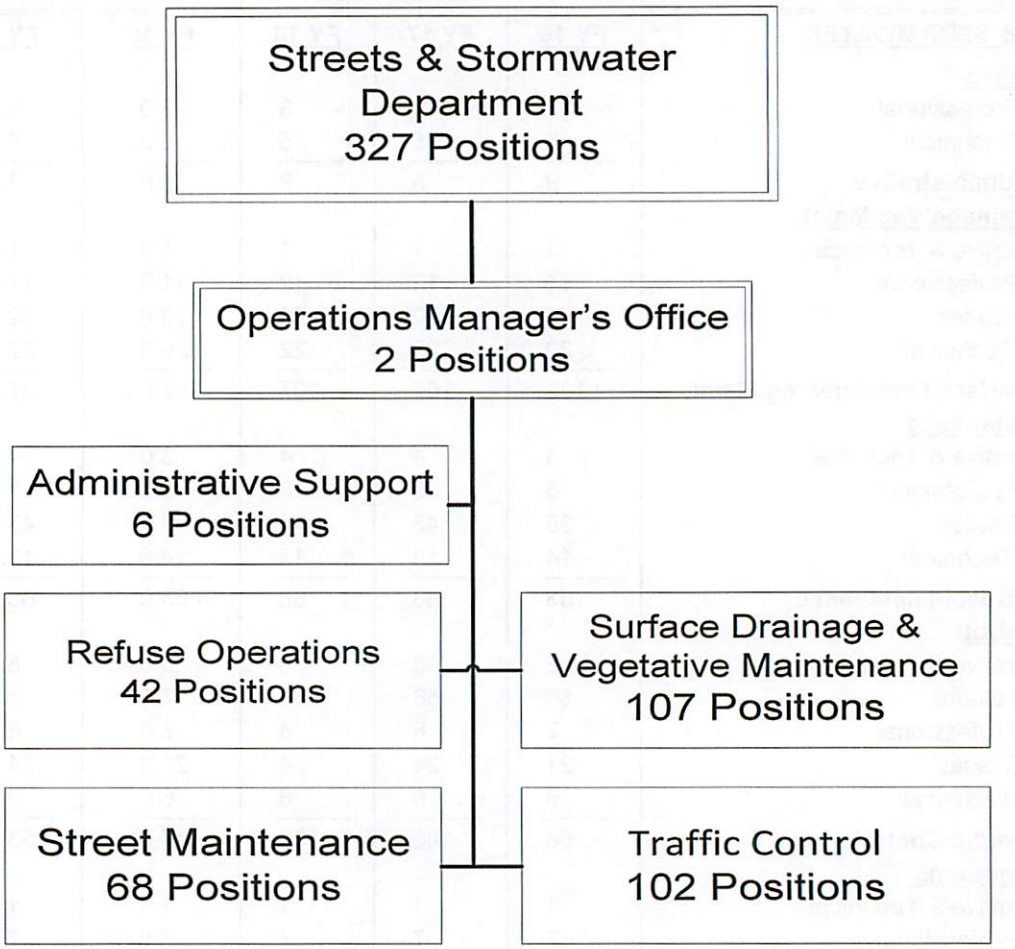
STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
STREETS & STORMWATER	**FY 16**	**FY 17**	**FY 18**	**FY 16**	**FY 17**	**FY 18**
Administrative						
Exempt/Professional	3	3	3	3.0	3.0	3.0
Office & Technical	6	5	5	6.0	5.0	5.0
Total Administrative	9	8	8	9.0	8.0	8.0
Surface Drainage/Veg.Maint.						
Administrative & Technical	1	1	1	1.0	1.0	1.0
Exempt/Professional	11	12	12	11.0	12.0	12.0
Labor & Trades	70	72	72	70.0	72.0	72.0
Office & Technical	20	22	22	20.0	22.0	22.0
Total Surface Drainage/Veg.Maint.	102	107	107	102.0	107.0	107.0
Street Maintenance						
Administrative & Technical	3	4	4	3.0	4.0	4.0
Exempt/Professional	8	8	8	8.0	8.0	8.0
Labor & Trades	38	43	43	38.0	43.0	43.0
Office & Technical	14	13	13	14.0	13.0	13.0
Total Street Maintenance	63	68	68	63.0	68.0	68.0
Traffic Control						
Administrative & Technical	6	8	8	6.0	8.0	8.0
Crossing Guard	56	56	56	7.0	7.0	7.0
Exempt/Professional	7	8	8	7.0	8.0	8.0
Labor & Trades	21	24	24	21.0	24.0	24.0
Office & Technical	6	6	6	6.0	6.0	6.0
Total Traffic Control	96	102	102	47.0	53.0	53.0
Refuse Operations						
Administrative & Technical	1	1	1	1.0	1.0	1.0
Exempt/Professional	7	7	7	7.0	7.0	7.0
Labor & Trades	14	15	15	14.0	15.0	15.0
Office & Technical	20	20	20	20.0	20.0	20.0
Total Refuse Operations	42	43	43	42.0	43.0	43.0
DEPARTMENT TOTAL	**312**	**328**	**328**	**263**	**279**	**279**

STREETS AND STORMWATER

STAFFING SUMMARY

• ORGANIZATION CHART •



Water & Sewer

Department Budget Summary **FY 2016-2017**

Mission Statement

To provide our customers dependable, cost effective, high-quality services in the areas of water and sewer; build a strong, positive public image; and create and promote a safe, productive work force and work environment by efficiently using all financial, human and material resources.

Overview of Services

The Water and Sewer department, formerly a division of the Public Works department, was created by Mayor Dewey Bartlett in March 2011. This department manages, operates and maintains the City's water and wastewater systems. Tulsa's drinking water comes from two sources: Lakes Spavinaw and Eucha on Spavinaw Creek and Lake Oologah on the Verdigris River. Lakes Spavinaw and Eucha are owned and operated by the City. Lake Oologah is operated by the U.S. Army Corps of Engineers. A third emergency source of water is available from Lake Hudson on Grand River. Water is treated at two treatment plants: Mohawk and A.B. Jewell. Collected wastewater is treated at four treatment plants: Southside, Northside, Haikey Creek and Lower Bird Creek.

Goals

1. Provide dependable, cost-effective, high quality service to all water and sewer customers while complying with all federal, state and local regulations.

   Objective 1.1: Supply the public with drinking water in compliance with health based National Primary Drinking Water Standards.

   Objective 1.2: Operate and maintain wastewater collection and treatment systems in compliance with the Oklahoma Pollutant Discharge Elimination System (OPDES) permits.

2. Make timely and effective responses to water and sewer related emergencies.

   Objective 2.1: Maintain average of less than five hours water service disruption per customer for water emergency repairs.

   Objective 2.2: Provide on-site responses to sanitary sewer stoppage and overflow calls within two hours.

Water & Sewer

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
1.1.1: % of customer service demand met for treated water	99.95%	98%	99.97%	98%
1.1.2: Drinking water compliance rate (# of days in full compliance divided by 365 days)	100%	100%	100%	100%
1.1.3: Water treatment energy use (kWh per MG treated)	1,396	1,800	1,393	1,700
1.1.4: Average residential water bill per month	$23.00	$32.80	$24.62	$33.95
1.2.1: Wastewater compliance rate (# days in full compliance divided by 365 days)	99.4%	98.6%	99.6%	98.6%
1.2.2: Wastewater treatment energy use (kWh per MG treated)	1,883	2,000	1,797	2,000
1.2.3: Average residential sewer bill per month	$27.31	$36.61	$30.14	$39.90
2.1.1: Average # hours for water turned off per 1000 customers during emergency repairs	5.11	5.00	5.33	5.00
2.1.2: # of water interruptions of services per 1000 customers	9.3	10.0	6.9	10.0
2.1.3: Water Distribution System Integrity (# of water main breaks and leaks per 100 miles of pipe)	55	34	41	34
2.2.1: % of on-site responses to sanitary sewer stoppage and overflow calls within two hours	97.86%	95%	96.8%	95%
2.2.2: # of collection system overflows per 100 miles per year	19.6	6.0	12.6	6.0

Water & Sewer

Budget Strategy Overview

The FY 2016-2017 Water & Sewer budget is set to meet the service levels and performance metrics outlined above. The department will utilize a Business Plan to meet these metrics, as well as additional key performance indicators. Resources allocated to this department will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including efficient government, public safety and quality of City water service.

The budget continues to fund the operation and maintenance of the City's water and sewer systems at a level which meets or exceeds EPA drinking water and clean water standards.

Resources have been dedicated to the implementation of the Utility Enterprise Initiative. The initiative is the result of an intensive study, by outside consultants, of the water and sewer systems' governance, management and operations. This initiative includes: a strategic business plan; performance management; operations and capital improvement program optimization; and asset management program. The implementation of the plan should result in operational savings and reduced borrowing for capital improvements while still providing outstanding service to customers. The implementation of the Utility Enterprise Initiative is to be completed in FY 2016-2017.

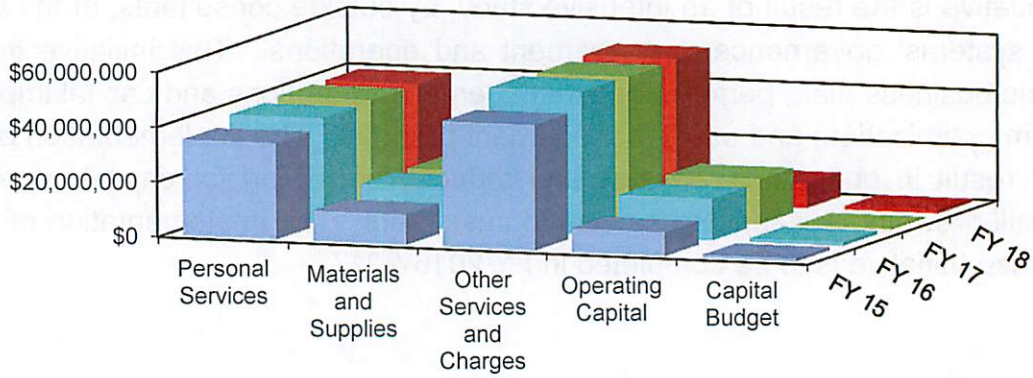
WATER AND SEWER

BUDGET HIGHLIGHTS
FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating						
Personal Services	$ 35,151	$ 38,360	**$ 39,262**	$ 902	2.4%	$ 39,171
Materials and Supplies	11,065	15,081	**14,911**	(170)	-1.1%	14,973
Other Services and Charges	45,767	52,073	**51,515**	(558)	-1.1%	52,105
Operating Capital	8,696	15,049	**16,439**	1,390	9.2%	8,916
Total Operating Budget	**100,679**	**120,563**	**122,127**	**1,564**	1.3%	**115,165**
Capital Budget	1,220	1,260	**560**	(700)	-55.6%	1,332
Total Budget	**$ 101,899**	**$ 121,823**	**$ 122,687**	**$ 864**	0.7%	**$ 116,497**

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
3623 Tulsa Authority for Recovery of Energy Fund	$ 12	0.0%	$ 12
7010 Stormwater Management Enterprise Fund	771	15.9%	696
7020 TMUA-Water Operating Fund	67,822	-0.2%	62,964
7030 TMUA-Sewer Operating Fund	53,510	3.1%	51,481
7060 EMSA Fund	12	0.0%	12
6021 TMUA-Water Capital Fund	560	-55.6%	1,332
TOTAL	**$ 122,687**		**$ 116,497**

FY 17 CHANGES FOR OPERATION			AMOUNT
1. Benefit and compensation adjustments			$ 784
2. Wastewater Treatment Plants			(141)
a. Lower Bird Creek Plant		96	
1. Chemicals - chlorine system being replaced by UV disinfection	(15)		
2. Electricity for expansion now in service and new UV disinfection	61		
3. Force main project start up	50		

FY 17 CHANGES FOR OPERATION (Continued)

b. Haikey Creek Plant		(11)	
1. Chemicals - chlorine system replaced by UV	(40)		
2. Priority pollutant quarterly testing	15		
3. Electricity - new UV system.	35		
4. Adjust service accounts for actual usage	(21)		
c. Southside Plant		(76)	
1. Completed projects and miscellaneous contracts	(76)		
d. Northside Plant		(381)	
1. Chemicals - chlorine system being replaced by UV sy	(35)		
2. Miscellaneous plumbing and electrical repairs	27		
3. Cleaning only one lagoon in FY17	(400)		
4. Adjust utilities to actual usage	27		
e. Administration and Support Services		231	
1. Computer replacement	26		
2. Biosolids hauling and lagoon cleaning	205		
3. Sewer Operations and Maintenance			80
a. Contractual main line maintenance		140	
b. Independent employment services		(120)	
c. Air cards for field access to Lucity		60	
4. Water Treatment Plants			(708)
a. Cost of Earthtec - absorbed in existing chemical budget See Raw Water highlight 5d.		0	
b. Completed projects and miscellaneous contracts		(470)	
c. Utilities adjusted for actual usage		(238)	
5. Raw Water Supply			29
a. Radios for trucks to comply with emergency procedures		39	
b. AMR water meters for customers in Town of Spavinaw		68	
c. Lab equipment for Lakes		18	
d. Cost of Earthtec moved to Mohawk budget		(50)	
e. Miscellaneous materials and supplies		(3)	
f. Completed projects and miscellaneous contracts		(43)	
6. Water Distribution			(983)
a. Plumbing supplies, concrete and aggregate and other supplies to reflect reduced usage		(95)	
b. Paving cut repairs to reflect reduced breaks		(500)	
c. Emergency water line repairs and utilities		(388)	
7. Quality Assurance			84
a. Lab Certification Coordinator - Control documents and reporting for ODEQ required lab TNI certification.		55	
1. Salary and benefits			
b. Marketing materials for public events		29	
8. Administration			46
a. Management Intern Analyst (Funded 57% by water fund)		63	
1. Salary and benefits			
b. Consulting services to match contracts: lobbying, public relations and arbitrage calculations		58	
c. Tulsa Water Works campaign		(75)	
9. RMUA billings for the Haikey Creek sewage treatment plant			162

FY 17 CHANGES FOR OPERATION (continued)	**AMOUNT**
10. Fee in lieu of taxes - fee reduced from 6.2% to 5.8%, reflects utility rate increase	$ 442
11. Indirect cost expense	361
12. Materials, supplies and other services adjustments	18
13. Capital additions/replacements:	
a. Operating capital	7,889
b. Sewer treatment plant equipment replacement	4,226
c. Water treatment plant equipment replacement	4,324
d. Adjustment to eliminate previous year's capital	(15,049)
TOTAL OPERATING CHANGES	**$ 1,564**

CAPITAL IMPROVEMENTS PROJECTS

1. Water Capital Fund 6021 projects	560
2. Adjustment to eliminate previous year's capital projects	(1,260)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	**(700)**
TOTAL CHANGES	**$ 864**

FY 18 CHANGES FOR OPERATION

The implementation of the Utility Enterprise Initiative is to be completed in FY17. The City will realize benefits of the strategic business plan; operations and capital improvement program optimization; and improved asset management maintenance programs.

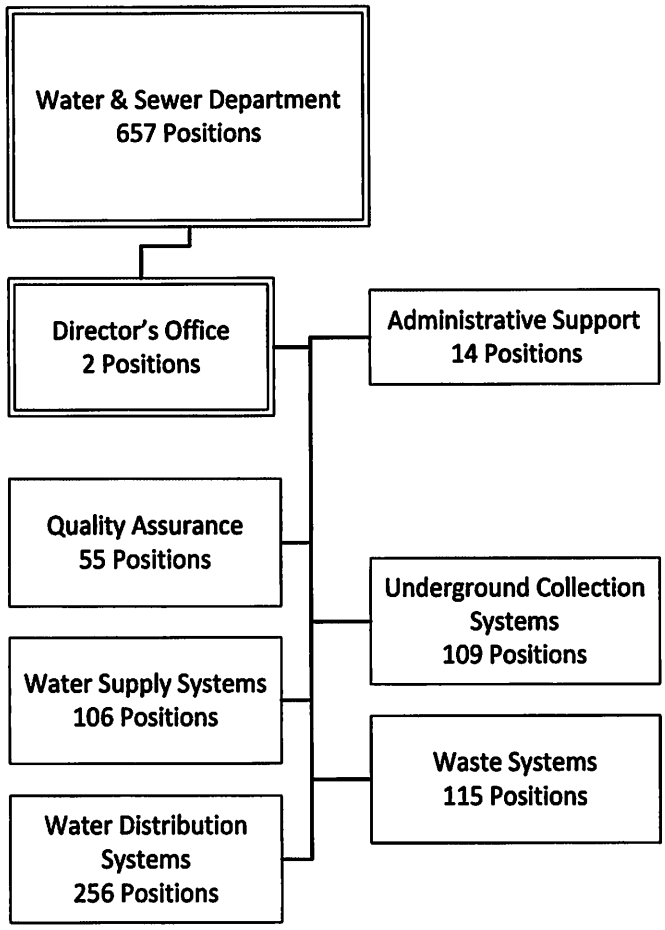
WATER AND SEWER

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
WATER & SEWER	**FY 16**	**FY 17**	**FY 18**	**FY 16**	**FY 17**	**FY 18**
Administrative Support						
Administrative & Technical	3	3	3	3.0	3.0	3.0
Exempt/Professional	7	8	8	7.0	8.0	8.0
Information Systems	0	0	0	0.0	0.0	0.0
Office & Technical	5	5	5	5.0	5.0	5.0
Total Administrative Support	15	16	16	15.0	16.0	16.0
Quality Assurance						
Administrative & Technical	2	2	2	2.0	2.0	2.0
Exempt/Professional	8	9	9	8.0	9.0	9.0
Scientific & Technical	27	27	27	27.0	27.0	27.0
Office & Technical	17	17	17	17.0	17.0	17.0
Total Quality Assurance	54	55	55	54.0	55.0	55.0
Water Supply Systems						
Administrative & Technical	21	21	21	21.0	21.0	21.0
Exempt/Professional	15	15	15	15.0	15.0	15.0
Labor & Trades	65	65	65	65.0	65.0	65.0
Office & Technical	5	5	5	5.0	5.0	5.0
Total Water Supply Systems	106	106	106	106.0	106.0	106.0
Water Distribution Systems						
Administrative & Technical	4	4	4	4.0	4.0	4.0
Exempt/Professional	22	22	22	22.0	22.0	22.0
Labor & Trades	189	189	189	189.0	189.0	189.0
Office & Technical	41	41	41	41.0	41.0	41.0
Total Water Distribution Systems	256	256	256	256.0	256.0	256.0
Waste Systems						
Administrative & Technical	19	19	19	19.0	19.0	19.0
Exempt/Professional	16	16	16	16.0	16.0	16.0
Labor & Trades	75	75	75	75.0	75.0	75.0
Office & Technical	5	5	5	5.0	5.0	5.0
Total Waste Systems	115	115	115	115.0	115.0	115.0
Underground Collection Sys.						
Administrative & Technical	4	4	4	4.0	4.0	4.0
Exempt/Professional	12	12	12	12.0	12.0	12.0
Labor & Trades	71	71	71	71.0	71.0	71.0
Office & Technical	22	22	22	22.0	22.0	22.0
Total Underground Collection Sys.	109	109	109	109.0	109.0	109.0
DEPARTMENT TOTAL	**655**	**657**	**657**	**655.0**	**657.0**	**657.0**

WATER AND SEWER
STAFFING SUMMARY

• ORGANIZATION CHART •



Tulsa Transit

Department Budget Summary **FY 2016-2017**

Mission Statement

The mission of Tulsa Transit is to be a premier transportation provider, committed to safe, professional, efficient, reliable, accessible and quality service.

Overview of Services

Tulsa Transit provides an array of public transportation programs which serve residents in the City of Tulsa, and connecting service to the cities of Broken Arrow, Jenks, and Sand Springs. These services include fixed route bus service, ADA Para-transit services for the disabled, commuter bus service and special events service. To coordinate these services and provide information to the public, Tulsa Transit operates a customer call center, which processes over 600,000 inquiries annually. Tulsa Transit also operates two transit stations in Tulsa, which are located at Fourth and Denver, and Thirty-third and Memorial.

Goals

1. Provide an efficient and effective public transit service for our riders.

Objective 1.1: Provide quality customer service for Fixed Route and Lift Program participants by meeting internal benchmarks for customer satisfaction.

Objective 2.1: Increase operating revenue by meeting internal benchmarks for the number of fixed route and lift program passengers per hour.

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
1.1.1: # of Fixed Route complaints per 10,000 boardings	4.24	4.0	4.31	4.0
1.1.2: # of Lift Program complaints per 10,000 boardings	23.41	23.0	19.07	23
1.1.3: # miles between fixed route road calls	9,986	7,500	8,250	7,500
1.1.4: % of fixed route bus arrives within 10 minutes or less of scheduled time	92%	95%	92%	95
1.1.5: # miles between lift route road calls	22,308	22,500	22,443	22,500

Tulsa Transit

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
2.1.2: # of Lift Program passengers per bus hour	2.07	2.0	2.07	2.0
2.1.3: Total # of Fixed Route riders	2,986,736	3,108,073	3,100.000	3,040,241
2.1.4: % Fixed Route ridership increase (decrease) over previous FY	New Measure	3.6%	-1%	-2%
2.1.5: Total # of Lift Program riders	125,640	122,771	119,900	119,918
2.1.6: % Lift Program ridership increase over previous FY	New Measure	-3%	-3%	0%

Budget Strategy Overview

Resources allocated to Tulsa Transit will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including transportation.

TULSA TRANSIT

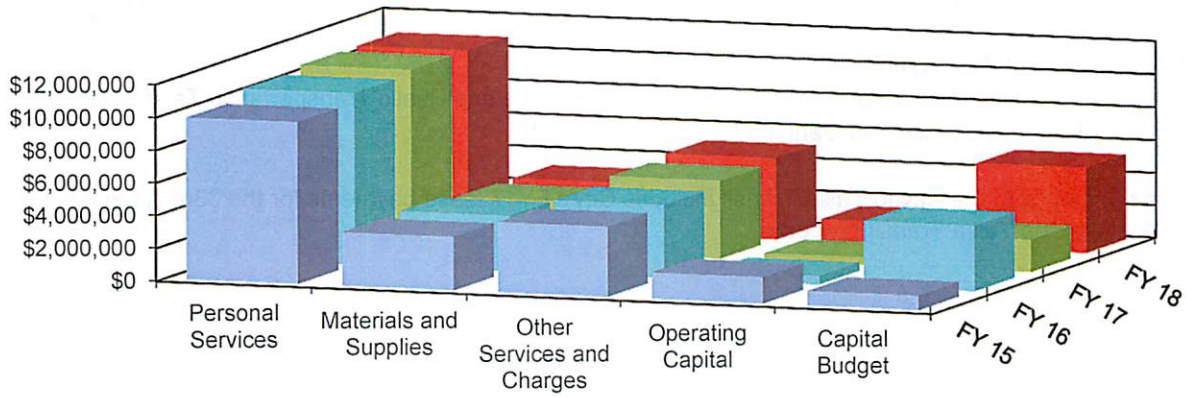
BUDGET HIGHLIGHTS

FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating Budget						
Personal Services	$ 9,922	$ 10,510	**$ 10,756**	$ 246	2.3%	$ 10,756
Materials and Supplies	3,271	3,388	**3,088**	(300)	-8.9%	3,088
Other Services and Charges	4,284	4,466	**4,784**	318	7.1%	5,014
Operating Capital	1,611	515	**460**	(55)	-10.7%	1,360
Total Operating Budget	**19,088**	**18,879**	**19,089**	**209**	1.1%	**20,218**
Capital Budget	900	3,994	**1,981**	(2,013)	-50.4%	5,249
Total Budget	**$ 19,988**	**$ 22,873**	**$ 21,070**	**$ (1,804)**	-7.9%	**$ 25,467**

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



	RESOURCES FOR BUDGET	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
1080	General Fund	**$ 7,344**	-3.6%	$ 7,344
	Federal Transit Administration - Operations	**6,382**	3.9%	6,382
	State of Oklahoma - Revolving Transit Fund	**1,000**	2.6%	1,000
	Other Funding Sources	**270**	0.0%	270
	Operating Revenues - Core Operations	**3,206**	3.0%	3,206
	Operating Revenues - Lift & Contract	**326**	10.1%	326
2750	Streets and Transit Fund	**100**	N/A	1,230
2910	Short-Term Capital Fund	**92**	0.0%	92
	Federal Transit Administration - Capital	**368**	0.0%	368
6014	2014 Sales Tax	**1,981**	-50.4%	5,249
	TOTAL	**$ 21,069**		**$ 25,467**

FY 17 CHANGES FOR OPERATION	AMOUNT
1. Benefit and compensation adjustments	$ 246
2. Fuel costs and other maintenance expenses	(178)
3. Legal services for civil suit	9
4. Scheduling software maintenance expense	17
5. Utilities cost increase	24

FY 17 CHANGES FOR OPERATION (Continued)		AMOUNT
6. Health insurance liaison expense		11
7. Marketing and advertising		(10)
8. Other services adjustments		46
9. Street Maintenance and Public Transportation Sales Tax		100
a. Planning for startup of new / expanded services	100	
10. FY17 Reductions		(0)
a. General Fund reduction. No change in operations	(220)	
b. Alternate funding sources identified	220	
11. Capital additions/replacements:		
a. Lift replacement in maintenance shop		75
b. Heater for body shop		65
c. HVAC replacement and facility improvements		100
d. Replace non-revenue vehicles (10)		220
e. Adjustment to eliminate previous year's capital		(515)
TOTAL OPERATING CHANGES		**$ 209**

CAPITAL IMPROVEMENTS PROJECTS	
1. 2014 Sales Tax	1,981
2. Adjustment to eliminate previous year's capital projects	(3,994)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	**(2,013)**
TOTAL CHANGES	**$ (1,804)**

FY 18 CHANGES FOR OPERATION

Tulsa Transit will receive funding from the Street Maintenance and Public Transportation Tax for start-up of Sunday service and planning for the Route 66 BRT.

NOTE: The transfer from the City to Tulsa Transit includes City's FY17 lease payments for the 33rd & Memorial CNG station on Tulsa Transit property.

TOTAL OPERATING AND CAPITAL BUDGET (IN MILLIONS) FY 16–17

READER'S GUIDE TO DEPARTMENTAL HIGHLIGHTS

$180.2 PUBLIC SAFETY AND PROTECTION

Municipal Court
Police
Fire
EMSA
Tulsa Area Emergency Management Agency

$36.3 CULTURAL DEVELOPMENT AND RECREATION

Park and Recreation
Gilcrease Museum
Performing Arts Center
River Parks Authority
BOK and Convention Centers

$20.0 SOCIAL AND ECONOMIC DEVELOPMENT

Mayor's Office of Economic Development
Working in Neighborhoods
Planning and Development

$316.7 PUBLIC WORKS AND TRANSPORTATION

Engineering Services
Streets and Stormwater
Water and Sewer
Tulsa Transit

$116.6 ADMINISTRATIVE AND SUPPORT SERVICES

YOU ARE HERE

Elected Officials
- Mayor's Office
- City Auditor
- City Council

Mayor's Office of Human Rights
Legal
Human Resources
Workers' Compensation
Employee Insurance Administration
General Government
Indian Nations Council of Governments (INCOG)
Finance
Information Technology
Customer Care
Communications
Asset Management

$73.4 TRANSFERS TO OTHER FUNDS

$136.3 DEBT SERVICE

Elected Officials

Department Budget Summary **FY 2016-2017**

Mission Statement

Overview of Services

The official duties of the City's elected officials are stated in the City Charter. The Mayor is responsible for the administration of all City departments; the City Council is responsible for enacting laws and approving all proposed budgets and budget amendments; and, the Internal Auditor is responsible for keeping an independent watch over City operations and resources to ensure citizens' resources are safeguarded and efficiently and effectively applied to the intended purposes.

The service measurements below pertain to the City Auditor's department only. No measurements are included for the Mayor or City Council in this summary.

The mission of the City Auditor is to provide accountability of city government.

Goals

1. Recommend adequate controls and safeguarding of assets.

   Objective 1.1: Achieve at least 90% acceptance rate from management on recommended solutions for improving work processes and controlling risk.

   Objective 1.2: Achieve at least 90% implementation rate from management on recommended solutions for improving work processes and controlling risk.

2. Assist management in improving operations and reducing risk of loss or waste.

   Objective 2.1: Provide quality audits as judged by clients with quality ranking above three on a one (poor) to four (excellent) scale.

Elected Officials

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
1.1.1: % of acceptance rate for recommendations	90%	90%	90%	90%
1.2.1: % of implementation rate for recommendations	86%	90%	87%	90%
2.1.1: Quality ranking on a 1-4 scale	3.31	3.25	3.30	3.25

Budget Strategy Overview

Resources allocated to the City Auditor will be dedicated to Mayor and Tulsa City Council priorities including efficient government. The City Auditor's budget provides resources to perform internal audits as part of an annual plan including evaluation of internal controls and compliance with regulations, statutes, ordinances and established practices. The budget of the City Auditor is sufficient to meet City Charter duties of the City Auditor and to meet the performance metrics shown above.

Mayor and City Council budgets are set to meet goals and objectives for shared Mayor-Council and Citizen priorities, including efficient government, economic development, transportation, beautification and public safety.

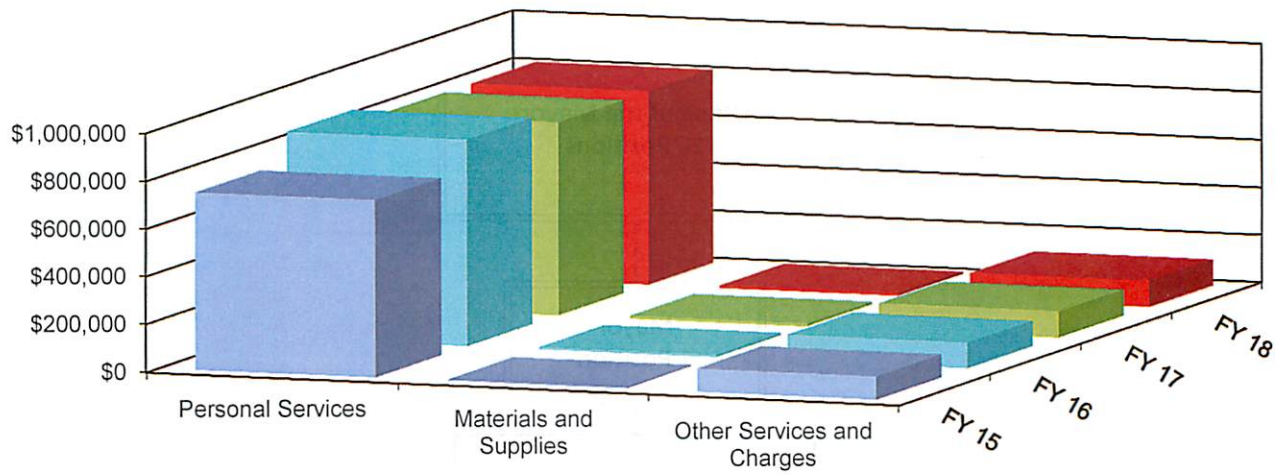
ELECTED OFFICIALS

MAYOR'S OFFICE
BUDGET HIGHLIGHTS
FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating Budget						
Personal Services	$ 743	$ 867	**$ 811**	$ (56)	-6.5%	$ 811
Materials and Supplies	5	9	**11**	2	22.2%	11
Other Services and Charges	96	107	**110**	3	2.8%	110
Total Budget	**$ 844**	**$ 983**	**$ 932**	**$ (51)**	-5.2%	**$ 932**

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
1080 General Fund	$ 932	-5.2%	$ 932
TOTAL	**$ 932**		**$ 932**

FY 17 CHANGES FOR OPERATION		AMOUNT
1. Benefit and compensation adjustments		$ 6
2. FY17 Reductions		(62)
a. Defer funding for Mayor's Assistant	(62)	
3. FY16 Position Changes		0
a. Mid-year add - Chief Resilience Officer (grant funded)	0	
4. Materials, supplies and other services for Chief Resilience Officer		5
TOTAL OPERATING CHANGES		**$ (51)**

FY 18 CHANGES FOR OPERATION

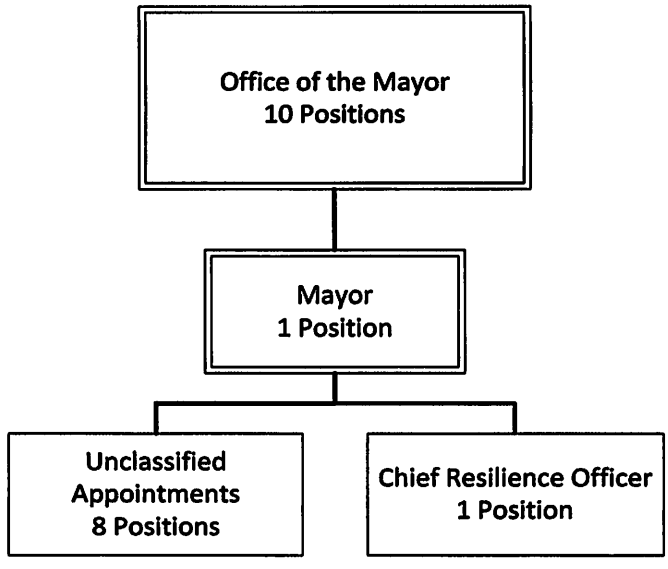
No major changes in operations expected in FY18.

ELECTED OFFICIALS

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 16	FY 17	FY 18	FY 16	FY 17	FY 18
Mayor	1	1	1	1.0	1.0	1.0
Exempt/Professional	0	1	1	0.0	1.0	1.0
Unclassified Appointments	8	8	8	8.0	8.0	8.0
TOTAL	**9**	**10**	**10**	**9.0**	**10.0**	**10.0**

• ORGANIZATION CHART •



ELECTED OFFICIALS

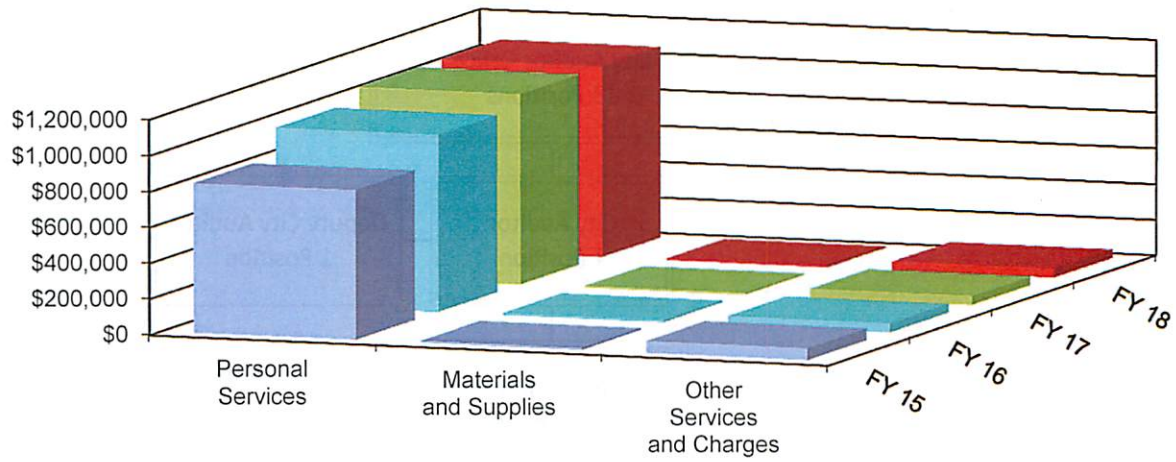
CITY AUDITOR

FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating Budget						
Personal Services	$ 838	$ 990	**$ 1,062**	$ 72	7.3%	$ 1,062
Materials and Supplies	12	10	**10**	0	0.0%	10
Other Services and Charges	67	50	**50**	0	0.0%	50
Total Budget	**$ 917**	**$ 1,050**	**$ 1,122**	**$ 72**	6.9%	**$ 1,122**

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
RESOURCES FOR BUDGET			
1080 General Fund	**$ 1,122**	6.9%	$ 1,122
TOTAL	**$ 1,122**		**$ 1,122**

FY 17 CHANGES FOR OPERATION		**AMOUNT**
1. Benefit and compensation adjustments		$ 176
2. FY16 Position Changes		31
a. Part-time Deputy City Auditor	31	
3. FY17 Reductions		(135)
a. Deferred funding for two Senior Internal Auditors	(135)	
TOTAL OPERATING CHANGES		**$ 72**

FY 18 CHANGES FOR OPERATION

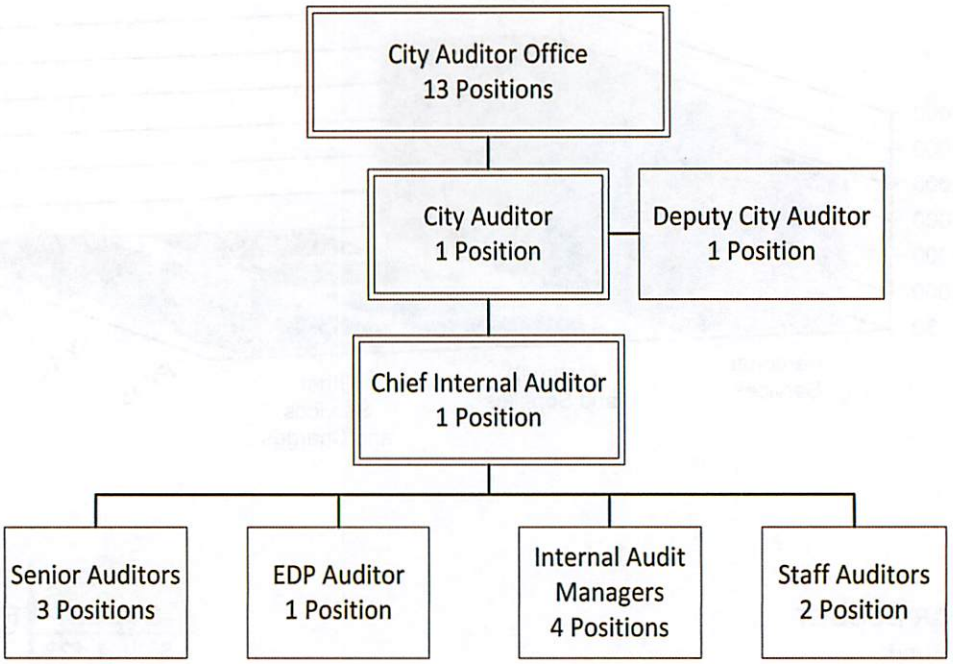
FY17 deferred funding for positions will continue in FY18.

ELECTED OFFICIALS

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 16	FY 17	FY 18	FY 16	FY 17	FY 18
City Auditor	1	1	1	1.0	1.0	1.0
Unclassified Appointments	1	1	1	1.0	0.5	0.5
Administrative & Technical	2	2	2	2.0	2.0	2.0
Exempt/Professional	9	9	9	9.0	9.0	9.0
TOTAL	**13**	**13**	**13**	**13.0**	**12.5**	**12.5**

• ORGANIZATION CHART •



ELECTED OFFICIALS

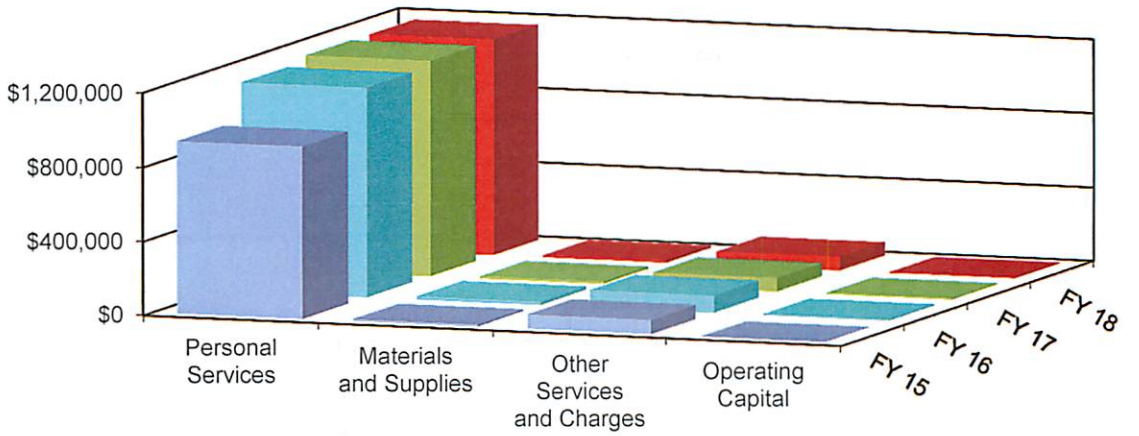
CITY COUNCIL

FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating Budget						
Personal Services	$ 934	$ 1,132	**$ 1,163**	$ 31	2.7%	$ 1,163
Materials and Supplies	12	18	**12**	(6)	-33.3%	12
Other Services and Charges	78	93	**74**	(19)	-20.4%	74
Operating Capital	0	6	**6**	0	0.0%	6
Total Operating Budget	**$ 1,024**	**$ 1,249**	**$ 1,255**	**$ 6**	0.5%	**$ 1,255**

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
1080 General Fund	**$ 1,249**	0.5%	$ 1,249
2910 Short-Term Capital Fund	**6**	0.0%	6
TOTAL	**$ 1,255**		**$ 1,255**

FY 17 CHANGES FOR OPERATION		AMOUNT
1. Benefit and compensation adjustments		$ 183
2. Travel and training		(12)
3. Materials, supplies, and other service adjustments		(13)
4. FY17 Reductions		(152)
a. Deferred funding for Council Admin and Sr. Asst. City Attorney	(152)	
5. Capital additions/replacements:		
a. Information Technology software and equipment		6
b. Adjustment to eliminate previous year's capital		(6)
TOTAL OPERATING CHANGES		**$ 6**

FY 18 CHANGES FOR OPERATION

FY17 deferred funding for positions will continue in FY18.

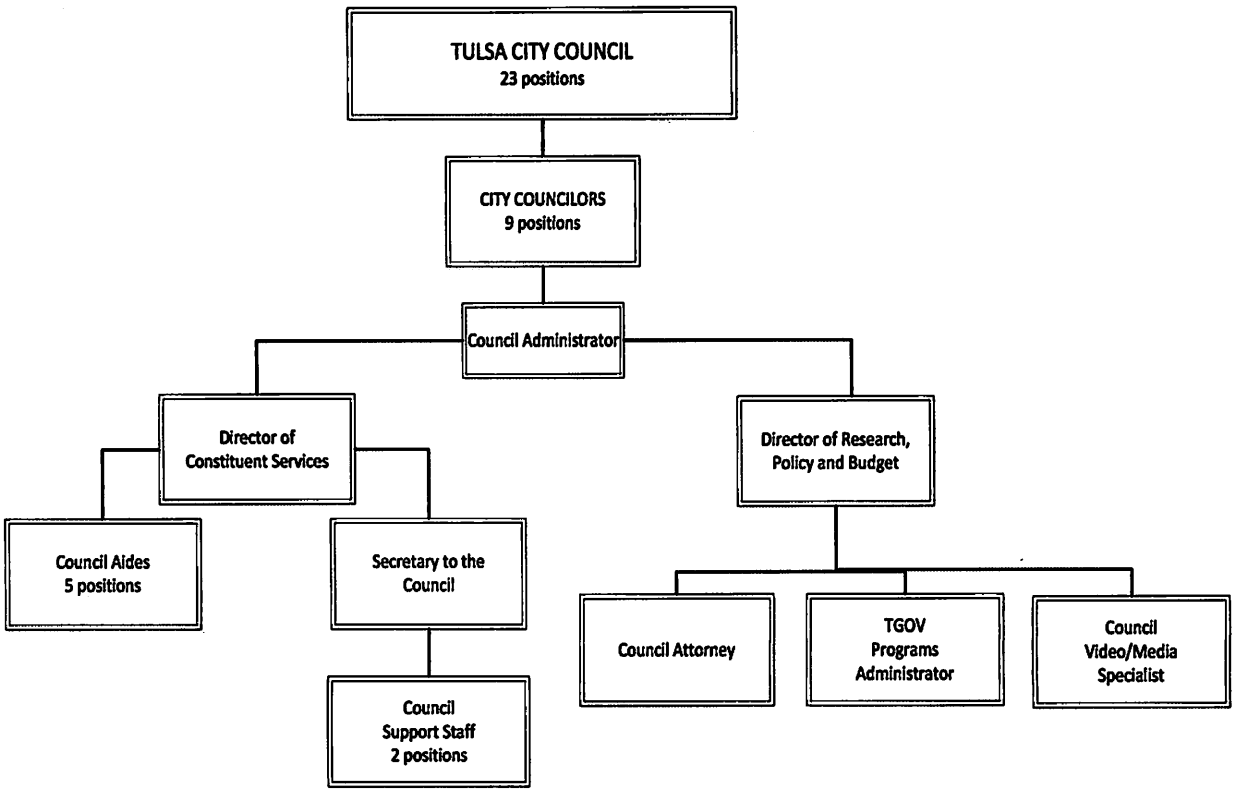
ELECTED OFFICIALS

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 16	FY 17	FY 18	FY 16	FY 17	FY 18
City Councilor	9	9	9	9.0	9.0	9.0
Council Staff	14	14	14	14.0	14.0	14.0
TOTAL	23	23	23	23.0	23.0	23.0

• ORGANIZATION CHART •

(proposed)



Mayor's Office of Human Rights

Department Budget Summary **FY 2016-2017**

Mission Statement

Promote equal opportunity, democratic rights and to protect human rights of persons in Tulsa against discrimination because of race, color, religion, sex, national origin, age, disability, marital status, familial status, sexual orientation or gender identity through advocacy, advisory, education and enforcement services.

Overview of Services

The Office for Human Rights' current strategy is to promote human and civil rights through advisory, educational training and enforcement services. The primary functions of Human Rights include:

- Compliance Investigation: Ensuring all City of Tulsa contractors are in compliance with City, State and Federal regulations, and investigating complaints covered under Title 5 of the City Ordinance based on race, color, religion, sex, national origin, ancestry, marital status, familial status, disability, sexual orientation or gender identity;
- Small Business Enterprise (SBE) Program: supporting a competitive and diverse business environment in the Tulsa Metropolitan Statistical Area by promoting the growth and success of local small businesses;
- Provide Support to Mayor's Boards and Commissions: Providing administrative, technical and professional support to City of Tulsa Title 5 and Title 12 commissions;

Goals

1. Provide prompt and equitable investigation and resolution of discrimination complaints within the Tulsa community, programs and services.

   Objective 1.1: Initiate investigation of all complaints that fall under Title 5 jurisdiction within 60 days of receipt of complaint.

2. Administrate and maintain the Small Business Enterprise (SBE) Program. MOHR coordinates the processing of membership applications, maintain an online membership database, as well as provide educational and networking opportunities for members.

   Objective 2.1: Process applications for the SBE Program within 30 days of receipt.

   Objective 2.2: Provide educational training for SBE members on a quarterly basis.

   Objective 2.3: Maintain 6-10% utilization of SBE members successfully being awarded sub-contracting bids.

Mayor's Office of Human Rights

3. Provide administrative and technical support to City of Tulsa Title 5 Boards and Commissions.

Objective 3.1: Staff, as mandated under Charter, all meetings for (1) Human Rights Commission, (2) Greater Tulsa Area Indian Affairs Commission, (3) Greater Tulsa Area Hispanic Affairs Commission, and (4) Mayor's Commission on the Status of Women. Communicate regularly and on an as needed basis to respond to, educate, and advise members of these commissions.

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
1.1.1: % investigation of discrimination complaints initiated within 60 days	100%	100%	100%	100%
1.1.2: Total # of discrimination complaints received	22	22	30	30
2.1.1: # of SBE applications processed per month	New Measure	New Measure	10	10
2.1.2: % of applications processed within 30 days	New Measure	New Measure	New Measure	75%
2.2.1: # of training courses provided per quarter	New Measure	New Measure	New Measure	4
2.3.1: % utilization of SBE members successfully awarded sub-contracting bids	New Measure	New Measure	New Measure	10%
3.1.1: # Board and Commission meetings staffed	New Measure	New Measure	New Measure	55

Budget Strategy Overview:

Resources allocated to the Mayor's Office for Human Rights (MOHR) will be dedicated to the Mayor and Tulsa City Council priorities including efficient government. Due to budget reductions in the General Fund in FY 2016-2017, the department will be challenged to reduce costs and enhance efficiencies, while working with reduction in staff, in order to meet current service levels and performance metrics listed above. MOHR was successful in partnering with the Commission on the Status of Women's Annual Pinnacle Awards, and the Greater Tulsa Area Indian Affairs Commission's Dreamkeepers Awards. The Mayor's Office for Human Rights looks forward to further success in 2017 with the Boards and Commissions, and release of the new Small Business Enterprise (SBE) Program. New performance measures have been created, and will be reevaluated and adjusted as necessary for FY 2017-2018.

MAYOR'S OFFICE OF HUMAN RIGHTS

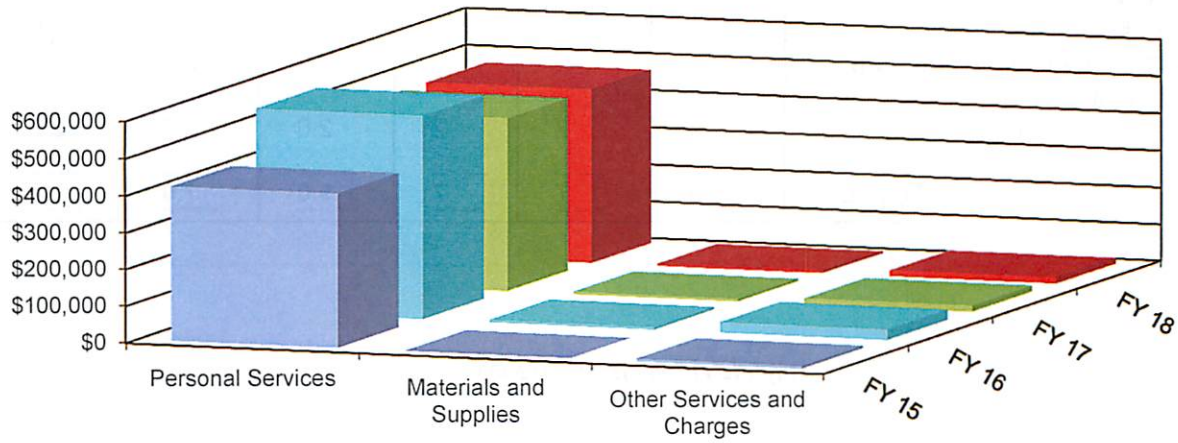
BUDGET HIGHLIGHTS

FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating Budget						
Personal Services	$ 420	$ 551	**$ 468**	$ (83)	-15.1%	$ 468
Materials and Supplies	0	6	**6**	0	0.0%	6
Other Services and Charges	7	28	**16**	(12)	-42.9%	16
Total Budget	**$ 427**	**$ 585**	**$ 490**	**$ (95)**	-16.2%	**$ 490**

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
1080 General Fund	$ 490	-16.2%	$ 490
TOTAL	**$ 490**		**$ 490**

FY 17 CHANGES FOR OPERATION		AMOUNT
1. Benefits and compensation adjustments		$ 22
2. Internal office, equipment management and wireless communications services		(12)
3. FY17 Reductions		(105)
a. Abolish Program Resource Analyst	(59)	
b. Abolish Office Administrator II	(46)	
TOTAL OPERATING CHANGES		**$ (95)**

FY 18 CHANGES FOR OPERATION

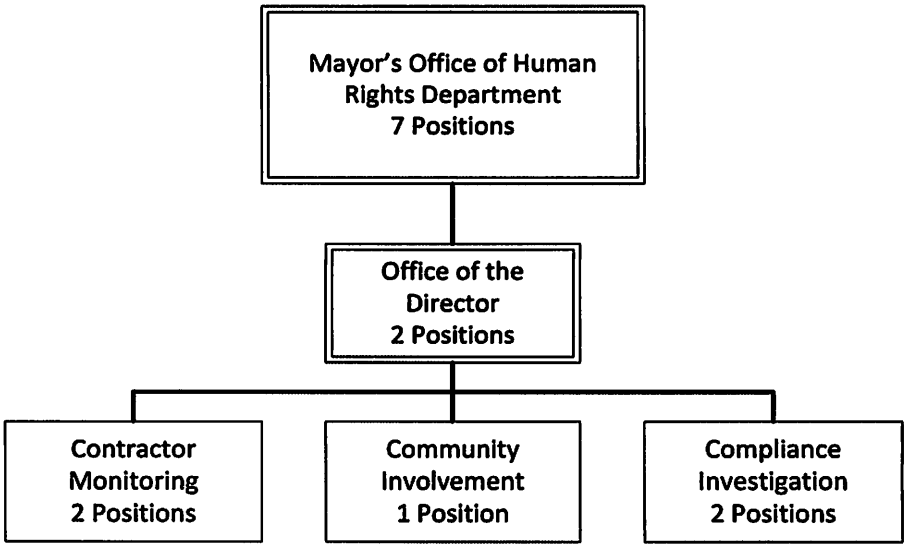
No major changes in operations expected in FY18.

MAYOR'S OFFICE OF HUMAN RIGHTS

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 16	FY 17	FY 18	FY 16	FY 17	FY 18
Office of the Director						
Administrative & Technical	2	1	1	2.0	1.0	1.0
Exempt/Professional	1	1	1	1.0	1.0	1.0
Office & Technical	1	0	0	1.0	0.0	0.0
Total Office of the Director	4	2	2	4.0	2.0	2.0
Community Involvement						
Administrative & Technical	1	1	1	1.0	1.0	1.0
Total Community Involvement	1	1	1	1.0	1.0	1.0
Compliance/Investigation						
Administrative & Technical	1	1	1	1.0	1.0	1.0
Office & Technical	1	1	1	1.0	1.0	1.0
Total Compliance/Investigation	2	2	2	2.0	2.0	2.0
Contractor Monitoring						
Administrative & Technical	2	2	2	2.0	2.0	2.0
TOTAL	9	7	7	9.0	7.0	7.0

• ORGANIZATION CHART •



Legal

Department Budget Summary **FY 2016-2017**

Mission Statement

To provide the City with high quality, innovative and professional legal services in a timely and cost-effective manner.

Overview of Services

The City Attorney and the Legal department provide all the City's municipal legal services. The department prepares and reviews ordinances, resolutions, executive orders and contracts, and handles litigation, claims and controversies involving the City. Attorneys give advice and legal opinions to the City's elected officials, officers, employees, and to City boards, trusts, authorities and agencies.

Goals

1. Prosecute violators of City of Tulsa ordinances in a timely manner.

   Objective 1.1: Determine whether to prosecute offenders on arrest charges within two working days of receipt of information.

   Objective 1.2: Provide effective and efficient municipal ordinance prosecution to ensure efficient resolution of municipal criminal complaints.

2. Draft and approve all City contracts and other instruments, to which the City of Tulsa is a party to, in a timely manner.

   Objective 2.1: Complete initial reviews of routine contracts within ten business days of receipt.

3. Provide legal advice, consultation, training and client representation to the City of Tulsa.

   Objective 3.1: Represent the City of Tulsa in claims and cases.

Legal

Performance Metrics	FY 14-15 Actual	FY 15-16 Actual	FY 15-16 Estimate	FY 16-17 Target
1.1.1: % of reviews for prosecutions completed within two working days	100%	100%	100%	100%
1.2.1: # of charges filed	4,992	4,987	4,048	No Target[1]
1.2.2: # of charges reviewed	5,226	5,221	4,305	No Target
2.1.1: % of contracts completed within ten business days	93%	91%	99.8%	90%
3.1.3: # of claims received	331	328	362	No Target

[1] "No target" indicates this is a metric that is not completely controlled by the department. The metric is tracked to show volume of work, but the department cannot anticipate yearly targets ahead of time due to change in circumstances from year to year.

Budget Strategy Overview

Due to budget reductions realized in the General Fund in FY 2016-2017, the Legal Department will be challenged to reduce costs and enhance efficiencies in order to meet the duties required under the Charter, Article III, §4, and to meet performance metrics listed above. Performance measures will be reevaluated and adjusted as necessary for FY 2017-2018.

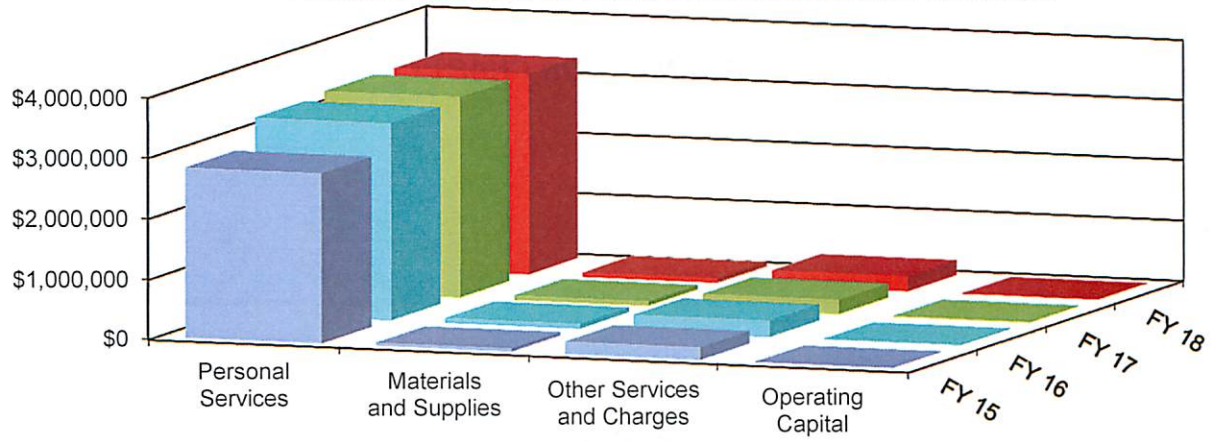
LEGAL

BUDGET HIGHLIGHTS
FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating Budget						
Personal Services	$ 2,819	$ 3,258	**$ 3,319**	$ 61	1.9%	$ 3,319
Materials and Supplies	57	81	**76**	(5)	-6.2%	74
Other Services and Charges	214	274	**240**	(34)	-12.4%	248
Operating Capital	12	12	**12**	0	0.0%	12
Total Budget	**$ 3,102**	**$ 3,625**	**$ 3,647**	**$ 22**	0.6%	**$ 3,653**

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
1080 General Fund	**$ 3,633**	0.6%	$ 3,639
2320 P.A. Law Enforcement Training Fund	**2**	0.0%	2
2910 Short-term Capital Fund	**12**	0.0%	12
TOTAL	**$ 3,647**		**$ 3,653**

FY 17 CHANGES FOR OPERATION		AMOUNT
1. Benefit and compensation adjustments		$ 61
2. International Municipal Law Assoc training (one-time cost in FY16)		(22)
3. Material, supplies, and other service adjustments		(6)
4. FY17 Reductions		(11)
a. Outside medical expertise, review and consultation	(11)	
5. Capital replacements/additions:		
a. Disk drives (16)		12
b. Adjustment to eliminate previous year's capital		(12)
TOTAL OPERATING CHANGES		**$ 22**

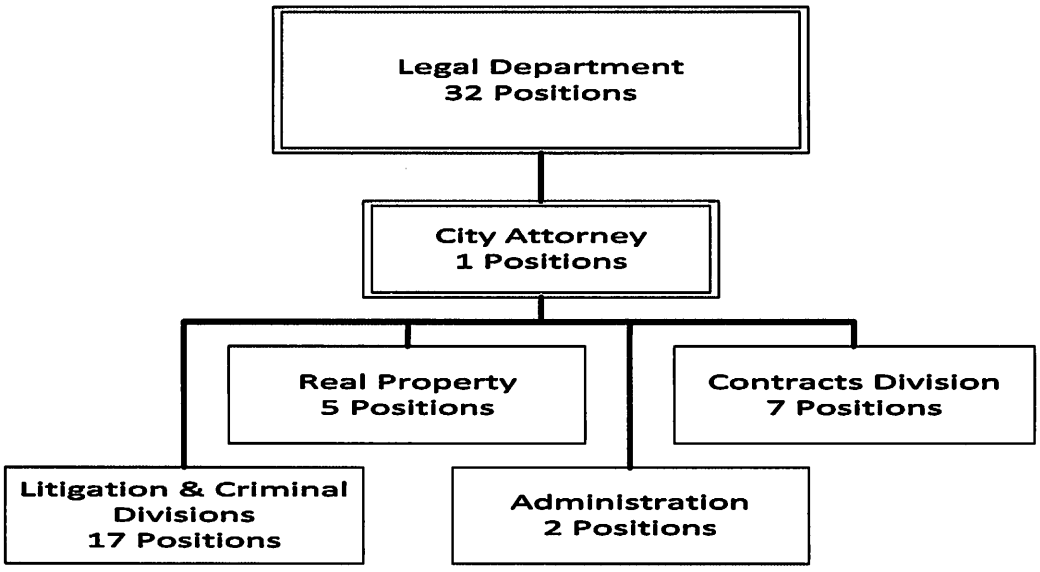
FY 18 CHANGES FOR OPERATION

No major changes in operations expected in FY18.

