



# VICI-CAMARGO EMERGENCY MEDICAL SERVICE DISTRICT

## Statutory Report

For the fiscal year ended June 30, 2021

**Cindy Byrd, CPA**  
State Auditor & Inspector

**VICI-CAMARGO EMERGENCY MEDICAL SERVICE DISTRICT  
STATUTORY REPORT  
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

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August 7, 2023

**TO THE BOARD OF DIRECTORS OF THE  
VICI-CAMARGO EMERGENCY MEDICAL SERVICE DISTRICT**

Transmitted herewith is the audit report of Vici-Camargo Emergency Medical Service District for the fiscal year ended June 30, 2021.

The goal of the State Auditor and Inspector is to promote accountability and fiscal integrity in state and local government. Maintaining our independence as we provide this service to the taxpayers of Oklahoma is of utmost importance.

We wish to take this opportunity to express our appreciation for the assistance and cooperation extended to our office during our engagement.

Sincerely,

A handwritten signature in blue ink that reads "Cindy Byrd".

CINDY BYRD, CPA  
OKLAHOMA STATE AUDITOR & INSPECTOR

**VICI-CAMARGO EMERGENCY MEDICAL SERVICE DISTRICT  
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**Presentation of Collections, Disbursements, and Cash Balances of District Funds for FY 2021**

	<b>General Fund</b>	<b>Sales Tax Revolving Fund</b>
Beginning Cash Balance, July 1	\$ 182,791	\$ 232,094
<b>Collections</b>		
Ad Valorem Tax	77,483	-
Charges for Services	31,143	-
Sales Tax Revenue	-	27,095
Coronavirus Relief Fund (CRF) - CARES Act	19,426	-
Miscellaneous	2,205	6,229
Sales Tax Reimbursement	4,855	-
Total Collections	135,112	33,324
<b>Disbursements</b>		
Personal Services	81,419	-
Maintenance and Operations	59,785	45,744
Capital Outlay	24,883	-
Audit Expense	3,040	-
Total Disbursements	169,127	45,744
Ending Cash Balance, June 30	\$ 148,776	\$ 219,674

*Presented for informational purposes.*

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**Sales Tax**

Dewey County voters passed a three-quarters (.75) of one cent sales tax on April 1, 2014. The sales tax is restricted to the following areas:

- County Roads and Bridges
- County Fire Protection
- Emergency Medical Services
- Public Safety Projects

The Vici-Camargo Emergency Medical Service District (the District) receives county sales tax that is passed through the Dewey County Public Facilities Authority (DCPFA) from Dewey County per the sales tax ballot. The District has a designated bank account for the funds received. Funds are used for the improvement and operation of the District.

The District submits a claim for reimbursement detailing the item(s) the District would like to purchase using the county sales tax funds to the DCPFA. The DCPFA Board votes to approve or deny the request for funds from the District. If the request is approved, the DCPFA Board Treasurer requests that the bank issue a check to the District for the approved amount.

For the fiscal year ended June 30, 2021, the District was allocated \$27,095 in sales tax appropriations, \$6,229 in miscellaneous collections, and expended \$45,744 through the DCPFA Board for the purchase of equipment.

**Coronavirus Aid, Relief, and Economic Security (CARES) Act – OKAMA**

Coronavirus Relief Fund (CRF) – CARES Act – Money distributed to the State of Oklahoma to provide direct federal assistance to state governments, with consideration for local governments. The State of Oklahoma allocated \$5 million of CRF to the Oklahoma Ambulance Association (OKAMA) to distribute to licensed ambulance services across the state. The funds were to be used to reimburse ambulance services for unanticipated expenses in staffing, personal protective equipment (PPE), medical supplies, and lost insurance coverage due to COVID-19. The District received \$19,426 for the fiscal year.

*Presented for informational purposes.*



Vici-Camargo Emergency Medical Service District  
P.O. Box 239  
Vici, Oklahoma 73859

**TO THE BOARD OF DIRECTORS OF THE  
VICI-CAMARGO EMERGENCY MEDICAL SERVICE DISTRICT**

For the purpose of complying with 19 O.S. § 1706.1, we have performed the following procedures:

- Determined charges for services were billed and collected in accordance with District Policies.
- Determined receipts were properly deposited and accurately reported in the accounting records.
- Determined cash balances were accurately reported in the accounting records.
- Determined whether deposits and invested funds for the fiscal year ended June 30, 2021 were secured by pledged collateral.
- Determined disbursements were properly supported, were made for purposes outlined in 19 O.S. § 1710.1 and were accurately reported in the accounting records.
- Determined all purchases requiring bids complied with 19 O.S. § 1723.
- Determined payroll expenditures were accurately reported in the accounting records and supporting documentation of leave records was maintained.
- Determined fixed assets records were properly maintained.
- Determined whether the District's collections, disbursements, and cash balances for the fiscal year ended June 30, 2021 were accurately presented on the estimate of needs.

All information included in the records of the District is the representation of the Vici-Camargo Emergency Medical Service District.

Our emergency medical service district statutory engagement was limited to the procedures performed above and was less in scope than an audit performed in accordance with generally accepted auditing standards. Accordingly, we do not express an opinion on any basic financial statement of the Vici-Camargo Emergency Medical Service District.

Based on our procedures performed, we have presented our findings in the accompanying schedule.

This report is intended for the information and use of the management of the Vici-Camargo Emergency Medical Service District. This restriction is not intended to limit the distribution of this report, which is a matter of public record.

A handwritten signature in blue ink that reads "Cindy Byrd". The signature is written in a cursive, flowing style.

CINDY BYRD, CPA  
OKLAHOMA STATE AUDITOR & INSPECTOR

March 29, 2023

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**SCHEDULE OF FINDINGS AND RESPONSES**

**Finding 2021-001 – Lack of Internal Controls Over the Billing Process(Repeat Finding)**

**Condition:** Upon inquiry of the Vici-Camargo Emergency Medical Service District (the District) employees, observation of the billing process and a test of thirty (30) ambulance service runs, the following weaknesses were noted:

- In eleven (11) instances, the District did not maintain billing documentation for the ambulance service run.
- In one (1) instance, the fee charged did not agree to the fee calculated based upon the fees approved by the Board.
- In six (6) instances, payments on patient accounts could not be determined.

Additionally, the District staff and Board members did not provide oversight over the billing process:

- The District did not maintain patient accounts identifying:
  - that a patient was billed,
  - that a payment was made on account,
  - that an account was still outstanding, or
  - that an account was uncollectable.

**Cause of Condition:** Policies and procedures have not been designed and implemented to ensure timely and accurate billing of ambulance service runs and maintenance of patient account balances.

**Effect of Condition:** These conditions resulted in unrecorded transactions, misstated financial reports, clerical errors and/or could result in misappropriation of funds not being detected in a timely manner.

**Recommendation:** The Oklahoma State Auditor and Inspector’s Office (OSAI) recommends the District Board design and implement policies and procedures to ensure billing for ambulance service runs is performed in accordance with District policy and patient accounts are properly maintained.

**Management Response:**

**Chairman of the Board:** OSAI provided a spreadsheet format to the District. The Director is using that spreadsheet for all ambulance service runs. The spreadsheet shows all totals of what was billed, received from insurances and what is to be a write off. This spreadsheet will replace the software that was in use for the fiscal year 2021 audit. The Board further discussed designing and implementing a policy and procedure to address outstanding bills and uncollectable accounts. A policy and procedure will be implemented by the May 2023 Board meeting.

**Criteria:** The United States Government Accountability Office’s *Standards for Internal Control in the Federal Government* (2014 version) aided in guiding our assessments and conclusion. Although this publication (GAO Standards) addresses controls in the federal government, this criterion can be treated as

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best practices and may be applied as a framework for an internal control system for state, local, and quasigovernmental entities.