LEGAL
STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 16	FY 17	FY 18	FY 16	FY 17	FY 18
Legal Department						
Administrative & Technical	3	3	3	3.0	3.0	3.0
City Attorney	21	21	21	21.0	21.0	21.0
Exempt/Professional	2	2	2	2.0	2.0	2.0
Office & Technical	6	6	6	6.0	6.0	6.0
DEPARTMENT TOTAL	32	32	32	32.0	32.0	32.0

• ORGANIZATION CHART •



Human Resources

Department Budget Summary **FY 2016-2017**

Mission Statement

To manage, promote, and maintain professional employer/employee relationships within a safe and healthy work environment.

Overview of Services

The Human Resources department exists in order to assist the City's workforce with serving the citizens of Tulsa by maintaining a safe and healthy work environment and provides consultation with City management in order to accomplish objectives relating to employee relations and maintaining healthy employer/employee relationships.

The Human Resources Department's major areas of responsibility include:

- Employment
- Compensation and Classification
- Occupational Health
- Workers' Compensation
- Employee Development
- Insurance and Retirement Services

Goals

1. Under the auspices of the City Charter, recruit and retain qualified employees for all City departments.

   Objective 1.1: Recruit and screen qualified internal and external applicants for vacant positions.

   Objective 1.2: Promptly respond to salary requests.

2. Provide good faith workers' compensation claims management for City employees.

   Objective 2.1: Close reported injury claims within 90 days of submission.

Human Resources

3. Provide occupational health services to ensure the City of Tulsa employs and maintains a healthy workforce.

Objective 3.1: Provide timely occupational \health services, including pre-employment physicals and medical evaluations, through the medical clinic.

4. Provide benefits and retirement plan services to city employees so they can have a cost effective health and welfare benefit plan for a more secure financial future.

Objective 4.1: Effectively communicate benefits with employees through a variety of Communications tools (email, City Walk, regular updates in My Foundation newsletter).

5. Maintain positive employee and labor relations to retain a quality workforce.

Objective 5.1: Develop policies and enforce appropriate standards so that human resources are managed effectively.

Objective 5.2: Promptly investigate and resolve complaints regarding policy violations.

6. Ensure the City of Tulsa employs and maintains a well-trained and safe workforce.

Objective 6.1: Provide training opportunities and safety contacts to share with employees on a regular basis, and update City policies as needed to address safety concerns.

Human Resources

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
1.1.1: % of internal non-sworn vacancies filled within 45 days of closing date	95%	80%	93%	80%
1.1.2: % of external non-sworn vacancies filled within 45 days of closing date	79%	80%	83%	80%
1.2.1: % of salary requests responded to within 24 hours	93%	100%	87%	100%
2.1.1: % or reported injury claims closed within 90 days of submission	75%	65%	77%	65%
3.1.1: % of new hire physicals conducted within 5 working days of request	97%	100%	97%	100%
3.1.2: % of specialist/imaging referrals made within two days of the patient's visit	96%	95%	99%	95%
3.1.3: # of medical consultations provided	New Measure	New Measure	New Measure	No Target[1]
3.1.4: # of physical examinations provided	New Measure	New Measure	New Measure	No Target
3.1.5: % of Fire Department uniformed workforce medically evaluated annually according to NFPA standards	New Measure	90%	New Measure	90%
4.1.1: % of new employees enrolled in benefits prior to eligibility date	New Measure	100%	97%	100%
5.1.1: # of grievances filed	New Measure	New Measure	New Measure	No Target
5.1.2: # of grievances conducted per City policy and collective bargaining agreements	New Measure	New Measure	New Measure	No Target
5.1.3: % of grievances resolved without arbitration	New Measure	New Measure	New Measure	No Target
5.1.4: % of investigation reports provided within 90 days of initiating the investigation	New Measure	New Measure	New Measure	80%
6.1.1: % reduction in job site injuries over previous year	New Measure	50%	New Measure	50%
6.1.2: # of job site injuries	New Measure	New Measure	New Measure	No Target

Human Resources

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
6.1.4: % of registered employees who attend workshops or training	New Measure	New Measure	New Measure	100%
6.1.5: % of employees rating meetings, workshops, training as effective	New Measure	New Measure	New Measure	90%

[1] "No Target" indicates that the Department does not have sufficient historical information at this time to set a target. The metric will be measured during FY 2016-2017 and based upon that data gathered a target will be set for future fiscal years.

Budget Strategy Overview

Resources allocated to Human Resources will be dedicated to Mayor and Tulsa City Council priorities including efficient government. Due to budget reductions realized in the General Fund in FY 2016-2017, the department will be challenged to reduce costs and enhance efficiencies in order to meet current service levels and performance metrics listed above. Performance measures will be reevaluated and adjusted as necessary for FY 2017-2018.

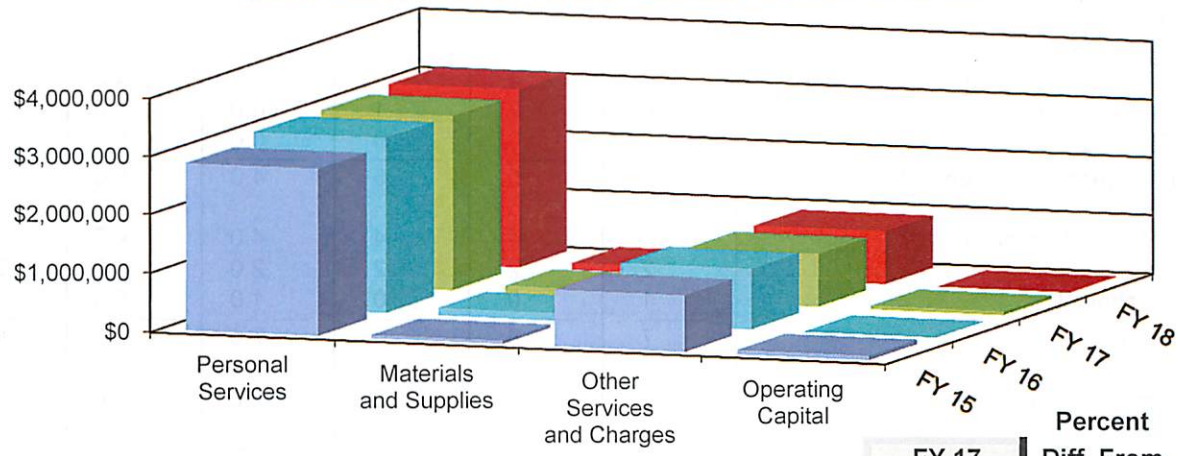
HUMAN RESOURCES

BUDGET HIGHLIGHTS
FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating Budget						
Personal Services	$ 2,851	$ 2,998	**$ 2,991**	$ (7)	-0.2%	$ 3,062
Materials and Supplies	56	125	**115**	(10)	-7.6%	114
Other Services and Charges	965	1,025	**893**	(132)	-12.9%	893
Operating Capital	75	0	**57**	57	N/A	0
Total Budget	**$ 3,947**	**$ 4,148**	**$ 4,056**	**$ (92)**	-2.2%	**$ 4,069**

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
1080 General Fund	**$ 3,654**	-5.9%	$ 3,724
2910 Short-Term Capital Fund	**57**	N/A	0
3000 Municipal Employees' Retirement Plan Fund	**345**	29.7%	345
TOTAL	**$ 4,056**		**$ 4,069**

FY 17 CHANGES FOR OPERATION		AMOUNT
1. Benefit and compensation adjustments		$ 56
2. FY16 Position Changes		69
a. Mid-year add - Retirement System Coordinator	69	
3. Staffing support moved to financial system project		(95)
4. Legal consulting for MERP (one-time cost in FY16)		(5)
5. Electronic Medical Record system annual maintenance reduced to actual cost		(20)
6. Material, supplies, and other service adjustments		(17)
7. FY17 Reductions		(137)
a. Abolish HR Assistant I	(37)	
b. Sworn personnel promotional assessment to reflect actual usage	(100)	
8. Capital additions/replacements:		
a. Web Envision Module and Auto Module Licenses		57
b. Adjustment to eliminate previous year's capital		0
TOTAL OPERATING CHANGES		**$ (92)**

FY 18 CHANGES FOR OPERATION

No major changes in operations expected in FY18.

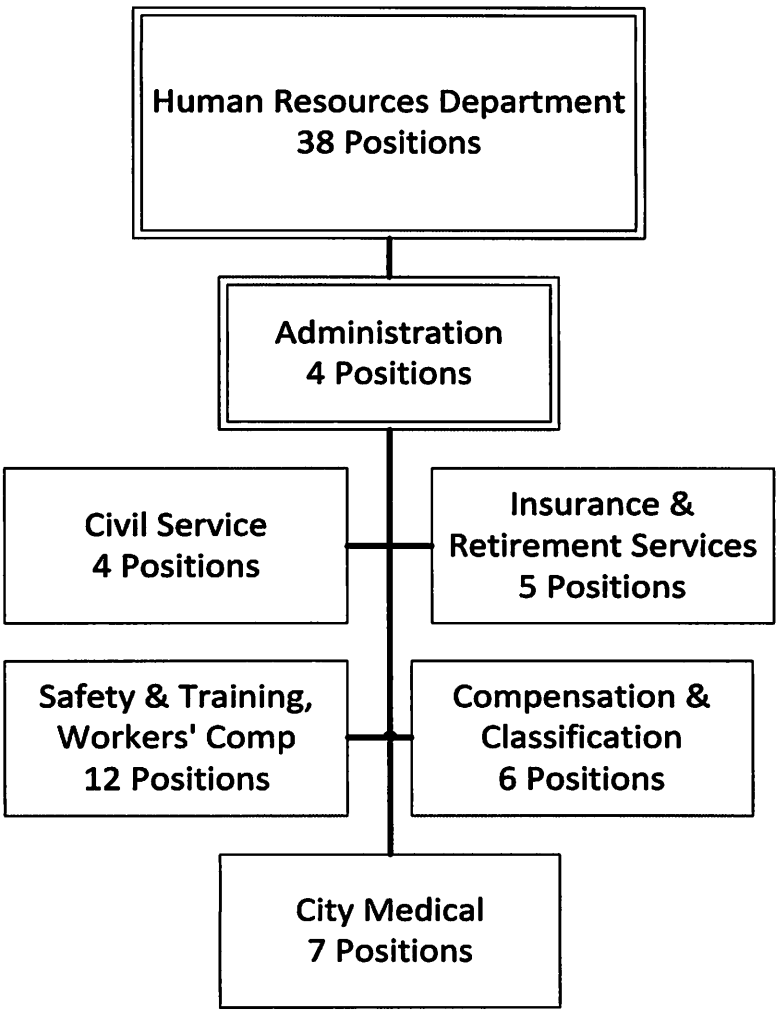
HUMAN RESOURCES

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 16	FY 17	FY 18	FY 16	FY 17	FY 18
Administration						
Administrative & Technical	2	2	2	2.0	2.0	2.0
Exempt/Professional	2	2	2	2.0	2.0	2.0
Office & Technical	0	0	0	0.0	0.0	0.0
Total Administration	4	4	4	4.0	4.0	4.0
Safety & Training, Workers' Comp						
Administrative & Technical	10	10	10	10.0	10.0	10.0
Exempt/Professional	2	2	2	2.0	2.0	2.0
Total Safety & Training, Workers' Comp	12	12	12	12.0	12.0	12.0
Civil Service						
Administrative & Technical	4	4	4	4.0	4.0	4.0
Total Civil Service	4	4	4	4.0	4.0	4.0
Insurance & Retirement						
Administrative & Technical	4	4	4	4.0	4.0	4.0
Exempt/Professional	0	1	1	0.0	1.0	1.0
Office & Technical	0	0	0	0.0	0.0	0.0
Total Insurance & Retirement	4	5	5	4.0	5.0	5.0
Comp/Class						
Administrative & Technical	4	4	4	4.0	4.0	4.0
Exempt/Professional	2	2	2	2.0	2.0	2.0
Office & Technical	1	0	0	1.0	0.0	0.0
Total Comp/Class	7	6	6	7.0	6.0	6.0
City Medical						
Exempt/Professional	2	2	2	2.0	2.0	2.0
Office & Technical	5	5	5	5.0	5.0	5.0
Total City Medical	7	7	7	7.0	7.0	7.0
TOTAL	**38**	**38**	**38**	**38.0**	**38.0**	**38.0**

HUMAN RESOURCES
STAFFING SUMMARY

• ORGANIZATION CHART •



Workers' Compensation

Department Budget Summary **FY 2016-2017**

Mission Statement

Overview of Services

Workers' Compensation is not a department in the traditional sense; and therefore, does not have a mission statement, goals, objectives or key performance indicators.

Workers' Compensation, administered by the Human Resources department, is responsible for managing state mandated salary continuation and medical benefits for injured employees. Funding for this program includes fees for physicians and surgeons for injury evaluation and treatment, payment of court costs, temporary and on-going disability payments and handling of related claims. Pension system mandated salary continuation, as well as injury leave benefit programs arising under collective bargaining agreements and policies, are determined and administered within this funding area; however, direct payments are made through the individual department budgets.

The City of Tulsa is self-insured for Workers' Compensation and payments are made from the Workers Compensation Fund. Contributions to this fund are automatically transferred monthly from each City department having salary accounts. The transfer is based on a department's historical claims experience percentage that reflects the relationship between administrative workers' compensation costs to salaries.

Goals

There are no goals for this area. It is not a department in a traditional sense. It is a cost center designed to capture and account for Workers' Compensation costs.

Budget Strategy Overview

This section is not applicable to this area.

WORKERS' COMPENSATION

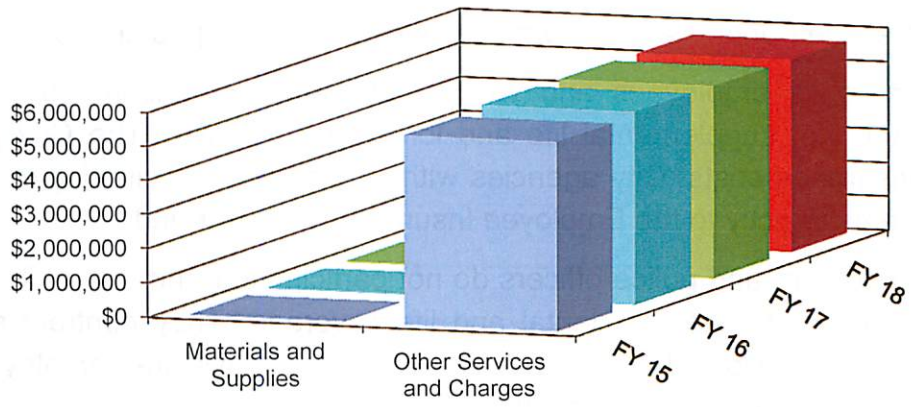
BUDGET HIGHLIGHTS

FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating Budget						
Materials and Supplies	$ 33	$ 33	**$ 33**	$ 0	0.0%	$ 33
Other Services and Charges	5,546	5,667	**5,667**	0	0.0%	5,667
Total Budget	**$ 5,579**	**$ 5,700**	**$ 5,700**	**$ 0**	0.0%	**$ 5,700**

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
8020 Workers' Compensation Service Fund	**$ 5,700**	0.0%	$ 5,700
TOTAL	**$ 5,700**		**$ 5,700**

Employee Insurance Admin

Department Budget Summary **FY 2016-2017**

Mission Statement

Overview of Services

Employee Insurance Administration is not a department in the traditional sense; and therefore, does not have a mission statement, goals, objectives or key performance indicators.

The Employee Insurance Administration program, administered by the Human Resources department, was established in FY84 as a means to account for the cost of insurance plans for City employees. Prior to the establishment of the Employee Insurance Service Fund, insurance was accounted for through a series of trust funds.

The City offers its employees and various City agencies insurance plans covering health, dental, life, supplemental life and long-term disability. The City pays a major portion of insurance costs. City agencies with employees participating in the programs make payments directly to the Employee Insurance Service Fund.

Currently firefighters and police officers do not participate in the City of Tulsa employee insurance program for health, dental and life coverage. They contract separately for these benefits as allowed by State law. The City pays the employees amounts comparable to civilian employees for their benefits.

Goals

There are no goals for this area. It is not a department in a traditional sense. It is a cost center designed to capture and account for employee insurance.

Budget Strategy Overview

This section is not applicable to this area.

EMPLOYEE INSURANCE ADMINISTRATION

BUDGET HIGHLIGHTS

FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating Budget						
Other Services and Charges	$ 22,061	$ 25,558	**$ 25,328**	$ (230)	-0.9%	$ 27,193
Total Budget	**$ 22,061**	**$ 25,558**	**$ 25,328**	**$ (230)**	-0.9%	**$ 27,193**

RESOURCES FOR BUDGET	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
8020 Workers' Compensation Service Fund	**$ 0**	-100.0%	$ 0
8025 Employees' Insurance Service Fund	**25,328**	N/A	27,193
TOTAL	**$ 25,328**		**$ 27,193**

FY 17 CHANGES FOR OPERATION	AMOUNT
1. Rate change for health insurance	$ 1,214
2. Reduce to match actual expenditure levels	(1,444)
TOTAL OPERATING CHANGES	**$ (230)**

General Government

Department Budget Summary **FY 2016-2017**

Mission Statement

Overview of Services

General Government is not a department in the traditional sense; and therefore, does not have a mission statement, goals, objectives or key performance indicators.

The General Government program, administered by the Finance Department, is responsible for general-purpose expenditure requirements that are not chargeable to a specific department. Expenses include City memberships, advertising, property and casualty insurance premiums, property revaluation payments to Tulsa County, election expenses and outside legal counsel. Typically, no personnel costs are charged to this program.

Goals

There are no goals for this area. It is not a department in a traditional sense. It is a center to pay for city-wide activities that are not confined to one department.

Budget Strategy Overview

This section is not applicable to this area.

GENERAL GOVERNMENT

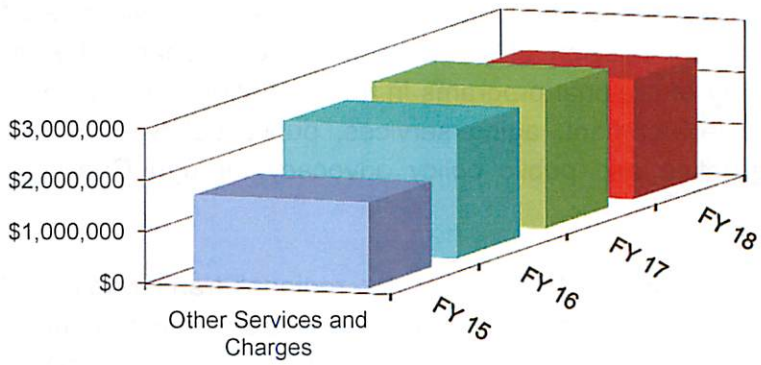
BUDGET HIGHLIGHTS

FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

Operating Budget	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Other Services and Charges	$ 1,672	$ 2,523	**$ 2,700**	$ 177	7.0%	$ 2,330
Total Budget	**$ 1,672**	**$ 2,523**	**$ 2,700**	**$ 177**	7.0%	**$ 2,330**

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
1080 General Fund	**$ 2,700**	7.0%	$ 2,330
TOTAL	**$ 2,700**		**$ 2,330**

FY 17 CHANGES FOR OPERATION

		AMOUNT
1. Citizen Survey (one-time cost in FY16)		$ (50)
2. 911 Operations - Efficiency Study (one-time cost)		70
3. Outside litigation cost (one-time cost)		230
4. FY17 Reductions		(73)
a. Ordinance/resolution advertising expense	(20)	
b. General liability and property insurance	(53)	
TOTAL OPERATING CHANGES		**$ 177**

FY 18 CHANGES FOR OPERATION

Reduction of one-time items in FY17.

Indian Nations Council of Government

Department Budget Summary **FY 2016-2017**

Mission Statement

To provide local and regional planning, information, coordination, communication, implementation and management services to member governments and their constituent organizations resulting in regional cooperation and the enhancement of public and private decision-making capabilities and the solution of local and regional problems.

Overview of Services

A cooperative and coordinative approach to local government problem-solving is the basis for the Indian Nations Council of Governments (INCOG) operations. It provides staff to the Tulsa Metropolitan Area Planning Commission (TMAPC) and the City Board of Adjustment (BOA). INCOG provides a wide array of regional programs in transportation and environmental planning, community and economic development, aging services, public safety, GIS/mapping and data services and regional legislative and public policy advocacy through Coalition of Tulsa Area Governments (CTAG).

INCOG is the Metropolitan Planning Organization for regional transportation planning and is responsible for the development of regional plans and programs ensuring that the City of Tulsa and other regional local governments are eligible for federal funding for transportation projects. INCOG directs Surface Transportation UZA/BG and Transportation Alternative Program funding and provides technical assistance for competitive grant programs (TIGER grants, etc.).

INCOG is also designated as an Economic Development District by the federal Economic Development Administration for the Tulsa area, creating access to federal funding for City projects. INCOG's Ozone Alert! Program strives to improve air quality through voluntary measures and maintaining attainment status.

INCOG has worked in partnership with the City of Tulsa Planning and Development Department on the Zoning Code update over the past couple of years. The new Zoning Code was adopted in November 2015 and took effect on January 1, 2016. Now that it is adopted, INCOG staff plays a key role in the implementation, including working with the TMAPC, BOA and stakeholders to ensure they receive adequate training. INCOG, partnering with the City of Tulsa and professional development associations, sponsored training for private sector design and development professionals. Approximately 100 individuals attended this training session. INCOG staff will play a key role in the update of the Subdivision Regulations as that process rolls out in 2016.

INCOG has played a significant role in the drafting of the proposed River District Design Overlay. As result of a joint Mayor and City Council retreat held in February 2015, the shared goal of "drafting regulatory tools to guide river development" and "adopting river corridor design guidelines" was identified. A steering committee comprised of City Councilors, representatives from the Mayor's office, urban planners, local architects, developers, builders and others, was established in early 2015 to begin working on design guidelines for the area surrounding the Arkansas River.

Indian Nations Council of Government

The steering committee met regularly throughout 2015 to discuss desired design concepts along the Arkansas River Corridor. INCOG staff has been the primary lead on drafting overlay provisions, with significant input from the steering committee. The steering committee has produced an initial draft of the overlay and staff is working with consultants to ensure appropriate code language and to graphically illustrate the proposed design concepts. Staff and members of the steering committee are currently holding meetings with industry groups and will hold Town Hall meetings to inform property owners and the general public in April. The proposed River Design Overlay could be adopted by City Council as early as June, 2016.

INCOG staff continues to serve as the lead agency for amendments and general maintenance of the Comprehensive Plan. The "master" document is maintained by INCOG staff and kept up to date as amendments are adopted. Since 2013, 42 amendments to the Comprehensive plan have been processed and/or adopted.

Goals

1. Maintain eligibility and secure funding for transportation and economic development projects.

   Objective 1.1: Pursue and secure federal grant funding for surface transportation projects.

   Objective 1.2: Pursue and secure federal grant funding for economic development projects.

   Objective 1.3: Monitor air quality and develop strategies for maintaining compliance with new, more stringent EPA ozone standard.

2. Provide consistent delivery of timely and reliable land development reviews and services for TMAPC and the BOA and coordinate with the City of Tulsa to implement and maintain the Comprehensive Plan.

   Objective 2.1: Process approximately 950 land development applications annually with zero errors.

   Objective 2.2: Promote new tools and processes in the new Zoning Code to implement the Comprehensive Plan including development of River District design guidelines.

   Objective 2.3: Implement the Comprehensive Plan through active involvement in the development, adoption and implementation of Subdivision Regulations update, small area plans and other planning and zoning initiatives.

   Objective 2.4: Provide Comprehensive Plan conformance reviews for capital improvements projects and tax increment/incentive district projects; maintain Comprehensive Plan as a living document through plan amendments.

Indian Nations Council of Government

3. Maintain eligibility and secure state and federal funding for aging services programs

Objective 3.1: Provide funding for service delivery for aging services programs in the City of Tulsa including nutrition programs and home delivered meals, caregiver support, homemaker services, legal aid, chronic disease self-management.

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
1.1.1: Federal transportation funding allocated to City/Transit	$27.5M	$17.5M	$15.5M	$25M
1.1.2: Pursue and secure federal grant funding for Tulsa area economic development projects	$2.45M	N/A	$.35M	$1M
1.1.3: Ozone design value	.74	N/A	.68	.70
2.1.1: # of land development applications	946	900	975	950
2.1.2: # of staff processing errors on application reviews	7	0	2	0
3.1.1: # of units of service delivery Tulsa aging services nutrition program	133,392	112,753	108,000	91,800

Budget Strategy Overview

Resources allocated to INCOG will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including economic development, efficient government and transportation. Due to budget reductions realized in the General Fund in FY 2016-2017, the agency is challenged to reduce costs and enhance efficiencies in order to meet current service levels and key performance indicators listed above. Performance measures will be reevaluated and adjusted as necessary for FY 2017-2018.

INDIAN NATIONS COUNCIL OF GOVERNMENTS (INCOG)

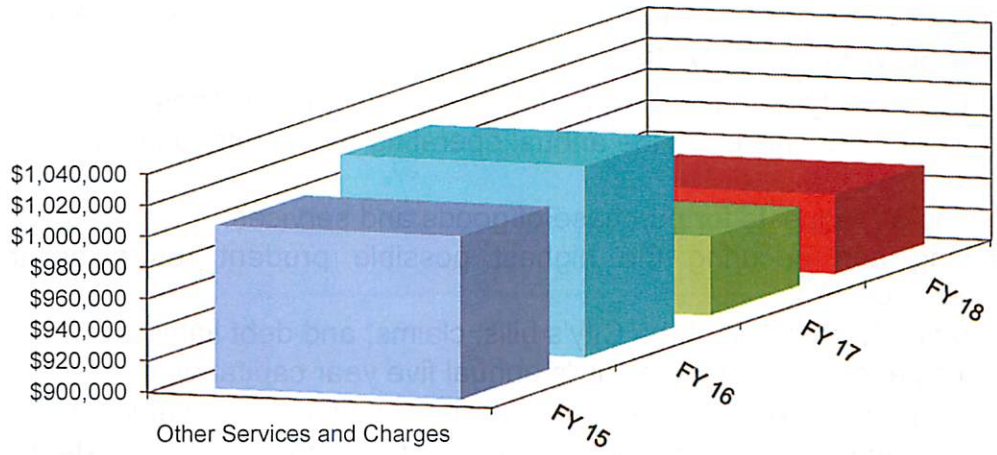
BUDGET HIGHLIGHTS

FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating Budget						
Other Services and Charges	$ 1,005	$ 1,023	$ 951	$ (72)	-7.0%	$ 951
Total Budget	**$ 1,005**	**$ 1,023**	**$ 951**	**$ (72)**	-7.0%	**$ 951**

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
RESOURCES FOR BUDGET			
1080 General Fund	$ 951	-7.0%	$ 951
TOTAL	**$ 951**		**$ 951**

FY 17 CHANGES FOR OPERATION		**AMOUNT**
1. FY17 Reductions		$ (72)
a. Land Development mapping and graphics services	(72)	
TOTAL OPERATING CHANGES		**$ (72)**

FY 18 CHANGES FOR OPERATION

No major changes in operations expected in FY18.

Finance

Department Budget Summary **FY 2016-2017**

Mission Statement

Provide centralized financial services in accordance with established financial policies, and maintain the City seal and records as required by statutes and charter.

Overview of Services

The Finance department provides centralized public financial functions for the City of Tulsa through nine divisions: Administration, Budget and Planning, Treasury, Purchasing, Accounting, Office for Maximizing and Advancing Performance (MAAP), Grants, Utility Services and City Clerk. Services include:

- Accounting for City revenues, expenditures, assets and liabilities;
- Preparing and administering the annual operating and capital budgets and strategic planning;
- Processing all requests for purchase of goods and services;
- Maintaining and securing the highest possible prudent return on the City's investment portfolio;
- Assuring timely payment of the City's bills, claims, and debt liabilities;
- Developing and monitoring the City's annual five year capital plan;
- Maintaining and providing copies of all official and financial documents;
- Developing and implementing financial policies and programs consistent with legal requirements;
- Administering the City's and authorities' debt programs;
- Grants Administration;
- City Clerk; and
- Utility Services.

Goals

1. Protect the City's financial assets.

   Objective 1.1: Invest cash reserves to preserve capital, meet liquidity needs and maximize returns.

2. Maintain the City's financial health.

   Objective 2.1: Maintain or improve the City's general obligation bond ratings.

Objective 2.2: Maintain general fund emergency operating reserve at the level set by policy.

Objective 2.3: Develop a budget document that qualifies for GFOA Distinguished Budget Presentation Award.

Objective 2.4: Prepare financial reports that are timely and of the quality warranting GFOA awards for excellence in financial reporting.

3. Ensure good stewardship of City revenues by maximizing collection efforts and ensuring all grant dollars serve the populations they are focused towards.

Objective 3.1: Achieve collection of 99.3% of revenue billed by Utilities Services.

Objective 3.2: Achieve collection of 35% of revenue billed by other City services.

Objective 3.3: Effectively manage Grants allocated through the City of Tulsa.

4. Contribute to efficient and reliable local government.

Objective 4.1: Complete the purchasing cycle on average purchases of commodities within 12 business days.

Objective 4.2: Sell City property that has been declared surplus in an efficient and thorough manner while maximizing revenues.

Objective 4.3: Increase efficiency by utilizing electronic payments.

Objective 4.4: Efficiently and effectively manage City records by ensuring the Adopted Records Retention Schedule is followed.

Objective 4.5: Initiate process improvements that will increase efficiency and effectiveness of operations and regularly engage in continuous process improvements.

Objective 4.6: Establish an engaged workforce.

Finance

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
1.1.1: Basis points over the treasury bill rate	86	25	111	75
2.1.1: City's Standard and Poor bond rating	AA	AA	AA	AA
2.1.2: City's Moody's Investor Service bond rating	Aa[1]	Aa[1]	Aa[1]	Aa[1]
2.2.1: Average % of General Fund emergency operating reserve set by policy (6.25%)	11.62%	6.25%	8.00%	6.25%
2.3.1: Receive GFOA distinguished budget award	Yes	Yes	Yes	Yes
2.4.1: Earn GFOA Award for excellence in financial reporting	Yes	Yes	Yes	Yes
3.1.1: Collection rate % of revenue billed for Utilities Services	99.43%	99.3%	99.35%	99.4%
3.1.2: % of utilities customers utilizing electronic payment	New Measure	20%	20.2%	21%
3.2.1: $ net receipts from TSID Billing and Collection	New Measure	$3,332,000	$3,360,000	$3,380,000
3.2.2: Collection rate of % of revenue billed for TSID	New Measure	98%	98%	98%
3.2.3: $ net receipts from A/R Assigned to Collections	New Measure	$1,400,000	$1,000,000	$1,000,000
3.2.4: Collection rate of % of revenue billed for A/R assigned to collections	New Measure	31%	35%	35%
3.3.1: Total number of persons assisted with HUD funded non-housing services or activities	New Measure	45,000	45,000	47,213
3.3.2: Total number of households assisted with HUD funded housing programs	New Measure	3,420	2,808	3,585
4.1.1: % of commodity purchases completed within 12 business days	New Measure	90%	65%	70%
4.2.1: $ revenue received from Surplus Auction	New Measure	$750,000	$800,000	$750,000
4.3.1: % of total revenue received via electronic payment	New Measure	16%	16%	16%

Finance

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
4.4.1: % of boxes past retention date that were destroyed or permanently removed from offsite storage	1%	50%	65%	70%
4.5.1: # of process improvement initiatives completed	New Measure	4	4	8
4.6.1: % of active HPG Champions that participate monthly in Champion activities	New Measure	80%	75%	80%
4.6.2: # of employees participating in MAAP projects and initiatives	New Measure	100	105	200
4.6.3: % of MAAP projects that were derived from non-MAAP and non-administration employees	New Measure	50%	70%	50%
4.6.4: # of Green Belts trained	New Measure	60	55	60
4.6.5: # of White Belts trained	New Measure	100	175	250

Budget Strategy Overview

Resources allocated to Finance will be dedicated to Mayor and Tulsa City Council priorities including efficient government and will continue to be reevaluated and adjusted to service level expectations based on resources. Due to budget reductions in the FY 2016-2017 General Fund budget, the department will be challenged to enhance efficiencies in order to meet current service levels and performance metrics listed above. The department will engage in the implementation of a new financial system in FY 2016-2017, with completion in FY 2017-2018. The new financial system will enhance efficiency in business processes and reporting financial data throughout the entire organization.

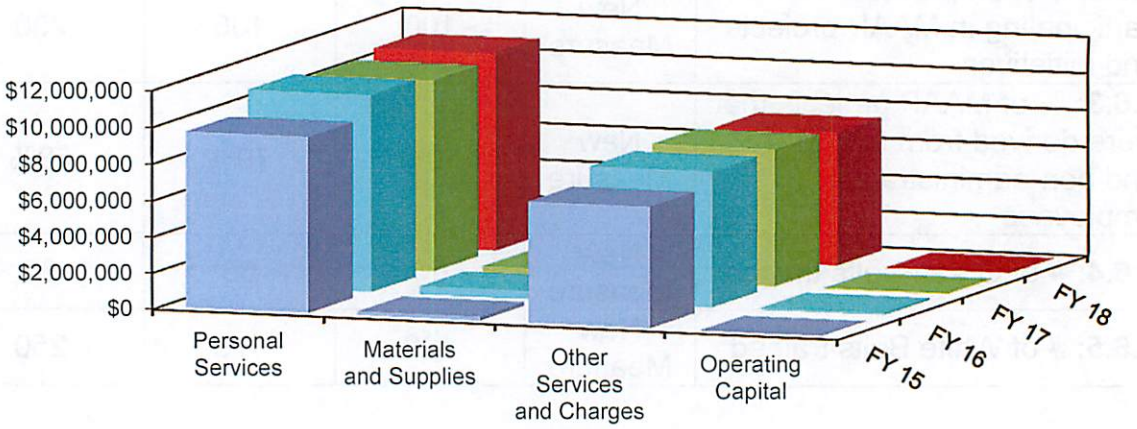
FINANCE

BUDGET HIGHLIGHTS
FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating Budget						
Personal Services	$ 9,705	$ 10,817	**$ 10,477**	$ (340)	-3.1%	$ 10,793
Materials and Supplies	225	446	**414**	(32)	-7.2%	396
Other Services and Charges	6,731	7,484	**7,554**	70	0.9%	7,297
Operating Capital	0	97	**33**	(64)	-66.0%	29
Total Budget	**$ 16,661**	**$ 18,844**	**$ 18,478**	**$ (366)**	-1.9%	**$ 18,515**

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
1080 General Fund	**$ 8,004**	-5.0%	$ 8,309
2910 Short-Term Capital Fund	**3**	-66.7%	29
3623 Tulsa Authority for Recovery of Energy Fund	**506**	-5.9%	506
4102 Tulsa Stadium Improvement District Special Assessment Fund	**84**	0.0%	84
4122 Whittier Square Improvement District Special Assessment Fund	**20**	0.0%	20
5561 Home Investment Partnership Program	**1,276**	54.7%	1,266
5563 Emergencies Solutions Grant (HUD)	**284**	-1.0%	284
5565 Community Development Block Grant Fund	**2,470**	-17.0%	2,216
5567 Housing Opportunities for Persons with AIDS	**361**	2.3%	361
7010 Stormwater Management Enterprise Fund	**567**	12.9%	567
7020 TMUA-Water Operating Fund	**2,686**	1.8%	2,656
7030 TMUA-Sewer Operating Fund	**2,068**	1.5%	2,068
7060 EMSA Enterprise Fund	**149**	3.5%	149
TOTAL	**$ 18,478**		**$ 18,515**

FY 17 CHANGES FOR OPERATION		AMOUNT
1. Benefit and compensation adjustments		$ 393
2. Staffing support moved to financial system project		(471)
3. FY17 Position Changes		(240)
a. ICMA Fellow (4) (one-time cost in FY16)	(254)	
b. Abolish Grants Compliance Monitor	(5)	
c. Abolish Grants Accounting Assistant	(39)	
d. Add Management Intern Analyst	58	
4. Retail incentive contracts - revenue offset		150
5. Economic revenue forecast service		12
6. Cost allocation method study		8
7. Materials, supplies and other services adjustments		44
8. HUD Grants		(51)
a. Housing Opportunities for Persons With AIDS (HOPWA)	8	
b. Emergency Solutions Grant (ESG)	(3)	
c. Home Investment Partnership Program (HOME)	451	
d. Community Development Block Grant (CDBG)	(507)	
9. FY17 Reductions		(147)
a. Banking service - new contract savings	(38)	
b. Accounts payable clerk - change to part time	(22)	
c. Surplus auction fee appropriations to match actual usage	(15)	
d. Lien filling fees	(10)	
e. Training and membership fees	(11)	
f. Computer replacement	(8)	
g. Materials, supplies and other services adjustments	(43)	
10. Capital additions/replacements:		
a. Forklift - Warehouse operations		30
b. MICR Printer		3
c. Adjustment to eliminate previous year's capital		(97)
TOTAL OPERATING CHANGES		**$ (366)**

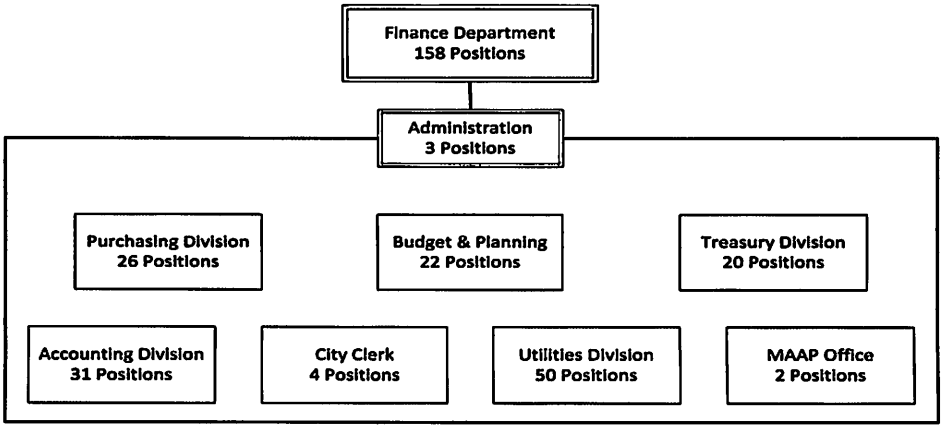
FY 18 CHANGES FOR OPERATION

Anticipated reduction in HUD grant awards.

FINANCE

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 16	FY 17	FY 18	FY 16	FY 17	FY 18
Administration						
Exempt/Professional	3	3	3	3.0	3.0	3.0
Total Administration	3	3	3	3.0	3.0	3.0
Treasury Division						
Administrative & Technical	9	9	9	9.0	9.0	9.0
Exempt/Professional	4	4	4	4.0	4.0	4.0
Office & Technical	7	7	7	6.5	6.5	6.5
Total Treasury Division	20	20	20	19.5	19.5	19.5
Purchasing Division						
Administrative & Technical	2	2	2	2.0	2.0	2.0
Exempt/Professional	6	6	6	5.0	6.0	6.0
Labor & Trades	13	13	13	13.0	13.0	13.0
Office & Technical	5	5	5	5.0	5.0	5.0
Total Purchasing Division	26	26	26	25.0	26.0	26.0
Accounting Division						
Administrative & Technical	5	5	5	5.0	5.0	5.0
Exempt/Professional	19	19	19	19.0	19.0	19.0
Office & Technical	7	7	7	7.0	6.5	6.5
Total Accounting Division	31	31	31	31.0	30.5	30.5
City Clerk's Office						
Administrative & Technical	1	1	1	1.0	1.0	1.0
Exempt/Professional	1	1	1	1.0	1.0	1.0
Office & Technical	2	2	2	2.0	2.0	2.0
Total City Clerk's Office	4	4	4	4.0	4.0	4.0
Budget & Planning Division						
Administrative & Technical	12	9	11	12.0	9.0	11.0
Exempt/Professional	9	10	10	9.0	10.0	10.0
Office & Technical	2	3	1	2.0	3.0	1.0
Total Budget & Planning Division	23	22	22	23.0	22.0	22.0
Maximizing and Advancing Performance Office						
Exempt/Professional	6	2	2	6.0	2.0	2.0
Total Maximizing and Advancing Performance Office	6	2	2	6.0	2.0	2.0
Utilities Division						
Administrative & Technical	8	8	8	8.0	8.0	8.0
Exempt/Professional	14	14	14	14.0	14.0	14.0
Office & Technical	28	28	28	28.0	28.0	28.0
Total Utilities Division	50	50	50	50.0	50.0	50.0
TOTAL	**163**	**158**	**158**	**161.5**	**157.0**	**157.0**



Information Technology

Department Budget Summary **FY 2016-2017**

Mission Statement

To provide cost effective and highly efficient technology services for our clients.

Overview of Services

The Information Technology Department (IT) is an internal service organization that is committed to providing the technology needs of all City departments. The goals of every department become the goals of IT. The department will be managed following industry standard work breakdown structures ensuring a cost effective and highly efficient service delivery. The department will consist of the following divisions:

Project Management – Provides IT project management, resource planning and strategic deployment planning

Architecture - Provides future-focused application, data, system and security architecture services. Coordinates vendor pilots, research and development projects, and provides direction to all City departments ensuring a consistent architecture across applications and systems

Administration - Coordinates audit compliance, technology budgeting and procurement, technology asset management, contract review and management, governance, policies and procedures administration, forecasting, and City-wide office services including print services, mail, supplies and records management.

Development Services – Provides development services including application development, web development, and application integration services

Deployment Services – Provides system and application deployment services including testing, deployment, and documentation of applications and systems

Support Services – Provides support services including service desk, application support, and minor application configuration

Operation Services – Maintains, supports, and secures the City-wide network, network-delivered applications including email and internet, servers, data center, system backup and recovery, business continuity/disaster recovery planning, desktop and laptop computer management, audio/visual technology, voice systems, radios and regional radio system, vehicular electronic equipment and emergency warning systems.

Information Technology

Goals

1. Provide redundant, resilient and reliable Information Technology services for the City

   Objective 1.1: Monthly and annual customer satisfaction surveys with a score of 3 or lower will be reviewed to resolve customer service issues and concerns.

   Objective 1.2: Manage service levels with statistics from the IT Service Desk including ticket resolution within 30 days.

   Objective 1.3: Efficiently manage IT resource utilization to resolve at least 40% of customer requests on first contact thereby allowing more time for strategic endeavors.

2. Align services and resources with customer goals.

   Objective 2.1: Manage resource capacity and utilization to ensure proper project prioritization and planning. Establish total available capacity and ensure general and administrative tasks do not exceed 20% of total capacity.

   Objective 2.2: Provide technology needs analysis and project administration services to City management and project sponsors so they can complete technology projects that meet their business goals within agreed schedules.

3. Reform our approach from reactive to proactive.

   Objective 3.1: Manage operations to ensure average system uptime of 99.90% excluding regularly scheduled maintenance.

   Objective 3.2: Efficiently install technology for city vehicles and consistently provide IT support of city devices (computers, two-way radios, wireless devices, etc.)

Information Technology

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
1.1: Annual and monthly customer service rating (1-5)	4.86	4.00	4.90	4.00
1.2.1: % of IT service tickets over 30 days old	2%	1%	1%	1%
1.2.2: Total # of HelpDesk requests received	New Measure	New Measure	18,099	No Target[1]
1.3.1: First contact resolution rate	47%	40%	50%	50%
1.3.2: # of endpoints served (includes desktops, laptops, smart phones, tablets and other devices)	New Measure	New Measure	3,173	No Target
1.3.3: # of servers supported	New Measure	New Measure	418	No Target
1.3.4: # of databases supported	New Measure	New Measure	1,909	No Target
2.1: Resource Utilization: Project and Operational Task Utilization	New Measure	New Measure	88.7%	80.0%
2.1.2: Resource Utilization: General and Administrative	New Measure	New Measure	11.3%	20.0%
2.2.1: # of technology projects managed	New Measure	New Measure	304	No Target
2.2.2: % of technology projects managed with budget of $1million or more	New Measure	New Measure	40	No Target
2.2.3: # of technology projects completed	New Measure	New Measure	10	No Target
2.2.4: % of technology projects completed on schedule and within budget	New Measure	New Measure	New Measure	No Target

Information Technology

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
3.1: Average System Uptime	New Measure	New Measure	99.91%	99.90%
3.2.1: # of radios in service	New Measure	New Measure	New Measure	No Target
3.2.2: # of radios repaired	New Measure	New Measure	540	No Target
3.2.3: # of vehicles outfitted	New Measure	New Measure	192	No Target
3.2.4: # of tower site repairs	New Measure	New Measure	252	No Target
3.2.5: # of in-car laptops repaired or exchanged	New Measure	New Measure	936	No Target
3.2.6: # fire station responses	New Measure	New Measure	360	No Target

[1]"No target" indicates this is a metric that is not completely controlled by the department. The metric is tracked to show volume of work, but the department cannot anticipate yearly targets ahead of time due to change in circumstances from year to year.

Budget Strategy Overview

The FY 2016-2017 Information Technology budget is being set to improve existing service levels and meet performance metrics. Resources allocated to Information Technology will continue to address priorities from the Mayor, City Council and Citizen Survey priorities, which include improving government, efficiency, and reliability, public safety, and economic development. The FY 2016-2017 budget includes continued support for all business operations of the City as well as new technology initiatives such as system and network security monitoring, asset management and predictive analytics, radio enhancements, planning and implementation of a new financial system, a new permit and planning system, and a selection of a new police and courts records management system.

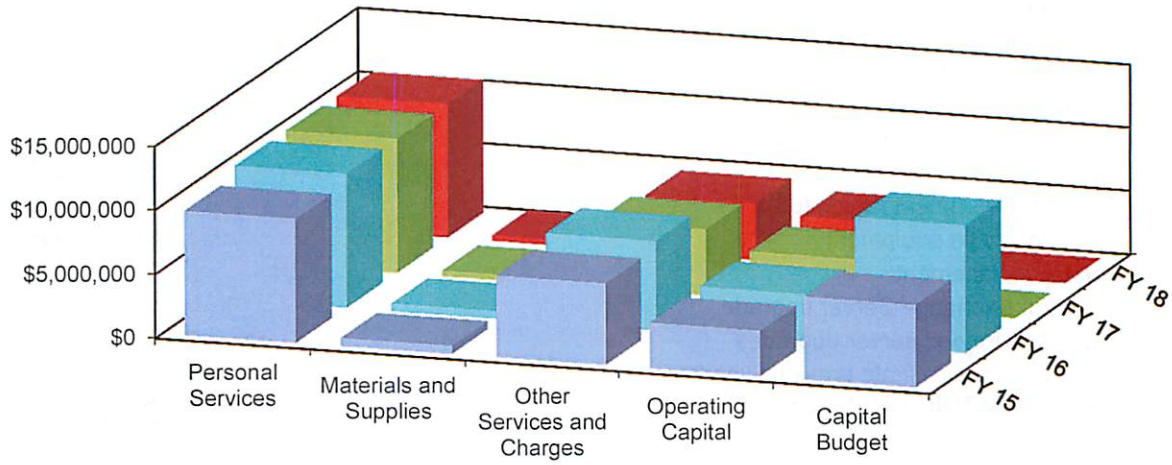
INFORMATION TECHNOLOGY

BUDGET HIGHLIGHTS
FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating Budget						
Personal Services	$ 9,708	$ 10,473	**$ 10,511**	$ 38	0.4%	$ 10,509
Materials and Supplies	648	591	**425**	(166)	-28.1%	425
Other Services and Charges	6,424	6,967	**5,144**	(1,823)	-26.2%	4,439
Operating Capital	3,609	3,677	**3,675**	(2)	-0.1%	3,678
Total Operating Budget	**20,389**	**21,708**	**19,755**	**(1,953)**	-9.0%	**19,051**
Capital Budget	6,530	10,000	**0**	(10,000)	-100.0%	0
Total Budget	**$ 26,919**	**$ 31,708**	**$ 19,755**	**$ (11,953)**	-37.7%	**$ 19,051**

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
1080 General Fund	**$ 10,368**	-10.7%	$ 10,532
2420 E911 Fee Operating Fund	**351**	-20.6%	354
2910 Short-Term Capital Fund	**3,315**	-0.1%	3,318
3623 Tulsa Authority for Recovery of Energy Fund	**390**	-8.7%	395
7010 Stormwater Management Enterprise Fund	**419**	-9.7%	424
7020 TMUA-Water Operating Fund	**2,181**	-7.5%	2,203
7030 TMUA-Sewer Operating Fund	**1,740**	-8.7%	1,759
8011 Office Services - Internal Service Fund	**991**	-15.9%	66
6014 2014 Sales Tax Fund	**0**	-100.0%	0
TOTAL	**$ 19,755**		**$ 19,051**

FY 17 CHANGES FOR OPERATION		AMOUNT
1. Benefit and compensation adjustments		$ 282
2. FY16 Position Changes		(101)
a. Abolish IT Business Support Admin	(101)	
3. Additional emergency warning sirens (5) (one-time cost in FY16)		(150)
4. Disaster recovery reconfiguration for public safety systems (one-time cost in FY16)		(22)
5. IT hardware and software annual maintenance and support changes		73
6. Microsoft Exchange Server upgrade (one-time cost in FY16)		(474)
7. Microsoft Enterprise Agreement for software licenses		112
8. Training for radio, financial systems, project management (one-time cost in FY16)		(51)
9. Materials, supplies, and other service adjustments		12
10. Operational change for vendors to invoice departments for certain printing supplies		(27)
11. Operational change for vendors to invoice departments for certain office services		(160)
12. FY17 Reductions		(1,445)
a. Computer and radio system parts and supplies	(139)	
b. Software maintenance and support	(1,023)	
c. Disaster recovery services funded "as needed"	(97)	
d. Training	(21)	
e. Printer maintenance	(5)	
f. Outside employment services	(17)	
g. Abolish Data Center Operator	(45)	
h. Abolish Applications Development Manager	(98)	
13. Capital additions/replacements:		
a. Network infrastructure components		807
b. City wide ruggedized laptops (182)		700
c. Data center servers and storage		338
d. Public safety radios (137)		610
e. General government radios (98)		415
f. Fixed end radio equipment		196
g. Vehicle replacement		24
h. Microsoft Exchange Server upgrade		225
i. Enterprise funded server upgrades		360
j. Adjustment to eliminate previous year's capital		(3,677)
TOTAL OPERATING CHANGES		**$ (1,953)**

CAPITAL IMPROVEMENTS PROJECTS	
1. Adjustment to eliminate previous year's capital projects	(10,000)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	**(10,000)**
TOTAL CHANGES	**$ (11,953)**

FY 18 CHANGES FOR OPERATION

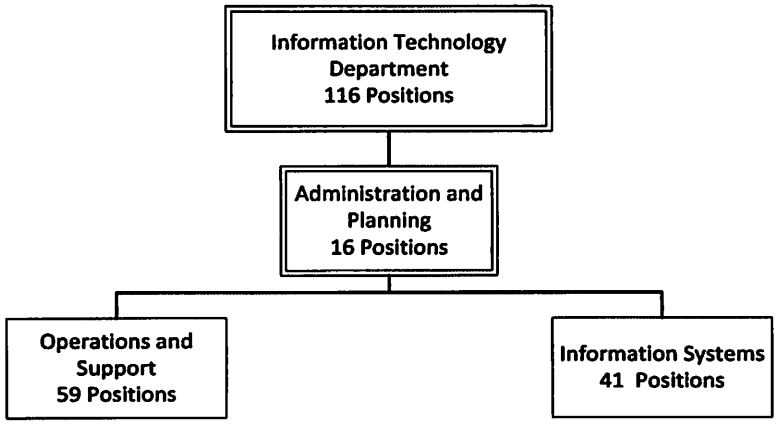
Changes in IT hardware and software maintenance and lease agreements will continue in FY18. FCC/FAA mandated inspections of City radio towers, a Microsoft Premier Support Agreement and maintenance for Police video storage devices exiting warranty coverage have also been added. FY18 appropriations have been provided for training in new Radio System technology to support City communication needs. Operational changes allowing vendors to directly invoice departments for wireless communications services are anticipated.

INFORMATION TECHNOLOGY

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 16	FY 17	FY 18	FY 16	FY 17	FY 18
Administration and Planning						
Exempt/Professional	1	1	1	1.0	1.0	1.0
Information & Technical	3	4	4	3.0	4.0	4.0
Information Systems	10	9	9	10.0	9.0	9.0
Office & Technical	3	2	2	3.0	2.0	2.0
Total Administration and Planning	17	16	16	17.0	16.0	16.0
Operations and Support						
Administrative & Technical	1	1	1	1.0	1.0	1.0
Information & Technical	36	35	35	36.0	35.0	35.0
Information Systems	22	22	22	22.0	22.0	22.0
Office & Technical	1	1	1	1.0	1.0	1.0
Total Operations and Support	60	59	59	60.0	59.0	59.0
Information Systems						
Information & Technical	12	12	12	12.0	12.0	12.0
Information Systems	30	29	29	30.0	29.0	29.0
Total Information Systems	42	41	41	42.0	41.0	41.0
TOTAL	**119**	**116**	**116**	**119.0**	**116.0**	**116.0**

• ORGANIZATION CHART •



Customer Care Center

Department Budget Summary **FY 2016-2017**

Mission Statement

To serve as the central point of contact for the City of Tulsa, facilitating responsive, accessible and accountable City government.

Overview of Services

The Customer Care Center was created in June 2011, by consolidating the Utility Billing Call Center from the abolished Public Works department with the Mayor's Action Center from the Communications Department. The purpose of the Customer Care Center is to enhance the City's ability to provide consistent, timely and quality responses to citizens' requests for information and assistance with services and programs.

The Customer Care Center provides courteous, pleasant and knowledgeable staff to listen and help answer or address citizen requests and concerns. Citizen contact with the Customer Care Center is typically by phone, mail, email and web-based sources through multiple published phone numbers. Requests are resolved in the Customer Care Center or gathered, logged and routed to the appropriate departments for review and resolution. Weekly reports are generated and forwarded to designated department personnel to help facilitate a timely response. All service requests are monitored by the Customer Care Center until resolved. Examples of call types include: water requests, refuse concerns, nuisance, zoning, potholes, animal welfare, citizen comments and general inquiries.

Goals

1. Provide courteous, effective and expedient customer service to all customers.

   Objective 1.1: Answer 85% of Customer Care Center calls within 45 seconds with a less than 8% call abandonment rate.

   Objective 1.2: Maintain a 90% customer service quality score level through our recording and monitoring program.

Customer Care Center

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
1.1.1: % of calls answered within 45 seconds	56%	85%	62%	85%
1.1.2: Average call abandonment %	16%	<8%	11%	<11%
1.2.1: Customer service quality score % for recorded and monitored calls	94%	90%	92%	90%

Budget Strategy Overview

Resources allocated to Customer Care Center will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including efficient government and customer service. Customer Care Center is funded by General and Enterprise funds. Due to budget reductions realized in the General Fund in FY 2016-2017, the department will be challenged to reduce costs and enhance efficiencies in order to meet current service levels and performance metrics listed above. Performance measures will be reevaluated and adjusted as necessary for FY 2017-2018.

CUSTOMER CARE CENTER

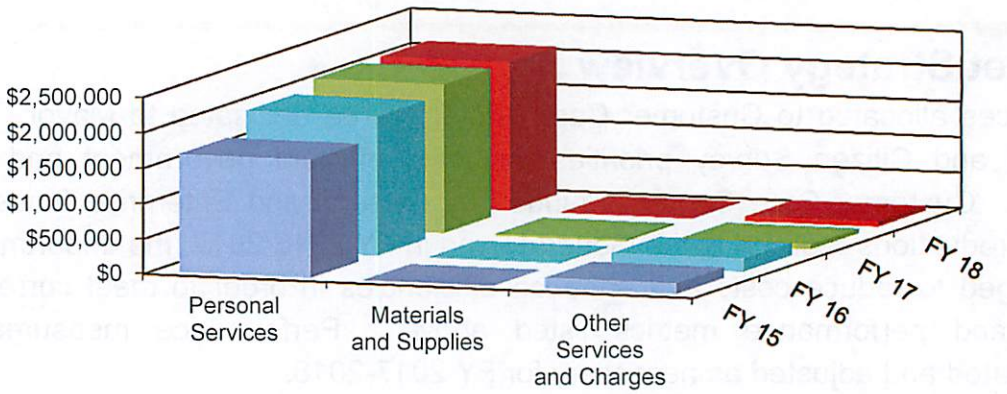
BUDGET HIGHLIGHTS

FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating Budget						
Personal Services	$ 1,679	$ 1,966	$ 2,098	$ 132	6.7%	$ 2,098
Materials and Supplies	3	15	25	10	66.7%	15
Other Services and Charges	154	185	68	(117)	-63.2%	67
Total Budget	**$ 1,836**	**$ 2,166**	**$ 2,191**	**$ 25**	1.2%	**$ 2,180**

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
1080 General Fund	$ 417	28.3%	$ 415
3623 Tulsa Authority for Recovery of Energy Fund	175	-55.1%	174
7010 Stormwater Management Enterprise Fund	197	13.9%	196
7020 TMUA-Water Operating Fund	722	11.2%	719
7030 TMUA-Sewer Operating Fund	613	8.9%	610
7060 EMSA Enterprise Fund	67	1.5%	66
TOTAL	**$ 2,191**		**$ 2,180**

FY 17 CHANGES FOR OPERATION	AMOUNT
1. Benefit and compensation adjustments	$ 111
2. Stipend for language interpretation	21
3. Contract language interpretation service	(32)
4. Computer replacement (13)	11
5. 311 initial costs (one-time costs in FY16)	(30)
6. FY17 Reductions	
a. Contract language interpretation service	(56)
TOTAL OPERATING CHANGES	**$ 25**

FY 18 CHANGES FOR OPERATION

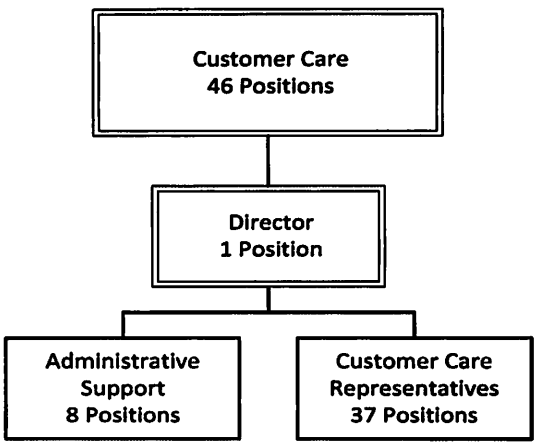
No major changes in operations expected in FY18.

CUSTOMER CARE CENTER

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 16	FY 17	FY 18	FY 16	FY 17	FY 18
Customer Care						
Administrative & Technical	3	3	3	3.0	3.0	3.0
Exempt/Professional	6	6	6	6.0	6.0	6.0
Office & Technical	37	37	37	34.5	34.5	34.5
Total Customer Care	46	46	46	43.5	43.5	43.5
TOTAL	**46**	**46**	**46**	**43.5**	**43.5**	**43.5**

• ORGANIZATION CHART •



Communications

Department Budget Summary **FY 2016-2017**

Mission Statement

To facilitate open and accountable access to city government for the citizens of Tulsa and assist in communicating the prioritized initiatives set by the administration and all other City departments.

Overview of Services

The Department of Communications was created in October 2006. The primary functions of Communications include:

- Graphic Design Services: Ensure the consistency and quality in delivery of key messages and information to citizens of Tulsa through professional branding and visual communication services.
- Editorial Services: Advise and assist City of Tulsa departments in presenting a professional image through the distribution of timely information, from a centralized point, to ensure consistency in quality and delivery of information to citizens of Tulsa.
- Media Relations Services: Ensure consistency in quality and delivery of information and important messages to the citizens of Tulsa as the point of contact for media and public information.
- Social Media & Online: Promote City of Tulsa and locally to increase awareness and knowledge of local government services and programs provided for taxpayer/customer benefit.

Goals

1. Ensure consistency in quality and delivery of information and important messages to the citizens of Tulsa as the point of contact for media and public information.

   Objective 1.1: Create and implement media training for field supervisors at a minimum of three City department sections per year.

2. Educate and inform larger City of Tulsa employee and citizen audience through communication programs and media information campaigns.

   Objective 2.1: Communicate important information to employees about compensation health and wellness, benefits, safety, internal programs and rewards

Communications

while recognizing employee successes through a multi-media program of employee communication.

Objective 2.2: Increase awareness of City of Tulsa programs for citizens through a variety of media platforms.

Objective 2.3: Organize Town Hall meetings for issues related to projects conducted by City of Tulsa or projects that will impact citizens.

Objective 2.4: Identify location and schedule for all Improve Our Tulsa project meetings in advance of design and construction phases.

3. Support department communication efforts with internal and external customers.

Objective 3.1: Deliver comprehensive communications plans including goals, objectives, audience analysis, tactics, and measurements using creative writing and video services.

Objective 3.2: Support communications efforts of departments by creating and implementing branding strategies that reflect the overall organization brand and deliver professional, high quality projects.

Objective 3.3: Facilitate media open records requests.

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
1.1.1: # of media trainings performed for field supervisors per year	New Measure	3	6	3
2.1.1: # of MyFoundations publications created and released	New Measure	12	187	187
2.2.1: # of YouTube views	New Measure	15,000	24,370	25,000
2.2.2: # followers/subscribers on FB, Twitter, IG, LI	New Measure	24,800	39,111	40,000
2.3.1: # of Town Hall meetings organized	New Measure	20	20	20
2.3.2: Average # of attendees at Town Hall meetings	New Measure	New Measure	New Measure	40
2.3.3 # public meeting notifications mailed	New Measure	New Measure	24,000	No Target[1]

Communications

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
2.4.1: # of Engineering Services meetings supported (through online postings, meeting notifications & mailings)	New Measure	New Measure	60	No Target
2.4.2: Average # of attendees at meetings	New Measure	New Measure	182	182
3.1.1: % of Communications projects completed within the time allowed under deadlines	New Measure	New Measure	100	100
3.1.2: # of Communications Plans/ Projects employing multiple visual/written/digital/online elements dictated by Client need/team recommendations	New Measure	New Measure	83	No Target
3.1.3: # of department specific public info requests processed	New Measure	New Measure	1500	No Target
3.1.4: # of proactive media pitches	New Measure	New Measure	138+	140
3.1.5: % of department/internal clients who respond positively in survey regarding services provided by Communications Department	New Measure	New Measure	New Measure	100%
3.2.1: # of graphic design projects logged	New Measure	New Measure	169	169
3.2.2: % of graphic design projects logged "completed as of now"	New Measure	New Measure	71%	75%
3.3.1: # of open records requests facilitated through Communications Department.	New Measure	New Measure	43.5	13[2]

[1]"No target" indicates this is a metric that is not completely controlled by the department. The metric is tracked to show volume of work, but the department cannot anticipate yearly targets ahead of time due to change in circumstances from year to year.

[2] The department's goal is to reduce number of Freedom of Information Act (FOIA)/Open Records requests by posting more info the City of Tulsa website. Meeting this target will depend upon coordination with other teams – IT Security, City Legal, Records – to ensure information posted meets internal guidelines.

Budget Strategy Overview

Resources allocated to Communications will be dedicated to Citizen Survey priorities including customer service and effective communication. Due to budget reductions realized in the General Fund in FY 2016-2017, the department will be challenged to reduce costs and enhance efficiencies in order to meet current service levels and performance metrics listed above. Performance measures will be reevaluated and adjusted as necessary for FY 2017-2018.

COMMUNICATIONS

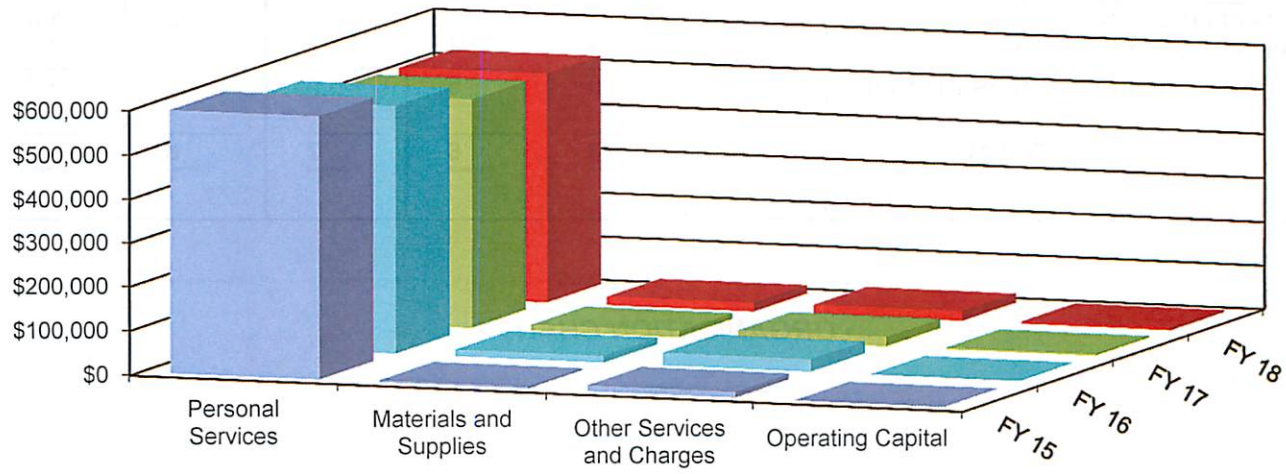
BUDGET HIGHLIGHTS

FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating Budget						
Personal Services	$ 597	$ 562	**$ 519**	$ (43)	-7.7%	$ 519
Materials and Supplies	4	15	**13**	(2)	-13.3%	19
Other Services and Charges	13	28	**21**	(7)	-25.0%	21
Operating Capital	0	0	**3**	3	N/A	5
Total Budget	**$ 614**	**$ 605**	**$ 556**	**$ (49)**	-8.1%	**$ 564**

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT



RESOURCES FOR BUDGET	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
1080 General Fund	$ 553	-8.6%	$ 559
2910 Short-Term Capital Fund	3	N/A	5
TOTAL	**$ 556**		**$ 564**

FY 17 CHANGES FOR OPERATION		AMOUNT
1. Benefit and compensation adjustments		$ 26
2. Transfer to Engineering Services		(69)
a. Writer/Editor I	(69)	
3. Materials, supplies, and other service adjustments		(3)
4. FY17 Reductions		(6)
a. Materials, supplies, and other services	(6)	
5. Capital additions/replacements:		
a. Computer replacement		3
b. Adjustment to eliminate previous year's capital		0
TOTAL OPERATING CHANGES		**$ (49)**

FY 18 CHANGES FOR OPERATION

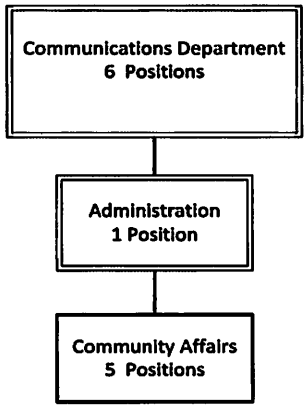
No major changes in operations expected in FY18.

COMMUNICATIONS

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 16	FY 17	FY 18	FY 16	FY 17	FY 18
Administration						
Exempt/Professional	1	1	1	1.0	1.0	1.0
Total Administration	1	1	1	1.0	1.0	1.0
Community Affairs/Planning						
Exempt/Professional	0	1	1	0.0	1.0	1.0
Administrative & Technical	6	4	4	6.0	4.0	4.0
Total Community Affairs/Planning	6	5	5	6.0	5.0	5.0
TOTAL	7	6	6	7	6	6

• *ORGANIZATION CHART* •



Asset Management

Department Budget Summary **FY 2016-2017**

Mission Statement

To provide a safe and secure environment for citizens, employees and customers while ensuring accountability for the City's assets using environmentally efficient and reliable services to ensure proper utilization of properties, facilities, and the fleet as well as provide the best possible parking value to the citizens of Tulsa.

Overview of Services

Asset Management, created by Executive Order 2014-01, March 2014, organizes various general governmental functions related to major assets of the City. Leadership is provided for the security of the City's property/facilities, for acquisitions, management, analysis of return on investment and disposition. The department's responsibilities include:

- City of Tulsa Fleet Management and Maintenance
- Parking Meter Repair and Installation
- Parking Enforcement
- Parking Garage Oversight
- Security
- Real Estate Procurement
- Building Operations

Goals

1. Be responsive to and accountable for meeting our customers' fleet mission requirements.

   Objective 1.1: Meet or exceed industry standards of 93% for designated fleet availability.

2. Service and repair parking meters in an efficient and timely manner.

   Objective 2.1: 90% of parking meters will remain operational.

3. Enhance enforcement of parking meter violations

   Objective 3.1: Enforcement personnel will dedicate at least 70% of their total paid time to monitoring parking meters for violations.

Asset Management

4. Continue to deliver high quality security services.

Objective 4.1: Respond to 90% of security incidents within thirty minutes of calls for help.

5. The economical preservation of City of Tulsa facilities, equipment, and systems at a level satisfactory to perform their designated functions.

Objective 5.1: Emergency – immediate response and action plan in progress within 2 hours, 80% of the time
Objective 5:2: Urgent – 80% of such work orders completed within 48 hours
Objective 5:3: Routine – 75% of such work orders completed within 7 days

6. Centralization and management of City of Tulsa real property inventory.

Objective 6.1: Complete 80% of inventory data entry
Objective 6.2: Complete all property acquisition needs within 12 months or less from the receipt of a valid legal description.

Performance Metrics	FY 14-15 Actual	FY 15-16 Target	FY 15-16 Estimate	FY 16-17 Target
1.1.1: % of designated fleet availability	93%	93%	92%	93%
2.1.1: % of parking meters that are operational per year	85%	90%	95%	90%
3.1.1: % of direct labor hours dedicated to parking meter enforcement per year	100%	70%	99%	70%
4.1.1: % of arrival on scene within thirty minutes from receipt of call for security	New Measure	90%	97%	90%
5.1.1: % of time responding to emergency repairs within 2 hours	New Measure	90%	100%	80%
5.2.1: % of time completing work orders for urgent repairs within 48 hours	New Measure	90%	100%	80%
5.3.1: % of time completing work orders for routine repairs within 7 days	New Measure	90%	91%	75%
6.1.1: % of data entry completed during FY16	New Measure	80%	97%	80%
6.2.1: % of acquisitions completed within 12 months of receipt of complete and accurate legal description	New Measure	100%	100%	100%

Asset Management

Budget Strategy Overview

Resources allocated to this department will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including efficient government and public safety. Due to budget reductions in the FY 2016-2017 General Fund budget, the department will be challenged to enhance efficiencies in order to meet current service levels and performance metrics listed above. The Department has in process: training staff to become property managers, training staff to perform equipment warranty work and installing a parking meter program from a recently selected parking meter company.

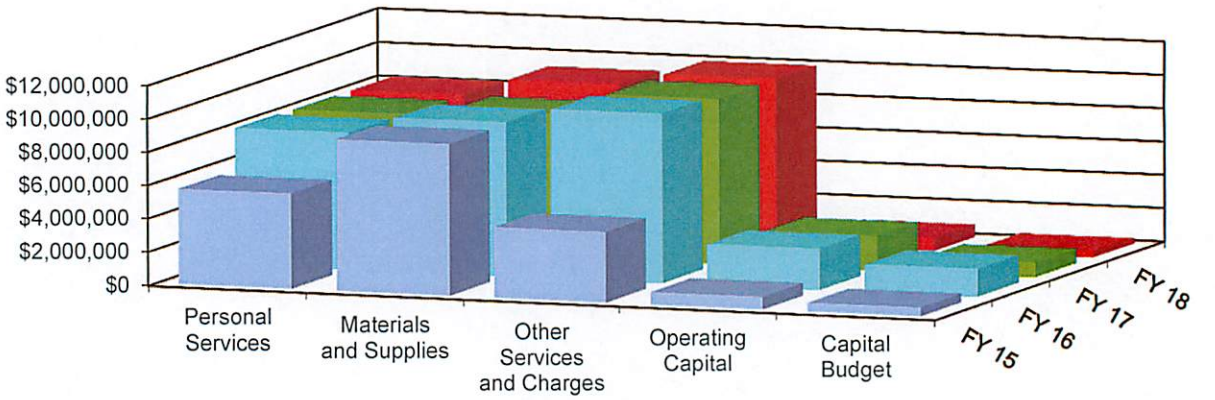
ASSET MANAGEMENT

BUDGET HIGHLIGHTS
FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating Budget						
Personal Services	$ 5,709	$ 8,201	**$ 8,165**	$ (36)	-0.4%	$ 8,165
Materials and Supplies	9,089	9,231	**8,515**	(716)	-7.8%	9,201
Other Services and Charges	4,204	10,144	**9,864**	(280)	-2.8%	9,920
Operating Capital	764	2,441	**2,027**	(414)	-16.9%	745
Total Operating Budget	**19,766**	**30,017**	**28,571**	**(1,446)**	-4.8%	**28,031**
Capital Budget	540	1,640	**840**	(800)	-48.8%	340
Total Budget	**$ 20,306**	**$ 31,657**	**$ 29,411**	**$ (2,246)**	-7.1%	**$ 28,371**

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
1080 General Fund	**$ 4,015**	-6.5%	$ 4,021
2240 Air Force Plant 3 Fund	**1,305**	5.6%	20
2420 E911 Fee Operating Fund	**294**	-1.3%	294
2910 Short-Term Capital Fund	**71**	-64.9%	91
3450 One Technology Center Fund	**5,379**	-9.6%	5,280
3623 Tulsa Authority for the Recovery of Energy Fund	**709**	7.4%	699
7010 Stormwater Management Fund	**502**	21.5%	469
7020 TMUA - Water Operating Fund	**887**	-18.8%	962
7030 TMUA - Sewer Operating Fund	**802**	-10.5%	852
8030 Equipment Management Service Fund	**14,607**	-2.5%	15,343
6014 2014 Sales Tax Fund	**840**	-48.8%	340
TOTAL	**$ 29,411**		**$ 28,371**

FY 17 CHANGES FOR OPERATION		AMOUNT
1. Benefit and compensation adjustments		$ 40
2. Equipment Management		(204)
a. Reduce per gallon fuel cost from $2.25 to $1.95	(704)	
b. Motor vehicle parts	150	
c. Outsourced motor vehicle repairs	350	
3. Building Operations		(581)
a. Master lease agreement FY16 payoff (One Technology Center)	(581)	
4. Security and Metered Parking		207
a. IT equipment replacement (one-time cost in FY16)	(20)	
b. Increased security at Water and Sewer facilities	127	
c. Center for Employment Opportunities contract	100	
5. Materials, supplies and other services adjustments		9
6. FY17 Reductions		(504)
a. Abolish Asset Management Supervisor	(76)	
b. Janitorial services	(47)	
c. Building maintenance supplies and services	(257)	
d. Security supplies and services	(89)	
e. Parking meter parts and supplies	(30)	
f. Partial re-assignment of City Medical building lease to Employees' Insurance Fund	(5)	
7. Capital additions/replacements:		
Short Term Capital		
a. ESRI software - geographic imaging		6
b. Parking meters		65
Air Force Plant 3 Capital		
a. Improvements to Air Force Plant 3		1,285
One Technology Center Capital		
a. Pedestrian entry doors		99
b. Garage annual assessment and repairs		125
Solid Waste Fund Capital		
a. Van and utility vehicle		85
Stormwater Fund		
a. Truck and utility vehicle		68
Equipment Management Service Fund		
a. Pick-up		37
b. Equipment maintenance diagnostic software		17
c. Shipping container (4)		18
d. Pressure actuated garage door opening system - used for storage		15
e. AssetWorks card reader		20
f. Shop equipment		188
g. Adjustments to eliminate previous year's capital		(2,441)
TOTAL OPERATING CHANGES		**$ (1,446)**

CAPITAL IMPROVEMENTS PROJECTS	
1. EMD Facilities Maintenance	280
2. Equipment Management facilities maintenance	460
3. Asset Management Total	840
4. Adjustment to eliminate previous year's capital projects	(1,640)
TOTAL CAPITAL IMPROVEMENTS PROJECT CHANGES	**(60)**
TOTAL CHANGES	**$ (1,506)**

FY 18 CHANGES FOR OPERATION

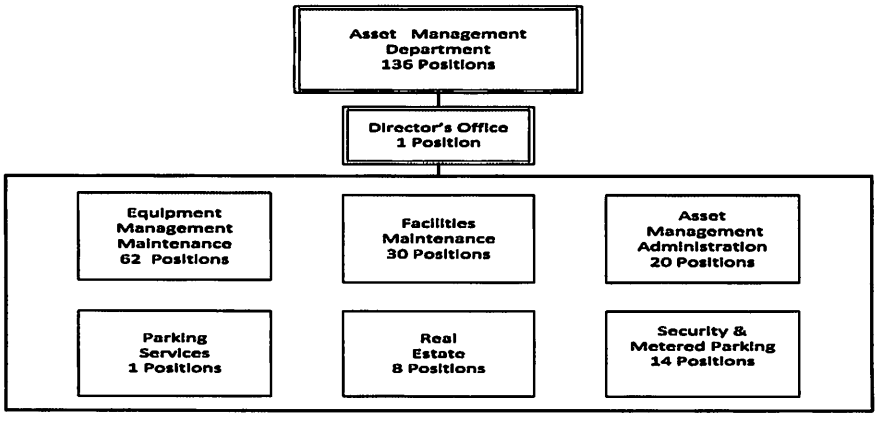
No major changes in operations expected in FY18.

ASSET MANAGEMENT

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 16	FY 17	FY 18	FY 16	FY 17	FY 18
Director's Office						
Exempt/Professional	1	1	1	1.0	1.0	1.0
Total Director's Office	1	1	1	1.0	1.0	1.0
Asset Mngt Administration						
Administrative & Technical	1	2	2	1.0	2.0	2.0
Exempt/Professional	2	2	2	2.0	2.0	2.0
Office & Technical	1	0	0	1.0	0.0	0.0
Total Asset Mngt Administration	4	4	4	4.0	4.0	4.0
Equipment Management						
Administrative & Technical	1	1	1	1.0	1.0	1.0
Exempt/Professional	9	9	9	9.0	9.0	9.0
Labor & Trades	61	62	62	59.5	60.5	60.5
Office & Technical	6	6	6	6.0	6.0	6.0
Total Equipment Management	77	78	78	75.5	76.5	76.5
Parking Services						
Exempt/Professional	1	1	1	1.0	1.0	1.0
Labor & Trades	2	2	2	2.0	2.0	2.0
Office & Technical	5	5	5	3.3	3.3	3.3
Total Parking Services	8	8	8	6.3	6.3	6.3
Real Estate						
Administrative & Technical	7	6	6	7.0	6.0	6.0
Exempt/Professional	3	2	2	3.0	2.0	2.0
Total Real Estate	10	8	8	10.0	8.0	8.0
Security and Metered Parking						
Administrative & Technical	3	3	3	3.0	3.0	3.0
Exempt/Professional	2	3	3	2.0	3.0	3.0
Information Systems	1	0	0	1.0	0.0	0.0
Office & Technical	1	1	1	1.0	1.0	1.0
Total Security and Metered Parking	7	7	7	7.0	7.0	7.0
Facilities Maintenance						
Exempt/Professional	5	5	5	5.0	5.0	5.0
Labor & Trades	22	22	22	22.0	22.0	22.0
Office & Technical	3	3	3	3.0	3.0	3.0
Total Facilities Maintenance	30	30	30	30.0	30.0	30.0
DEPARTMENT TOTAL	137	136	136	133.8	132.8	132.8

• ORGANIZATION CHART •



TRANSFERS TO OTHER FUNDS

BUDGET HIGHLIGHTS

FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating						
Operating Transfers	$ 14,852	$ 16,355	**$ 11,076**	$ (5,279)	-32.3%	$ 10,032
Operating Capital Transfers	6,905	9,986	**10,066**	80	0.8%	9,986
Debt Service Transfers	13,240	13,632	**13,938**	306	2.2%	13,052
Total Operating Budget	**34,997**	**39,973**	**35,080**	**(4,893)**	-12.2%	**33,070**
Capital Transfers	19,642	40,167	**50,058**	9,891	24.6%	53,787
Total Budget	**$ 54,639**	**$ 80,140**	**$ 85,138**	**$ 4,998**	6.2%	**$ 86,857**

TRANSFERS OUT FOR BUDGET	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
OPERATING TRANSFERS			
1080 General Fund (Operating Transfer)	**$ 5,566**	-2.6%	$ 6,066
2810 Convention Fund (Operating Transfer)	**2,860**	0.3%	3,316
7060 EMSA Enterprise Fund (Operating Transfer)	**650**	0.0%	650
8020 Workers Compensation Fund (Operating Transfer)	**2,000**	N/A	0
OPERATING CAPITAL TRANSFERS			
2910 Short-Term Capital Fund	**386**	0.0%	386
6014 2014 Sales Tax Fund	**9,680**	0.8%	9,600
DEBT SERVICE TRANSFERS			
2810 Convention Fund (Debt Service Transfer)	**1,779**	1.7%	1,411
3450 One Technology Center Fund (Debt Service Transfer)	**4,862**	1.4%	5,362
3623 Tulsa Authority for Recovery of Energy (Debt Service Transfer)	**1,587**	-1.1%	1,561
4102 Tulsa Stadium Improvement District Fund (Debt Service Transfer)	**2,218**	0.9%	2,218
7030 TMUA-Sewer Operating Fund (Debt Service Transfer)	**3,492**	6.3%	2,500
CAPITAL TRANSFERS			
3450 One Technology Center (OTC) Fund (Capital Transfer)	**276**	0.0%	276
7010 Stormwater Operating Fund (Capital Transfer)	**5,500**	10.0%	5,100
7020 TMUA-Water Operating Fund (Capital Transfer)	**30,061**	18.6%	29,332
7030 TMUA-Sewer Operating Fund (Capital Transfer)	**14,221**	49.1%	19,079
TOTAL TRANSFERS	**$ 85,138**		**$ 86,857**

DEBT SERVICE

OVERVIEW

The City's debt management program states, "General obligation (GO) and revenue bonds shall be issued for capital improvements and major capital maintenance. No operating expenses shall be funded using long-term borrowing." All long-term borrowing shall be planned and incorporated into the five-year Capital Improvements Program. To date the City has only issued GO bonds. All revenue bonds have been issued by authorities for whom the City is the beneficiary. Cities in Oklahoma could not issue revenue bonds until the 1990s. Authorities are still used for revenue bond debt financing because revenue streams are pledged under master indentures that run the life of previously issued long term bonds. Any revenue bonds issued by the City would have to be subordinate to the existing debt and carry higher interest costs.

GENERAL OBLIGATION BONDS

The City's GO indebtedness is rated AA and Aa1 by Standard & Poor's and Moody's, respectively. GO indebtedness is paid from the Sinking Fund. The primary revenue sources for the Sinking Fund are property taxes, and in the case of GO bonds for sanitary sewer improvements, sanitary sewer system user fees.

The Constitution of the State of Oklahoma prohibits the City from becoming indebted in an amount exceeding the revenue to be received for any fiscal year, without the approval of the voters. GOs are required to be fully paid within 25 years from the date of issue and are backed by the full faith and credit of the City. They have been approved by the voters and issued by the City for various municipal improvements.

Article 10 of the Oklahoma Constitution contains provisions under which municipalities can issue GO bonds. Section 27, which the city uses to structure GO bond issues, does not have any limits on the amount of bonds that can be issued given approval by the local voters.

Policies are in place to prohibit outstanding indebtedness of the City in total to exceed such levels as to cause the City's credit rating to be lower than a AA rating for general obligation debt. In no event shall the Net General Obligation Debt of the City exceed twenty-five percent (25%) of the net assessed market valuation of the taxable property of the City as established by the County Assessor.

With the issuance of new debt or refinancing existing debt, to the extent possible, bond sales are structured to achieve level debt service payments. This structuring helps to moderate the year over year change in property tax rates that support the repayment of the general obligation debt.

The FY17 appropriation for general obligation debt payment in the amount of $75,343,000 provides for principal retirement of $58,680,000 and interest expense of $16,663,000. A schedule of annual principal and interest payments for general obligation serial bonds and a summary of general obligation bonds outstanding as of June 30, 2016 follows.

REVENUE BONDS AND OTHER LONG-TERM OBLIGATIONS

Revenue bonds and other outstanding long-term obligations consist of debt issued by several authorities and trusts of the City. The debt of these authorities and trusts does not constitute debt of the City and is payable solely from resources of the authorities and trusts.

Under an agreement between the City of Tulsa and the Tulsa Metropolitan Utility Authority (TMUA), the City prepares and adopts a budget for the Authority, which includes debt service on revenue bonds and other long-term obligations supported by revenues of the Water Operating Fund and the Sanitary Sewer Operating Fund.

A summary of revenue bonds and other long-term obligations of the authorities and trusts of the City outstanding as of June 30, 2016 follow. It should be noted that other than TMUA and the Tulsa Authority for the Recovery of Energy (TARE), the budgets for authorities and trusts are not approved by the City Council nor are their budgets prepared under the provisions of the Oklahoma Municipal Budget Act. Their debt is included in this document for information purposes only.

DEBT SERVICE

CITY OF TULSA
PRINCIPAL AND INTEREST PAYMENTS OF
GENERAL OBLIGATION INDEBTEDNESS
As of June 30, 2016

Year	Principal	Interest	Total
2017	$ 58,680,000	$ 16,663,000	$ 75,343,000
2018	58,970,000	14,341,000	73,311,000
2019	55,020,000	12,032,000	67,052,000
2020	45,890,000	9,889,000	55,779,000
2021	37,880,000	8,356,000	46,236,000
2022	28,215,000	7,208,000	35,423,000
2023	26,360,000	6,342,000	32,702,000
2024	21,170,000	5,551,000	26,721,000
2025	20,820,000	4,965,000	25,785,000
2026	18,460,000	4,389,000	22,849,000
2027	17,220,000	3,837,000	21,057,000
2028	13,945,000	3,296,000	17,241,000
2029	13,495,000	2,832,000	16,327,000
2030	11,195,000	2,362,000	13,557,000
2031	11,195,000	1,990,000	13,185,000
2032	10,845,000	1,623,000	12,468,000
2033	8,545,000	1,300,000	9,845,000
2034	8,545,000	1,017,000	9,562,000
2035	5,915,000	735,000	6,650,000
2036	5,915,000	554,000	6,469,000
2037	2,915,000	374,000	3,289,000
2038	2,915,000	283,000	3,198,000
2039	2,915,000	189,000	3,104,000
2040	2,915,000	95,000	3,010,000
Total	**$ 489,940,000**	**$110,223,000**	**$ 600,163,000**

DEBT SERVICE

CITY OF TULSA
GENERAL OBLIGATION BONDS OUTSTANDING
As of June 30, 2016

Bond Issue	Original Amount	Principal Outstanding 30-Jun-16	Final Maturity Date	Interest Rate
General Obligation				
Series 2008	$ 44,510,000	$ 28,060,000	May-2028	4.0-4.75%
Series 2009	51,800,000	35,300,000	Jun-2029	2.75-4.25%
Series 2009B	70,000,000	31,000,000	Oct-2019	5.0%
Series 2009A Refunding	14,685,000	4,635,000	Mar-2019	3.0-4.0%
Series 2009B Refunding	20,745,000	8,945,000	Mar-2021	3.0-5.0%
Series 2010	70,000,000	38,800,000	Dec-2020	4.0-5.0%
Series 2011	50,000,000	42,050,000	Dec-2031	2.0-3.5%
Series 2011A Refunding	21,105,000	10,660,000	Mar-2022	2.25-4.25%
Series 2012A Refunding	10,575,000	1,955,000	Jun-2017	4.0%
Series 2013A Refunding	32,280,000	22,945,000	Mar-2025	2.5%
Series 2013	45,000,000	35,000,000	Mar-2023	4.0%
Series 2014	50,000,000	47,340,000	Mar-2034	3.0-4.0%
Series 2014-A, Refunding	16,305,000	14,580,000	Sep-2025	2.0-3.0%
Series 2015-A, Refunding	45,420,000	41,010,000	Mar-2027	2.0-2.5%
Series 2015	70,000,000	70,000,000	Mar-2040	2.0-3.25%
Series 2016	57,000,000	57,000,000	Apr-2036	3.0%
Series 2016A Refunding	28,720,000	28,720,000	May-2019	5.0%
Total	**$ 698,145,000**	**$ 518,000,000**		

CITY OF TULSA
REVENUE BONDS OUTSTANDING
As of June 30, 2016

Bond Issue	Original Amount	Principal Outstanding 30-Jun-16	Final Maturity Date	Interest Rate
Tulsa Public Facilities Authority				
TPFA Lease Revenue bonds - 2007A	$ 34,620,000	$ 34,620,000	Nov-2037	4.625 - 5.25%
TPFA Lease Revenue bonds - 2007B	33,130,000	23,925,000	Nov-2029	6.30 - 6.60%
TPFA Capital Improvements - 2008	16,000,000	9,660,000	Apr-2027	6.069%
TPFA Capital Improvements - 2012	10,900,000	5,640,000	Apr-2020	3.0 - 4.0%
TPFA Capital Improvements - Taxable Refunding 2012	9,480,000	5,460,000	Nov-2018	1.25%
Total	**$ 104,130,000**	**$ 79,305,000**		
Tulsa Parking Authority				
Series 2012 - Parking Systems	$ 17,860,000	$ 12,720,000	Jul-2028	2.00 - 4.00%
Total	**$ 17,860,000**	**$ 12,720,000**		
Tulsa Metropolitan Utility Water Fund (* principal subject to additional drawdowns)				
Series 2009 Revenue Bonds	$ 21,500,000	$ 16,460,000	May-2029	3.00 - 4.75%
Series 2010 Revenue Bonds	14,510,000	12,235,000	Jan-2030	2.25 - 4.00%
Series 2011 Revenue Bonds	24,100,000	19,800,000	Mar-2031	2.00 - 4.375%
Series 2012 Refunding Revenue Bonds	12,685,000	8,825,000	May-2025	2.00 - 2.65%
Series 2013 Refunding Revenue Bonds	61,280,000	48,380,000	Sep-2025	2.00 - 3.00%
Series 2014 Revenue Bonds	17,825,000	17,165,000	Oct-2034	2.00 - 3.50%
Series 2009C Promissory Note *	5,225,000	3,017,514	Sep-2031	3.32%
Series 2015 Refunding Revenue Bonds	9,940,000	8,435,000	May-2027	2.00 - 3.00%
Series 2016A Revenue Bonds	16,565,000	16,565,000	Apr-2031	3.00 - 3.25%
Total	**$ 183,630,000**	**$ 150,882,514**		
Tulsa Metropolitan Utility Authority Sewer Fund - Promissory Notes (* principal subject to additional drawdowns)				
Series 1997A	$ 4,035,000	$ 103,030	Aug-2016	0.50%
Series 1998B	4,392,000	343,806	Aug-2017	0.50%
Series 2001B	4,996,000	1,051,696	Feb-2020	0.50%
Series 2002D	6,813,000	1,921,565	Aug-2021	0.50%
Series 2004B	1,560,000	600,000	Aug-2023	0.50%
Series 2005B *	7,900,000	4,903,460	Sep-2027	3.10%
Series 2005C	1,203,000	571,188	Sep-2025	0.50%
Series 2006	52,585,000	32,885,000	Sep-2025	4.15%
Series 2006A *	3,130,000	1,893,425	Sep-2028	3.10%
Series 2006C *	17,825,000	12,440,658	Sep-2029	3.10%
Series 2007A	5,131,000	2,762,941	Sep-2026	0.50%
Series 2007B	8,365,000	5,496,000	Sep-2026	4.150%
Series 2009A *	11,320,000	7,742,820	Sep-2031	3.22%
Series 2009B *	7,350,000	4,430,723	Mar-2032	2.91%
Series 2010A *	27,757,000	21,992,324	Sep-2032	2.89%
Series 2010B	29,380,000	23,885,000	Sep-2030	.0645 - 5.145%
Series 2011A *	23,480,000	20,141,928	Sep-2033	3.11%
Series 2011B	14,275,000	12,215,000	Sep-2031	.0545 - 5.145%
Series 2011C *	16,700,000	14,196,842	Sep-2033	3.30%
Series 2012A *	4,347,000	2,219,590	Sep-2034	2.43%
Series 2012B	11,355,000	9,815,000	Sep-2032	.0545 - 3.145%
Series 2012C	2,450,000	1,000,000	Sep-2017	.025 - 4.00%
Series 2013A *	9,850,000	4,257,581	Sep-2036	3.22%
Series 2013B	27,605,000	25,290,000	Sep-2038	3.16%
Series 2014A	2,910,000	2,191,739	Sep-2039	2.58%
Series 2014B	10,180,000	9,540,000	Sep-2033	1.145-4.0599%
Series 2014C	17,735,000	17,215,000	Sep-2034	2.145-5.145%
Series 2016B Revenue Bonds	10,885,000	10,885,000	Apr-2036	2.00 - 3.50%
Total	**$ 345,514,000**	**$ 251,991,316**		
Grand Total	**$ 651,134,000**	**$ 494,898,830**		

DEBT SERVICE

BUDGET HIGHLIGHTS

FY 2016 - 2017 & FY 2017 - 2018

(amounts expressed in thousands)

	FY 15 ACTUAL	FY 16 ORIGINAL	FY 17 BUDGET	Dollar Diff. From FY 16 Orig.	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
Operating						
Debt Service Payments	$ 173,441	$ 124,242	**$ 124,629**	$ 387	0.3%	$ 137,149
Total Budget	**$ 173,441**	**$ 124,242**	**$ 124,629**	**$ 387**	0.3%	**$ 137,149**

RESOURCES FOR BUDGET	FY 17 BUDGET	Percent Diff. From FY 16 Orig.	FY 18 FINANCIAL PLAN
4306 Sinking Fund	**$ 83,091**	-1.0%	$ 93,773
7020 TMUA-Water Operating Fund	**15,041**	-5.4%	15,635
7030 TMUA-Sewer Operating Fund	**26,497**	8.6%	27,741
TOTAL	**$ 124,629**		**$ 137,149**

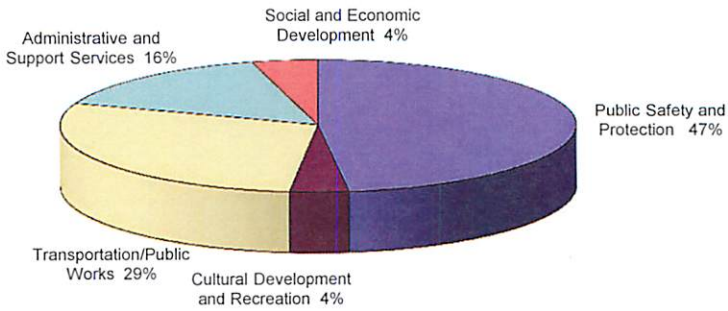
FY 17 CHANGES FOR DEBT	AMOUNT
1. Change in Water Operating Fund	$ (866)
2. Change in Sewer Operating Fund	2,109
3. Change in Sinking Fund	(856)
TOTAL DEBT CHANGES	**$ 387**

STAFFING SUMMARY

• ALL DEPARTMENTS •

DEPARTMENT	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 16	FY 17	FY 18	FY 16	FY 17	FY 18
Public Safety and Protection						
Municipal Court	41	39	39	34.0	32.0	32.0
Police	977	1008	1041	977	1008	1041
Fire	695	715	735	694.5	715.0	735.0
Category Total	1713	1762	1815	1705.5	1755.0	1808.0
Cultural Development and Recreation						
Park and Recreation	173	170	170	115.5	113.5	113.5
Tulsa Performing Arts Center	31	31	31	26.5	26.5	26.5
Category Total	204	201	201	142.0	140.0	140.0
Social and Economic Development						
Mayor's Office of Economic Development	11	9	9	11.0	9.0	9.0
Working in Neighborhoods	67	69	69	67.0	68.5	68.5
Planning & Development	87	79	79	86.5	79.0	79.0
Category Total	165	157	157	164.5	156.5	156.5
Transportation/Public Works						
Engineering Services	145	144	144	144.3	143.3	143.3
Streets and Stormwater	312	328	328	263.0	279.0	279.0
Water and Sewer	655	657	657	655.0	657.0	657.0
Category Total	1112	1129	1129	1062.3	1079.3	1079.3
Administrative and Support Services						
Mayor's Office	9	10	10	9.0	10.0	10.0
City Auditor	13	13	13	13.0	12.5	12.5
City Council	23	23	23	23.0	23.0	23.0
Mayor's Office of Human Rights	9	7	7	9.0	7.0	7.0
Legal	32	32	32	32.0	32.0	32.0
Human Resources	38	38	38	38.0	38.0	38.0
Finance	163	158	158	161.5	157.0	157.0
Information Technology	119	116	116	119.0	116.0	116.0
Customer Care	46	46	46	43.5	43.5	43.5
Communications	7	6	6	7.0	6.0	6.0
Asset Management	137	136	136	133.8	132.8	132.8
Category Total	596	585	585	588.8	577.8	577.8
GRAND TOTAL	**3790**	**3834**	**3887**	**3663.1**	**3708.6**	**3761.6**

FTE AUTHORIZED POSITIONS



This section is for information only and is not part of the ordinances adopted by the City Council.

HISTORIC ARCHITECTURE
NATIONAL REGISTER OF HISTORIC PLACES

BOSTON AVENUE METHODIST CHURCH

3704 SOUTH BIRMINGHAM AVENUE

ARCHITECT(S):	CLASSIFICATION:	YEAR:
BRUCE GOFF ADAH ROBINSON	ART DECO	1929

FISCAL YEARS 2017-2021 CAPITAL PLAN

EXECUTIVE SUMMARY

In April of 2016, City of Tulsa voters approved a temporary sales tax levy of a little over 3/10ths of a cent for the purpose of funding large scale economic development projects. The tax will go into effect January, 2017 and will be in place for 15 years. The tax will fund over $510.6 million in major capital and economic development projects across the city. Before passage, the most recent capital package was approved in 2013; the Improve Our Tulsa program. This program provides funding for projects during the FY15 to FY21 time period with roughly $564 million from an extension of a 1.1 percent sales tax to address citywide needs, as well as $355 million provided from general obligation bonds to address street improvements. In FY17, the City will sell its fourth bond issue of $78 million bringing total Improve Our Tulsa bond appropriations to $205 million. The shared Mayoral and City Council goal of continuing the commitment to improving the condition of our roadways, the need to provide funds for critical goals such as public safety, federal mandates, building code and short-term capital needs, and goals identified in PlaniTulsa were used to prioritize the allocation of the authorized $918.7 million in the Improve Our Tulsa program. The commitment of these resources likely means that any newly identified or unfunded capital improvement projects will not be funded until the conclusion of these programs.

Historically, the City of Tulsa has had an aggressive capital improvements program. The Third Penny Sales Tax program by itself has financed almost $2.4 billion in needed projects over the last thirty years. That amount has been augmented by $2.0 billion of additional general obligation and revenue bond dollars and millions more from federal grants and loans. In November 2008, the City of Tulsa electorate approved a street improvement package totaling $451.6 million. The program was comprised of $285 million in general obligation bond proceeds and $166.6 million in sales tax revenue which was derived from an extension of the existing third penny sales tax in addition to a 0.167 percent increase. The program funded 128 arterial and residential street projects across the City. The 2006 Sales Tax program, approved in May 2006, which provided $465 million for capital projects throughout the City, is in the final stage of implementation. All of the appropriations to fund these improvements are complete. Information about these programs is contained in the FY17 Capital Budget - Funded Programs Status and Operating Impact (Section 6) of this document, and includes a list of the proposed funding for FY17.

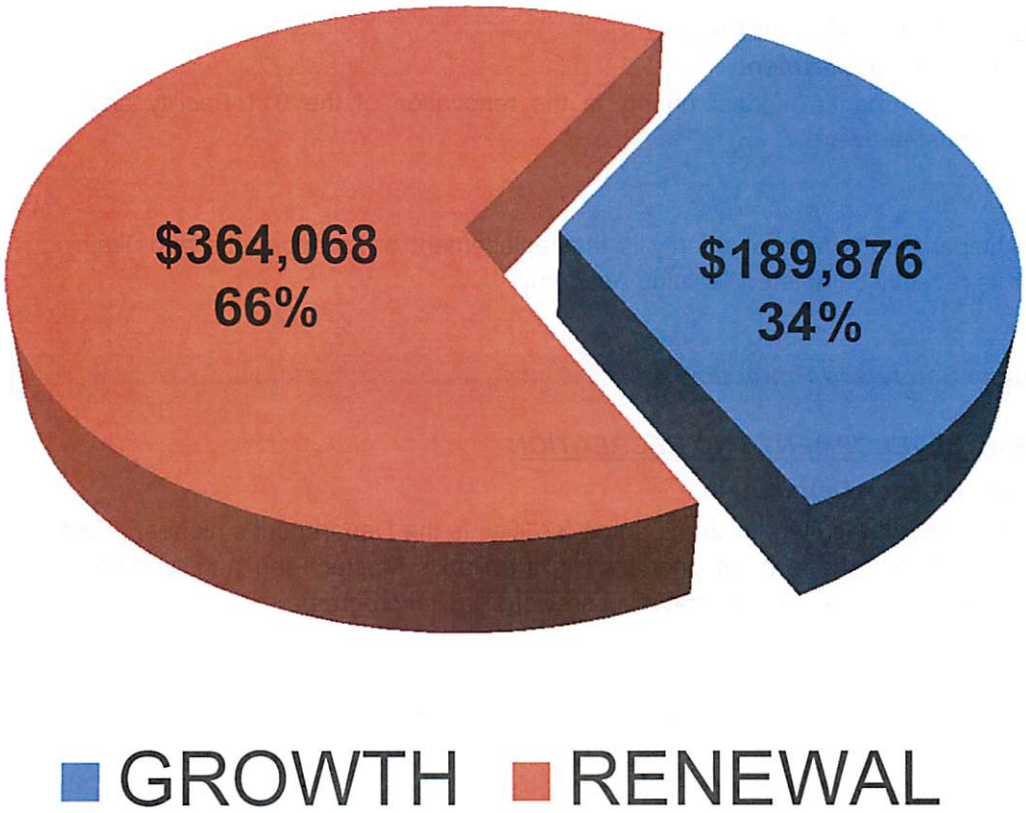
In the spring of 2009 and again in 2013, the City updated its Capital Improvement Project (CIP) policy and procedures. International City Managers Association (ICMA) and case study recommendations were reviewed with subsequent changes outlined in the following text. The updated policy requires departmental justification of expansion projects based on the project's potential return on investment (ROI), its potential leverage and linkages to other projects, and its contribution to the City's strategic initiatives. Additionally, all replacement and rehabilitation projects were prioritized and placed in 4 distinct tiers based on their contribution to public safety, asset preservation, and core service provision. The highest priority tiered and expansion projects have been included in the Constrained Inventory of projects in Section 7. The remaining projects have been placed in the unpublished deferred unconstrained inventory of projects. A summary is on page 9 of this section. To further illustrate the character of City spending allocations, a pie chart of the total recommended funding dedicated to the maintenance of the City's existing assets, which is defined as "renewal", in contrast to the allocation recommended for expansion or "growth" projects has been included on page 3 of this section. Additionally, the jointly identified Mayoral and City Council priorities have been added to individual projects in Section 7. These goals are identified and defined in Section 1 of the annual budget document.

FIVE-YEAR LEVEL OF RECOMMENDED FUNDING BY DEPARTMENT
Fiscal Years 2017 – 2021
(amount expressed in thousands)

Project Type	Constrained Requests	FY17-21 Recommended Funding	Inventory Percent Funding	Total Percent Funding
Police Department Projects	$ 5,636	$ 0	0%	0%
Fire Department Projects	69,767		0%	0%
Total Public Safety and Protection	**$ 75,403**	**$ 0**	**0%**	**0%**
Park and Recreation Projects	79,046		0%	0%
Tulsa Zoo Projects	127,500		0%	0%
Gilcrease Museum Projects	84,945		0%	0%
Cox Business Center and BOK Center Projects	103,773		0%	0%
Performing Arts Center Projects	124,260		0%	0%
River Parks Projects	234,841		0%	0%
Total Cultural Development and Recreation	**$ 754,365**	**$ 0**	**0%**	**0%**
Street and Expressway Projects	1,169,955	100,000	9%	18%
Water System Projects	1,497,538	210,148	14%	38%
Sanitary Sewer System Projects	495,588	218,196	44%	39%
Flood Control Projects	99,573	25,600	26%	5%
Facilities Maintenance Projects	189,716		0%	0%
Total Public Works and Development	**$ 3,452,370**	**$ 553,944**	**16%**	**100%**
Planning and Development Projects	58,175		0%	0%
Working In Neighborhoods (WIN) Projects	5,846		0%	0%
Total Social and Economic Development	**$ 64,021**	**$ 0**	**0%**	**0%**
Tulsa Transit Projects	4,940		0%	0%
Total Transportation	**$ 4,940**	**$ 0**	**0%**	**0%**
Information Technology Projects	2,500		0%	0%
Equipment Management Projects	6,100		0%	0%
Short-Term & Contracted Capital Projects	109,600		0%	0%
Total Administrative and Support Services	**$ 118,200**	**$ 0**	**0%**	**0%**
Total of All Capital Project Types	**$ 4,469,299**	**$ 553,944**	**12%**	**100%**

FY 2017 - 2021
RECOMMENDED CIP FUNDING
RENEWAL VS. GROWTH
($000)

Total $553,944



A SUMMARY OF THE CAPITAL BUDGET AND FIVE-YEAR CAPITAL PLAN

The following is a summary of all proposed, but unfunded capital expenditures for the next five years. It does not include project allocations in previously approved capital programs. *The amount shown does not include each department's funding from the approved 2017 Limited Purpose Sales Tax Program, 2014 Sales Tax Extension, 2014 General Obligation Bond Program, the 2008 Street Improvement Program, or the 2006 Sales Tax Extension. Information on the projects and appropriations for these programs is contained in Section 6. Due to the commitment of sales tax and bond proceeds to projects authorized in 2016, new or unfunded capital projects will likely not be funded until the conclusion of the Improve Our Tulsa program in 2021.*

PROGRAM/DEPARTMENT	**Proposed 5-Year Funding**
PUBLIC SAFETY AND PROTECTION	
Police and E-911 Department	**$0 million**
The Police Department's highest priority is the renovation of the 911 Facility and it's communications hardware.	
Fire	**$0 million**
The Fire Department's highest priority is the replacement of its apparatus and Training Props for its recently completed Training Academy.	
Total Public Safety and Protection	**$0 million**
CULTURAL DEVELOPMENT AND RECREATION	
Park and Recreation Department	**$0 million**
The maintenance of the Park systems aging facilities is the Department's highest priority. Park system projects have been prioritized in the Park's Master Plan and funding has been allocated toward its implementation in previous capital programs.	
Tulsa Zoo	**$0 million**
Implementation of the Zoo Master Plan is the highest priority.	
Gilcrease Museum	**$0 million**
Fully restoring the Thomas Gilcrease house, as well as an expansion of the facility, remains the Gilcrease's highest priorities.	
Cox Business Center and BOK Center	**$0 million**
Fire alarm systems at both the BOK Center and the Cox Business Center are the highest priorities. Additionally, both centers are in need of general facility rehabilitation and replacements; including electrical, security, and ADA improvements. Lastly, staff desires an expansion of the Cox Business Center.	
Performing Arts Center	**$0 million**
The highest priorities at the PAC are the replacement of the Chapman Music Hall ceiling, Doenges Theatre seating replacement and HVAC upgrades. The PAC is also planning for an expansion of its facility.	

PROGRAM/DEPARTMENT	Proposed 5-Year Funding
River Parks	**$0 million**

The Authority's highest priorities continue to be the replacement of the low water dam and the expansion of the trail system further south to serve the rapidly growing south Tulsa area.

Total Cultural Development and Recreation	**$0 million**

PUBLIC WORKS AND INFRASTRUCTURE

Streets and Expressways — **$100 million**

One of the top priorities of the City continues to be arterial and residential street resurfacing. Funding to match ODOT eight year plan improvements and improvements identified in the Bicycle and Pedestrian Master Plan currently underway are a high priority.

Water — **$210.1 million**

The City continues implementing the IMG Water System Study, which identified the most critical needs in this area, such as protecting the Spavinaw watershed from pollution and the maintenance of the existing distribution system.

Sanitary Sewer — **$218.2 million**

The City completed all required projects to meet the consent orders issued in the late 1990's by State and Federal regulatory authorities. Additional isolated consent orders have been issued since then to eliminate recent specific incidents of residential sewage overflows. However, all consent orders have been completed presently. Future Utility Revenue Bonds and Enterprise Fund resources will be dedicated to the completion of any future consent orders, as well as the upkeep of existing assets.

Flood Control — **$25.6 million**

The continued implementation of the Citywide Flood Control Plan is the highest priority. Floodplain acquisition, planning services for the Hazard Mitigation Program, and urgent small drainage improvements are identified as the highest priorities by the plan.

Facilities — **$0 million**

ADA improvements at public facilities are top priority. Additionally, sources of maintenance capital need to be identified as an inventory backlog of over $100 million in roofing and facility maintenance needs exists.

Total Public Works and Infrastructure	**$553.9 million**

SOCIAL AND ECONOMIC DEVELOPMENT

Planning and Development — **$0 million**

Planning and Development will continue to pursue application of the Comprehensive Plan through the initial steps of implementing several small area plans, as well as the beautification of Route 66 and infrastructure to support the Peoria/Mohawk Business Park.

PROGRAM/DEPARTMENT	Proposed 5-Year Funding
Working In Neighborhoods (WIN)	**$0 million**
The Animal Shelter's highest priority is completing the remaining phases of the shelter expansion. This expansion would focus on adoption and community outreach program spaces.	
Total Social and Economic Development	**$0 million**
Metropolitan Tulsa Transit Authority Projects (MTTA)	**$0 million**
MTTA's highest priorities are the continued replacement of its fleet, the construction of additional passenger shelters, and to improve and expand its service.	
Total Transportation	**$0 million**
ADMINISTRATIVE AND SUPPORT SERVICES	
Information Technology	**$0 million**
The Information Technology Department's highest priority is the need for more rigorous backup and recovery applications for the City's server and enterprise systems. A secondary priority is the automation of the Municipal Court's Courtroom Ticketing System.	
Asset Management Projects	**$0 million**
AMD's top priorities include the modification of existing maintenance facilities to perform CNG repairs, as well as expanding the City's Compressed Natural Gas Fleet Fueling Infrastructure, and the replacement of one underground fuel tank.	
Short Term & Contracted Capital Projects	**$0 million**
Projects in this category include facility construction, transportation improvements, and infrastructure development. Specifically, three University facility improvements (Langston, OSU, and TU), infrastructure for a new Children's Museum, a training center for the Air National Guard, a Community Health Center, and the improvements of two attraction sites; the fairgrounds, and the new BMX National Headquarters.	
Total Administrative and Support Services	**$0 million**
TOTAL PROPOSED FIVE-YEAR FUNDING PROGRAM	**$553.9 million**

CAPITAL PLAN
Executive Summary

CITY OF TULSA
FISCAL YEARS 2017-2021 CAPITAL IMPROVEMENTS FUNDING SCHEDULE
SUMMARY OF HIGH PRIORITY FUNDING REQUESTS BY DEPARTMENT
Prepared by the Department of Finance in Collaboration with the Operating Departments
All Dollars in Thousands

Project Type	Est. Cost	FY17	FY18	FY19	FY20	FY21	Total
Police Department Projects	$ 5,636	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
Fire Department Projects	69,767						
Total Public Safety and Protection	**$ 75,403**	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Park and Recreation Department Projects	79,046						0
Tulsa Zoo Projects	127,500						0
Gilcrease Museum Projects	84,945						0
CBC/BOK Projects	103,773						0
Performing Arts Center Projects	124,260						0
River Parks Projects	234,841						0
Total Cultural Devel. and Recreation	**$ 754,365**	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Street and Expressway Projects	1,169,955				50,000	50,000	**100,000**
Water System Projects	1,497,538	31,761	56,263	43,736	34,256	44,132	**210,148**
Sanitary Sewer System Projects	495,588	42,473	39,075	39,778	37,058	59,812	**218,196**
Flood Control Projects	99,573	5,500	5,100	5,000	5,000	5,000	**25,600**
Facilities Maintenance Projects	189,716						
Total Public Works	**$ 3,452,370**	**$ 79,734**	**$ 100,438**	**$ 88,514**	**$ 126,314**	**$ 158,944**	**$ 559,944**
Planning and Development Projects	58,175						0
Working In Neighborhoods (WIN) Projects	5,846						0
Total Social and Economic Development	**$ 64,021**	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Metropolitan Tulsa Transit Authority Projects	4,940						0
Total Transportation	**$ 4,940**	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Information Technology Projects	2,500						0
Equipment Management Projects	6,100						0
Short Term & Contracted Capital Projects	109,600						0
Total Administrative and Support	**$ 118,200**	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Total of All Capital Project Types	**$ 4,469,299**	**$ 79,734**	**$ 100,438**	**$ 88,514**	**$ 126,314**	**$ 158,944**	**$ 553,944**

Amounts shown do not reflect the value of the Capital Inventory. Dollars reflect the estimated cost of those projects needed in the next five years.

CITY OF TULSA
FISCAL YEARS 2017-2021 CAPITAL IMPROVEMENTS FUNDING SCHEDULE
SUMMARY OF FUNDING REQUESTS BY FUNDING SOURCE *
Prepared by the Department of Finance in Collaboration with the Operating Departments
(amount expressed in thousands)

Funding Source	Est. Cost	FY17	FY18	FY19	FY20	FY21	Total
Future Bond Program	$ 625,385	$ 0	$ 0	$ 0	$ 50,000	$ 50,000	**$ 100,000**
Future Sales Tax Program	0						**0**
Water Enterprise	644,513	30,061	29,332	24,036	26,763	30,281	**140,473**
Water Revenue Bond	853,025	1,700	26,931	19,700	7,493	13,851	**69,675**
State Sewer (FAP)	34,062	6,527	2,319	9,408	6,424	4,813	**29,491**
Sewer Enterprise	241,262	14,221	19,079	23,057	29,567	37,252	**123,176**
State Sewer Loan	220,264	21,725	17,677	7,313	1,067	17,747	**65,529**
Storm Sewer Enterprise	54,250	5,500	5,100	5,000	5,000	5,000	**25,600**
Deferred Funding	1,796,538						**0**
Total Funding by Source	**$ 4,469,299**	**$ 79,734**	**$ 100,438**	**$ 88,514**	**$ 126,314**	**$ 158,944**	**$ 553,944**

** Other Funding Sources: Existing Sales Tax Programs; Golf Course Fees; Tax Increment Financing; Equipment Management Fund; Special Purpose Revenue Bonds; and Private Matching Funding.*

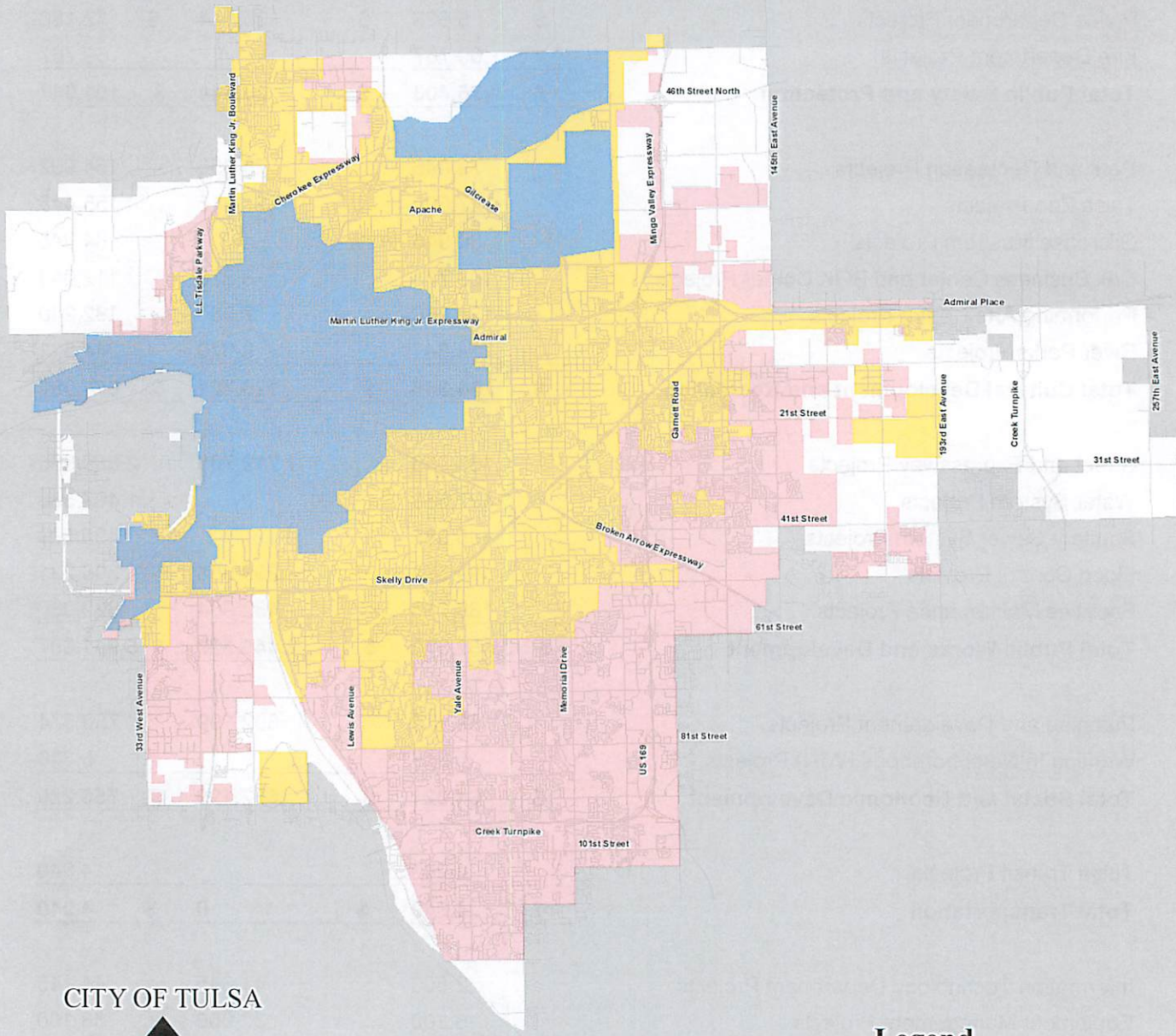
Amounts shown do not reflect the value of the Capital Inventory. Dollars reflect the estimated cost of those projects needed in the next five years.