The GAO Standards – Principle 10 – Design Control Activities – 10.03 states in part:

*Appropriate documentation of transactions and internal control*

Management clearly documents internal control and all transactions and other significant events in a manner that allows the documentation to be readily available for examination. The documentation may appear in management directives, administrative policies, or operating manuals, in either paper or electronic form. Documentation and records are properly managed and maintained.

*Accurate and timely recording of transactions*

Transactions are promptly recorded to maintain their relevance and value to management in controlling operations and making decisions. This applies to the entire process or life cycle of a transaction or event from its initiation and authorization through its final classification in summary records. In addition, management designs control activities so that all transactions are completely and accurately recorded.

**Finding 2021-002 – Lack of Internal Controls and Noncompliance Over the Collection and Accounting Processes (Repeat Finding)**

**Condition:** Upon inquiry of District employees and a test of thirteen (13) ad valorem tax deposits, the following weakness was noted:

- In seven (7) instances, ad valorem deposits totaling \$9,948 were deposited more than seven (7) days after the remittance was issued by the County.

Additionally, a test of the June 30, 2021 bank reconciliation reflected the following weaknesses:

- The bank reconciliation was not signed and dated by the preparer.
- Review of the reconciliation by someone other than the preparer was not documented.
- Board review and approval of the reconciliation was not documented.

Further, reconciliations for three (3) additional bank accounts were not performed.

**Cause of Condition:** Policies and procedures have not been designed and implemented to ensure ad valorem tax collections were deposited in a timely manner in accordance with state statute, and bank reconciliations were performed, reviewed, and approved by the Board.

**Effect of Condition:** These conditions resulted in noncompliance with state statute and could result in unrecorded transactions, misstated financial reports, clerical errors and/or in misappropriation of funds not being detected in a timely manner.

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**Recommendation:** OSAI recommends the Board design and implement policies and procedures to ensure ad valorem tax funds are deposited in accordance with 62 § 517.3(B). Furthermore, OSAI recommends the District Board design and implement policies and procedures to ensure all bank accounts are reconciled, and the reconciliations are reviewed and approved by the Board.

**Management Response:**

**Chairman of the Board:** The ad valorem checks were left in the mailbox for longer than seven (7) days. The accounting office that performs the bookkeeping and records the deposits, will gather the mail on the first working day of each week. At that time a deposit slip will be made, and the Director will be called to take the deposit to the bank. The accountant's office will also reconcile each bank account of the District. The accountant's employee will sign and date after preparing the reconciliation and a Board member will also sign and date the reconciliation. The District will design and implement a policy and procedure regarding the reconciliation of the bank accounts. This policy and procedure will be ready for review and implemented by the September 2023 District meeting.

**Criteria:** The GAO Standards – Principle 10 – Design Control Activities – 10.03 states in part:

*Appropriate documentation of transactions and internal control*

Management clearly documents internal control and all transactions and other significant events in a manner that allows the documentation to be readily available for examination. The documentation may appear in management directives, administrative policies, or operating manuals, in either paper or electronic form. Documentation and records are properly managed and maintained.

*Accurate and timely recording of transactions*

Transactions are promptly recorded to maintain their relevance and value to management in controlling operations and making decisions. This applies to the entire process or life cycle of a transaction or event from its initiation and authorization through its final classification in summary records. In addition, management designs control activities so that all transactions are completely and accurately recorded.

The GAO Standards – Section 2 – Objectives of an Entity - OV2.23 states in part:

*Compliance Objectives*

Management conducts activities in accordance with applicable laws and regulations. As part of specifying compliance objectives, the entity determines which laws and regulations apply to the entity. Management is expected to set objectives that incorporate these requirements.

Title 62 O.S. § 517.3(B) states in part, “The treasurer of every public entity shall deposit daily, not later than the immediately next banking day, all funds and monies of whatsoever kind that shall come into the possession of the treasurer by virtue of the office ...”.