CONSTRAINED VERSUS UNCONSTRAINED INVENTORY
BY DEPARTMENT
Fiscal years 2017 – 2021
(amount expressed in thousands)

Project Type	Constrained Inventory	Unconstrained Inventory	Total
Police Department Projects	$ 5,636	$ 26,544	$ 32,180
Fire Department Projects	69,767		69,767
Total Public Safety and Protection	**$ 75,403**	**$ 26,544**	**$ 101,947**
Park and Recreation Projects	79,046	75,856	154,902
Tulsa Zoo Projects	127,500	27,945	155,445
Gilcrease Museum Projects	84,945		84,945
Cox Business Center and BOK Center Projects	103,773	8,270	112,043
Performing Arts Center Projects	124,260	7,980	132,240
River Parks Projects	234,841	9,670	244,511
Total Cultural Development and Recreation	**$ 754,365**	**$ 129,721**	**$ 884,086**
Street and Expressway Projects	1,169,955	1,719,705	2,889,660
Water System Projects	1,497,538		1,497,538
Sanitary Sewer System Projects	495,588		495,588
Flood Control Projects	99,573	296,658	396,231
Facilities Maintenance Projects	189,716	432,964	622,680
Total Public Works and Development	**$ 3,452,370**	**$ 2,449,327**	**$ 5,901,697**
Planning and Development Projects	58,175	692,199	750,374
Working In Neighborhoods (WIN) Projects	5,846		5,846
Total Social and Economic Development	**$ 64,021**	**$ 692,199**	**$ 756,220**
Tulsa Transit Projects	4,940		4,940
Total Transportation	**$ 4,940**	**$ 0**	**$ 4,940**
Information Technology Department Projects	2,500	41,645	44,145
Equipment Management Projects	6,100	32,000	38,100
Short Term & Contracted Capital Projects	109,600		109,600
Total Administrative and Support Services	**$ 118,200**	**$ 73,645**	**$ 191,845**
Total of All Capital Project Types	**$ 4,469,299**	**$ 3,371,436**	**$ 7,840,735**

Urbanization Trends 1900 - 2016

Map 1



CITY OF TULSA

NORTH

0 1 2 3

Miles

Department of Finance
Budget and Planning Division
March 2016

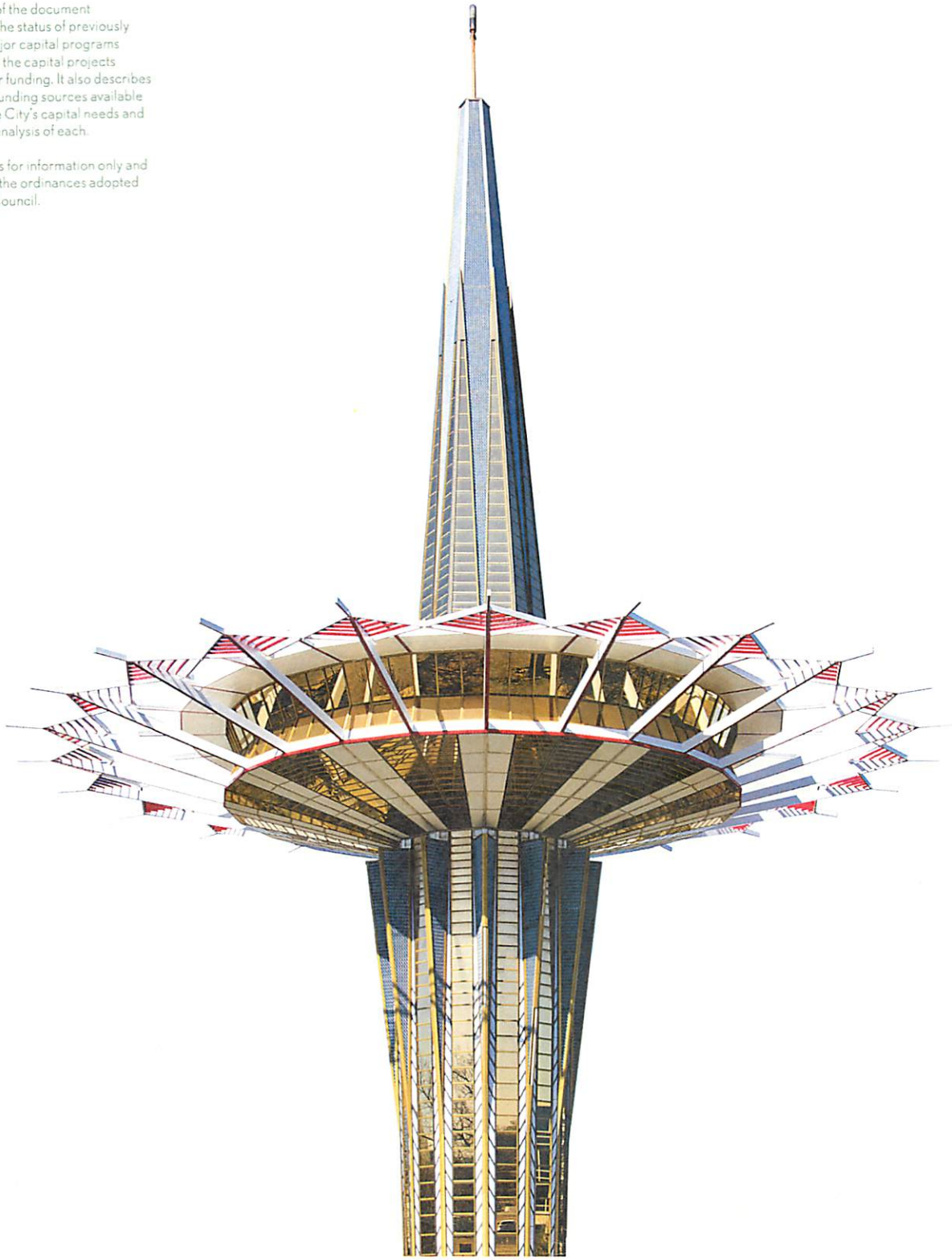
Legend

- 1900 - 1945 Urbanization
- 1946 - 1969 Urbanization
- 1970 - 2016 Urbanization
- Within the City Limits (But Not Urbanized)

SECTION 6: CAPITAL PROGRAMS & OPERATING IMPACT

This section of the document summarizes the status of previously approved major capital programs and lists all of the capital projects scheduled for funding. It also describes the primary funding sources available to finance the City's capital needs and provides an analysis of each.

This section is for information only and is not part of the ordinances adopted by the City Council.



ORAL ROBERTS UNIVERSITY – PRAYER TOWER

7777 SOUTH LEWIS AVENUE

ARCHITECT:	CLASSIFICATION:	YEAR:
FRANK WALLACE	FUTURISTIC	1967

FY17 CAPITAL BUDGET
FUNDED PROGRAM STATUS & OPERATING IMPACT

Introduction

This section describes the status of projects financed as part of past multi-year capital programs and potential sources for financing future projects. Since 1980, elected officials have aggressively sought funding for a large number of capital needs. The third-penny sales tax, general obligation bonds, revenue bonds backed by user fees, and state and federal loans and grants have all been used to finance almost $3.7 billion of capital improvements. The following text briefly describes the past programs. More detailed information is provided about the more recent programs.

In order to tie capital project funding and budgetary considerations together, a summary of any known annual operational impact has been included with the capital program summaries on the following pages. Impact is identified by project name, estimated fiscal year, and known costs. If the project represents an expansion of a current operation, then only the incremental cost above current operations is listed below.

The first six voter-approved five-year Third Penny Sales Tax Programs in 1980, 1985, 1991, 1996, 2001, and 2006 financed 503 projects costing over $1.604 billion. All of the originally funded projects are now complete or substantially complete.

From 1983 to 1999 voters approved over $378 million of general obligation bonds for streets, sanitary sewers, flood control, police and fire facilities, maintenance of city buildings, and parks. All of these projects are complete.

Since 1993, the Tulsa Metropolitan Utility Authority (TMUA) has authorized the issuance of over $296 million in water revenue bonds. The 1993-2006 bonds financed the new Mohawk Water Treatment Plant and several other large water system projects. All have been completed and are in service except projects funded with water revenue bonds issued in the 2007 to 2016 calendar period. These bonds financed a number of new projects including water main and valve replacements, raw waterline and treatment plant improvements, and dam repairs.

In FY16, TMUA issued its first Utility Revenue Bond which provided $25.2 million in funding for water and sanitary sewer projects. This was the first time the authority has issued a bond which financed projects for both systems. Previously, as noted above, the authority financed water and sanitary sewer projects separately thru the issuance of water revenue bonds and sanitary sewer loans thru the Oklahoma Water Resources Board (OWRB). The proceeds will be used to finance over $13.0 million in water main replacements, $4.0 million in concrete pipe replacement, $3.5 million in sanitary sewer rehab and $2.0 million to extend sanitary sewer service to currently unserved areas. If these bonds prove to be financially beneficial then the authority will likely continue issuing in this manner.

1992-2016 Oklahoma Water Resources Board Loans

Since 1992, the City of Tulsa has used the Oklahoma Water Resources Board (OWRB) loan program to address sanitary sewer system high priority needs. So far, this program has provided $465 million in loans to finance 172 projects ranging from the $15.5 million headwork improvement project at the Northside Wastewater Treatment Plant to the $950,000 Southside Wastewater Treatment Plant dewatering facility improvement project.

FY17 CAPITAL BUDGET
FUNDED PROGRAM STATUS & OPERATING IMPACT

1992-2016 Oklahoma Water Resources Board Loans
As of February 2016

Appropriation	Spent To Date	Obligated By Contract	Appropriation Balance*
$465,148,000	$395,964,194	$15,189,357	$53,994,449

**Reserved for Projects*

***Source:** City of Tulsa Department of Finance*

Status of OWRB Loan Program Projects Not Yet Finished
As of February 2016

	Title and Description	Projects Financed	Estimated Completion	Original Principal Amount*
1	2010 A/B Sewer Improvements	SS WWTP Digester Gas Impr	Winter 2016	$56,652,000
2	2012 A/B Sewer Improvements	Mingo, Coal and Flatrock Flow Bas. Haikey Creek Sec and Saf Improv	Winter 2016 Winter 2016	$14,947,000
3	2013 A/B Sewer Improvements	NSWWTP Nitrification Improvements SSWWTP Odor Control Improvements Mingo, Coal, & Flatrock FEB Impr. Nickel Creek Interceptor Extension Cherry Creek FEB 5th Cell Unsewered Areas Sewer Rehab Areawide	Winter 2016 Summer 2017 Winter 2017 Winter 2017 Winter 2016 Winter 2016 Winter 2016	$39,266,000
4	2014 C Sewer Improvements	Concrete Pipe Replacement Sewer Rehab Areawide Unsewered Areas RL Jones/Airport Lift Station Relief SSWWTP 71st Lift Station Expansion	Summer 2017 Winter 2017 Winter 2017 Summer 2017 Winter 2017	$18,716,000

**Estimated Cost represents part of project funded by OWRB Loan Program. Additional funding may be provided by other programs.*

FY17 CAPITAL BUDGET
FUNDED PROGRAM STATUS & OPERATING IMPACT

2005 General Obligation Bond Program

On April 5, 2005 the voters approved the issuance of $250 million in General Obligation Bonds. General obligation bond debt is retired through property tax levies. Through February 2011, all issues are complete. This program financed over 200 projects including arterial and residential street rehabilitation, bridge repair, expressway improvements, and engineering and right-of-way acquisition for future arterial street widening projects estimated to cost $154 million. Over $30 million was provided for sanitary sewers and another $33 million for stormwater projects. The Police Forensic Lab and Property Room as well as improvements at the Uniform Divisions were financed. A major project for the Fire Department, a new $11.1 million Regional Training Facility, is now complete and in service. Improvements to the Gilcrease Museum and Performing Arts Center were also included. Project cost savings in this program were applied to approved unfunded street improvement projects.

2005 General Obligation Bond Program
As of February 2016

Appropriation**	Spent To Date	Obligated By Contract	Appropriation Balance*
$273,800,000	$268,985,381	$1,571,861	$3,242,758

Reserved for Projects ** OSU-Tulsa share of forensics lab included.* **Source: *City of Tulsa Department of Finance*

Streets and Transportation Projects - $154 million

Over half of the streets and transportation funds were used to rehabilitate the city's streets - $70 million for residential streets and $54 million for arterial streets. The repair and replacement of bridges across the City received $10 million in funding from the program. Another $20 million was used for expressway projects along with arterial street engineering, right-of-way acquisition, and widening. Fifteen million was later captured from savings in completed projects, to address both arterials and intersections originally scheduled for funding in sales tax programs.

Sanitary Sewer Projects - $33 million

Funding was spent on providing sewer to unserved areas in the city. Rehabilitation and extension projects were allocated over $20 million.

Flood Control Projects - $33 million

This funding was spent on critical repair and replacement of flood control facilities, such as the $15 million Fred Creek rehabilitation program.

Police Projects - $5 million

This funding was spent on critical expansion, repair and replacement of the Police Forensic Laboratory Facility and Property Room. The Uniform Division facilities also received needed funding for rehabilitation and for expansion at the Uniform Division Southwest (UDSW) facility.

Fire Projects - $19 million

This funding was spent on the construction of a new $11.1 million Regional Training Facility which is now complete and operational. The training center is located on the North Campus of Tulsa Community College (TCC). TCC, who will be a joint operator of the facility, will provide area Fire Departments training related to firefighting, hazardous incident response, emergency life support and security incident response. Funds from this allocation were also used to relocate Fire Station 16 and rehabilitate five other stations all of which are now complete and in operation.

FY17 CAPITAL BUDGET
FUNDED PROGRAM STATUS & OPERATING IMPACT

Facilities Renovation and Capital Equipment - $5 million

This funding was spent on critical repair and replacement of the Gilcrease Museum HVAC system to protect the multi-billion dollar collection. The stage floor at the Performing Arts Center was replaced as it was a safety issue. Major roof rehabilitation projects and security improvements citywide also received funding.

2006 Sales Tax Extension Program

To date, the tax has funded all of the original 130 projects in six broad categories. Program cost estimates refer to the part of the project funded by the 2006 Sales Tax Program - other programs may provide additional funding. The program, approved by voters on May 9, 2006, received its first sales tax revenue in September 2006. In addition to funding the shortfall in the 2001 program, $383 million in new projects have been funded with this tax. Originally, the program was forecast to generate approximately $463.5 million in revenue. However, current projections total $450.2 million. This program received its final sales tax revenue in 2013. In FY17, $2.2 million was appropriated to begin construction of a new East Tulsa Fire Station, as originally promised in the program. Most remaining projects are now either complete or nearing completion.

Current Projection
2006 Sales Tax Program
February 2016
(amount expressed in thousands)

Fiscal Year

	2007 (1)	2008	2009	2010	2011	2012	2013	2014	2015 (2)	2016 (3)	2017 (3)	Total
Sales Tax	$53,066	$69,173	$69,827	$64,458	$66,171	$70,254	$42,111	$0	$0	$0	$0	**$435,060**
Interest	751	2,628	2,658	1,906	1,606	1,526	1,269	910	674	557	625	**$15,110**
Misc Income	0	0	0	0	0	0	0	1,037	0	0	0	**$1,037**
Total	**$53,817**	**$71,801**	**$72,485**	**$66,364**	**$67,777**	**$71,780**	**$43,380**	**$1,947**	**$674**	**$557**	**$625**	**$451,207**

(1) 9.5 months of collections in FY07
(2) FY07 thru FY15 actuals;
(3)FY16 Estimate; FY17 Budget

Public Safety - $65 million

Funds in this category have been used to replace police cars and helicopters, and fire and emergency medical apparatus and equipment. The largest Police Department project, the $16 million Forensic Laboratory, Research and Property Room Facility, is now complete and operational. Over $17 million was used to keep the Police vehicle fleet up to standards. A Homeland Security Equipment Storage Facility has been funded and is now complete. The Information Technology Department continues its program of upgrading the City's computer capabilities and replacing the aging Citywide Network. A new, cost saving, state-of-the-art Voice Over Internet Protocol (VoIP) telephone system has replaced the old telephone system.

Critical Weather Alert Sirens were replaced all over the city. Repairs and modifications to the City's two communications towers and backup power protection for the City's prime communications site were also funded. Currently, the City is using remaining funds to replace the network core on one communication tower. As part of the program, a wireless communications system for the City will enhance all forms of critical communications between departments such as Police, Fire and Emergency Management.

FY17 CAPITAL BUDGET
FUNDED PROGRAM STATUS & OPERATING IMPACT

Culture and Recreation - $41 Million

Capital maintenance projects at most of the City parks and the Zoo are the largest projects in this category. Maintenance and renovation of shelters, bathrooms, irrigation systems, water lines, playground safety surfaces and walkways will serve to keep parks useful and safe. The Zoo projects included a new Asian Cat Exhibit, renovations to the North American Living Museum and the Zoo's security system.

Expansion and repairs at the sports complexes and the development of a soccer complex were included in the plan. This program has funded repairs and improvements to the Gilcrease Museum, the Convention Center and the Performing Arts Center.

River Parks received over $16 million in funding to implement phases of the Arkansas River Corridor Master Plan. West Bank Festival Park expansion and renovation received funding as did the east bank of the river. The West Bank Festival Park expansion is now complete. Major trail resurfacing, widening, and maintenance were also funded in this program.

Downtown, Economic and Neighborhood Development - $24 million

Over $13 million of the funds in this category were used to support the development of the new Bank of Oklahoma Arena. Improved streets, parking, signage and linkages were built to coincide with the Center's opening. Another $2 million continued the downtown property acquisition program in the arts and entertainment district. Other projects were funded in the Kendall-Whittier and Dirty Butter Creek areas, as recommended in various plans. A $3 million economic development fund to support the city's economic recovery was included in this program.

Sanitary Sewer and Flood Control - $52 million

Twenty-eight million dollars has been used to fund sanitary sewer projects. Most of the projects involve providing service to unserved areas or newly annexed eastern areas of the city including the largest - an $11 million expansion of the Bird Creek Plant which is now complete. In the area of flood control, a $12.5 million program continued the 2005 General Obligation Bond's Fred Creek Drainage project. A project in the Elm Creek area along 6th Street will create sites for mixed use development near downtown and the Central Park Centennial Center. Erosion control and bank stabilization projects all over the city were also financed.

Sreets and Transportation Projects - $115 million

A significant portion of the streets and transportation funds have been used to rehabilitate the city's streets - $26 million for residential streets and $32 million for arterial streets. The remainder was spent on widening many of the city's overloaded major arterial streets and intersections. Streets improved included 41st, 61st, 81st, 91st, 129th E. Avenue, Peoria, Pine, Mingo, Garnett, and the Gilcrease Expressway. Five intersections were widened. Over $12 million was spent on downtown streets around the new arena and almost $5 million improved the Boulder Avenue Bridge. Funds were also set aside to perform street surface repairs and crack sealing; repair and replace bridges, and continue development of the Tulsa Trails. In addition, this program included money to purchase transit buses and vans to improve service to Tulsa's transit patrons.

Facilities Renovation and Capital Equipment - $86 million

Out of the $86 million allocated, $58 million has been used to purchase capital equipment such as dump trucks, excavating equipment, vehicles, personal computers, and mowing equipment. Another $14 million has been spent on replacing roofs, repairing parking lots, replacing air conditioning units, Americans with Disabilities Act modifications, and other general building repairs. Additionally, $2 million was allocated for Equipment Management facility renovation and construction.

FY17 CAPITAL BUDGET
FUNDED PROGRAM STATUS & OPERATING IMPACT

2006 Sales Tax Program
Capital Project Annual Operating Impact

Project	Impact Fiscal Year	Personnel	Utilities Fuel	Maintenance Materials Supplies	Total
Franklin Site Improvements	FY17	$0	$0	$27,000	**$27,000**
Springdale Water Playground	FY17	0	52,000	27,000	**79,000**
TOTAL		**$0**	**$ 52,000**	**$ 54,000**	**$106,000**

Source: *City of Tulsa Department of Finance*

2008 Street Improvement Program

On November 4, 2008, the City of Tulsa electorate approved a $451.6 million capital improvements program to rehabilitate the City's arterial and residential streets. The original program consisted of $166.6 million in sales tax and $285 million in general obligation bond proceeds to fund the construction of 152 projects throughout the city. However, due to underperformance, current sales tax projections are estimated at $145.8 million. Cost savings in other programs have enabled the City to fund all of the original projects. The bond portion of the program encompassed seven issues scheduled from 2009 to 2015. The first issue of $11.1 million was completed in the spring of 2009, the $70 million second issue was completed in the fall of 2009, the $58.9 million third issue was completed in the fall of 2010, the $50 million fourth issue was completed in the fall of 2011, the $45 million fifth issue was completed in January of 2013, the $35 million sixth issue was completed in March of FY14, and the $15 million seventh and final issue was completed in FY15. The sales tax portion of the program was comprised of a 0.167 percent sales tax increase and an extension of the third penny sales tax.

Current Projection
2008 Street Improvement Program
February 2016
(amount expressed in thousands)

Fiscal Year

	2009	2010	2011	2012 (1)	2013 (2)	2014 (3)	2015 (3)	2016 (3)	2017 (4)	Total
Sales Tax	$0	$0	$0	$7,002	$41,758	$85,169	$11,897	$0	$0	**$145,826**
Interest	0	0	0	33	132	684	861	726	794	**$3,230**
Bond Proceeds	11,100	70,000	58,900	50,000	45,000	35,000	15,000	0	0	**$285,000**
TOTAL	**$11,100**	**$70,000**	**$58,900**	**$57,035**	**$86,890**	**$120,853**	**$27,758**	**$794**	**$794**	**$434,056**

(1) Assumes 7.5 months of collections for 0.167% of the dedicated sales tax in FY12.
(2) Assumes 6 months of collections for 1% of the dedicated sales tax in FY13.
(3 Sales Tax: FY12 thru FY15 Actual; FY6 Estimate; FY17 Budget

2014 Sales Tax & Bond Program

In November of 2013, the City of Tulsa electorate approved a $918.7 million capital improvements program to continue the rehabilitation of the City's arterial and residential streets, and address various departmental capital and infrastructure needs across the City as a whole. The program consists of $563.7 million in sales tax and $355 million in general obligation bond proceeds to fund the construction of 267 projects throughout the city. The program is currently projected to end in early FY21 once the $563.7 million is collected.

FY17 CAPITAL BUDGET
FUNDED PROGRAM STATUS & OPERATING IMPACT

Current Projection
2014 Sales Tax & Bond Program
February 2016
(amount expressed in thousands)
Fiscal Year

	2014	2015 (2)	2016 (3)	2017 (3)	2018 (3)	2019 (3)	2020 (3)	2021 (4)	Total
Sales Tax	$0	$71,286	$83,524	$83,029	$83,917	$84,756	$85,604	$86,460	**$578,576**
Interest (1)	0	262	651	683	750	848	856	865	**$4,915**
Bond Proceeds	15,000	55,000	57,000	78,000	75,000	75,000	0	0	**$355,000**
Total	**$15,000**	**$126,548**	**$141,175**	**$161,712**	**$159,667**	**$160,604**	**$86,460**	**$87,325**	**$938,491**

(1) Assumption of 1% interest rate
(2) Sales Tax: FY15 Actual
(3) Sales Tax: FY16 Estimate; FY17-21 Budget
(4) Sales Tax figure reflects full year collections, however collections will cease once program has collected $563.7 million in total.

Public Safety - $78 million
Funds in this category have been used to replace police cars and helicopters, fire apparatus and equipment, and facility repairs. The largest Police Department project, $4 million, will go to renovation and repairs at the Police Academy, Courts, and COMPSTAT building. Over $22 million will be used to keep the Police vehicle fleet up to standards. The Fire Department will spend the majority of its funding on apparatus replacement ($17 million) and fire station rehabilitation ($7 million). The Information Technology Department has funding set aside to replace the City's aging Financial System ($10 million) and the Police Department's aging Law Enforcement Record Management System ($7 million), both of which are in the early stages of design.

Culture and Recreation - $83 Million
Capital maintenance projects at most of the City parks and the Zoo are the largest projects in this category. Maintenance and renovation of shelters, bathrooms, playground safety surfaces and walkways will serve to keep parks useful and safe. Additionally, five pools will receive a total renovation. Design has currently begun on the McClure and Lacy pools. The Zoo projects include a new Tiger and Snow Leopard Exhibit, and Large Carnivores Exhibit.

This program has funded repairs and improvements to the Gilcrease Museum, safety improvements at the Performing Arts Center, and matching dollars for repairs at the City/County Library.

River Parks will receive $4 million in funding to address facility maintenance repairs, and $8 million to renovate a Pedestrian Bridge over the Arkansas River to complement the Gathering Place as part of the George Kaiser Family Foundation development.

Social and Economic Development - $39 million
Four million dollars have been dedicated to the first phase of the Tulsa Animal Shelter Expansion, as well as more immediate rehabilitation projects on the facility. The expansion will focus primarily on the adoption and community outreach program spaces, creating a larger and more accommodating environment for pet adoption. Additionally, $35 million has been dedicated to Planning and Development projects, including $11 million for storm, sewer, and street infrastructure related to the Eugene Field Redevelopment project. Another $6 million has been funded for the Annual Economic Development Priority Opportunities project. These tightly monitored, yet rapidly deployable funds will be available for remedial infrastructure improvements directly related to business retention expansion, and recruitment within Tulsa.

FY17 CAPITAL BUDGET
FUNDED PROGRAM STATUS & OPERATING IMPACT

Flood Control - $3 million
This package includes $3 million for an engineering study of levees in Levee District 12, as well as limited and necessary improvements to the levee system.

Streets and Transportation Projects - $655 million
A significant portion of the streets and transportation funds have been used to rehabilitate the city's streets - $275 million for residential streets and $208 million for arterial streets. Another $81 million will be dedicated to widening many of the city's overloaded major arterial streets and intersections. Twenty million is dedicated to intersection improvements and another $16 million for bridge repair and replacement. Funds were also set aside to perform street surface repairs and crack sealing, and various traffic related improvements. In addition, this program includes money to purchase transit buses and vans to improve service to Tulsa's transit patrons.

Facilities Renovation, Capital Equipment, and Equipment Management - $60 million
Out of the $60 million allocated, $46 million has been dedicated to purchase capital equipment such as dump trucks, excavating equipment, and mowing equipment. Another $9 million has been reserved for replacing roofs, repairing parking lots, replacing air conditioning units, Americans with Disabilities Act modifications, and other general building repairs. Lastly, $6 million will be appropriated to the Equipment Management Department for Compressed Natural Gas fleet fueling infrastructure expansion, which is already under design, facility maintenance and improvements, and Radio Frequency Identification Systems for use at all City fuel locations.

2014 Sales Tax Program
Projected Capital Project Annual Operating Impact

Project	Impact Fiscal Year	Personnel	Utilities Fuel	Maintenance Materials Supplies	Total
Replace Aging Vehicles (33 Fixed / 39 Lift)	FY17	$ 0	$ 29,400	$12,600	**$ 42,000**
Lacy Park Expansion	FY18	60,000	10,000	27,000	**$ 97,000**
Pools (Berry, Lacy, McClure, Reed, Whiteside Parks)	FY18			50,000	**$ 50,000**
Water Playgrounds (Penney, Reed, and Lacy Parks)	FY18		156,000		**$ 156,000**
Law Enforcement Records Management System	FY18			30,000	**$ 30,000**
Financial System Replacement	FY19			(800,000)	**$ (800,000)**
Animal Shelter Expansion	FY21	110,000		30,000	**$ 140,000**
Cousins Park Improvements	FY21		20,000	120,000	**$ 140,000**
Peoria Bus Rapid Transit	FY21	450,000	150,000	200,000	**$ 800,000**
Restroom Additions (Hunter Park)	FY21			20,000	**$ 20,000**
	TOTAL	**$ 620,000**	**$ 365,400**	**$ (310,400)**	**$ 675,000**

***Source**: City of Tulsa Department of Finance*

FY17 CAPITAL BUDGET
FUNDED PROGRAM STATUS & OPERATING IMPACT

2016 Tulsa Economic Vision Sales Tax Program

The City of Tulsa electorate approved a temporary sales tax levy of a little over 3/10ths of a cent on April 5, 2016 for the purpose of funding economic development projects within the City of Tulsa. The temporary tax will be in place for 15 years and go into effect on January 1, 2017 and end of on December 31, 2031. The tax will fund over $510.6 million in major capital projects across the City.

Major focal points of the tax initiative are the Arkansas River, Gilcrease Museum, the Cox Business Center, Tulsa Zoo and a number of other community driven economic development projects. Improvements for the Arkansas River have been discussed for a number of years and were initially identified in the Arkansas River Corridor Master Plan in 2004. A total of $127.2 million has been included in the program to fund two low water dams, one at 31st St. and Riverside Dr. and the other in south Tulsa near 96th Street, that form a major component of the vision for future development along the Arkansas River. The Gilcrease Museum is also an overwhelming priority of the citizens and the tax will provide $65 million to completely redesign and re-imagine the museum and its multi-billion dollar collection. The Tulsa Zoo and Cox Business Center will receive a combined $82.3 million to construct new exhibits and to implement a new master development plan for the business center and arena district. The remaining funding will be programed for improvements to the park system, airport infrastructure, and other tourism, education and healthcare related projects.

The City will likely utilize revenue bonds to advance fund the construction of many of the projects contained in the program. Annual revenues from the tax will be pledged for debt service. The timing of any bond sales will be dictated by project timelines and could potentially occur as early as the fall of 2016, however, if design and engineering considerations warrant; a sale might be scheduled for spring or early summer of 2017. The first sales tax revenue will not be received until February of 2017. Projected revenue estimates for the program are shown in the table below:

2016 Tulsa Economic Vision Sales Tax Fund
April 2016
(amount expressed in thousands)

	Fiscal Year								
	2017 (1)(2)	2018 (2)	2019 (2)	2020 (2)	2021 (2)	2022 (2)	2023 (2)	2024 (2)	Total (3)
Sales Tax	$8,444	$24,400	$24,400	$24,400	$24,400	$64,400	$64,400	$64,400	**$299,244**
Total	**$8,444**	**$24,400**	**$24,400**	**$24,400**	**$24,400**	**$64,400**	**$64,400**	**$64,400**	**$299,244**

***Source**: City of Tulsa Department of Finance*

(1) 4.5 months of estimated collected revenue
(2) FY17-24: Budget Estimate
(3) Total shows 8 year of collection; however entire program runs for 15 years and is expected to collect a total of $510.6 million.

FY17 CAPITAL BUDGET
FUNDED PROGRAM STATUS & OPERATING IMPACT

Fiscal Year 2016-2017 Capital Budget

As a part of the annual budget process, the Mayor and City Council determine the appropriations for approved Capital Improvement Projects. They are funded from numerous sources including Sales Tax, general obligation bonds, enterprise funds, utility system revenue bonds, Oklahoma Water Resources Board loans, and federal transportation grants. The following is a list of capital projects, by funding source, being funded in FY16-17 and FY17-18.

Funding Source, Department and Project	FY16-17 Appropriations (in dollars)	FY17-18 Appropriations (in dollars)
Water Enterprise Capital Projects Fund (6021)		
72"Transmission Main - A.B.Jewell to 129th E. Ave - Phase 1	$ 700,000	$ 0
A.B. Jewell WTP Electrical - Upgrade TMUA-owned medium voltage switchgear	300,000	2,600,000
A.B. Jewell WTP Instrumentation & Control - SCADA System	900,000	
A.B. Jewell WTP Replace East Clearwell West Clearwell Valves & Curtain Wall	4,120,000	
A.B. Jewell WTP Residuals Handling, Thickening and Dewatering Improvements	3,000,000	
Berry Hill Waterline Extension		1,030,000
Central Business District Water Main Replacement	581,000	350,000
Dead-End 12" Distribution Mains Connections & Extensions	350,000	350,000
Eucha Dam Anchoring	900,000	
Eucha Dam Radial Gates Rehabilitation	500,000	5,000,000
Eucha, Spavinaw Water Quality Court Master	560,000	580,000
Lake Yahola Terminal Storage Repair	200,000	2,000,000
Large Water Valve Replacement - City Wide	100,000	100,000
Modify Spavinaw/Oologah Intertie near Bird Creek Pump Station		102,000
Raw Water Flowlines Repairs Oologah	100,000	250,000
Raw Water Flowlines Repairs Spavinaw	250,000	250,000
Raw Water Flowlines Repairs Tiawah Tunnel	500,000	1,000,000
Secondary System Upgrades - Tulsa 2 Service Area	971,000	
Source Water Protection & Management Program		752,000
Spavinaw Pump Station Rehab & New Flowmeter	150,000	750,000
Transmission Line Condition Assessment - Citywide		200,000
Unruh Terminal Storage Repair	75,000	350,000
Unserved Areas	100,000	
Utility Bridges - Repaint/Rehabilitation	100,000	100,000
W. 23rd St. 16" Transmission Line		1,236,000
Water Line Relocations-Citywide	1,560,000	800,000
Water Mains Replacements - City Wide	8,300,000	5,800,000
Water Mains Replacements - Less than 6-inches	4,244,000	2,732,000
Water Tanks - Repaint/Rehabilitation	1,500,000	3,000,000
Total Water Enterprise Capital Projects	**30,061,000**	**29,332,000**
Water Revenue Bonds Capital Projects (Proposed)		
A.B. Jewell Clarifier Upgrades/Rehabilitation		7,200,000
A.B. Jewell WTP New Emergency Generator Equip		3,550,000
Cherokee Water Lines - 2020		9,500,000
Eucha Dam Radial Gates Rehabilitation		5,000,000
Mohawk WTP HSPS Rehabilitation and Improvements		1,554,000
Water Mains Replacements - City Wide	1,700,000	5,127,000
Total Water Revenue Bond Capital Projects	**1,700,000**	**31,931,000**

FY17 CAPITAL BUDGET
FUNDED PROGRAM STATUS & OPERATING IMPACT

Funding Source, Department and Project	FY16-17 Appropriations (in dollars)	FY17-18 Appropriations (in dollars)
Sewer Enterprise Capital Projects Fund (6031)		
2008 Street Package - Sewer Rehab/Replacement	3,500,000	
71st Street Dewatering Conveyor	840,000	
71st Street Dewatering Facility - Storage Tank Repair		206,000
71st Street Drying Bed Modifications	200,000	1,000,000
93-N Relief	497,000	
Areawide Point Repairs	2,200,000	2,200,000
Catoosa Interceptor Relief	1,136,000	
Concrete Pipe Replacement		4,405,000
Crow Creek 44-S Relief	140,000	
Crow Creek East 62-S Relief		
FEB Joint & Crack Repairs	100,000	
Flatrock West (9-N) Relief		512,000
Grit Facility Rehabilitation	150,000	
Haikey Creek SAMS Equipment Replacements	505,000	520,000
Hailey Creek Maintenance Building	360,000	
Joe-LaFortune 70-S Relief	219,000	
Jones Creek Relief (91-N)	351,000	
Lift Station Replacements or Upgrades	1,275,000	569,000
Northside WWTP Security & Safety Improvements to Disinfection Facilities	750,000	
Resurface WWTP & Lift Stations Roadways & Parking		347,000
RL Jones Riverside Airport - Sewer Eastside	265,000	
Sewer Rehab Area Wide		7,400,000
Solids Facility Plan and Improvements	200,000	
Southside Clarifier Testing/Mod's	81,000	
Southside WWTP Concrete Protective Coatings	170,000	170,000
Southside WWTP Influent Lift Station Diversion to Cherry Creek Lift Station	807,000	
Southside WWTP System Odor Control Study	225,000	1,750,000
Spunky Creek Main Stem South Contract 1	250,000	
Total Sewer Enterprise Capital Projects	**14,221,000**	**19,079,000**
OWRB Water Revolving Loan (Proposed)		
2008 Street Package - Sewer Rehab/Replacement		3,500,000
Activated Sludge Diffused Aeration and Primary Sludge Handling Improvements		8,034,000
Concrete Pipe Replacement	4,276,000	
Excess Flow Line from LBCWWTP to Port South		1,100,000
Grit Facility Rehabilitation		1,500,000
Haikey Crk Lift Station Improvements - Phase 2, 3 and 4	6,600,000	
Northgate LS Relief		1,093,000
Northside Interceptor Lift Station Screening Improvements and Upgrades	3,300,000	
Rose Dew LS Rehabilitation	1,000,000	
Sewer Rehab Area Wide	7,000,000	
Southside WWTP Influent Lift Station- Replace screens with fine screens	3,825,000	
Spunky Creek Main Stem South Contract 1		2,450,000
Unsewered Areas Areawide	2,251,000	2,319,000
Total OWRB Water Revolving Loan Projects	**28,252,000**	**19,996,000**
Stormwater Enterprise Fund (6041)		
Neighborhood Urgent Flood Control Projects	5,500,000	5,100,000
Total Stormwater Enterprise Capital Projects	**5,500,000**	**5,100,000**
2006 Extended Sales Tax Fund (6009)		
East Tulsa Fire Station - Construction	2,200,000	
Total 2006 Extended Sales Tax Capital Projects	**2,200,000**	**0**

FY17 CAPITAL BUDGET
FUNDED PROGRAM STATUS & OPERATING IMPACT

Funding Source, Department and Project	FY16-17 Appropriations (in dollars)	FY17-18 Appropriations (in dollars)
2014 Sales Tax Capital Projects Fund (6014)		
Police Department		
Replace helicopter		1,500,000
Police Academy renovations/Police Courts/COMPSTAT Building	1,795,000	
Police Five-Year Capital Equipment Needs as Described in the 2012 Equipment Study	3,100,000	3,100,000
Total Police Department Projects	4,895,000	4,600,000
Fire Department		
Apparatus replacement		4,800,000
Fire Station Rehabiitation	1,500,000	1,500,000
Total Fire Department Projects	1,500,000	6,300,000
Parks and Recreation Department		
Security System Upgrades - Mohawk Pro Shop	70,000	
Hicks Park Improvements	75,000	
Water Playgrounds - Penney	440,000	
Water Playgrounds - Lacy	510,000	
Whiteside - Upgrade and repair plumbing in community center	40,000	
Pool Reconstruction - Lacy	2,340,000	
Pool Construction - Whiteside	150,000	1,200,000
New Playground and Safety Surface - Crawford	30,000	245,000
New Playground and Safety Surface - Helmerich	30,000	745,000
New Playground and Safety Surface - Hunter	50,000	425,000
New Playground and Safety Surface - Lacy		245,000
New Playground and Safety Surface - Langenheim		30,000
New Playground and Safety Surface - Minshall		30,000
New Playground and Safety Surface - Patrick		30,000
New Playground and Safety Surface - Plaza		30,000
Total Parks and Recreations Department Projects	3,735,000	2,980,000
Tulsa Zoo		
Master Plan - Carnivores Exhibits	4,500,000	500,000
Total Tulsa Zoo Projects	4,500,000	500,000
Gilcrease Museum		
Helmerich Hall floor replacement	305,000	
Galleries fire suppression systems upgrade from wet to dry pipe	635,000	
Perimeter fence replacement	295,000	
North parking restoration	120,000	865,000
HVAC steam humidification upgrade	150,000	870,000
Chilled water system install variable frequency drives	25,000	130,000
HVAC controls: pneumatic to electric conversion	50,000	350,000
Total Gilcrease Museum Projects	1,580,000	2,215,000
Performing Arts Center		
Replace existing fire alarm system	445,000	
Fire sprinklers	940,000	
Renovations	820,000	
HVAC - Fan coil replacement	490,000	
HVAC - motor replacement	155,000	
Total Performing Arts Center Projects	2,850,000	0
River Parks		
Park Facilities Refurbishment		100,000
Total River Parks Projects	0	100,000

FY17 CAPITAL BUDGET
FUNDED PROGRAM STATUS & OPERATING IMPACT

Funding Source, Department and Project	FY16-17 Appropriations (in dollars)	FY17-18 Appropriations (in dollars)
Stormwater		
Levee District #12 Rehabilitation	700,000	1,090,000
Total Stormwater Projects	700,000	1,090,000
Streets		
Arterial Street Rehabilitation and Citywide Projects		
Charles Page Blvd. - 33rd W. Ave. to 25th W. Ave.	1,555,000	
49th W. Ave. - Edison St. to Charles Page Blvd.		195,000
Utica Ave. - Pine St. to Admiral Blvd.		3,200,000
Lewis Ave. - 36th St. N. to Apache St.		160,000
Southwest Blvd. - W. 23rd St. to W. 31st St.	260,000	
Southwest Blvd. - W. 31st St. to W. 40th St.	460,000	
Union Ave. - Southwest Blvd. to W. 41st St.	935,000	
Union Ave. - W. 51st St. to W. 61st St		1,530,000
Riverside Dr. - Joe Creek to 81st St.	70,000	
Pine St. - Harvard Ave. to Yale Ave.		250,000
Admiral Pl. - Lewis Ave. to Harvard Ave.		225,000
Admiral Pl. - Harvard Ave. to Yale Ave.	370,000	
Sheridan Rd. - Apache St. to Pine St.		1,570,000
Mingo Rd. - 46th St. N. to 36th St. N.		3,080,000
Mingo Rd. - 36th St. N. to Pine St.		530,000
Mingo Rd. - Admiral Blvd. to 11th St.		150,000
11th St. - 89th E. Ave. to Mingo Rd.	1,515,000	
15th St. - Peoria Ave. to Lewis Ave.	2,690,000	
15th St. - Lewis Ave. to Harvard Ave.	335,000	3,000,000
Peoria Ave. - Admiral Blvd. to 11th St.		215,000
Peoria Ave. - 11th St. to 21st St.		2,575,000
Utica Ave. - 11th St. to 15th St.	155,000	
Harvard Ave. - 21st St. to 31st St.		320,000
21st St. - Yale Ave. to Sheridan Rd.		300,000
41st St. - Sheridan Rd. to Memorial Dr.		260,000
Memorial Dr. - 21st St. to 31st St.		3,315,000
51st St. - Mingo Rd. to Garnett Rd.		180,000
71st St. - Memorial Dr. to Mingo Rd.		160,000
Memorial Dr. - 81st St. to 91st St.	200,000	
Memorial Dr. - 91st St. to Creek Tpk.	835,000	
Sheridan Rd. - 91st St. to 101st St.		150,000
51st St. - Pittsburg Ave. to Yale Ave.		1,070,000
Harvard Ave. - 41st St. to 51st St.		235,000
36th. St. N. - Mingo Rd. to Hwy 169		200,000
Downtown Arterial Streets	3,900,000	
Intersections		
Pine St. & MLK Jr. Blvd Intersection		175,000
Pine St. & Peoria Ave. Intersection	200,000	
Pine St. & Lewis Ave. Intersection	1,230,000	
41st St. & Union Ave. Intersection	1,365,000	
51st St. & Union Ave. Intersection		585,000
46th St. N. & Mingo Rd. Intersection		315,000
36th St. N. & Mingo Rd. Intersection	85,000	
Admiral Blvd. & Lewis Ave. Intersection		60,000
11th St. & Utica Ave. Intersection	100,000	
21st St. & Peoria Ave. Intersection	115,000	
21st St. & Memorial Dr. Intersection		890,000
51st St. & Mingo Rd. Intersection		170,000
71st St. & Sheridan Rd. Intersection	125,000	

FY17 CAPITAL BUDGET
FUNDED PROGRAM STATUS & OPERATING IMPACT

Funding Source, Department and Project	FY16-17 Appropriations (in dollars)	FY17-18 Appropriations (in dollars)
71st St. & Memorial Dr. Intersection		100,000
81st St. & Memorial Dr. Intersection	75,000	
61st St. & Yale Ave. Intersection	160,000	
Widen Yale Avenue, 81st St. to 91st Street South	7,780,000	2,500,000
Widen 81st Street South, Sheridan Road to Memorial Drive	800,000	10,200,000
Widen Yale Avenue, 96th St. South to 101st St. South	17,000,000	
Gilcrease Expressway Local Match	1,500,000	1,500,000
Bridges - Replacement and Rehabilitation Programs		
Bridge No. 275 - 10100 E. 36th St. N.		320,000
Bridge No. 185 - 4000 N. Hartford Ave.		50,000
Bridge No. 285 - 1900 W. 43rd St.		10,000
Bridge No. 232 - 3600 S. Southwest Blvd.	10,000	
Bridge No. 181 - 300 N. Garnett Rd.	20,000	
Bridge No. 204A - 200 S. Mingo Rd.		30,000
Bridge No. 250 - 11200 E. 11th St.		90,000
Bridge No. 247 - 9200 E. 11th St.	135,000	
Bridge No. 239 - 2600 S. Yorktown Ave.		10,000
Bridge No. 311 - 3900 S. 90th E. Ave.		10,000
Bridge No. 401 - 3800 S. Memorial Dr.		135,000
Bridge No. 310 - 2750 S. 90th E. Ave.		20,000
Bridge No. 254 - 8330 E. 14th St.		10,000
Bridge No. 403 - 4400 S. Memorial Dr.		135,000
Bridge No. 402 - 4200 S. Memorial Dr.		900,000
Bridge No. 307 - 2900 S. 87th E. Ave.		5,000
Bridge No. 266 - 13700 E. 28th St.		5,000
Bridge No. 262 - 19200 E. 21st St.		115,000
Bridge No. 333 - 1300 S. 177th E. Ave.	140,000	
Bridge No. 209 - 3000 N. Mingo Rd.	250,000	
Bridge No. 352 - 12300 E. State Farm Blvd.		25,000
Bridge No. 226 - 8200 S. Pittsburg Ave.		10,000
Bridge No. 222 - 3200 S. Peoria Ave.		320,000
Bridge No. 166 - 3200 S. Cincinnati Ave.		50,000
Bridge No. 210 - 5600 S. Harvard Ave.	45,000	
Bridge No. 194 - 5300 S. Louisville Ave.		5,000
Bridge No. 217 - 5300 S. New Have Ave.		5,000
ODOT Rehabilitation and Replacement Program	1,700,000	
Citywide traffic signalization		500,000
Roadway, pedestrian, and decorative lighting replacement	500,000	
Signing, pavement marking and delineation		500,000
Traffic calming		425,000
Traffic signal installation, modification, and safety improvements	550,000	500,000
Traffic signal pole replacement	500,000	
Citywide ADA Transition Plan Implementation (High/Medium Priority Needs)	1,620,000	1,750,000
Bicycle/Pedestrian Master Plan Implementation	500,000	
Total Streets Projects	49,785,000	45,300,000
Citywide Public Facilities		
ADA Transition Plan - Buildings	200,000	200,000
ADA Transition Plan - Parks	175,000	190,000
Public Facilities, OTC	475,000	475,000
Public Facilities, Roofing	500,000	500,000
Total Citywide Public Facilities Projects	1,350,000	1,365,000
Working in Neighborhoods		
Animal Shelter Expansion - Phase 1 (Incinerator)	300,000	
Total Working in Neighborhoods Projects	300,000	0

FY17 CAPITAL BUDGET
FUNDED PROGRAM STATUS & OPERATING IMPACT

Funding Source, Department and Project	FY16-17 Appropriations (in dollars)	FY17-18 Appropriations (in dollars)
Planning and Development		
Annual Economic Development Priority Opportunities	550,000	750,000
Corridor and Small Area Planning	300,000	450,000
Eugene Field Redevelopment	2,000,000	
Phase I – Northland Strategic Acquisition and Street Improvements		3,750,000
Phase I – Pearl District Flood Control and Redevelopment		3,000,000
Total Planning and Development Projects	2,850,000	7,950,000
Transit		
Replace Aging Vehicles - local match (Replace 33 fixed-route & 39 LIFT program busses)	1,981,000	5,249,000
Total Transit Projects	1,981,000	5,249,000
Asset Management Department		
Install two emergency generators	100,000	
EMD Facilities Maintenance	280,000	140,000
Lighting systems, driveways, sidewalks, energy upgrades, HVAC, & Plumbing	460,000	200,000
Total Asset Management Department Projects	840,000	340,000
Capital Equipment		
Five-Year Capital Equipment Needs as Described in the 2012 Equipment Study (excluding Police).	6,580,000	6,500,000
Total Capital Equipment Projects	6,580,000	6,500,000
Total 2014 Sales Tax Capital Projects	**83,446,000**	**84,489,000**
2014 General Obligation Bond Program (Issue 4 - 6331)		
Arterial Street Rehabilitation and Citywide Projects		
36th St. - N. MLK Jr. Blvd. to Peoria Ave.		2,920,000
Apache St. - Peoria Ave. to Lewis Ave.		2,365,000
Apache St. - Lewis Ave. to Harvard Ave.		1,860,000
21st St. - Garnett Rd. to 129th E. Ave.	2,435,000	
41st St. - Garnett Rd. to 129th E. Ave.	1,600,000	
91st St. - Harvard Ave. to Yale Ave.	285,000	
Intersections		
Apache & Harvard Intersection	1,775,000	
21st St. - 129th E. Avenue Intersection	1,965,000	
Citywide - Arterial Rehabilitation	900,000	900,000
Citywide - Arterial Sidewalk Improvements	300,000	300,000
Citywide - Arterial Routine and Preventive Maintenance	3,750,000	5,390,000
Citywide Matching Funds	645,000	655,000
ODOT Rehabilitation and Replacement Program	1,640,000	1,640,000
Non- Arterial Street Rehabilitation		
Maintenance Zone 1001: Pine St. north to Apache St. & MLK J.r Blvd. east to Peoria Ave.	7,445,000	
Maintenance Zone 1068: 12th St. S. north to Edison St. & 65th W. Ave. east to 25th W. Ave.		3,200,000
Maintenance Zone 1076: 36th St. N. north to 46th St. N & MLK Jr. Blvd. east to Peoria Ave.	2,330,000	
Maintenance Zone 1099: 56th St. N. north to 61st St. N. & MLK Jr. Blvd. east to Garrison Pl.		2,800,000
Maintenance Zone 1157 S: Edison St. north to Haskell Pl. & 28th W. Ave. east to 25th W. Ave.	2,275,000	
Maintenance Zone 2125: 81st St. S. north to 71st St. S & 33rd W. Ave. east to Union Ave.	2,310,000	
Maintenance Zone 2130: 71st St. S. north to 61st St. S. &33rd W. Ave. east to Union Ave.	3,495,000	
Maintenance Zone 3010: Admiral Pl north to Pine St. & Yale Ave. east to Sheridan Rd.		7,130,000
Maintenance Zone 3017: 11th St. S. north to Admiral Pl. & Sheridan Rd. east to Memorial Dr.	750,000	
Maintenance Zone 3020: 11th St. S. north to Admiral Pl. & Garnett Rd. east to 129th E. Ave.		4,020,000
Maintenance Zone 4021: 21st St. S north to 11th St. S. & Cincinnati Ave. east to Lewis Ave.		3,280,000
Maintenance Zone 4031: 29th St. S north to 21st St. S. & Harvard Ave. east to Yale Ave.		10,480,000
Maintenance Zone 4067: 21st St. S. north to 13th St. S. & Riverside Dr. east to Boston Ave.	4,370,000	

FY17 CAPITAL BUDGET
FUNDED PROGRAM STATUS & OPERATING IMPACT

Funding Source, Department and Project	FY16-17 Appropriations (in dollars)	FY17-18 Appropriations (in dollars)
Maintenance Zone 4152: Baltimore Ave. north to Easton St. & Southwest Blvd. east to Madison Ave.	600,000	
Maintenance Zone 5033: 33rd St. S. north to 21st St. S. & Sheridan Rd. east to Memorial Dr.	4,380,000	
Maintenance Zone 5046: 51st St. S. north to 41st St. S. & Yale Ave. east to Sheridan Rd.		5,410,000
Maintenance Zone 5047: 51st St. S. north to Broken Arrow Exp. & Sheridan Rd. east to Memorial Dr.		2,905,000
Maintenance Zone 6028: 21st St. S. north to 11th St. S. & Garnett Rd east to 129th E. Ave.	1,000,000	
Maintenance Zone 6035: 31st St. S. north to 21st St. S. & Garnett Rd. east to 129th E. Ave.	3,645,000	
Maintenance Zone 6145: 21st St. S north to 11th St. S. & 145th E. Ave. east to 161st E. Ave.	2,375,000	
Maintenance Zone 7040: 41st St. S. north to 31st St. S. & 89th E. Ave. east to Mingo Rd.		2,925,000
Maintenance Zone 7048: 51st St. S. north to 41st St. S. & Memorial Dr. east to Mingo Rd.	1,920,000	
Maintenance Zone 7054: 61st St. S. north to 56th St. S. & Memorial Dr. east to Mingo Rd.	1,000,000	
Maintenance Zone 7100: 61st St. S. north to 51st St. S. & Mingo Rd. east to Garnett Rd.	2,440,000	
Maintenance Zone 8057: 71st St. S. north to 61st St. S. & Harvard Ave. east to Yale Ave.	2,295,000	
Maintenance Zone 8063: 81st St. S. north to 71st St. S. & Harvard Ave. east to Yale Ave.	800,000	
Maintenance Zone 9044: 51st St. S. north to 41st St. S. & Lewis Ave. east to Harvard Ave.	3,600,000	
Maintenance Zone 9045: 51st St. S. north to 41st St. S. & Harvard Ave. east to Yale Ave.	3,460,000	
Maintenance Zone 9049: 61st St. S. north to 51st St. S. & Riverside Dr. east to Lewis Ave.	1,200,000	
Maintenance Zone 9050: 61st St. S. north to 51st St. S. & Lewis Ave. east to Harvard Ave.		2,625,000
Maintenance Zone 9051: 61st St. S. north to 51st St. S. & Harvard Ave. east to Yale Ave.		1,390,000
Citywide - Non-Arterial Rehabilitation	540,000	780,000
Citywide - Non-Arterial Routine and Preventive Maintenance	10,225,000	11,775,000
Citywide - Non-Arterial Sidewalk Improvements	100,000	100,000
Bond Issuance Costs	150,000	150,000
Total 2014 General Obligation Bond Capital Projects	**78,000,000**	**75,000,000**
Total FY 2016-2017 Capital Program Appropriations	**$ 243,380,000**	**$ 264,927,000**

FY17 CAPITAL BUDGET
FUNDED PROGRAM STATUS & OPERATING IMPACT

FINANCING CAPITAL PROJECTS

The City has identified a large inventory of capital needs. The primary funding sources available to finance them are:

- Sales Tax
- Enterprise funds and related revenue bonds
- Oklahoma Water Resources Board (OWRB) State loans for sanitary sewers
- General Obligation Bonds
- Federal and state highway funds and transportation grants

Each is reviewed below and analyzed for availability and ease of use.

Sales Tax

The City has used a temporary sales tax for capital improvements since 1981. It has been popularly known as the "Third Penny Sales Tax", however, the rate has varied over the years from a penny to slightly more than a penny. This tax has provided over $2.4 billion for all types of capital projects. The voters again approved the extension of this tax in November 2013 along with an accompanying 0.1 percent increase to generate $564 million thru 2021 to address both street improvements throughout the city as well as citywide departmental capital needs.

Enterprise Funds

Enterprise funds are used to finance operations in the city that are similar to private utilities. The intent is to recover the costs of providing these services by charging the persons using them through an approved rate structure. The City and its trusts have used this method of financing capital improvements and operations in a variety of areas including water, sanitary sewer, stormwater management, parking facilities, solid waste disposal, golf courses, and emergency medical services.

There are two ways capital facilities can be financed through user fees:

1) On an annual basis from collections (pay as you go), and

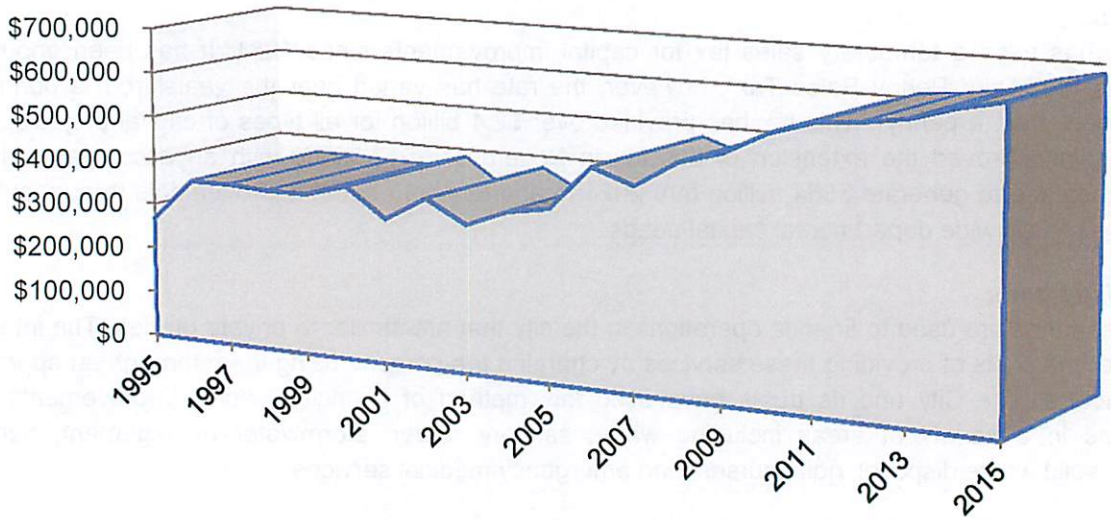
2) Revenue Bonds

It has been the policy of elected officials to finance all water, and solid waste disposal improvements with enterprise funds. Sanitary sewers, golf courses and flood-control facilities are not totally self-supporting and, barring a policy change, it is not contemplated they will be during the five-year time frame of this plan. Parking facilities are normally self-supporting, but two parking projects were included in the 2006 Sales Tax Proposal in support of downtown development.

FY17 CAPITAL BUDGET
FUNDED PROGRAM STATUS & OPERATING IMPACT

The total revenue bond debt for the City's authorities from FY95 through FY15 and the outstanding revenue bond debt by category at the end of FY15 are shown below.

Revenue Bond Debt
City of Tulsa Authorities
FYs 1995 - 2015
As of June 30
(amount expressed in thousands)

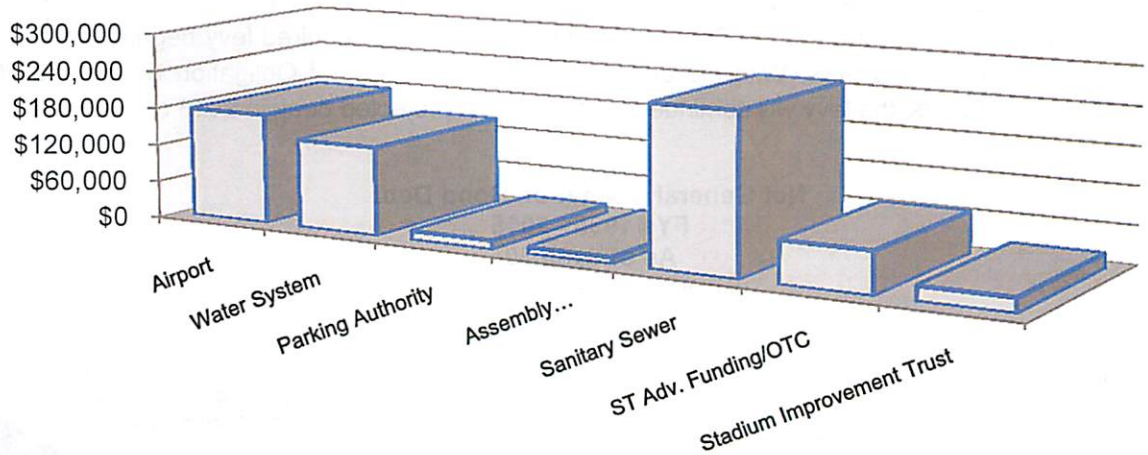


Source: City of Tulsa Department of Finance

State Loans for Sanitary Sewers

As part of the 1972 Clean Water Act, the Federal government provided municipalities with grants to construct sanitary sewer improvements needed to meet the new water quality standards. During the 1980s, the grants became loans and the State was placed in charge of administering the loan program. The City used this program to finance over $465 million in sanitary sewer projects. The program had been an attractive financing tool, as the interest rates were often lower than could be achieved through traditional bonds. However in FY16, TMUA issued its first Utility Revenue Bond which provided $10 million in funding for sanitary sewer projects. If these bonds prove to be financially beneficial, it is likely the authority will continue issuing in this manner.

Revenue Bond Debt By Type of Issue
City of Tulsa Authorities
As of June 30, 2015
(amount expressed in thousands)



Source: City of Tulsa Department of Finance

The estimated amounts of annual discretionary capital funds that will be available from the Water, Sewer, and Stormwater Funds from projected revenues in these funds are shown below. Any remaining water system needs will be financed with revenue bonds, while sales tax, general obligation bonds or OWRB loans will be used for sanitary sewer and, excepting OWRB loans, stormwater projects.

Projected Discretionary Annual Capital Funds
Selected Enterprise Funds
City of Tulsa FYs 2017 - 2021
(amount expressed in thousands)

Fund	2017	2018	2019	2020	2021
Water	$30,061	$29,332	$24,036	$26,763	$30,281
Sewer	$14,221	$19,079	$23,057	$29,567	$37,252
Stormwater	$5,500	$5,100	$5,000	$5,000	$5,000

Source: City of Tulsa Department of Finance

General Obligation Bonds

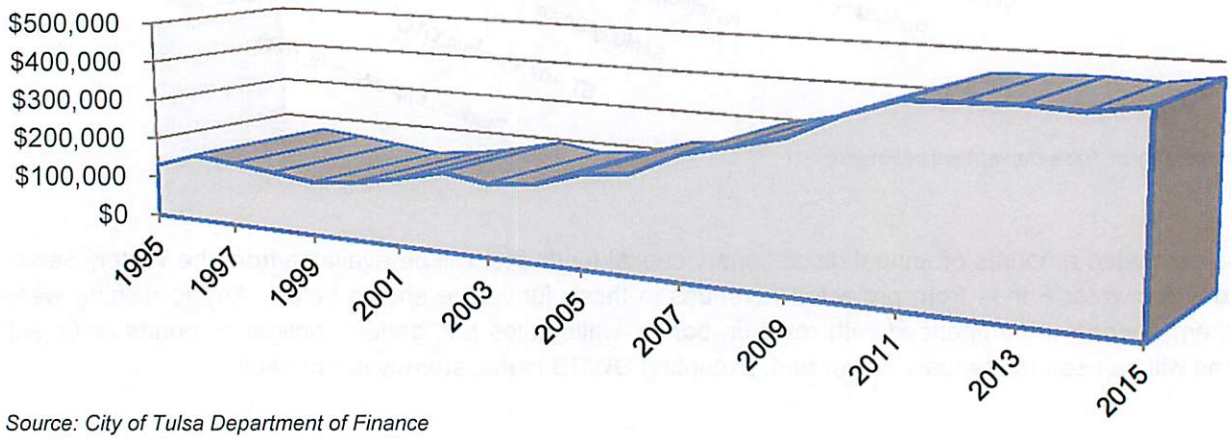
General Obligation (GO) Bonds can be issued by an Oklahoma municipality only upon the consent of the voters in the jurisdiction. They are retired with a dedicated annual levy on property. There are several ways to judge the appropriate level of a municipality's GO debt. One of the most common is the ratio between the jurisdiction's annual net assessed value and the amount of outstanding obligations. Tulsa's Net General Obligation Bond Debt was $464 million on June 30, 2015. This is 14.4 percent of the City's net assessed valuation, well below the 25 percent used by bond underwriters as an indicator of fiscal prudence. Using the 25 percent limitation as a standard, the City has an additional $343 million in general obligation bonding capacity.

FY17 CAPITAL BUDGET
FUNDED PROGRAM STATUS & OPERATING IMPACT

Per capita debt is another measure of appropriate debt levels widely used by bond rating agencies and other financial firms. In FY15, Tulsa's per capita debt was $1,163.

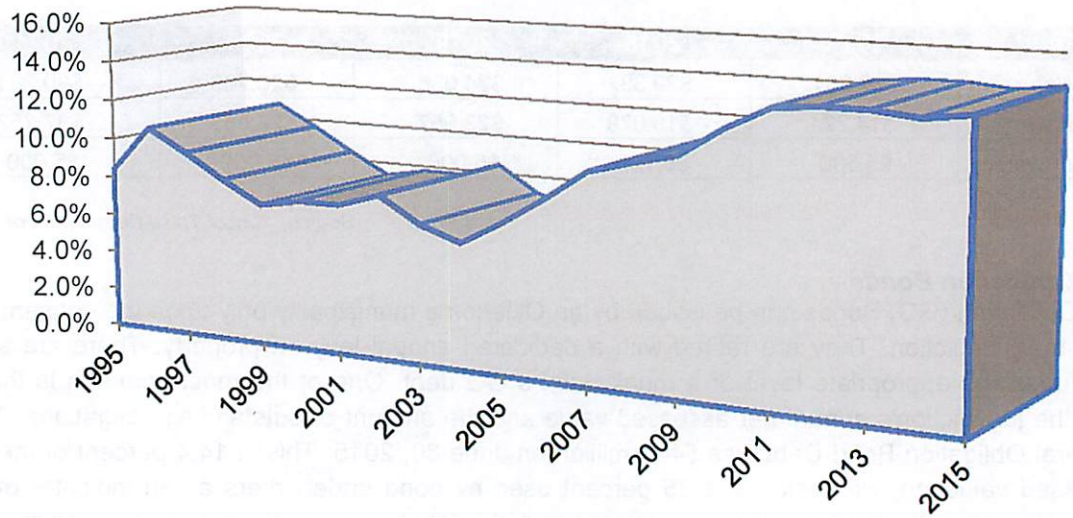
A final measurement is the mill levy required each year to retire maturing obligations. As shown below, the property tax levies in Tulsa increased as each bond issue was sold. The levy amount actually declined when the bonds authorized in 1999 were issued, with the last bonds being sold in February, 2002. The increase in the assessed valuation, along with low interest rates, caused this fortunate outcome. With the approval of the 2005 General Obligation Bonds, the required levy began increasing in FY07 and is currently 22.79 mills. With the approval of the 2008 General Obligation Bonds and 2014 General Obligation Bonds, the levy will continue to increase to a projected peak in 2018 of 24.2 mills.

Net General Obligation Bond Debt
FYs 1995 - 2015
As of June 30
(amount expressed in thousands)



Source: City of Tulsa Department of Finance

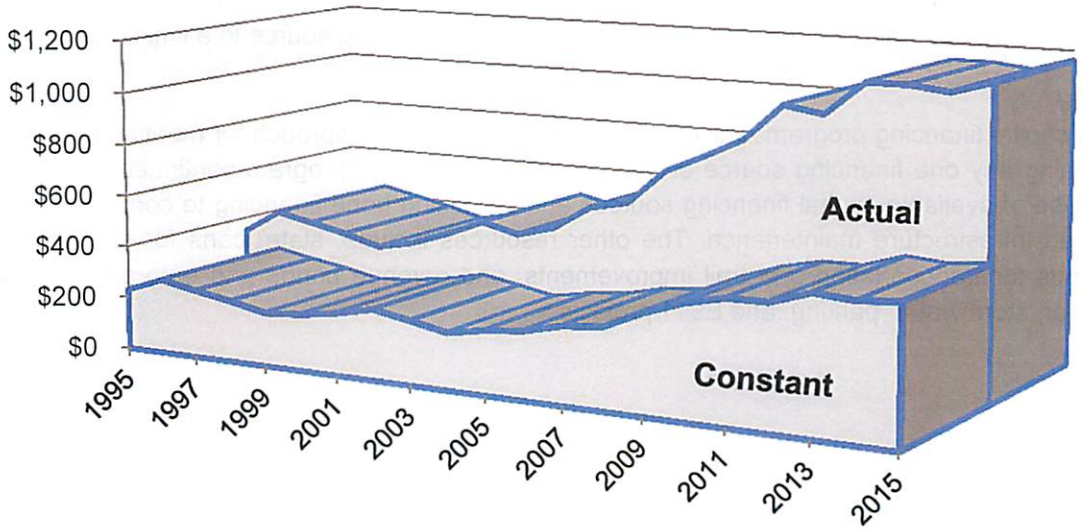
Ratio of Net General Obligation Debt to
Assessed Value of the City of Tulsa
FYs 1995 - 2015
As of June 30



Source: City of Tulsa Department of Finance

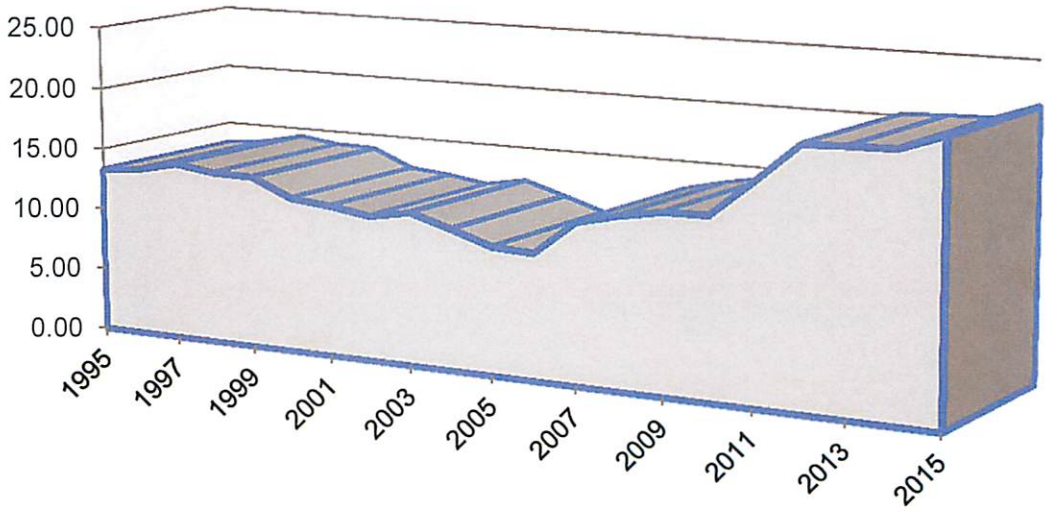
FY17 CAPITAL BUDGET
FUNDED PROGRAM STATUS & OPERATING IMPACT

Per Capita
General Obligation Bond Debt
(Actual and Constant=1982/84)
FYs 1995 – 2015
As of June 30



Source: City of Tulsa Department of Finance

Historic Property Tax Levy Amount
FYs 1995 - 2015
(in Mills)



Source: City of Tulsa Department of Finance

FY17 CAPITAL BUDGET
FUNDED PROGRAM STATUS & OPERATING IMPACT

Federal and State Highway Funds and Federal Aviation Administration Grants

Federal and state gasoline and diesel tax collections are used to maintain and build transportation facilities. Most of the Federal funds are granted to state departments of transportation for administration at the state level. Some of the money comes earmarked for interstate highways, some for other federal highways, some for local streets, and some for roads in rural areas. During the time frame of this plan, most of the money from this source will be needed to construct the Gilcrease Expressway, make improvements to I-44 and other area expressways, and provide matching funds for approved street projects; however, other arterial widening projects will utilize this funding source to a limited extent.

Conclusion

The City's capital financing programs will continue to utilize a uniform approach for meeting needs without overburdening any one financing source or segment of the city. This program continues the policy of a balanced use of available capital financing sources and proposing bond financing to continue systematic programmed infrastructure maintenance. The other resources include; state loans for sanitary sewers, federal funds for transportation and trail improvements, and revenue bonds and enterprise funding for water, sewer, stormwater, parking, and E911 projects.

This section of the document provides information about the capital projects requested by the City departments. The projects are listed by department with cost estimates and an indication of the Council district(s) they would serve.

This section is for information only and is not part of the ordinances adopted by the City Council.

HISTORIC ARCHITECTURE
NATIONAL REGISTER OF HISTORIC PLACES

PHILTOWER

427 SOUTH BOSTON AVENUE

ARCHITECT(S):	CLASSIFICATION:	YEAR:
KEENE & SIMPSON DELK & EDWARD BUEHLER	GOTHIC REVIVAL	1927

CONSTRAINED
CAPITAL PROJECTS INVENTORY

INTRODUCTION

The structure of the CIP project inventory and funding table reflects future funding constraints and the impact of capital projects on the operating budget. CIP projects classified as expansion must be justified based on three business case criteria. These criteria are;

- Return on Tax Dollars/Investment (ROI)
  - Factors being considered;
    - Cost avoidances
    - Payback period
    - Effects on; efficiency, social conditions, service delivery and/or internal processes
    - Potential new revenues
- Linkages and Leveraging
  - Factors being considered;
    - Coordination and incorporation of projects which span multiple departments
    - Coordination with county, state or federal governments
    - Priority in adopted comprehensive or designated master plans
    - Relation to an existing or uncompleted capital project
- Alignment with the City's Strategic Initiatives
  - Relation to;
    - Economic Development
    - Enterprising Local Government
    - Community Development
    - Public Safety
    - Energy Innovation

In addition, all projects will be categorized into tiers based on the following priority definitions:

- **Tier I**

  Tier I represents projects that have pressing funding needs. These include projects that address one or more of the following categories;
  - Health and Safety: A project that address' an *immediate* major health or safety hazard in the City.
  - Emergency Capital Replacement: A project that address' an *immediate* degradation of the structural integrity to a City asset.
  - Mandates: A project *required* by a binding commitment (legal, contractual, or regulatory).
  - Matching Requirements: A failure to fund the project will result in a loss of funds committed to the City for a specific purpose.
  - Economic Development

- **Tier II**

  Tier II projects may not address an immediate need. If an expansion project, it should address the City's Strategic Initiatives, have a clearly defined return on the City's tax dollars and show an effort was made to identify linkages and leverages. Rehab and replacement projects should

promote continued economic development, improve the integrity of a capital asset or promote service improvements.

- **Tier III**
  Tier III projects may only address one or a couple of the business case criteria and/or City Strategic Initiatives and may not have an extraordinary identified need. The project may support continued growth or service improvements.

- **Tier IV**
  Tier IV projects may address City strategic initiatives and have business case justifications, but may not be a necessity and potential alternatives may exist to supplement the projects' purpose. These projects may not be essential to the City's short term operations and/or goals, therefore may be deferred.

- **Expansion**
  The expansion tier recognizes proposed projects that have a net financial benefit. The expansion tier represents 10% of the total unfunded inventory and consists of the top projects that have identified the most potential net financial return to the City.

The Constrained Capital Projects Inventory includes identified unfunded projects that fall within the priorities and estimated resources of the City for the next five years. This inventory totals $4.5 billion. Water, sewer, and some stormwater projects will receive funding within the next 5 years, and all other department projects will be reviewed for funding in the next five years. Projects which fall outside this timeframe have been deferred and placed in the unconstrained inventory. A summary can be found on page 9 of Section 5. Projects scheduled for funding in FY 17 will be enterprise funded projects only. Upon the implementation of a new capital program, it is likely that Sales Tax proceeds will be allocated to projects beginning in FY 22, while general obligation bond proceeds could begin to be allocated to projects as early as FY 20. It is expected the majority of the bond proceeds would be dedicated to the major rehabilitation of streets, in order to meet the Pavement Condition Index (PCI) of 65 by FY 21.

The constrained inventory of capital needs is organized according to major program categories and departments. Each year elected officials decide which projects in the inventory should be funded. In many instances, the costs of the high priority projects are great enough to justify a sales tax or bond proposal. The following section lists the capital requests by department. Virtually all of the projects have been identified in various long-range plans adopted or approved by a board, an authority, or elected officials. They also have been reviewed by the Tulsa Metropolitan Area Planning Commission and judged to be in accordance with the City's Comprehensive Plan.

Projects that do not have a basis in adopted planning documents or have undocumented operating impacts are not considered for inclusion in the constrained inventory or funding table.

In addition to the project inventory, this section contains information about the origin of the projects, cost estimates, and an indication of the City Council Districts they serve. In most cases, the Council District number(s) correspond to the actual district(s) served, but in instances involving a facility with a citywide service area, the district served is represented by "Citywide". Projects listed in bold letters are new additions to the existing inventory since the last adoption of the Capital Improvements Plan by the City Council.

**Designations have been added to projects that are identified goals within the City's Strategic Plan. A summary of the strategic planning goals is included in section 1 of the Annual Budget and Capital Plan.*

TOTAL CAPITAL PROJECT REQUESTS (IN MILLIONS)

READER'S GUIDE TO CONSTRAINED CAPITAL PROJECTS INVENTORY

$75.4 PUBLIC SAFETY AND PROTECTION

YOU ARE HERE

Police
Fire

$754.4 CULTURAL DEVELOPMENT AND RECREATION

Park and Recreation
Tulsa Zoo
Gilcrease Museum
Tulsa Convention Center and BOK Arena
Performing Arts Center
River Parks Authority

$3,452.4 PUBLIC WORKS AND INFRASTRUCTURE

Streets
Water
Sanitary Sewer
Flood Control
Public Facilities Maintenance

$64 SOCIAL AND ECONOMIC DEVELOPMENT

Working in Neighborhoods
Planning and Development

$4.9 TRANSPORTATION

Tulsa Transit

$118.2 ADMINISTRATIVE AND SUPPORT SERVICES

Information Technology
Asset Management
Short Term and Contracted Capital

$4,469.3 CONSTRAINED CAPITAL PROJECTS INVENTORY TOTAL

POLICE DEPARMENT
CONSTRAINED CAPITAL PROJECTS INVENTORY

The majority of the Police Department's existing capital needs have been included in the voter approved Improve Our Tulsa Capital Program. They will continue to receive funding in the coming years. These projects include improvements at various Police facilities, as well as the replacement of their existing helicopter.

Of the remaining unfunded needs, the Police Department's highest priority is the 911 Facility. This building houses, among others, the City's 911 Emergency Call Center. Improvement projects have been submitted for the general rehabilitation of the building, as well as to replace large equipment used by the Call Center.

The Police Department's unfunded request is listed below. Existing and proposed police and fire facilities are shown on ***Map 2***.

	Project Title	Mayoral Council Goals	Cost Estimate (in $000)	Council District Served
1	911 MCC7500 Motorola Consolettes		1,400	Citywide
2	911 Facilities Renovations		336	Citywide
3	**Eurocopter**		**3,000**	Citywide
4	Helicopter FLIR		900	Citywide
	POLICE PROJECTS TOTAL		**5,636**	

Projects listed in bold are FY17 additions to the inventory.

FIRE DEPARMENT

CONSTRAINED CAPITAL PROJECTS INVENTORY

The continuing replacement of apparatus and the Department's self-contained breathing apparatus units (SCBA) remain to be the Fire Department's highest priorities. Although both were addressed in the Improve Our Tulsa Capital Package; they are ongoing needs. It will be necessary to carry these projects forward so they may continue to be addressed upon the end of the current capital package.

The Department's highest unfunded priorities include; replacing the existing Fire Station Dispatch Program. This is necessary to increase the effectiveness and reliability of Fire Department's responses.

The Department's remaining needs include: training props for the Regional Fire Training Academy, and storage for both fire equipment and apparatus.

Additionally, the Fire Department has identified four sites for relocation, and two for construction. These sites would be necessary to increase/improve safety coverage of the City; as based upon current population density, call volume, and response times.

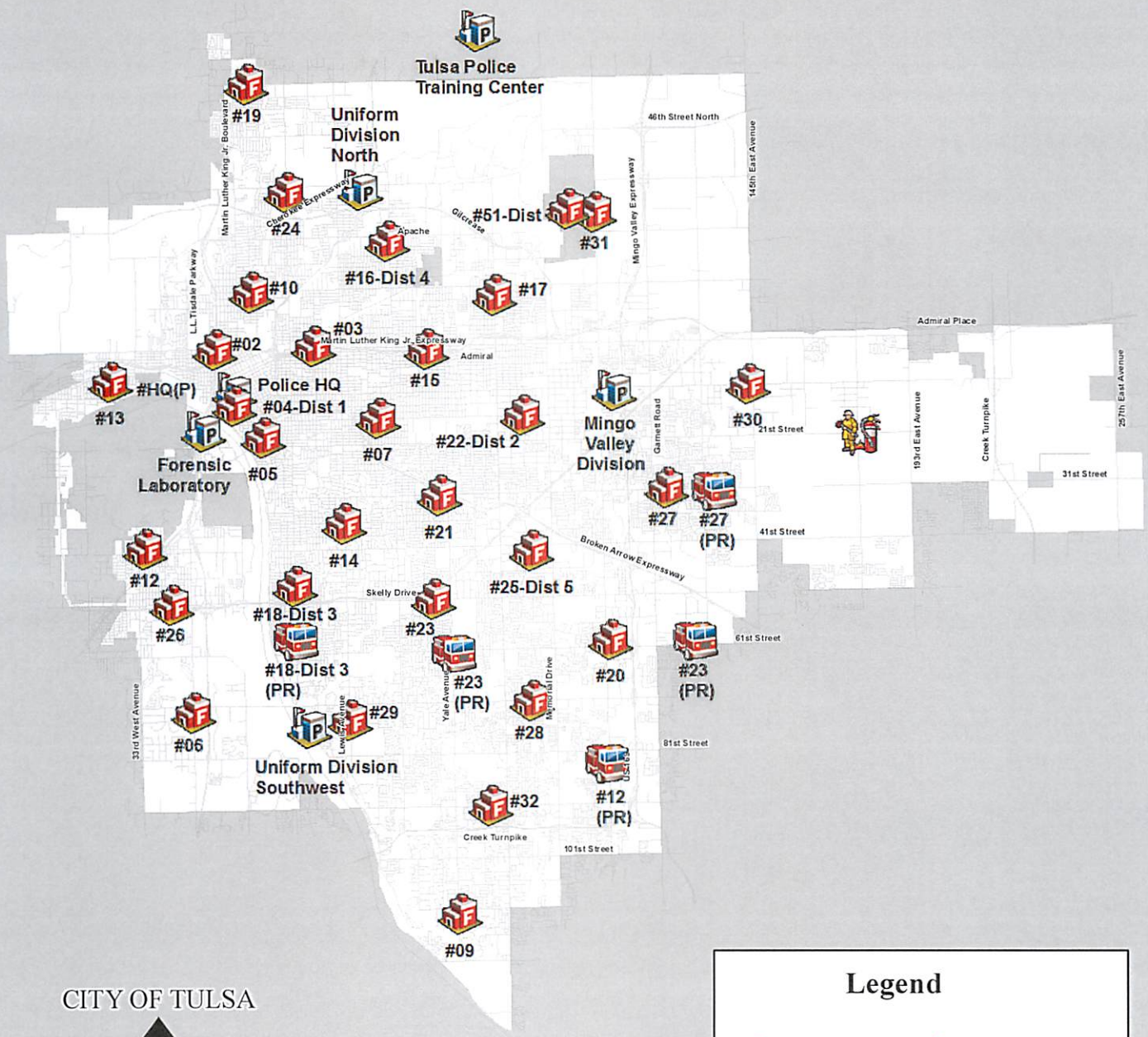
Fire Department capital improvement requests are listed below. Existing and proposed police and fire facilities are shown on ***Map 2.***

	Project Title	Mayoral Council Goals	Cost Estimate (in $000)	Council District Served
1	Regional Fire Training Props		7,000	Citywide
2	Storage Facility		1,995	Citywide
3	Fire Station Dispatch Program		2,500	Citywide
4	Apparatus storage		4,662	Citywide
5	Apparatus Replacement		18,630	Citywide
6	Fire Station 8 - Construct: 4800 S. 129th E. Ave.		5,830	Citywide
7	Fire Station 27 - Relocate: 10400 E. 31st St. area		5,830	Citywide
8	**Fire Station 11 - Construct: 10400 E. Admiral Blvd.**		**5,830**	Citywide
9	**Fire Station 18 - Relocate: 5600 S. Peoria area**		**5,830**	Citywide
10	**Fire Station 12 - Relocate: 8400 S. Mingo area**		**5,830**	Citywide
11	**Fire Station 23 - Relocate: 5800 S. Yale area**		**5,830**	Citywide
	FIRE PROJECTS TOTAL		**69,767**	

Projects listed in bold are FY17 additions to the inventory.

Police and Fire Stations

Map 2



Department of Finance
Budget and Planning Division
March 2016

TOTAL CAPITAL PROJECT REQUESTS (IN MILLIONS)

READER'S GUIDE TO CONSTRAINED CAPITAL PROJECTS INVENTORY

$75.4 PUBLIC SAFETY AND PROTECTION

Police
Fire

$754.4 CULTURAL DEVELOPMENT AND RECREATION

YOU ARE HERE

Park and Recreation
Tulsa Zoo
Gilcrease Museum
Tulsa Convention Center and BOK Arena
Performing Arts Center
River Parks Authority

$3,452.4 PUBLIC WORKS AND INFRASTRUCTURE

Streets
Water
Sanitary Sewer
Flood Control
Public Facilities Maintenance

$64 SOCIAL AND ECONOMIC DEVELOPMENT

Working in Neighborhoods
Planning and Development

$4.9 TRANSPORTATION

Tulsa Transit

$118.2 ADMINISTRATIVE AND SUPPORT SERVICES

Information Technology
Asset Management
Short Term and Contracted Capital

$4,469.3 CONSTRAINED CAPITAL PROJECTS INVENTORY TOTAL

PARKS
CONSTRAINED CAPITAL PROJECTS INVENTORY

The Park and Recreation Department's remaining unfunded high priority projects are related to system maintenance.

Parks Department Master Plan

The Park Department is involved in the implementation of the Park's Master Plan. The intention of the plan is to prioritize capital projects within the City's parks system which is made up of 143 parks covering roughly 8,035 acres. This includes nature centers, golf courses, 5 community centers, WaterWorks Art Studio, 5 swimming pools, 134 sports fields, 106 playgrounds, 103 tennis courts, 12 water playgrounds, 19 splashpads, 2 Skate Parks, 5 disc golf courses, 79 picnic shelters, fitness facilities, gymnasiums, meeting rooms and 64 miles of trails.

The Master Plan has integrated information from additional planning efforts for the City of Tulsa that have helped inform the planning process. These include:

- Summary of recent ten-year plan updates for Tulsa Neighborhood Implementation Plan Studies
- Downtown Tulsa Master Plan
- Brady Village Trail Plan
- Strategic Plan for the City of Tulsa Parks and Recreation Department
- Aquatics Inventory Analysis

Capital Project Inventory

While Tulsa is typical of many mid-sized cities in the United States with relatively low population densities, it nonetheless has a robust park system, with over 8,000 acres of parkland in the inventory, or about 23 acres per 1,000 persons. This is a healthy ratio and a satisfactory one that does not call for any major adjustments. The focus is on what is offered within this acreage and how it meets the needs of Tulsans.

A critical issue is the condition and configuration of the parks. Tulsa has many parks of approximately the same age that are reaching a point in their life cycle where repair and/or re-purposing is required. The plan calls for a new strategy. Tulsa's parks are looked at closely to determine what things within them are timeless, and what things are no longer relevant. Strategic prioritization is needed to determine if elements should be removed, replaced, or repurposed when funds become available. This strategy for addressing the repair and/or re-purposing of low-functioning components is included in the final Park's Master Plan.

As the Park's Department considers its existing infrastructure and resources, it has begun monitoring various trends so that preliminary strategies reflect them. Popularity has been growing in various specializations of parks, including; dog parks, skate parks, and water playgrounds. Conversely, with concern for more traditional parks, citizens are expressing a renewed desire for greater integration of nature into their parks. The desire is to create more natural areas to serve as a refuge from more urban landscapes. Additionally, demand for more educational opportunities is growing. As such, new focus is being directed at designing parks to encourage discovery, nature, adventure, and art play. Lastly, citizens are expressing desire for more events at local parks, in order to help serve as an anchor with which to build a sense of community.

PARKS
CONSTRAINED CAPITAL PROJECTS INVENTORY

The Park and Recreation Department's Master Plan capital improvement strategy is organized around these functional areas.

- Update parks and facilities to address changing needs and desires
  - Improve existing parks to meet community standards
  - Utilize an inventory analysis of existing pools to determine which pools are functional, which need repairs, and which should be replaced or decommissioned.
  - Improve water playgrounds.
  - Increase access to natural areas and open space
  - Create a series of destination parks throughout Tulsa
  - Achieve and maintain an appropriate level of service for all parts of Tulsa

- Maximize recreation program management
  - Enhance recreation program planning method
  - Conduct a program life cycle analysis
  - Implement new programs based on research and feedback
  - Assess services to determine the City's responsibility for the provision of each type of service offered
  - Develop procedures and policies to accurately track program participation and drop-in facility use
  - Create and implement a cost recovery philosophy and policy
  - Track performance measures for all park and recreation services.

Conclusion

The Park Board's highest priority continues to be the maintenance of the existing system. The needs range from roof repairs to air conditioning. They also include remodeling existing facilities to more closely match the needs of today's users and adding storage to protect valuable equipment. The following is a listing of the unfunded needs identified for the park system. The programs are listed by functional category. The parks where improvements total over $100,000 are shown on **Map 4**.

	Project Title	Mayoral Council Goals	Cost Estimate (in $000)	Council District Served
1	Add Restroom Facility (Zink, Pielsticker, Helmerich @ averaging $400,000 each)		1,200	1,2
2	Pond Dredging (Hunter, Leake, Minshall, Owen @ $200,000 each)		875	4,8
3	Fred Johnson Park Rehabilitation		2,750	9
4	Hick Park Site Improvements		1,150	7
5	Lacy Tennis Expansion		825	1
6	New Playground Equipment and Safety Surfaces		1,525	Citywide
7	Reed Community Center Rehabilitation		1,700	2

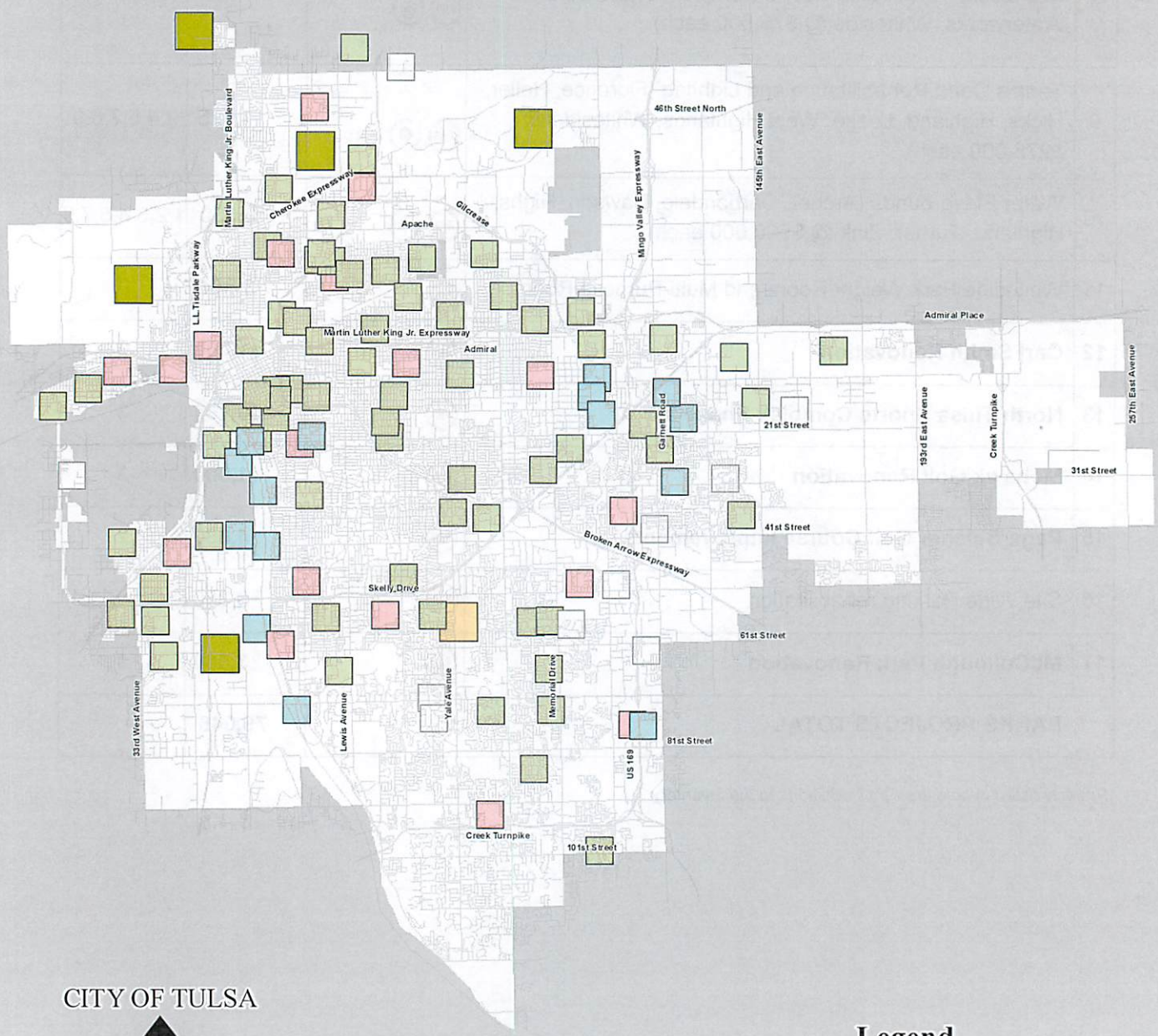
PARKS
CONSTRAINED CAPITAL PROJECTS INVENTORY

	Project Title	Mayoral Council Goals	Cost Estimate (in $000)	Council District Served
8	Security System Upgrades (Henthorne, Hicks, McClure, Newblock, North Tulsa Sports Complex, Skate North, Waterworks, Whiteside @ $76,500 each)		612	1,3,4,7,9
9	Tennis Court Rehabilitation and Lighting (Florence, Heller, Hicks, Highland, Leake, West Highlands, Whiteside @ $275,000 each)		1,925	2,4,5,7,8,9
10	Water Playgrounds (Archer, Carbondale, Dawson, Highs, Highland, Turner, Zink @ $500,000 each)		3,500	1,2,3,4,5,7,9
11	Whiteside Park Weight Room and Multi-Purpose Room		3,854	9
12	**Carl Smith Renovation**		**11,000**	**6**
13	**North Tulsa Sports Complex Phase 2**		**10,100**	**3**
14	**Mohawk Golf Renovation**		**11,000**	**3**
15	**Page Belcher Golf Course Improvements**		**14,080**	**2**
16	Site Wide Parking rehabilitation		9,350	Citywide
17	**McCullough Park Renovation**		**3,600**	**1**
	PARKS PROJECTS TOTAL		**79,046**	

Projects listed in bold are FY17 additions to the inventory.

Park and Zoo Facilities

Map 3



CITY OF TULSA

NORTH

0 1 2 3

Miles

Department of Finance
Budget and Planning Division
March 2016

Legend

- Neighborhood Park
- Community Park
- Area Park
- Conservation Area
- Special Purpose Park
- City Owned Tract

TULSA ZOO
CONSTRAINED CAPITAL PROJECTS INVENTORY

In 2010, the City of Tulsa transferred maintenance and operations to the private company Tulsa Zoo Management Incorporated (TZMI). Through a comprehensive facility evaluation completed in 2010, and the Tulsa Zoo Master Plan completed in 2012; TZMI has identified $127.5 million in necessary improvements for failing exhibits and buildings. In 2013 voters approved the Improve Our Tulsa Capital Program, of which $11.75 million would go to address the *Carnivores* and *Tiger & Snow Leopard* Exhibits. The remaining unfunded projects listed below were targeted because they address the general safety, health, and welfare issues of zoo patrons, staff and animals as well as deferred maintenance. By focusing on these exhibits, the zoo will continue to make progress on its 20-year master plan.

	Project Title	Mayoral Council Goals	Cost Estimate (in $000)	Council District Served
1	Lost Kingdom - Renovate/Expand Elephant Exhibit and Front Entry		30,000	Citywide
2	African Forest - Replace Chimpanzee Exhibit with New Chimpanzee Exhibit and Gorilla Exhibit		30,000	Citywide
3	Tulsa Zoo Deferred Maintenance		2,500	Citywide
4	**Existing Master Plan Projects**		**65,000**	**Citywide**
	ZOO PROJECTS TOTAL		**127,500**	

Projects listed in bold are FY17 additions to the inventory.

Park Sites and Improvements

Map 4

CITY OF TULSA

NORTH

0 1 2 3

Miles

Legend

Parks with Projects that Total More than $100,000

Department of Finance
Budget and Planning Division
March 2016

GILCREASE MUSEUM
CONSTRAINED CAPITAL PROJECTS INVENTORY

The majority of the Gilcrease Museum's capital needs were addressed in the most recent voter approved, Improve Our Tulsa Capital Program. These improvements will include facility upgrades and repairs, as well as roof rehabilitation. Projects in the Improve Our Tulsa Program began receiving funding in 2014. The Museum's highest current priority is the upgrade and replacement of the existing and outdated Halon Fire Suppression system and Closed Circuit Television system. Of the museum's remaining unfunded priorities, is the Gilcrease Museum desire to expand their facilities through the construction of additional space. This expansion would be utilized for a variety of functions including exhibits and education. The remaining projects address general repairs of the Museum itself, such as replacing steam boilers, air handlers, and lighting upgrades.

	Project Title	Mayoral Council Goals	Cost Estimate (in $000)	Council District Served
1	**Interior and Site Signage**		**160**	**Citywide**
2	**Restore Gilcrease House**		**1,273**	**Citywide**
3	**Gilcrease Loading Dock and Approach**		**888**	**Citywide**
4	LED Lighting Upgrade – Phase 2		363	Citywide
5	Install DAS Cellular Reception Booster		553	Citywide
6	**Gilcrease Bike and Trail Connector**		**4,234**	**Citywide**
7	**Expand Facilities at Gilcrease Museum**		**71,013**	**Citywide**
8	Gilcrease Grounds Landscape Master Plan		4,035	Citywide
9	**Fire Alarm Upgrade**		**238**	**Citywide**
10	Fire Suppression – Replace Halon System for lower floor		143	Citywide
11	Closed Circuit Television Replacement		115	Citywide
12	**Mechanical Repairs and Improvements**		**1,930**	**Citywide**
	GILCREASE PROJECTS TOTAL		**84,945**	

Projects listed in bold are FY17 additions to the inventory.

COX BUSINESS CENTER & BOK ARENA
CONSTRAINED CAPITAL PROJECTS INVENTORY

Vision 2025 funded the ballroom/meeting rooms and minor interior renovations to the public gallery areas and convention center arena. The Ballroom opened in January of 2010. Updating and renovating other areas of the facility are now the top priorities for future funding. The Sports Management Group's (SMG) highest priorities include replacing the now obsolete fire alarm systems located both at the BOK and at the Cox Business Center (CBC). Recently, a plan for expanding the CBC has been developed in combination of SMG staff and the Mayor's Office of Economic Development. The desire is to update and expand the facility in an effort to aid Tulsa in remaining competitive with other regional convention centers, and maximize efficiencies with the BOK.

Without the expansion, SMG staff desire continues to be to replace and upgrade various telecommunications, marquee, and video display units in order to remain competitive in attracting large performances and conventions to Tulsa. All remaining projects will address general facility repairs at both the BOK Arena and the Cox Business Center; such as plumbing, electrical, and exterior improvements.

	Project Title	Mayoral Council Goals	Cost Estimate (in $000)	Council District Served
1	**Cox Business Center Expansion**		**55,000**	**Citywide**
2	CBC - Vertical Transport		2,772	Citywide
3	CBC - Security System Improvements		339	Citywide
4	CBC - Plumbing Improvements		675	Citywide
5	CBC - Mechanical Improvements		3,518	Citywide
6	CBC - IT/AV/Tel-Com Improvements		1,515	Citywide
7	CBC - General Building and Maintenance Improvements		126	Citywide
8	CBC - Food & Beverage Improvements		7,349	Citywide
9	CBC - Fire/Life Safety Improvements		69	Citywide
10	CBC - Furniture, Fixtures, and Equipment Improvements		184	Citywide
11	CBC - Exterior Improvements		2,653	Citywide
12	CBC - Event Related Improvements		1,226	Citywide
13	CBC - Electrical Improvements		2,846	Citywide

COX BUSINESS CENTER & BOK ARENA
CONSTRAINED CAPITAL PROJECTS INVENTORY

	Project Title	Mayoral Council Goals	Cost Estimate (in $000)	Council District Served
14	CBC - ADA Improvements		39	Citywide
15	BOK - Specialty Systems Improvements		3,389	Citywide
16	BOK - Telecommunications Improvements		222	Citywide
17	BOK - Security Improvements		42	Citywide
18	BOK - Plumbing Improvements		1,050	Citywide
19	BOK - Life & Safety/Fire Improvements		551	Citywide
20	BOK - General Building Improvements		1,344	Citywide
21	BOK - Food & Beverage Improvements		441	Citywide
22	BOK - Electrical Improvements		2,431	Citywide
23	BOK - Furniture, Fixtures, and Equipment Improvements		3,754	Citywide
24	BOK - HVAC/Mechanical Improvements		567	Citywide
25	BOK - Audio/Visual Improvements 1		735	Citywide
26	BOK - Audio/Visual Improvements 2		8,505	Citywide
27	BOK - Electrical Improvements		2,431	Citywide
	COX BUSINESS CENTER AND BOK ARENA PROJECTS TOTAL		**103,773**	

Projects listed in bold are FY17 additions to the inventory.

PERFORMING ARTS CENTER
CONSTRAINED CAPITAL PROJECTS INVENTORY

The Performing Arts Center's (PAC) most pressing needs were approved for funding in the Improve Our Tulsa Capital Program. With the exception of the HVAC Upgrade project, each of the PAC's remaining needs address interior finishes and repairs within the facility. As more patrons continue to utilize the PAC, staff has expressed interest in adding a 2 ½ story space along the west wall; abutting 3rd Street. Additionally, this will create new foyers outside the existing front wall. This would provide a central lobby where individuals may congregate between shows, or the PAC may use for special event seating. Various interior finishing projects remain a priority as well, including; seat replacement in the Liddy Doenges Theater, repair of the Chapman ceiling and lighting units, and concrete repair of the loading docks.

	Project Title	Mayoral Council Goals	Cost Estimate (in $000)	Council District Served
1	TPAC Loading Dock and perimeter concrete repair		150	Citywide
2	TPAC Facility wide HVAC upgrade		250	Citywide
3	Chapman Ceiling / Lighting unit		300	Citywide
4	**Tulsa PAC Renovation and Expansion**		**94,660**	**Citywide**
5	Doenges Theater entrance and seating retrofit. Upgrade seating and restore theater entrance to preferred configuration.		500	Citywide
6	New mid-sized theatre for Tulsa Performing Arts Center		28,400	Citywide
	PARKS PROJECTS TOTAL		**124,260**	

Projects listed in bold are FY17 additions to the inventory.

RIVER PARKS
CONSTRAINED CAPITAL PROJECTS INVENTORY

In 2007, the River Parks Authority, City, County and INCOG, along with the Corps of Engineers, completed a $500,000 River Corridor Development Study. The study identified a number of projects throughout the River Parks system including the renovation of the River West Festival Park, improvements on the east bank between 11th and 21st streets, including a Route 66 center and commercial facilities at 19th and Riverside, and resurfacing and widening of the trails. These were the highest priorities of the Authority and proceeds from the 2006 Sales Tax Extension Program and Vision 2025 have been allocated for them.

The remaining unfunded high priorities in the River Park's capital project inventory are the acquisition of additional land in the 101st – 121st & Sheridan area, the maintenance of existing facilities, the Turkey Mountain Land Acquisition and improvements, the total renovation of the deteriorating Zink Dam, and various improvements for economic development along the Arkansas River.

	Project Title	Mayoral Council Goals	Cost Estimate (in $000)	Council District Served
1	West Tulsa Sports Complex		900	1,2,4,8,9
2	Expanded Parking Solutions		3,578	2,4,9
3	River Bank Stabilization		5,008	Citywide
4	Trail Renovation - East Bank Joe Creek to 101st		5,652	2
5	Renovate "Turkey Leg" Trail: I-44 to Turkey Mountain		2,746	2
6	West Bank Trail Extension - 71st to Jenks		7,489	2
7	M.K. & T. (Katy Trail) - Resurfacing, erosion control, bridge repair/replacement		5,440	1
8	East Bank Acquisition and Development - 101st to 121st		12,100	2,8
9	East Bank Acquisition and Development - 121st & Delaware		14,500	Citywide
10	Turkey Mountain Master Plan and Expansion		7,600	2
11	Upgrade Park Maintenance Facility		1,628	1,2,4,8,9
12	**Arkansas River, Lakes and Improvements**		**127,200**	**2,9**
	RIVER PARKS PROJECTS TOTAL		**193,841**	

Projects listed in bold are FY17 additions to the inventory.

TOTAL CAPITAL PROJECT REQUESTS (IN MILLIONS)

READER'S GUIDE TO CONSTRAINED CAPITAL PROJECTS INVENTORY

$75.4 PUBLIC SAFETY AND PROTECTION

Police
Fire

$754.4 CULTURAL DEVELOPMENT AND RECREATION

Park and Recreation
Tulsa Zoo
Gilcrease Museum
Tulsa Convention Center and BOK Arena
Performing Arts Center
River Parks Authority

$3,452.4 PUBLIC WORKS AND INFRASTRUCTURE

YOU ARE HERE

Streets
Water
Sanitary Sewer
Flood Control
Public Facilities Maintenance

$64 SOCIAL AND ECONOMIC DEVELOPMENT

Working in Neighborhoods
Planning and Development

$4.9 TRANSPORTATION

Tulsa Transit

$118.2 ADMINISTRATIVE AND SUPPORT SERVICES

Information Technology
Asset Management
Short Term and Contracted Capital

$4,469.3 CONSTRAINED CAPITAL PROJECTS INVENTORY TOTAL

STREETS
CONSTRAINED CAPITAL PROJECTS INVENTORY

The top priority for this area of the City's Capital Improvements Program continues to be arterial and residential street rehabilitation and resurfacing. Since 1996, GO Bond and Sales Tax programs have provided $661 million for street construction and rehabilitation. In 2008, voters approved a $452 million streets package to repair Arterial and Residential streets and Bridges throughout the City of Tulsa over five years. In 2013, voters approved another $624.9 million in general obligation bonds and dedicated sales tax; to repair Arterial and Residential streets throughout the City. Most recently, in 2016 voters approved a permanent 0.85% tax increase to fund routine and preventative street maintenance, as well as some infrastructure and limited operational funding for the City's public transportation system.

Planning Background

Two transportation-planning instruments are used to determine street and expressway projects in the Tulsa area. The Tulsa Metropolitan Area Transportation Study (TMATS) is the State-mandated planning program used to determine regional transportation funding priorities. The other planning tool, the Major Street and Highway Plan (MSHP) which was updated recently to reflect new cross sections developed for the City's updated comprehensive plan, has been in existence for over 50 years and delineates the routes and widths of street right-of-way and the suggested number of lanes that should be constructed when arterial streets are improved. All proposed expressway and street improvements are based on these plans. For arterial streets included in the 2013 funding program, a new planning tool called an Multimodal Mobility Study has been introduced as part of the City's ongoing commitment to planning, designing and constructing Complete Streets. The Complete Streets Procedural Manual has been developed to assist staff and design consultant engineers to develop street projects that serve the needs of all users including automobile, transit, bicycle and pedestrian. This analysis is utilized to determine alternative lane configurations and roadway cross sections that are viable to serve all modes of travel as best as possible, and inform final decisions in developing project plans.

Expressways and Highways

Since World War II, the federal government has collected and distributed tax revenue for the construction of highways, expressways and, to a lesser extent, streets in urban areas. The money is generated by taxes on gasoline and disbursed back to the states and local areas under a variety of programs. With the passage of the Economic Recovery Act in 2009, additional funds were available in FY 10 to address street needs. The formula used to determine each state's annual allocation is based on population, road mileage, and physical size.

The Tulsa area's share of federal and state highway funds varies from year to year. Most funds are used for the construction of expressways and other federal and state highways that serve the area, but some of the money is also used to improve local arterial streets. From FY 82 through FY 15, over $1.7 billion was used to construct portions of Tulsa's expressway system and major streets, and make improvements to the U.S. and state highways that pass through the city. Tulsa only received $8.6 million in 2008 which was used on a number of projects throughout the city; however, it received over $95 million in 2007 and with emergency relief and stimulus funds combined received over $195 million in 2009. In 2011, construction was completed on the stimulus package rehabilitation of the Inner Dispersal Loop (IDL). In 2012, construction continued on I-44 from Yale Avenue to the Arkansas River, and the southbound span of the I-244 bridge over the Arkansas River. In 2014, ODOT completed its final and largest segment of Tulsa's portion of I-44; at the surrounding interchange of South Lewis and I-44. Currently, ODOT is continuing work on I-244 north of Tulsa.

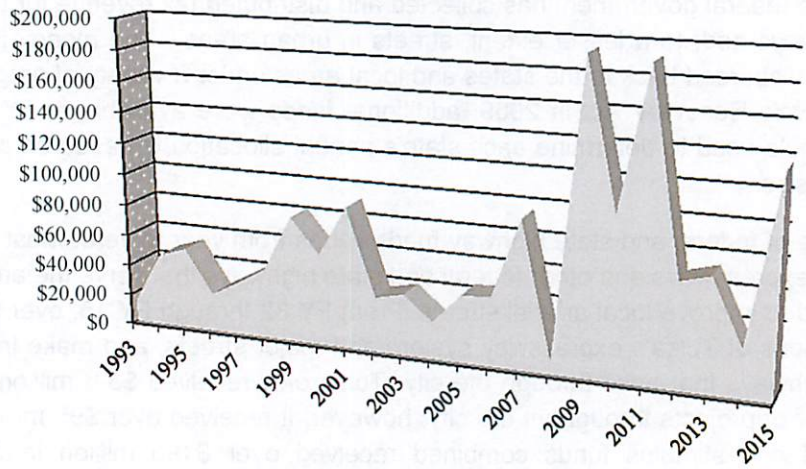
The local expressway system plan was originally developed in the 1950s. While it was designed as a regional network, the City later annexed most of the area it served. The plan shows 107 miles of expressways inside the city limits and/or annexation fence line. To date, 94 miles have been constructed. One segment of the expressway system remains incomplete: the Gilcrease expressway extending from the Tisdale Parkway west and south to I-44. The Gilcrease project has been defined in segments:

Gilcrease North - U.S. 75 west to the Tisdale Parkway, Gilcrease West - Edison Street to I-44, and Gilcrease Northwest - Tisdale Parkway to Edison Street. Construction of the Gilcrease North has been completed. Gilcrease West is under design and right-of-way acquisition is ongoing. The environmental clearance has been granted for that segment extending south of Edison Street to I-44. A Finding of No Significant Impact (FONSI) was issued in October of 2005 for the Gilcrease Northwest segment. Construction was completed on the section of Gilcrease Northwest between the Tisdale Parkway and 41st West Avenue in 2013.

In addition to the sections proposed for new construction, several of the existing expressways are overloaded (Map 5): I-44 west of Sheridan and U.S. 169 between I-244 and I-44. The 2014 traffic counts show the portion of I-44 at Yale Avenue carries 80,900, down slightly from 91,800 vehicles per day in 2000. U.S. 169 between I-244 and I-44 carries over 103,700 vehicles per day and has been widened to 6 lanes. US-169 has also been widened to 6 lanes between I-244 and the Tulsa city limits at 56th Street North.

The Oklahoma Department of Transportation (ODOT) is addressing the congestion problem on the state highway system. It began widening I-44 from four to six lanes between I-244 and the Arkansas River in the early 1990s. The segment between I-244 and the Arkansas River has been recently completed. In FY11, $192 million of State and Federal Highway monies were awarded to Tulsa County for distribution among all entities within the County. This amount was significantly higher than the funding allocated in previous years. The spike in allocations was the result of receiving a TIGER grant award of $60 million to be used at I-244 over the Arkansas River. Tulsa County was allocated $136 million in 2015.

Tulsa County Allocations
State and Federal Highway Money
FY 1993 - FY 2015
(in 000s)



***Source**: Oklahoma Department of Transportation*

Local Arterials

While some federal monies are used to improve local arterial streets, most of the existing major streets were financed with local funds. There are 346 miles of designated arterial streets in the city. Seven miles are improved to six lanes; twenty miles are five lanes; 145 are four-lanes; and the remaining are two lanes.

TMATS uses the "Level C Service Volume" as the standard to gauge the adequacy of the street system. Generally, if a two-lane road carries over 11,900 vehicles a day or a four-lane carries more than 23,800

vehicles, it is not meeting this standard and needs to be analyzed for possible widening to four, five, or six lanes depending upon whether it is a secondary or primary arterial, or reconfiguration of the street cross section due to a multimodal analysis. As shown on ***Map 6***, the problem areas at this time are generally located south of 21st Street between 145th East Avenue and the Arkansas River.

Because urban street projects are complex and time consuming to implement, the City historically advance funds engineering under one capital financing program and then finances construction from a following program. For example, the 1994 Bond Issue and 1996 Sales Tax programs financed the engineering of more than a dozen street projects. Funds for the construction of some of these projects were contained in the 2001 Sales Tax Extension and for others in the 2006 Sales Tax program. Design of fourteen street projects has been funded in the 2005 Bond Issue and the 2006 Sales Tax. Construction of these and other previously designed projects began in the Fix Our Streets sales tax program in 2008. Currently, the 2014 Improve Our Tulsa capital program will fund the construction of four widening projects; as well as two widening design projects; which will be constructed in a future capital program.

Arterial and Residential Street Maintenance and Replacement

The City started using the pavement management system for management of street maintenance and replacement, in 1988. Each street in Tulsa is now examined periodically to determine its current condition and useful life, using the Pavement Management System (PMS). According to the Engineering Department PMS calculations, the City needs to spend over $790 million on arterial and residential street rehabilitation to bring the City's average Pavement Condition Index (PCI) up to 70. The City has begun to address this issue with the passage of the 2008 Fix Our Streets Improvement Program in November 2008, which dedicated $452 million toward improving the overall residential and arterial street conditions across the City. Continuing on this progress, voters approved another capital program in November, 2013. The new program dedicates $486.9 million to Arterial and Residential repair.

Conclusion

Transportation related improvements are among the most expensive capital projects. They also require a comparatively long time to design and construct. Following is the current list of street and expressway capital improvements needs. ***Map 7*** indicates the sites of the major capacity enhancement projects. Cost estimates are based on five year increments except where otherwise noted.

	Project Title	Mayoral Council Goals	Cost Estimate (in $000)	Council District Served
	Expressways and Parkways			
1	Gilcrease Expressway Project (Local Match - 20%) [1]		59,715	Citywide
2	Tisdale Parkway - Gilcrease Expressway to 56th Street	JAL	16,640	1
	Arterial Widening			
3	Admiral Place - Sheridan Road to Mingo Road	JAL	26,480	3,5
4	129th E. Ave. - Pine Street to Admiral Place	JAL	18,560	3
5	25th West Avenue (Gilcrease Museum Road) - Edison	JAL	30,060	1
6	129th E. Ave from 51st St. S. to 61st St. S. Widening	JAL	11,670	6

STREETS
CONSTRAINED CAPITAL PROJECTS INVENTORY

	Project Title	Mayoral Council Goals	Cost Estimate (in $000)	Council District Served
7	Harvard Avenue - 61st Street South to 71st Street		17,660	2,7,8
8	Pine Street Mingo Road to U.S. 169		7,860	6
9	41st Street South - Garnett Road to 129th East Ave		12,140	6
10	91st Street South - Harvard Avenue to Yale Avenue		17,650	8
11	51st Street South - Garnett Road to Broken Arrow Expressway		8,830	6
12	81st Street South - Harvard Avenue to Yale Avenue		920	8
13	61st Street South - Peoria Avenue to Lewis Avenue		13,530	2,9
14	Delaware Avenue - 81st Street South to 91st Street		9,930	2
15	Peoria Avenue - 61st Street South to Riverside Drive		19,300	2
16	Mingo Road - 71st Street South to 81st Street South		13,240	7
17	Mingo Road - 81st Street South to 91st Street South		13,360	7
18	91st Street South - Memorial Drive to Mingo Road		14,070	7
	Intersections			
19	Peoria Avenue and 46th Street North Intersection		7,060	1
20	Peoria Avenue and 56th Street North Intersection		7,730	1
21	Pine Street and Yale Avenue Intersection		9,380	3
22	Yale Avenue and 111th Street South Intersection		7,730	8
23	Yale Avenue and Creek Turnpike Intersection		2,200	8
24	81st Street South and Elwood Avenue Intersection Improvements		7,000	2
25	101st St. S. and Louisville Ave. Intersection Improvements		10,400	8
26	101st St. S. and Mingo Rd. Intersection Improvements		6,660	8
27	101st St. S. and Sheridan Rd. Intersection Improvements		6,660	8
28	91st St. S. - Delaware Avenue to Harvard Ave - Intersection		11,670	2

STREETS
CONSTRAINED CAPITAL PROJECTS INVENTORY

	Project Title	Mayoral Council Goals	Cost Estimate (in $000)	Council District Served
29	Lewis Avenue and 15th St. S. Intersection Improvements		5,300	4
30	11th and Denver Intersection		5,300	4
31	11th and Elgin Intersection		6,370	4
32	11th and Lewis Intersection		6,790	4
33	11th and Peoria Intersection		6,790	4
34	4th Place and South Yale Intersection Improvements		5,300	4
35	4th Place and Sheridan Rd. Intersection Improvements		5,300	3,4
	Traffic Engineering			
36	23rd Street South Bridge Lighting Project		550	4
37	City Wide Guardrail Replacement		2,000	Citywide
38	City Wide Traffic Signalization and Synchronization		2,000	Citywide
39	Citywide Matching Funds [2]		7,000	Citywide
40	Citywide Median and Curb Return Improvements		2,500	Citywide
41	Roadway, Pedestrian, and Decorative Lighting Replacement		1,000	Citywide
42	Matching Funds for ODOT Traffic Projects		4,000	Citywide
43	Pavement Marking & Delineation		7,000	Citywide
44	Traffic Calming		2,000	Citywide
45	Traffic Sign Inventory		1,000	Citywide
46	Traffic Signal Head Upgrades		800	Citywide
47	Traffic Signal Installation and Modification		3,000	Citywide
48	Traffic Signal Pole Replacements		1,500	Citywide
49	Citywide Extruded Panel Sign Replacement		3,500	Citywide
50	Upgrade School Flashing Beacon System		1,700	Citywide

STREETS
CONSTRAINED CAPITAL PROJECTS INVENTORY

	Project Title	Mayoral Council Goals	Cost Estimate (in $000)	Council District Served
51	Public Schools – Safety First Initiative		14,500	Citywide
	Rehabilitation Programs			
52	Arterial Streets, Major Rehabilitation - PCI of 65 (Including sidewalks and preventative maintenance) [2]		195,000	Citywide
53	Residential Streets, Major Rehabilitation - PCI of 65 (Including sidewalks and preventative maintenance) [2]		275,000	Citywide
54	Arterial Streets Preventative Rehabilitation		40,600	Citywide
55	Residential Streets Preventative Rehabilitation		24,930	Citywide
	Bridges			
56	Bridge Repair, Citywide [2]		3,000	Citywide
57	Bridge Replacement, Citywide [2]		17,000	Citywide
58	ODOT Bridge Rehabilitation and Replacement Program		12,000	Citywide
59	Hunter Park Pedestrian and Maintenance Bridge		690	8
60	Creek Turnpike Trail Pedestrian Bridge over Memorial		1,930	8
	Other Projects			
61	Citywide ADA [1]		68,670	Citywide
62	Citywide Matching Funds		7,000	Citywide
63	Hudson Ave. - 51st to 61st St. S. Pedestrian Sidewalk		350	5
64	Edison Street Sidewalk - 38th W. Ave. to 33rd W. Ave		310	1
65	71st St. S. and Riverside Dr. - Eastbound Right Turn lane		550	Citywide
66	71st St. S. and U.S. 169 Lane Modifications		1,100	7
67	Elwood Avenue - 71st Street South to 81st Street South		15,000	2
68	Riverside Drive and Boulder Avenue - Traffic Signals		1,670	4
69	E. Seminole Street - Widening and Improvements westbound		550	3

STREETS
CONSTRAINED CAPITAL PROJECTS INVENTORY

	Project Title	Mayoral Council Goals	Cost Estimate (in $000)	Council District Served
70	19th St. S. Extension - Midland Valley Trail to Boston		2,200	4
71	Residential Streets Sidewalk Improvement		5,000	Citywide
72	Arterial Streets Sidewalk Improvements		4,000	Citywide
73	**GO Plan**		**3,100**	**Citywide**
74	**Peoria Connection**		**7,000**	**Citywide**
	STREETS PROJECTS TOTAL		**1,169,955**	

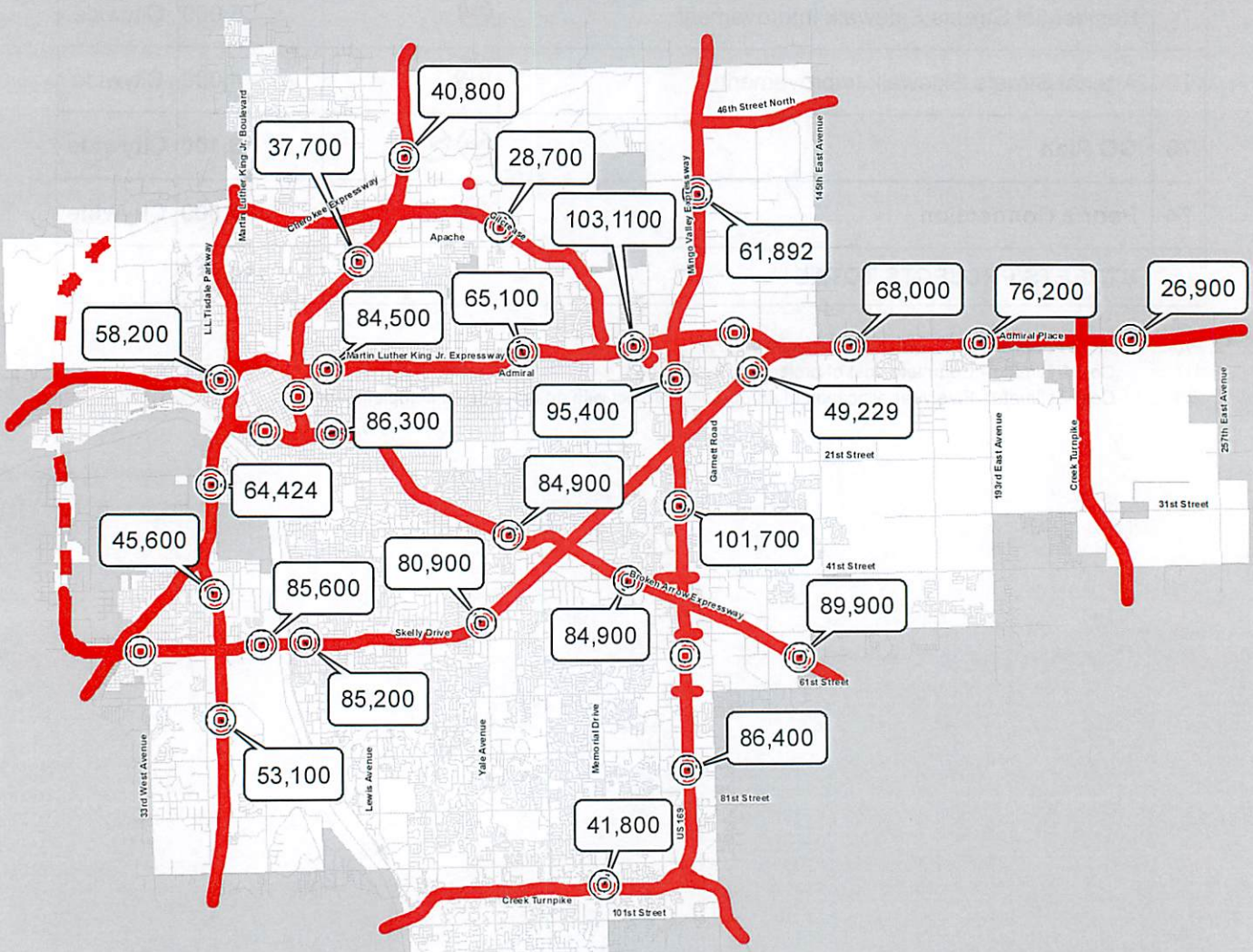
Projects listed in bold are FY17 additions to the inventory.