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**Finding 2021-003 – Lack of Internal Controls Over the Disbursement Process (Repeat Finding)**

**Condition:** Upon inquiry of District employees, observation of the disbursement process, and a test of thirty (30) disbursements, the following weaknesses were noted:

- In sixteen (16) instances, purchase orders were not approved by a majority of the Board.
- In eleven (11) instances, there was no evidence of a receiving verification.
- In seven (7) instances, adequate supporting documentation could not be located.

**Cause of Condition:** The District has not designed policies and procedures to ensure purchase orders were approved by a majority of the Board, verification of goods and/or services received was documented, and supporting documentation was retained.

**Effect of Condition:** These conditions could result in unrecorded transactions, misstated financial reports, clerical errors or misappropriation of funds not being detected in a timely manner.

**Recommendation:** OSAI recommends the District design and implement policies and procedures to ensure approval by a majority of the Board is documented and verification of goods and/or services received is documented. Additionally, OSAI recommends the District design and implement policies and procedures to ensure supporting documentation is retained.

**Management Response:**

**Chairman of the Board:** All purchase orders will be signed by all members of the Board. In the event of a Board quorum is not available for the monthly Board meeting, the purchase orders will be signed to pay the bills and employees. This Board packet will then be brought to the next meeting to be signed by all Board members and disbursements voted on for approval. All packing slips and gas receipts will be included in the Board packet and scanned by the accounting office so that all paperwork is complete and can be verified to the bills and employees paid.

**Criteria:** The GAO Standards – Principle 10 – Design Control Activities – 10.03 states in part:

*Appropriate documentation of transactions and internal control*

Management clearly documents internal control and all transactions and other significant events in a manner that allows the documentation to be readily available for examination. The documentation may appear in management directives, administrative policies, or operating manuals, in either paper or electronic form. Documentation and records are properly managed and maintained.

**Finding 2021-004 – Lack of Internal Controls Over the Payroll Process (Repeat Finding)**

**Condition:** Upon inquiry of the District employees and review of the payroll process, the following weaknesses were noted:

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- Employees did not prepare timesheets.
- Ambulance service run summaries were used to document transports, no transports, and weekend shifts for each medic, but were not signed by the employees or the Director attesting to the accuracy of the summary.

**Cause of Condition:** The District has not designed and implemented policies and procedures for employees to complete timesheets.

**Effect of Condition:** These conditions could result in unrecorded transactions, misstated financial reports, clerical errors or misappropriation of funds not being detected timely.

**Recommendation:** OSAI recommends the District design and implement policies and procedures to ensure that timesheets are completed for each employee. Additionally, timesheets should be signed by the employee and the Director. Further, the Director's timesheet should be reviewed and approved by someone other than the Director.

**Management Response:**

**Chairman of the Board:** A spreadsheet will be utilized for logging all ambulance service runs and shifts worked by all employees. This spreadsheet will be used by the accounting office to document and calculate the monthly compensation of all employees. The Director and/or Coordinator will sign employee spreadsheets. When employees receive payroll checks, they will sign the spreadsheet as receipt of receiving compensation for all shifts worked and ambulance service runs for the month. The Director and employees will keep a calendar of all time worked for the District throughout the month that is relevant to the work compensated.

**Criteria:** The GAO Standards – Principle 10 – Design Control Activities – 10.03 states in part:

*Accurate and timely recording of transactions*

Transactions are promptly recorded to maintain their relevance and value to management in controlling operations and making decisions. This applies to the entire process or life cycle of a transaction or event from its initiation and authorization through its final classification in summary records. In addition, management designs control activities so that all transactions are completely and accurately recorded.

O·K·L·A·H·O·M·A  
S·A·I  
STATE AUDITOR & INSPECTOR



**Cindy Byrd, CPA | State Auditor & Inspector**

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