1) Cost Estimate - Complete cost of project implementation
2) Cost Estimate - Five year allocation of an on-going project with no pre-defined completion date

Expressways with Traffic Counts

Based on 2014 Oklahoma Department of Transportation Traffic Counts

Map 5



CITY OF TULSA

NORTH

0 1 2 3

Miles

Department of Finance
Budget and Planning Division
March 2016

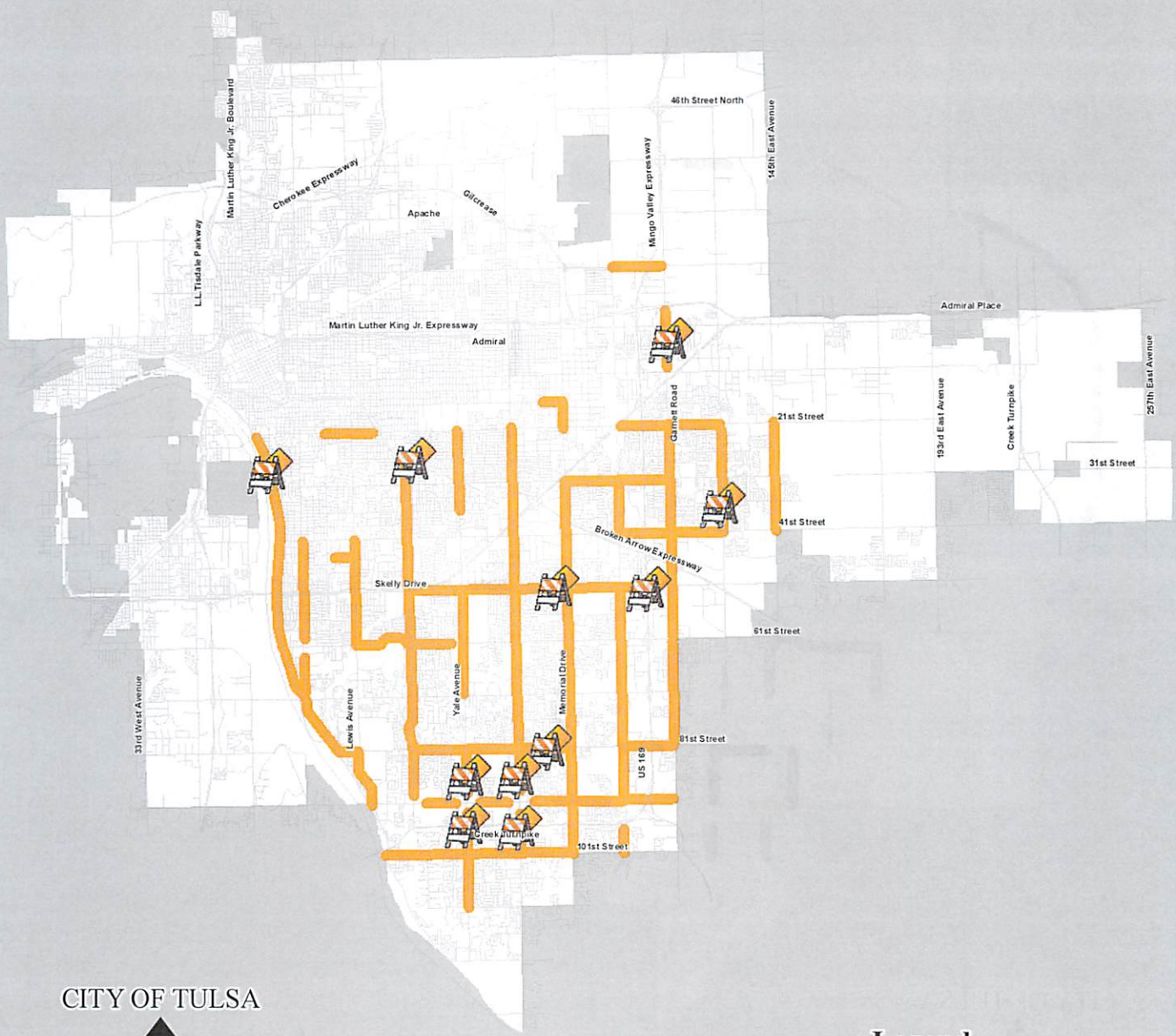
Legend

- Vehicles per Day
- Proposed Expressways
- Expressways

Overloaded Streets

Based on 2014 Oklahoma Department of Transportation Traffic Counts

Map 6



CITY OF TULSA

NORTH

0 1 2 3

Miles

Legend

Over Capacity 1 - 99%

Under Design Construction

Department of Finance
Budget and Planning Division
March 2016

Proposed Street and Expressway Improvements

Map 7

CITY OF TULSA

NORTH

0 1 2 3

Miles

Legend

- Widen 2 Lane Streets
- Expressways and Parkways
- Upgrade 4 Lane Street
- Reopen 2 Lane Street

Department of Finance
Budget and Planning Division
March 2016

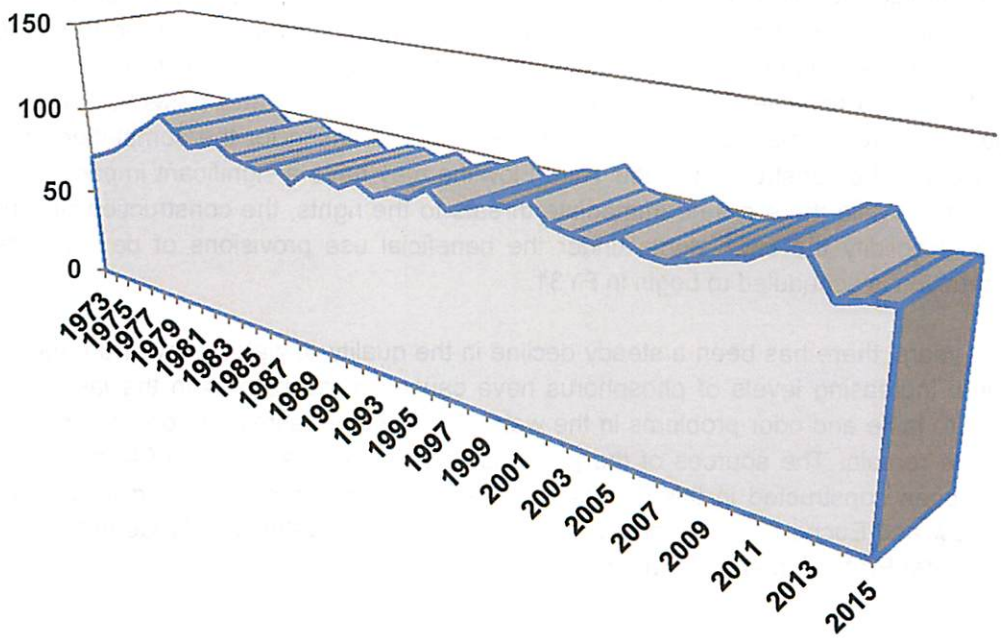
WATER
CONSTRAINED CAPITAL PROJECTS INVENTORY

The goal of the water system is to provide clean water at adequate pressures for the health and safety of the citizens in accordance with all State and Federal regulations. The system has three components: (1) supply, (2) treatment, and (3) distribution. All must be capable of providing adequate amounts of water to meet customer demands. The Tulsa Metropolitan Utility Authority contracted with the Infrastructure Management Group (IMG) Team to complete a new comprehensive assessment of the City of Tulsa's water and sewer systems. The 2012 Comprehensive Water System Study (CWSS) reviews and builds on the previous comprehensives plans prepared in 2001 and updated in 2005. The study, which was completed in July 2012, reviews the current operation and capital needs of the water system and makes recommendations for future short-term and long-term capital improvements needed to meet the strategic objectives and priorities of Tulsa water system.

Historic and Projected Demand

The historic demand for water in Tulsa is documented in the following graph. Tulsa used a record volume of water during the summer of 2011. On August 1, 2011, Tulsa used 207 MGD of treated water; 94% of the City's current production capacity. As part of the new CWSS, historical population data and available growth projections were reviewed and an overall future growth rate for the Tulsa Metropolitan Statistical Area (TMSA) was selected. The data is then used to estimate future population and water demand for TMUA's service area over the next 50 years. Water demand is discussed in terms of system-wide max day projections. In addition to population, weather has a significant impact on the amount of water that is used. Hot, dry summers like the one Tulsa experienced in 2011 significantly increase the overall demand for treated water. The current maximum day demand for Tulsa without drought is 131.54 MGD. The CWSS provides a projection of the water system demand, with and without drought, through 2060. Future water demand projections will be used to determine the timing for water system improvements and future water system expansion.

City of Tulsa
Average Daily Water Demand 1973-2015
(in Millions of Gallons)



Source: *Water and Sewer Department*

2015 to 2030 Projected Water Demand
(In Millions of Gallons per Day)

Year	Average	Maximum Day	Maximum Day with Drought
2015	110	185	210
2020	115	197	224
2025	123	210	239
2030	131	223	254

Source: CWSS 2012

Maximum Day (MGD) equals 1.78 times the Average Day (MGD)
14 percent increase in Maximum Day (MGD) for drought conditions

Since 2000, the average day water demand for the City of Tulsa has ranged from 96 to 115 MGD. The ratio between the average day and the maximum day over the last ten years ranged from 1.28 to 1.60. The variations in the average day and maximum day demands are primarily dependent on summer weather conditions, which ranged from cool and wet during the summer of 2004 to hot and dry during the summers of 2011 and 2012. However, in 2013 and 2014, the temperature trended towards cool and dry.

Supply

Tulsa has two sources of raw water: Spavinaw Creek (Spavinaw and Eucha Lakes) and the Verdigris River (Oologah Lake). They are supplemented by an emergency connection to Lake Hudson. Spavinaw and Eucha Lakes can provide an average annual yield of 59 million gallons per day (MGD) of untreated water under drought conditions; the City has water rights to 128 MGD from Oologah Lake; and Lake Hudson can provide 31 MGD in emergencies. In addition, a third permanent supply source has been obtained from the Grand River Dam Authority (GRDA).

In 1986, Tulsa contracted with GRDA to obtain additional raw water from the Grand River Salina Pumped Storage Project, which is owned by the GRDA. Tulsa entered into a contract to use up to 80 MGD from this source; however, there is currently no flowline conveyance system in place to bring this water to Tulsa. The 2012 CWSS reviewed the need to develop this source of water based on water demand projections and makes recommendations regarding the need and timing for the completion of the Third Raw Water Flowline. The construction of the Third Flowline may have a significant impact on the water system capital plan. While there are no immediate threats to the rights, the construction of a portion of the pipeline would solidify the city's rights under the beneficial use provisions of pertinent case law. Currently, construction is scheduled to begin in FY31.

Over the last 10 years, there has been a steady decline in the quality of water drawn from the Spavinaw Creek watershed. Increasing levels of phosphorus have caused algae blooms in the lakes. The algae blooms have led to taste and odor problems in the water. While some tastes and odors can be removed at the plant, some remain. The sources of the phosphorus pollution are dozens of large-scale chicken farms that have been constructed in this watershed. Intensive efforts are continuing to preserve water quality in Spavinaw and Eucha Lakes; such as the Eucha-Spavinaw Water Quality Court Master project, and the Source Water Protection and Management Program.

Water System Capacities

Supply Storage Allocation in Billions of Gallons		Annual Supply Dry Weather Yield		Flowline Capacity MGD		Treatment Capacity	
Eucha	25.9	Lake Hudson	31	Spavinaw #1	38	Mohawk WTP	100
Oologah	67.3	Oologah	128	Spavinaw #2	56	AB Jewell WTP	120
Spavinaw	9.0	Spavinaw/Eucha	59	Oologah #1	40		
				Oologah #2	80		
TOTAL	102.2		218	TOTAL	214		220

Source: *Water and Sewer Department*

Treatment

Water from the Spavinaw system is treated at the Mohawk Water Treatment Plant. The Mohawk WTP was returned to full service in 1999 and has a daily treatment capacity of 100 MGD. The A. B. Jewell plant normally treats water from Lake Oologah. The original A. B. Jewell Plant was completed in 1972. It has been expanded twice and is now capable of treating a maximum volume of 120 MGD. Expansion of the water treatment plant capacity will be required to meet future growth demands. The 2012 CWSS projected maximum day water demands through 2060 with and without drought. The treatment capacity needs of the A. B. Jewell Plant were evaluated and the need and timing for system capacity expansions are addressed in the Capital Improvement Plan. Options to provide increased capacity at A.B. Jewell in the most cost effective and efficient manner will be evaluated prior to plant expansion, which is tentatively scheduled to begin within the next 5 years.

Asset Management is also a high priority for the water system. Continued maintenance and rehabilitation of existing plant infrastructure is required on an ongoing basis for both the A.B. Jewell and Mohawk WTP to replace equipment and infrastructure as it reaches the end of its service life.

Distribution

The distribution system is made up of water lines, pumps, hydrants, meters, and storage facilities. As of June 2015, there are 2,304 miles of water lines, 16,865 fire hydrants, and 142,738 service meters. The system is designed to provide water to customers in accordance with Oklahoma Department of Environmental Quality standards. Tulsa distribution system meets or exceeds performance criteria for water quality, pressure and flow.

While current pipe size and construction standards are adequate, numerous parts of the distribution system are old and/or were built in areas previously outside the city limits and do not meet today's standards. The present distribution system contains over 300 miles of waterline that is more than 70 years old, including 100 plus miles of 2-inch diameter waterline and over 1,200 miles of water line that is more than 40 years old. Approximately half of the Tulsa water system consists of cast iron piping. Although distribution system integrity is adequate, a disproportionate number of breaks and leaks occur in the legacy 2-inch and 6-inch waterline systems.

Distribution system priorities include maintenance of existing infrastructure and replacement and rehabilitation of aging waterlines. Water main replacement is coordinated with street rehabilitation projects to maximize efficiency and minimize disruption to neighborhoods and businesses. Additionally, an ongoing replacement program is underway to upgrade undersized waterlines to improve the level of

service, reliability, and fire protection to areas served by legacy systems. The major lines in the distribution system and the location of plants are shown on ***Map 8***.

Conclusion

Providing high quality water service, protecting the Spavinaw Creek watershed and the City's other raw water supplies from further pollution, replacing and rehabilitating aging infrastructure, planned system expansion to meet future growth, and security are ongoing priorities. Continued investment in infrastructure is required to insure that Tulsa's goals are met. The current water system capital project requests are listed in the following table. Those that can be shown on a city map are on ***Map 9***. The following inventory contains the 30 year cost estimates for all projects which shall receive funding within the next 5 years, as submitted in their most recently adopted TMUA capital plan.

	Project Title	Mayoral Council Goals	Cost Estimate (in $000)*	Council District Served
	A.B. Jewel			
1	A.B. Jewell Capacity Expansion to 150 MGD (Phase I)		29,296	Citywide
2	A.B. Jewell WTP Clarifier Upgrades/Rehabilitation		22,300	Citywide
3	A.B. Jewell Chemical Feed Improvements		3,036	Citywide
4	A.B. Jewell Electrical - Upgrade Medium Voltage Equipment		3,800	Citywide
5	A.B. Jewell SCADA Improvements		4,580	Citywide
6	New Emergency Generator Equipment		5,150	Citywide
7	Repair East and West Clearwell		4,920	Citywide
8	Residuals Handling, Thickening and Dewatering Plant Expansion		4,550	Citywide
	Distribution Mains			
9	Berryhill Waterline Extension		4,735	2
10	Central Business District Water Main Replacement		5,131	Citywide
11	Dead-End Waterline Connections and Extensions		6,750	Citywide
12	Large Water Valve and Vault Replacement		1,200	Citywide
13	Okmulgee #6 and Bixby Connection Improvement		4,429	8
14	Secondary Systems Upgrades - Tulsa 2		1,071	Citywide
15	Unserved Areas (Water)		2,200	Citywide

WATER
CONSTRAINED CAPITAL PROJECTS INVENTORY

	Project Title	Mayoral Council Goals	Cost Estimate (in $000)	Council District Served
16	Utility Bridge		1,500	Citywide
17	W 23rd St. 16" Transmission Line		1,386	2
18	Water Mains Relocations - City Wide		55,010	Citywide
19	Water Mains Replacements - City Wide (Med)		856,416	Citywide
20	Water Mains Replacements - Less than 6-inch City Wide		34,152	Citywide
21	Water Vaults and Large Meters		1,300	Citywide
	Mohawk			
22	Mohawk WTP HSPS Rehabilitation and Improvements - 3C		11,208	Citywide
23	Mohawk WTP Upgrade Raw Water Pumping Station		7,500	Citywide
24	Mohawk Pump Station 1 and 2 Rehabilitation		13,280	Citywide
	Pump Station			
25	Reservoir Hill Pump Station Rehabilitation		1,300	Citywide
	Raw Water			
26	Eucha Dam Anchoring		15,000	Citywide
27	**Eucha Dam Radial Gates Rehabilitation**		**5,500**	**Citywide**
28	Eucha-Spavinaw Water Quality Court Master		56,350	Citywide
29	Grand River Pump Station Refurbishment		4,320	Citywide
30	Lake Yahola Terminal Storage Repair		2,200	Citywide
31	Raw Water Flowline Repairs Oologah		600	Citywide
32	Raw Water Flowline Repairs Spavinaw		75,850	Citywide
33	**Raw Water Tiawah Tunnel Repairs**		**1,781**	**Citywide**
34	Source Water Protection and Management Program		72,471	Citywide
35	Spavinaw Pump Station Rehabilitation		9,500	Citywide

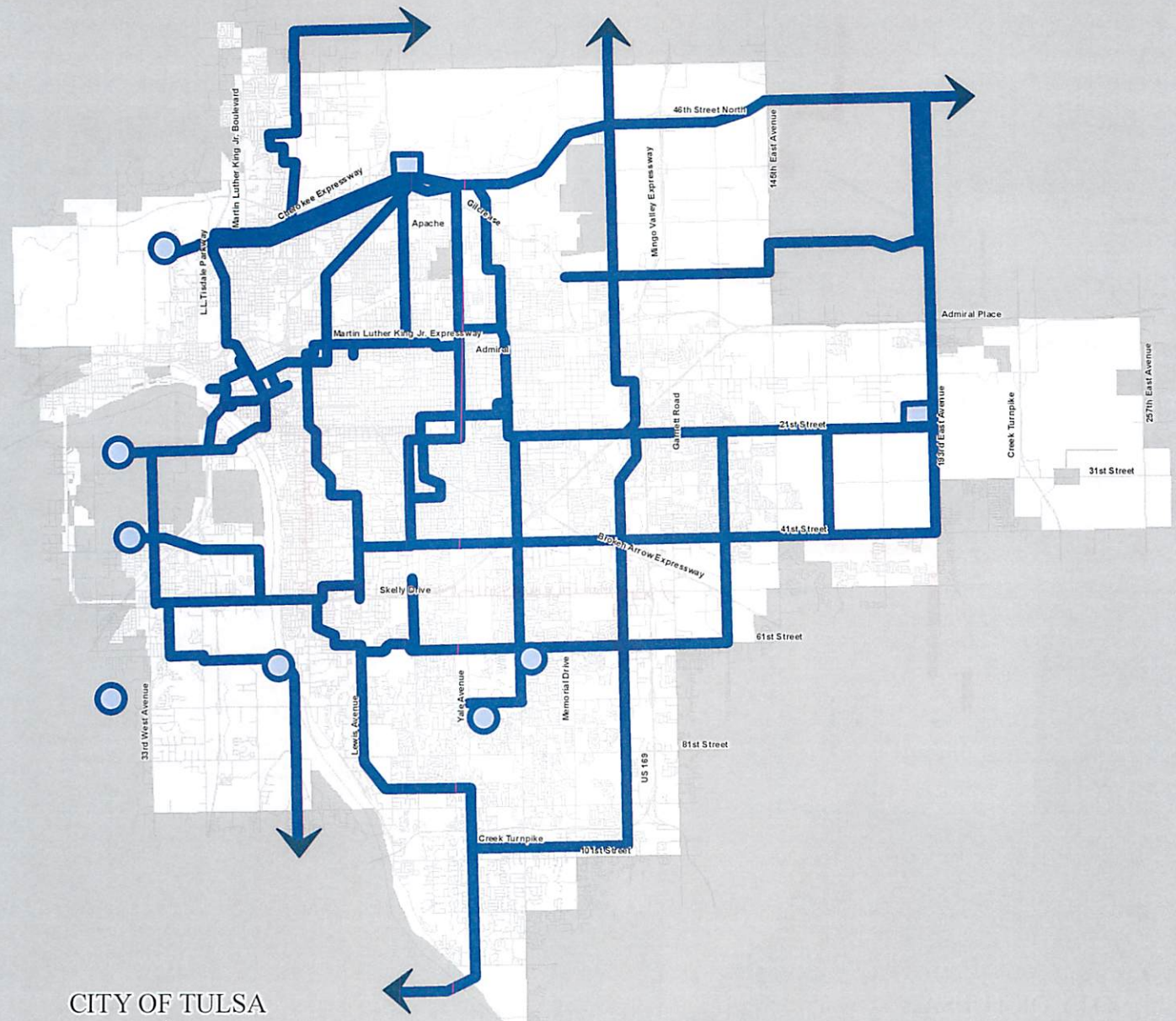
WATER
CONSTRAINED CAPITAL PROJECTS INVENTORY

	Project Title	Mayoral Council Goals	Cost Estimate (in $000)	Council District Served
36	Spavinaw/Oologah Intertie near Bird Creek - Site Valve/Piping		452	Citywide
37	Unruh Terminal Storage Repair		1,425	Citywide
38	Woods Pump Station Refurbishment		2,920	Citywide
	Transmission Mains			
39	Cherokee Waterlines - 2020		18,720	Citywide
40	Transmission Line Condition Assessment		1,000	Citywide
41	Transmission Main from A.B. Jewell - Phase 1 & 2		58,499	6,7,8
	Water Tanks			
42	Water Tanks - Repaint/Rehabilitation		84,750	Citywide
	WATER PROJECTS TOTAL		**1,497,538**	

Projects listed in bold are FY17 additions to the inventory.

Water Treatment and Distribution System

Map 8



CITY OF TULSA

NORTH

0 1 2 3

Miles

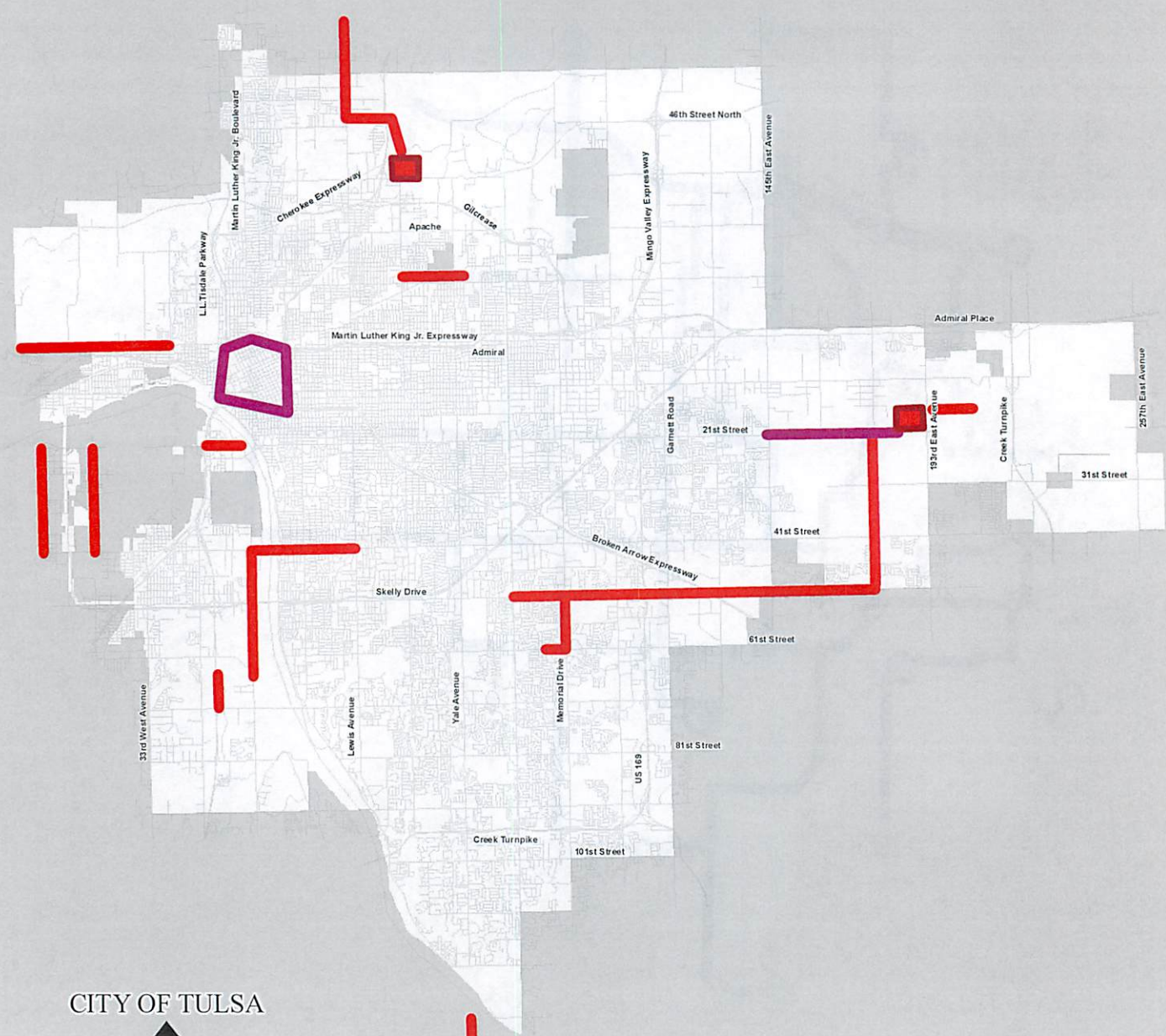
Legend

- 24" Mains and Larger
- Water Tanks
- Treatment Plants

Department of Finance
Budget and Planning Division
March 2016

Proposed Water Systems Projects

Map 9



CITY OF TULSA

NORTH

0 1 2 3

Miles

Legend

- New Water Mains
- Rehab Old Mains
- Treatment Plant Improvements

Department of Finance
Budget and Planning Division
March 2016

SANITARY SEWER
CONSTRAINED CAPITAL PROJECTS INVENTORY

Between 1992 and 2008, over $240.1 million in General Obligation (GO) Bond proceeds and Sales Tax funds were allocated for sewer system improvements. These programs, along with state revolving loans, provide funding for critical projects. Even with this high level of funding, the inventory of needed sanitary sewer projects still exceeds $365 million in the next five years. The Tulsa Metropolitan Utility Authority contracted with the Infrastructure Management Group (IMG) to complete a new comprehensive assessment of the City of Tulsa's water and sewer systems. The 2012 Comprehensive Sewer System Study (CSSS) reviews and builds on the previous comprehensive plan prepared in 2003. The study, which was completed in 2012, reviews the current operation and capital needs of the sewer system and will make recommendations for future short-term and long-term capital improvements needed to meet the strategic objectives and priorities of the Tulsa sewer system. The projects appearing within the inventory below are a result of the most pressing needs identified by IMG over the next 5 years.

The City's sanitary sewer system is designed to collect and treat sewage and return clean water to area streams and rivers in accordance with State and Federal standards. The sewer system can be divided into two components, the collection system and treatment plants. The collection system consists of collector sewers, larger diameter "interceptors," along with lift stations and force (pressurized) mains. Tulsa is divided into four basins each served by a treatment plant: Northside, Southside, Haikey Creek, and Lower Bird/Spunky Creek. **Map 10** shows the locations of the large interceptors in the collection system and the plants.

Average Daily Flows
Tulsa Sanitary Sewer Plants
FY 2005 – FY 2015
(in Thousands of Gallons)

Fiscal Year	Northside	Southside	Haikey	Lower Bird
2004/05	29,500	29,000	10,600	300
2005/06	23,200	25,900	10,100	300
2006/07	28,000	29,600	11,200	300
2007/08	23,870	22,111	8,241	324
2008/09	28,500	29,300	11,000	300
2009/10	31,600	30,100	11,700	500
2010/11	23,400	24,500	10,800	500
2011/12	22,400	21,700	9,500	700
2012/13	20,700	20,900	10,400	900
2013/14	19,400	21,100	9,700	800
2014/15	30,000	30,000	11,000	1,200

***Source**: Water and Sewer Department*

Because of different land uses and stream classifications in the basins, each plant must meet different treatment requirements and standards established by the Federal Clean Water Act. At this time, the City is meeting all of these standards, but continues to improve the system to meet future standards. The projects needed to meet state and federal requirements, as well as other facilities needed to improve service, are documented in various inflow and infiltration studies conducted over the last fifteen years.

Northside Service Area

The Northside Wastewater Treatment Plant is located at the confluence of Bird and Mingo Creeks. This plant can treat 42 mgd to advanced secondary treatment levels. Many of the previously identified repairs in the Northside Service Area are complete. Work continues on nitrification improvements.

SANITARY SEWER
CONSTRAINED CAPITAL PROJECTS INVENTORY

Southside Service Area

The Southside Wastewater Treatment Plant, located at West 51st Street and the Arkansas River, also has a treatment capacity of 42 mgd. The plant is undergoing a $12 million improvement program to address UV Disinfection and Anaerobic Digester repairs, and should be complete in mid-2016. In 2013 $4.5 million in OWRB loan funds were appropriated to address odor control improvements. Design has concluded and another $2.6 million in OWRB loan funds was appropriated in 2015 to complete improvements. Most recently, funds have been appropriated to address screening improvements to better filter particulates.

Like the Northside Basin, the City has identified and fixed numerous overflow problems in this basin.

Haikey Creek Service Area

The Haikey Creek Treatment Plant serves south Tulsa and the western portion of Broken Arrow, a high-growth area in the MSA. For this reason the plant was doubled in size and is now capable of treating 16 mgd per day. Tulsa and Broken Arrow jointly funded the plant expansion.

Spunky Creek/Port of Catoosa Service Area

Lower Bird Creek Treatment Plant and attendant pump stations were built to serve the Port of Catoosa. The construction of this plant allowed the closing of the lagoons that previously served the Port. This was particularly important to the future development of the Port, as the lagoons were at capacity and additional industrial development could not occur until this plant was in service. Additionally, the City of Catoosa was under a consent order to close and abandon their lagoons and replace them with a new treatment plant, or instead divert the flow to the Lower Bird Creek. The plant has recently completed an expansion from 2.0 mgd to 4.0 mgd which will allow future growth at the Port, the City of Catoosa, and other potential users in the area. TMUA also needed a site for a Lift Station to pump flow from the Hard Rock Casino and the Spunky Creek drainage area South of Interstate 44 / Highway 412. An agreement was made with Catoosa to build a Lift Station at Catoosa's lagoons and pump all of Catoosa's flow including the Hard Rock Casino to the Lower Bird Plant for treatment (approximately 800 mgd.). Catoosa also agreed to allow TMUA to share their main Spunky Creek Interceptor for flow coming from Rolling Hills and the rest of the Lower Bird Creek basin. Flow meters were installed to keep track of amount of flow treated of each Catoosa and TMUA. TMUA will design and build a parallel sewer along Catoosa 's main interceptor to serve the remaining Spunky Creek Basin in the City of Tulsa.

Other than the Port, most of this basin is being served by septic tanks. There are two subdivisions (Rose Dew and Rolling Hills) whose sewage is pumped out of this basin and treated at the Northside Treatment Plant. However, both completed and planned improvements will allow better service to this entire basin.

Conclusion

The City's sewage treatment plants now have sufficient capacity to serve the city well into the future. In previous years, stringent federal and state regulations forced the City to allocate significant resources to collection system problems. Almost $548 million of sales tax and debt have been allocated since 1990 to build projects required by administrative orders and consent decrees and to improve critical parts of the system. Although the City has completed the requirements stipulated by the administrative orders and consent decrees issued in the late 1990's, additional consent orders have been issued to eliminate recent isolated incidents of residential sewage overflows. Debt used to finance these improvements has been or will be repaid with a combination of enterprise funds and property taxes. The Sanitary Sewer needs for the next 15 years are listed below and shown on **Map 11**.

SANITARY SEWER
CONSTRAINED CAPITAL PROJECTS INVENTORY

	Project Title	Mayoral Council Goals	Cost Estimate (in $000)	Council District Served
	Area Wide			
1	FEB Joint and Crack Repairs		100	Citywide
2	Resurface WWTP & Lift Stations Roadways & Parking		675	Citywide
	Collection System			
4	93-N Relief		5,837	1
5	Areawide Point Repairs		16,275	Citywide
6	Berryhill North Interceptor		7,215	1
7	Catoosa Interceptor Relief - EGR + ROW		16,776	3,6
9	Concrete Pipe Replacement		42,181	Citywide
10	Crow Creek 44-S Relief		2,051	7
11	Crow Creek East 62-S Relief		2,592	7
14	Flatrock West (9-N) Relief		7,580	1
15	Joe LaFortune 70-S Relief		3,222	7
16	Jones Creek Relief (91-N)		351	7
17	Jones Riverside Airport- Sewer Eastside		2,048	2
19	Lift Station Replacements or Upgrades		19,386	Citywide
20	Mill Creek 92/95N Relief		510	3
21	Northgate LS Relief		1,199	1
22	Rose Dew LS Rehabilitation		1,200	6
23	Sewer Rehab Areawide		161,625	Citywide
27	Spunky Creek Main Stem South Contract 1		2,700	6
28	Spunky Creek Main Stem South Contract 2		21,998	6
29	Street Package-Sewer Rehab Citywide		21,000	Citywide
30	Unsewered Areas Areawide		39,342	Citywide
31	West Tulsa 39, 40, 41-S Relief		24,547	2

SANITARY SEWER
CONSTRAINED CAPITAL PROJECTS INVENTORY

	Project Title	Mayoral Council Goals	Cost Estimate (in $000)	Council District Served
	Haikey Creek			
32	Activated Sludge Diffused Aeration and Primary Sludge Handling Improvements		8,834	2,8
33	Haikey Creek Dewatering Facility		3,318	2,8
34	Haikey Creek Grit Facility Rehabilitation		1,650	2,8
35	Haikey Creek Lift Station Improvements - Phase 2, 3, 4		6,600	2,8
36	Haikey Creek Maintenance Building		400	2,8
37	Haikey WWTP Anaerobic Digester Addition		15,811	2,8
38	Haikey WWTP Primary Clarifier Addition		8,858	2,8
39	Haikey SAMS Equipment Replacement		7,394	2,8
	Lift Stations			
40	Northwest Regional Lift Station, FM, and FEB, Phase 1		13,317	1,3,4
	Lower Bird Creek			
41	Excess Flow Line from LBCWWTP to Port South		5,499	6
	Northside			
42	Northside Interceptor Lift Station Screening Improvements and Upgrades		3,300	1,3,4,5,6
43	NS WWTP Security and Safety Improvements to Disinfection		1,000	1,3,4,5,6
	Southside			
44	71st Street Dewatering Conveyor		840	1,2,4,7,8,9
45	71st Street Dewatering Facility - Storage Tank Repair		1,236	1,2,4,7,8,9
46	71st Street Drying Bed Modifications		1,200	1,2,4,7,8,9
47	Southside Clarifier Testing/Mod's		81	1,2,4,7,8,9
48	Southside Influent Lift Station Diversion to Cherry Creek Lift Station		907	1,2,4,7,8,9
49	Southside Solids Facility Plan and Improvements		3,337	1,2,4,7,8,9
50	Southside WWTP Influent Lift Station- Fine Screens		4,235	1,2,4,7,8,9

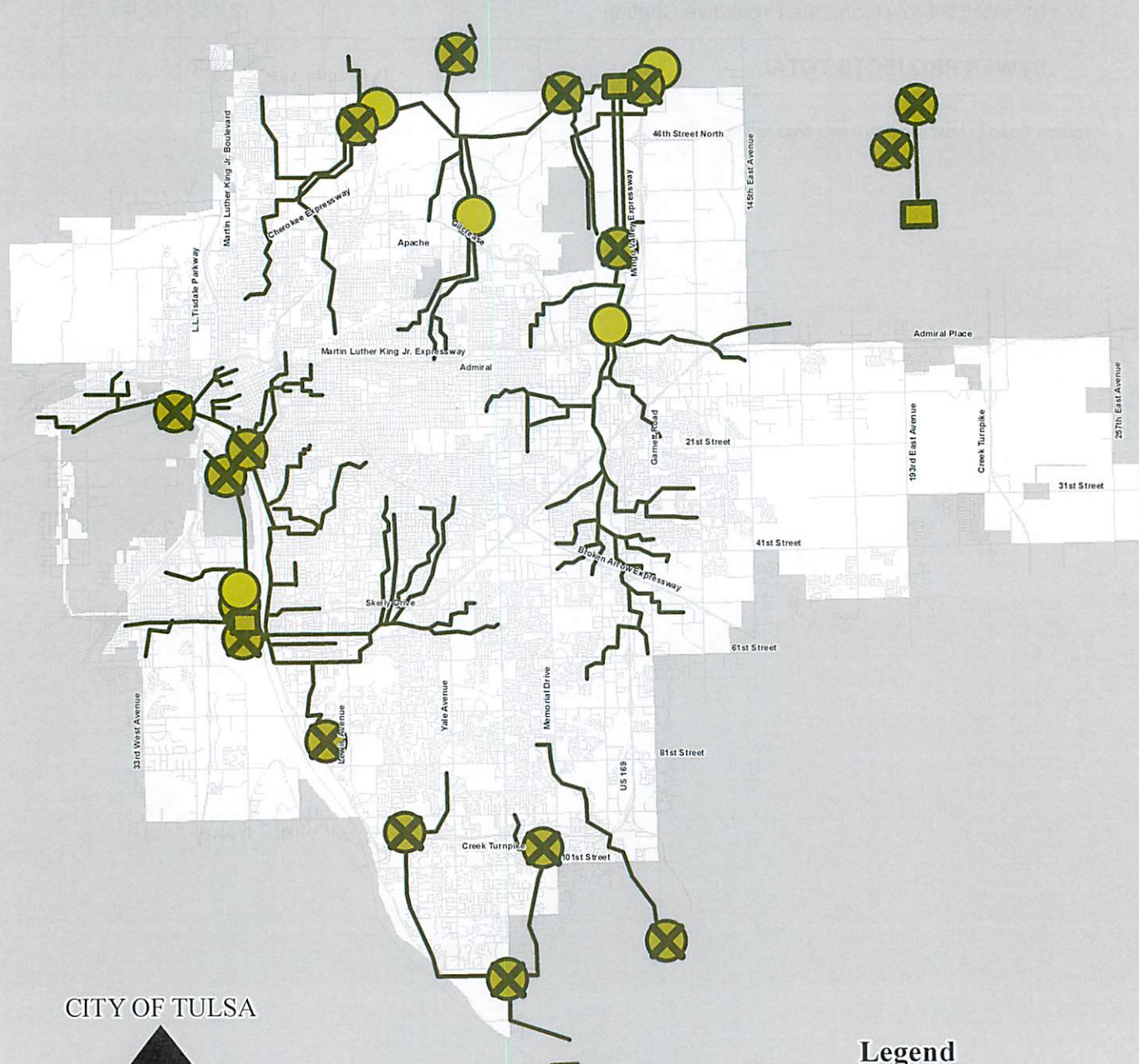
SANITARY SEWER
CONSTRAINED CAPITAL PROJECTS INVENTORY

Project Title		Mayoral Council Goals	Cost Estimate (in $000)	Council District Served
51	Southside WWTP Odor Control Addition		4,575	1,2,4,7,8,9
52	SS WWTP Flow Concrete Protective Coating		2,786	1,2,4,7,8,9
	SEWER PROJECTS TOTAL		**495,588**	

Projects listed in bold are FY17 additions to the inventory.

Sanitary Sewer Collection and Treatment System

Map 10



CITY OF TULSA

NORTH

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Miles

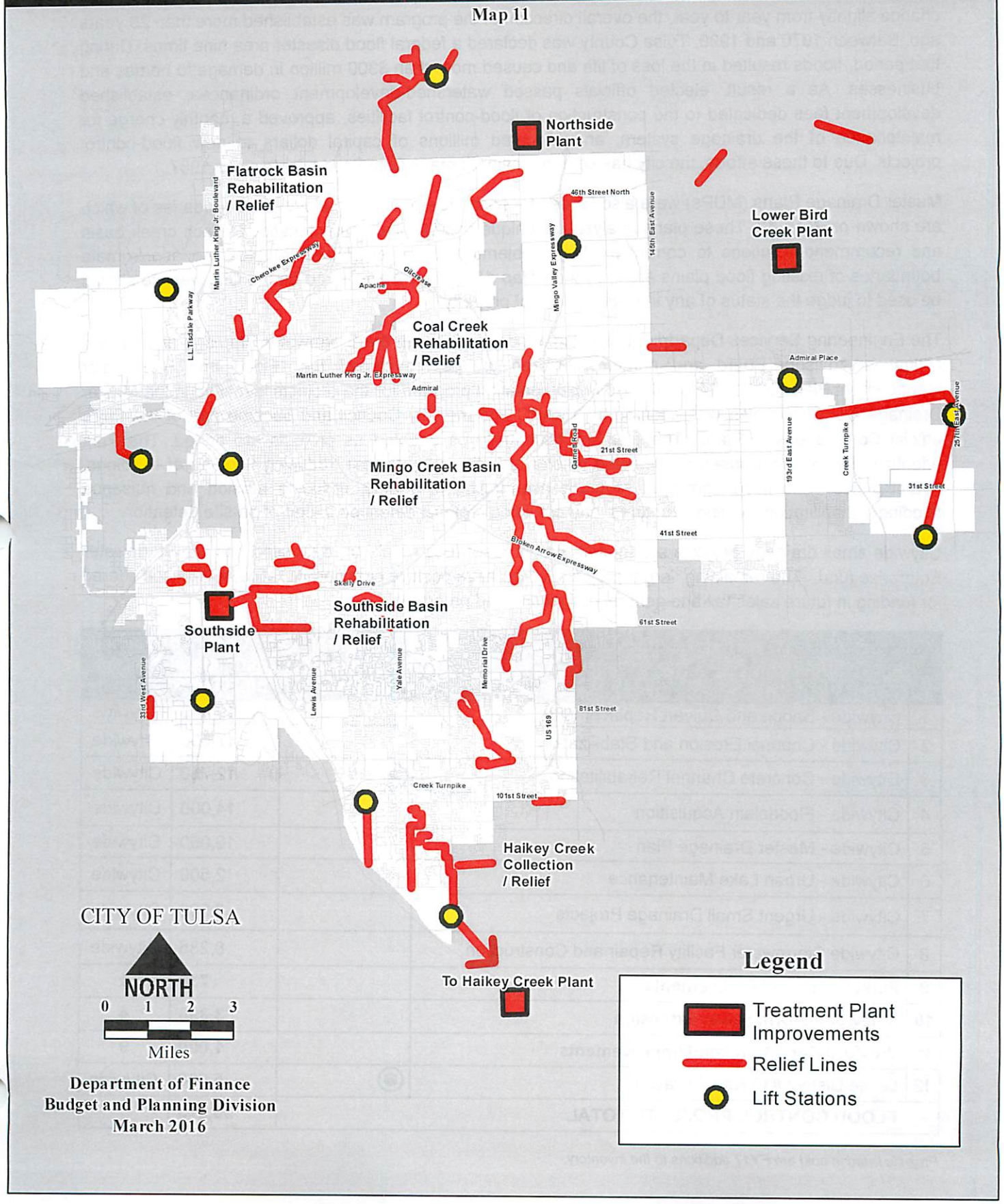
Legend

- Treatment Plants
- Excess Flow Facility
- Major Lift Stations
- 15" and Larger Interceptors and Force Mains

Department of Finance
Budget and Planning Division
March 2016

Proposed Sanitary Sewer Projects

Map 11



Department of Finance
Budget and Planning Division
March 2016

FLOOD CONTROL
CONSTRAINED CAPITAL PROJECTS INVENTORY

Based on citizen and neighborhood input the top priority projects are "small drainage projects" and "channel erosion control" throughout the city. While immediate priorities in the area of flood control may change slightly from year to year, the overall direction of the program was established more than 20 years ago. Between 1970 and 1990, Tulsa County was declared a federal flood disaster area nine times. During that period, floods resulted in the loss of life and caused more than $300 million in damage to homes and businesses. As a result, elected officials passed watershed-development ordinances, established development fees dedicated to the construction of flood-control facilities, approved a monthly charge for maintenance of the drainage system, and allocated millions of capital dollars to new flood-control projects. Due to these efforts, the city has seen no major damage from flood events since 1987.

Master Drainage Plans (MDPs) were also funded for each creek basin in the city, the boundaries of which are shown on ***Map 12***. These plans analyze the unique hydrological characteristics of each creek basin and recommend solutions to correct existing problems and prevent future trouble. The approximate boundaries of existing flood plains are shown on ***Map 13***. Official maps found on the City website should be used to judge the status of any individual piece of property.

The Engineering Services Department, working in conjunction with the Stormwater Drainage and Hazard Mitigation Advisory Board and numerous citizen groups, developed the "Flood and Stormwater Management Plan 1999-2014," a phased implementation program for the projects identified in the Master Drainage Plans. The plan was adopted by TMAPC and the City Council and became part of the City's official Comprehensive Plan. The plan will continually be updated as projects are added. The Plan prioritizes the projects based on selected criteria including project cost, reducing flooding of buildings, reducing economic flood damages, reducing overtopping of streets, reducing erosion and nuisance flooding, rehabilitating existing structures, and providing regional detention in-lieu of on-site detention.

Citywide small drainage projects are funded through user fees which are deposited into the Stormwater Enterprise fund. The remaining, larger projects, which have positive cost benefit ratios, will be considered for funding in future sales tax and general obligation bond programs.

	Project Title	Mayoral Council Goals	Cost Estimate (in $000)	Council District Served
1	Citywide - Bridge and Culvert Replacements		10,448	Citywide
2	Citywide - Channel Erosion and Stabilization		17,000	Citywide
3	Citywide - Concrete Channel Rehabilitation	⊛	12,750	Citywide
4	Citywide - Floodplain Acquisition		14,000	Citywide
5	Citywide - Master Drainage Plan		16,000	Citywide
6	Citywide - Urban Lake Maintenance		2,500	Citywide
7	Citywide - Urgent Small Drainage Projects		8,500	Citywide
8	Citywide Stormwater Facility Repair and Construction		8,235	Citywide
9	**Parkview Ditch Improvements**		**750**	**1**
10	**Bolewood Storm Sewer Extension**		**3,390**	**4**
11	**Wexford Detention Pond Improvements**		**1,000**	**9**
12	Levee District #12 Rehabilitation	⊛	5,000	Citywide
	FLOOD CONTROL PROJECTS TOTAL		**99,573**	

Projects listed in bold are FY17 additions to the inventory.

Master Drainage Plans Drainage Basins

Map 12

CITY OF TULSA

NORTH

0 1 2 3

Miles

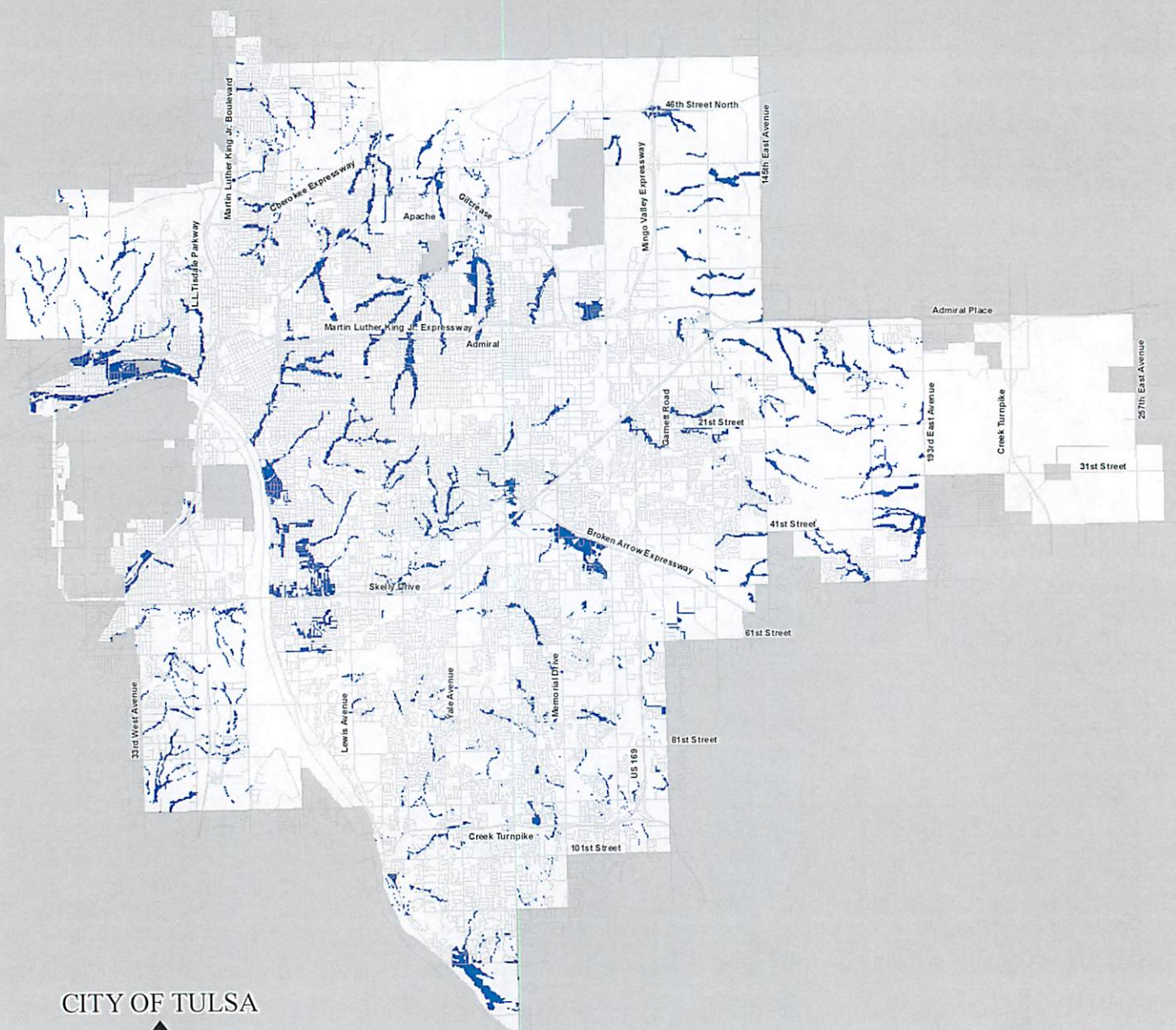
Legend

Basin boundary and name

Department of Finance
Budget and Planning Division
March 2016

Generalized Floodplains

Map 13



CITY OF TULSA

NORTH

0 1 2 3

Miles

Department of Finance
Budget and Planning Division
March 2016

Legend

Floodplain

This map gives a general idea of where flood plains are located. It should not be used to judge the status of an individual parcel of property. Official maps are located in the Engineering Services Department.

PUBLIC FACILITIES MAINTENANCE
CONSTRAINED CAPITAL PROJECTS INVENTORY

Public Facilities Maintenance's highest priority project is to address ADA compliance issues across all City facilities. The remaining priorities are to continue the maintenance program on an even and annual basis, a scheduled repair and replacement program for roofs on City buildings, and security improvements for public facilities.

Public Facilities Maintenance

The Asset Management Department is responsible for the maintenance of nearly 100 City buildings including Fire stations and Police uniform divisions, Equipment Management and public works and infrastructure facilities, the One Tech Center, and the Civic Center Complex. It maintains and updates a comprehensive list of building repairs and modifications needed over the next five years. The list includes repair or replacement of worn-out heating and cooling systems, roofs, driveways and parking lots, and upgrades to building operational systems to be more energy efficient, as well as other needed improvements. The 2006 Sales Tax provided $11 million to continue the maintenance program. The 2006 funding also provides resources for security and safety improvements and carpeting replacement throughout the system. The 2014 Improve Our Tulsa Sales Tax program provided $2.4 million to address ADA compliance.

The Engineering Services and Asset Management Departments oversee a citywide maintenance management program for roofing systems. This program entails inspections to identify deficiencies, engineering and architectural solutions to correct the problems, and repairs and/or replacement of roofs on City owned or operated facilities. It also includes an element for scheduling routine and preventive maintenance. The 2006 Sales Tax provides some funding for this program as does the 2014 Improve Our Tulsa Sales Tax Program.

The Mayor's Performance Review Team, in 2003, issued a list of recommendations that included review and inclusion of energy efficient components in the design of major renovations to existing facilities and the construction of new buildings. Other energy saving strategies can be implemented in existing building operational systems. The 2006 Sales Tax allocates $2.1 million for these improvements.

The 2005 General Obligation Bond program provided funding for over $5 million in improvements to roofs, Gilcrease Museum, the PAC, and security systems.

Due to organizational changes, the Airport Maintenance, Repair, and Operations (MRO) facilities; as well as the Air Force Plant 3 (AFP) facilities will now be included in the Public Facilities Maintenance capital inventory.

	Project Title	Mayoral Council Goals	Cost Estimate (in $000)	Council District Served
1	200 & 600 Civics Center Equipment Relocation		3,500	Citywide
2	OTC - Maintenance and Rehabilitation		5,964	Citywide
3	Page Belcher Alternate Water Source Study		120	Citywide
4	Police Courts Building Elevator Modernization		515	Citywide
5	Replace Fire Alarm - Compstat and Police Courts building		200	Citywide

PUBLIC FACILITIES MAINTENANCE
CONSTRAINED CAPITAL PROJECTS INVENTORY

	Project Title	Mayoral Council Goals	Cost Estimate (in $000)	Council District Served
6	ADA Improvements for City Facilities		1,275	Citywide
7	ADA Improvements for City Parks		1,430	Citywide
8	City Facilities Roofing - Major Renovation		7,625	Citywide
9	Citywide Public Facilities Maintenance - Major Renovation		107,587	Citywide
10	23rd & Jackson Redevelopment Site		1,000	2
11	AFP - Electrical Infrastructure		6,000	Citywide
12	AFP - Exterior and Parking Lot Rehabilitation		1,100	Citywide
13	AFP - Roof Replacement for AFP#3		10,900	Citywide
14	AFP -Air Handler, Chiller, HVAC System Replacement		6,400	Citywide
15	MRO - Boiler Replacement, asbestos and equipment removal		1,700	Citywide
16	MRO - Electrical Infrastructure - Circuits		11,000	Citywide
17	MRO - Metasys Conversions		900	Citywide
18	MRO – Modify Hangar Doors		7,500	Citywide
19	MRO – Plating Facility Modernization		15,000	Citywide
	FACILITIES PROJECTS TOTAL		**189,716**	

Projects listed in bold are FY17 additions to the inventory.

TOTAL CAPITAL PROJECT REQUESTS (IN MILLIONS)

READER'S GUIDE TO CONSTRAINED CAPITAL PROJECTS INVENTORY

$75.4 PUBLIC SAFETY AND PROTECTION

Police
Fire

$754.4 CULTURAL DEVELOPMENT AND RECREATION

Park and Recreation
Tulsa Zoo
Gilcrease Museum
Tulsa Convention Center and BOK Arena
Performing Arts Center
River Parks Authority

$3,452.4 PUBLIC WORKS AND INFRASTRUCTURE

Streets
Water
Sanitary Sewer
Flood Control
Public Facilities Maintenance

$64 SOCIAL AND ECONOMIC DEVELOPMENT

YOU ARE HERE

Working in Neighborhoods
Planning and Development

$4.9 TRANSPORTATION

Tulsa Transit

$118.2 ADMINISTRATIVE AND SUPPORT SERVICES

Information Technology
Asset Management
Short Term and Contracted Capital

$4,469.3 CONSTRAINED CAPITAL PROJECTS INVENTORY TOTAL

WORKING IN NEIGHBORHOODS
CONSTRAINED CAPITAL PROJECTS INVENTORY

The Working In Neighborhoods Department (WIN) was formed in FY07 to help Tulsa neighborhoods in their efforts to remain vibrant and attractive places to live. The WIN Department is composed of Neighborhood Inspections, Animal Welfare, Housing, and Community Services. WIN's current top priority is the expansion of the Animal Shelter. The first phase of this expansion was funded in the 2014 Improve Our Tulsa Capital program. The shelter has currently received funding to address some facility repairs, and will receive further funding in FY17 to replace one incinerator which has reached the end of its useful life. Additionally, the need for backup power during severe weather conditions has been identified.

	Project Title	Mayoral Council Goals	Cost Estimate (in $000)	Council District Served
1	Backup Generators at Animal Shelter		96	Citywide
2	Animal Shelter Expansion Phase II		3,000	Citywide
3	Animal Shelter Expansion Phase III		2,750	Citywide
	WIN PROJECTS TOTAL		**5,846**	

Projects listed in bold are FY17 additions to the inventory.

PLANNING AND DEVELOPMENT
CONSTRAINED CAPITAL PROJECTS INVENTORY

In January of 2008, the City Tulsa Planning Department began the process of updating the City's Comprehensive Plan which had not been updated since 1978. The Comprehensive Plan provides policy guidance regarding land use, transportation, service delivery and major capital improvement projects. A nationally recognized consulting firm was contracted to lead the formulation of the new plan.

The City engaged over 2,500 citizens thru a number of citywide and neighborhood visioning workshops and presentations during plan development. The workshops and presentations focused on gathering resident preferences on how they want the city to grow, look, and feel. A number of scenarios were presented to citizens with regards to the future of the City's transportation options and land use configurations. The plan was formally adopted by Tulsa Metropolitan Area Planning Commission (TMAPC) and the City in the summer of 2010.

The highest priority projects from the PlaniTulsa process and existing small area plans have been added to the CIP Inventory. These projects include the implementation of a small area plan at the Redfork Campus, the design and implementation of a downtown public transportation circulator, and the second phase of the downtown railway quiet zone. Additionally, beautification efforts along Route 66, as well as the Route 66 Station site remain high priorities.

	Project Title	Mayoral Council Goals	Cost Estimate (in $000)	Council District Served
1	DAM PLAN - Downtown Circulation		27,330	4
2	DAM PLAN - Sealed Corridor Phase II		4,000	4
3	SOUTHWEST PLAN - The Redfork Campus Plan (Webster, Clinton, Pleasant Porter)		2,000	2
4	**Citywide & Route 66 Beautification and Reinvestment Fund**		**11,000**	**Citywide**
5	**Peoria-Mohawk Business Park**		**10,000**	**1,3**
6	**Route 66 Station (Phase II – Route 66 Historical Village)**		**3,845**	**2**
	PLANNING PROJECTS TOTAL		**58,175**	

Projects listed in bold are FY17 additions to the inventory.

TOTAL CAPITAL PROJECT REQUESTS (IN MILLIONS)

READER'S GUIDE TO CONSTRAINED CAPITAL PROJECTS INVENTORY

$75.4 PUBLIC SAFETY AND PROTECTION

Police
Fire

$754.4 CULTURAL DEVELOPMENT AND RECREATION

Park and Recreation
Tulsa Zoo
Gilcrease Museum
Tulsa Convention Center and BOK Arena
Performing Arts Center
River Parks Authority

$3,452 PUBLIC WORKS AND INFRASTRUCTURE

Streets
Water
Sanitary Sewer
Flood Control
Public Facilities Maintenance

$64 SOCIAL AND ECONOMIC DEVELOPMENT

Working in Neighborhoods
Planning and Development

$4.9 TRANSPORTATION

YOU ARE HERE

Tulsa Transit

$118.2 ADMINISTRATIVE AND SUPPORT SERVICES

Information Technology
Asset Management
Short Term and Contracted Capital

$4,469.3 CONSTRAINED CAPITAL PROJECTS INVENTORY TOTAL

TULSA TRANSIT
CONSTRAINED CAPITAL PROJECTS INVENTORY

Tulsa Transit provides public bus services in Tulsa, as well as in Jenks, Sand Springs, and Broken Arrow through joint funding agreements. Tulsa Transit's bus fleets consist of 64 fixed route vehicles and 46 Para-transit vehicles. When these vehicles reach the end of their useful lives, they will need to be replaced in order to keep maintenance costs under control. All rolling fleet needs have been met for the next 7 years in the current 2014 Improve Our Tulsa capital program. The remaining list of projects address needs regarding the effectiveness and efficiency of Tulsa's bus system at large.

	Project Title	Mayoral Council Goals	Cost Estimate (in $000)	Council District Served
1	**Transit Buses**		**2,850**	**Citywide**
2	Computerized Fleet Maintenance system		30	Citywide
3	Purchase computerized intelligent transit system		300	Citywide
4	MMS Building		1,500	Citywide
5	**Utility Vehicles**		**100**	**Citywide**
6	**Passenger Shelters**		**160**	**Citywide**
	TULSA TRANSIT PROJECTS TOTAL		**4,940**	

Projects listed in bold are FY17 additions to the inventory.

TOTAL CAPITAL PROJECT REQUESTS (IN MILLIONS)

READER'S GUIDE TO CONSTRAINED CAPITAL PROJECTS INVENTORY

$75.4 PUBLIC SAFETY AND PROTECTION

Police
Fire

$754.4 CULTURAL DEVELOPMENT AND RECREATION

Park and Recreation
Tulsa Zoo
Gilcrease Museum
Tulsa Convention Center and BOK Arena
Performing Arts Center
River Parks Authority

$3,452.4 PUBLIC WORKS AND INFRASTRUCTURE

Streets
Water
Sanitary Sewer
Flood Control
Public Facilities Maintenance

$64 SOCIAL AND ECONOMIC DEVELOPMENT

Working in Neighborhoods
Planning and Development

$4.9 TRANSPORTATION

Tulsa Transit

$118.2 ADMINISTRATIVE AND SUPPORT SERVICES

YOU ARE HERE

Information Technology
Asset Management
Short Term and Contracted Capital

$4,469.3 CONSTRAINED CAPITAL PROJECTS INVENTORY TOTAL

INFORMATION TECHNOLOGY
CONSTRAINED CAPITAL PROJECTS INVENTORY

The Information Technology Department's highest priority need is for a more rigorous backup and recovery application for the City's server and enterprise systems. Remaining needs include software and hardware necessary to automate the courtroom ticketing system, which currently is performed primarily on hard copy. Additionally, it is necessary to replace the aging fire station alerting system and network infrastructure in order to maintain reliability of first responder dispatch and alerting for the Tulsa Fire Department.

	Project Title	Mayoral Council Goals	Cost Estimate (in $000)	Council District Served
1	Courtroom Automation		550	Citywide
2	Fire Station Alerting System		450	Citywide
3	Enterprise Backup		750	Citywide
4	Business Continuity and Disaster Recovery		750	Citywide
	INFORMATION TECHNOLOGY PROJECTS TOTAL		**2,500**	

Projects listed in bold are FY17 additions to the inventory.

ASSET MANAGEMENT
CONSTRAINED CAPITAL PROJECTS INVENTORY

The Asset Management Department (AMD) is responsible for the maintenance of the City's fleet of vehicles and equipment and providing operational services that includes fuel, vehicle wash facilities, motor pool and fleet management. The current requests address needs for expansion, enhancements and security as well as replacing fuel storage tanks that will soon no longer be serviceable. The 2006 Sales Tax Extension Program provided $2 million for the upgrading and improvement of Asset Management facilities taking care of many of the backlogged needs. The 2014 Improve Our Tulsa Capital Program provided $6 million for facilities maintenance, emergency generators, and CNG fueling infrastructure. AMD's highest remaining departmental priority is the continuation of the CNG fleet fueling infrastructure expansion and gradual conversion of much of the City's fleet to compressed natural gas.

	Project Title	Mayoral Council Goals	Cost Estimate (in $000)	Council District Served
1	Replace Existing Compressed Natural Gas (CNG) Infrastructure		500	Citywide
2	Compressed Natural Gas (CNG Fleet Fueling Infrastrusture)		2,000	Citywide
3	Replace Roofing at Newblock Facilities, Westyard Facilities, and Eastyard Facilities		800	Citywide
4	Expansion of AMD Body Shop`s Fabrication Shop for Sandblasting Projects		850	Citywide
5	Remodel Office & Breakroom Area, Create Storage Area Above Offices		350	Citywide
6	Replace Underground Fuel Tank		800	Citywide
7	Modify Maintenance Facilities to Perform CNG Repairs		300	Citywide
8	Replace Underground Fuel Lines and Fuel Infrastructure		500	Citywide
	ASSET MANAGEMENT PROJECTS TOTAL		**6,100**	

Projects listed in bold are FY17 additions to the inventory.

CONTRACTED & SHORT TERM CAPITAL PROJECTS

CONSTRAINED CAPITAL PROJECTS INVENTORY

Over the course of 2015, various stake holders met and discussed potential needs and opportunities across the City that could impact and spur economic development across Tulsa. After multiple public meetings, presentations, and discussions it was determined the following projects were best poised to positively impact the local economy. Projects include facility construction, transportation improvements, and infrastructure development.

Many of these projects would not be managed by the City of Tulsa, but rather by contracted entities who would periodically report back to the City as development progressed.

	Project Title	Mayoral Council Goals	Cost Estimate (in $000)	Council District Served
1	**Community Health Connection Facility**		10,000	Citywide
2	**Air National Guard F-35 Simulator Training Center**		9,400	Citywide
3	**Discovery Lab**		8,000	Citywide
4	**Tulsa Community College Career Placement**		5,300	Citywide
5	**OSU-Tulsa Innovation Center (University Center at Tulsa Authority)**		3,600	Citywide
6	**Tulsa Fairgrounds Improvements**		30,000	Citywide
7	**Langston University**		16,300	Citywide
8	**Olympic Training Center and BMX USA National**		15,000	Citywide
9	**Short-Term Capital Replacement**		12,000	Citywide
	CONTRACTED CAPITAL PROJECTS TOTAL		109,600	

Projects listed in bold are FY17 additions to the inventory.

SECTION 8: CIP SCHEDULE

This section of the document summarizes the departments' capital needs and provides funding and scheduling recommendations. The Capital Improvements Plan (CIP) ordinance adopted by the City Council includes the five-year schedule.

WAREHOUSE MARKET BUILDING

401 EAST 11TH STREET

ARCHITECT:	CLASSIFICATION:	YEAR:
B. GAYLORD NOFTSGER	ART DECO	1929 (FACADE ONLY)

FISCAL YEARS 2017-2021 CAPITAL PLAN

In April of 2016, City of Tulsa voters approved a temporary sales tax levy of a little over 3/10ths of a cent for the purpose of funding large scale economic development projects. The tax will go into effect January, 2017 and will be in place for 15 years. The tax will fund over $510.6 million in major capital and economic development projects across the city. Before passage, the most recent capital package was approved in 2013; the Improve Our Tulsa program. This program provides funding for projects during the FY15 to FY21 time period with roughly $564 million from an extension of a 1.1 percent sales tax to address citywide needs, as well as $355 million provided from general obligation bonds to address street improvements. In FY17, the City will sell its fourth bond issue of $78 million bringing total Improve Our Tulsa bond appropriations to $205 million. The shared Mayoral and City Council goal of continuing the commitment to improving the condition of our roadways, the need to provide funds for critical goals such as public safety, federal mandates, building code and short-term capital needs, and goals identified in PlaniTulsa were used to prioritize the allocation of the authorized $918.7 million in the Improve Our Tulsa program. The commitment of these resources likely means that any newly identified or unfunded capital improvement projects will not be funded until the conclusion of these programs.

Historically, the City of Tulsa has had an aggressive capital improvements program. The Third Penny Sales Tax program by itself has financed almost $2.4 billion in needed projects over the last thirty years. That amount has been augmented by $2.0 billion of additional general obligation and revenue bond dollars and millions more from federal grants and loans. In November 2008, the City of Tulsa electorate approved a street improvement package totaling $451.6 million. The program was comprised of $285 million in general obligation bond proceeds and $166.6 million in sales tax revenue which was derived from an extension of the existing third penny sales tax in addition to a 0.167 percent increase. The program funded 128 arterial and residential street projects across the City. The 2006 Sales Tax program, approved in May 2006, which provided $465 million for capital projects throughout the City, is in the final stage of implementation. All of the appropriations to fund these improvements are complete. Information about these programs is contained in the FY17 Capital Budget - Funded Programs Status and Operating Impact (Section 6) of this document, and includes a list of the proposed funding for FY17.

In the spring of 2009 and again in 2013, the City updated its Capital Improvement Project (CIP) policy and procedures. International City Managers Association (ICMA) and case study recommendations were reviewed with subsequent changes outlined in the following text. The updated policy requires departmental justification of expansion projects based on the project's potential return on investment (ROI), its potential leverage and linkages to other projects, and its contribution to the City's strategic initiatives. Additionally, all replacement and rehabilitation projects were prioritized and placed in 4 distinct tiers based on their contribution to public safety, asset preservation, and core service provision. The highest priority tiered and expansion projects have been included in the Constrained Inventory of projects in Section 7. The remaining projects have been placed in the unpublished deferred unconstrained inventory of projects. A summary is on page 9 of this section. To further illustrate the character of City spending allocations, a pie chart of the total recommended funding dedicated to the maintenance of the City's existing assets, which is defined as "renewal", in contrast to the allocation recommended for expansion or "growth" projects has been included on page 3 of this section. Additionally, the jointly identified Mayoral and City Council priorities have been added to individual projects in Section 7. These goals are identified and defined in Section 1 of the annual budget document.

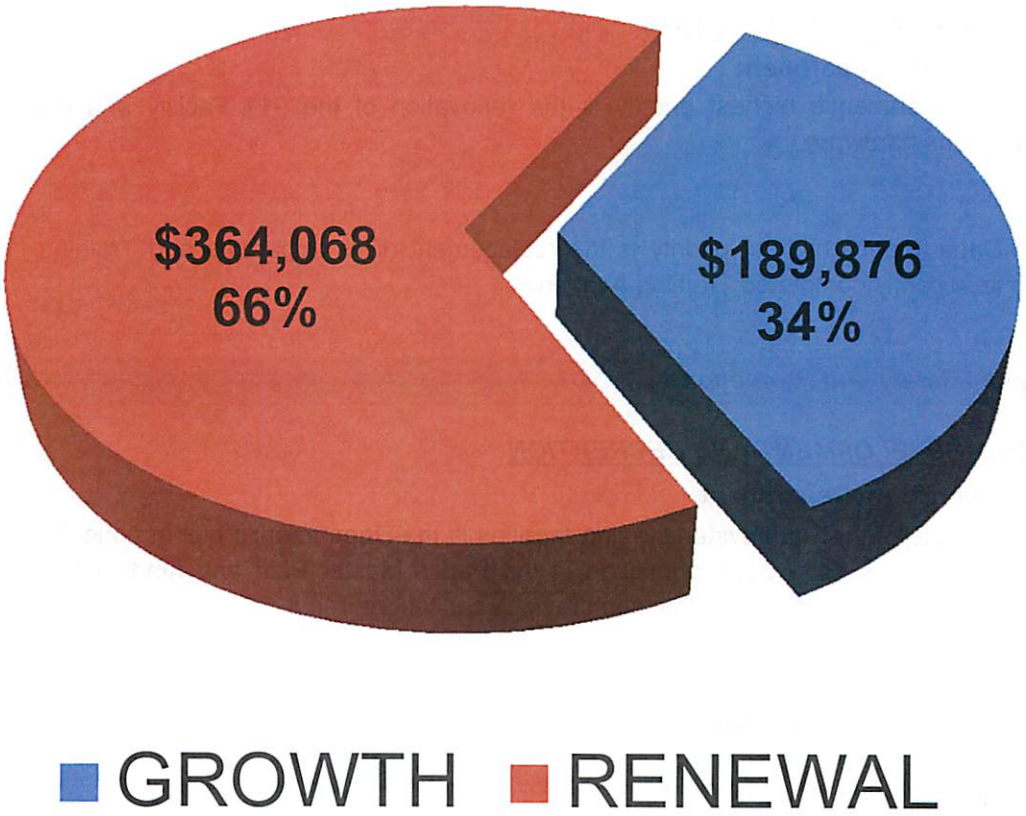
CAPITAL PLAN

FIVE-YEAR LEVEL OF RECOMMENDED FUNDING
BY DEPARTMENT
Fiscal Years 2017 – 2021
(amount expressed in thousands)

Project Type	Constrained Requests	FY17-21 Recommended Funding	Inventory Percent Funding	Total Percent Funding
Police Department Projects	$ 5,636	$ 0	0%	0%
Fire Department Projects	69,767		0%	0%
Total Public Safety and Protection	**$ 75,403**	**$ 0**	**0%**	**0%**
Park and Recreation Projects	79,046		0%	0%
Tulsa Zoo Projects	127,500		0%	0%
Gilcrease Museum Projects	84,945		0%	0%
Cox Business Center and BOK Center Projects	103,773		0%	0%
Performing Arts Center Projects	124,260		0%	0%
River Parks Projects	234,841		0%	0%
Total Cultural Development and Recreation	**$ 754,365**	**$ 0**	**0%**	**0%**
Street and Expressway Projects	1,169,955	100,000	9%	18%
Water System Projects	1,497,538	210,148	14%	38%
Sanitary Sewer System Projects	495,588	218,196	44%	39%
Flood Control Projects	99,573	25,600	26%	5%
Facilities Maintenance Projects	189,716		0%	0%
Total Public Works and Development	**$ 3,452,370**	**$ 553,944**	**16%**	**100%**
Planning and Development Projects	58,175		0%	0%
Working In Neighborhoods (WIN) Projects	5,846		0%	0%
Total Social and Economic Development	**$ 64,021**	**$ 0**	**0%**	**0%**
Tulsa Transit Projects	4,940		0%	0%
Total Transportation	**$ 4,940**	**$ 0**	**0%**	**0%**
Information Technology Projects	2,500		0%	0%
Equipment Management Projects	6,100		0%	0%
Short-Term & Contracted Capital Projects	109,600		0%	0%
Total Administrative and Support Services	**$ 118,200**	**$ 0**	**0%**	**0%**
Total of All Capital Project Types	**$ 4,469,299**	**$ 553,944**	**12%**	**100%**

FY 2017 - 2021
RECOMMENDED CIP FUNDING
RENEWAL VS. GROWTH
($000)

Total $553,944



CAPITAL PLAN

A SUMMARY OF THE CAPITAL BUDGET AND FIVE-YEAR CAPITAL PLAN

The following is a summary of all proposed, but unfunded capital expenditures for the next five years. It does not include project allocations in previously approved capital programs. *The amount shown does not include each department's funding from the approved 2017 Limited Purpose Sales Tax Program, 2014 Sales Tax Extension, 2014 General Obligation Bond Program, the 2008 Street Improvement Program, or the 2006 Sales Tax Extension. Information on the projects and appropriations for these programs is contained in Section 6. Due to the commitment of sales tax and bond proceeds to projects authorized in 2016, new or unfunded capital projects will likely not be funded until the conclusion of the Improve Our Tulsa program in 2021.*

PROGRAM/DEPARTMENT	**Proposed 5-Year Funding**
PUBLIC SAFETY AND PROTECTION	
Police and E-911 Department	**$0 million**
The Police Department's highest priority is the renovation of the 911 Facility and it's communications hardware.	
Fire	**$0 million**
The Fire Department's highest priority is the replacement of its apparatus and Training Props for its recently completed Training Academy.	
Total Public Safety and Protection	**$0 million**
CULTURAL DEVELOPMENT AND RECREATION	
Park and Recreation Department	**$0 million**
The maintenance of the Park systems aging facilities is the Department's highest priority. Park system projects have been prioritized in the Park's Master Plan and funding has been allocated toward its implementation in previous capital programs.	
Tulsa Zoo	**$0 million**
Implementation of the Zoo Master Plan is the highest priority.	
Gilcrease Museum	**$0 million**
Fully restoring the Thomas Gilcrease house, as well as an expansion of the facility, remains the Gilcrease's highest priorities.	
Cox Business Center and BOK Center	**$0 million**
Fire alarm systems at both the BOK Center and the Cox Business Center are the highest priorities. Additionally, both centers are in need of general facility rehabilitation and replacements; including electrical, security, and ADA improvements. Lastly, staff desires an expansion of the Cox Business Center.	
Performing Arts Center	**$0 million**
The highest priorities at the PAC are the replacement of the Chapman Music Hall ceiling, Doenges Theatre seating replacement and HVAC upgrades. The PAC is also planning for an expansion of its facility.	

CAPITAL PLAN

PROGRAM/DEPARTMENT	Proposed 5-Year Funding
River Parks	**$0 million**

The Authority's highest priorities continue to be the replacement of the low water dam and the expansion of the trail system further south to serve the rapidly growing south Tulsa area.

Total Cultural Development and Recreation	**$0 million**

PUBLIC WORKS AND INFRASTRUCTURE

Streets and Expressways — **$100 million**

One of the top priorities of the City continues to be arterial and residential street resurfacing. Funding to match ODOT eight year plan improvements and improvements identified in the Bicycle and Pedestrian Master Plan currently underway are a high priority.

Water — **$210.1 million**

The City continues implementing the IMG Water System Study, which identified the most critical needs in this area, such as protecting the Spavinaw watershed from pollution and the maintenance of the existing distribution system.

Sanitary Sewer — **$218.2 million**

The City completed all required projects to meet the consent orders issued in the late 1990's by State and Federal regulatory authorities. Additional isolated consent orders have been issued since then to eliminate recent specific incidents of residential sewage overflows. However, all consent orders have been completed presently. Future Utility Revenue Bonds and Enterprise Fund resources will be dedicated to the completion of any future consent orders, as well as the upkeep of existing assets.

Flood Control — **$25.6 million**

The continued implementation of the Citywide Flood Control Plan is the highest priority. Floodplain acquisition, planning services for the Hazard Mitigation Program, and urgent small drainage improvements are identified as the highest priorities by the plan.

Facilities — **$0 million**

ADA improvements at public facilities are top priority. Additionally, sources of maintenance capital need to be identified as an inventory backlog of over $100 million in roofing and facility maintenance needs exists.

Total Public Works and Infrastructure	**$553.9 million**

SOCIAL AND ECONOMIC DEVELOPMENT

Planning and Development — **$0 million**

Planning and Development will continue to pursue application of the Comprehensive Plan through the initial steps of implementing several small area plans, as well as the beautification of Route 66 and infrastructure to support the Peoria/Mohawk Business Park.

PROGRAM/DEPARTMENT	Proposed 5-Year Funding
Working In Neighborhoods (WIN)	**$0 million**
The Animal Shelter's highest priority is completing the remaining phases of the shelter expansion. This expansion would focus on adoption and community outreach program spaces.	
Total Social and Economic Development	**$0 million**
Metropolitan Tulsa Transit Authority Projects (MTTA)	**$0 million**
MTTA's highest priorities are the continued replacement of its fleet, the construction of additional passenger shelters, and to improve and expand its service.	
Total Transportation	**$0 million**
ADMINISTRATIVE AND SUPPORT SERVICES	
Information Technology	**$0 million**
The Information Technology Department's highest priority is the need for more rigorous backup and recovery applications for the City's server and enterprise systems. A secondary priority is the automation of the Municipal Court's Courtroom Ticketing System.	
Asset Management Projects	**$0 million**
AMD's top priorities include the modification of existing maintenance facilities to perform CNG repairs, as well as expanding the City's Compressed Natural Gas Fleet Fueling Infrastructure, and the replacement of one underground fuel tank.	
Short Term & Contracted Capital Projects	**$0 million**
Projects in this category include facility construction, transportation improvements, and infrastructure development. Specifically, three University facility improvements (Langston, OSU, and TU), infrastructure for a new Children's Museum, a training center for the Air National Guard, a Community Health Center, and the improvements of two attraction sites; the fairgrounds, and the new BMX National Headquarters.	
Total Administrative and Support Services	**$0 million**
TOTAL PROPOSED FIVE-YEAR FUNDING PROGRAM	**$553.9 million**

CAPITAL PLAN

CITY OF TULSA
FISCAL YEARS 2017-2021 CAPITAL IMPROVEMENTS FUNDING SCHEDULE
SUMMARY OF HIGH PRIORITY FUNDING REQUESTS BY DEPARTMENT
Prepared by the Department of Finance in Collaboration with the Operating Departments
All Dollars in Thousands

Project Type	Est. Cost	FY17	FY18	FY19	FY20	FY21	Total
Police Department Projects	$ 5,636	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
Fire Department Projects	69,767						
Total Public Safety and Protection	**$ 75,403**	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Park and Recreation Department Projects	79,046						0
Tulsa Zoo Projects	127,500						0
Gilcrease Museum Projects	84,945						0
CBC/BOK Projects	103,773						0
Performing Arts Center Projects	124,260						0
River Parks Projects	234,841						0
Total Cultural Devel. and Recreation	**$ 754,365**	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Street and Expressway Projects	1,169,955				50,000	50,000	**100,000**
Water System Projects	1,497,538	31,761	56,263	43,736	34,256	44,132	**210,148**
Sanitary Sewer System Projects	495,588	42,473	39,075	39,778	37,058	59,812	**218,196**
Flood Control Projects	99,573	5,500	5,100	5,000	5,000	5,000	**25,600**
Facilities Maintenance Projects	189,716						
Total Public Works	**$ 3,452,370**	**$ 79,734**	**$ 100,438**	**$ 88,514**	**$ 126,314**	**$ 158,944**	**$ 559,944**
Planning and Development Projects	58,175						0
Working In Neighborhoods (WIN) Projects	5,846						0
Total Social and Economic Development	**$ 64,021**	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Metropolitan Tulsa Transit Authority Projects	4,940						0
Total Transportation	**$ 4,940**	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Information Technology Projects	2,500						0
Equipment Management Projects	6,100						0
Short Term & Contracted Capital Projects	109,600						0
Total Administrative and Support	**$ 118,200**	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Total of All Capital Project Types	**$ 4,469,299**	**$ 79,734**	**$ 100,438**	**$ 88,514**	**$ 126,314**	**$ 158,944**	**$ 553,944**

Amounts shown do not reflect the value of the Capital Inventory. Dollars reflect the estimated cost of those projects needed in the next five years.

CITY OF TULSA
FISCAL YEARS 2017-2021 CAPITAL IMPROVEMENTS FUNDING SCHEDULE
SUMMARY OF FUNDING REQUESTS BY FUNDING SOURCE *

Prepared by the Department of Finance in Collaboration with the Operating Departments
(amount expressed in thousands)

Funding Source	Est. Cost	FY17	FY18	FY19	FY20	FY21	Total
Future Bond Program	$ 625,385	$ 0	$ 0	$ 0	$ 50,000	$ 50,000	$ 100,000
Future Sales Tax Program	0						0
Water Enterprise	644,513	30,061	29,332	24,036	26,763	30,281	140,473
Water Revenue Bond	853,025	1,700	26,931	19,700	7,493	13,851	69,675
State Sewer (FAP)	34,062	6,527	2,319	9,408	6,424	4,813	29,491
Sewer Enterprise	241,262	14,221	19,079	23,057	29,567	37,252	123,176
State Sewer Loan	220,264	21,725	17,677	7,313	1,067	17,747	65,529
Storm Sewer Enterprise	54,250	5,500	5,100	5,000	5,000	5,000	25,600
Deferred Funding	1,796,538						0
Total Funding by Source	**$ 4,469,299**	**$ 79,734**	**$ 100,438**	**$ 88,514**	**$ 126,314**	**$ 158,944**	**$ 553,944**

** Other Funding Sources: Existing Sales Tax Programs; Golf Course Fees; Tax Increment Financing; Equipment Management Fund; Special Purpose Revenue Bonds; and Private Matching Funding.*

Amounts shown do not reflect the value of the Capital Inventory. Dollars reflect the estimated cost of those projects needed in the next five years.

CONSTRAINED VERSUS UNCONSTRAINED INVENTORY
BY DEPARTMENT
Fiscal years 2017 – 2021
(amount expressed in thousands)

Project Type	Constrained Inventory	Unconstrained Inventory	Total
Police Department Projects	$ 5,636	$ 26,544	$ 32,180
Fire Department Projects	69,767		69,767
Total Public Safety and Protection	**$ 75,403**	**$ 26,544**	**$ 101,947**
Park and Recreation Projects	79,046	75,856	154,902
Tulsa Zoo Projects	127,500	27,945	155,445
Gilcrease Museum Projects	84,945		84,945
Cox Business Center and BOK Center Projects	103,773	8,270	112,043
Performing Arts Center Projects	124,260	7,980	132,240
River Parks Projects	234,841	9,670	244,511
Total Cultural Development and Recreation	**$ 754,365**	**$ 129,721**	**$ 884,086**
Street and Expressway Projects	1,169,955	1,719,705	2,889,660
Water System Projects	1,497,538		1,497,538
Sanitary Sewer System Projects	495,588		495,588
Flood Control Projects	99,573	296,658	396,231
Facilities Maintenance Projects	189,716	432,964	622,680
Total Public Works and Development	**$ 3,452,370**	**$ 2,449,327**	**$ 5,901,697**
Planning and Development Projects	58,175	692,199	750,374
Working In Neighborhoods (WIN) Projects	5,846		5,846
Total Social and Economic Development	**$ 64,021**	**$ 692,199**	**$ 756,220**
Tulsa Transit Projects	4,940		4,940
Total Transportation	**$ 4,940**	**$ 0**	**$ 4,940**
Information Technology Department Projects	2,500	41,645	44,145
Equipment Management Projects	6,100	32,000	38,100
Short Term & Contracted Capital Projects	109,600		109,600
Total Administrative and Support Services	**$ 118,200**	**$ 73,645**	**$ 191,845**
Total of All Capital Project Types	**$ 4,469,299**	**$ 3,371,436**	**$ 7,840,735**

CITY OF TULSA
FISCAL YEARS 2017-2021 CAPITAL IMPROVEMENTS FUNDING SCHEDULE
Prepared by the Department of Finance in Collaboration with the Operating Departments
All Dollars In Thousands. Projects Shown In Boldface Type are New Requests
Priority Indicated Represents Department's Rating

Ref.	Project	Est. Cost	FY17	FY18	FY19	FY20	FY21	Total
	PUBLIC SAFETY & PROTECTION							
	Police Department							
1	Future Unfunded Projects	5,636						-
	Total Police Department Projects	$ 5,636	$ -	$ -	$ -	$ -	$ -	$ -
	Fire Department							
2	Future Unfunded Projects	69,767						-
	Total Fire Department Projects	$ 69,767	$ -	$ -	$ -	$ -	$ -	$ -
	TOTAL PUBLIC SAFETY AND PROTECTION PROJECTS	$ 75,403	$ -	$ -	$ -	$ -	$ -	$ -
	CULTURAL DEVELOPMENT & RECREATION							
	Park And Recreation Department							
3	Future Unfunded Projects	79,046						-
	Total Parks And Recreation Department Projects	$ 79,046	$ -	$ -	$ -	$ -	$ -	$ -
	Tulsa Zoo							
4	Future Unfunded Projects	127,500						-
	Total Zoo Projects	$ 127,500	$ -	$ -	$ -	$ -	$ -	$ -
	Gilcrease Museum							
5	Future Unfunded Projects	84,945						-
	Total Gilcrease Projects	$ 84,945	$ -	$ -	$ -	$ -	$ -	$ -
	Convention Center							
6	Future Unfunded Projects	103,773						-
	Total Convention Center	$ 103,773	$ -	$ -	$ -	$ -	$ -	$ -
	Performing Arts Center Department							
7	Future Unfunded Projects	124,260						-
	Total Performing Arts Center Department Projects	$ 124,260	$ -	$ -	$ -	$ -	$ -	$ -
	River Parks							
8	Future Unfunded Projects	234,841						-
	Total River Parks Projects	$ 234,841	$ -	$ -	$ -	$ -	$ -	$ -
	TOTAL CULTURAL DEVELOPMENT & RECREATION PROJECTS	$ 754,365	$ -	$ -	$ -	$ -	$ -	$ -
	PUBLIC WORKS AND INFRASTRUCTURE							
	Expressways, Streets, Bridges And Trails Projects							
9	Gilcrease Expressway Local Match (20% of Total)	59,715				1,500	1,500	3,000
10	City Match For Federal, State Or County Projects (Ongoing)	7,000				1,000	1,000	2,000
11	ADA Improvements - Citywide (Roadways)	68,670				500	500	1,000
12	Bridge Replacement Citywide (Ongoing)	17,000				500	500	1,000
13	Bridge Rehabilitation/Repair, Citywide (Ongoing)	3,000				500	500	1,000
	Total Express, Streets, Bridges,Trails	$ 155,385	$ -	$ -	$ -	$ 4,000	$ 4,000	$ 8,000
	Major Rehabilitation							
14	Arterial Street Rehabilitation Including Routine and Preventative (PCI 65 By 2020) (Ongoing)	195,000				7,000	7,000	14,000
15	Residential Street Rehabilitation Including Routine and Preventative (PCI 65 By 2020) (Ongoing)	275,000				39,000	39,000	78,000
16	Future Unfunded Projects	544,570						-
	Total Major Rehabilitation	$ 1,014,570	$ -	$ -	$ -	$ 46,000	$ 46,000	$ 92,000
	Total Streets And Expressway Projects	$ 1,169,955	$ -	$ -	$ -	$ 50,000	$ 50,000	$ 100,000
	Water System							
	Supply			-				
17	Raw Water Flowlines Repairs- Spavinaw	75,850	250	250	250			750
18	Unruh Terminal Storage Repair	1,425	75	350				425
19	Lynn Lane and Yahola Terminal Storage Repair	2,200	200	2,000				2,200
20	Source Water Protection and Management Program	72,471		752	772	803	824	3,151
21	Eucha, Spavinaw Water Quality Court Master	56,350	560	580	600	610	630	2,980

Funding Source	Priority FY17	Priority FY16	Comments	Ref.
			PUBLIC SAFETY & PROTECTION	
			Police Department	
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY17-21 timeframe.	1
			Fire Department	
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY17-21 timeframe.	2
			CULTURAL DEVELOPMENT & RECREATION	
			Park And Recreation Department	
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY17-21 timeframe.	3
			Tulsa Zoo	
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY17-21 timeframe.	4
			Gilcrease Museum	
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY17-21 timeframe.	5
			Convention Center	
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY17-21 timeframe.	6
			Performing Arts Center Department	
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY17-21 timeframe.	7
			River Parks	
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY17-21 timeframe.	8
			PUBLIC WORKS AND INFRASTRUCTURE	
			Expressways, Streets, Bridges And Trails Projects	
Future Bond Program	High	High	Provide local match for Gilcrease construction grants.	9
Future Bond Program	High	High	Provide matching funds for Federal and ODOT programs such as STP (Gilcrease Expressway), TIGER Grants, TCSP, Safe Routes to Schools, the Transportation Enhancement Program, Railway improvements, Scenic Byways and other funding opportunities for the next 20 years. The 5-year projected need for local matching funds is $22 million, assuming that these Federal grant programs are continually reauthorized. This amount is based on current availability of Federal and State grant funding.	10
Future Bond Program	High	High	Improve accessibility for disabled citizens of Tulsa at various identified locations citywide by improving sidewalks, curb ramps and signalized intersections to minimum Americans with Disabilities Act (ADA) standards.	11
Future Bond Program	High	High	Replace functionally obsolete, structurally deficient and or load posted bridges citywide.	12
Future Bond Program	High	High	Provide major repairs to functional bridges in the City of Tulsa to stop deterioration.	13
			Major Rehabilitation	
Future Bond Program	High	High	Perform necessary rehabilitation on arterial streets as indicated through the Pavement Management System.	14
Future Bond Program	High	High	Perform necessary rehabilitation on non-arterial streets as indicated through the Pavement Management System.	15
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY17-21 timeframe.	16
			Water System	
			Supply	
Water Enterprise	High	High	Ongoing projects to assess, rehabilitate, and repair raw water flowlines and associated facilities.	17
Water Enterprise	High	High	Rehabilitation of the concrete stairs along E. 21st St. at the access area.	18
Water Enterprise	High	High	Rehabilitation and repair of the Lynn Lane reservoir and drainage channel improvements to address OWRB requirements.	19
Water Enterprise	High	High	Ongoing program to protect and preserve the quality and integrity of the City's water supply, implement TMUA Policy for Land Acquisition, monitor water quality in the Spavinaw/Eucha and Oologah watersheds, identify and mitigate encroachments to the Spavinaw and Oologah flowlines, protect city assets and landowner rights, maintain water system security and provide surveying (as required) along the flowlines.	20
Water Enterprise	High	High	Implementation of the Court Master Agreement for the Spavinaw/Eucha watershed.	21

Ref.	Project	Est. Cost	FY17	FY18	FY19	FY20	FY21	Total
22	**Eucha Dam Radial Gates Rehabilitation**	5,000		5,000				5,000
	Eucha Dam Radial Gates Rehabilitation	500	500					500
23	**Raw Water Flowline Repairs Tlawah Tunnel**	1,781	500	1,000	281			1,781
24	Modify Spavinaw/Oologah Intertie	452		102	350			452
25	Eucha Dam Anchoring	14,100			12,600			12,600
	Eucha Dam Anchoring	900	900					900
26	Spavinaw Pump Station Rehabilitation	9,500	150	750				900
27	Mohawk Pump Stations 1 & 2 Rehabilitation	13,280			90	810		900
28	Woods Pump Station Refurbishment	2,920					50	50
29	Grand River Pump Station Refurbishment	4,320					70	70
30	Raw Water Flowlines Repairs- Oologah	600	100	250		250		600
	Total Supply	$ 261,649	$ 3,235	$ 11,034	$ 14,943	$ 2,473	$ 1,574	$ 33,259
	Treatment & Pumping							
31	Mohawk WTP Upgrade Raw Water Pumping Station	7,500						-
32	Mohawk WTP HSPS Rehabilitation and Improvements	9,654			1,554		2500	4,054
	Mohawk WTP HSPS Rehabilitation and Improvements	1,554		1,554				1,554
33	A.B. Jewell Capacity Expansion to 150 MGD	29,296				1,236	2060	3,296
34	A.B. Jewell WTP Clarifier Upgrades/Rehabilitation	15,000		7,200				7,200
	A.B. Jewell WTP Clarifier Upgrades/Rehabilitation	7,300				7,300		7,300
35	A.B. Jewell Chemical Feed Facilities Improvements	3,036			212	424		636
36	A.B. Jewell WTP Replace East Clearwell West Clearwell Valves & Curtain Wall	4,920	4,120					4,120
37	A.B. Jewell WTP Residuals Handling, Thickening and Dewatering Improvements	4,550	3,000					3,000
38	A.B. Jewell WTP Instrumentation & Control - SCADA System	4,580	900					900
39	A.B. Jewell WTP Electrical - Upgrade TMUA-owned medium voltage switchgear	3,800	300	2,600				2,900
40	A.B. Jewell WTP New Emergency Generator Equipment	5,150		3,550				3,550
	Total Treatment And Pumping	$ 96,340	$ 8,320	$ 14,904	$ 1,766	$ 8,960	$ 4,560	$ 38,510
	Transmission & Distribution							
41	Water Line Relocations-Citywide	55,010	1,560	800	850	850	900	4,960
42	Water Mains Replacements - City Wide	787,661	1,700	5,127	7,100	7,493	3,341	24,761
	Water Mains Replacements - City Wide	68,755	8,300	5,800	4,155	4,100	8,600	30,955
43	Water Mains Replacements - Less than 6-inch	34,152	4,244	2,732	4,502	2,898	4,776	19,152
44	Central Bus.Dist. Water Main Replacement	5,131	581	350	350	350	350	1,981
45	Dead-End Distribution Mains Connections	6,750	350	350	350	350	350	1,750
46	Water Vault & Large Meter Upgrades	1,200			200		200	400

Funding Source	FY17	FY16	Comments	Ref.
Water Enterprise	**High**	**High**	**The purpose of this project is to rehabilitate the radial gates at the Eucha Dam by recoating the gates; removing all surface corrosion; repairing all pitted corrosion areas; reshaping or replacing all deformed members; and replace all leaking seals.**	**22**
Water Enterprise	**High**	**High**	**The purpose of this project is to rehabilitate the radial gates at the Eucha Dam by recoating the gates; removing all surface corrosion; repairing all pitted corrosion areas; reshaping or replacing all deformed members; and replace all leaking seals.**	
Water Enterprise	**High**	**High**	**Repairs to the Tiawah Tunnel will consist of 1.) Filling the voids between the lining of the mined section of the tunnel; 2.) Installing reinforced concrete along 148 feet of unreinforce open-cut section of the tunnel; and 3.) Repair the delaminated and drummy concrete in the reinforce open-cut area using a cast-in-place concrete method for the areas identified in the 2015 inspection report.**	**23**
Water Enterprise	High	High	Evaluate the ability of the raw water intertie at Bird Creek Pump Station to transfer water from either supply line and route to either water treatment plant. This project includes the rehabilitation/replacement of the site piping needed to make a transfer to either plant.	24
Water Revenue Bond	High	High	The purpose of the project is to prevent the dam from sliding or overturning during a flood event. This project provides for investigating the need for major structural improvements to protect the dam during a major flood event.	25
Water Enterprise	High	High	The purpose of the project is to prevent the dam from sliding or overturning during a flood event. This project provides for investigating the need for major structural improvements to protect the dam during a major flood event.	
Water Enterprise	High	High	Rehabilitation of the Spavinaw Pump Station to include butterfly valve replacement.	26
Water Enterprise	High	High	Replace roof on Mohawk Pump Station No. 2.	27
Water Enterprise	High	High	Evaluate and inspect the horizontal turbine pump; the Engine Control Panel (ECP); the electrical switchgear; and evaluate the operational efficiency of the pump engines.	28
Water Enterprise	High	High	Evaluate and inspect the vertical turbine pump; inspect and redress the right angle drive; evaluate and upgrade the electrical switchgear; and evaluate the operational efficiency of the pumps and engines.	29
Water Enterprise	High	High	Perform conditional assessment to determine status of the flow lines. Acquire permanent access easements along the flowline alignment to provide for better access to remote locations.	30
			Treatment & Pumping	
Water Enterprise	High	High	Provide a building to enclose, protect and ventilate/cool pumping equipment. Detailed evaluation of hydraulic limitations. Install anti-vortex devices. Periodic rebuilding and maintenance of existing pumping equipment including pumps, motors and valves.	31
Water Enterprise	High	High	Detailed evaluation of VFD requirements; Replace one (1) 60-inch Check Valve; Replace one (1) 30-inch and one (1) 36-inch isolation valve; Install two (2) New VFDs on Pump 9-P-6 & 9-P-10 with new motors.	32
Water Revenue Bond	High	High	Detailed evaluation of VFD requirements; Replace one (1) 60-inch Check Valve; Replace one (1) 30-inch and one (1) 36-inch isolation valve; Install two (2) New VFDs on Pump 9-P-6 & 9-P-10 with new motors.	
Water Enterprise	High	High	Provide a firm treatment capacity of 150 MGD, inlcuding new raw water junction chamber.	33
Water Revenue Bond	High	High	Clarifier upgrades include retrofitting each existing basin to increase capacity to 40 MGD. Replacement of existing rapid mix, flocculation, and sludge collection equipment is included, as well as new inclined plate settlers equipment in each basin. Baffle upgrades, valve and gate replacements are also included.	34
Water Enterprise	High	High	Clarifier upgrades include retrofitting each existing basin to increase capacity to 40 MGD. Replacement of existing rapid mix, flocculation, and sludge collection equipment is included, as well as new inclined plate settlers equipment in each basin. Baffle upgrades, valve and gate replacements are also included.	
Water Enterprise	High	High	Facilities identified for rehabilitation or replacement by EMA study. Includes PAC slurry system, chlorine system, chlorine scrubbers, and various chemical storage tanks and feed systems. Replace obsolete PAC with Silo style storage located closer to point of application; Upgrade chemical feed systems to coordinate with 30 MGD expansion.	35
Water Enterprise	High	High	Replace East Clearwell including influent valves; cross-over valves; perimeter drain system; pressure relief system; and eliminate roof penetrations where possible.	36
Water Enterprise	High	High	Add at least two additional thickeners; new backwash waste water equalization tanks; upgrades to sludge pump station #1 and #2; modify belt filter press (BFP) sump drainage system piping; Provide increased capacity for production increases.	37
Water Enterprise	High	High	Design, programming and installation of a new PLC based SCADA system for the plant processes. Upgraded fiber optic backbone to handle SCADA, security, and additional monitoring and control of plant processes not currently integrated to the network. Integrate HSPS pump controls and sensors into SCADA; Integrate 30 MGD expansion equipment into SCADA.	38
Water Enterprise	High	High	Reconfigure automatic transfer switch for two independent power sources; Replace 13.2 KV Distribution switchgear; Install transient voltage surge suppression for added protection of VFDs and sensitive electrical equipment.	39
Water Revenue Bond	High	High	Expanded and improved Standby power generator. Provide ability to pump and treat up to 30 MGD in the event PSO power is lost.	40
			Transmission & Distribution	
Water Enterprise	High	High	Provide funding for ongoing program to relocate water lines associated with other City improvement projects.	41
Water Revenue Bond	High	High	Replace water lines that meet the replacement criteria and/or have excessive break histories. Priorities will be determined based on line condition, age, type of materials, and coordination with other infrastructure improvements in the area to maximize efficiency and minimize the impact to customers and businesses.	42
Water Enterprise	High	High	Replace water lines that meet the replacement criteria and/or have excessive break histories. Priorities will be determined based on line condition, age, type of materials, and coordination with other infrastructure improvements in the area to maximize efficiency and minimize the impact to customers and businesses.	
Water Enterprise	High	High	Replace all waterline that are less than 6-inch in diameter on an established schedule to improve service and provide fire protection. The City currently has approximately 124 miles of 2-inch and smaller lines in service.	43
Water Enterprise	High	High	Replace waterlines in the Central Business District.	44
Water Enterprise	High	High	Elimination of dead end mains.	45
Water Enterprise	High	High	Ongoing program to replace water meters citywide to support revenue assurance policies.	46

Ref.	Project	Est. Cost	FY17	FY18	FY19	FY20	FY21	Total
47	Transmission Main from A.B. Jewell - Phase 1	47,989	700			3,689		4,389
	Transmission Main from A.B. Jewell - Phase 2	10,510					10,510	10,510
48	Unserved Areas	2,200	100		100			200
49	Water Tanks - Repaint/Rehabilitation	84,750	1,500	3,000		2,250		6,750
50	Large Water Valve Replacement-City Wide	1,300	100	100	100	100	100	500
51	Cherokee Waterlines	9,500		9,500				9,500
	Cherokee Waterlines	9,220			9,220			9,220
52	Utility Bridges - Repaint/Rehabilitation	1,500	100	100	100	100	100	500
53	Secondary System Upgrades - Tulsa 2 Service Area	1,071	971					971
54	Berry Hill Waterline Extension	4,735		1,030			3,605	4,635
55	Okmulgee #6 and Bixby Connection Improvements	4,429				443	3,986	4,429
56	Transmission Line Condition Assessment	1,000		200		200		400
57	W. 23rd St. 12" Waterline Installation	1,386		1,236				1,236
58	Pump Station Rehabilitation (Reservoir Hill PS and SSS-PS)	1,300					1,180	1,180
	Total Transmission And Distribution	$ 1,139,549	$ 20,206	$ 30,325	$ 27,027	$ 22,823	$ 37,998	$ 138,379
	Total Water System Projects	$ 1,497,538	$ 31,761	$ 56,263	$ 43,736	$ 34,256	$ 44,132	$ 210,148
	Sanitary Sewer System							
	Northside Plant							
59	Northside Interceptor Lift Station Screening Improvements and Upgrades	3,300	3,300					3,300
60	Northside WWTP Security and Safety Improvements	1,000	750					750
	Total Northside Plant	$ 3,300	$ 4,050	$ -	$ -	$ -	$ -	$ 4,050
	Northside Collection System							
61	Jones Creek Relief (91-N)	351	351					351
62	Northgate LS Relief	1,199		1,093				1,093
63	93-N Relief	5,340			4,871			4,871
	93-N Relief	497	497					497
64	Mill Creek 92/95 N Relief	510					510	510
65	Flatrock West 9-N Relief	7,680		512	544		6,524	7,680
	Total Northside Collection System	$ 15,477	$ 848	$ 1,605	$ 5,415	$ -	$ 7,034	$ 14,902
	Southside Plant							
66	SS WWTP Concrete Protective Coatings	2,786	170	170	180	184	190	894
67	Southside WWTP System Odor Control Study	4,575	225	1,750				1,975
68	Solids Facility Plan and Improvements	3,337	200					200
69	71st Street Dewatering Facility - Storage Tank Repair	1,030			1,030			1,030
	71st Street Dewatering Facility - Storage Tank Repair	206		206				206
70	71st Street Drying Bed Modification	1,200	200	1,000				1,200
71	71st Street Dewatering Conveyor	840	840					840

Funding Source	FY17	FY16	Comments	Ref.
Water Enterprise	High	High	Construct large waterline from AB Jewell to 51st St. and 129th East Ave.	47
Water Revenue Bond	High	High	Construct large waterline from AB Jewell to 51st St. and 129th East Ave.	
Water Enterprise	High	High	Provide water service to unserved, developed areas in response to citizen petitions.	48
Water Enterprise	High	High	Program to maintain and rehabilitate above ground treated water storage tanks. Funding may also be used to modify tanks to improve circulation for chloramine disinfection.	49
Water Enterprise	High	High	Replace large water valves throughout water system.	50
Water Revenue Bond	High	High	Construct waterline to increase transmission and distribution capacity in North Tulsa and Cherokee Industrial Park. First project consists of approximately 5 miles of large diameter water line to serve current maximum day demands. Preliminary design is completed and final design and right-of-way acquisition are underway. Second phase of the project includes 12-inch between Sheridan and Yale along 96th North, 12-inch between 96th and 106th North along Yale, and 24-inch from 66th North and Harvard to 106th North and Sheridan. 2012 Comprehensive Plan indicates Phase 1 will not be needed until 2020.	51
Water Enterprise	High	High	Construct waterline to increase transmission and distribution capacity in North Tulsa and Cherokee Industrial Park. First project consists of approximately 5 miles of large diameter water line to serve current maximum day demands. Preliminary design is completed and final design and right-of-way acquisition are underway. Second phase of the project includes 12-inch between Sheridan and Yale along 96th North, 12-inch between 96th and 106th North along Yale, and 24-inch from 66th North and Harvard to 106th North and Sheridan. 2012 Comprehensive Plan indicates Phase 1 will not be needed until 2020.	
Water Enterprise	High	High	Program to maintain utility bridges.	52
Water Enterprise	High	High	Upgrade pump station and modify distribution system to improve service in the former Tulsa-2-area.	53
Water Enterprise	High	High	New 12-inch along 49th and 65th West Avenue between 21st and 41st.	54
Water Enterprise	High	High	16-inch waterline West of Yale between 131st and 151st.	55
Water Enterprise	High	High	Monitor and evaluate transmission lines citywide. Funding may also be used to modify and improve entry for testing and monitoring.	56
Water Enterprise	High	High	Install 2,200 LF 12-inch wateline along W. 23rd St. S. between S. Jackson Ave and Southwest Blvd.	57
Water Enterprise	High	High	Rehabilitation of the Reservoir Hill PS building and replacement of pumps and drives; piping modification and addition of a pump at the SSS-PS.	58
			Sanitary Sewer System	
			Northside Plant	
State Sewer Loan	High	High	Place Rip Rap or other protection along Bird Creek to stop erosion of the adjacent sludge lagoon dike.	59
Sewer Enterprise	High	High	Enclose the chlorine and sulfur dioxide storage and replace with non gas system	60
			Northside Collection System	
Sewer Enterprise	High	High	Provide additional capacity of Upper Mingo/Jones Creek Interceptor.	61
State Sewer Loan	High	High	Construct 6,000 lf of 10-inch pipe to relieve the Northgate Lift Station.	62
State Sewer (FAP)	High	High	Provide additional capacity to the interceptors serving area 93-N.	63
Sewer Enterprise	High	High	Provide additional capacity to the interceptors serving area 93-N.	
Sewer Enterprise	High	High	Mill Creek 92/95-N Relief (NCS-DCE-04): Construct additional capacity to relieve overloaded lines. This line will be a replacement with a new line. Probably with pipe busting. I&I abatement was done over 10 years ago and was only partially successful. It needs additional capacity.(Are we going to include the details of this projects or a reference - CWSS, Appendix 6-WW B, page 32 and 33)	64
Sewer Enterprise	High	High	Provide added capacity to overloaded lines.	65
			Southside Plant	
Sewer Enterprise	High	High	Concrete structure repair due to H2S corrosion.	66
Sewer Enterprise	High	High	Construct projects recommended in Odor Control Study. Top priorities are odor and corrosion protection for diversion structure at 53rd and Riverside, Kensington LS and force main, SSWWTP digester sludge transfer box, &1st Street Dewatering facility,Intermediate Pump Station and upgrades of WWTP main odor control.	67
Sewer Enterprise	High	High	Modify existing dechlorination building to store new ferric chloride and polymer feed systems for Chemically Enhanced Primary Thickening. Construct rapid mix chamber for ferric chloride addition and polymer addition and mixing equipment to existing primary clarifier.	68
State Sewer Loan	High	High	Replace Mixing system in sludge holding tanks at dewatering facility.	69
Sewer Enterprise	High	High	Replace Mixing system in sludge holding tanks at dewatering facility.	
Sewer Enterprise	High	High	Operators have commented that the existing gravel underdrain frequently becomes clogged, reduces productivity of land application efforts, and requires removal and replacement of gravel. The gravel strips, even when working, make loading of material difficult due to the constant settlement in each trench. Operators dumping material have reported injuries associated with truck tires falling into the trench. Consider abandoning gravel drains and construct concrete surface that allows free water to drain to a surface inlet.	70
Sewer Enterprise	High	High	Replace belt filter press conveyor located at the 71st Street Dewatering facility. The conveyor and the associated belt pressures have been in service for 20 years. The presses currently run daily for 9 hours, 7 days per week. The belt conveyor is running all this time. If conveyor is down, loading dry cake onto trucks is not possible. The conveyor is in poor condition and requires frequent repairs.	71

Ref.	Project	Est. Cost	FY17	FY18	FY19	FY20	FY21	Total
72	Southside WWTP Influent Lift Station- Replace screens with fine screens	4,236	3,825					3,825
73	Southside Influent Lift Station Diversion to Cherry Creek Lift Station	907	807					807
74	Southside Clarifier Testing Modifications	81	81					81
	Total Southside Plant	$ 19,197	$ 6,348	$ 3,126	$ 1,210	$ 184	$ 190	$ 11,058
	Southside Collection System							
75	Berryhill North Interceptor	7,215					571	571
76	Northwest Regional Lift Station, Force Main & FEB, Ph 1	13,317			1,727	1,586	10,004	13,317
77	West Tulsa 39, 40, 41-S Relief	24,547				319		319
78	Crow Creek 44-S Relief	1,911				1,751		1,751
	Crow Creek 44-S Relief	140	140					140
79	Crow Creek 62-S Relief	2,592				176	180	356
80	Joe-LaFortune 70-S Relief	3,003			2,783			2,783
	Joe-LaFortune 70-S Relief	219	219					219
81	RL Jones Riverside Airport - Sewer Eastside	2,048	265			290	1493	2,048
	Total Southside Collection System	$ 54,992	$ 624	$ -	$ 4,510	$ 4,122	$ 12,248	$ 21,504
	Haikey Creek Plant							
82	Haikey WWTP Primary Clarifier Addition	8,858			824	8,034		8,858
83	Haikey WWTP Anaerobic Digester Addition	15,811				1,391	14,420	15,811
84	Activated Sludge Diffused Aeration	8,834		8,034				8,034
85	Haikey Crk Lift Station Improvements - Phase 2, 3 and 4	6,600	6,600					6,600
86	Haikey Crk Dewatering Facility	3,318					258	258
87	Grit Facility Rehabilitation	1,500		1,500				1,500
	Grit Facility Rehabilitation	150	150					150
88	Haikey Crk SAMS Equipment Replacement	7,394	505	520	536	552	568	2,681
89	Haikey Creek Maintenance Building	400	360					360
	Total Haikey Creek Plant	$ 52,865	$ 7,615	$ 10,054	$ 1,360	$ 9,977	$ 15,246	$ 44,252
	Lower Bird Creek Plant							
90	Excess Flow Line From LBCWWTP To Port South	4,399			4,399			4,399
	Excess Flow Line From LBCWWTP To Port South	1,100		1,100				1,100
	Total Lower Bird Creek Plant	$ 5,499	$ -	$ 1,100	$ 4,399	$ -	$ -	$ 5,499
	Lower Bird Creek Collection System							
91	Rose Dew LS Relief	1,200	1,000					1,000
92	Catoosa Interceptor Relief	16,776	1,136					1,136
93	Spunky Creek Main Stem South Contract 1	2,450		2,450				2,450
	Spunky Creek Main Stem South Contract 1	250	250					250
94	Spunky Creek Main Stem South Contract 2	21,998					1,647	1,647
	Total Lower Bird Creek Collection System	$ 42,674	$ 2,386	$ 2,450	$ -	$ -	$ 1,647	$ 6,483
	Wastewater System Misc. Improvements							
95	Resurface WWTP & Lift Stations Roadways & Parking	675		347				347
	Total Wastewater System Misc. Imp	$ 675	$ -	$ 347	$ -	$ -	$ -	$ 347

Funding Source	FY17	FY16	Comments	Ref.
State Sewer Loan	High	High	Replace screens at Influent LS with fine screens to better protect the pumps.	72
Sewer Enterprise	High	High	Provide piping and valving off of the Southside influent lift station forcemain to provide connection to and allow bi-directional flow in the existing Cherry Creek lift station forcemain.	73
Sewer Enterprise	High	High	Hire Consultant to work with Plant Staff on testing final clarifiers to determine efficiency and failure modes. From the results of the test, the consultant and staff will develop recommended modifications to enable improved performance (for example inlet modifications, addition of baffles, modification of wires, etc.). After recommendations are complete, consultant will return to retest to ensure improved performance has been achieved. After retesting, recommend additional modifications as necessary. Staff to then make modifications to all clarifiers based on second round of testing. Project cost will include consultant costs and equipment at the Northside WWTP. Project costs do not include the cost of recommendations.	74
			Southside Collection System	
Sewer Enterprise	High	High	Provide sewer to unserved area of Berryhill. Design is to be funded in 2021 and right of way purchased in 2022. Construction would follow. Ltructed at the same time to pump to southside plant.	75
Sewer Enterprise	High	High	Provide sewer to unserved area. A lift station will be constructed on the south bank of the Arkansas River. Initially it will receive flow from only the Berryhill and Berryhill East drainage areas. This project is the first project in a series of projects that will provide service to this area in the West and Northwest parts of Tulsa.	76
Sewer Enterprise	High	High	Provide additional capacity and rehab for the West Tulsa area. Original scope was for replacement of 10-inch line on surface. Scope and budget subject to SRP for SSOs in 39-S and 40-S.	77
State Sewer (FAP)	High	High	Provide added capacity to overloaded lines.	78
Sewer Enterprise	High	High	Provide added capacity to overloaded lines.	
Sewer Enterprise	High	High	Provide added capacity to overloaded lines.	79
State Sewer Loan	High	High	Provide added capacity to overloaded lines.	80
Sewer Enterprise	High	High	Provide added capacity to overloaded lines.	
Sewer Enterprise	High	High	Construct a new interceptor sewer and sanitary sewer collection system to serve hangers on the east side of RL Jones Airport.	81
			Haikey Creek Plant	
Sewer Enterprise	High	High	Addition of primary clarifiers to increase plant capacity and improve sludge handling.	82
Sewer Enterprise	High	High	Addition of anaerobic digesters to improve sludge handling.	83
State Sewer Loan	High	High	Installation of membrane disc diffused aeration in existing oxidation ditches plus new blower building, equipment, and piping. Primary sludge storage and mixing for interim sludge process control.	84
State Sewer Loan	High	High	Multi-phase project to improve pumping and force main capacity. Costs are derived from the 2012 study (RMUA Project No. ES-2009-10). Phase 1 is complete and Phase 3 is covered under project HCT001. Phase 2 - New screening structure, screening equipment.	85
Sewer Enterprise	High	High	Addition of 3rd belt press, electrical improvements, conveyor extension and improvement, and improvements to the air handling unit. Remove and replace polymer feed system, existing conveyor system, two sludge grinders, three BFP feed pumps, two belt presses.	86
State Sewer Loan	High	High	Replace the influent bar screens and improve grit processing and headworks.	87
Sewer Enterprise	High	High	Replace the influent bar screens and improve grit processing and headworks.	
Sewer Enterprise	High	High	Output from the Strategic Asset Management System (SAMS) database indicates an annual recommended investment to support operational repair and replacement needs for the Haikey Creek WWTP.	88
Sewer Enterprise	High	High	Roof Replacement.	89
			Lower Bird Creek Plant	
Sewer Enterprise	High	High	Addition of 48 inch gravity line to Port South to allow increase excess flow from LBCWWTP to discharge to Port South.	90
State Sewer Loan	High	High	Addition of 48 inch gravity line to Port South to allow increase excess flow from LBCWWTP to discharge to Port South.	
			Lower Bird Creek Collection System	
State Sewer Loan	High	High	Provide sewer to unserved area around Lynn Lane and Rose Dew area. Relief of Rose Dew Lift Station.	91
Sewer Enterprise	High	High	Provide additional capacity. Provide relief line to add capacity adjacent to 30 inch Catoosa Main interceptor. North of 412.	92
State Sewer Loan	High	High	Provide sewer to unserved area. Includes Easements, Engineering and construction of 3,950' of 36" Interceptor.	93
Sewer Enterprise	High	High	Provide sewer to unserved area. Includes Easements, Engineering and construction of 3,950' of 36" Interceptor.	
State Sewer Loan	High	High	Provide sewer to unserved area.	94
			Wastewater System Misc. Improvements	
Sewer Enterprise	High	High	Resurface of roadways at identified locations.	95

Ref.	Project	Est. Cost	FY17	FY18	FY19	FY20	FY21	Total
	Areawide Collection System							
96	Sewer Rehab Area Wide	138,425	7,000				8,600	15,600
	Sewer Rehab Area Wide	23,200		7,400	7,800	8,000		23,200
97	Unsewered Areas Areawide	34,772			2,388	2,460	2,534	7,382
	Unsewered Areas Areawide	4,570	2,251	2,319				4,570
98	Concrete Pipe Replacement	23,882		4,405				4,405
	Concrete Pipe Replacement	18,299	4,276		4,537	4,673	4,813	18,299
99	Areawide Point Repairs	13,275	2,200	2,200	4,050	3,075		11,525
	Areawide Point Repairs	3,000					3,000	3,000
100	Lift Station Replacements or Upgrades	17,319	1,275	569	609			2,453
	Lift Station Replacements or Upgrades	2,067				1,067	1000	2,067
101	2008 Street Package - Sewer Rehab/Replacement	10,500	3,500			3,500		7,000
	2008 Street Package - Sewer Rehab/Replacement	10,500		3,500	3,500		3,500	10,500
102	FEB Joint & Crack Repairs	100	100					100
	Total Areawide Collection System	$ 299,909	$ 20,602	$ 20,393	$ 22,884	$ 22,775	$ 23,447	$ 110,101
	Total Sanitary Sewer System Projects	$ 495,588	$ 42,473	$ 39,075	$ 39,778	$ 37,058	$ 59,812	$ 218,198
	Flood Control							
103	Citywide - Urgent Small Drainage, Channel Erosion, Channel Rehabilitation, and Master Drainage Plans	54,250	5,500	5,100	5,000	5,000	5,000	25,600
104	Future Unfunded Projects	45,323						-
	Total Flood Control Projects	$ 99,573	$ 5,500	$ 5,100	$ 5,000	$ 5,000	$ 5,000	$ 25,600
	Public Facilities Maintenance							
105	Future Unfunded Projects	189,716						-
	Total Public Facilities Maintenance Projects	$ 189,716	$ -	$ -	$ -	$ -	$ -	$ -
	TOTAL PUBLIC WORKS AND INFRASTRUCTURE PROJECTS	$ 3,452,370	$ 79,734	$ 100,438	$ 88,514	$ 126,314	$ 158,944	$ 553,944
	SOCIAL AND ECONOMIC DEVELOPMENT							
	Working In Neighborhoods (Win)							
106	Future Unfunded Projects	5,846		-				-
	Total Working In Neighborhoods Projects	$ 5,846	$ -	$ -	$ -	$ -	$ -	$ -
	Planning And Development							
107	Future Unfunded Projects	58,175						-
	Total Planning And Development Projects	$ 58,175	$ -	$ -	$ -	$ -	$ -	$ -
	TOTAL SOCIAL AND ECONOMIC DEVELOPMENT PROJECTS	$ 64,021	$ -	$ -	$ -	$ -	$ -	$ -
	TRANSPORTATION							
	Metropolitan Tulsa Transit Authority							
108	Future Unfunded Projects	4,940						-
	Total Metropolitan Tulsa Transit Authority Projects	$ 4,940	$ -	$ -	$ -	$ -	$ -	$ -
	TOTAL TRANSPORTATION PROJECTS	$ 4,940	$ -	$ -	$ -	$ -	$ -	$ -
	ADMINISTRATIVE AND SUPPORT SERVICES							
	Information Technology Department							
109	Future Unfunded Projects	2,500						-
	Total Information Technology Department Projects	$ 2,500	$ -	$ -	$ -	$ -	$ -	$ -
	Equipment Management Department							
110	Future Unfunded Projects	6,100						-
	Total Equipment Management Projects	$ 6,100	$ -	$ -	$ -	$ -	$ -	$ -
	Short Term & Contracted Capital							
111	Future Unfunded Projects	109,600						-
	Total Short Term & Contracted Capital Projects	$ 109,600	$ -	$ -	$ -	$ -	$ -	$ -
	TOTAL ADMINISTRATIVE AND SUPPORT SERVICES PROJECTS	$ 118,200	$ -	$ -	$ -	$ -	$ -	$ -
	TOTAL CAPITAL PROJECTS INVENTORY	$ 4,469,299	$ 79,734	$ 100,438	$ 88,514	$ 126,314	$ 158,944	$ 553,944

Funding Source	FY17	FY16	Comments	Ref.
				Areawide Collection System
State Sewer Loan	High	High	Project reflects funds not allocated to a specific I&I Abatement project.	96
Sewer Enterprise	High	High	Project reflects funds not allocated to a specific I&I Abatement project.	
Sewer Enterprise	High	High	Unserved area projects.	97
State Sewer (FAP)	High	High	Unserved area projects.	
Sewer Enterprise	High	High	Reflects estimate of need for short term infrastructure reinvestment.	98
State Sewer (FAP)	High	High	Reflects estimate of need for short term infrastructure reinvestment.	
Sewer Enterprise	High	High	Reflects estimate of need for short term infrastructure reinvestment.	99
State Sewer Loan	High	High	Reflects estimate of need for short term infrastructure reinvestment.	
Sewer Enterprise	High	High	Annual repairs, pump replacements, etc. to the collection system lift stations.	100
State Sewer Loan	High	High	Annual repairs, pump replacements, etc. to the collection system lift stations.	
Sewer Enterprise	High	High	Annual rehab and replacement of sewered areas.	101
State Sewer Loan	High	High	Annual rehab and replacement of sewered areas.	
Sewer Enterprise	High	High	Inspect Flow Equalization Basins and determine the condition of concrete slabs and joints. Repair and seal joints in concrete slabs in the first 3 cells of Cherry Creek FEB.	102
				Flood Control
Storm Sewer Enterprise	High	High	Design and Construct projects for draiange problems located at various sites throughout the City.	103
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY17-21 timeframe.	104
				Public Facilities Maintenance
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY17-21 timeframe.	105
				SOCIAL AND ECONOMIC DEVELOPMENT
				Working In Neighborhoods (Win)
Deferred Funding	High	High	Future projects identified within Constrained Inventory, but not funded within FY17-21 timeframe.	106
				Planning And Development
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY17-21 timeframe.	107
				TRANSPORTATION
				Metropolitan Tulsa Transit Authority
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY17-21 timeframe.	108
				ADMINISTRATIVE AND SUPPORT SERVICES
				Information Technology Department
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY17-21 timeframe.	109
				Equipment Management Department
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY17-21 timeframe.	110
				Short Term & Contracted Capital
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY17-21 timeframe.	111

This section is for information only and is not part of the ordinances adopted by City Council.

HISTORIC ARCHITECTURE
NATIONAL REGISTER OF HISTORIC PLACES

WESTHOPE – RICHARD LLOYD JONES HOUSE

3704 SOUTH BIRMINGHAM AVENUE

ARCHITECT:	CLASSIFICATION:	YEAR:
FRANK LLOYD WRIGHT	USONIAN	1929

GENERAL INFORMATION
ABOUT THE CITY OF TULSA BUDGET

The word "budget" originated from bougette which was a leather bag carried by the monarch's treasurer to the medieval English Parliament. It contained documents surveying the kingdom's needs and listed the realm's resources. Today's budgets are an annual plan for financial operations and incorporate an estimate of proposed expenditures and revenues. The budget represents the process through which policy is made and implemented.

• BUDGETING •

BUDGET

There are two annual budgets in the City of Tulsa - the Operating Budget and the Capital Budget.

Operating Budget: This sets the plan for the day-to-day operations of the City. The City's annual operating budget is based on historical expenditures, priorities set forth by the elected officials and available revenues. Sales tax and utility billing charges provide the majority of resources used in the Operating Budget.

Capital Budget: The City's Capital Improvements budget is the first year of its Five Year Capital Plan. The Plan is updated annually to include new requests and to reflect ever-changing field and financing conditions. Sales Tax and Bonds finance nearly all of the City's major capital needs.

• LEGISLATION •

MUNICIPAL BUDGET ACT

Since FY81, the City has produced its budget under the provisions of the *Oklahoma Municipal Budget Act, 11 O.S. Supp. 1979, Sections 17-201 through 17-216*. Municipal governments can use it to write their annual budgets. The Act establishes fiscal procedures, requirements for financial disclosure and generally accepted standards for financial management.

The Act is more flexible than the old law and imposes fewer restrictions on municipalities when they estimate revenues, appropriate money and make expenditures. The Act also provides for greater financial disclosure and for the implementation of generally accepted accounting principles. Both of these provisions increase the City's ability to obtain a favorable bond rating, attain a better investment position, and improve compliance with federal grant requirements.

The Act stipulates time deadlines for submitting budget requests, holding public hearings and filing adopted budgets. It also prescribes the general content of the budget and requires expenditures to be grouped into five categories:

- Personal Services
- Materials and Supplies
- Other Services and Charges
- Capital Outlays
- Debt Service

OPEN RECORDS ACT

The *Oklahoma Open Records Act 501.S, 1985 Section 24A*, became effective November 1, 1985. Section 24A.9 states:

"Prior to taking action, including making a recommendation or issuing a report, a public official may keep confidential his or her personal notes and personally created materials other than departmental budget requests of a public body. . ."

This means that individual budget requests are public information, including any notes or other materials used for budget preparation or budget recommendation.

• REVENUE •

Revenue is the yield from sources of income (such as taxes, licenses, fines, user fees, etc.) that the City collects for public use. Revenues increase the assets of a fund, while not increasing a liability or representing a repayment of expenditure, a cancellation of a liability or an increase in contributed capital.

TYPES AND SOURCES

The City classifies its 200 plus sources of income into nine revenue categories. (For more information, see the Fund Summaries section, and City of Tulsa Revenue Sources.)

PROJECTING INCOME

The Budget and Planning Division of the Finance Department is responsible for estimating the City's yearly income and monitoring actual collections on a monthly basis. Annual estimates of collections from the various sources are made using time series and deterministic methodologies. Departments whose activities generate income may be asked by the Budget and Planning Division to help make estimates or explain differences between estimates and actual collections.

• GOVERNMENTAL FUNDS •

The *Oklahoma Municipal Budget Act* defines a **fund** as:

"an independent fiscal and accounting entity with a self-balancing set of accounts to record cash and other financial resources, together with all liabilities, which are segregated for the purpose of carrying on specific activities or attaining certain objectives."

In other words, separate records of all income and expenditures are maintained for each fund. They are analogous to individual checking accounts. Income and expenditures are recorded and it is illegal to spend more than has been authorized by the City Council. The "fund balance" within the fund would be similar to a savings account with money set aside for the future and not currently appropriated.

TYPES OF FUNDS

The eight major fund types used by the City are described below along with examples of some of the individual funds within each type.

General Fund - In conformance with the *Oklahoma Municipal Budget Act*, the General Fund is the City's principal operating fund. Approximately two-thirds of its revenue comes from sales and use taxes. All of the revenue derived from the City's permanent two percent sales tax is credited to this fund. With franchise and other taxes, the percentage of income from taxes for this fund is 74 percent. The remaining 26 percent comes from user charges, license fees, intergovernmental shared revenue, fines from court operations and interest income.

General Fund resources may be used to provide any service that the City has legal authority to provide under its charter and state laws. All general operations not accounted for otherwise are financed from this primary operating fund. It finances numerous and diverse activities such as police and fire protection, street maintenance, park operations, event facilities and administrative services.

Special Revenue Funds - These funds are used to account for certain specific revenue sources for which expenditures are legally restricted to a specific function or activity of the City.

Examples of Special Revenue Funds:

- Limited-Purpose Public Safety Permanent Sales Tax Fund (ordinance dedicated revenue from sales tax);
- The Short-Term Capital Fund (ordinance dedicated revenue from the Third Penny Sales Tax designated for "short-term" capital improvements, consisting of assets having a useful life of ten years or less);
- The Convention and Tourism Facilities Fund (ordinance dedicated revenue from the Hotel/Motel Tax); and
- Federal and State Grant Funds (accounts for financial assistance received from Federal and State agencies.)

Debt Service Fund - The Debt Service or Sinking Fund is used to account for the payment of principal, interest and other related costs of the City's general obligation bonds and certain other long-term debt.

Capital Projects Funds - A Capital Project Fund accounts for all resources used for the acquisition and/or construction of permanent facilities other than those financed by a special assessment or operating enterprise funds. The various sales tax and bond funds.

Special Assessment Funds - This type of fund is used to account for revenues received for financing public improvements or services deemed to benefit the specific properties against which special assessments are levied. The Tulsa Stadium Improvement District Fund is a Special Assessment Fund.

Enterprise Funds (Proprietary Funds) - Enterprise Funds are established to account for the acquisition, operation and maintenance of governmental facilities and services that are entirely or predominantly supported by user charges. Enterprise Funds are similar to private business enterprises in that they are accounted for in a manner as to show profit or loss. Examples of Enterprise Funds include the:

- Stormwater Enterprise Fund;
- TMUA-Water Operating Fund;
- TMUA-Sewer Operating Fund;
- TARE-Refuse Operating Fund; and
- Golf Course Operating Fund.

Internal Service Funds - An Internal Service Fund is used to account for the financing of goods or services provided by one department or agency of the City to other departments or agencies on a cost reimbursement basis. The Employee Insurance Service Fund, Workers' Compensation Service Fund, Equipment Management Service Fund, and Office Services Internal Service Fund are the City's Internal Service Funds.

Trust and Agency Fund (Fiduciary Funds) - These funds are used to account for assets held by the City in a trustee capacity or as an agency for individuals, private organizations and other governmental units, entities or funds. Examples of trust and agency funds are:

- The Tulsa Performing Arts Center Trust Fund;
- Municipal Employees Retirement Plan Fund; and
- The Employee Deferred Compensation Plan Fund.

FUND CATEGORIES

Fund #	Fund Name
1080	General Fund
2000	Special Revenue
3000	Trust & Agency Enterprise
4100	Special Assessment
4306	Debt Service
5000	Special Revenue (Grants)
6000	Capital Projects
7000	Enterprise
8000	Internal Service

• CITY ORGANIZATIONAL STRUCTURE •

The City has two divisions within its Chief Executive Office: Administration and Community Development and Transportation. All City departments report to one of these officers, with notable exceptions of Fire and Police. The Chiefs of Fire and Police departments report to the Mayor. All other departments report to one of the officers, who report to the City Manager. All Authorities, Boards and Commissions report to the Mayor directly. Listed below are the two divisions and corresponding departments assigned to them.

ADMINISTRATION

Finance	Information Technology
Human Resources	Asset Management
Communications	Customer Care
Municipal Court	Water & Sewer

COMMUNTIY DEVELOPMENT AND TRANSPORTATION

Parks and Recreation
Performing Arts Center
BOK and Convention Centers
Planning and Development
Streets and Stormwater
Working in Neighborhoods
Gilcrease
River Parks
Engineering Services

• CAPITAL IMPROVEMENTS •

A **Capital Improvement Project** is any significant acquisition, construction, replacement, or improvement to a City service delivery system that has a cost greater than $100,000 and a minimum useful life of five years. To be funded, a project must be part of the City's Five Year Capital Improvements Plan (CIP). The **Capital Plan** is a five-year schedule of specific projects and accompanying revenue allocations. The plan is updated annually through the **Capital Budget**. The **Capital Improvements Program** incorporates the planning, monitoring, programming, and budgeting processes used to allocate the City's capital moneys.

CAPITAL BUDGET PROCESS

Capital projects are processed through the Capital Improvements Program which is managed by the Budget and Planning Division. Specific policies for this program are included in the Finance Department's *Financial Policies* under the heading "Capital Budget and Improvements" section.

Budget and Planning coordinates the budgeting of capital improvement projects included in the upcoming fiscal year's budget. A list of the new and active capital improvement projects is reviewed and scheduled in the updated five-year Capital Improvements Plan. Any project receiving increases or decreases in funding, and projects slated for closure during the upcoming fiscal year are also listed.

• BUDGET REVIEW •

Upon receipt of departmental and agency budget requests, the Budget and Planning Division budget analysts begin a review process for their assigned departments and agencies, and develop recommendations for elected officials. Several factors influence the review and recommendation process. Some of the questions examined include:

1. Does the request meet established guidelines?
2. Are the requested allocations in line with providing the associated service?
3. Does the request fall within the inflationary parameters expected in the upcoming fiscal year?
4. Does the current level request seem reasonable compared to historical expenditures?
5. How does the modification request compare to the anticipated increase or decrease in service?
6. Does the request meet City policies and priorities?
7. What amount of revenue is expected within the next fiscal year?
8. What are the departments' internal priorities for providing proper service levels?

Analysts meet with the Budget and Planning Division Manager and Finance Director to receive specific instructions for developing their departmental and agency budget recommendations. The analysts also meet with their assigned departments and agencies during the process to obtain clarifications and further information as needed.

Each department makes a presentation to the Budget and Planning Division Manager, Director of Finance and/or Mayor to provide additional information or clarification or to discuss service levels.

The Mayor begins the formal budget review process and develops a proposed budget for the next fiscal year operations. The City Charter requires the proposal be submitted to the City Council by May 1. The Council further reviews, refines, changes, and adopts it according to the policies and priorities it wishes to have implemented during the next fiscal year. State law requires the budget be adopted by the City Council seven days before the end of the City's fiscal year, which is June 30.

• BUDGET ADOPTION •

The Oklahoma Municipal Budget Act, states:
". . . At least seven (7) days prior to the beginning of the budget year, the governing body shall adopt the budget by resolution, or as any charter may require, at the level of classification as defined in Section 17-213. . . . The governing body may add or increase items or delete or decrease items in the budget. In all cases the proposed expenditures shall not exceed the estimated revenues for any fund."

• BUDGET CHANGES •

There are two methods of changing the adopted budget during the course of the fiscal year: **Budgetary Transfers** and **Budget Ordinances.** Most often these actions originate in the departments and are sent to Budget and Planning for review, approval, and processing to the Mayor and/or Council.

BUDGETARY TRANSFERS

The Oklahoma Municipal Budget Act, Section 17-215 states:

"The chief executive officer, or designee, as authorized by the governing body, may transfer any unexpended and unencumbered appropriation or any portion thereof from one account to another within the same department or from one department to another within the same fund; except that no appropriation for debt service or other appropriation required by law or ordinance may be reduced below the minimums required."

An **Administrative Transfer (AT)** is a transfer of funds within the same expenditure account group, department, fund and project. The Mayor allows the Budget and Planning Division Manager to approve or deny Administrative Transfers.

Currently, the City Council has given the Mayor the authority to approve or deny requests to transfer funds totaling less than one hundred thousand dollars ($100,000) from one expenditure account group to another account group or from one project to another project within the same department and fund. This type of transfer is known as a **Mayoral Transfer (MT)**.

The third type of transfer is a **Council Transfer (CT)**. The Council has reserved the right to approve or deny the transfer of funds from one department to another, for the establishment of a new capital project or transfers in excess of one hundred thousand dollars ($100,000) between account groups in a department. This type of action requires a budget ordinance.

BUDGET ORDINANCES

A **Budget Ordinance** is the legal means to amend the adopted budget through recognizing revenue increases or decreases; transferring appropriations from one department to another; establishing new capital projects; decreasing appropriations in a fund or department; or providing supplemental appropriations to a department.

The Oklahoma Municipal Budget Act, Sections 17-206, 17-215 and 17-216 allows for the City Council to transfer funds or to make supplemental appropriations. The last paragraph of section 17-216 provides the legal framework to amend budgets, stating:

"A budget amendment as provided in this section authorizing supplemental appropriations or a decrease or change in appropriation or funds shall be adopted at a meeting of the governing body and filed with the municipal clerk and the State Auditor and Inspector.

READER'S GUIDE
TO

FUND SUMMARIES

The Operating Fund Summary section and the Capital Fund Summary section are the only sections of the Budget document that are adopted by ordinance by the City Council. A numerical listing of the funds and their names can be found in the Table of Contents; an alphabetical listing is located in the Index. Each Fund summary contains the following information:

A box in the upper corner indicates the fund number and the Basis of Budgeting. The **Basis of Budgeting** refers to the basis of accounting used to estimate financing sources and uses in the budget.

This generally takes one of three forms:

- GAAP—uniform standards for financial accounting and recording;
- Cash Basis—transactions are recognized only when cash is increased or decreased; or
- Modified accrual basis—expenditures other than accrued interest on general long-term debt are recorded at the time liabilities are incurred and revenues are recorded when received in cash except for material and/or available revenues, which should be accrued to reflect properly the taxes levied and revenue earned.

The **Budget Overview** provides general information on the purpose of the fund and the fund's basis for budgeting. Information in the **Budget Summary** is specific to the proposed or adopted budget. Where appropriate, charts and graphs visually enhance the reader's understanding of each fund's revenue and expenditure characteristics, and supporting tables follow.

Below is a general outline of the revenue and expenditure categories included in the budget and reflected in the Fund Summaries. Not all funds will utilize each type of revenue, and expenditure types will vary by fund.

REVENUES BY CATEGORY

The revenue types supporting the funds are divided into nine categories as follows:

Taxes	These revenues represent franchise, sales and use taxes. The primary contributor to this category is sales tax, which generates a majority of this category's revenue in the General Fund.
Licenses and Permits	These revenues come from the City's efforts to provide licenses to business and inspection services to enforce compliance with minimum code requirements for building and operating safety.
Intergovernmental Revenue	This category represents grants from other governmental entities.
Shared Revenue	Taxes collected by the state are distributed, in part, back to the cities within the state in proportion to their population. This apportionment is determined by the census conducted every ten years.
Charges for Services	These revenues represent revenue received for services performed by the City. Some services are performed for governmental entities, including the City, and some are performed for the private sector.
Fines and Forfeits	This source consists primarily of fines from the Municipal Court, but also includes utility penalties and other smaller penalty revenues.
Miscellaneous Revenue	This category is comprised of revenue sources that do not fit the other categories.
Interest Income	This category represents the interest generated by the City's pooled portfolio. Also included is interest earned on an interim basis from money that is the City's, but is delayed in remittance.
Transfers In	Amounts transferred from another fund to assist in financing the services for the recipient fund.

EXPENDITURES BY CATEGORY

The categories of expenditures group departments with similar function and/or customers. They are as follows:

Public Safety and Protection	This category contains Municipal Court, Police, Fire, Emergency Medical and Tulsa Area Emergency Management Agency.
Cultural Development/Recreation	Park and Recreation, Gilcrease Museum, Performing Arts Center, River Parks, and BOK Arena and Cox Business Centers make up the departments in this category.
Social/Economic Development	Mayor's Office of Economic Development, Working in Neighborhoods, and Planning and Development are included in this category.
Public Works/Transportation	Engineering Services, Streets and Stormwater, Water and Sewer and Tulsa Transit comprise this category.
Administrative/Support Services	This category contains the budgets for the City's elected officials: the Mayor, City Auditor and City Council. Mayor's Office of Human Rights, Legal, Human Resources, Workers' Compensation, Employee Insurance Administration, General Government, Indian Nations Council of Governments (INCOG), Finance, Information Technology, Customer Care, Communications and Asset Management make up the remainder of the departments within this category.
Transfers to Other Funds	Amounts transferred to another fund to assist in financing the services for the recipient fund.

EXPENDITURES CLASSIFICATIONS

Each fund is made up of accounts for classifying expenditures, as follows:

Personal Services	Includes expenses for salaries and related employee benefits paid to employees for services rendered.
Materials and Supplies	Used to account for the purchase of commodities which are consumed or materially altered when used, such as office supplies, operating supplies, repair and maintenance supplies, and all items of expense to any person, firm or corporation rendering a service in connection with repair, sale or trade of such articles or commodities.
Other Services and Charges	Used to account for the purchase of contractual services and other intangible products such as security, temporary employment, professional and landscaping services, leases, utilities and employee training and travel.
Capital Outlays	Fixed assets which have a value of $1,000 or more and have a useful economic lifetime of more than one year or assets of any value if the nature of the item is such that it must be controlled for custody purposes as a fixed asset. Also included in this category are Capital Improvement Projects.
Debt Service	The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.
Fund Transfers	Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

GLOSSARY

—A—

Account
An entity for recording specific revenues or expenditures, or for grouping related or similar classes of revenues and expenditures and recording them within a fund or department.

Accounting System
The total set of records and procedures that are used to record, classify and report information on the financial status and operations of the entity. (Also see Accrual Basis, Modified Accrual Basis and Cash Basis).

Accrual Basis
The method of accounting under which revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not).

Activity
Departmental efforts which contribute to the achievement of a specific set of program objectives; the smallest unit of the program budget.

Administrative Transfer (AT)
A Budgetary Transfer that allows for the movement of funds within the same expenditure account group within the same department, same fund and same project. This action requires Budget and Planning Division Manager approval.

Ad Valorem Taxes
Commonly referred to as property taxes, levied on both real and personal property according to the property's valuation and the tax rate.

Annualize
Taking changes that occurred partial year and calculating their cost for a full year for the purpose of preparing an annual budget.

Appropriation
An authorization or allocation made by the legislative body that permits officials to incur obligations against, and to make expenditures of governmental resources (revenues).

Appropriation Balance
A balance in which the available appropriation remaining after expenditures, encumbrances and commitments has been subtracted from the appropriation.

Assessed Valuation
The valuation set upon real estate and certain personal property by the Assessor as a basis for levying property taxes.

Assessment Ratio
The ratio at which the tax rate is applied to the tax base.

Asset
Resources owned or held by a government which has monetary value.

Attrition
A method of achieving a reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement or means other than layoffs.

Authorized Positions
Employee positions which are authorized in the adopted budget to be filled during the year.

Available (Undesignated and Unreserved) Fund Balance
This refers to the funds remaining from the prior year, after reserves and designations are made, which are available for appropriation and expenditure in the current year.

—B—

Balanced Budget
The use of resources for operating purposes does not exceed available resources over a defined budget period.

Base Budget
Cost of continuing the existing levels of service in the current budget year.

Bond
A long-term IOU or promise to pay; it is a promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds are primarily used to finance capital projects.

General Obligation (G.O.) Bond - This type of bond is backed by the full faith, credit and taxing power of the government.

Revenue Bond – This type of bond is backed only by the revenues from a specific enterprise or project, such as a golf course or water system.

Bond Refinancing
The payoff and re-issuance of bonds to obtain better interest rates and/or bond conditions.

Budget
A plan of financial activity for a fiscal year indicating all planned revenues and expenses for the budget period. The City of Tulsa's fiscal year is July 1 through June 30.

Budget Amendment
Legal means by which an adopted estimated revenue or expenditure authorization limit is increased or decreased.

Budgetary Basis
This refers to the basis of accounting used to estimate financing sources and uses in the budget. It is different from GAAP basis of accounting.

Budget Calendar
The schedule of key dates which a government follows in the preparation and adoption of the budget.

Budgetary Control
The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

Budget Ordinance
The legal means to amend the adopted budget through recognizing revenue increases or decreases; transferring funding from one department to another from an existing capital project to a new capital project; decreasing funding of a fund or department or providing supplemental funding to a fund or department or establishing a new capital project. The City Council adopts or rejects all budget ordinances.

Budgetary Transfer
One of two means of amending the budget during the course of the fiscal year. The other means is a budget ordinance. Three types of budgetary transfers exist:

Administrative Transfer (AT)—allows for the movement of funds within the same expenditure account group (i.e. moving funds from #5313101 to #5315501) within the same department, same fund, and same project. This action only requires Budget and Planning Division Manager approval.

Mayoral Transfer (MT)—allows for the movement of up to $100,000 from one expenditure account group to another account group (i.e. moving funds from #5222101 to #5311103) or from one current project to another current project within the same department and fund. This action requires approval by the Mayor.

Council Transfer (CT)—allows for movement of money from one department to another, or for the establishment of a new capital project. A budget ordinance accompanies this kind of transfer and this requires approval by the City Council.

—C—

Capital Assets
Assets of significant value and having a useful life greater than one year. Capital assets are also called fixed assets.

Capital Budget
The appropriation of bonds or other revenue for improvements to facilities and other infrastructure. The City budgets for Capital based on a Five-Year Capital Plan and updates, the Plan annually to include expanded capital projects or new capital projects. Approval of capital projects through the Capital Improvements Programs. The Third Penny Sales Tax and Bonds account for the majority of financing resources of capital projects.

Capital Improvement
Any significant physical acquisition, construction, replacement or improvement to a City service delivery system that has a cost greater than $100,000 and a minimum useful life of five years.

Capital Improvements Program (CIP)
The process of planning, monitoring, programming and budgeting over a multi-year period used to allocate the City's capital monies.

Capital Outlay
Expenditure account category used for the purchase of any item whose value exceeds $1,000 with a useful life greater than one year, but generally less than ten years. Included are vehicles, heavy equipment, other equipment, personal computers and some office furniture. These purchases are typically funded through the Short-Term Capital Fund which receives revenue from the Third Penny Sales Tax designated for short-term capital improvements. The costs of capital projects are also reflected in the Capital Outlay account category.

Capital Plan
The adopted Capital Improvements Plan that is based on a five-year schedule of specific projects and accompanying revenue allocations. The Plan is updated annually through the Capital Budget.

Capital Project
Major construction, acquisition or renovation activities which add value to a government's physical assets or significantly increase their useful lives. Also called capital improvements, each individually funded capital improvement request has to be part of the City of Tulsa Five-Year Capital Improvements Plan.

Capital Reserve
An account used to segregate a portion of the government's equity to be used for future capital program expenditures. The amount of capital reserve is roughly equal to the government's annual equipment depreciation and an amount identified as being needed for future capital acquisitions.

Carryover
Appropriated funds that are encumbered at the end of a fiscal year are allowed to be retained in the budget to be expended in the next fiscal year for the purpose designated.

Cash Basis
A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Charges for Services
Revenues received for services performed by the City. Some services are performed for governmental entities, including the City, and some are performed for the private sector.

Collective Bargaining Agreement
A legal contract between the employer and a verified representative of a recognized bargaining unit for specific terms and conditions of employment (e.g., hours, working conditions, salary, fringe benefits and matters affecting health and safety of employees).

Commodities
Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline, minor equipment and road salt.

Constant or Real Dollars
The presentation of dollar amounts adjusted for inflation to reflect the real purchasing power of money when compared to a certain point of time in the past.

Consumer Price Index (CPI)
A statistical description of price levels provided by the U. S. Department of Labor. The index is used as a measure of the increase/decrease in the cost of living (i.e., economic inflation/deflation).

Contingency
A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services
Services rendered to a government by private firms, individuals or other governmental agencies. Examples include utilities, rent, maintenance agreements and professional consulting services.

Cost-of-Living Adjustment (COLA)
An increase in salaries to offset the adverse effect of inflation on compensation.

Council Transfer (CT)
A Budgetary Transfer that allows for movement of money from one department to another or for the establishment of a new capital project. A budget ordinance accompanies this kind of transfer and requires approval by the City Council.

Current Budget
The original budget as approved by the City Council, along with any carryover encumbrances from the prior fiscal year, and any transfers or amendments that have been made since July 1.

—D—

Debt Service
The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Dedicated Tax
A tax levied to support a specific government program or purpose.

Deficit
The excess of an entity's liabilities over its assets or the excess of expenses over revenues during a single accounting period.

Department
The basic organizational unit of government which is functionally unique in its delivery of services.

Depreciation
Expiration in the service life of capital assets, attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Development Related Fees
Those fees and charges generated by building, development and growth in a community. Included are building and street permits, development review fees and zoning, platting and subdivision fees.

Disbursement
The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program
A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Division
A sub-unit of a department which encompasses a substantial portion of the duties assigned to a department. May consist of several activities.

—E—

Employee Benefits
Contributions made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and the various pensions, medical and life insurance plans.

Encumbrance
Obligations in the form of purchase orders or contracts that are chargeable to an appropriation and for which a part of the appropriation is reserved. These cease to be encumbrances once the obligations are paid or otherwise liquidated.

Enterprise Funds
Established to account for revenues and expenditures generated by City functions for which customers are charged a fee. Used for the following service areas: Solid waste management through the Tulsa Authority for Recovery of Energy (TARE); Tulsa Metropolitan Utility Authority (TMUA) Water Utility; TMUA Sanitary Sewer Utility; Stormwater; and Golf Operations.

Entitlements
Payments to which local governmental units are entitled, pursuant to an allocation formula determined by the agency providing the monies, usually the state or the federal government.

Expenditure
The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss. Where accounts are kept on the accrual or modified accrual basis of accounting, the cost of goods received or services rendered whether cash payments have been made or not. Where accounts are kept on a cash basis, expenditures are recognized only when the cash payments for the above purposes are made.

Expense
Charges incurred whether paid immediately or unpaid for operations, maintenance, interest or other charges.

—F—

Fines and Forfeitures
A revenue source that consists primarily of fines from the Municipal Court and also includes utility penalties and other smaller penalty revenues.

Fiscal Policy
A government's policies with respect to revenues, spending and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year
A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City of Tulsa's fiscal year is July 1 through June 30.

Fixed Assets
Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture and other equipment. Capital assets are also called fixed assets.

Full Faith and Credit
A pledge of a government's taxing power to repay debt obligations.

Full-time Equivalent Position (FTE)
A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time position working for 20 hours per week would be the equivalent to .5 of a full-time position.

Function
A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g., public safety).

Fund
An independent accounting entity with a self-balancing set of accounts for recording all revenues and all related liabilities and residual equities or balances, along with any changes to the above. In other words, each fund is separate from every other fund and maintains records of all income and expenditures for the fund. By law, expenditures cannot exceed the revenues. As an example, a fund is like an individual checking account. Income is recorded in, expenditures are recorded out, and one cannot spend more than one has available in the account.

Fund Balance
The excess of the assets of a fund over its liabilities, reserves and carryover. The following fund balance distinctions are in accordance with Governmental Accounting Standards Board (GASB) #54 guidelines.

Assigned Fund Balance - refers to the funds intended use of resources. Such intent has to be established by the governing body itself or by a body or official delegated by the governing body.

Committed Fund Balance - reflects the amount of the fund balance that is constrained by limitations that the government imposes upon itself at its highest level of decision making and that remain binding unless removed in the same manner.

Non-Spendable Fund Balance - represents resources that are not in spendable form or are legally or contractually required to be maintained intact. Non-Spendable fund balance may include but is not limited to: supplies inventories and prepaid items, the long-term portion of loans receivable and nonfinancial assets held for resale. Legal or contractual requirements may include but are not limited to: the principal of an endowment or a revolving loan fund.

Restricted Fund Balance - resources of a fund that are subject to externally enforceable legal restrictions. Such restrictions can be externally imposed by creditors, grantors, contributors or laws of other governments, or imposed by law through constitutional provisions or enabling legislation.

Unassigned Fund Balance - total fund balance in the general fund in excess of non-spendable, restricted, committed, and assigned fund balance.

—G—

GAAP
Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

General Fund
Serves as the primary operating fund for the City of Tulsa. All general operations that are not accounted for otherwise are financed from this primary operating fund.

Goal
A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

Grants
A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital depending upon the grantee.

—H—

Hourly
An employee who fills a temporary or short-term position. Such employees provide contingency staffing for government operations during peak workloads or to address temporary staffing needs. Hourly employees are paid on a per-hour basis and receive limited benefits.

—I—

Indirect Cost
A cost necessary for the functioning of the organization as a whole, but cannot be directly assigned to one service.

Infrastructure
The physical assets of a government (streets, waterlines, sewers, public buildings, parks, etc.).

Interest Income
Revenue generated by the City's pooled portfolio.

Interfund Transfer
The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue
Funds received from federal, state and other local government sources in the form of grants, shared revenues and payments in lieu of taxes.

Internal Service Charges
The charges to user departments for internal services provided by another government agency, such as equipment management, or insurance funded from a central pool.

Internal Service Funds
Funds used to account for Internal Service charges and expenditures.

—J—

—K—

—L—

Lapsing Appropriation
An appropriation made for a certain period of time, generally for the budget year. At the end of the specified period, any unexpected or unencumbered balance lapses or ends unless otherwise provided by law. Most operating funds are lapsing funds.

Levy
To impose taxes for the support of government activities.

Licenses and Permits
Revenues that come from the City's efforts to provide licenses to business and inspection services to enforce compliance with code requirements for building and operating safety.

Line-item Budget
A budget prepared along departmental lines that focuses on what is to be bought.

Longevity
Employee compensation payments made in recognition of a certain minimum number of years employed full time with the same entity.

Long-term Debt
Debt with a maturity of more than one year after the date of issuance.

—M—

Materials and Supplies
Expenditure account category used for the purchase of commodities which are consumed or materially altered when used, such as office supplies, operating supplies, repair and maintenance supplies, and all items of expense to any person, firm or corporation rendering a service in connection with repair, sale or trade of such articles or commodities.

Mayoral Transfer (MT)
A Budgetary Transfer that allows for the movement of up to $100,000 from one expenditure account group to another account group (i.e. moving funds from #5222101 to #5311103) or from one current project to another current project within the same department and fund. This action requires approval by the Mayor.

Mill
The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each $1,000 of net assessed property valuation.

Miscellaneous Revenue
A revenue category that is comprised of revenue sources that do not fit the other categories of Taxes, Licenses and Permits, Intergovernmental Revenue, Shared Revenue, Charges for Services, Fines and Forfeits or Interest Income.

Modified Accrual Basis of Accounting
The method of accounting under which expenditures other than accrued interest on general long-term debt are recorded at the time liabilities are incurred and revenues are recorded when received in cash except for material and/or available revenues. These should be accrued to reflect properly the taxes levied and revenue earned.

—N—

Net Budget
The legally adopted budget less all interfund transfers and inter-departmental charges.

Nominal Dollars
The presentation of dollar amounts not adjusted for inflation. Adjusting for inflation is done to reflect the real purchasing power of money today.

Non-Lapsing Fund
A fund whose unencumbered appropriation balance remains available for expenditure after the end of the fiscal year. A non-lapsing fund remains open and available for use until all appropriations are expended, transferred or closed by budgetary action. Grants and Capital Funds normally operate as non-lapsing funds.

—O—

Object of Expenditure
An expenditure classification referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt and furniture.

Objective
Something to be accomplished in specific, well-defined and measurable terms that is achievable within a specific time-frame.

Obligations
Amounts which a government may be legally required to pay out of its resources. They include actual liabilities but also encumbrances not yet paid.

Operating Budget
This sets the plan for the day-to-day operations of the City. The City budgets operating funds annually, based on historical expenditures, priorities set forth by the elected officials, and economic conditions. Sales Tax Revenues and Utility Billing Charges provide the majority of the resources available for use within the Operating Budget.

Operating Expenses
The cost of personnel, materials and equipment required for a department to function.

Operating Revenue
Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings and grant revenues. Operating revenues are used to pay for day-to-day services.

Operating Transfer
Part of the Other Services and Charges expenditure account category used to account for the transfer of funds within the primary government, to component units and to primary government. This is typically budgeted in the Transfers to Other Funds organizational unit.

Original Budget
The adopted budget as approved by the City Council before the start of a new fiscal year.

Other Services and Charges
Expenditure account category used for the purchase of contractual services and other intangible products such as security, temporary employment, professional and landscaping services, leases, utilities and employee training and travel.

Output Indicator
A unit of work accomplished without reference to the resources required to do the work (e.g., number of permits issued, number of refuse collections made or number of burglary arrests made). Output indicators do not reflect the effectiveness or efficiency of the work performed.

—P—

Pay-as-you-go Basis
A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.

Performance Budget
A budget wherein expenditures are based primarily upon measurable performance of activities and work programs.

Performance Indicators
Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Performance Measures
Data collected to determine how effective or efficient a program is in achieving its objectives.

Permit and Licensing System (PALS)
A subsidiary system of the City's General Ledger system. It tracks building/construction permits and licenses issued by the City.

Personal Computer
Any computer workstation, terminal, or laptop with components.

Personal Services
Expenditure account category used for all cost related to compensating employees, including employee benefits such as pension, social security, uniform allowance, long-term disability, insurance, workers' compensation, etc.

Prior-Year Encumbrances
Obligations from previous fiscal years in the form of purchase orders or contracts which are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

Program
A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the government is responsible.

Program Budget
A budget which allocates money to the functions or activities of a government rather than to specific items of cost or to specific departments.

Program Performance Budget
A method of budgeting whereby the services provided to the residents are broken down in identifiable service programs or performance units. A unit can be a department, a division or a workgroup. Each program has an identifiable service or output and objectives to effectively provide the service. The effectiveness and efficiency of providing the service by the program is measured by performance indicators.

Program Revenue (Income)
Revenues earned by a program including fees for services, license and permit fees and fines.

Project Number
Used to identify any special activity, especially where specific reporting requirements exist regarding the activity. These numbers are always used with capital projects and grants.

Purpose
A broad statement of the goals, in terms of meeting public service needs, that a department is organized to meet.

—Q—

—R—

Reserve
A portion of fund equity legally restricted for a specific purpose or not available for appropriation and subsequent spending. It is funds set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Resolution
A special or temporary order of a legislative body requiring less legal formality than an ordinance or statute.

Resources
Total amounts available for appropriation including estimated revenues, fund transfers and beginning balances.

Revenue
The yield from sources of income, such as taxes, licenses, fines, etc., that the City collects and receives into the treasury for public use. Revenue increases the assets of a fund, while not increasing a liability or representing a repayment of expenditure, a cancellation of a liability or an increase in contributed capital.

Revenue Estimates
Projected revenue using both time series analysis and deterministic methods.

—S—

Service Lease
A lease under which the lessor maintains and services the asset.

Service Level
Services or products which comprise an actual or expected output of a given program. Focus is on results rather than measures of workload.

Shared Revenue
Taxes collected by the state are distributed, in part, back to the cities within the state in proportion to their population. This apportionment is determined by the census conducted every ten years.

Sinking Fund
Established to pay for General Obligation Bond debt and judgments against the City.

Site-Based Budgeting
A decentralized budget process whereby budget preparation and development are based on individual departmental sites.

Source of Revenue
Revenues are classified according to their source or point of origin.

Supplemental Appropriation
An additional appropriation made by the governing body after the budget year has started.

Supplemental Requests
Programs and services which departments would like to have added, in priority order, over their target budget, or if revenue received is greater than anticipated.

—T—

Target Budget
Desirable expenditure levels provided to departments in developing the coming year's recommended budget. It is based on the prior year's adopted budget, excluding one-time expenditures, projected revenues and reserve requirements.

Tax Levy
The resultant product when the tax rate per one hundred dollars is multiplied by the tax base.

Tulsa Metropolitan Statistical Area (TMSA)
An area made up of Creek, Okmulgee, Osage, Pawnee, Rogers, Tulsa, and Wagoner counties. It is often used for analysis for the number of persons and the amount of income in the Tulsa labor market.

Taxes
Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit such as special assessments. Examples of tax revenues to the City of Tulsa are franchise, sales and use taxes.

Transfers In/Out
Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

—U—

Unencumbered Balance
The amount of an appropriation that is neither expended nor encumbered. It is the amount of money still available for future purposes.

User Charges
The payment of a fee for direct receipt of a public service by the party who benefits from the service.

—V—

Variable Cost
A cost that increases/decreases with increases/decreases in the amount of service provided.

—W—

Working Cash
Excess of readily available assets over current liabilities or cash on hand equivalents which may be used to satisfy cash flow needs.

Workload Indicator
A unit of work to be done (e.g., number of permit applications received, the number of households receiving refuse collection service or the number of burglaries to be investigated).

—X—

—Y—

—Z—

APPENDIX OF ABBREVIATIONS

AAP	Affirmative Action Plan
ADA	Americans with Disabilities Act
AFP3	Air Force Plant 3
AMR	Automated Meter Reading
AT	Administrative Transfer
BDP	Basin Drainage Plans
BOK	Bank of Oklahoma Arena
BNSF	Burlington Northern Santa Fe
CAER	Center for Applied Economic Research
CAFR	Comprehensive Annual Financial Report
CALEA	Commission on Accreditation for Law Enforcement
CBD	Central Business District
CCC	Customer Care Center
CDBG	Community Development Block Grant
CIP	Capital Improvements Plan
City	(When capitalized) City of Tulsa, Oklahoma Municipal Government
C.L.E.E.T.	Council of Law Enforcement Education and Training
COPS	Community Oriented Policing Services
CNG	Compressed Natural Gas
CPI	Consumer Price Index
CT	Council Transfer
CTAG	Coalition of Tulsa Area Governments
CW	City Wide
CWSS	City Wide Sewer System
CY	Calendar Year
DEQ	Oklahoma Department of Environmental Quality
Diff.	Difference
E-911	Enhanced 911 emergency telephone number system (Police, Fire and Ambulance services)
EDC	Economic Development Commission
EEO/AA	Equal Employment Opportunity and Affirmative Action
EMD	Equipment Management Department
EMS	Emergency Medical Services
EMSA	Emergency Medical Services Authority
EPA	U.S. Environmental Protection Agency
ERP	Enterprise Resource Planning
ESG	Emergency Solutions Grant
EST.	Estimates
FAA	Federal Aviation Agency
FCC	Federal Communications Commission

APPENDIX OF ABBREVIATIONS
(continued)

FEMA	Federal Emergency Management Agency
FLSA	Fair Labor Standards Act
FM	Force Main
FMLA	Family and Medical Leave Act
FY	Fiscal Year (July 1 through June 30)
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GF	General Fund
GFOA	The Government Finance Officers Association of the U.S. and Canada
GIS	Geographical Information System
GO	General Obligation (Bonds)
GRDA	Grant River Dam Authority
HOME	Home Investment Partnership Program
HOPWA	Housing Opportunities for Persons with AIDS
HR	Human Resources
HRIS	Human Resources Information System
HSPS	High Service Pumps
HUD	Department of Housing & Urban Development
HVAC	Heating, ventilation and air-conditioning
INCOG	Indian Nation Council of Governments
IDL	Inner Dispersal Loop (circle of highways around downtown Tulsa)
IT	Information Technology
IVR	Interactive Voice Response
JAG	Justice Assisted Grant
LS	Lift Station
KPI	Key Performance Indicators
MAAP	Maximizing and Advancing Performance
MDT's	Mobile Data Terminals
MERP	Municipal Employees Retirement Plan
Met	Metropolitan Environmental Trust
MGD	Millions of Gallons per Day
MHz	Megahertz - one MHz represents one million cycles per second
M K & T	Missouri, Kansas and Texas Railroad (River Parks Trail)
MSA	Metropolitan Statistical Area
MT	Mayoral Transfer
MTTA	Metropolitan Tulsa Transit Authority
NFPA	National Fire Protection Association
NSWWTP	North Side Waste Water Treatment Plant

APPENDIX OF ABBREVIATIONS
(continued)

ODOT	Oklahoma Dept of Transportation
ONG	Oklahoma Natural Gas
OPEB	Other Post Employment Benefits
ORIG	Original
OSU	Oklahoma State University
OU	University of Oklahoma
OTC	One Technology Center
OWRB	Oklahoma Water Resource Board
PAC	Performing Arts Center (of Tulsa)
P.A. Law	Penalty Assessment Law Enforcement
PALS	Permit and Licensing System
PCI	Pavement Condition Index
PFPI	Privately Financed Public Improvements
PILOT	Payment in Lieu of Taxes
PSO	Public Service Company of Oklahoma
RFP	Request for Proposal
ROI	Return on Investment
ROW	Right of Way
RVS	R. L. Jones Airport
RUMA	Regional Metropolitan Utility Authority
SAFER	Staffing for Adequate Fire & Emergency Response Grants
SCBA	Self-Contained Breathing Apparatus
SPI	Satisfactory Performance Increase
ST	Sales Tax
SSWWTP	South Side Waste Water Treatment Plant
TAA	Tulsa Airport Authority
TAEMA	Tulsa Area Emergency Management Agency
TARE	Tulsa Authority for Recovery of Energy
TCC	Tulsa Convention Center
TCWSS	Tulsa Comprehensive Water System Study
TGOV	Tulsa's Government Cable Access Television Station
TIF	Tax Increment Financing
TMATS	Tulsa Metropolitan Area Transportation Study
TMAPC	Tulsa Metropolitan Area Planning Commission
TMCC	Tulsa Metropolitan Chamber of Commerce
TMSA	Tulsa Metropolitan Statistical Area
TMUA	Tulsa Metropolitan Utility Authority
TPA	Tulsa Parking Authority

APPENDIX OF ABBREVIATIONS

(continued)

TPACT	Tulsa Performing Arts Center Trust
TPFA	Tulsa Public Facilities Authority
TSID	Tulsa Stadium Improvement District
TU	University of Tulsa
TZMI	Tulsa Zoo Management, Inc.
UDSW	Uniform Division Southwest
VoIP	Voice Over Internet Protocol
WIN	Working In Neighborhoods
WSID	Whittier Square Improvement District
WTP	Water Treatment Plant
WWTP	Waste Water Treatment Plant

This section is for information only and is not part of the ordinances adopted by City Council.

FIRST NATIONAL AUTO BANK

620 SOUTH CINCINNATI AVENUE

ARCHITECT(S):	CLASSIFICATION:	YEAR:
MCKUNE, MCKUNE & ASSOCIATES	MID-CENTURY MODERN	1958-1959

INDEX

A

Abbreviations • 9-18
Administrative and Support Service • 7-63
Asset Management
  Budget Highlights • 4-160
  Capital Projects • 7-66
  Department Budget Summary • 4-157
  Staffing Summary • 4-162
Appendix • 9-1

B

BOK and Cox Business Center
  Budget Highlights • 4-48
  Capital Projects • 7-18
  Department Budget Summary • 4-46
Bonds
  General Obligation • 6-3, 6-6
  Revenue and Other Long Term
    Obligations • 4-165
Budget Process • 2-28
Budgeting • 9-1

C

Capital Budget by Department •2-26
Capital Budget by Fund • 2-26
Capital Plan • 5-1, 8-1
Capital Programs Status, Approved
  1992 - 2016 Water Resources Board Loans
    Sewer Project Loans • 6-1
  2005 General Obligation Bonds • 6-3
  2006 Sales Tax Extension • 6-4
  2008 Sales Tax Street Improvement Program
    • 6-6
  2014 Sales Tax Program • 6-6
  2017 Sales Tax Program • 6-9
Capital Project Financing • 6-17
Capital Project Funding, FY17 • 6-10
Capital Projects Five-Year Plan • 5-1, 8-1, 8-10
Capital Projects Funding Summaries
  Department Summary • 5-2, 8-2
  Funding Schedules • 5-7, 8-7
  Funding Source Summary • 5-8, 8-8
  Recommended Funding Levels • 5-2, 8-2
Capital Projects Inventory • 7-1
  Administrative and Support Services • 7-63
    Asset Management • 7-66
    Information Technology • 7-65
    Contracted & Short Term Projects • 7-67
  Cultural Development and Recreation • 7-9
    BOK and Cox Business Center • 7-18
    Gilcrease Museum • 7-17
    Park and Recreation • 7-11
    Performing Arts Center • 7-20
    River Parks • 7-21
    Tulsa Zoo • 7-15
  Public Safety and Protection • 7-3
    Fire • 7-6
    Police • 7-5
  Public Works & Infrastructure • 7-23
    Flood Control • 7-50
    Public Facilities Maintenance • 7-53
    Sanitary Sewer • 7-43
    Streets • 7-25
    Water • 7-35
  Social and Economic Development • 7-55
    Working In Neighborhoods (WIN) • 7-57
    Planning and Development • 7-58
  Transportation • 7-59
    Tulsa Transit • 7-61
City Auditor
  Budget Highlights • 4-105
  Staffing Summary • 4-106
City Council
  Budget Highlights • 4-107
  Staffing Summary • 4-108
City Council letter to the Citizens • 1-18
City of Tulsa Financial Policies • 1-20
Closed Capital Improvement Projects • 3-107
Closed Grants •3-105
Communications
  Budget Highlights • 4-155
  Department Budget Summary • 4-152
  Staffing Summary • 4-156
Community Profile • 2-32
Customer Care Center
  Budget Highlights • 4-150
  Department Budget Summary 4-148
  Staffing Summary 4-151

D

Debt Service
  Budget Highlights • 4-168
  Budget Summary • 4-164

E

Economic Development and
  Demographic Trends • 2-2
Elected Officials
  Budget Summary •4-101
Emergency Medical Services Authority
  Budget Highlights • 4-19
  Department Budget Summary • 4-17
Employee Insurance Administration
  Budget Highlights • 4-127
  Department Budget Summary • 4-126

Engineering Services
Budget Highlights • 4-74
Department Budget Summary • 4-71
Staffing Summary • 4-76
EMD (see Asset Management)
Executive Summary • 2-1
Expenditure Summary • 2-11

F

Finance
Budget Highlights • 4-138
Department Budget Summary • 4-134
Staffing Summary • 4-140
Financial Policies • 1-5
Fire
Budget Highlights • 4-14
Capital Projects • 7-6
Department Budget Summary • 4-12
Staffing Summary • 4-16
Flood Control Capital Projects • 7-49
Franchise Tax • 2-5
Fund Summaries • Section 3, 9-6
Fund Structure - Budgetary Basis Chart • 3-2
Funding Sources, Capital Improvements Plan • 6-10,
Sales Tax • 6-4, 6-6, 6-9
Enterprise Funds and Revenue Bonds • 6-1, 6-17
Federal and State Highway Funds • 6-22
General Obligation Bonds • 6-19
State Loans for Sanitary Sewers • 6-18

G

General Fund Summary • 3-3
General Government
Budget Highlights • 4-129
Department Budget Summary • 4-128
Gilcrease Museum
Budget Highlights • 4-37
Capital Projects • 7-17
Department Budget Summary • 4-35
Glossary • 9-8

H

Highway Funding, State and Federal • 6-22
Human Resources
Budget Highlights • 4-121
Department Budget Summary • 4-117
Staffing Summary • 4-122

I

INCOG
Budget Highlights • 4-133
Department Budget Summary • 4-130
Information Technology
Budget Highlights • 4-145
Department Budget Summary • 4-141
Capital Projects • 7-65
Staffing Summary • 4-147
Interest Income • 2-10

J

K

L

Legal Department
Budget Highlights • 4-115
Department Budget Summary • 4-113
Staffing Summary • 4-116
Licenses and Permits • 2-8

M

Mayor's Budget Presentation Message • 1-1
Mayor's Office
Budget Highlights • 4-103
Staffing Summary • 4-104
Mayor's Office of Economic Development
Budget Highlights • 4-53
Department Summary • 4-51
Staffing Summary • 4-54
Mayor's Office of Human Rights
Budget Highlights • 4-111
Department Budget Summary • 4-109
Staffing Summary • 4-112
Mayor's Transmittal Letter to the
City Council • 1-13
Maps
Expressways with Traffic Count • 7-32
Master Drainage Plans Drainage Basins • 7-51
Generalized Floodplains • 7-52
Park Sites and Improvements • 7-16
Park and Zoo Facilities • 7-14
Police and Fire Stations • 7-7
Sanitary Sewer Capital Projects • 7-49
Sanitary Sewer System • 7-48
Street and Expressway Projects • 7-34
Streets, Overloaded • 7-33
Urbanization Trends • 5-10
Water System Capital Projects • 7-42
Water Treatment & Dist. System • 7-41
Miscellaneous Revenue • 2-9
Municipal Court
Budget Highlights • 4-5
Department Budget Summary • 4-3
Staffing Summary • 4-6

N

O

Operating Budget by Fund • 2-16
Operating Budget by Programs and Department • 2-14
Operating Funds • 3-2
Ordinance
  Annual Budget • 1-24
  Capital Improvement Plan • 1-27

P

Park and Recreation
  Budget Highlights • 4-31
  Capital Projects • 7-11
  Department Budget Summary • 4-27
  Staffing Summary • 4-33
Performing Arts Center
  Budget Highlights • 4-40
  Department Budget Summary • 4-38
  Capital Projects • 7-20
  Staffing Summary • 4-42
Planning and Development
  Budget Highlights • 4-65
  Capital Projects • 7-58
  Department Budget Summary • 4-62
  Staffing Summary • 4-67
Police
  Budget Highlights • 4-9
  Capital Projects • 7-5
  Department Budget Summary • 4-7
  Staffing Summary • 4-11
Priority Statements
  City Councils •
  Mayor's •
Property Tax Levy Graph, Historic • 6-21
Public Events (See BOK/Cox and Performing Arts Center)

Q

R

Reader's Guide to Fund Summaries • 9-6
Revenue Estimate • 2-12
Revenue Sources • 2-5
River Parks Authority
  Budget Highlights • 4-45
  Department Budget Summary • 4-43
  Capital Projects • 7-21

S

Sales Tax • 2-5, 6-17
Sales Tax Programs Status, Approved • 6-4, 6-6, 6-9
Sanitary Sewer System, Daily Flows • 7-43
Sanitary Sewer Capital Projects • 7-43
Staffing Summary, All Departments • 4-169
Strategic Plan Initiative • 1-19
Streets and Stormwater
  Budget Highlights • 4-82
  Department Budget Summary • 4-78
  Capital Projects • 7-25, 7-50
  Staffing Summary • 4-85
Streets and Expressways Projects • 7-27

T

Transfers to Other Funds
  Budget Highlights • 4-163
Tulsa Area Emergency Management Agency (TAEMA)
  Budget Highlights • 4-24
  Department Budget Summary • 4-20
Tulsa Authority for Recovery of Energy (TARE) Budget Fund • 3-41
Tulsa Convention Center (see BOK)
Tulsa Transit (MTTA)
  Budget Highlights • 4-97
  Department Budget Summary • 4-95
  Capital Projects • 7-61

U

Urbanization Trends Map • 5-10
Use Tax • 2-5

V

W

Water and Sewer
  Budget Highlights • 4-90
  Capital Projects• 7-35, 7-43
  Department Budget Summary• 4-87
  Staffing Summary• 4-93
Water Demand, Average and Projected • 7-35 & 36
Water System Capital Projects • 7-38, 8-14
Water System Capacities • 7-37
Working in Neighborhoods
  Budget Highlights • 4-59
  Capital Projects • 7-57
  Department Budget Summary • 4-55
  Staffing Summary • 4-61

Workers' Compensation
  Budget Highlights • 4-125
  Department Budget Summary• 4-124

X

Y

Z

FUND SUMMARIES
ALPHA LISTING

1985 Sales Tax Economic Development Fund	(6012)	3-67
2001 Five Year Sales Tax Fund	(6008)	3-61
2006 Special Extended Sales Tax Fund	(6009)	3-63
2008 Sales Tax Special Temporary Streets	(6011)	3-65
2014 Sales Tax Fund	(6014)	3-69
2016 Tulsa Economic Vision Fund	(6015)	3-75
Air Force Plant 3	(2240)	3-13
Community Development Block Grant (CDBG)	(5565)	3-53
Convention and Visitors Fund	(2720)	3-23
Convention Tourism Facilities Fund	(2810)	3-31
E911 Fee Operating Fund	(2420)	3-19
Economic Development Commission Fund	(2710)	3-21
Emergency Solutions Grants	(5563)	3-51
Employees' Insurance Service Fund	(8025)	3-101
EMSA Enterprise Fund	(7060)	3-95
Equipment Management Service Fund	(8030)	3-103
General Fund	(1080)	3-3
Golf Course Operating Fund	(7050)	3-93
Home Investment Partnership Program (HOME)	(5561)	3-49
Housing Opportunities for Persons with AIDS (HOPWA)	(5567)	3-55
Juvenile Curfew Fines Fund	(2330)	3-17
Miscellaneous Capital Projects Fund	(6001)	3-59
Municipal Employees' Retirement Plan Fund	(3000)	3-35
Office Services Internal Service Fund	(8011)	3-97
One Technology Center	(3450)	3-37
P.A. Law Enforcement Training Fund	(2320)	3-15
P.D. Forfeiture Awards Fund	(5761)	3-57
Public Safety Tax Fund	(2740)	3-27
RMUA General Operating Fund	(3551)	3-39
Short-Term Capital Fund	(2910)	3-33
Sinking Fund	(4306)	3-47
Stormwater Capital Projects Fund	(6041)	3-82
Stormwater Management Enterprise Fund	(7010)	3-84
Streets & Transit Fund	(2750)	3-29
TMUA Sewer Capital Projects Fund	(6031)	3-80
TMUA Sewer Operating Fund	(7030)	3-90
TMUA Water Capital Projects Fund	(6021)	3-77
TMUA Water Operating Fund	(7020)	3-87
Tulsa Authority for Recovery of Energy Fund	(3623)	3-41
Tulsa Stadium Improvement District Special Assessment Fund	(4102)	3-43
Tulsa's Future Fund	(2730)	3-25
Whittier Square Improvement District Special Assessment Fund	(4122)	3-45
Workers' Compensation Service Fund	(8020)	3-99

PREPARATION CREDIT

Dewey F. Bartlett, Jr.
Mayor

DEPARTMENT DIRECTORS

Chief of Staff
Jarred Brejcha

City Manager
Jim Twombly

Division of Community Development/ Working in Neighborhoods
Dwain Midget

Police
Chuck Jordan, Chief

Mayor's Office of Economic Development
Clay Bird

Director of Finance
Michael P. Kier, CPFO

Customer Care
Michael Radoff

Fire
Ray Driskell, Chief

Municipal Courts
Kelly Brader

Chief Technology Officer
Michael Dellinger

Park & Recreation
Lucy Dolman

Performing Arts Center
John E. Scott

Streets & Stormwater
Terry Ball

Planning & Development
Dawn Warrick

Communications
Kimberly MacLeod

City Attorney
David E. O'Meilia

Water & Sewer
Clayton Edwards

City Council
Drew Rees

Internal Auditing
Ron Maxwell

Mayor's Office of Human Rights
Jackson Landrum

Engineering Services
Paul Zachary

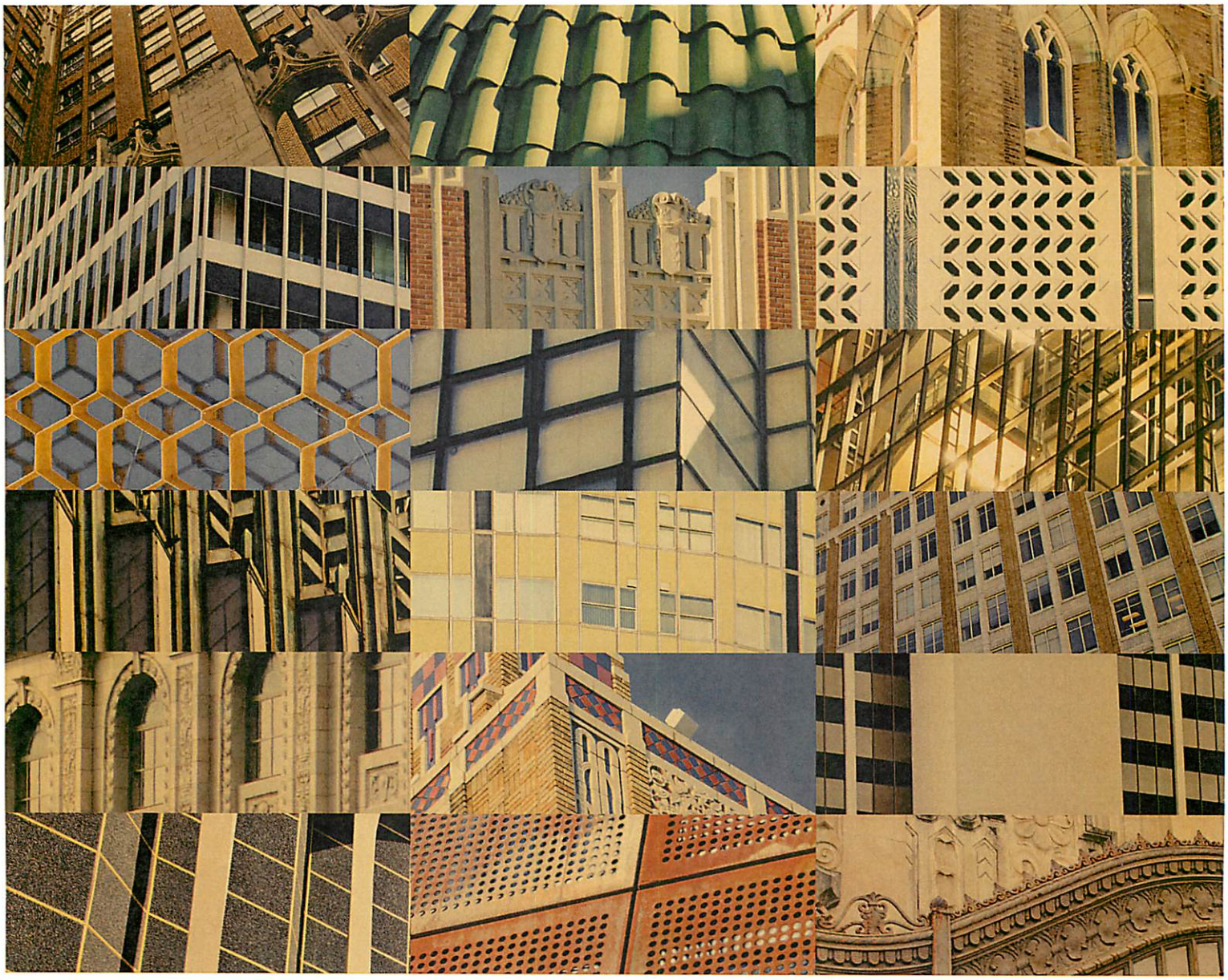
Asset Management
Mark Hogan

Human Resources
Erica Felix-Warwick

Department of Finance

Budget and Planning Division Staff

Budget and Planning Administration
Keith Eldridge, Manager

Budget Operations & Systems Section
Tammy Pitts, Manager
Matthew Cooper, Financial Forecast Analyst
Alan Rowland, Financial Planning Manager
Diana D'Souza, Budget Analyst
David West, Comp. Supp/LAN Sr. Analyst
Larry Riddle, Accountant II

Capital Planning Section
Gary Hamer, Manager
Jarrod Moore, Financial Analyst
Tom Dapice, Financial Forecast Analyst
Anne Boyd, Office Administrator